ANNUAL BUDGET

FISCAL YEAR
2013 - 2014
CITY OF FLORENCE, SC
ANNUAL BUDGET
2013 – 2014
CITY OF FLORENCE, SOUTH CAROLINA
PRINCIPAL OFFICIALS
JULY 1, 2013

GOVERNING BODY

Stephen J. Wukela, Mayor
Frank J. Brand, II, Mayor Pro Tempore
Edward Robinson
Octavia Williams-Blake
Teresa Myers Ervin
Glynn F. Willis
Robby L. Hill

ADMINISTRATION

Andrew H. Griffin, City Manager
Thomas W. Chandler, Finance Director
Scotty B. Davis, General Services Director
Anson E. Shells, Police Chief
Randall S. Osterman, Fire Chief
Charles E. Pope, Jr., Public Works Director
Phillip M. Lookadoo, Planning, Research and Development Director
Raymond F. Reich, Downtown Development Director
Michael D. Hemingway, Utilities Director
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INTRODUCTORY SECTION

ANNUAL BUDGET

2013 – 2014
CITY MANAGER'S
BUDGET MESSAGE
July 1, 2013

Mayor and Members of City Council  
City of Florence, South Carolina

I am pleased to present a balanced budget for the fiscal year beginning July 1, 2013 and ending June 30, 2014. This budget serves as the policy document that establishes and communicates the City’s financial course for the fiscal year. The City’s budget is prepared annually in accordance with policy input and guidance from City Council and through the efforts of each of the City’s department directors and staff. This budget also represents the continued commitment by the City to provide excellent services to its various constituents including residents, businesses, and visitors.

BUDGET DEVELOPMENT

As part of the budget development process staff met with City Council on March 28, 2013 to discuss a number of budget issues pertaining to the FY 2014 budget. Discussion topics included a detailed analysis of current and projected revenue trends and limitations as well as expenditure requests and actions necessary to provide for a balanced budget. Because a comprehensive understanding of revenue trends and expectations provides for better decision making regarding expectations, programs, and service levels provided by the City, this meeting focused primarily on revenue sources. A comprehensive understanding of revenue sources is important given that the City has much less control over revenues than it does over expenditures. Overall growth of the General Fund budget as compared to current year is 0.92%. Historically, the City has anticipated a revenue growth of between 3% and 5%. In the past several years, however, the City has not experienced growth of that magnitude. Until this growth pattern returns, budgeting remains restricted and especially challenging.

Also discussed during the budget development meeting was detailed information pertaining to neighborhoods. As conveyed during the meeting, staff has generated a useful trend analysis through the combination of subjective information obtained during recent neighborhood meetings combined with law enforcement and codes enforcement statistics in targeted neighborhoods as well as other neighborhoods with similar demographics. It is evident from the information presented that the City does not have the means alone to fully change the declining neighborhoods without substantial private investment. This recognition is significant in determining how the City progresses with neighborhood redevelopment.

The challenge this fiscal year, as in recent past years, is to provide required services with limited growth in revenues. City staff has successfully met this challenge by carefully matching requested expenditures to projected revenues, an approach to budgeting that is particularly useful in an uncertain economy.

I believe that we have crafted a budget that provides essential municipal services, supports
community programs and activities, encourages development, fosters a climate for successful business activity and growth, and promotes quality of life endeavors - all while effectively controlling costs.

BUDGET SUMMARY

The Fiscal Year 2013 budget totals $69,707,800 and is summarized by funds as follows:

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<td>General Fund</td>
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<td>General Fund Debt Service Fund</td>
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<td>Stormwater Utility Enterprise Fund</td>
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<td>W/S Utilities Construction Fund</td>
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<td>W/S Utilities Equipment Replacement Fund</td>
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<td>Stormwater Utility Capital Equipment Fund</td>
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<tr>
<td>Hospitality Fund</td>
<td>3,455,000</td>
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As presented in the budget work sessions with City Council, the challenge of balancing the FY 2014 budget has led to the need for implementing a mandatory hold on replacement hiring for up to sixteen weeks, and the implementation of an employee contribution of $25 per month for health insurance coverage.

In FY 2014 employees will also see an increase in their state retirement contribution of .5% for SCRS and .84% for PORS. Additionally, overall health insurance premiums for both the City and employees are anticipated to increase by approximately 13%. The City’s portion of this health increase has been included in the budget presented herein.

Several operating funds are briefly discussed below to highlight significant conditions in this budget and changes from the prior year budget.

**General Fund** – The approved FY 2014 General Fund budget totals $29,470,000, representing a slight increase of .92% over the prior year approved budget.

Property tax operating millage remains the same as the prior fiscal year, and no rate increases in General Fund user fees have been included in the approved FY 2014 budget. The total property tax rate is 56.7 mills, which includes 53.7 operating mills and 3 mills for debt service.

In addition to the mandatory hold on replacement hiring and the implementation of an employee contribution for health insurance, a number of other actions were necessary to balance the General Fund budget including operational funding request adjustments, the deferral of capital funding requests, and some end-of-current-year capital purchases.
All community programs in the General Fund are appropriated at the same level as the prior year with the exception of the Pee Dee Regional Transportation Authority (PDRTA). Funding for PDRTA was increased from $85,000 budgeted in FY 2013 to $150,000 in the FY 2014 budget.

**Water and Sewer Utilities Enterprise Fund** – The Water and Sewer Utilities Enterprise Fund budget totals $30,186,000 for FY 2014. This amount represents a .25% increase over the FY 2013 budget.

The City’s combined water and wastewater system continues to face challenges related to increasing operational costs and capital improvement needs including the current construction of a wastewater treatment facility. In response to these challenges, the City performed a comprehensive study of the operating, capital, and long-term debt service requirements to determine revenue sufficiency for these needs. The analysis revealed that rates for the combined water and wastewater system should be revised to meet current and future financial requirements of the system. Based on the recommendations of a comprehensive ten-year rate study City Council approved an ordinance in 2010 incorporating the recommended rates. This ordinance revised and updated the City’s water and wastewater rate schedules through fiscal year 2020. In compliance with the adopted rate ordinance, the Water and Sewer Utilities Enterprise Fund budget for FY 2014 includes a rate increase for both water and sewer services that is representative of an inflation adjustment.

The most pressing need of the City’s combined water and wastewater system is the future replacement and expansion of major sewer interceptor lines that are currently located in the Jeffries Creek and Middle Swamp floodways, and the expansion of the water transmission lines that extend water supply to the service area. The sewer interceptor line needs are the result of new regulatory requirements and growth of the system, both west and south, and the transmission line needs are the result of growth. The fiscal impact of these needed upgrades and expansion will likely exceed $30 million.

