

## **Danone Portugal**

Wholesale/Retail

50-249 Employees

2018-02-28

As majority-owned subsidiary of Danone S.A., Danone Portugal is required to make it's full B Impact Assessment transparent. The PDF contains a completed B Impact Assessment that has been reviewed by B Lab with Danone Portugal as part of Danone Spain's certification as a B Corporation. Answers to questions that would reveal sensitive information (e.g. that would advantage competitors or prejudice litigation) are covered as such:

#### **B Impact Assessment**

# Governance Mission & Engagement Level of Impact Focus Points Earned: 0 of 0.00000 Select the description that best describes your business. This is an unweighted question that will not impact your score and is asked only for research/benchmarking purposes Positive social/environmental impact is desirable but not a particular focus for our business. Social and environmental impact is frequently considered but it isn't a high priority. We consider social and environmental impact in some aspects of our business but infrequently. We consistently incorporate social and environmental impact into decision-making because we consider it important to the success and profitability of our business. We treat our social/environmental impact as a primary measure of success for our business and prioritize it even in cases where it may not drive profitability. Mission Statement Characteristics Points Earned: 0.1607175 of 0.21429 Does your company have a corporate mission statement, and does it include any of the following? Please check all that apply No written statement A written corporate mission statement that does not include a social or environmental commitment A general commitment to social and/or environmental responsibility and stewardship × A commitment to a specific positive social impact (e.g. poverty alleviation, sustainable economic development) A commitment to a specific positive environmental impact (e.g. reducing waste to landfill with upcycled products) A commitment to serve a target beneficiary group in need (e.g. low income customers, smallholder farmers) Mission Statement Points Earned: of 0.00000 Please type or paste your mission statement here. Bringing health through food to as many people as possible Social and Environmental Performance Training Points Earned: 0.42814143 of 0.42857 Which type of employee training does your company provide regarding its social and environmental mission? Please check all that apply No social or environmental mission No training on the company's social and environmental mission Only informal inclusion in orientation, training and/or instruction × Specific, formal training integrated into new employee and new manager training Specific, formal training integrated into ongoing employee and manager training Workers articulate goals and achievements on social and environmental metrics as an individual or part of a workplace × team All supervisors and managers receive training on how to communicate social and environmental goals to employees and implement accountability for results Board Review of Social or Environmental Performance Points Earned: 0.214285 of 0.42857 Does the Board of Directors or equivalent governing body review the company's social or environmental performance on at least an annual basis? Yes - The Board receives a general update on the company's social and/or environmental performance Yes - The Board reviews key performance indicators (KPIs) on the company's social and/or environmental performance N/A - No Board of Directors or equivalent governing body

| Managei  | Managers with Responsibilities to Mission Points Earned: 0.1071425 of 0.42857   |  |  |
|--|---|--|--|
| What proportion of full-time managers have social or environmental mission-related responsibilities or expectations outlined in their job description? |   |  |  |
|  | 0%  |  |  |
|  | 1-49%   |  |  |
|  | 50-99%  |  |  |
|  | 100%  |  |  |
| Social ar  | nd Environmental Management Reviews Points Earned: 0.42857 of 0.42857   |  |  |
| What porti<br>environme  | on of management had a formal written performance evaluation/review in the last year that included social and/or<br>ntal goals?   |  |  |
|  | 0   |  |  |
|  | 1-49%   |  |  |
|  | 50-99%  |  |  |
| •  | 100%  |  |  |
| Social or  | Environmental Performance Related Executive Job Descriptions Points Earned: 0.42857 of 0.42857  |  |  |
|  | pensation of your CEO and those who directly report to the CEO tied to achieving specific social and environmental objectives?   hat apply.   |  |  |
|  | No  |  |  |
| ×  | Yes, CEO/President compensation   |  |  |
| ×  | Yes, other senior management team member(s) compensation  |  |  |
| In the last  | der Engagement Points Earned: 0.107145 of 0.21429  year, how did the company solicit specific feedback from its external stakeholders (excluding employees and investors) the company's social and environmental performance? |  |  |
| Check all that ap  |   |  |  |
|  | No formal stakeholder engagement  |  |  |
|  | Annual stakeholder meeting  |  |  |
|  | Online stakeholder forum to provide/report social or environmental concerns or feedback   |  |  |
| ×  | Meetings or other engagement mechanisms with local community members  |  |  |
|  | Meetings or other engagement mechanisms with social or environmental advocacy groups  |  |  |
|  | Community/environmental representation on an advisory board.  |  |  |
|  | Third party or anonymous surveys about social/environmental performance   |  |  |
|  | Other (please describe)   |  |  |
| Social/Er  | nvironmental Key Performance Indicators Points Earned: 0.214285 of 0.42857  |  |  |
|  | ey performance indicators (KPIs) or metrics that your company tracks at least annually to determine if you are meeting or environmental objectives?   |  |  |
|  | We don't track key social or environmental performance indicators   |  |  |
| ×  | We measure KPIs/metrics or outputs that we have identified and defined in order to determine if we are achieving our sociand environmental objectives   |  |  |
|  | We measure social and environmental outcomes over time (examples: 3rd-party impact assessments, progress out of poverty indexing, beneficiary outcome surveys, etc.)  |  |  |
| Corporat   | re Accountability   |  |  |

