

## CAR Management Briefing Seminar Navigating the Path to Prosperity

August 2, 2011

**Dan Knott** 

**Senior Vice President** 

**Purchasing and Supplier Quality** 

Chrysler Group LLC

#### **Challenging Automotive Landscape**



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## Historical decade under way



**2007** Uptick in supplier failures

- 2008 Sales decline; credit market collapse
- 2009 Bankruptcies; industry uncertainty
- 2010 Rebuilding; capacity constraints
- 2011 >> Natural disasters, raw material cost escalation, capacity constraints, increased competition

## Navigating the Path to Prosperity

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# Smart companies will look to capitalize on emerging opportunities

- Increasing global SAAR
- Emerging global auto markets
- Easing capital markets
- Supply base consolidation
- Improved customer collaboration



### Navigating the Path to Prosperity

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## Supplier map to success



#### **Culture Change**



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## **Guiding Principles: A two-way street**

Only if both sides act in accordance with the Guiding Principles will we be able to maximize the full value of our partnership

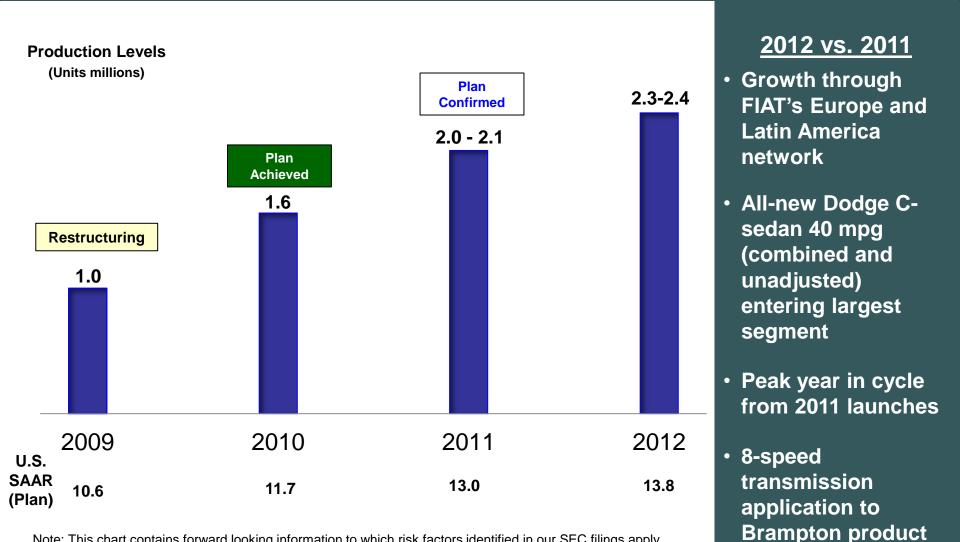
- **1.** Transparency
- **2.** Collaboration
- 3. Urgency
- 4. Integrity
- **5.** Accountability
- 6. Empathy and Advocacy
- 7. Long-Term Relationships

#### **Capacity Management**



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## **Prepare for increased volumes**



Note: This chart contains forward looking information to which risk factors identified in our SEC filings apply, including our Form 10 for the fiscal year ended 2010 and Form 10Q for the fiscal quarter ended March 31, 2011.

### **Collaborating on Innovation**

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#### Provide innovative ideas that lead to benchmark systems

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#### **Cost Management**



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## **Proactively manage costs**



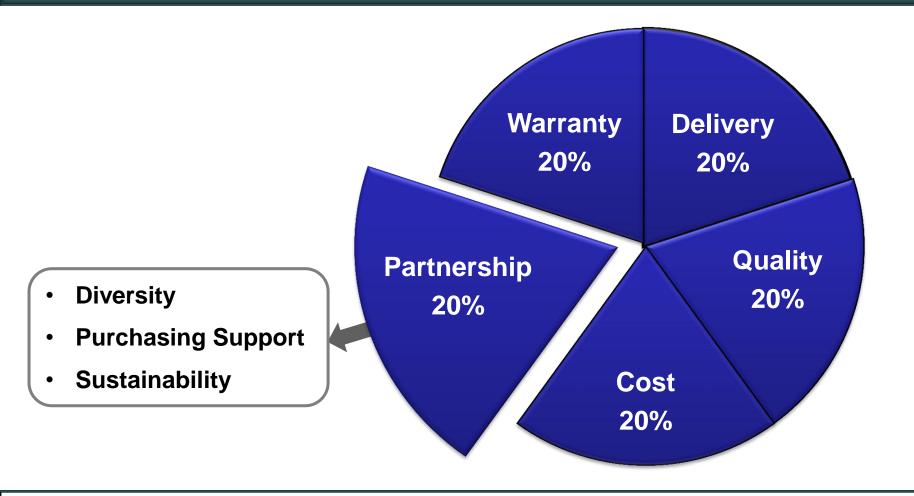
## Actively manage costs:

- Detailed part price quotations
- Hedging currency and raw material pricing
- Up front yearly productivity commitments
- SUPER (Supplier Product Enhancement Reward) 50/50 cost sharing agreement

#### **Performance Management**

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#### Manage performance in all aspects of business

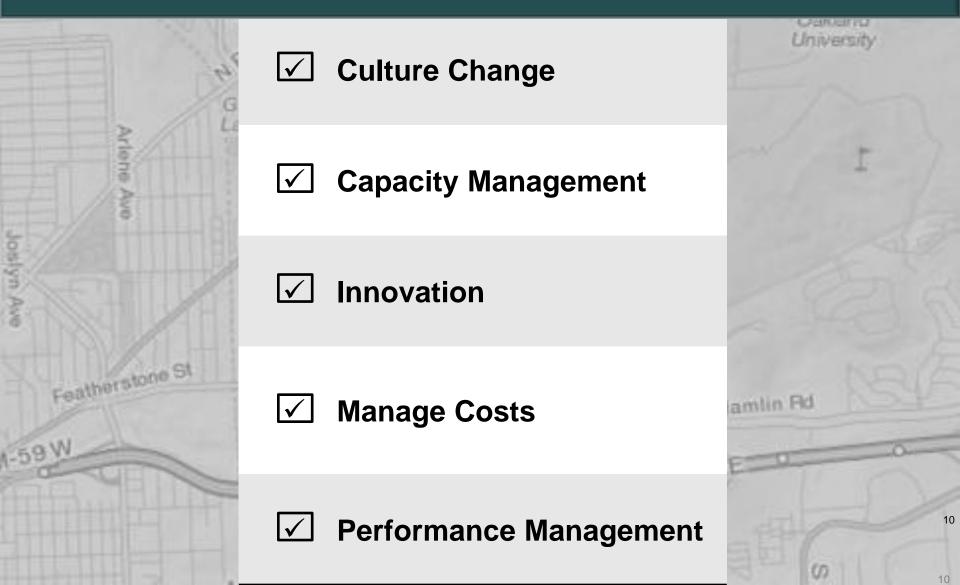


EBSC scores used to create long-range strategies and sourcing decisions

### Navigating the Path to Prosperity

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## **Reaching the destination state**



#### Performance Management: High Performance Recognized

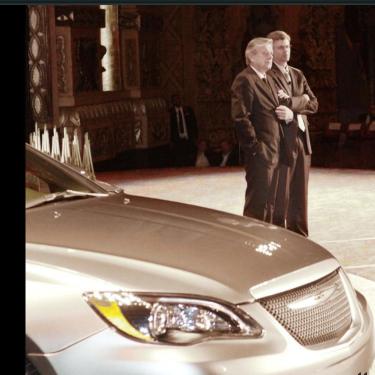


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# 11 Suppliers were honored with Chrysler Group's 2011 MY Supplier of the Year Award





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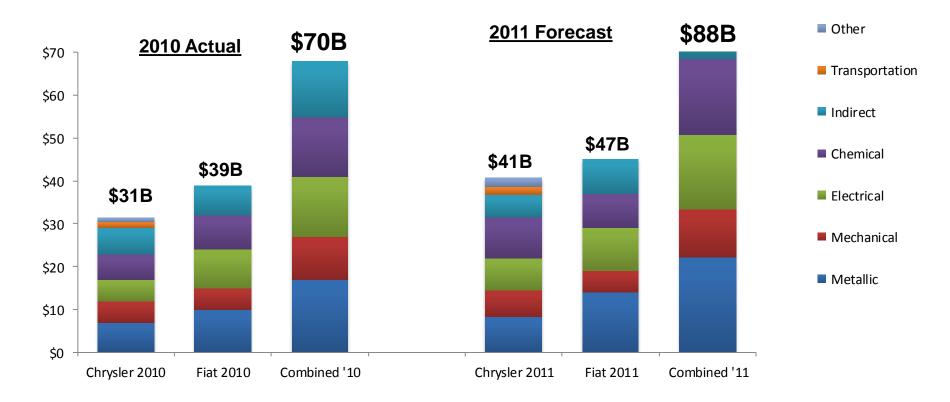
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#### Chrysler/Fiat combined volume ranks no. 6 globally for units of production