If approved by the citizens of the Town of Timmonsville in an upcoming referendum, an additional challenge for City staff will be the acceptance and operation of the town’s water and sewer system.

**Stormwater Utility Enterprise Fund** – The Stormwater Utility Enterprise Fund budget totals $1,340,000 for FY 2014. This amount represents a 1.13% increase over the FY 2013 budget.

Since the implementation of the Stormwater Utility and supporting rate structure in 2003, the City has completed numerous projects that were funded with revenues generated by the Stormwater Enterprise Fund. Of these completed projects, approximately 20 were of a total size and scope that necessitated the use of long-term capital financing through a revenue bond issue. The FY 2014 budget includes debt service funding for the eighth year of a fifteen year financing for these projects.

The Stormwater Utility Enterprise Fund continues to provide a reliable and steady source of revenues needed to maintain and improve the City’s storm drainage system.

**Hospitality Fund** – The approved FY 2014 Hospitality Fund budget totals $3,455,000. Hospitality Fee collections continue to be robust in comparison to other revenue sources of the City, with an anticipated growth of approximately 3% in Hospitality Fee generated revenues for FY 2014.
The Hospitality Fund provides the City's source for funding tourism-related expenses. Approximately 51% of the Hospitality Fund budget is used to finance capital and debt service costs for tourism-related facilities including the City County Civic Center, the Veterans Memorial Park, and the Florence Tennis Center. Operational funding for the Florence Civic Center, Freedom Florence, the Florence Tennis Center, the Florence Museum, FDDC, and Downtown Lighting represents approximately 42% of the Hospitality Fund budget. Downtown promotions, downtown redevelopment incentives, and economic promotions are also included in the FY 2014 Hospitality Fund budget and represent approximately 7% of the total anticipated expenditures in this fund.

MAJOR PROJECTS AND INITIATIVES

The FY 2014 budget anticipates another active year, and a number of major projects and initiatives exemplify the commitments that the City plans to undertake and achieve. Included in this list are infrastructure improvements, which continue to be a major concentration, as well as service enhancement and quality of life programs. Also included are employee based initiatives and programs. Development and progress of these projects and initiatives will occur over the course of the fiscal year, and some will extend into future fiscal years.

The list that follows presents a number of projects and initiatives included in the FY 2014 budget.

- Jeffries Creek Blue Trail Project – DNR Grant
- No Name Creek Trail Project – SCDOT Enhancement Grant
- Barnes Street Activity Center Signage Enhancements – EDI Grant
- Housing and Neighborhood Redevelopment Projects – General Fund and CDBG
- Downtown Business Incubator Development – Hospitality Fund
- Establishment of a Nuisance Abatement Court System – General Fund
- Downtown Redevelopment Incentives – General Fund and Hospitality Fund
- Relocation to City Center Building – General Fund, W/S Utilities & Bruce & Lee Grant
- Improved Downtown Street Lighting – Hospitality Fund
- Unified Development Code – General Fund
- Increased Codes Enforcement in Residential Areas – General Fund
- Employee Wellness Programs
- Employee and Management Improvement and Training Programs
- Deerfield Subdivision Street Resurfacing – SCDOT/FCTC Funding
- Downtown Utilities Relocation and Related Street Repair – W/S Utilities Fund
- Savannah Grove Road Area Sewer Improvements – W/S Utilities Fund
- Line Relocations for SCDOT Road Widening Projects – W/S Utilities Fund
- Oakdale Area Water Pressure Improvements – W/S Utilities Fund
- Revision of Land Subdivision Codes – W/S Utilities Fund
- Continued Implementation of Radio Read System – W/S Utilities Fund
- Gulley Branch Water Plant Rehabilitation – W/S Utilities Fund
- Timmonsville Utilities Improvements – W/S Fund
- End-of Pipe Water Quality Enhancement Projects – Stormwater Fund
- Double-Barrier Pipe Repair – Stormwater Fund
- Timrod Park Pipe Outfall Improvements – Stormwater Fund
- Williams Boulevard Outfall Improvements – Stormwater Fund
- NPDES Phase II Compliance
CONCLUSION

Each year innovation and creative problem-solving are required to balance the budget, and this year was no exception. Despite the challenges presented with balancing the FY 2014 budget, the City’s tradition of fiscal prudence has provided the opportunity to continue the delivery of quality services to our citizens and to accomplish established objectives designed to move the community forward. City staff stands ready to follow the leadership of City Council as we continue to pursue an improved quality of life for the citizens of Florence.

Respectfully submitted,

[Signature]
Andrew H. Griffin
City Manager
BUDGET ORDINANCE
ANNUAL BUDGET
2013 – 2014
ORDINANCE NO. 2013-15

AN ORDINANCE TO RAISE REVENUE AND ADOPT A BUDGET FOR THE CITY OF FLORENCE, SOUTH CAROLINA, FOR THE FISCAL YEAR BEGINNING JULY 1, 2013, AND ENDING JUNE 30, 2014.

WHEREAS, § 5-7-260 of the South Carolina Code of Laws (as amended) requires that a Municipal Council shall act by ordinance to adopt budgets and levy taxes pursuant to public notice.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Florence in Council duly assembled and by the authority of the same:

Section 1

(a) There is hereby adopted a General Fund budget for the City of Florence for the fiscal year beginning July 1, 2013, and ending June 30, 2014, as filed in the office of the City Clerk which is hereby incorporated by reference as if set forth fully herein, providing for revenues and appropriations in a total amount of $29,470,000.

(b) Further, there is hereby adopted a General Fund Debt Service Fund budget for the City of Florence for fiscal year beginning July 1, 2013, and ending June 30, 2014, as filed in the office of the city Clerk which is hereby incorporated by reference as if set forth fully herein, providing for revenues and appropriations in the total amount of $421,600.

(c) Further, there is hereby adopted a Water and Sewer Utilities Enterprise Fund budget for the City of Florence for fiscal year beginning July 1, 2013, and ending June 30, 2014, as filed in the office of the City Clerk which is hereby incorporated by reference as if set forth fully herein, providing for revenues and appropriations in a total amount of $30,186,000.

(d) Further, there is hereby adopted a Stormwater Utility Enterprise Fund budget for the City of Florence for the fiscal year beginning July 1, 2013, and ending June 30, 2014, as filed in the office of the City Clerk which is hereby incorporated by reference as if set forth fully herein providing for revenues and appropriations in the total amount of $1,340,000.

