

Danone Dairy Belgium

Manufacturing

250-999 Employees

2018-08-16

As wholly-owned subsidiary of Danone S.A., a publicly traded company, Danone Dairy Belgium is required to make it's full B Impact Assessment transparent. The PDF contains a completed B Impact Assessment that has been reviewed by B Lab with Danone Dairy Belgium as part of their certification as a B Corporation. Answers to questions that would reveal sensitive information (e.g. that would advantage competitors or prejudice litigation) are covered as such:

B Impact Assessment

Gove	rnance
Mission &	& Engagement
Level of	Impact Focus Points Earned: 0 of 0.00000
	description that best describes your business. the duestion that will not impact your score and is asked only for research/benchmarking purposes.
	Positive social/environmental impact is desirable but not a particular focus for our business.
	Social and environmental impact is frequently considered but it isn't a high priority.
	We consider social and environmental impact in some aspects of our business but infrequently.
•	We consistently incorporate social and environmental impact into decision-making because we consider it important to the success and profitability of our business.
0	We treat our social/environmental impact as a primary measure of success for our business and prioritize it even in cases where it may not drive profitability.
Mission	Statement Characteristics Points Earned: 0.15 of 0.20000
Does your Please check all t	company have a corporate mission statement, and does it include any of the following?
	No written statement
	A written corporate mission statement that does not include a social or environmental commitment
	A general commitment to social and/or environmental responsibility and stewardship
×	A commitment to a specific positive social impact (e.g. poverty alleviation, sustainable economic development)
	A commitment to a specific positive environmental impact (e.g. reducing waste to landfill with upcycled products)
	A commitment to serve a target beneficiary group in need (e.g. low income customers, smallholder farmers)
	e or paste your mission statement here. g health through food to as many people as possible
	nd Environmental Performance Training Points Earned: 0.3996 of 0.40000
Please check all	e of employee training does your company provide regarding its social and environmental mission? ^{that apply.}
	No social or environmental mission
	No training on the company's social and environmental mission
	Only informal inclusion in orientation, training and/or instruction
×	Specific, formal training integrated into new employee and new manager training
×	Specific, formal training integrated into ongoing employee and manager training
×	Workers articulate goals and achievements on social and environmental metrics as an individual or part of a workplace team
	All supervisors and managers receive training on how to communicate social and environmental goals to employees and implement accountability for results
Board Ro	eview of Social or Environmental Performance Points Earned: 0.2 of 0.40000
Does the E an annual	Board of Directors or equivalent governing body review the company's social or environmental performance on at least basis?
	No
	Yes - The Board receives a general update on the company's social and/or environmental performance
	Yes - The Board reviews key performance indicators (KPIs) on the company's social and/or environmental performance
	N/A - No Board of Directors or equivalent governing body

What prop	ortion of full-time managers have social or environmental mission-related responsibilities or expectations outlined in escription?
	0%
	1-49%
	50-99%
	100%
Social ar	nd Environmental Management Reviews Points Earned: 0.2 of 0.40000
What porti	on of management had a formal written performance evaluation/review in the last year that included social and/or ntal goals?
	0
	1-49%
	50-99%
\circ	100%
Social or	Environmental Performance Related Executive Job Descriptions Points Earned: 0.4 of 0.40000
	pensation of your CEO and those who directly report to the CEO tied to achieving specific social and environmental objectives? hat apply.
	No
×	Yes, CEO/President compensation
×	Yes, other senior management team member(s) compensation
	der Engagement Points Earned: 0.26672 of 0.40000 year, how did the company solicit specific feedback from its external stakeholders (excluding employees and investors)
	he company's social and environmental performance?
	No formal stakeholder engagement
	Meetings or other engagement mechanisms with local community members
×	Meetings or other engagement mechanisms with social or environmental advocacy groups
	Online stakeholder forum to provide/report social or environmental concerns or feedback
×	Third party or anonymous surveys
	Other (please describe)
Social/Er	nvironmental Key Performance Indicators Points Earned: 0.2 of 0.40000
	ey performance indicators (KPIs) or metrics that your company tracks at least annually to determine if you are meeting or environmental objectives?
	We don't track key social or environmental performance indicators
×	We measure KPIs/metrics or outputs that we have identified and defined in order to determine if we are achieving our sociand environmental objectives
	We measure social and environmental outcomes over time (examples: 3rd-party impact assessments, progress out of poverty indexing, beneficiary outcome surveys, etc.)
Corporat	e Accountability

Managers with Responsibilities to Mission Points Earned: 0.1 of 0.40000

Governance Structures Points Earned: 0.25 of 0.25000		
	e company's highest level of corporate oversight? is question affects questions you'll encounter further on in your assessment.	
	Owner/Manager only	
	Non-Fiduciary Advisory Board	
	Board of Directors or Equivalent	
Governir	ng Body Characteristics Points Earned: 1 of 1.00000	
Which of the Please check all t	ne following apply to your company's Board of Directors or equivalent governing body?	
×	Meets at least quarterly	
×	Includes at least 1 independent member	
×	Includes at least 50% independent members	
×	Oversees executive compensation	
×	Reports members names and relation to company transparently to public	
×	Has an Audit Committee with at least 1 independent member	
	Has a Compensation Committee with at least 1 independent member	
	Company is a cooperative and elects Board from membership	
	None of the above	
	N/A - Company has no Board of Directors or equivalent	
	ne following stakeholder groups or relevant independent experts have voting seats on the Board of Directors or governing body?	
×	Executive employee representative	
×	Non-executive employee representative	
×	Community expertise (e.g. local university representative)	
	Environmental expertise (e.g. environmental nonprofits)	
	Customers	
	None of the above	
	N/A - no Board of Directors or other governing body	
Ethics		
Lernes		
Financia	I Controls Points Earned: 0.27273 of 0.27273	
Does the c	ompany maintain any of the following financial controls?	
	None	
×	IT systems have different password protection systems that are changed periodically with different access levels according to the position of the staff member accessing the data	
	Fraud risk assessment is conducted at least annually and any internal control deficiencies identified are communicated to BoD and senior management.	
×	Lines of financial reporting, responsibilities and limits for the authorization, approval and verification of disbursements and all documented in writing	

Document financial control activities, which at the minimum cover controls around cash disbursement, accounts receivab accounts payable, and inventory management

Anti-Corruption Practices Points Earned: 0.181856364 of 0.27273 Which of the following anti-corruption reporting and prevention systems are in place? Written employee whistle-blowing policy provides legal protection to workers, with strict confidentiality easily accessible a × circulated to all employees × Helpline or anonymous mechanism to report grievances/concerns Individual or department oversight with direct access to Board of Directors Other (please describe) None of the above Instruction on Code of Ethics Points Earned: 0.27273 of 0.27273 Which of the following describes how your company instructs employees regarding your Code of Ethics about behavioral expectations, bribery and corruption? Please check all that apply. No Code of Business Conduct (or equivalent policy) or training on the Code × We instruct the Board of Directors on the Code at least annually We instruct all newly hired workers on the Code We instruct managers on the Code on an on-going basis We instruct all non-managerial workers on the Code on an ongoing basis \times We communicate changes to the Code whenever it is updated Other (please describe) Code of Ethics Points Earned: 0.181856364 of 0.27273 Which of the following aspects are covered in your Code of Ethics? Bribes in any form, including kickbacks or gifts, on any portion of contract payments or soft dollar practices are prohibited × Formal oversight policy covering direct or indirect political contributions, charitable donations and sponsorships Financial and in-kind contributions to political parties, politicians, lobby groups, charitable organizations and advocacy groups are publicly disclosed Other (please describe) None of the above N/A - No Code of Ethics Breached Code of Ethics Breachment Policy Points Earned: 0.27273 of 0.27273 In cases where there are material breaches to the company's Code of Ethics, does the company have formal written guidelines in place for taking the following actions? Breaches, including case details, are reported publicly

	breaches, including case details, are reported publicly
×	Reported breaches are investigated promptly via an independent party
×	Employees are dismissed or disciplined if found in breach
	Contracts with business partners in breach are terminated
x	Company makes improvements to anti-corruption program based on reported cases
×	Other (please describe)
	Severe breaches are reported to Board of Directors

None of the above	
N/A - No Business Code of Conduct	

Conflict of Interest Questionnaire Points Earned: 0.13636 of 0.13636		
Is there an annual conflict of interest questionnaire filled out by all board members and officers? Include members of other governing body if not a Board.		
Yes		
○ No		
N/A - No Board of Directors or equivalent		
Transparency		
Audited Financials Points Earned: 1 of 1.00000		
Does the company produce financials that are audited annually by an internationally accredited Certified Public Accountant (CPA)?		
Yes		
○ No		
Financial Transparency with Employees Points Earned: 0.6 of 1.00000		
Does the company have a formal process to share financial information with its full-time employees? Exclude compensation data. Please check all that apply.		
□ No		
Yes - the company shares financial information if employees ask for them		
Yes - the company discloses all financial information (except salary info) at least yearly		
X Yes - the company discloses all financial information (except salary info) at least quarterly		
Yes - The company has complete transparency of financial information and formally empowers all employees and departments to actively participate in financial planning (i.e. Open Book Management)		
Yes - In addition to sharing financials the company also has an intentional education program around shared financials		
Ownership Transparency with Employees Points Earned: 1 of 1.00000		
Do all full-time employees have access to written information that identifies all material owners and investors of the company?		
Yes		
○ No		
Impact Reporting Points Earned: 0.45 of 1.00000		
Does the company publicly share information on its social and/or environmental performance? If so, how?		
No public reporting on social or environmental performance		
Specific quantifiable social and/or environmental indicators or outcomes are made public		
 Company sets public targets and shares progress to those targets 		
× Information is shared/updated annually		
Information is presented in a formal report that allows comparison to previous time periods		
Information adheres to a comprehensive third party standard (ex. GRI or B Impact Assessment)		
A third party has validated the information shared		
Impact reporting is integrated with financial reporting		
Governance Metrics		
Last Fiscal Year Points Earned: of 0.00000		
On what date did your last fiscal year end? 2018-12-31		

Keporting	Currency Points Earned: 0 of 0.00000
Reporting co	urrency
Euro -	EUR
Revenue	Last Year Points Earned: 0 of 0.00000
Total Earned	
	et fiscal year e used for scored calculation questions later in the assessment. Please complete for accurate scoring. The answer to this question affects questions you'll encounter further on in your
assessment.	
Revenue	Year Before Last Points Earned: 0 of 0.00000
Total Earned From the fis	l Revenue cal year before last
Earnings	Before Interest & Taxes Last Year Points Earned: 0 of 0.00000
	ngs Before Interest & Taxes) st fiscal year
Earnings	Before Interest & Taxes Year Before Last Points Earned: 0 of 0.00000
	ngs Before Interest & Taxes) cal year before last
Net Incon	ne Last Year Points Earned: 0 of 0.00000
Net Income	
From the las	st fiscal year
Net Incon	ne Year Before Last Points Earned: 0 of 0.00000
Net Income From the fis	cal year before last
Mission Lo	ocked
Mission L	ock Points Earned: 2.5 of 10.00000
	om a mission statement, has your company done any of the following to legally ensure that its social or environmental be maintained over time, regardless of company ownership?
	Signed a contract or board resolution to amend or adopt a legal form that requires consideration of employees, commun and the environment (i.e. Signed B Corp Term sheet but have not yet adopted stakeholder consideration)
	Amended corporate governing documents to require the consideration of employees, community and the environment (Amended Articles of Incorporation)
	Has a specific legal entity/governance structure that preserves mission (i.e. cooperative)
	Legal entity/governance structure preserves mission and requires stakeholder consideration (i.e. Benefit Corp or cooperative that has amended governing documents to include stakeholder consideration)
	Other - Please describe
0	None of the above
Worke	ers

Worker Metrics

Majority Hourly vs. Salaried Workers Points Earned: 0 of 0.00000

Are the majority of your employees paid on a fixed salary or a daily/hourly wage?