| Governance Structures Points Earned: 0.25 of 0.25000 |   |
|--|---|
|  | e company's highest level of corporate oversight?   |
| The answer to th                                     | nis question affects questions you'll encounter further on in your assessment.  |
|  | Owner/Manager only  |
| 0  | Non-Fiduciary Advisory Board  |
| •  | Board of Directors or Equivalent  |
| Governi  | ng Body Characteristics Points Earned: 1 of 1.00000   |
| Which of t   | the following apply to your company's Board of Directors or equivalent governing body?  |
| ×  | Meets at least twice annually   |
| ×  | Includes at least 1 independent member  |
| ×  | Includes at least 50% independent members   |
|  | Oversees executive compensation   |
| ×  | Has an Audit Committee with at least 1 independent member   |
|  | Has a Compensation Committee with at least 1 independent member   |
|  | Company is a cooperative and elects Board from membership   |
|  | None of the above   |
|  | N/A - No Board of Directors or equivalent   |
|  | he following stakeholder groups or relevant independent experts have voting seats on the Board of Directors or<br>t governing body?<br>pply.                                      |
|  | Executive employee representative   |
| ×  | Non-executive employee representative   |
| ×  | Community expertise (e.g. local university representative)  |
|  | Environmental expertise (e.g. environmental nonprofits)   |
|  | Customers   |
|  | None of the above   |
|  | N/A - no Board of Directors or other governing body   |
| Ethics   |   |
|  | al Controls Points Earned: 0.42857 of 0.42857   |
| Does the o   | company maintain any of the following financial controls?<br>that apply.  |
|  | None  |
| ×  | IT systems have different password protection systems that are changed periodically with different access levels according to the position of the staff member accessing the data |
|  | Fraud risk assessment is conducted at least annually and any internal control deficiencies identified are communicated to BoD and senior management.                              |
| ×  | Lines of financial reporting, responsibilities and limits for the authorization, approval and verification of disbursements an all documented in writing                          |

Document financial control activities, which at the minimum cover controls around cash disbursement, accounts receivab accounts payable, and inventory management

×

## Which of the following anti-corruption reporting and prevention systems are in place? Written employee whistle-blowing policy provides legal protection to workers, with strict confidentiality easily accessible a X circulated to all employees × Helpline or anonymous mechanism to report grievances/concerns Individual or department oversight with direct access to Board of Directors Other (please describe) None of the above Instruction on Code of Ethics Points Earned: 0.42857 of 0.42857 Which of the following describes how your company instructs employees regarding your Code of Ethics about behavioral expectations, bribery and corruption? Please check all that apply. No Code of Business Conduct (or equivalent policy) or training on the Code × We instruct the Board of Directors on the Code at least annually $\times$ We instruct all newly hired workers on the Code × We instruct managers on the Code on an on-going basis We instruct all non-managerial workers on the Code on an ongoing basis We communicate changes to the Code whenever it is updated Other (please describe) Conflict of Interest Questionnaire Points Earned: 0 of 0.21429 Is there an annual conflict of interest questionnaire filled out by all board members and officers? Include members of other governing body if not a Board Yes No N/A - No Board of Directors or equivalent Transparency Reviewed / Audited Financials Points Earned: 0.8 of 0.80000 Does the company produce financials that are verified annually by an independent source through an Audit or Review? No Yes, through a review Yes, through an audit Financial Transparency with Employees Points Earned: 0.8 of 0.80000 Does the company have a formal process to share financial information with its full-time employees? Exclude compensation data. Please check all that apply. No Yes - the company shares financial information if employees ask for them Yes - the company discloses all financial information (except salary info) at least yearly Yes - the company discloses all financial information (except salary info) at least quarterly Yes - The company has complete transparency of financial information and formally empowers all employees and departments to actively participate in financial planning (i.e. Open Book Management)

Yes - In addition to sharing financials the company also has an intentional education program around shared financials

Anti-Corruption Practices Points Earned: 0.285770476 of 0.42857

×

| Ownership Transparency with Employees Points Earned: 0.8 of 0.80000 |  |
|---|--|
| Do all full-  | time employees have access to written information that identifies all material owners and investors of the company?  |
|   | Yes  |
| 0   | No   |
| Impact F  | Reporting Points Earned: 0 of 0.80000  |
| Does the c  | company publicly share information on its social and/or environmental performance? If so, how?   |
| ×   | No public reporting on social or environmental performance   |
|   | Specific quantifiable social and/or environmental indicators or outcomes are made public   |
|   | Company sets public targets and shares progress to those targets   |
|   | Information is shared/updated annually   |
|   | Information is presented in a formal report that allows comparison to previous time periods  |
|   | Information adheres to a comprehensive third party standard (ex. GRI or B Impact Assessment)   |
|   | A third party has validated the information shared   |
|   | Impact reporting is integrated with financial reporting  |
| Client Pı   | rotection Warranty Points Earned: 0 of 0.40000   |
| Is your pro   | duct or service covered by a written consumer warranty or client protection policy?  |
|   | Yes  |
|   | No   |
|   |  |
| Public Fo   | eedback Channel Points Earned: 0.2 of 0.40000  |
| Is there a  | oublicly-known mechanism through which customers can provide product feedback, ask questions, or file complaints?  |
|   | No   |
|   | Yes, there is a mechanism for feedback to be sent only privately to company  |
|   | Yes, there is a mechanism where feedback is made transparent to the public   |
| Governa   | nce Metrics  |
|   | cal Year Points Earned: of 0.00000   |
| Last Fist   | Lai Teal Follits Earlied. of 0.00000   |
| On what d   | ate did your last fiscal year end?   |
| 2017  | 7-12-31  |
| Reportin  | g Currency Points Earned: 0 of 0.00000   |
| Reporting   | currency   |
| Euro  | - EUR  |
| Revenue   | Last Year Points Earned: 0 of 0.00000  |
| From the la   | ed Revenue ast fiscal year I be used for scored calculation questions later in the assessment. Please complete for accurate scoring. The answer to this question affects questions you'll encounter further on in your |
| Revenue   | Year Before Last Points Earned: 0 of 0.00000   |
|   | ed Revenue<br>iscal year before last   |