(e) Further, there is hereby adopted a Water and Sewer Utilities Construction Fund budget for the City of Florence for fiscal year beginning July 1, 2013, and ending June 30, 2014, as filed in the office of the City Clerk which is hereby incorporated by reference as if set forth fully herein, providing for revenues and appropriations in a total amount of $3,637,000.

(f) Further, there is hereby adopted a Stormwater Utility Construction budget for the City of Florence for fiscal year beginning July 1, 2013, and ending June 30, 2014, as filed in the office of the City Clerk which is hereby incorporated by reference as if set forth fully herein, providing for revenues and appropriations in a total amount of $622,000.
Fiscal Year 2013-14 Budget Ordinance (continued)

(g) Further, there is hereby adopted a Water and Sewer Utilities Equipment Replacement Fund budget for the City of Florence for the fiscal year beginning July 1, 2013, and ending June 30, 2014, as filed in the office of the City Clerk which is hereby incorporated by reference as if set forth fully herein providing for revenues and appropriations in the total amount of $421,200.

(h) Further, there is hereby adopted a Stormwater Utility Equipment Replacement Fund budget for the City of Florence for the fiscal year beginning July 1, 2013, and ending June 30, 2014, as filed in the office of the City Clerk which is hereby incorporated by reference as if set forth fully herein providing for revenues and appropriations in the total amount of $155,000.

(i) Further, there is hereby adopted a Hospitality Fund budget for the City of Florence for the fiscal year beginning July 1, 2013, and ending June 30, 2014, as filed in the office of the City Clerk which is hereby incorporated by reference as if set forth fully herein providing for revenues and appropriations in the total amount of $3,455,000. Authorized as part of this ordinance and incorporated into the Hospitality Fund budget is a commitment by the City of Florence to contribute to operations and maintenance costs of the Florence County Museum for the fiscal year beginning July 1, 2013, and ending June 30, 2014, and for future fiscal years as defined in the Memorandum of Understanding Between Florence County and the City of Florence dated April 25, 2013.

Section 2

Subject to the provisions and requirements of § 6-1-320 of the South Carolina Code of Laws (as amended), a tax for general operating purposes for the period from July 1, 2013, and ending June 30, 2014, for the sums and in the amount hereinafter mentioned, is and shall be levied, collected and paid into the treasury of the City of Florence for the operational use and service thereof. A tax of fifty three and seven-tenths (53.7) mills upon each one dollar ($1.00) in value of real estate and personal property of every description owned and used in the City of Florence, South Carolina, is and shall be levied and paid into the City treasury for the credit to the City of Florence for the corporate purposes, improvements, and for the purpose of paying current operating expenses of said municipality. Such a tax is levied on such property as is assessed for taxation for County and State purposes.

Section 3

Subject to the provisions and requirements of § 6-1-320 of the South Carolina Code of Laws (as amended), a tax for general obligation bond indebtedness for the period from July 1, 2013, and ending June 30, 2014, for the sums and in the amount hereinafter mentioned, is and shall be levied, collected and paid into the treasury of the City of Florence for the purpose of meeting general obligation bond debt service requirements. A tax of up to, but not exceeding, four (4.0) mills upon each one dollar ($1.00) in value of real estate and personal property of every description owned and used in the City of Florence, South Carolina, is and shall be levied and paid into the City treasury for the credit to the City of Florence for the purpose of providing for and paying general obligation bond debt of the
Fiscal Year 2013-14 Budget Ordinance (continued)

municipality. Such a tax is levied on such property as is assessed for taxation for County and State purposes.

Section 4

The City Manager shall administer the budget and may authorize the transfer of appropriate funds within and between departments as necessary to achieve the goals of the budget. The City Manager is authorized to assign fund balance intended to be used for specific purposes.

Section 5

If for any reason, any sentence, clause or provision of this Ordinance shall be declared invalid, such shall not affect the remaining provisions thereof.

Section 6

That all ordinances or parts of ordinances conflicting with the provisions of this Ordinance are hereby repealed, insofar as the same affect this Ordinance.

Section 7

That this Ordinance shall become effective July 1, 2013.

ADOPTED THIS 10th DAY OF JUNE, 2013.

Approved as to form:

James W. Peterson, Jr.
City Attorney

Stephen J. Wukela
Mayor

Attest:

Dianne M. Rowan
Municipal Clerk
GENERAL FUND
ANNUAL BUDGET
2013 – 2014
GENERAL FUND
REVENUES
City of Florence, SC
General Fund
$29,470,000

Revenue Budget
Fiscal Year 2013-2014
## CITY OF FLORENCE, SOUTH CAROLINA
### REVENUE SOURCES

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## CITY OF FLORENCE, SOUTH CAROLINA
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GENERAL FUND

DEPARTMENTAL EXPENDITURES
City of Florence, SC  
General Fund  
$29,470,000

Expenditure Budget  
Fiscal Year 2013-2014
## CITY OF FLORENCE, SOUTH CAROLINA
### COMPARISON OF EXPENDITURES

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CITY OF FLORENCE, SOUTH CAROLINA  
COMPARISON OF EXPENDITURES

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<th>Estimated Expenditures 2012-2013</th>
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## CITY OF FLORENCE, SOUTH CAROLINA
### APPROPRIATIONS BY ACTIVITIES

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CITY OF FLORENCE, SOUTH CAROLINA
APPROPRIATIONS BY ACTIVITIES

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<th>Program Description</th>
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**10041000 CITY COUNCIL**  
**FY 2013-2014**

### Personal Services

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### Operating Expenditures

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**Total**  
$268,750

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**Part-Time Personnel**

1 Mayor  
6 Council Member  
7 Total Part-time Employees
10041200  CITY COURT
FY 2013-2014

Personal Services

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$513,560

Operating Expenditures

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$40,900

Total $554,460

Personnel

1 Admin Court Judge
1 Judge
1 Clerk Of Court
1 Administrative Coordinator
3 Office Assistant II
7 Total Full-time Employees

Part-Time Personnel

1 PT Judge
2 PT Office Assistant II
3 Total Part-time Employees
### 10041300  CITY MANAGER

**FY 2013-2014**

#### Personal Services

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**Total** $341,020

#### Operating Expenditures

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**Total** $37,400

**Total** $378,420

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**Personnel**

1. Downtown Development Coordinator
2. Special Project Administrator
1. Municipal Clerk
2. Administrative Coordinator
5. Total Full-time Employees
10041501  FINANCE & ACCOUNTING
FY 2013-2014