This is a REQUIRED question that determines the set of additional questions your company will respond to regarding your employee impact. The answer to this question affects questions you'll encounter further on in your assessment.

Fixed Salary

Daily/Hourly Wage

of Full Time Workers Points Earned: 0 of 0.00000

Number of Total Full-Time Workers Current Total Full-Time Workers

The answer to this question affects questions you'll encounter further on in your assessment.

514

of Full Time Workers Last Year Points Earned: 0 of 0.00000

Number of Total Full-Time Workers Total Full-Time Workers 12 months ago

The answer to this question affects questions you'll encounter further on in your assessment.

498

of Part Time Workers Points Earned: 0 of 0.00000

Number of Total Part-Time Workers Current Total Part-Time Workers

The answer to this question affects questions you'll encounter further on in your assessment.

95

of Part Time Workers Last Year Points Earned: 0 of 0.00000

Number of Total Part-Time Workers Total Part-Time Workers 12 months ago

The answer to this question affects questions you'll encounter further on in your assessment.

101

of Temporary Workers Points Earned: 0 of 0.00000

Number of Total Temporary Workers Current Total Temporary Workers

The answer to this question affects questions you'll encounter further on in your assessment.

0

of Temporary Workers Last Year Points Earned: 0 of 0.00000

Number of Total Temporary Workers Total Temporary Workers 12 months ago

The answer to this question affects questions you'll encounter further on in your assessment

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Compensation & Wages

Total Wages Points Earned: 0 of 0.00000

Total Wages (including bonuses)

Lowest Paid Wage Points Earned: 0 of 0.00000

What is the company's lowest wage calculated on an hourly basis?

Please exclude students and interns in this calculation.

13.79

% Above	% Above the Living Wage Points Earned: 0 of 1.54545		
What % ab	pove living wage did your lowest-paid worker (excluding interns) receive during the last fiscal year?		
	0% or below		
	1-14%		
	15-24%		
	25%+		
	N/A - No living wage data available for country of operations		
High to	Low Pay Ratio Points Earned: 1.1590875 of 1.54545		
What mult	iple is the highest compensated individual paid (inclusive of bonus) as compared to the lowest paid full-time worker?		
	>20x		
	16-20x		
	11-15x		
	6-10x		
	1-5x		
Market (Compensation Comparison Points Earned: 1.019997 of 1.54545		
	a company referenced compensation study in the last two years, how does your company's compensation structure executive management) compare with the market?		
	Don't Know: Have not referenced a compensation survey		
	1st quartile (0-24th percentile)		
	2nd quartile (25-49th percentile)		
	3rd quartile (50-74th percentile)		
	4th quartile (75-100th percentile)		
Bonus P	lan Characteristics Points Earned: 0.77273 of 0.77273		
Which of t	he following are true about the company's bonus plan:		
	Bonuses are given but there is no formal plan		
×	Formal guidelines on the structure of the bonus plan (e.g. eligibility, profit/revenue target tied to the bonus pool, allocatic criteria) are disseminated and accessible to all workers		
×	All full-time and part-time workers are eligible in the plan		
	None of the above		
	ees Receiving a Bonus Points Earned: 1.1590875 of 1.54545 full-time and part-time employees, excluding founders and executives, received a bonus in the last fiscal year?		
()	0%		
	1-24%		
	25-49%		
	50-74%		
	75-99%		
()	100%		

O N/A

Initiatives To Increase Wages and Benefits Points Earned: 0 of 1.54545 If it is not possible to verify a living wage in your country, has your company participated in any leadership initiatives to increase wages or benefits to workers provided in your country/industry? Examples include commissioning a living wage calculation. Select N/A if living wage already exists. Yes No N/A - Living wage already exists Compensation & Wages (Hourly) % Above the Minimum Wage Points Earned: 1.26667 of 1.26667 What % above the local minimum wage did your lowest-paid hourly worker receive during the last fiscal year? 1-9% 10-19% 20-25% >25% Paying a Living Wage Points Earned: 0 of 1.26667 What % of hourly workers are paid a living wage? Select N/A if there is no living wage data available for where the country where the majority of your employees work <75% 75-89% 90-99% 100% N/A Bonus Plan Characteristics Points Earned: 0.844488889 of 1.26667 In the last fiscal year, the company's bonus plan for non-executives represented what % of the company's salary base? Please select 0% if your company did not have bonuses issued. No bonus payout, or no bonus plan <1% 1-3%

Benefits

3-6% >6%

Government Provision Of Healthcare Points Earned: 0 of 0.00000

Which of the following	hact doccribes the	provision of healthcare	in the country where	the majority of	f amplayage racida?
William of the following	hear deachines the	provision of neartificate	iii tile coulitiy wilele	tile illajority or	i employees reside:

Universal Provision of Basic Healthcare Services (e.g. United Kingdom)

Government Mandated or Provided Health Insurance Programs (e.g. Switzerland)

None of the Above

Healthca	re Coverage Points Earned: 3.23636 of 3.23636
What % of	employees are eligible for health care benefits either through company or government plan?
	<75%
	75-84%
	85-94%
	95%+
Supplem	entary Health Benefits Points Earned: 1.61818 of 1.61818
Are any of	the following benefits provided to employees to supplement government programs?
×	Disability coverage/ accident insurance
×	Life insurance
	Financial services (credit or savings programs)
×	Private dental insurance
×	Private supplemental health insurance
	Other (describe)
	None of the above
Paid Sec	ondary Caregiver Leave Points Earned: 0.539339394 of 1.61818
What is the	e minimum number of weeks tenured workers are offered paid secondary caregiver leave, either through the company or ent plan?
	None
	Up to 2 weeks
	2 to 5 weeks
0	Greater than 5 weeks
Healthca	re Eligibility for Part Time Workers Points Earned: 0.80909 of 0.80909
How many	hours per week must a part-time employee work in order to qualify for the previously-selected benefits?
	No benefits beyond what is provided under national law
	30+ hours per week
	25-30 hours per week
	20-24 hours per week
	<20 hours per week
\circ	N/A - No part-time workers
Retireme	ent Programs Points Earned: 1.61818 of 1.61818
Do employ	ees have access to any of the following savings programs for retirement?
×	Government-sponsored pension plans
×	Private Pension or Provident Funds
×	Plan specifically includes Socially-Responsible Investing option
	None of the above
Worker B	Benefits (Hourly)

Number	of Paid Days Off Points Earned: 1.7 of 1.70000
	e minimum number of paid days off provided annually to hourly tenured workers? rata basis, including holidays.
	0-8 work days
	9-15 work days
	16-20 work days
	21-25 work days
	>25 work days
Paid Prir	mary Caregiver Leave for Hourly Workers Points Earned: 1.7 of 1.70000
What is the or the gove	e minimum number of weeks tenured hourly workers receive paid primary caregiver leave, either through the company ernment?
	0-5 weeks
	6-11 weeks
	12-17 weeks
	18 weeks or more
Training	& Education
	iring Practices Points Earned: 0.22 of 0.22000
	ne following is true of intern hiring practices? ply. If there is no third party living wage calculated for your country of operations, please do not select "payment of a living wage."
×	There is a formalized policy/program outlining the objectives of internships or internship programs for participants
×	Company partners with education institutions to provide internship opportunities
	Interns are paid a living wage
×	Interns receive formal performance reviews
×	Interns have a formal opportunity to provide feedback on experience
×	Interns have been hired on as full time permanent employees in the past two years
×	Intern tenures are restricted to not exceed 1 year if interns are not currently enrolled in school
	None of the above apply to my intern programs
	N/A - Company does not employ interns
Internal	Promotions Points Earned: 0.165 of 0.22000
	positions above entry level have been filled with internal candidates in the last 12 months? owners in your calculation.
	0%
	1-24%
	25-49%
	50-74%
0	75%+
Internal	Promotions Points Earned: 0.146674 of 0.22000
	employees have been internally promoted within the last 12 months? owners in your calculation.
	0%
	1-5%
	6-15%
	>15%

Paid Pio	ressional Development Days Points Earned: 0.073326 of 0.22000
How many	paid days of professional development do the majority of full time workers receive (in a single year)?
	No formal policy
	0 days
	1-4 days
	5-9 days
0	10+ days
Manager	ment Training Points Earned: 0.22 of 0.22000
Do new and	d existing managers get regular training and coaching on the following?
×	Providing ongoing praise and corrective feedback
	Conflict negotiation and resolution
×	Group dynamics and optimal team functioning
×	Performance evaluation systems
×	Other (please describe)
	Communication, motivation, leadership
	None of the above
Iraining	& Education (Hourly)
Skills-Ba	sed Training Participation Points Earned: 0.061897143 of 0.18571
Excluding r	newly hired workers, what % of full-time and part-time workers received the following types of formal training during the
	0%
	1-24%
	25-49%
	50%+
\circ	Don't know
Cross-Iol	Skills Training Participation Points Earned: 0.123812857 of 0.18571
-	
last 12 mor Skills-base	newly hired workers, what % of full-time and part-time workers received the following types of formal training during the nths? It training on cross-job functions (i.e. training beyond regular job responsibilities, e.g. public speaking training or training for non-managers)
	0%
	1-24%
	25-49%
	50%+

Don't know

Life Skills Training Participation Points Earned: 0.061897143 of 0.18571 Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months? Training on life skills for personal development (i.e. literacy, personal financial planning, etc.) 0% 1-24% 25-49% 50%+ Don't know External Professional Development Participation Points Earned: 0.123797619 of 0.37143 What % of full-time workers have participated in external professional development opportunities or lifelong learning opportunities in the past fiscal year? Professional development should be paid for in advance, reimbursed or subsidized by the company 0% 1-24% 25-49% 50%+ Hours Spent on Training Points Earned: 0.37143 of 0.37143 Approximately how many hours did each worker (on average) spend on dedicated, job-related training/education time in the past 12 months? Please do not include on-the-job training as a part of this particular question. Don't know 1-5 hrs 6-10 hrs 11-20 hrs 21 hrs+ Worker Ownership % Participation in Employee Ownership Points Earned: 1.75 of 1.75000 What % of all full-time employees have been granted stock, stock options or stock equivalents (including participation in an ESOP or other qualified ownership plans) in the company? Select N/A if your company is a consumer/shared services cooperative, a producer cooperative or a nonprofit. 0% 1-24% 25-49%

50-74% 75-99% 100% N/A

Employee Ownership Points Earned: 0.4375 of 1.75000 What % of the company is owned or formally reserved as part of a written plan for full-time workers and management (including founders/executives)? Select N/A if your company is a consumer/shared services cooperative, a producer cooperative or a nonprofit. 0% 1-24% 25-49% 50-74% 75-99% 100% N/A Don't Know % of Company Owned by Non-Executive Employees Points Earned: 0.875 of 3.50000 What % of the company is owned by full-time workers who are non-executive employees and non-founders? Select N/A if your company is a consumer/shared services cooperative, a producer cooperative or a nonprofit. 0% 1-4% 5-24% 25-49% 50%+ N/A Don't Know Management & Worker Communication Employee Review Process Points Earned: 0.7 of 0.70000

Is there a formal consistent process for providing performance feedback to all tenured employees which includes any of the following?