| Earnings Before Interest & Taxes Last Year Points Earned: 0 of 0.00000  |  |
|---|--|
| EBIT (Earnings Before Interest & Taxes) From the last fiscal year   |  |
| Earnings Before Interest & Taxes Year Before Last Points Earned: 0 of 0.00000   |  |
| EBIT (Earnings Before Interest & Taxes) From the fiscal year before last  |  |
| Net Income Last Year Points Earned: 0 of 0.00000  |  |
| Net Income<br>From the last fiscal year   |  |
| Net Income Year Before Last Points Earned: 0 of 0.00000   |  |
| Net Income<br>From the fiscal year before last  |  |
| Mission Locked  |  |
| Mission Lock Points Earned: 7.5 of 10.00000   |  |
| Separate from a mission statement, has your company done any of the following to legally ensure that its social or environmental mission will be maintained over time, regardless of company ownership?   |  |
| Signed a contract or board resolution to amend or adopt a legal form that requires consideration of employees, communant the environment (i.e. Signed B Corp Term sheet but have not yet adopted stakeholder consideration)   |  |
| Amended corporate governing documents to require the consideration of employees, community and the environment ( Amended Articles of Incorporation)   |  |
| Has a specific legal entity/governance structure that preserves mission (i.e. cooperative)  |  |
| Legal entity/governance structure preserves mission and requires stakeholder consideration (i.e. Benefit Corp or cooperative that has amended governing documents to include stakeholder consideration)   |  |
| Other - Please describe  None of the above  |  |
| Note of the above   |  |
| Workers   |  |
| Worker Metrics  |  |
| Majority Hourly vs. Salaried Workers Points Earned: 0 of 0.00000  |  |
| Are the majority of your employees paid on a fixed salary or a daily/hourly wage?  This is a REQUIRED question that determines the set of additional questions your company will respond to regarding your employee impact. The answer to this question affects questions you'll encounter further on in your assessment. |  |
| Fixed Salary  |  |
| Daily/Hourly Wage   |  |
| # of Full Time Workers Points Earned: 0 of 0.00000  |  |
| Number of Total Full-Time Workers Current Total Full-Time Workers   |  |
| The answer to this question affects questions you'll encounter further on in your assessment.   |  |
| 75  |  |

# Number of Total Full-Time Workers Total Full-Time Workers 12 months ago The answer to this question affects questions you'll encounter further on in your assessment 78 # of Part Time Workers Points Earned: 0 of 0.00000 Number of Total Part-Time Workers **Current Total Part-Time Workers** The answer to this question affects questions you'll encounter further on in your assessment # of Part Time Workers Last Year Points Earned: 0 of 0.00000 Number of Total Part-Time Workers Total Part-Time Workers 12 months ago The answer to this question affects questions you'll encounter further on in your assessment. n # of Temporary Workers Points Earned: 0 of 0.00000 Number of Total Temporary Workers **Current Total Temporary Workers** The answer to this question affects questions you'll encounter further on in your assessment. 12 # of Temporary Workers Last Year Points Earned: 0 of 0.00000 Number of Total Temporary Workers Total Temporary Workers 12 months ago The answer to this question affects questions you'll encounter further on in your assessment 10 Compensation & Wages Total Wages Points Earned: 0 of 0.00000 Total Wages (including bonuses) Lowest Paid Wage Points Earned: 0 of 0.00000 What is the company's lowest wage calculated on an hourly basis? Please exclude students and interns in this calculation. % Above the Living Wage Points Earned: 0 of 1.54545 What % above living wage did your lowest-paid worker (excluding interns) receive during the last fiscal year? 0% or below 1-14% 15-24% 25%+ N/A - No living wage data available for country of operations

# of Full Time Workers Last Year Points Earned: 0 of 0.00000

| <b>High to Low Pay Ratio</b> Points Earned: 0 of 1.54545  |  |
|---|--|
| What multiple is the highest compensated individual paid (inclusive of bonus) as compared to the lowest paid full-time worker?  |  |
|   |  |
| Market Compensation Comparison Points Earned: 1.019997 of 1.54545   |  |
| Based on a company referenced compensation study in the last two years, how does your company's compensation structure  |  |
| (excluding executive management) compare with the market?   |  |
| Don't Know: Have not referenced a compensation survey   |  |
| 1st quartile (0-24th percentile)  |  |
| 2nd quartile (25-49th percentile)   |  |
| 3rd quartile (50-74th percentile)   |  |
| 4th quartile (75-100th percentile)  |  |
| Bonus Plan Characteristics Points Earned: 0.386365 of 0.77273   |  |
| Which of the following are true about the company's bonus plan:   |  |
| Bonuses are given but there is no formal plan   |  |
| Formal guidelines on the structure of the bonus plan (e.g. eligibility, profit/revenue target tied to the bonus pool, alloca criteria) are disseminated and accessible to all workers   |  |
| All full-time and part-time workers are eligible in the plan  |  |
| None of the above   |  |
| Employees Receiving a Bonus Points Earned: 1.1590875 of 1.54545   |  |
| What % of full-time and part-time employees, excluding founders and executives, received a bonus in the last fiscal year?   |  |
| 0%  |  |
| 1-24%   |  |
| 25-49%  |  |
| 50-74%  |  |
|   |  |
| <u> </u>  |  |
| ○ N/A   |  |
| Initiatives To Increase Wages and Benefits Points Earned: 0 of 1.54545  |  |
| If it is not possible to verify a living wage in your country, has your company participated in any leadership initiatives to increase wages or benefits to workers provided in your country/industry?  Examples include commissioning a living wage calculation. Select N/A if living wage already exists. |  |
| Yes   |  |
| <ul><li>No</li></ul>  |  |
|   |  |

# Non-executive Wage Increases Points Earned: 0 of 1.90000 Subtracting for inflation increase, what was the average % increase in wage/salary paid to non-executive workers in the last fiscal year? Select 0% if average increase was at or below inflation rate. Bonus Plan Characteristics Points Earned: 1.26673 of 1.90000 In the last fiscal year, the company's bonus plan for non-executives represented what % of the company's salary base? No bonus payout, or no bonus plan <1% 1-5% 6-15% >15% **Benefits** Government Provision Of Healthcare Points Earned: 0 of 0.00000 Which of the following best describes the provision of healthcare in the country where the majority of employees reside? Universal Provision of Basic Healthcare Services (e.g. United Kingdom) Government Mandated or Provided Health Insurance Programs (e.g. Switzerland) None of the Above Healthcare Coverage Points Earned: 3.23636 of 3.23636 What % of employees are eligible for health care benefits either through company or government plan? <75% 75-84% 85-94%