Personal Services

511100  REGULAR SALARIES & WAGES  $507,790
522100  SCRS RETIREMENT  $53,830
523000  EMPLOYER PAID INSURANCE  $70,320
524000  WORKERS' COMPENSATION  $12,400
525000  FICA  $37,340

$681,680

Operating Expenditures

531000  PROFESSIONAL SERVICES  $600
531030  TAX BILLING & COLLECTIONS  $56,000
532010  TELEPHONE & RELATED SERV  $5,200
532030  PUBLIC NOTICES  $1,000
533900  OTHER MAINT/SERV CONTRACTS  $11,000
537000  VEHICLE REPAIRS & MAINT  $200
538900  OTHER MAINT & REPAIRS  $1,500
550100  PRINTING  $7,000
550210  OFFICE SUPPLIES  $10,000
550300  POSTAGE  $10,000
550400  VEHICLE FUEL & OIL  $500
561010  MEMBERSHIP & DUES  $2,500
561020  CONFERENCE & TRAINING  $2,000
561030  TRAVEL & LODGING  $3,000

$110,500

Total  $792,180

Personnel

1 Finance Director
1 Controller
1 Info Sys Data Analyst
1 Grants Coordinator
1 Purchasing Agent
1 Acctg Spec Coordinator
1 Revenue Ofcr/Adm Coord
1 Accounting Specialist
1 Office Assistant III
9 Total Full-time Employees
### 10041600 HUMAN RESOURCES
#### FY 2013-2014

**Personal Services**

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**Operating Expenditures**

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**Total**

|       |                                   | $453,860 |

### Personnel

- 1 General Services Director
- 1 HR Manager
- 1 Employee Relations Coord
- 1 HR Assistant
- 1 Office Assistant III
- **5 Total Full-time Employees**
### 10041900 COMMUNITY SERVICES

**FY 2013-2014**

#### Personal Services

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#### Operating Expenditures

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**Total**  

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<th>Amount</th>
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### Personnel

- 1 Community Services Manager
- 1 CD Specialist
- 1 Codes Enf Ofcr/Coordinator
- 1 Hsg/Construction Inspector
- 2 Codes Enforcement Officer
- 1 Zoning Codes Inspector
- 1 Office Assistant II

8 Total Full-time Employees
# 10042100 POLICE
## FY 2013-2014

### Personal Services

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### Operating Expenditures

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### Capital Outlay

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<p>|       | <strong>Total</strong>                             | <strong>$9,410,870</strong> |</p>
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<td>9 Police Lieutenant</td>
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<td>1 Pol Sgt Polygraph Examiner</td>
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<td>1 Class III Corporal</td>
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<table>
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### 10042200  FIRE

**FY 2013-2014**

**Personal Services**

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**Operating Expenditures**

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**Capital Outlay**

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**Total**

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<td>1 Fire Chief</td>
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86 Total Full-time Employees

$196,500
### 10043020  BEAUTIFICATION & FACILITIES

**FY 2013-2014**

#### Personal Services

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**Subtotal**: $2,034,330

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**Subtotal**: $443,100

**Total**: $2,477,430
BEAUTIFICATION & FACILITIES

Personnel
1 Beaut and Fac Div Mgr
1 Supervisor
1 Parks Supervisor
1 Turf/Landscape Supr
1 Streets/Shelter Facility Suptd
1 Animal Shelter Supervisor
1 Clinical Technician
1 Tree Crew Team Leader
8 Team Leader
2 Heavy Equipment Operator
2 Special Construct Equip Oper
1 Tree Trimmer Aide
1 Sign Fabricator II
1 Sign Fabricator I
4 Special Equipment Oper
2 Animal Control Officer I
12 Maintenance Worker
1 Office Assistant II
1 Maintenance Coord
5 Parks Groundskeeper
1 Team Leader/Equip Opr
1 Playground Maint Wkr
50 Total Full-time Employees

Part-Time Personnel
2 PT Maint Worker/Animal Shelter
2 Total Part-time Employees
## SANITATION

### FY 2013-2014

#### Personal Services

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**Total** $1,167,150

#### Operating Expenditures

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**Total** $1,608,200

#### Capital Outlay

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**Total** $185,000

**Total** $2,960,350

### Personnel

- 1 Sanitation Div Manager
- 1 Supervisor
- 15 Sanit Heavy Equip Opr
- 2 Recycling Handler
- 7 Sanitation Worker
- 1 Sanit/Recycling Wkr

**Total Full-time Employees** 27
## 10043023  EQUIPMENT MAINTENANCE

### FY 2013-2014

#### Personal Services

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Total: $402,320

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Total: $25,400

Total: $427,720

---

## Personnel

1. Equip Maint Div Manager
2. Diesel Mechanic
3. Automotive Mechanic II
4. Automotive Mechanic I

Total Full-time Employees: 7
### RECREATION PROGRAMS
**FY 2013-2014**

#### Personal Services

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Total: $867,610

#### Operating Expenditures

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### Operating Expenditures

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**Total Operating Expenditures:** $291,100

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**Total Capital Outlay:** $27,000

**Total:** $1,185,710

### RECREATION PROGRAMS

#### Personnel

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<td>1 Office Assistant III</td>
<td>1</td>
</tr>
<tr>
<td>1 Activity Coordinator</td>
<td>1</td>
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**Total Full-time Employees:** 18

#### Capital

<table>
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<tr>
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<th>Amount</th>
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<tbody>
<tr>
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<tr>
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<tr>
<td>Park Signage</td>
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**Total Capital for Recreation Programs:** $27,000

### Part-Time Personnel

<table>
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<tbody>
<tr>
<td>17 Temp Seasonal Workers</td>
<td>17</td>
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**Total Part-time Employees:** 17
### ATHLETIC PROGRAMS

**FY 2013-2014**

#### Personal Services

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<tr>
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<tr>
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<td>FICA</td>
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<td></td>
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#### Operating Expenditures

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<td>533010</td>
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<td>PEST EXTERMINATION/CONTROL</td>
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<tr>
<td>533040</td>
<td>PALMER INMATE SERVICES</td>
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<tr>
<td>533900</td>
<td>OTHER MAINT/SERV CONTRACTS</td>
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<tr>
<td>534040</td>
<td>FF FACILITY MAINT</td>
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### Operating Expenditures