Check all that apply.

×	Is conducted on at least an annual basis
	Includes peer and subordinate input
x	Provides written guidance for career development
	Includes social and environmental goals
×	Clearly identifies achievable goals
	Follows a 360-degree feedback process
	None of the above

Employee Handbook Information Points Earned: 0.175 of 0.17500 Does your company have a written employee handbook that workers have access to and includes any of the following information? Check all that apply. No written employee handbook × A non-discrimination statement × An anti-harassment policy Statement on work hours × Pay and performance issues Policies on benefits, training and leave × X Grievance resolution × Disciplinary procedures and possible sanctions $[\mathbf{x}]$ Statement regarding workers' right to bargain collectively and freedom of association Prohibition of child labor and forced/compulsory labor Employee Satisfaction Points Earned: 0.35 of 0.70000 What percent of your employees are 'Satisfied' or 'Engaged'? Select N/A if satisfaction or engagement is not formally surveyed N/A <65% 65-80% 81-90% >90% Employee Metric Transparency Points Earned: 0 of 0.17500 Which of the following employee metrics are regularly collected, monitored and made transparent to all employees? Retention and turnover metrics Diversity metrics × None Termination Policy Points Earned: 0.175 of 0.35000 Which of the following is included in your company's termination policy? Exclude situations requiring immediate dismissal / with cause. No written notice required prior to termination Required written notice of worker performance only Required written notice of worker performance and a stated probationary period N/A - No written termination policy Management & Worker Communication (Hourly) Average Tenure Points Earned: 0.3 of 0.30000 What is the average tenure of your current workforce? <6 months 6-12 months 1-2 years 2-3 years >3 years

Job Flexibility/Corporate Culture

Health and Wellness Initiatives Points Earned: 0.4 of 0.40000 Do company policies support any of the following health and wellness initiatives above insurer-provided programs? Check all that apply. Company does not offer any formal health and wellness initiatives Company sponsors and encourages workers to participate in health and wellness activities during the workweek (i.e. walking or steps programs) Company offers incentives for workers to complete health risk assessments or participate in health and wellness activitie × (e.g., a fund for exercise equipment, subsidized gym membership, etc.) × Over 25% of workers have completed a health risk assessment in the last 12 months \mathbf{x} Employees have access to behavorial health counseling services, web resources or Employee Assistance Programs Spouses, partners, or children of employees provided access to behavioral health counseling services, web resources or **Employee Assistance Programs** [x]Company has policies and programs in place to prevent ergonomic-related injuries in the workspace Management receives reports on aggregate participation in worker wellness programs Other (please describe) Job Flexibility/Corporate Culture (Hourly) Flexible Scheduling for Hourly Employees Points Earned: 0.88889 of 0.88889 Which of the following best describes the flexibility of scheduling process for hourly workers? Company has a minimum work hours policy for hourly employees. There is a written policy that worker preference must be incorporated into scheduling (e.g. self-scheduling or honoring worker preferences to work certain shifts or certain days) Company shares employee schedules two weeks or more in advance × Workers schedules are kept consistent week to week × Management (or enabling technology) facilitates exchange of hours if the employee is not able to commit to his/her shift Other (please describe) None of the above Worker Flexibility Options Points Earned: 0.166665 of 0.22222 Does the company offer any of the following job flexibility options, whenever feasible, in writing and in practice for the majority of workers? Please check all that apply × Part-time work schedules at the request of workers × Flex-time work schedules (allowing freedom to vary start and stop times) × Telecommuting (working from home one or more days per week) Job-sharing None of the above Supplementary Benefits Points Earned: 0.88889 of 0.88889 Which of the following supplementary benefits are offered to employees? Please check all that apply Onsite childcare Offsite subsidized childcare \times Counseling services × Free or subsidized meal × Policy to support breastfeeding mothers Other (please describe) None

Occupational Health & Safety

Does the company have any of the following practices with regards to management's commitment to worker health and safety? Written safety and health policy to minimize on-the-job employee accidents and injuries Safety and health integrated into overall management planning process and workers are involved in safety planning, × resource allocation, audits, etc. × Safety and health concerns communicated through regular safety and health trainings \times Specific safety and health program goals and objectives, with specific indicators to measure progress × Senior management addresses safety issues through written word or in company gatherings at least quarterly × Formal safety reporting system for employees to submit their safety concerns Safety procedures easily accessible for all on site personnel, including workers, non-managerial staff, and visitors Participation in an external program demonstrating commitment and excellence in safety and health (e.g. Voluntary Protection Program) N/A - No manufacturing or wholesale facilities None of the above Health and Safety Audit Practices Points Earned: 0.24 of 0.24000 Which of the following is included in your company's practices related to inspections/audits: Written procedure for performing safety and health inspections \times Routine safety and health inspections at least quarterly Information discovered through analyses is used to improve safety processes (e.g. baseline hazards analysis, × accident/incident analysis, employee concerns, sampling results from inspections) Results of the routine inspections are documented × Inspection reports clearly indicate what needs to be corrected with documented accountability for closure N/A - No manufacturing or wholesale facilities None of the above Evaluating Health and Safety Practices Points Earned: 0.24 of 0.24000 Which of the following is included in your company's measurement and evaluation practices in relation to occupational safety and health? A standardized third-party safety management system (i.e. ISO 18001, BS 8800) A safety position, safety committee or safety program representative reporting to senior-level position (Vice-President or × higher) × A documented standard procedure for investigating accidents and major incidents × Investigation and documentation of the root causes of accidents and incidents Implementation of corrective actions after root causes of an accident or incident are determined × Injury or illness trends and trend data are transparent to all workers × An annual evaluation of the safety and health system including senior management in the evaluation × Has an employee safety recognition program × Engages with employees on regular Safety Perception Surveys None of the above Worksite Characteristics Points Earned: 0.24 of 0.24000 Check all of the worksite characteristics below that apply: At the beginning of every shift, a briefing with front-line workers is held to share information and/or discuss the work for t × day Results of a hazard analysis or routine activities are documented Potential hazards are identified, analyzed and managed when new materials or equipment are purchased or new process × implemented \times Workers are permitted in written communication to shut down an unsafe process None of the above

Management Commitment to Health and Safety Points Earned: 0.24 of 0.24000

Tracking Hazards Points Earned: 0.24 of 0.24000	
Which of the following does your company do regarding hazard elimination and tracking:	
Follow the preferred hierarchy (first engineering, then administrative, then work practices, and finally PPE) to eliminate control hazard	
Regularly assesses Personal Protective Equipment (PPE) use	
Conduct follow-up studies to ensure that hazard controls are adequate	
Documents and addresses hazard controls in appropriate procedures, safety and health rules, inspections, training, etc.	
None of the above	
Worker Business Models Introduction	
Workers Impact Business Model Introduction Points Earned: 0 of 0.00000	
Is your company structured to benefit its employees in the following way? The answer to this question affects questions you'll encounter further on in your assessment.	
Ownership structures that provide significant equity (>40%) and empowerment to all employees (i.e. employee-owned companies/cooperative)	
× No	
Community	
Job Creation	
New Jobs Added Last Year Points Earned: 0 of 0.00000	
Number of full-time and part-time jobs that have been added to your company's payroll. Enter 0 if none or if your company has no workers. Last 12 months:	
14	
New Jobs Added Year Before Last Points Earned: 0 of 0.00000	
Number of full-time and part-time jobs that have been added to your company's payroll. Enter 0 if none or if your company has no workers. Prior 12 months:	
0	
Job Growth Rate Points Earned: 0.711038889 of 2.13333	
By what % has your worker base grown over the last 12 months?	
0% (Has not grown on a net basis)	
● 1-5%	
6-15%	
>15%	
Departed Employees Points Earned: 0 of 0.00000	
Number of full-time and part-time workers that departed/left the company during the last 12 months. Enter 0 if None. Select N/A only if there are no workers.	