#### Supplementary Health Benefits Points Earned: 1.61818 of 1.61818

Are any of the following benefits provided to employees to supplement government programs?

| × | Disability coverage/ accident insurance         |
|---|---|
| × | Life insurance                                  |
|   | Financial services (credit or savings programs) |
| × | Private dental insurance                        |
| × | Private supplemental health insurance           |
|   | Other (describe)                                |
|   | None of the above                               |

95%+

| What is the minimum paid secondary caregiver leave offered to full-time workers either through the company or the government?            |
|--|
| None   |
| Up to 2 weeks  |
| 2 to 5 weeks   |
| 6+ weeks   |
| Healthcare Eligibility for Part Time Workers Points Earned: 0 of 0.80909   |
| How many hours per week must a part-time employee work in order to qualify for the previously-selected benefits?                         |
| No benefits beyond what is provided under national law   |
| 30+ hours per week   |
| 25-30 hours per week   |
| 20-24 hours per week   |
| <20 hours per week   |
| N/A - No part-time workers   |
| Retirement Programs Points Earned: 1.213635 of 1.61818   |
| Do employees have access to any of the following savings programs for retirement?  |
| X Government-sponsored pension plans   |
| Private Pension or Provident Funds   |
| Plan specifically includes Socially-Responsible Investing option   |
| None of the above  |
| Worker Benefits (Salaried)   |
| Number of Paid Days Off Points Earned: 1.7 of 1.70000  |
| How many paid days off (including holidays) do full-time employees receive annually?   |
| O-15 days  |
| 16-22 days   |
| 23-29 days   |
| 30-35 days   |
| 36+ work days  |
| Paid Primary Caregiver Leave for Salary Workers Points Earned: 1.53 of 1.70000   |
| What is the minimum number of weeks salaried workers receive paid primary caregiver leave, either through the company or the government? |
| O-5 weeks  |
| 6-11 weeks   |
| 12-17 weeks  |
| ● 18-23 weeks  |
| O 24+ weeks  |

Training & Education

#### Intern Hiring Practices Points Earned: 0.22 of 0.22000

|            | ne following is true of intern hiring practices?  oly. If there is no third party living wage calculated for your country of operations, please do not select "payment of a living wage." |
|------------|---|
| ×          | There is a formalized policy/program outlining the objectives of internships or internship programs for participants  |
| ×          | Company partners with education institutions to provide internship opportunities  |
|            | Interns are paid a living wage  |
| ×          | Interns receive formal performance reviews  |
| ×          | Interns have a formal opportunity to provide feedback on experience   |
| ×          | Interns have been hired on as full time permanent employees in the past two years   |
| ×          | Intern tenures are restricted to not exceed 1 year if interns are not currently enrolled in school  |
|            | None of the above apply to my intern programs   |
|            | N/A - Company does not employ interns   |
| Internal   | Promotions Points Earned: 0.11 of 0.22000   |
|            | positions above entry level have been filled with internal candidates in the last 12 months? owners in your calculation.  |
|            | 0%  |
| $\circ$    | 1-24%   |
|            | 25-49%  |
|            | 50-74%  |
| Ö          | 75%+  |
| Internal   | Promotions Points Earned: 0.0726 of 0.22000   |
|            | employees have been internally promoted within the last 12 months? owners in your calculation.  |
|            | 0%  |
|            | 1-5%  |
| Ô          | 6-15%   |
| Ö          | >15%  |
| Paid Pro   | fessional Development Days Points Earned: 0.146674 of 0.22000   |
| How many   | paid days of professional development do the majority of full time workers receive (in a single year)?  |
|            | No formal policy  |
|            | 0 days  |
|            | 1-4 days  |
|            | 5-9 days  |
| 0          | 10+ days  |
| Manager    | ment Training Points Earned: 0.22 of 0.22000  |
| Do new and | d existing managers get regular training and coaching on the following?   |
| ×          | Providing ongoing praise and corrective feedback  |
| ×          | Conflict negotiation and resolution   |
| ×          | Group dynamics and optimal team functioning   |
| ×          | Performance evaluation systems  |
| ×          | Other (please describe)   |
|            | Danone Competencies (CODES)   |
|            | None of the above   |

Training & Education (Salaried)

| Skills-Ba   | Skills-Based Training Participation Points Earned: 0.121875 of 0.16250  |  |  |
|-------------|---|--|--|
| last 12 moi | newly hired workers, what % of full-time and part-time workers received the following types of formal training during the<br>nths?<br>d training to advance core job responsibilities   |  |  |
|             | 0%  |  |  |
|             | 1-24%   |  |  |
|             | 25-49%  |  |  |
|             | 50-74%  |  |  |
|             | 75%+  |  |  |
|             | Don't know  |  |  |
| Cross-Jol   | b Skills Training Participation Points Earned: 0.1625 of 0.16250  |  |  |
| last 12 moi |   |  |  |
|             | d training on cross-job functions (i.e. training beyond regular job responsibilities, e.g. public speaking training or<br>ent training for non-managers)  |  |  |
|             | 0%  |  |  |
|             | 1-24%   |  |  |
|             | 25-49%  |  |  |
|             | 50-74%  |  |  |
|             | 75%+  |  |  |
|             | Don't know  |  |  |
|             | Training Participation Points Earned: 0.08125 of 0.16250  |  |  |
| last 12 moi | newly hired workers, what % of full-time and part-time workers received the following types of formal training during the<br>nths?<br>Ilfe skills for personal development (i.e. literacy, personal financial planning, etc.) |  |  |
|             | 0%  |  |  |
|             | 1-24%   |  |  |
|             | 25-49%  |  |  |
|             | 50-74%  |  |  |
|             | 75%+  |  |  |
| 0           | Don't know  |  |  |
| External    | Professional Development Participation Points Earned: 0.08125 of 0.32500  |  |  |
| in the past | full-time workers have participated in external professional development opportunities or lifelong learning opportunities fiscal year?  e that are paid for in advance, reimbursed or subsidized by the company.              |  |  |
|             | 0%  |  |  |
|             | 1-24%   |  |  |