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### Capital Outlay

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**Total**

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### ATHLETIC PROGRAMS

#### Personnel

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<th>Position</th>
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<tbody>
<tr>
<td>1 Athletic Director</td>
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</tr>
<tr>
<td>1 Director of Tennis</td>
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</tr>
<tr>
<td>1 Complex Coordinator</td>
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</tr>
<tr>
<td>1 Gymnastics Supervisor</td>
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<tr>
<td>1 Concessions Supervisor</td>
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<tr>
<td>3 Parks Groundskeeper</td>
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8 Total Full-time Employees

#### Capital

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<tr>
<td>Tennis Center Maintenance Building</td>
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<tr>
<td>Tmrod Park Tennis Court Resurfacing</td>
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<tr>
<td>5 FF Replacement Backstops</td>
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**Total**

<table>
<thead>
<tr>
<th>Amount</th>
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<tbody>
<tr>
<td><strong>$70,000</strong></td>
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#### Part-Time Personnel

<table>
<thead>
<tr>
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<tbody>
<tr>
<td>102 Temp Seasonal Worker</td>
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40
10046300  PLANNING RESEARCH & DEV
FY 2013-2014

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<tr>
<td>525000 FICA</td>
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<tr>
<td>532010 TELEPHONE &amp; RELATED SERV</td>
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<td>532030 PUBLIC NOTICES</td>
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<tr>
<td>533900 OTHER MAINT/SERV CONTRACTS</td>
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<tr>
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<td>550300 POSTAGE</td>
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<tr>
<td>550400 VEHICLE FUEL &amp; OIL</td>
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Total: $349,880

Personnel
1 Res Planning & Dev Dir
2 Planner II
1 Office Assistant III
4 Total Full-time Employees
### FY 2013-2014

#### 10049000 OTHER EMPLOYEE BENEFITS

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#### 10049100 GENERAL INSURANCE/CLAIMS

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<th>Description</th>
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<tr>
<td>592010</td>
<td>Property &amp; Liability Ins</td>
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<tr>
<td>592020</td>
<td>Small Claims</td>
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<tr>
<td>592030</td>
<td>W/C Small Claims</td>
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#### 10049200 COMMUNITY PROGRAMS

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<tr>
<td>593010</td>
<td>Boys &amp; Girls Club</td>
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<tr>
<td>593020</td>
<td>Transit System</td>
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<tr>
<td>593040</td>
<td>PEE Dee Chapter Red Cross</td>
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<td>593050</td>
<td>Keep Florence Beautiful</td>
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</tr>
<tr>
<td><strong>Total</strong></td>
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#### 10049300 NON DEPARTMENTAL

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<td>Contingency Fund</td>
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<td>Bank Charges</td>
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<td>Street Lights</td>
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<td>594035</td>
<td>Fire Dist Tax Reimb</td>
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<td>Deerfield Resurfacing</td>
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<td>594060</td>
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<tr>
<td><strong>Total</strong></td>
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## City of Florence, South Carolina
### Total Of Each Activity Account/Operating Expenditure

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<th>Account</th>
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<th>Approved Budget FY 2012 - 2013</th>
<th>Approved Budget FY 2013 - 2014</th>
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## City of Florence, South Carolina
### Total Of Each Activity Account/Operating Expenditure

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GENERAL FUND
DEBT SERVICE BUDGET
2013 – 2014
## GENERAL FUND
### DEBT SERVICE FUND BUDGET
#### FISCAL YEAR 2013-2014

### REVENUES

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**TOTAL REVENUES**

$421,600

### EXPENDITURES

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**TOTAL EXPENDITURES**

$421,600
WATER AND SEWER UTILITIES
ENTERPRISE FUND
ANNUAL BUDGET
2013 – 2014
WATER AND SEWER UTILITIES
ENTERPRISE FUND
REVENUES
City of Florence, SC
Water & Sewer Enterprise Fund
$30,186,000

Revenue Budget
Fiscal Year 2013-2014
## CITY OF FLORENCE, SOUTH CAROLINA
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WATER AND SEWER UTILITIES
ENTERPRISE FUND
DEPARTMENTAL EXPENSES
City of Florence, SC
Water & Sewer Enterprise Fund
$30,186,000

Expense Budget
Fiscal Year 2013-2014
### CITY OF FLORENCE, SOUTH CAROLINA
### COMPARISON OF EXPENDITURES

<table>
<thead>
<tr>
<th>WATER &amp; SEWER UTILITY FUND</th>
<th>Last Year Actual</th>
<th>Revised Budget 2012-2013</th>
<th>Estimated Expenditures 2012-2013</th>
<th>Recommended Budget 2013-2014</th>
<th>Budgeted 2013-2014</th>
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<tr>
<td>WATER &amp; SEWER OPERATIONS</td>
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<td>20049100  GENERAL INSURANCE/CLAIMS</td>
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<td>$197,000</td>
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<td>20049300  NON DEPARTMENTAL</td>
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<td>$7,422,800</td>
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<td>$7,422,800</td>
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<td>$6,776,100</td>
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<td>$30,848,170</td>
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CITY OF FLORENCE, SOUTH CAROLINA
APPROPRIATIONS BY ACTIVITIES

### WATER & SEWER UTILITY FUND

<table>
<thead>
<tr>
<th>Water and Sewer Operations</th>
<th>Full-Time Positions</th>
<th>Personal Service</th>
<th>Operating Expense</th>
<th>Equipment Replacement</th>
<th>Capital Outlay</th>
<th>Total</th>
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<tbody>
<tr>
<td>20041506 Utility Finance</td>
<td>26</td>
<td>$1,201,290</td>
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<td>20044041 Waste Water Treatment</td>
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<td>20044042 Surface Water Production</td>
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<td>20044043 Ground Water Production</td>
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<td>$1,229,170</td>
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<td><strong>$6,208,930</strong></td>
<td><strong>$5,322,120</strong></td>
<td><strong>$550,800</strong></td>
<td><strong>$878,000</strong></td>
<td><strong>$12,959,850</strong></td>
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| 20047000 Debt Service      |                    |                  |                   |                       |                |       |
| 590020 W/S Revenue Bonds  |                    |                  | $10,062,000       |                       |                | $10,062,000 |
| 590040 DS Admin Charges   |                    |                  | $26,500           |                       |                | $26,500  |
| **Total Debt Service**    |                    |                  | **$10,088,500**   |                       |                | **$10,088,500** |