Attrition Rate Points Earned: 0 of 2.13333 What was the attrition rate at the company for full-time and tenured part-time workers for the last 12 months? Exclude workers terminated with cause.	
Workers	from Low-Income Areas Points Earned: 0 of 1.06667
groups?	workers (including full-time and part-time and temporary workers) are verified/self-identified to be a part of the following residing in a low income area
	0%
	1-9%
	10-19%
	20-29%
	30%+
	Don't Know
Workers	from Underemployed Groups Points Earned: 0 of 1.06667
	workers (including full-time and part-time and temporary workers) are verified/self-identified to be a part of the following
Other chro	nically underemployed populations (e.g. individuals who are formerly incarcerated or homeless)
	0%
\bigcirc	1-9%
	10-19%
\bigcirc	20-29%
	30%+
	Don't Know
Facilities	in Low-Income Communities Points Earned: 0 of 1.06667
What % of	your workers are employed in company facilities located in low-income communities?
	<10%
	10-19%
	20-29%
	30%+
	Don't Know
Supplier	s in Low-Income Communities Points Earned: 0 of 0.53333
What % of	your Significant Suppliers are located in low-income communities or create employment opportunities for other underemployed populations?
	<10%
	10-19%
$\tilde{\Box}$	20-30%
$\tilde{\bigcirc}$	>30%
	Don't Know
Diversity	& Inclusion

Female Employees Points Earned: 0 of 0.00000	
Number of total full-time and part-time female employees. Enter 0 if None.	
208	
Ownership Diversity Points Earned: 0 of 0.94118	
What % of the company is owned by the following groups? Women and/or individuals from underrepresented populations, including low-income communities	
O%	
1-4%	
5-14%	
15-24%	
25%+	
On't know	
Non-accredited Investor Ownership Points Earned: 0 of 0.94118	
What % of the company is owned by the following groups? Individuals that qualify as non-accredited investors	
O%	
<u> </u>	
5-14%	
<u> </u>	
25%+	
● Don't know	
Female Ownership Points Earned: of 0.00000	
Optional unweighted metrics: Approximately what % of your company's ownership is held by individuals from the following group Women	os?
Low-income Ownership Points Earned: of 0.00000	
Optional unweighted metrics: Approximately what % of your company's ownership is held by individuals from the following group Low income communities	os?
Ownership from Underrepresented Groups Points Earned: of 0.00000	
Optional unweighted metrics: Approximately what % of your company's ownership is held by individuals from the following group Other underrepresented populations (e.g. minorities, LGBT community, individuals with disabilities, etc.)	s?
Board of Directors Diversity Points Earned: 0.627484706 of 0.94118	
What % of the members of your Board of Directors (or equivalent) are women or individuals from other underrepresented populations?	
O%	
<u> </u>	
<u> </u>	
25-49%	
50%+	
Oon't know	

N/A - No board of directors or equivalent

Female Directors Points Earned: 0 of 0.00000	
Optional unweighted metrics: Approximately what $\%$ of your Board of Directors or other go groups? Women	verning body are from the following
46	
Directors from Low-income Communities Points Earned: of 0.00000	
Optional unweighted metrics: Approximately what % of your Board of Directors or other go groups? Low income communities	verning body are from the following
Minority Directors Points Earned: of 0.00000	
Optional unweighted metrics: Approximately what % of your Board of Directors or other go groups? Minority/previously excluded populations	verning body are from the following
Directors from Underrepresented Populations Points Earned: of 0.00000	
Optional unweighted metrics: Approximately what % of your Board of Directors or other go groups? Other underrepresented populations (e.g. minorities, LGBT community, individuals with dis	
Management from Underemployed Groups Points Earned: 0.94118 of 0.94118	
What % of management are women and/or individuals from underrepresented populations	, including low-income communities?
0%	
1-9%	
10-24%	
25-49%	
● 50%+	
Oon't know	
Female Management (metric) Points Earned: 0 of 0.00000	
Optional unweighted metrics: Approximately what $\%$ of management is from the following Women 51	groups?
Managers from Low-Income Areas Points Earned: of 0.00000	
Optional unweighted metrics: Approximately what % of management is from the following Low income communities	groups?
Managers from Underrepresented Groups Points Earned: of 0.00000	
Optional unweighted metrics: Approximately what % of management is from the following Other underrepresented populations (eg - minorities, LGBT community, individuals with dis	
Ethnic Diversity Compared to Area Points Earned: 0 of 0.94118	
Does the % of ethnic minorities employed at your company equal or exceed the % of ethnic Percentage should be based on census or other government demographic data.	c minorities in your metro area?
○ No	
Yes	
N/A- Ethnic data is not available or illegal to be tracked in your area	

Is average compensation for men and women equal in comparable managerial and non-managerial roles? Managerial Allow a 5% margin of error while calculating. For more information on calculating, see Explain. Yes No Don't know N/A - Only one gender represented Managing Gender Pay Equity for Non-Managers Points Earned: 0.47059 of 0.47059 Is average compensation for men and women equal in comparable managerial and non-managerial roles? Non-managerial Allow a 5% margin of error while calculating. For more information on calculating, see Explain. Yes Nο Don't know N/A - Only one gender represented Supplier Ownership Diversity Points Earned: 0 of 0.94118 What % of your Significant Suppliers are majority owned by women or individuals from underrepresented populations? 0% 1-9% 10-19% 20-29% 30%+ Don't Know Supplier Diversity Policy Points Earned: 0 of 0.47059 Does the company have a written policy giving preference to suppliers owned by women or individuals from underrepresented populations? Yes No N/A: Such policies are illegal in my country of operations Diversity and Inclusion Training Points Earned: 0.94118 of 0.94118 Does the company provide specific content in worker training on inclusion and diversity issues related to any of the following specific underrepresented groups? Check all that apply. × Gender inclusiveness × Minorities LGBT community x Individuals with disabilities Other underrepresented groups (please describe) None of the Above Civic Engagement & Giving

Managing Gender Pay Equity Managers Points Earned: 0.47059 of 0.47059

Corporate Citizenship Program Points Earned: 0.95238 of 0.95238 Does your company have a formal corporate citizenship program (with allocated resources) in place that includes the following: Statement on the intended social or environmental impact of company's charitable contributions Cash and in-kind donations (excluding political causes) × Volunteer and pro bono service Formal donations commitment (e.g. 1% for the planet) × Matching individual workers' charitable donations Allowing workers and/or customers to select charities to receive company's donations Other (please describe) None of the above Volunteer Service Policies Points Earned: 0.95238 of 0.95238 Are full-time employees granted in writing any of the following options for volunteer service? \times Non-paid time off × Paid time off 20 hours or more a year of paid time off Workers offered incentives for volunteerism (office parties, competitions with prizes, etc.) Do not offer paid or unpaid time off % of Employees Volunteer Service Points Earned: 0.47619 of 0.95238 What % of employees took paid time off for volunteer service last year? 0% 1-24% 25-49% 50-74% >75% Don't know Tracking Volunteer Service Points Earned: 0.158714127 of 0.47619 Does your company monitor and record volunteer hours of company workers? We do not currently monitor and record our hours contributed Our company monitors and records hours contributed (no increase targets) Our company monitors hours contributed and has specific increase targets Our company monitors hours contributed and has met specific increase targets during the reporting period Total Amount of Volunteer Service Hours Points Earned: 0 of 0.00000 Number of hours volunteered by full-time and part-time employees of the organization during the last fiscal year. This should include both paid and unpaid time spent volunteering during traditional work hours, either for company-organized events or for employee-initiated activities.

55

What was the % of per capita worker volunteer, community service, or pro bono time donated in the reporting period? Calculate by total volunteer hours / total hours worked, generally 2000 hours per FTE. 0.1-0.5% of time 0.6-1% of time 1.1-2% of time >2% of time Don't know / not monitored Total Amount of Charitable Donations Points Earned: of 0.00000 Total amount (in currency terms) donated to registered charities in the last fiscal year. Report with the currency specified in "Reporting currency" for this metric. % of Revenue Donated Points Earned: 0 of 3.80952 What was the equivalent % of revenue donated to charity during the last fiscal year? Please include tax deductible in-kind donations but do not include pro bono time. No donations last FY Less than 0.1% of revenues 0.1-0.4% of revenues 0.5-0.9% of revenues 1-1.9% of revenues 2%+ of revenues Don't know Charitable Organizations Supported Points Earned: of 0.00000 Which organizations does your company support? Operation Thermos, Bouchons d'amour, Kom op tegen kanker, Mooimakers, Too good to go, Bourseauxdons, Sign for my future Community Service and Charitable Practices Points Earned: 0.95238 of 0.95238 Which of the following volunteer and charitable giving practices did your company employ in the last fiscal year? Check all that apply. Company contributed the majority of its cash, service and in-kind donations to local markets it sourced from or operates i × Company has public facing partnership with a service/charitable organizations Company provided facilities for community events or trainings Other innovative engagement practices (please describe) Danone Ecosystem Funds, Danone nations cup, Sign for my future

Volunteer Service Per Capita Points Earned: 0.317523492 of 0.95238

None of the above

Policy Advocacy for Social and Environmental Standards Points Earned: 0.95238 of 0.95238 Has your company worked with policymakers and/or stakeholders (including competitors) to develop or advocate for increased adoption of social and environmental standards or voluntary practices in your industry in the past two years? Yes, company has offered support in name and/or signed petitions Yes, company has provided active staff time or financial support × Yes, company has directly introduced, testified, made recommendations or provided expertise to advance standards Yes, company has worked with other industry players on a cooperative initiative Yes, and efforts resulted in a specific institutional, industry or regulatory reform Other (please describe) None of the above Local Involvement Geographic Structure and Scope Points Earned: of 0.00000 We realize that for companies with more than one office, the definition of local involvement is a more complicated one to answer. Please tell us a bit about the structure of your company geographically. Dairy BE has 1. an head office in Brussels with Sales, Marketing, Quality, R&I, HR, Finance & Customers service and some Business Services (Finance, HR, GS, IT). 2. a factory in Rotselaar with the production of yoghurt including milk reception from +/-100 farmers located at max 70 km from the factory, and the Supply chain. In total 593 people are working for Dairy Belgium: 126 in headquarter in Brussels and 19 in sales field and 448 in Rotselaar (315 in factory, 102 in Supply Chain and 31 others) Local Purchasing and Hiring Policies Points Earned: 0.8 of 1.60000 Does the company have the following written local purchasing or hiring policies in place? No written local purchasing or hiring policy in place Written preference at each facility to purchase from local suppliers \mathbf{x} Ready-to-use lists of preferred local suppliers/vendors for specific facilities Written preference for hiring and recruiting local managers Incentives for staff to live within 20 miles of local company facility Other (please describe) Spending on Local Suppliers Points Earned: 0.53344 of 1.60000 What % of your company's expenses (excluding labor) was spent with independent suppliers local to the company's headquarters or relevant production facilities? <20% 20-39% 40-59% 60%+

Local Ownership Points Earned: 0 of 1.60000

Is the majority (over 50%) of the company's ownership located locally to the majority of the company's workforce?

\bigcirc	Yes
	Nο

Don't know

Don't know

National Sourcing Points Earned: 0.4 of 1.60000	
	your company's Cost of Goods Sold (including value adding activities) was spent within the country of operations, from registered companies or national citizens?
	0%
	1-19%
	20-39%
	40-59%
	60-79%
	80%+
Impactfu	Il Banking Services Points Earned: 0 of 1.60000
Is the majo	ority of your company's banking services provided by an institution with any of the following characteristics?
	A certified CDFI or national equivalent social investment organization
	A Certified B Corporation
	A member of the Global Alliance for Banking on Values
	A cooperative bank or credit union
	A local bank committed to serving the community
	An independently owned bank
x	None of the above
Supplier	s, Distributors & Product
Significa	int Supplier Descriptions Points Earned: 0 of 0.00000
	ect the types of companies that represent your Significant Suppliers: ve significant suppliers, which are defined as the largest suppliers of the company amounting to approximately 80% of non-labor costs. Select all that apply.
	Product Manufacturers
	Professional Service Firms (Consulting, Legal, Accounting)
	Independent Contractors
×	Marketing/Advertising
	Office Supplies
	Benefits Providers
	Technology
×	Raw materials
×	Farms
	Other
Social or	Environmental Screening of Suppliers Points Earned: 0 of 0.00000
-	company screen and/or evaluate Significant Suppliers for social and environmental impact? **ermines the set of supplier-focused questions your company will respond to. The answer to this question affects questions you'll encounter further on in your assessment.
	Yes
0	No
Supplier	Screen Topics Points Earned: 0.73333 of 0.73333
What is the	e social and environmental screen that is used for a majority of your company's Significant Suppliers:
	No formal screening process in place
×	Screened for negative practices or regulatory non-compliance (e.g. no child labor)
×	Screened for positive practices beyond what is required by regulations (environmentally-friendly manufacturing process; excellent labor practices, etc.)