25-49% 50-74% 75%+

# Subsidized Educational Opportunities Points Earned: 0.325 of 0.32500 What % of full-time workers received advancement or reimbursement for continuing education opportunities in the last fiscal year? Continuing education opportunities include GED, college credits, industry-recognized accreditation, etc. 1-5% 6-15% >15% Outplacement Services Points Earned: 0.1625 of 0.16250 For what % of terminated full-time employees are formal outplacement services provided? Exclude employees terminated with cause 0% 1-24% 25-49% 50-74% 75%+ Worker Ownership % Participation in Employee Ownership Points Earned: 0.4375 of 1.75000 What % of all full-time employees have been granted stock, stock options or stock equivalents (including participation in an ESOP or other qualified ownership plans) in the company? Select N/A if your company is a consumer/shared services cooperative, a producer cooperative or a nonprofit. 0% 1-24% 25-49%

#### Employee Ownership Points Earned: 0 of 1.75000

What % of the company is owned or formally reserved as part of a written plan for full-time workers and management (including founders/executives)?

Select N/A if your company is a consumer/shared services cooperative, a producer cooperative or a nonprofit.

|            | 0%         |
|------------|------------|
| $\bigcirc$ | 1-24%      |
| $\bigcirc$ | 25-49%     |
| $\bigcirc$ | 50-74%     |
| $\bigcirc$ | 75-99%     |
| $\bigcirc$ | 100%       |
| $\bigcirc$ | N/A        |
|            | Don't Know |

50-74% 75-99% 100% N/A

### % of Company Owned by Non-Executive Employees Points Earned: 0 of 3.50000 What % of the company is owned by full-time workers who are non-executive employees and non-founders? Select N/A if your company is a consumer/shared services cooperative, a producer cooperative or a nonprofit. 0% 1-4% 5-24% 25-49% 50%+ N/A Don't Know Management & Worker Communication Employee Review Process Points Earned: 0.7 of 0.70000 Is there a formal consistent process for providing performance feedback to all tenured employees which includes any of the following? Check all that apply. x Is conducted on at least an annual basis Includes peer and subordinate input × Provides written guidance for career development × Includes social and environmental goals × Clearly identifies achievable goals Follows a 360-degree feedback process None of the above Employee Handbook Information Points Earned: 0.175 of 0.17500 Does your company have a written employee handbook that workers have access to and includes any of the following information? Check all that apply. No written employee handbook × A non-discrimination statement × An anti-harassment policy Statement on work hours × Pay and performance issues × Policies on benefits, training and leave × Grievance resolution × Disciplinary procedures and possible sanctions Statement regarding workers' right to bargain collectively and freedom of association Prohibition of child labor and forced/compulsory labor Employee Satisfaction Points Earned: 0.525 of 0.70000 What percent of your employees are 'Satisfied' or 'Engaged'? Select N/A if satisfaction or engagement is not formally surveyed N/A <65% 65-80% 81-90%

>90%

| p.oy                          | the Hearte Transparency Folias Edifical 0.175 of 0.17500  |
|-------------------------------|---|
| Which of t                    | the following employee metrics are regularly collected, monitored and made transparent to all employees?  |
|                               | Retention and turnover metrics  |
| ×                             | Diversity metrics   |
|                               | None  |
|                               |   |
| Termina                       | tion Policy Points Earned: 0.35 of 0.35000  |
|                               | the following is included in your company's termination policy?  In requiring immediate dismissal / with cause.   |
|                               | No written notice required prior to termination   |
|                               | Required written notice of worker performance only  |
|                               | Required written notice of worker performance and a stated probationary period  |
| 0                             | N/A - No written termination policy   |
| Manage                        | ment & Worker Communication (Salaried)  |
| Average                       | Tenure Points Earned: 0.3 of 0.30000  |
| What is th                    | e average tenure of your current workforce?   |
|                               | <12 months  |
|                               | 1-3 years   |
|                               | 3-5 years   |
|                               | >5 years  |
|                               |   |
| Job Flex                      | ibility/Corporate Culture   |
| Health a                      | and Wellness Initiatives Points Earned: 0.08 of 0.40000   |
| Do compa<br>Check all that ap | any policies support any of the following health and wellness initiatives above insurer-provided programs?  |
|                               | Company does not offer any formal health and wellness initiatives   |
|                               | Company sponsors and encourages workers to participate in health and wellness activities during the workweek (i.e. walking or steps programs)   |
| ×                             | Company offers incentives for workers to complete health risk assessments or participate in health and wellness activities (e.g., a fund for exercise equipment, subsidized gym membership, etc.) |
|                               | Over 25% of workers have completed a health risk assessment in the last 12 months   |
|                               | Employees have access to behavorial health counseling services, web resources or Employee Assistance Programs   |
|                               | Spouses, partners, or children of employees provided access to behavioral health counseling services, web resources or<br>Employee Assistance Programs  |
|                               | Company has policies and programs in place to prevent ergonomic-related injuries in the workspace   |
|                               | Management receives reports on aggregate participation in worker wellness programs  |
|                               | Other (please describe)   |
| Iob Flexi                     | ibility/Corporate Culture (Salaried)  |
| Job i lexi                    | isincy, corporate cartain (Salarica)  |
| Worker                        | Flexibility Options Points Earned: 0.22222 of 0.44444   |
| Does the owners?              | company offer any of the following job flexibility options, whenever feasible, in writing and in practice for the majority of   |
| Please check all              | that apply.   |
|                               | Part-time work schedules at the request of workers  |
| ×                             | Flex-time work schedules (allowing freedom to vary start and stop times)  |
| ×                             | Telecommuting (working from home one or more days per week)   |
|                               | Job-sharing   |
|                               | None of the above   |