| 20049000 Employee Benefits |                    |                  |                   |                       |                |       |
| 591010 Employee Relations |                    |                  | $20,000           |                       |                | $20,000  |
| 591020 Unemployment Comp  |                    |                  | $3,000            |                       |                | $3,000   |
| 591030 OPEB Expense       |                    |                  | $141,550          |                       |                | $141,550 |
| **Total Employee Benefits** |                  |                  | **$164,550**      |                       |                | **$164,550** |

| 20049100 General Ins/Claims |                    |                  |                   |                       |                |       |
| 592010 Property & Liability Ins |                |                  | $160,000          |                       |                | $160,000 |
| 592020 Small Claims        |                    |                  | $17,000           |                       |                | $17,000  |
| 592030 WC Small Claims      |                    |                  | $20,000           |                       |                | $20,000  |
| **Total General Ins/Claims** |                    |                  | **$197,000**      |                       |                | **$197,000** |

| 20049300 Non Departmental  |                    |                  |                   |                       |                |       |
| 531010 Legal Services      |                    |                  | $65,000           |                       |                | $65,000  |
| 594015 City Center         |                    |                  | $245,000          |                       |                | $245,000 |
| 594020 Contingency Fund    |                    |                  | $750,000          |                       |                | $750,000 |
| 594025 Bank Charges        |                    |                  | $62,500           |                       |                | $62,500  |
| 594060 IT Support Services |                    |                  | $216,000          |                       |                | $216,000 |
| 594070 MGT System Software |                    |                  | $30,600           |                       |                | $30,600  |
| 594080 Special Projects    |                    |                  | $107,000          |                       |                | $107,000 |
| 594110 ConstrCTN Transfer  |                    |                  | $2,300,000        |                       |                | $2,300,000 |
| 594120 Capital ConstrCTN Reserve |          |                  | $3,000,000        |                       |                | $3,000,000 |
| **Total Non Departmental** |                    |                  | **$6,776,100**    |                       |                | **$6,776,100** |

**Total Water & Sewer Utility Fund** | **118** | **$6,208,930** | **$22,548,270** | **$550,800** | **$878,000** | **$30,186,000**
## 20041506 UTILITY FINANCE

**FY 2013-2014**

### Personal Services

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<td>511300</td>
<td>OVERTIME SALARIES &amp; WAGES</td>
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<td>522100</td>
<td>SCRS RETIREMENT</td>
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<td>523000</td>
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<td>525000</td>
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### Operating Expenditures

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<td>533020</td>
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<td>533900</td>
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**Total Operating Expenditures:** $556,700

### Capital Outlay

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**Total Capital Outlay:** $53,000

**Total:** $1,810,990
**UTILITY FINANCE**

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<td>1 Jackhammer</td>
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<tr>
<td>1 Accountant II</td>
<td>1 Two-Inch Pump</td>
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<tr>
<td>1 Cust Serv Clerk Coord</td>
<td>8 Hand Held Radios</td>
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<tr>
<td>1 Inventory Control Coord</td>
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<tr>
<td>10 Meter Reader</td>
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<td>4 Customer Service Clerk</td>
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## 20044040 ENGINEERING

**FY 2013-2014**

### Personal Services

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**Total** $919,700

### Operating Expenditures

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**Total** $183,000

### Capital Outlay

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**Total** $70,800

**Total** $1,173,500

### Personnel

- 1 City Manager
- 1 City Eng/GIS Div Mgr
- 1 Suptd of Eng/GIS
- 1 GIS Administrator
- 1 Engineering Specialist
- 1 Engineering Technician
- 2 Construction Inspector
- 1 Administrative Coordinator
- 1 Switchboard Opr/Recp
- 2 Maintenance Worker

**12 Total Full-time Employees**
### WASTE WATER TREATMENT
#### FY 2013-2014

#### Personal Services

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#### Operating Expenditures

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#### Capital Outlay

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**Total**: **$3,864,680**
## WASTE WATER TREATMENT

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<tr>
<td>1 Utility Director</td>
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<tr>
<td>1 Wastewater Plant Suptd</td>
<td>SCADA Upgrade and Replacement</td>
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<td>1 CMOM Compliance Inspector</td>
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<td>1 Electrical Supervisor</td>
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<td>1 Electrician Helper</td>
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<td>1 Compliance Suptd</td>
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<tr>
<td>1 Compliance Inspector</td>
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<tr>
<td>1 WW Plant Lead Operator</td>
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<td>1 WW Pl Opr II/Maint</td>
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<td>1 Engineering Technician</td>
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<tr>
<td>1 Special Construction Equip Opr</td>
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<td>1 Ut Reg Ofc Asst III</td>
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<tr>
<td>1 Debris Handler</td>
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## 20044042  SURFACE WATER PRODUCTION
### FY 2013-2014

### Personal Services

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### Operating Expenditures

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</tr>
</thead>
<tbody>
<tr>
<td>531000</td>
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<td>OTHER MAINT/SERV CONTRACTS</td>
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### Capital Outlay

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### Total

|       | **$1,692,220** |

### Personnel

- 1 Surf Wtr Pl Chief Opr/Suptd
- 1 Surf Wtr Plant Lead Opr
- 4 Surf Wtr Plant Opr II
- 1 Surf Water Plant Opr I
- 1 Surface Plant Lab Operator
- **8 Total Full-time Employees**
## GROUND WATER PRODUCTION

**FY 2013-2014**

### Personal Services

<table>
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### Operating Expenditures

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### Capital Outlay

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### Total

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### Personnel

1. Ground Water Prod Suprd
2. Water Plant Opr l (D/C)
3. Water Plant Opr l (A)
4. Total Full-time Employees

### Capital

- Facility Improvements and Upgrades: $100,000

---

63
### DISTRIBUTION OPERATIONS

**FY 2013-2014**

#### Personal Services

<table>
<thead>
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<th>Code</th>
<th>Description</th>
<th>Amount</th>
</tr>
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#### Operating Expenditures

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<tr>
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<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>531000</td>
<td>PROFESSIONAL SERVICES</td>
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<td>TELEPHONE &amp; RELATED SERV</td>
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<td>OTHER MAINT/SERV CONTRACTS</td>
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<tr>
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#### Capital Outlay

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**Total**

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### Personnel

1 Utility Ops Div Manager
2 Supervisor
1 Team Leader Equip Operator
3 Team Leader
1 Spec Constr Equip Opr
7 Distribution Coll Opr
6 Ut Opr Maintenance Wkr
21 Total Full-time Employees
# 20044045  COLLECTION OPERATIONS