Supplier Evaluation Practices Points Earned: 0.73333 of 0.73333 When monitoring and evaluating the on-going social and environmental performance of the majority of Significant Suppliers, which of the following apply? No formal supplier monitoring and evaluation process Significant Suppliers are evaluated based on company's own criteria Significant Suppliers are evaluated based on social and environmental standards best-in-class third-party certification for your industry (ISO, SA8000, etc.) Company visits a majority of Significant Suppliers on-site Length of Supplier Relationships Points Earned: 0.244418889 of 0.73333 What is the average tenure of your relationships with Significant Suppliers? Less than 24 months 24-60 months 61-96 months 96 months or more Don't know Supplier Code of Conduct Points Earned: 0.73333 of 0.73333 Is there a formal written Supplier Code of Conduct policy that specifically holds the company's suppliers accountable for social and environmental performance? This may include policies on Fair Trade. The answer to this question affects questions you'll encounter further on in your assessment Yes No **Supplier Code of Conduct Topics** Points Earned: 0.73333 of 0.73333 Does the company's Supplier Code of Conduct policy specifically hold the company's suppliers accountable to the following areas of social and environmental performance? Working hours × Freely chosen employment x Compensation × Child labor × Freedom of association × Health & safety × Use of materials × Product's environmental impact Information on how the Code will be monitored and reviewed (self-audits, site visits, etc.) N/A - No Supplier Code of Conduct Supplier Code of Conduct Remediation Points Earned: 0.73333 of 0.73333 In the cases where suppliers were not yet adhering to the supplier code of conduct, which of the following remediation practices have been implemented before determining whether to terminate the relationship? Company has fully disclosed to the public any material breaches of conduct by suppliers that have occurred in the past 5 years Company formulated a corrective action plan with suppliers with goals and timeline for improvement Company provided training and education to address non-compliance and poor performance Company required a time period for suppliers to make changes to adhere to code of conduct or otherwise terminated contract N/A - No Supplier Code of Conduct None of the above

Which sup	pliers are assessed for Supplier Code of Conduct compliance at least every other year? Poly.
×	All primary suppliers of core products or principal raw materials
×	All primary suppliers of non-core products
×	All sub-contractors responsible for the majority of an order
	None
	N/A - No Supplier Code of Conduct
Disclosu	re of Suppliers Points Earned: 0 of 0.73333
What % of	Significant Suppliers (on currency basis) are made transparent on the company's website?
	0%
\bigcirc	1-49%
\circ	50-79%
\circ	80%+
0	Don't know
Supplier	Quality Assurance Reviews Points Earned: 0.73333 of 0.73333
What % of	Significant Suppliers (on currency basis) are subjected to regular quality assurance reviews or audits?
	0-49%
	50-62%
	63-75%
	>75%
Support	for In Need Suppliers Points Earned: 0.73333 of 0.73333
	ve a program that identifies suppliers in need of support, education and/or training? If so, which of the following stics apply to your program?
	Company reviews all Significant Suppliers for potential training needs
	Company has a formal education and support program for selected Significant Suppliers
×	Company sets goals and expectations with suppliers to improve their social and environmental performance
×	Company provides incentives for suppliers with strong social and environmental performance
	Other (describe)
	No formal supplier development program
Indepen	dent Contractor Practices Points Earned: 0.366665 of 0.73333
Which of t	he following describe your relationships with all your company's independent contractors?
	Formal routine process for independent contractors to receive post-project/contract performance feedback
	Formal routine process for independent contractors to communicate post-project or post-contract feedback to the compa
×	Independent contractors are verified to either work on a time-bound basis, or else split their time with work for other clieic Contractors not meeting either criteria have been offered employment.
	Independent contractors are paid a living wage (when calculated as hourly wage when living wage data is available)
	We have independent contractors, but have not engaged in any of these practices
	N/A - We haven't used independent contractors in the last year

Supplier Code of Conduct Compliance Assessments Points Earned: 1.46667 of 1.46667

What % of materials or products purchased have third party social or environmental certification or approval, or are from Significant Suppliers that are purpose driven or have third party company level certification or approval? 1-19% 20-39% 40-60% 60%+ Don't know Product Accreditations and Certifications Points Earned: 0 of 0.73333 During the last fiscal year, what % of revenues are generated from products that have a certification that assesses the product or production process for the product (including certifications related to social and environmental performance)? 1-9% 10-24% 25-74% 75-99% 100% Don't know N/A Quality Assurance Points Earned: 0.73333 of 0.73333 Do you use an established methodology to manage quality assurance issues? Examples include PDSA, Six Sigma, DMAIC, TQM, Zero Defects, etc. Yes No Community Business Models Introduction Community Oriented Business Models Points Earned: 0 of 0.00000 Is your company structured to benefit community stakeholders in any of the following ways? The answer to this question affects questions you'll encounter further on in your assessment A producer-owned cooperative structure in which suppliers share control and benefits of company operations (e.g. farmer cooperative, artisanal cooperative) Purchasing fair/direct trade to improve livelihoods for underserved groups in your supply chain A micro-distribution or micro-franchising model that provides economic opportunities to underserved groups A formal standing commitment to donate a significant portion of sales/profits/ownership to charitable causes (>2% sales, >20% profits/ownership) Providing high quality jobs and/or professional development for individuals with chronic barriers to employment (workforc development programs) A community-focused business model that supports and builds the economic vitality of local communities × None of the above **Environment** Land, Office, Plant

Social or Environmental Purchases Points Earned: 0.1833325 of 0.73333

Green Building Standards Points Earned: 0 of 0.51613 What % of company facilities (by area, both owned by company or leased) are certified to meet the requirements of an accredited green building program? <20% 20-49% 50-79% 80%+ N/A - Company has virtual office Previously Constructed Buildings Points Earned: 0.412904 of 0.51613 What % of the square footage of all company facilities is located in previously constructed buildings? Select N/A if your company utilize virtual office 0% 1-24% 25-49% 50-74% 75-99% 100% N/A Recycling Programs Points Earned: 0.51613 of 0.51613 What % of your facilities on a square foot basis have a facility-wide recycling program that has ongoing collection of at least all standard materials in your area? See Explain This for definition <20% 21-40% 41-60% 61-80% >80% Environmental Management Systems Points Earned: 1.03226 of 1.03226 Does your company have an environmental management system that includes any of the following? Policy statement documenting the organization's commitment to the environment × Assessment undertaken of the environmental impact of the organization's business activities

Please check all that apply

- × Stated objectives and targets for environmental aspects of the organization's operations
- Programming designed, with allocated resources, to achieve these targets
- × Periodic compliance and auditing to evaluate programs conducted
- None of the above

Product Design for the Environment Points Earned: 0.447381484 of 0.51613

Which of the following practices are in place to integrate environmental considerations (DFE) into the design of products and services? Please only select answer options being applied to at least 20% of the company's products and services (by revenue) Source reduction employed in reducing materials use in both products and packaging Standardized product components/parts to maximize useful life via disassembly/reprocessing Identifies resource content on manufactured items to enable eventual recycling Program that facilitates maintenance, servicing and reassembly of company's own products Company takes back similar products from other manufacturers for disassembly/reprocessing Company participates in a product reclamation program established by another party × Other (please describe) Other: Design for recyclability for packaging (cfr PETER tool) + for each project carbon footprint is calculated (cfr Goose concept) None of the above Chemical Reduction Methods Points Earned: 0.51613 of 0.51613 Which of the following environmentally preferred products have been purchased for the majority of your corporate facilities? Non-toxic janitorial products × Unbleached / chlorine free paper products × Soy-based inks or other low VOC inks × Recycled/environmentally preferred office supplies (paper, pens, notebooks, etc.) × Other (please describe) separate collection & recycling of our inktcartridges of the multi-functionals, initiatives to reduce plastic on site: carton drinkcups, no plastic cutlery on site, refill waterbottles, reduction plastic film, ... None of the above Chemical Management Points Earned: 0.51613 of 0.51613 Does your company have a program in place to identify and eliminate potential chemicals and materials of concern in your product and/or process and identify and phase-in safer alternatives (e.g. chemical/material options with reduced toxicity)? Company has completed a study of all materials (including scarce metals and minerals) in product and chemicals to 1000ppm level Company has completed a study of all materials in product and chemicals to 100ppm level \times Company has undergone an evaluation of products and processes to identify potential toxic contaminants from productio Company has identified specific chemicals of concern classes (e.g., carcinogens, mutagens, reproductive toxins, endocrin × disruptors, persistent or bioaccumulative substances) \times Company has established a Restricted Substances List (RSL), has a positive screen or other decision process for chemical Company has established metrics and goals for the reduction or elimination of chemicals of concern Company publicly discloses the chemicals and/or materials in your product (e.g., on a label, website, via 800 number for information, etc.) There are no potential chemicals or materials of concern in my industry

None of the above

Environmental Purchasing Policy Topics Points Earned: 0.51613 of 0.51613 Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following? Building and construction Carpets x Cleaning Electronics × **Fleets** × Food or food services Landscaping Meetings and conferences × Office supplies × Paper Product input materials Other (please describe) N/A - No environmentally preferable purchasing policy Reducing Impact of Travel/Commuting Points Earned: 0.51613 of 0.51613 Does your company have any programs or policies in place to reduce the environmental footprint caused by travel/commuting? Employees are subsidized/incentivized for use of public transportation, carpooling, or biking to work × Facilities are designed to facilitate use of public transportation, biking, or cleaner burning vehicles (e.g. electric chargers) Employees are encouraged to use virtual meeting technology to reduce in person meetings Company has a written policy limiting corporate travel None of the above Indoor Air Quality Monitoring Points Earned: 0.25806 of 0.25806 Does the company monitor indoor environmental quality to ensure a healthy and comfortable work space, avoiding "Sick Building Syndrome"? Select N/A if you have no facilities. Yes No NA Indoor Air Quality Audits Points Earned: 0.51613 of 0.51613

Do you conduct an annual indoor air quality audit of your facilities that includes the following? Select all options that apply.

