

Stanley Black & Decker is the world's number one tools and storage company, the second-largest commercial electronic security company, and a leading provider of engineered fastening systems. As a 173-year-old manufacturing company, we take our legacy seriously, and it is because of this history that we are committed to building a better future.

That's why we are focused on building an ECOSMART™ culture at Stanley Black & Decker. ECOSMART™ is our name for sustainability and encompasses our long-standing commitment to our people, our products and the environment. Every day ECOSMART™ helps us improve the environment and the quality of life for people around the world.

People at Work

At the heart of ECOSMART™ are people, our most valuable, sustainable asset. With our time, our tools and our support, we've built homes around the world, helped students develop high-paying skills, rebuilt devastated cities and strengthened communities in times of need.

Last year alone we completed home builds for more than 40 families in our global communities; provided support for science, math, engineering and technical education and vocational programming to more than 200,000 students; and equipped approximately 100,000 volunteers with more than \$2 million in borrowed tools.

Technology at Work

World-class innovation starts with well-developed processes to rapidly deliver market-leading next-generation products that improve the quality of life for all our customers. Our approach has engaged our employees to find new product solutions that embed our ECOSMART™ philosophies.

- ▶ Our BLACK & DECKER and DeWALT outdoor products deliver gas performance without the gas. Lithium ion battery technology provides power and durability with zero emissions and less noise.
- ▶ Our battery-operated equipment reduces the greenhouse gas emissions of our customers. Since 2003 we have participated in Mower Exchange Events, enabling the removal of more than 20,000 gas mowers from the marketplace and substituting clean battery-powered tools.
- ▶ Our NeoBolt® fastening system has made inroads in solar field technology. Our participation in solar is ECOSMART™, providing social benefits and environmental improvements. We are proud to have a solution that reduces global dependency on fossil fuels and helps to create a renewable future.

With ECOSMART™, we will maintain our position as a sustainable business leader while advancing our commitment to a sustainable future.

StanleyBlack&Decker

www.stanleyblackanddecker.com

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John Lundgren

Chairman and Chief Executive Officer