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By making sustainability a central value at Medtronic, we add to the already positive societal impact of our products and operations."

Since our early days as a company, the Medtronic Mission has remained the same: to alleviate pain, restore health and extend life for people around the world. We have worked hard to be at the forefront of medical technology innovation, challenging ourselves to develop high-quality products and therapies that positively affect people's lives. We have accomplished a lot — today more than 62 million people benefit from our technologies each year.

We also recognize that we participate in global health care systems that face intense clinical and economic challenges. If not properly addressed, these issues could undermine global growth and development and leave millions of people around the world untreated. We're committed to putting the full power of our technologies, resources and people to work with new partners, in new ways, to create a new era in health care. That's a key reason we acquired Covidien — to expand our breadth to treat more people for more diseases, no matter where they are located, more efficiently than ever before.

For us, sustainability is a core value for our business — one that reduces risks, creates opportunities, brings efficiencies and enhances our reputation. By making sustainability a central value at Medtronic, we add to the already positive societal impact of our products and operations.

Recent examples of our social commitments and environmental performance include:

- We invested more than \$108.8 million in training 50,000-plus medical professionals around the world to build greater health care capacity and access.
- We demonstrated our commitment to patient safety by exceeding regulatory requirements in our quality processes.
- We donated 1.9 percent of our global pretax profits to charitable causes and matched the generosity of our employees' \$25.2 million in donations with nearly \$20 million more to nonprofits of employees' choosing.
- We continued to make good progress toward our ambitious 2020 environmental performance goals, cutting carbon dioxide emissions and water use by 7 percent. Nonregulated waste decreased by 5 percent.
- We are also pleased that with Covidien joining the Medtronic family, now two patients per second benefit from Medtronic therapies. This is and has always been one of our most important metrics — how many lives we affect around the world.

Our future promises even greater impact. With our breadth of products and therapies, extensive partnerships, and enduring commitment to our Mission, Medtronic will continue to transform global health care and, with it, the lives of millions of people around the world.



Omar Ishrak
Chairman and Chief Executive Officer