×	No smoking within 25 feet of building entrances
	Compliance with the following criteria in ASHRAE Standard 62.1 1010, Ventilation for Acceptable Indoor Air Quality: Ventilation rates for applicable spaces meeting combined outdoor air rate in cfm per person shown in Table 6.1 (Complian may be shown through CO2 measurement, BMS data or volumetric measurements.)
	Compliance with Table 5.1, Air Intake Minimum Separation Distances
	Compliance with Operations and Maintenance Section 8 via documented O&M records
×	HVAC Filters - ASHRAE 52.1 2007 MERV rating of at least 8, with no air by pass
	Temperature and relative humidity levels in compliance with ASHRAE Standard 55
×	Written IAQ Compliant response policy
	None of the above

If you lease your facilities, have you worked with your landlord to implement/maintain any of the following? Select N/A if you do not lease your building. Energy efficiency improvements Water efficiency improvements Waste reduction programs (including recycling) None of the above N/A - Company does not lease majority of facilities Context-Based Water Management Points Earned: 0.51613 of 0.51613 Does your company measure and manage its water in a context-based manner? Context based management requires measurement against allocations of available renewable supplies in the watersheds in which it does business Yes No Don't Know Context-Based GHG Management Points Earned: 0.51613 of 0.51613 Does your company measure and manage its GHG emissions in a context-based manner? Context based management requires measurement against reduction targets specified in a science-based GHG stabilization scenario. Nο Don't Know Context-Based Waste Management Points Earned: 0.51613 of 0.51613 Does your company measure and manage its solid wastes in a context-based manner? Context based waste management includes measurements against levels tied to a zero waste plan Yes No Don't Know Inputs Monitoring Energy Usage Points Earned: 0.607145 of 1.21429 Does your company monitor, record and/or report its energy usage? We do not currently monitor and record our usage We monitor and record usage (no reduction targets) We monitor and report usage, and have specific reduction targets We monitor and record, set reduction targets and report progress on targets annually to a voluntary public reporting We have met or exceeded those targets in the last FY Monitoring and Managing Water Use Points Earned: 0.9107175 of 1.21429 Does your company monitor, record and/or report its water usage? We do not currently monitor and record our usage We monitor and record usage (no reduction targets) We monitor and report usage, and have specific reduction targets We monitor and record, set reduction targets and report progress on targets annually to a voluntary public reporting We have met or exceeded those targets in the last FY

Facility Improvement with Landlord Points Earned: 0.344155484 of 0.51613

Total Ene	ergy Use Points Earned: 0 of 0.00000
Total energ	y used (Gigajoules) during the last 12 months:
Total Rei	newable Energy Use Points Earned: 0 of 0.00000
Total energ	y used from renewable resources (Gigajoules) during the last 12 months:
Total Wa	ter Use Points Earned: 0 of 0.00000
Total water	use (liters) during the last 12 months
7136	535000
Energy L	Jse Reductions Points Earned: 0.485714 of 2.42857
	ervation and efficiency improvements led to energy savings for your facilities? If so, by how much? based on changes from last year or annualized from a base year, referring to electricity use and other energy consumption from heating, hot water, etc.
	0%
	1-4%
	5-9%
	10-14%
	15-20%
	>20%
	Don't know
	energy use is produced from low-impact renewable sources? and other energy consumption from heating, hot water, etc. 0%
	1-24%
	25-49% 50-74%
	75-99%
	100%
	Don't know
Increasir	ng Renewable Energy Points Earned: 1.21429 of 1.21429
Has the co	mpany increased its % use of low impact renewable energy annually at its corporate facilities?
	Yes
0	No .
	Already Maximized (100% low impact renewable)
Facility E	Energy Efficiency Points Earned: 1.21429 of 1.21429
	of the following systems have you used energy conservation/efficiency measures for each of your corporate cations (by majority of square feet) in the past year?
×	Equipment: Energy Star Appliances / Automatic Sleep Modes / After-Hour Timers / etc.
×	Lighting: Natural Light / CF Bulbs / Occupancy Sensors / Daylight Dimmers / Task Lighting / etc.
×	HVAC: Programmable Thermostat / Timers / Occupancy Sensors / Shade Sun-Exposed Walls / Double-Paned Windows / etc
	Other (please specify)
	None of the above

What % of water used by the company is harvested on site or is from recycled sources? 0 1-24% 25-49% 50-74% 75-99% 100% Don't Know Water Conservation Practices Points Earned: 0.809688572 of 1.21429 Which of the following water conservation methods have been implemented at the majority of your corporate offices: Low-flow faucets/taps, toilets/urinals, showerheads Grey-water usage for irrigation Low-volume irrigation × Harvest rainwater Other (please describe) None N/A: My company has a virtual office Water Use Practices Points Earned: 1.21429 of 1.21429 Regarding water use, does your company practice the following within the facilities you owned or leased? Regularly assess microbial, chemical and mineral content of water used and manage water sources appropriately × Manage use and release of wastewater in order to preserve surrounding water sources Design business processes to conserve/minimize water None of the above Life Cycle Assessments Points Earned: 0.242858 of 1.21429 For what percentage of your products on a revenue basis has your company performed Life Cycle Assessments or had their environmental impact certified by a third party? 0% 1-24% 25-49% 50-74% 75-99% 100% No formal life cycle study, but life cycle considerations taken into materials selection N/A: My revenue is generated from a service and a LCA can not be conducted

Water Harvested On-Site or From Recycled Sources Points Earned: 0.3035725 of 1.21429

Cradle to Cradle Certification Points Earned: 0 of 1.21429 What % of your revenues are from the sale of products that have been awarded Cradle To Cradle certification? 0% 1-24% 25-49% 50-74% 75-99% 100% N/A: My revenues are generated from a service and an LCA cannot be conducted. % of Environmentally Preferred Input Materials Points Earned: 0.242858 of 1.21429 What is the % of recycled, renewable, or other environmentally preferred materials in your product? Include packaging in calculation 0% 1-24% 25-49% 50-74% 75-99% 100% N/A - Company does not sell a physical product Outputs Monitoring Greenhouse Gas Emissions Points Earned: 0.430063656 of 0.64516 Please select the option that best describes how you monitor and record the following emissions: Scopes 1 and 2 greenhouse gas (GHG) emissions Company does not currently monitor and record emissions Company monitors and records emissions (no reduction targets) Company monitors emissions and has specific reduction targets Company monitors emissions and has met specific reduction targets during the reporting period Eliminated emissions of this by-product entirely N/A Monitoring Air Emissions Points Earned: 0.215031828 of 0.64516 Please select the option that best describes how you monitor and record the following emissions: Significant air emissions Company does not currently monitor and record emissions Company monitors and records emissions (no reduction targets)

N/A

Company monitors emissions and has specific reduction targets

Eliminated emissions of this by-product entirely

Company monitors emissions and has met specific reduction targets during the reporting period

Monitoring Hazardous Waste Points Earned: 0.215031828 of 0.64516	
Please select the option that best describes how you monitor and record the following emissions: Hazardous waste (including universal waste)	
Company does not currently monitor and record emissions	
 Company monitors and records emissions (no reduction targets) 	
Company monitors emissions and has specific reduction targets	
Company monitors emissions and has met specific reduction targets during the reporting period	
Eliminated emissions of this by-product entirely	
○ N/A	
Monitoring and Reporting Non-hazardous Waste Points Earned: 0.215031828 of 0.64516	
Please select the option that best describes how you monitor and record the following emissions: Non-hazardous waste	
Company does not currently monitor and record emissions	
 Company monitors and records emissions (no reduction targets) 	
Company monitors emissions and has specific reduction targets	
Company monitors emissions and has met specific reduction targets during the reporting period	
Eliminated emissions of this by-product entirely	
○ N/A	
Monitoring Toxic Wastewater Points Earned: 0 of 0.64516	
Please select the option that best describes how you monitor and record the following emissions: Hazardous and toxic wastewater	
Company does not currently monitor and record emissions	
Company monitors and records emissions (no reduction targets)	
Company monitors emissions and has specific reduction targets	
Company monitors emissions and has met specific reduction targets during the reporting period	
Eliminated emissions of this by-product entirely	
● N/A	
Intensity Reduction Targets Points Earned: 0.64516 of 0.64516	
Does your company set intensity reduction targets for the following inputs and outputs?	
× Energy use	
× Water use	
Non-hazardous waste generation	
Hazardous waste generation	
None of the above	
Total Waste Disposed Points Earned: 0 of 0.00000	
Waste Disposed (metric tonnes) during the last 12 months 6389	
Total Waste Recycled Points Earned: 0 of 0.00000	
Waste Disposed: Recycled/Reused (metric tonnes) during the last 12 months	
6197	

Total Scope 1 GHGs Points Earned: 0 of 0.00000	
Total Green Scope 1:	house Gas Emissions (metric tonnes of CO2 equivalent) in:
6392	
Total Sco	pe 2 GHGs Points Earned: 0 of 0.00000
Total Green Scope 2:	house Gas Emissions (metric tonnes of CO2 equivalent) in:
14	
Total Sco	pe 3 GHGs Points Earned: 0 of 0.00000
Total Green Scope 3:	house Gas Emissions (metric tonnes of CO2 equivalent) in:
1114	15
Greenho	use Gas Reduction Strategies Points Earned: 0.64516 of 0.64516
	tudied the GHG emissions of your entire operation and supply chain, identified the most intensive sources, and set for improvement?
	Yes for Scope 1
	Yes for Scopes 1 and 2
	Yes for Scopes 1, 2 and 3
	Yes, for product life cycle
	No
0	Don't know
Carbon I	ntensity Points Earned: 0.64516 of 0.64516
-	ur current Carbon Intensity for Scopes 1 and 2, not including the use of carbon credits or offsets? in metric tons of CO2/\$million of revenue. Calculate in USD to allow for standardized comparison.
	Manufacturing: >950 / Utilities: >6,000
	Manufacturing: 751-950 / Utilities: 5,001-6,000
	Manufacturing: 601-750 / Utilities: 4,001-5,000
	Manufacturing: 451-600 / Utilities: 3,001-4,000
	Manufacturing: 301-450 / Utilities: 2,001-3,000
	Manufacturing: 151-300 / UtilitiesL 1,001-2,000
	Manufacturing: 0-150 / Utilities: 0-1,000
0	Don't know
Greenho	use Gas Emissions Reduced Points Earned: 0.258064 of 1.29032
What % of	Scopes 1 and 2 GHG emissions has been saved due to efficiency improvements implemented by your company?
	0%
	1-4%
	5-9%
\bigcirc	10-14%
\bigcirc	15-20%
\bigcirc	>20%