## FY 2013-2014

### Personal Services

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**Total: $633,750**

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**Total: $179,450**

### Capital Outlay

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**Total: $97,000**

**Total: $910,200**

### Personnel

- 1 Supervisor
- 1 Team Leader Equip Operator
- 3 Team Leader
- 4 Spec Constr Equip Opr
- 2 Heavy Equipment Operator
- 3 Ut Opr Maintenance Wkr
- 14 Total Full-time Employees

### Capital

- Sewer Line Push Camera $12,000
- $12,000
### FY 2013-2014

#### 20047000 DEBT SERVICE

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#### 20049000 OTHER EMPLOYEE BENEFITS

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#### 20049100 GENERAL INSURANCE/CLAIMS

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#### 20049300 NON DEPARTMENTAL

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City of Florence, South Carolina  
Total Of Each Activity Account/Operating Expenditure

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<th>Approved Budget FY 2012 - 2013</th>
<th>Approved Budget FY 2013 - 2014</th>
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STORMWATER UTILITY
ENTERPRISE FUND
ANNUAL BUDGET
2013 – 2014
STORMWATER UTILITY
ENTERPRISE FUND
REVENUES
City of Florence, SC
Stormwater Enterprise Fund
$1,340,000

Revenue Budget
Fiscal Year 2013-2014
### CITY OF FLORENCE, SOUTH CAROLINA
### REVENUE SOURCES

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<th>Estimated Receipts 2012-2013</th>
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STORMWATER UTILITY
ENTERPRISE FUND
DEPARTMENTAL EXPENSES
City of Florence, SC
Stormwater Enterprise Fund
$1,340,000

Expense Budget
Fiscal Year 2013-2014
## CITY OF FLORENCE, SOUTH CAROLINA
### COMPARISON OF EXPENDITURES

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| TOTAL STORMWATER UTILITY FUND | 8 | $426,010 | $805,990 | $108,000 | $1,340,000 |

76
### 30044060 STORMWATER OPERATIONS

**FY 2013-2014**

#### Personal Services

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**Total** $426,010

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**Total** $139,180

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**Total** $108,000

**Total** $673,190

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### Personnel

1 Storm Water Div Manager
1 Team Leader Equip Operator
3 Heavy Equipment Operator
2 Spec Constr Equip Opr
1 Special Equip Operator
8 Total Full-time Employees

77
FY 2013-2014

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### City of Florence, South Carolina

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<td>$800</td>
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<td>561020 CONFERENCE &amp; TRAINING</td>
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<tr>
<td>561030 TRAVEL &amp; LODGING</td>
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<td>580060 OTHER EQUIPMENT</td>
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<td>585000 CAPITL REPLACEMENT TRANSF</td>
<td>$63,490</td>
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<td>590040 DS ADMIN CHARGES</td>
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<td>590050 SW REVENUE BONDS</td>
<td>$362,500</td>
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<tr>
<td>591010 EMPLOYEE RELATIONS</td>
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<td>591020 UNEMPLOYMENT COMP</td>
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<td>591030 OPEB EXPENSE</td>
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<td>592010 PROPERTY &amp; LIABILITY INS</td>
<td>$5,100</td>
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<tr>
<td>592020 SMALL CLAIMS</td>
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<td>$500</td>
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<tr>
<td>594020 CONTINGENCY FUND</td>
<td>$45,000</td>
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<tr>
<td>594110 CONSTRCTN TRANSFER</td>
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<td>597140 INTERDEPARTL TRANSFERS</td>
<td>$175,000</td>
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<tr>
<td><strong>Total STORMWATER UTILITY FUND</strong></td>
<td><strong>$1,320,000</strong></td>
<td><strong>$1,325,000</strong></td>
<td><strong>$1,340,000</strong></td>
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</table>
UTILITY CONSTRUCTION FUNDS
ANNUAL BUDGET
2013 – 2014
WATER AND SEWER UTILITIES  
CONSTRUCTION FUND BUDGET  
FISCAL YEAR 2013-2014

FUNDING SOURCES

<table>
<thead>
<tr>
<th>Description</th>
<th>Code</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Projected Cash on Hand, July 1, 2013</td>
<td>220399-435010</td>
<td>$1,192,000</td>
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<tr>
<td>FY 2013-14 Budgeted Transfer from W/S Utilities Operating Fund</td>
<td>220399-435020</td>
<td>$2,300,000</td>
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<tr>
<td>Projected Interest Earnings</td>
<td>220300-425010</td>
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<tr>
<td>Civic Center Water/Sewer Improvements Reimbursement</td>
<td>220399-460070</td>
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<tr>
<td>Florence County Infrastructure Fund Reimbursement</td>
<td>220399-460130</td>
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</table>

TOTAL FUNDING SOURCES $3,637,000

PROJECTS

A. Projects Approved in Prior Year Budgets

1. Savannah Grove Road Area Sewer Improvements 22049900-586010-W0001 $40,000
2. SCDOT TV Road Widening Project - Utilities Relocation 22049900-586010-W0005 $145,000
3. Country Creek Sewer Extension 22049900-586010-W0010 $10,000
4. N. Ebenezer Road Water Line Relocation (SCDOT) 22049900-586010-W0011 $110,000
5. Woody Jones Blvd./Radio Drive Utilities Line Relocation 22049900-586010-W0012 $53,000
6. Surface Water Plant intake Screen Repair 22049900-586010-W0013 $100,000
7. Oakdale Area Water Pressure Improvements 22049900-586010-W0015 $250,000
8. Civic Center Water/Sewer Service Connection for Campers 22049900-586010-W0016 $35,000
9. SCDOT U.S. Hwy. 76 Widening Utilities Relocation 22049900-586010-W0018 $15,000
10. Revision of Land Subdivision Codes (U.D.O. Development) 22049900-586010-W0023 $12,000
11. WWTP Contingency/Engineering 22049900-586010-W0026 $500,000
12. Jeffries Creek Beaver Management (SSO Compliance) 22049900-586010-W0027 $7,000
13. Downtown Utilities Relocation/Streetscape Improvements 22049900-586010-W0036 $300,000

B. Projects Approved and Added In FY 2012-13

1. Water Line Extension Requests - Florence County 22049900-586010-W0037 $100,000

C. Proposed Projects for FY 2013-14

1. Timmonsville Utilities Improvements 22049900-586010-W0049 $400,000
2. SCDOT Road Widening Hwy 51 -- Utilities Relocation 22049900-586010-W0052 $50,000
3. Gulley Branch Water Plant Rehabilitation 22049900-586010-W0053 $600,000