## Workplace Flexibility in Practice Points Earned: 0 of 0.44444 Which of the following flexible workplace practices occurred in the past 12 months? Please check all that apply. Managers or executives worked part-time or in a job-share Managers or executives are in a telecommuting position We hired new people into permanent positions that are telecommuting We hired new people into permanent positions that are part-time or job-share We have transitioned staff into part-time, job-share, or telecommuting positions × Other (please describe) The company enables the employees to work from home None of the above Supplementary Benefits Points Earned: 0.88889 of 0.88889 Which of the following supplementary benefits are offered to employees? Please check all that apply Onsite childcare Offsite subsidized child care Counseling services × Free or subsidized meal × Policy to support breastfeeding mothers × Other (please describe) SummerCamp for employees children, health and wellness program None Career Development Policies Points Earned: 0.22222 of 0.22222 Which of the following are true of career development and promotion policies and practices? Employees who seek to take a short-term leave/sabbatical will have his/her job guaranteed upon return Efforts will be made to find a place for employees who seek to take a long-term leave/sabbatical upon return Employees are able to make lateral moves or change career direction or pace when possible None of the above Occupational Health & Safety Management Commitment to Health and Safety Points Earned: 0.24 of 0.60000 Does the company have any of the following practices with regards to management's commitment to worker health and safety? Written safety and health policy to minimize on-the-job employee accidents and injuries Safety and health integrated into overall management planning process and workers are involved in safety planning, × resource allocation, audits, etc. Safety and health concerns communicated through regular safety and health trainings Specific safety and health program goals and objectives, with specific indicators to measure progress Senior management addresses safety issues through written word or in company gatherings at least quarterly Formal safety reporting system for employees to submit their safety concerns Safety procedures easily accessible for all on site personnel, including workers, non-managerial staff, and visitors Participation in an external program demonstrating commitment and excellence in safety and health (e.g. Voluntary Protection Program) N/A - No manufacturing or wholesale facilities None of the above

| Health and Safety Audit Practices Points Earned: 0.3 of 0.60000  |     |
|--|-----|
| Which of the following is included in your company's practices related to inspections/audits:  |     |
| Written procedure for performing safety and health inspections   |     |
| Routine safety and health inspections at least quarterly   |     |
| Information discovered through analyses is used to improve safety processes (e.g. baseline hazards analysis, accident/incident analysis, employee concerns, sampling results from inspections) |     |
| Results of the routine inspections are documented  |     |
| Inspection reports clearly indicate what needs to be corrected with documented accountability for closure  |     |
| N/A - No manufacturing or wholesale facilities   |     |
| None of the above  |     |
| Worker Business Models Introduction  |     |
| Workers Impact Business Model Introduction Points Earned: 0 of 0.00000   |     |
| Is your company structured to benefit its employees in the following way?  The answer to this question affects questions you'll encounter further on in your assessment.                       |     |
| Ownership structures that provide significant equity (>40%) and empowerment to all employees (i.e. employee-ow companies/cooperative)  | ned |
| × No   |     |
| Community  |     |
|  |     |
| Job Creation   |     |
| New Jobs Added Last Year Points Earned: 0 of 0.00000   |     |
| Number of full-time and part-time jobs that have been added to your company's payroll. Enter 0 if none or if your company has workers.  Last 12 months:  | no  |
| 0  |     |
| New Jobs Added Year Before Last Points Earned: 0 of 0.00000  |     |
| Number of full-time and part-time jobs that have been added to your company's payroll. Enter 0 if none or if your company has workers.  Prior 12 months:                                       | no  |
| 2  |     |
| Job Growth Rate Points Earned: 0 of 2.13333  |     |
| By what % has your worker base grown over the last 12 months?  |     |
| 0% (Has not grown on a net basis)  |     |
| 1-14%  |     |
| <u> </u>   |     |
| O 25%+   |     |
| Departed Employees Points Earned: 0 of 0.00000   |     |
|  |     |
| Number of full-time and part-time workers that departed/left the company during the last 12 months.  |     |

| Attrition Rate Points Earned: 0 of 2.13333   |  |
|--|--|
| What was the attrition rate at the company for full-time and tenured part-time workers for the last 12 months?  Exclude workers terminated with cause. |  |
|  |  |
|  |  |
|  |  |
| Workers  | from Low-Income Areas Points Earned: 0 of 1.06667  |
| groups?  | workers (including full-time and part-time and temporary workers) are verified/self-identified to be a part of the following residing in a low income area |
|  | 0%   |
|  | 1-9%   |
|  | 10-19%   |
|  | 20-29%   |
|  | 30%+   |
|  | Don't Know   |
| Workoro  | from Undersonaleyed Character Foundation 61 00007  |
|  | from Underemployed Groups Points Earned: 0 of 1.06667  |
| groups?  | workers (including full-time and part-time and temporary workers) are verified/self-identified to be a part of the following                               |
| Other chro   | nically underemployed populations (e.g. individuals who are formerly incarcerated or homeless)   |
|  | 0%   |
|  | 1-9%   |
|  | 10-19%   |
|  | 20-29%   |
|  | 30%+   |
|  | Don't Know   |
| Facilities   | in Low-Income Communities Points Earned: 0 of 1.06667  |
| What % of  | your workers are employed in company facilities located in low-income communities?   |
|  | <10%   |
|  | 10-19%   |
|  | 20-29%   |
| $\bigcirc$   | 30%+   |
|  | Don't Know   |
| Supplier   | s in Low-Income Communities Points Earned: 0 of 0.53333  |
|  |  |
| What % of chronically  | your Significant Suppliers are located in low-income communities or create employment opportunities for other underemployed populations?                   |
|  | <10%   |
|  | 10-19%   |
|  | 20-30%   |
|  | >30%   |
|  | Don't Know   |
| Diversity  | ⁄ & Inclusion  |
| vc.31cy  | a melacion   |