Don't Know

% GHG E	missions Offset Points Earned: 0 of 0.32258
If your com	pany purchased certified carbon credits in the reporting period, what % of GHG emissions were off-set?
	0%
	1-24%
	25-49%
	50-74%
	75-99%
	100%
	Don't know
	N/A - No carbon offsets purchased
Waste R	eduction Programs Points Earned: 0.64516 of 0.64516
Does your waste?	company have a formal program to evaluate how to reduce its generation of hazardous, universal, and/or non-hazardous
	Yes
	No
0	Already maximized - we have achieved Zero Waste
Hazardo	us Waste Disposal Points Earned: 0.64516 of 0.64516
	us waste always disposed of responsibly, in a way that the company can verify? teries, paint, electronic equipment, etc.
	Yes
	No
\circ	N/A - We have eliminated hazardous waste
Has your c	ing Worker Exposure to Hazardous Material Points Earned: 0.215064086 of 0.32258 ompany conducted the following assessments and implemented appropriate hazard mitigation and control strategies? posure to hazardous production materials
	No assessment conducted
	Assessment indicates some exposure; no action taken to date
	Assessment indicates some exposure; mitigation and control strategy implemented
	Assessment indicates no exposure
Controlli	ng Community Exposure to Emissions Points Earned: 0 of 0.32258
	ompany conducted the following assessments and implemented appropriate hazard mitigation and control strategies? munities exposure to emissions from manufacturing facilities
	No assessment conducted
	Assessment indicates some exposure; no action taken to date
	Assessment indicates some exposure; mitigation and control strategy implemented
	Assessment indicates no exposure

Programs to Reduce End of Life Waste Points Earned: 0 of 0.64516 Does your company have in place an active end-of-life product/component reclamation program that has any of the following practices in place? Method for standardizing and identifying product parts and components to maximize useful life via disassembly and or reprocessing Labeling of resource content on manufactured items to enable recycling at end-of-life Widely available program to facilitate maintenance, servicing and reassembly of company's own products Take back of similar products from other manufacturers for disassembly/reprocessing/recovery Participation in a product reclamation program established by another party None of the above % Water Returned to Table with Same Quality Points Earned: 0 of 0.64516 What % of the water used by your company is returned to the watershed at the same or better quality than when it was withdrawn? i.e. % of water treated 0% 1-24% 25-49% 50-74% 75-99% 100% N/A Don't Know Transportation, Distribution & Suppliers Reducing Carbon Emissions from Transportation Points Earned: 0.8 of 0.80000 Does the company currently use any of the following specific practices to reduce carbon emissions from transportation? Company policy and practice that requires inbound freight or shipping to be transported via lowest impact methods (such avoiding shipment by air transport)

Company policy and practice that requires outbound freight or shipping is transported via lowest impact methods
 None of the above

Ton Miles Reduction Points Earned: 0 of 0.80000

Have you reduced the ton miles (relative to revenues) of your distribution and supply chain, and if so, by how much? Calculate by comparing ton-miles from the year prior or annualized from a baseline year.

	0%
\bigcirc	1-9%
\bigcirc	10%-20%
\bigcirc	21-50%

>50%

Not tracked / Unknown

Sourcing % of COGS from Local Suppliers Points Earned: 0.8 of 0.80000 What % of the following was spent with suppliers located within 200 miles (or 322 km) of where the end product was used during the last fiscal year? Cost of Goods Sold (excluding labor) 0% 1-9% 10-19% 20-29% 30%+ Don't know Sourcing % raw materials from Local Suppliers Points Earned: 0.8 of 0.80000 What % of the following was spent with suppliers located within 200 miles (or 322 km) of where the end product was used during the last fiscal year? Raw materials (in currency terms) grown or harvested By company or local independent suppliers. 0% 1-9% 10-19% 20-29% 30%+ Don't know

Tracking Chemicals in the Supply Chain Points Earned: 0.26672 of 0.80000

,	company do any of the following to track chemicals in the supply chain for the majority of materials? that apply.
	Do not track chemicals in the supply chain
	Require suppliers to disclose specified chemicals of concern
	Ask suppliers if they know all the chemical ingredients intentionally added to their product and all residuals of high concernment in the product (asking if they know only, not to provide the data to you)
×	Require suppliers to provide chemical information to a third party
	Disclose all by-products, contaminants or trace materials to the public

Suppliers Tracking Energy Use Points Earned: 0.4 of 0.40000

What % of Significant Suppliers track and report the following: Energy usage

	0%
\bigcirc	1-24%
\bigcirc	25-49%
\bigcirc	50-74%
	75%+
\bigcirc	Don't Know

Supplier	S Tracking Water Use Points Earned: 0.2 of 0.40000
What % of Water usag	Significant Suppliers track and report the following: ge
	0%
	1-24%
	25-49%
$\overline{\bigcirc}$	50-74%
	75%+
	Don't Know
Supplier	s Tracking Air and Water Emissions Points Earned: 0 of 0.40000
	Significant Suppliers track and report the following:
Any hazaro	lous or toxic air or water emissions
	0%
\bigcirc	1-24%
	25-49%
	50-74%
\bigcirc	75%+
	Don't Know
Supplier	s Tracking Waste and Recycling Points Earned: 0.4 of 0.40000
What % of Generation	Significant Suppliers track and report the following: //recycling/reduction of solid waste
	0%
	1-24%
	25-49%
	50-74%
	75%+
	Don't Know
Supplier	s Tracking Hazardous Waste Points Earned: 0.2 of 0.40000
What % of	Significant Suppliers track and report the following:
Generation	/recycling/reduction of hazardous waste
	0%
	1-24%
	25-49%
	50-74%
0	75%+
	Don't Know
Supplier	s Tracking Greenhouse Gases Points Earned: 0.3 of 0.40000
What % of GHG Emiss	Significant Suppliers track and report the following: iions
	0%
	1-24%
	25-49%
	50-74%
	75%+
	Don't Know

Supplier	Suppliers Using Renewable Energy Points Earned: 0.2 of 0.80000	
	Significant Suppliers have achieved the following? ast 10% renewable energy at their facilities	
	0%	
	1-24%	
	25-49%	
	50-74%	
	75%+	
0	Don't Know	
Supplier	s Reducing Greenhouse Gases Points Earned: 0 of 0.80000	
What % of Reduced G	Significant Suppliers have achieved the following? HG emissions or use of ozone-depleting substances by at least 10% in the past two years	
	0%	
	1-24%	
	25-49%	
	50-74%	
	75%+	
	Don't Know	
What % of	Significant Suppliers have achieved the following? The distribution of the source of divert waste from landfills/incineration by at least 10 % in the past two	
	0%	
	1-24%	
	25-49%	
	50-74%	
	75%+	
•	Don't Know	
	s Reducing Water Use Points Earned: 0.2 of 0.80000 Significant Suppliers have achieved the following?	
Recycled w	vater on site or use close-loop or other water recovery systems to reduce the use of potable water	
	0%	
	1-24%	
	25-49%	
	50-74%	
	75%+	

Don't Know

Suppliers F	Responsibly Disposing Hazardous Waste Points Earned: 0.3 of 0.40000
	gnificant Suppliers have achieved the following? lisposed of all hazardous waste generated from production
09	%
O 1-	-24%
O 25	5-49%
6 50	0-74%
75	5%+
O De	on't Know
Environme	ntal Models Introduction
Environme	ntal Business Model Points Earned: 0 of 0.00000
	pany's products or process structured to restore or preserve the environment in any of the following ways? estion affects questions you'll encounter further on in your assessment.
	hrough a manufacturing, wholesale or agriculture process which is designed to significantly reduce environmental impac ompared to typical practices for the industry
	hrough a product or service that preserves, conserves, or restores the environment or resources
× N	one of the above
Custom	ners
Customer N	Models Introduction
Customer I	mpact Business Model Introduction Points Earned: 0 of 0.00000
	oduct/service address a social or economic problem for or through your customers? estion affects questions you'll encounter further on in your assessment.
Ye	es s
● N	0
Disclos	ure Questionnaire
Disclosure	Industries
Illegal Prod	ducts or Subject to Phase Out Points Earned: 0 of 0.00000
	te if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Or activity deemed illegal under host country laws or regulations or international conventions and agreements
○ Ye	es ·
● N	0
Disclosure	Alcohol Points Earned: 0 of 0.00000
	te if the company is involved in production of or trade in any the following. Select Yes for all options that apply. In iding beer and wine)
Ye	es s
● No	0

Commercial Lo	ogging Points Earned: 0 of 0.00000
	the company is involved in production of or trade in any the following. Select Yes for all options that apply. ing and logging equipment
Yes	
● No	
Large Drift Fis	shing Nets (>2.5Km) Points Earned: 0 of 0.00000
	the company is involved in production of or trade in any the following. Select Yes for all options that apply. In the marine environment using nets in excess of 2.5 km in length
Yes	
No No	
Disclosure Fir	rearms Weapons Points Earned: 0 of 0.00000
Please indicate if Firearms, weapon	the company is involved in production of or trade in any the following. Select Yes for all options that apply. so r munitions
Yes	
No	
Genetically Mo	odified Organisms Points Earned: 0 of 0.00000
Please indicate if Genetically modif	the company is involved in production of or trade in any the following. Select Yes for all options that apply. fied organisms
Yes	
● No	
Disclosure Mi	ning Points Earned: 0 of 0.00000
Please indicate if Mining	the company is involved in production of or trade in any the following. Select Yes for all options that apply.
Yes	
● No	
Nuclear Powe	r or Hazardous Materials Points Earned: 0 of 0.00000
Please indicate if Nuclear Power	the company is involved in production of or trade in any the following. Select Yes for all options that apply.
Yes	
● No	
Fossil fuels Po	ints Earned: 0 of 0.00000
Please indicate if Fossil fuel-based	the company is involved in production of or trade in any the following. Select Yes for all options that apply. oil or coal utility
Yes	
● No	
	e Depleting Substances Points Earned: 0 of 0.00000
Banned Ozone Please indicate if	e Depleting Substances Points Earned: 0 of 0.00000 the company is involved in production of or trade in any the following. Select Yes for all options that apply. substances subject to international phase-out
Banned Ozone Please indicate if	the company is involved in production of or trade in any the following. Select Yes for all options that apply.

