A Commissioner’s perspective

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August 2019
A Commissioning Chief Officer’s perspective

❖ A bit about me- – Former Accountable Officer for South Tees CCG and Former Exec lead for System Transformation and Strategic Commissioning Development for the Integrated Care System for the North East and North Cumbria

❖ A bit about my former CCG- NHS South Tees Clinical Commissioning Group

❖ A bit about the Integrated Care System

❖ Some personal reflections
1 NHSE/I region
4 Integrated Care Systems
NHS South Tees CCG was established as a statutory body in April 2013; responsible for planning and purchasing a range of local healthcare services on behalf of patients across the Middlesbrough and Redcar and Cleveland areas including the care local people receive at hospitals and in the community; based at North Ormesby Health Village, Middlesbrough; represent 37 GP practices (initially 49) across the two boroughs and our population of 296,988; in 2018/19, the total annual budget was £494.2 million
The population health challenge of the North East and North Cumbria

Middlesbrough is one of the 15 most deprived parts of England, has the 4th highest rate of premature mortality and most YLL in relation to: 2nd colon cancer, 2nd stroke, 4th pneumonia and 4th lung cancer.
North East and North Cumbria ICS geography

'North'
- Population 1,025M
- 3 CCGs: Northumberland, North Tyneside, Newcastle Gateshead
- 3 FTs: Northumbria, Newcastle, Gateshead
- 4 Council areas: Northumberland, North Tyneside, Newcastle, Gateshead

'Central'
- Population 992,000
- 4 CCGs: South Tyneside, Sunderland, North Durham, DDES
- 3 FTs: Sunderland-South Tyneside, CDDFT
- 3 Council areas: South Tyneside, Sunderland, County Durham

'South'
- Population 847,000
- 4 CCGs: HAST, Darlington, South Tees, HRW
- 3 FTs: CDDFT, North Tees, South Tees
- 6 Council areas: Hartlepool, Stockton on Tees, Darlington, Middlesbrough, Redcar & Cleveland, North Yorkshire

Other providers
- 2 Mental Health Trusts: NTW and TEWV
- 1 ambulance trust: NEAS

North Cumbria CCG
- North Cumbria University Hosp FT
- Cumbria Partnership FT
- Cumbria County Council

North Tyneside CCG
- South Tyneside CCG
- Sunderland CCG

Durham Dales, Easington and Sedgefield CCG
- Darlington CCG
- Hartlepool & Stockton-on-Tees CCG

Hambleton, Richmondshire and Whitby CCG

Shadow ICP 1 April 2018
- Population 327,000
- North Cumbria CCG
- North Cumbria University Hosp FT
- Cumbria Partnership FT
- Cumbria County Council

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**Places and neighbourhoods**

- Partnership working between NHS and local authorities via Health & Wellbeing Boards
- Public and political engagement and consultation
- Ensuring the quality, safety and accountability of local health services
- Primary Care Network development
- Health and Social Care Integration initiatives
- Joint-working with local voluntary sector

**Integrated Care Partnerships**

- Focus on acute services sustainability: clinical networking between neighbouring FTs and coordination of reconfiguration proposals
- One streamlined commissioning hub per ICP
- Work towards a single, shared approach to finances, and risk-sharing where appropriate.
- Make best use of the existing premises and facilities and jointly plan capital investments

**Integrated Care System**

- Strategic Commissioning (e.g. specialised; ambulance)
- Shared policy development
- Overarching clinical strategy and response to LTP
- Six priority workstreams
- Population Health & Prevention
- Opt. Health Services (inc clinical networks)
- Workforce Development
- Digital Transformation
- Mental Health
- Learning Disabilities
What does commissioning mean to me?

- About doing the **right things with the right partners at the right level** to improve the health and wellbeing outcomes of local populations.

- **‘Improving health together’** - partnerships and relationships are key, including Local Authorities, Public Health, Housing, the Voluntary sector, Police and Fire, amongst others.

- Blurring the boundaries between provider and commissioner - more collaboration and common purpose,

- Working with partners to use the ‘public purse’ to maximum effect: e.g. the South Tees or North East £ - a **systems approach**.

- Moving to more alliance contracting and aligned incentives.
"If you want to go fast go alone. If you want to go far, go together."

- African proverb
Thank you

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