| remale Employees Points Earned: 0 of 0.00000  |       |
|---|-------|
| Number of total full-time and part-time female employees.  Enter 0 if None.   |       |
| 44  |       |
| Ownership Diversity Points Earned: 0 of 0.84211   |       |
| What % of the company is owned by the following groups?<br>Women and/or individuals from underrepresented populations, including low-income communities   |       |
| O%  |       |
| <u> </u>  |       |
| O 10-24%  |       |
| 25-49%  |       |
| 50%+  |       |
| Don't know  |       |
| Nonprofit Ownership Points Earned: 0 of 0.84211   |       |
| What % of the company is owned by the following groups?<br>Nonprofit organization(s)  |       |
| O%  |       |
| <u> </u>  |       |
| O 10-24%  |       |
| 25-49%  |       |
| 50%+  |       |
| ● Don't know  |       |
| Non-accredited Investor Ownership Points Earned: 0 of 0.84211   |       |
| What % of the company is owned by the following groups?<br>Individuals that qualify as non-accredited investors   |       |
| O %   |       |
| O 1-9%  |       |
| <u> </u>  |       |
| 25-49%  |       |
| O 50%+  |       |
| ● Don't know  |       |
| Female Ownership Points Earned: of 0.00000  |       |
| Optional unweighted metrics: Approximately what % of your company's ownership is held by individuals from the following grownen   | oups? |
| Low-income Ownership Points Earned: of 0.00000  |       |
| Optional unweighted metrics: Approximately what % of your company's ownership is held by individuals from the following gradual communities   | oups? |
| Ownership from Underrepresented Groups Points Earned: of 0.00000  |       |
| Optional unweighted metrics: Approximately what % of your company's ownership is held by individuals from the following group other underrepresented populations (e.g. minorities, LGBT community, individuals with disabilities, etc.) | oups? |

| <b>Board of Directors Diversity</b> Points Earned: 0.561434737 of 0.84211  |
|--|
| What % of the members of your Board of Directors (or equivalent) are women or individuals from other underrepresented populations?   |
| O%   |
| 1-9%   |
| 10-24%   |
| 25-49%   |
| 50%+   |
| Don't know   |
| N/A - No board of directors or equivalent  |
| Female Directors Points Earned: 0 of 0.00000   |
| Optional unweighted metrics: Approximately what % of your Board of Directors or other governing body are from the following groups? Women  |
| 46   |
| Directors from Low-income Communities Points Earned: of 0.00000  |
| Optional unweighted metrics: Approximately what % of your Board of Directors or other governing body are from the following groups?  Low income communities  |
| Minority Directors Points Earned: of 0.00000   |
| Optional unweighted metrics: Approximately what % of your Board of Directors or other governing body are from the following groups?  Minority/previously excluded populations  |
| Directors from Underrepresented Populations Points Earned: of 0.00000  |
| Optional unweighted metrics: Approximately what % of your Board of Directors or other governing body are from the following groups?  Other underrepresented populations (e.g. minorities, LGBT community, individuals with disabilities, etc.) |
| other underrepresented populations (e.g. minorities, Edb) community, marviduals with disabilities, etc.)   |
| Management from Underemployed Groups Points Earned: 0.84211 of 0.84211   |
| What % of management are women and/or individuals from underrepresented populations, including low-income communities?   |
| O%   |
| <u> </u>   |
| O 10-24%   |
| 25-49%   |
| 50%+   |
| Oon't know   |
| Female Management (metric) Points Earned: 0 of 0.00000   |
| Optional unweighted metrics: Approximately what % of management is from the following groups? Women  |
| 72   |
| Managers from Low-Income Areas Points Earned: of 0.00000   |
| Optional unweighted metrics: Approximately what % of management is from the following groups? Low income communities   |

# Optional unweighted metrics: Approximately what % of management is from the following groups? Other underrepresented populations (eg - minorities, LGBT community, individuals with disabilities, etc.) Ethnic Diversity Compared to Area Points Earned: 0 of 0.84211 Does the % of ethnic minorities employed at your company equal or exceed the % of ethnic minorities in your metro area? Percentage should be based on census or other government demographic data. Nο Yes N/A- Ethnic data is not available or illegal to be tracked in your area Managing Gender Pay Equity Managers Points Earned: 0 of 0.42105 Is average compensation for men and women equal in comparable managerial and non-managerial roles? Managerial Allow a 5% margin of error while calculating. For more information on calculating, see Explain. Managing Gender Pay Equity for Non-Managers Points Earned: 0 of 0.42105 Is average compensation for men and women equal in comparable managerial and non-managerial roles? Non-managerial Allow a 5% margin of error while calculating. For more information on calculating, see Explain. Supplier Ownership Diversity Points Earned: 0 of 0.84211 What % of your Significant Suppliers are majority owned by women or individuals from underrepresented populations? 0% 1-9% 10-19% 20-29% 30%+ Don't Know Supplier Diversity Policy Points Earned: 0 of 0.42105 Does the company have a written policy giving preference to suppliers owned by women or individuals from underrepresented populations? Yes Nο N/A: Such policies are illegal in my country of operations

