



Business Roundtable™

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October 1, 2008

TO: Members of Congress

RE: Economic Rescue Plan

The failure to pass emergency legislation to rescue the U.S. financial system will put our entire economy at risk. The resulting turmoil in equity markets has already wiped out hundreds of billions of dollars in household wealth and the retirement savings of the American people. But the impact of this crisis extends well beyond the financial industry.

As business leaders representing companies that generate more than \$5 trillion of U.S. GDP – more than one-third of the U.S. economy – we are already seeing the damage spread to every sector of our economy. Credit is being shut off to both small businesses trying to meet payroll and families struggling to pay college tuition bills. Retail sales are declining each week as consumer confidence collapses. More business failures, job losses and significantly higher unemployment loom on the horizon.

Further delay will only increase these adverse impacts on America's economy. **We urge Congress to act immediately to pass bipartisan legislation to stabilize the U.S. financial system** and contain the damage to our broader economy while that opportunity still exists. The American people have always risen to whatever economic challenges they have faced, and with swift congressional action we can meet this crisis and restore our economy to its historic path of strong growth and rising prosperity.

Sincerely,

Enrique O. Santacana
President and Chief Executive
Officer
ABB Inc.

William D. Green
Chairman & CEO
Accenture

Gary C. Butler
President and CEO
ADP

Miles D. White
Chairman and CEO
Abbott

Evan G. Greenberg
Chairman and Chief Executive Officer
ACE Group

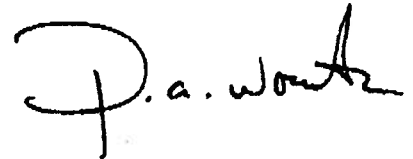
Ronald A. Williams
Chairman and CEO
Aetna Inc



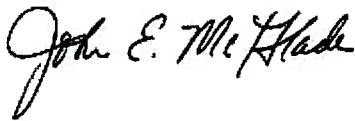
Klaus Kleinfeld
President and CEO
Alcoa Inc.



Kenneth I. Chenault
Chairman and CEO
American Express Company



Patricia A. Woertz
Chairman, CEO & President
Archer Daniels Midland Company



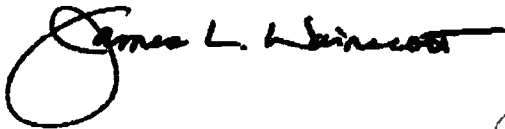
John E. McGlade
Chairman, President, and CEO
Air Products and Chemicals, Inc.



James M. Cracchiolo
Chairman and Chief Executive Officer
Ameriprise Financial



Charles G. "Chip" McClure
Chairman, CEO and President
ArvinMeritor, Inc.



James L. Wainscott
Chairman, President & CEO
AK Steel Corporation



James T. Hackett
Chairman, President & CEO
Anadarko Petroleum Corporation



Dean A. Scarborough
President & CEO
Avery Dennison



Thomas J. Wilson
Chairman, President & CEO
Allstate Insurance Company



Paul W. Jones
Chairman and CEO
A. O. Smith Corporation



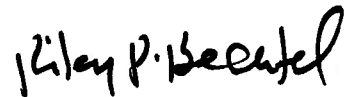
Ronald L. Nelson
Chairman & CEO
Avis Budget Group



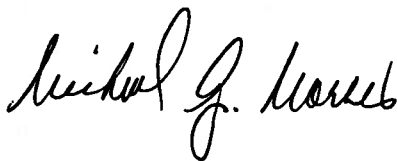
Lee Styslinger, III
Chairman & CEO
Altec, Inc.



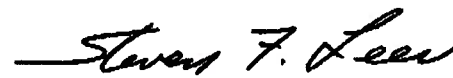
G. Steven Farris
President, Chief Executive Officer
and Chief Operating Officer
Apache Corporation



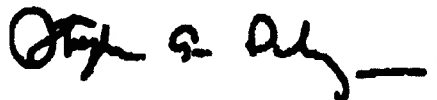
Riley P. Bechtel
Chairman & CEO
Bechtel Group, Inc.



Michael G. Morris
Chairman, President and
Chief Executive Officer
American Electric Power
Company, Inc.



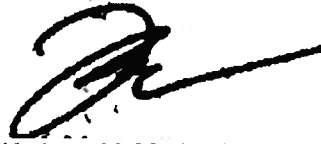
Steven F. Leer
Chairman & CEO
Arch Coal, Inc.



Stephen A. Schwarzman
Chairman and CEO
The Blackstone Group



W. James McNerney, Jr.
Chairman of the Board, President and
Chief Executive Officer
The Boeing Company



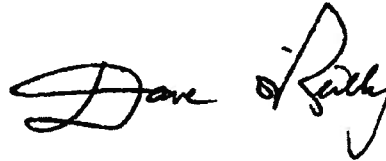
Kathryn V. Marinello
Chairman and Chief Executive Officer
Ceridian Corporation



Douglas W. Stotlar
President & CEO
Con-way Inc.



Robert A. Malone
Chairman & President
BP America Inc.