Banned I	Persistent Organic Pollutants Points Earned: 0 of 0.00000
	cate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. organic pollutants (POPs) that are banned or scheduled to be phased out of production
	Yes
	No
Internati	ionally Banned Pesticides/Herbicides Points Earned: 0 of 0.00000
	cate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. herbicides subject to international phase-out or bans
	Yes
	No
Internati	ionally Banned Pharmaceuticals Points Earned: 0 of 0.00000
	cate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Iticals subject to international phase-outs or bans
	Yes
	No
Radioact	ive Materials Points Earned: 0 of 0.00000
Please indi Radioactive	cate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. e materials
	Yes
	No
Disclosu	re Tobacco Points Earned: 0 of 0.00000
Please indi Tobacco	cate if the company is involved in production of or trade in any the following. Select Yes for all options that apply.
	Yes
	No
Unbonde	ed Asbestos Fibers Points Earned: 0 of 0.00000
	cate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. asbestos fibers
	Yes
	No
Disclosu	re Wildlife Regulated Under CITES Points Earned: 0 of 0.00000
	cate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. wildlife products regulated under the Convention on International Trade in Endangered Species of Wild Fauna and Flora
	Yes
•	No
Chemica	ls Points Earned: 0 of 0.00000
Chemical-i	cate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. ntensive industries reliant on chemicals that meet the Substances of Very High Concern (SVHC) criteria under REACH opean Union's chemical regulation, currently the world's most stringent chemical regulation. See help text for list of industries.
	Yes
	No

Company Explanation Of Disclosure Item Flags Points Earned: of 0.00000 If you selected "Yes" previously, please provide a detailed explanation of the company's involvement here. If this does not apply to you, please enter "Does not apply" in the text area below. Does not apply **Disclosure Practices** No formal Registration Under Domestic Regulations Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Company is not formally registered in accordance with domestic regulations Yes Nο Tax Reduction Through Corporate Shells Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Company has reduced or minimized taxes through the use of corporate shells or structural means Yes No Facilities located in sensitive ecosystems Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Company facilities are located adjacent to or in sensitive ecosystems Yes No Company/Suppliers Employ Under Age 15 (Or Other ILO Minimum Age) Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Company employs workers under the age of 15 (or other minimum work age covered by the International Labour Organization Convention No. 138) and/or company does not keep personnel records that include evidence of the date of birth of each Yes No Overtime For Hourly Workers Is Compulsory Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Overtime work for hourly workers is compulsory Yes Nο

Please indicate if the following statements are true regarding whether or not the company engages in the following practices.

B Impact Assessment: Danone Dairy Belgium

Company uses workers who are prisoners

Yes No

Company workers are prisoners Points Earned: 0 of 0.00000

Check all that apply. If the statement is true, select "Yes." If false, select "No."

Company prohibits freedom of association/collective bargaining Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Company prohibits workers from freely associating and bargaining collectively for the terms of one's employment Yes Nο Animal Testing Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Animal testing is conducted Yes No Conduct Business in Conflict Zones Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes," If false, select "No." Company exploitatively operates in conflict zones Yes No Employs Individuals on Zero-Hour Contracts Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Company employs individuals on zero-hour contracts Yes Nο Company Explanation Of Disclosure Item Flags Points Earned: of 0.00000 If you selected "Yes" previously, please provide a detailed explanation of the company's engagement in these practices here. If this does not apply to you, please enter "Does not apply" in the text area below. Does not apply **Disclosure Outcomes** On-Site Fatality Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding if the company has experienced any of the following in the past 5 years. Check all that apply. If the statement is true, select "Yes" If false, select "No". Company has had an operational or on-the-job fatality Yes No Hazardous Discharges Into Air/Land/Water (Past 5 Yrs) Points Earned: 0 of 0.00000

Please indicate if the following statements are true regarding if the company has experienced any of the following in the past 5

● No

Company sites have experienced accidental discharges to air, land or water of hazardous substances

years. Check all that apply. If the statement is true, select "Yes" If false, select "No".

Yes

Large Scale Land Conversion, Acquisition, or Relocation Points Earned: 0 of 0.00000

years. Check all that apply	wing statements are true regarding if the company has experienced any of the following in the past 5 If the statement is true, select "Yes" If false, select "No". of company facilities resulted in physical resettlement or economic displacement involving 5,000 or more
people near your facility	5. company racinates resulted in physical resetations of economic displacement involving 5,000 of more
Yes	
● No	
Recalls Points Earned: 0	of 0.00000
	wing statements are true regarding if the company has experienced any of the following in the past 5 If the statement is true, select "Yes" If false, select "No". Solity control issues
Yes	
No	
Litigation or Arbitrat	ion Points Earned: 0 of 0.00000
	wing statements are true regarding if the company has experienced any of the following in the past 5 If the statement is true, select "Yes" If false, select "No". ation against company
Yes	
O No	
Company has filed fo	or bankruptcy Points Earned: 0 of 0.00000
	wing statements are true regarding if the company has experienced any of the following in the past 5 If the statement is true, select "Yes" If false, select "No". kruptcy
Yes	
No	
Company/Suppliers I	nvolved In Large Scale Land Acquisition Points Earned: 0 of 0.00000
years. Check all that apply	wing statements are true regarding if the company has experienced any of the following in the past 5 If the statement is true, select "Yes" If false, select "No". of company involved large scale land acquisition
Yes	
No	
Company/Suppliers I	nvolved In Large Scale Land Conversion Points Earned: 0 of 0.00000
years. Check all that apply	wing statements are true regarding if the company has experienced any of the following in the past 5 If the statement is true, select "Yes" If false, select "No". of company involved large scale land conversion and/or degradation
Yes	
No	
Company/Suppliers I	Oo Build/Refurbish Dams Points Earned: 0 of 0.00000
years. Check all that apply	wing statements are true regarding if the company has experienced any of the following in the past 5 If the statement is true, select "Yes" If false, select "No". of company and involved the construction or refurbishment of dams
Yes	
No	

Breaches of Confidential Information Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding if the company has experienced any of the following in the past 5 years. Check all that apply. If the statement is true, select "Yes" If false, select "No". Company has had material breaches of individual's confidential information Yes Nο Company Explanation Of Disclosure Item Flags Points Earned: of 0.00000 If you selected "Yes" previously, please provide a detailed explanation of the company's experience related to the previous statement here. If this does not apply to you, please enter "Does not apply" in the text area below We received a bailiff notification from the FLEMISH TAX AuthorIties (Flemish Region - Vlaams Gewest) urging us to pay lat real estate taxes and threatening to seize the furniture of the company if the penalties for late payment of the real estate taxes (1,300 euros) are not paid immediately. Payment made. Implemented management practice: Internal procedure being developped by the finance team to make sure that such requests/notifications of late payment are paid immediately to save costs (late interests + potential reputational damage) Disclosure Penalties Penalties Assessed Regarding Diversity/Equal Opportunity Points Earned: 0 of 0.00000 Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply. Diversity and equal opportunity Yes No Penalties Assessed Regarding Company's Employee Safety Points Earned: 0 of 0.00000 Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply. Employee safety or workplace conditions Yes No Penalties Assessed For Environmental Issues Points Earned: 0 of 0.00000 Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply. Environmental issues Yes No Financial Reporting, Taxes, Investments, or Loans Points Earned: 0 of 0.00000 Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply. Financial reporting Yes No International Affairs Penalties Points Earned: 0 of 0.00000

Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the

Geographic operations or international affairs

Yes No

past five years for any of the following practices or policies. Check all that apply.

Penalties Assessed Regarding Investments Or Loans Points Earned: 0 of 0.00000 Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply. Investments or Loans Yes Nο Labor Issues Points Earned: 0 of 0.00000 Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply. Labor issues (internal and supply chain) Yes No Penalties Assessed Regarding Company's Marketing Points Earned: 0 of 0.00000 Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply. Marketing Yes No Political Contributions or International Affairs Points Earned: 0 of 0.00000 Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply. Political contributions Yes Nο Consumer Protection Points Earned: 0 of 0.00000 Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply. Product safety Yes Nο Penalties Assessed Pertaining To Company Taxes Points Earned: 0 of 0.00000 Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the

Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply.

Taxes

\bigcirc	Yes
	No

Animal Welfare Penalties Assessed Points Earned: 0 of 0.00000

Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply.

Animal welfare

\bigcirc	Yes
	Nο

Bribery, Fraud, or Corruption Points Earned: 0 of 0.00000
Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply. Bribery, fraud or corruption
Yes
● No
Company Explanation Of Disclosure Item Flags Points Earned: of 0.00000
If you selected "Yes" previously, please provide a detailed explanation of the complaint/fine/sanction here. If this does not apply to you, please enter "Does not apply" in the text area below.
One marketing complains was resolved after discussions with authorities and formula change of the product. Another marketing complains was resolved after being found not to be in breach with the regulation.
Supplier Disclosure
Workers Under the Age of 15 Points Earned: 0 of 0.00000
Please indicate if any of the following statements are true regarding your company's significant suppliers. Significant Suppliers employ workers under the age of 15 (or other minimum work age covered by the International Labour Organization Convention No. 138)
Yes
No
On't Know
Workers Who are Prisoners Points Earned: 0 of 0.00000
Please indicate if any of the following statements are true regarding your company's significant suppliers. Significant suppliers use any workers who are prisoners
Yes
No
On't Know
Operational Fatality Points Earned: 0 of 0.00000
Please indicate if any of the following statements are true regarding your company's significant suppliers. Significant Suppliers have had an operational or on-the-job fatality
Yes
No
On't Know
Accidental Hazardous Substances Points Earned: 0 of 0.00000
Please indicate if any of the following statements are true regarding your company's significant suppliers. Significant Suppliers' sites have experienced accidental discharges to air, land or water of hazardous substances
Yes
No
O Don't Know
Resettlement or Economic Displacement Points Earned: 0 of 0.00000
Please indicate if any of the following statements are true regarding your company's significant suppliers. Construction or operation of Significant Suppliers' facilities resulted in physical resettlement or economic displacement involving 5,000 or more people near their facility
Yes
● No
Don't Know

Land Acc	quisition Points Earned: 0 of 0.00000
	cate if any of the following statements are true regarding your company's significant suppliers. on or operation of Significant Suppliers involved large scale land acquisition
	Yes
	No
0	Don't Know
Land Co	nversion or Degradation Points Earned: 0 of 0.00000
	cate if any of the following statements are true regarding your company's significant suppliers. on or operation of Significant Suppliers involved large scale land conversion and/or degradation
	Yes
	No
0	Don't Know
Construc	tion or Refurbishment of Dams Points Earned: 0 of 0.00000
	cate if any of the following statements are true regarding your company's significant suppliers. on or operation of Significant Suppliers involved the construction or refurbishment of dams
	Yes
	No
\bigcirc	Don't Know
Material	Fines or Sanctions Points Earned: 0 of 0.00000
	cate if any of the following statements are true regarding your company's significant suppliers. Suppliers have had material fines or sanctions in the last five years regarding the issues indicated in the goal Disclosure
	Yes
	No
\circ	Don't Know
Business	s in Conflict Zones Points Earned: 0 of 0.00000
	cate if any of the following statements are true regarding your company's significant suppliers. Suppliers exploitatively operate in conflict zones
	True
	False
0	Don't Know
Other Di	sclosures
Other Di	sclosures Points Earned: of 0.00000
	any other sensitive aspects of the business that are necessary to disclose? pply to you, please type "does not apply" in the area below.

Does not apply