D. Other

1. Utility Line Engineering/Legal/Professional Services 22049900-586010-WENG $150,000
2. Reserved for Other Projects 22049900-586010-WRES $760,000

TOTAL PROJECTS $3,637,000
STORMWATER UTILITY
CONSTRUCTION FUND BUDGET
FISCAL YEAR 2013-2014

FUNDING SOURCES

<table>
<thead>
<tr>
<th>Description</th>
<th>Code</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Projected Cash/Bond Proceeds on Hand, July 1, 2013</td>
<td>320399-435010</td>
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<tr>
<td>FY 2013-14 Budgeted Transfer from Stormwater Utility Operating Fund</td>
<td>320399-435030</td>
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<tr>
<td>Projected Interest Earnings</td>
<td>320300-425010</td>
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</table>

**TOTAL FUNDING SOURCES**

$622,000

PROJECTS

A. Projects Approved in Prior Year Budgets

1. Stormwater Division Pipe Projects 32049900-586020-SW001 $10,000
2. End-of-Pipe Water Quality Enhancement Projects 32049900-586020-SW005 $5,000
3. Double-barrel pipe repair (Behind Calvary Baptist) 32049900-586020-SW006 $10,000
4. Timrod Park Pipe Outfall Improvements 32049900-586020-SW008 $65,000
5. Williams Boulevard Outfall Improvements 32049900-586020-SW009 $115,000
6. NPDES Phase II Compliance 32049900-586020-SW012 $50,000

B. Other

1. Reserved for Other Projects 32049900-586020-SWENG $342,000
2. Stormwater Engineering/Legal/Professional Services 32049900-586020-SWRES $25,000

**TOTAL PROJECTS**

$622,000
## WATER AND SEWER UTILITIES
### EQUIPMENT REPLACEMENT FUND BUDGET
#### FISCAL YEAR 2013-14

<table>
<thead>
<tr>
<th>Code</th>
<th>Department</th>
<th>Item Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>21041506</td>
<td>Utility Finance</td>
<td>Hand-Held Meter Reader</td>
<td>$7,600</td>
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<tr>
<td>21041506</td>
<td>Utility Finance</td>
<td>Hand-Held Meter Reader</td>
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**Utility Finance Total** $15,200

<table>
<thead>
<tr>
<th>Code</th>
<th>Department</th>
<th>Item Description</th>
<th>Cost</th>
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</thead>
<tbody>
<tr>
<td>21044040</td>
<td>Engineering</td>
<td>Full Size Pickup Truck (# 516) with Radio</td>
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<tr>
<td>21044040</td>
<td>Engineering</td>
<td>Mid Size Utility Vehicle (# 600) with Radio</td>
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</table>

**Engineering Total** $45,000

<table>
<thead>
<tr>
<th>Code</th>
<th>Department</th>
<th>Item Description</th>
<th>Cost</th>
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<tbody>
<tr>
<td>21044041</td>
<td>Wastewater Treatment Plant</td>
<td>Knuckleboom Truck (# 759) with Radio</td>
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<tr>
<td>21044041</td>
<td>Wastewater Treatment Plant</td>
<td>Boom Truck (# 774) with Radio</td>
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**Wastewater Treatment Plant Total** $160,000

<table>
<thead>
<tr>
<th>Code</th>
<th>Department</th>
<th>Item Description</th>
<th>Cost</th>
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<tbody>
<tr>
<td>21044042</td>
<td>Surface Water Production</td>
<td>Mid Size Utility Vehicle (# 730) with Radio</td>
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**Surface Water Production Total** $18,000

<table>
<thead>
<tr>
<th>Code</th>
<th>Department</th>
<th>Item Description</th>
<th>Cost</th>
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<tbody>
<tr>
<td>21044043</td>
<td>Ground Water Production</td>
<td>Emergency Generator</td>
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**Ground Water Production Total** $80,000

<table>
<thead>
<tr>
<th>Code</th>
<th>Department</th>
<th>Item Description</th>
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<tbody>
<tr>
<td>21044044</td>
<td>Distribution Operations</td>
<td>Full Size Pickup Truck (# 657) with Radio</td>
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<tr>
<td>21044044</td>
<td>Distribution Operations</td>
<td>Compact Pickup Truck (# 670) with Radio</td>
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<tr>
<td>21044044</td>
<td>Distribution Operations</td>
<td>Full Size Pickup Truck (# 697) with Radio</td>
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<td>21044044</td>
<td>Distribution Operations</td>
<td>Trailer Mounted Air Compressor</td>
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<td>21044044</td>
<td>Distribution Operations</td>
<td>Solar Power Flashing Arrowboard</td>
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**Distribution Operations Total** $103,000

**Water & Sewer Utilities Equipment Replacement Fund Total** $421,200
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<th>Code</th>
<th>Description</th>
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<tbody>
<tr>
<td>31044060</td>
<td>Stormwater Operations</td>
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<tr>
<td>580040</td>
<td>Dump Truck (# 832) with Radio</td>
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**Stormwater Operations Total**

$155,000

**Stormwater Equipment Replacement Fund Total**

$155,000
HOSPITALITY FUND
ANNUAL BUDGET
2013 – 2014
## HOSPITALITY FUND BUDGET
### FISCAL YEAR 2013-2014

### REVENUES

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Hospitality Fee Revenues</td>
<td>400390-435010</td>
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<tr>
<td>Interest Earnings</td>
<td>400300-425010</td>
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<tr>
<td>Grant Revenue - Bruce &amp; Lee Foundation</td>
<td>400260-790000</td>
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**TOTAL REVENUES** $3,455,000

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### EXPENDITURES

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Freedom Florence and Tennis Center Operations</td>
<td>40049900-598000</td>
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<tr>
<td>Florence Economic Development Partnership</td>
<td>40049900-598010</td>
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<tr>
<td>Florence Museum</td>
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<tr>
<td>Florence Downtown Development Corporation</td>
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<td>Florence Downtown Economic Development Incentives</td>
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<td>Florence Downtown Promotions</td>
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<td>Radio Drive/Veterans Park Debt Service</td>
<td>40049900-598050</td>
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<tr>
<td>Tennis Center/Performing Arts Center Debt Service</td>
<td>40049900-598080</td>
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<tr>
<td>Florence Historic District Street Lighting Operations</td>
<td>40049900-598085</td>
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<tr>
<td>Kress Building Façade - FDDC</td>
<td>40049900-598090</td>
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<td>Florence Civic Center</td>
<td>40049900-598130</td>
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<tr>
<td>Contingency</td>
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**TOTAL EXPENDITURES** $3,455,000