Dave O'Reilly
Chairman and CEO
Chevron Corporation



Wendell P. Weeks
Chairman and Chief Executive Officer
Corning Incorporated



Michael T. Dan
Chairman, President & CEO
The Brink's Company



H. Edward Hanway
Chairman and Chief Executive Officer
CIGNA Corporation



Eric C. Fast
President & Chief Executive Officer
Crane Co.



John A. Swainson
CEO
CA, Inc.




Muhtar Kent
President and Chief Executive Officer
The Coca-Cola Company



Michael J. Ward
Chairman, President & CEO
CSX Corporation



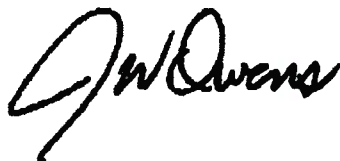
Harold D. Boyanovsky
President and CEO
Case New Holland Inc.



Mayo A. Shattuck, III
Chairman, President & CEO
Constellation Energy



Tim Solso
Chairman & CEO
Cummins Inc.



James W. Owens
Chairman and CEO
Caterpillar, Inc.



David F. Dougherty
President and CEO
Convergys Corporation



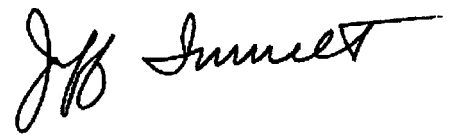
Robert W. Lane
Chairman and CEO
Deere & Company



James H. Quigley
Chief Executive Officer
Deloitte Touche Tohmatsu



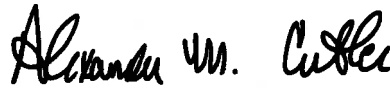
Antonio M. Perez
Chairman and CEO
Eastman Kodak Company



Jeffrey R. Immelt
Chairman & CEO
GE



Robert S. Miller
Executive Chairman
Delphi Corporation



Alexander M. Cutler
Chairman and CEO
Eaton Corporation



G. R. Wagoner, Jr.
Chairman and Chief Executive Officer
General Motors Corporation



J.T. Battenberg III
Chairman, CEO – Retired
Delphi Corporation



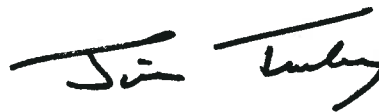
John C. Lechleiter
President and CEO
Eli Lilly and Company



Marshall O. Larsen
Chairman, President & CEO
Goodrich Corporation



Andrew N. Liveris
Chairman & CEO
The Dow Chemical Company



James S. Turley
Chairman and Chief Executive Officer
Ernst & Young LLP



Dinesh C. Paliwal
Chairman & CEO
Harman International Industries, Inc.



Chad Holliday
Chairman and CEO
DuPont




William G. Walter
President and Chief Executive Officer
FMC Corporation



David M. Cote
Chairman and Chief Executive Officer
Honeywell International Inc.



J. Brian Ferguson
Chairman and Chief Executive Officer
Eastman Chemical Company



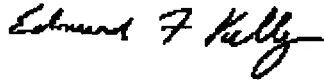
Lewis Hay, III
Chairman and Chief Executive Officer
FPL Group, Inc.



Brendan McDonagh
CEO
HSBC North America Holdings Inc.



Mike McCallister
President and Chief Executive Officer
Humana Inc.



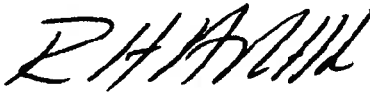
Edmund F. Kelly
Chairman, President and CEO
Liberty Mutual Group



Gregory Q. Brown
President & Co-CEO
Motorola, Inc.



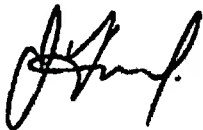
Samuel J. Palmisano
Chairman, President & CEO
IBM Corporation



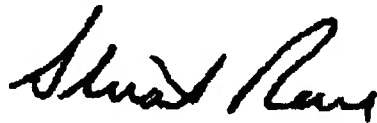
Robert A. Niblock
Chairman & CEO
Lowe's Companies, Inc.



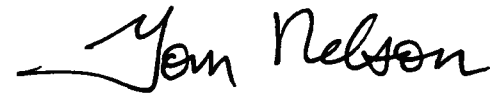
John A. Luke, Jr.
Chairman & CEO
MWV Corporation



John V. Faraci
Chairman and Chief Executive Officer
International Paper



Stuart H. Reese
Chairman, President and CEO
MassMutual Financial Group



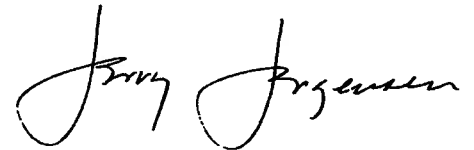
Thomas C. Nelson
Chairman, President & CEO
National Gypsum Company



Steven R. Loranger
Chairman, President and CEO
ITT Corporation



Harold McGraw III
Chairman, President and CEO
The McGraw-Hill Companies



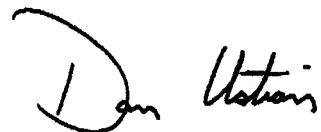
Jerry Jurgensen
Chief Executive Officer
Nationwide Mutual Insurance Company



Steve Roell
Chairman and CEO
Johnson Controls, Inc.