Chrysler/Fiat represent \$88B in annual purchase opportunities for our suppliers

Annual Purchase Value (APV) by commodity



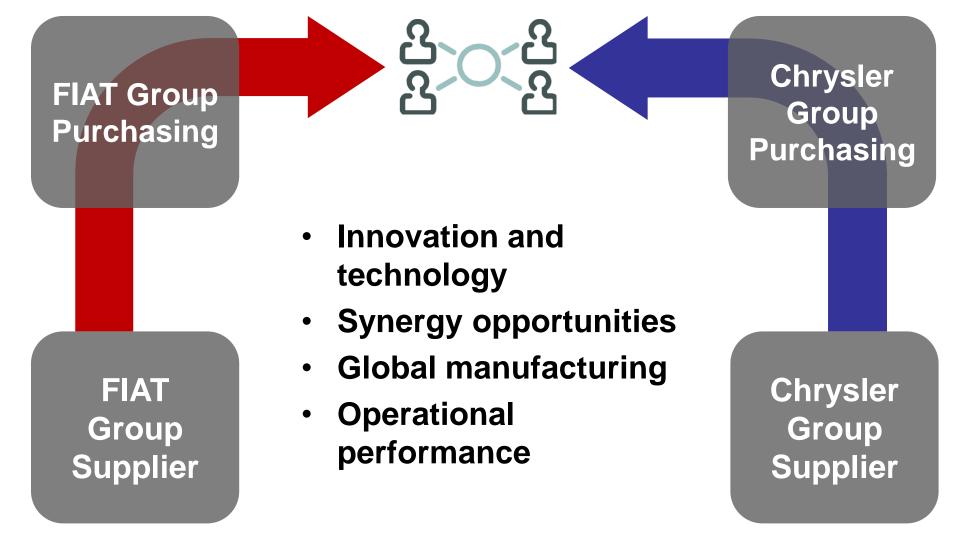
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## Business Opportunity: Chrysler/Fiat Integration



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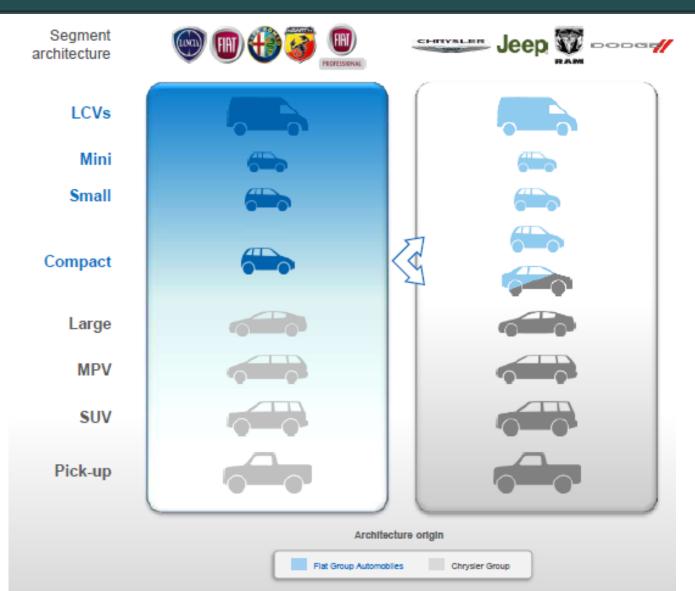
#### **Business with Chrysler Group and FIAT Group Purchasing**



#### **Business Opportunities**

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#### **Complimentary and integrated product architecture**



#### Business Opportunities: Enhanced Product Focus

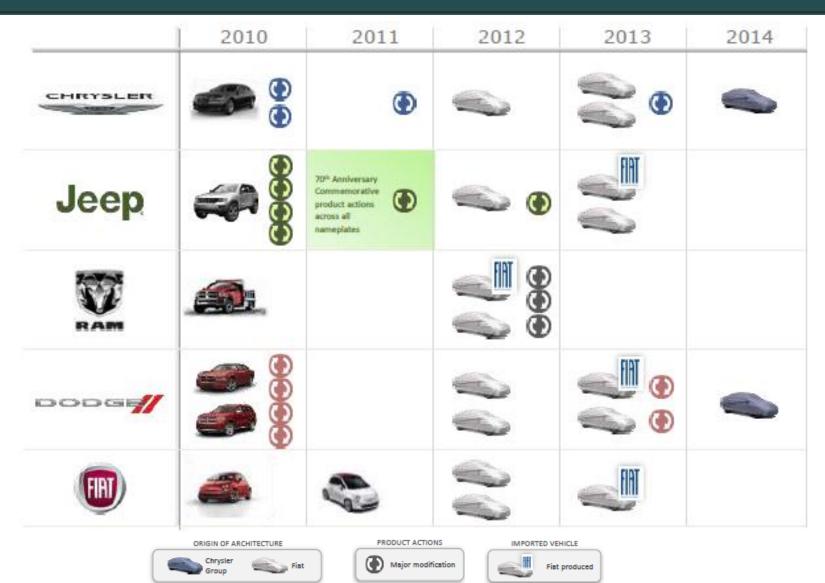
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Jeep SAT

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#### 24 new models and 19 major product interventions

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#### **Business Opportunities: Stronger Partnership with Chrysler**



## **Mutual success**



- Increased communication (monthly webinars, Supplier Advisory Council)
- Internal process improvements
- Aligned decisions and communication among Engineering, Purchasing and Supplier Quality
- Sourcing decisions based on Meritocracy
- In 2012, 5-10 supplier locations will be selected for Chrysler Group's World Class Manufacturing pilot program



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