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2014 CFO Awards: Kelley Nowrouz, Boisset Family Estates – North Bay Business Journal - North San Francisco Bay Area, Sonoma, Marin, Napa ... Page 1 of 3



example. At Boisset, it's very much an environment where you roll up your sleeves and get your hands dirty!

And you see this daily from the very top down. We expect all to handle their parts and contribute to the overall success of the company. I often say, "If you see me doing it, you know that I expect you to do it too."

What are the biggest changes you've seen in your industry?: The wine industry has become ever more competitive; with consumers becoming more educated and suave. The recession taught wine drinkers to challenge themselves to find that excellent bottle of wine at the most affordable price. Our challenge is to get the consumer's attention, not only with excellent wine, but by displaying who we are through our values.

Tell us about the particular challenges and opportunities your organization has met in the recent past?: Working for, and with, a very dynamic and energeticleader of a family owned international corporation which is continually striving to grow provides its own challenges.

New opportunities are presented continuously. The ability to stay focused on the daily needs while juggling the requests for additional information is a new talent which one must be able to conform to. The fast pace and diversity of activities is always enjoyable, but the challenge to stay focused on the big picture and the end result needs to remain always in the forefront.

What advice would you give to young emerging financial leaders?: Do not undervalue the price of a solid education. It is so easy to settle for the money today without thought to what is truly around the corner tomorrow. Find a mentor, and stay on top of technology!

What's the best advice for weathering today's economic environment?: Invest in your employees; they are the foundation of any successful company. A happy employee base is like a free marketing campaign, making them your best asset.

How do you think your business will change in the next five years?: We will continue to grow while maintaining our top-of-the-line wines. We also will strengthen our effort and dedication to being environmentally friendly and self-sustaining at all our properties.

What is a decision you wish you hadn't made? What did you learn from it?: I strive to leave regrets behind and reflect only on learning from my mistakes. I am constantly reminding myself that the grass is rarely greener on the other side.

Early in my career I struggled with this concept, and made a decision or two that were not as beneficial as I would have liked.

What is your most memorable business experience?: Working with such fabulous, dedicated people. The wine industry is 90 percent passion! It's a wonderful feeling to be able to mentor an employee who wishes to learn more, and the payback is such a reward, making for a circle of learning and teaching.

What is your greatest business success?: I'm very proud of having the opportunity to contribute to our decision to go solar. We are 100 percent solar at two of our three winery properties.

What was your toughest business decision?: To objectively review and focus on numbers without getting caught up in the human side of what those results may represent. It's tough! I continuously remind myself that I, too, am an employee, and any business decision affecting the mass also affects me. I try hard not to lose sight of that.

What would your friends be surprised to find out about you?: My co-workers were pretty shocked that I know how to crochet.

Most admired businessperson outside the company: Rob Levi, my mentor throughout my early phase of my career. Without his influence, patience and teachings I would not be where I am today.

Current reading: Brene Brown

Most want to meet: Ben Franklin

Stress relievers: Quiet weekend, a comfortable sofa and a really good book! Or, watching



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my cat.

Favorite activities outside work: Walking, enjoying our back yard and life when both the boys are at home

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