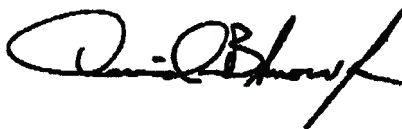
John H. Hammergren
Chairman and CEO
McKesson Corporation



Dan Ustian
Chairman, President & CEO
Navistar



Timothy P. Flynn
Chairman & CEO
KPMG



David B. Snow, Jr.
Chairman & CEO
Medco Health Solutions, Inc.



Ted Mathas
President & CEO
New York Life Insurance



C.W. Moorman
Chairman, President and CEO
Norfolk Southern Corporation



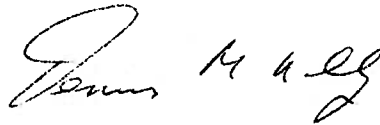
Steve Angel
Chairman and CEO
Praxair, Inc.



Keith D. Nosbusch
Chairman & CEO
Rockwell Automation



Daniel R DiMicco
Chairman and CEO
NUCOR CORPORATION



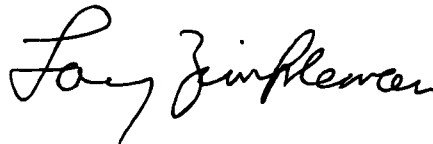
Dennis M. Nally
Chairman and Senior Partner
PricewaterhouseCoopers



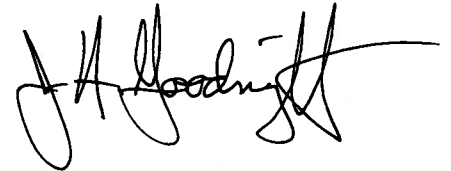
Brenda C. Barnes
Chairman and CEO
Sara Lee Corporation



Steve Odland
Chairman & CEO
Office Depot, Inc.



Larry Zimpleman
President and Chief Executive Officer
Principal Financial Group



James H. Goodnight
CEO and Founder
SAS



Michael H. Thaman
Chairman and CEO
Owens Corning



A.G. Lafley
Chairman of the Board and
Chief Executive Officer
The Procter & Gamble Company



Fred Hassan
Chairman and Chief Executive Officer
Schering-Plough Corporation



Richard L. Wambold
Chairman and CEO
Pactiv Corporation



Ralph Izzo
Chairman of the Board, President &
Chief Executive Officer
Public Service Enterprise Group Inc.



J. Patrick Spainhour
CEO
ServiceMaster Global Holdings




Jeffrey B. Kindler
Chairman and CEO
Pfizer Inc.



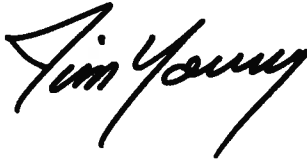
Henry R. Silverman
Chairman
Realogy Corporation



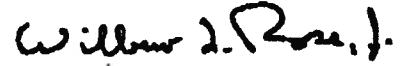
George Nolen
CEO
Siemens Corporation



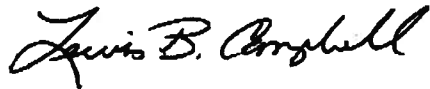
Edward B. Rust Jr.
Chairman and CEO
State Farm Insurance



Jim Young
Chairman
Union Pacific



Wilbur L. Ross, Jr.
Chairman & Chief Executive Officer
WL Ross & Co. LLC



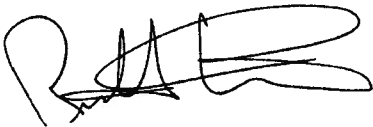
Lewis B. Campbell
Chairman, President and
Chief Executive Officer
Textron Inc.



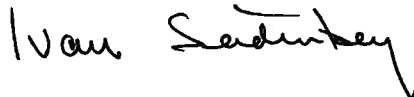
Louis R. Chênevert
President & Chief Executive Officer
United Technologies Corporation



Anne M. Mulcahy
Chairman and Chief Executive Officer
Xerox Corporation



Richard K. Templeton
Chairman, President and
Chief Executive Officer
Texas Instruments



Ivan Seidenberg
Chairman and CEO
Verizon



William D. Zollars
Chairman, President & CEO
YRC Worldwide



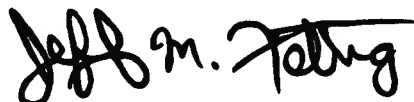
Marijn E. Dekkers
President and CEO
Thermo Fisher Scientific



Dan Fulton
President and CEO
Weyerhaeuser Company



Tom Lynch
Chief Executive Officer
Tyco Electronics



Jeff M. Fettig
Chairman and CEO
Whirlpool Corporation



Edward D. Breen
Chairman and CEO
Tyco International



Steven J. Malcolm
Chairman, President & CEO
The Williams Companies, Inc.