Managers from Underrepresented Groups Points Earned: of 0.00000

# Diversity and Inclusion Training Points Earned: 0 of 0.84211 Does the company provide specific content in worker training on inclusion and diversity issues related to any of the following specific underrepresented groups? Check all that apply. Gender inclusiveness Minorities LGBT community Individuals with disabilities Other underrepresented groups (please describe) None of the Above Civic Engagement & Giving Corporate Citizenship Program Points Earned: 0.761904 of 0.95238 Does your company have a formal corporate citizenship program (with allocated resources) in place that includes the following: Statement on the intended social or environmental impact of company's charitable contributions x Cash and in-kind donations (excluding political causes) × Volunteer and pro bono service Formal donations commitment (e.g. 1% for the planet) Matching individual workers' charitable donations Allowing workers and/or customers to select charities to receive company's donations Other (please describe) Referral Program shows that in case employees referrals are hired, the employee can choose a non-profit for a €250 donation done by Danone Portugal for each process closed None of the above Volunteer Service Policies Points Earned: 0.714285 of 0.95238 Are full-time employees granted in writing any of the following options for volunteer service? Non-paid time off × Paid time off 20 hours or more a year of paid time off Workers offered incentives for volunteerism (office parties, competitions with prizes, etc.) Do not offer paid or unpaid time off % of Employees Volunteer Service Points Earned: 0.714285 of 0.95238 What % of employees took paid time off for volunteer service last year? 0%

1-24% 25-49% 50-74% >75% Don't know

| Tracking Volunteer Service Points Earned: 0.317428254 of 0.47619   |  |
|--|--|
| Does your company monitor and record volunteer hours of company workers?   |  |
| We do not currently monitor and record our hours contributed   |  |
| Our company monitors and records hours contributed (no increase targets)   |  |
| <ul> <li>Our company monitors hours contributed and has specific increase targets</li> </ul>   |  |
| Our company monitors hours contributed and has met specific increase targets during the reporting period   |  |
| Total Amount of Volunteer Service Hours Points Earned: 0 of 0.00000  |  |
| Number of hours volunteered by full-time and part-time employees of the organization during the last fiscal year.  This should include both paid and unpaid time spent volunteering during traditional work hours, either for company-organized events or for employee-initiated activities. |  |
| 172  |  |
| Volunteer Service Per Capita Points Earned: 0.317523492 of 0.95238   |  |
| What was the % of per capita worker volunteer, community service, or pro bono time donated in the reporting period?  Calculate by total volunteer hours / total hours worked, generally 2000 hours per FTE.  |  |
| 0%   |  |
| ● 0.1-0.5% of time   |  |
| 0.6-1% of time   |  |
| 1.1-2% of time   |  |
| >2% of time  |  |
| On't know / not monitored  |  |
| Total Amount of Charitable Donations Points Earned: 0 of 0.00000   |  |
| Total amount (in currency terms) donated to registered charities in the last fiscal year.  Report with the currency specified in "Reporting currency" for this metric.   |  |
| % of Revenue Donated Points Earned: 2.285712 of 3.80952  |  |
| What was the equivalent % of revenue donated to charity during the last fiscal year?  Please include tax deductible in-kind donations but do not include pro bono time.  |  |
| No donations last FY   |  |
| Less than 0.1% of revenues   |  |
| 0.1-0.4% of revenues   |  |
| 0.5-0.9% of revenues   |  |
| 1-1.9% of revenues   |  |
| 2%+ of revenues  |  |
| On't know  |  |
| Charitable Organizations Supported Points Earned: of 0.00000   |  |
| Which organizations does your company support?   |  |
| trinen erganizations does your company support.  |  |

Federação Portuguesa dos Bancos Alimentares Contra a Fome

# Community Service and Charitable Practices Points Earned: 0.95238 of 0.95238 Which of the following volunteer and charitable giving practices did your company employ in the last fiscal year? Check all that apply. × Company contributed the majority of its cash, service and in-kind donations to local markets it sourced from or operates i × Company has public facing partnership with a service/charitable organizations Company provided facilities for community events or trainings Other innovative engagement practices (please describe) None of the above Policy Advocacy for Social and Environmental Standards Points Earned: 0 of 0.95238 Has your company worked with policymakers and/or stakeholders (including competitors) to develop or advocate for increased adoption of social and environmental standards or voluntary practices in your industry in the past two years? Yes, company has offered support in name and/or signed petitions Yes, company has provided active staff time or financial support Yes, company has directly introduced, testified, made recommendations or provided expertise to advance standards Yes, company has worked with other industry players on a cooperative initiative Yes, and efforts resulted in a specific institutional, industry or regulatory reform Other (please describe) × None of the above Local Involvement Geographic Structure and Scope Points Earned: of 0.00000 We realize that for companies with more than one office, the definition of local involvement is a more complicated one to answer. Please tell us a bit about the structure of your company geographically. All the employees work in the office located in Lisboa. No other offices in the country Local Purchasing and Hiring Policies Points Earned: 0 of 1.60000 Does the company have the following written local purchasing or hiring policies in place? No written local purchasing or hiring policy in place Written preference at each facility to purchase from local suppliers Ready-to-use lists of preferred local suppliers/vendors for specific facilities Written preference for hiring and recruiting local managers Incentives for staff to live within 20 miles of local company facility Other (please describe) Spending on Local Suppliers Points Earned: 0 of 1.60000

What % of your company's expenses (excluding labor) was spent with independent suppliers local to the company's headquarters or relevant production facilities?

|            | <20%       |
|------------|------------|
|            | 20-39%     |
| $\bigcirc$ | 40-59%     |
| $\bigcirc$ | 60%+       |
| $\bigcirc$ | Don't know |

| Local Ow    | /nersnip Points Earned: 0 of 1.60000   |
|-------------|--|
| Is the majo | ority (over 50%) of the company's ownership located locally to at least two-thirds of the company's workforce?   |
|             | Yes  |
|             | No   |
|             | Don't know   |
| National    | Sourcing Points Earned: 0.4 of 1.60000   |
|             | your company's Cost of Goods Sold (including value adding activities) was spent within the country of operations, from registered companies or national citizens?  |
|             | 0%   |
|             | 1-19%  |
|             | 20-39%   |
|             | 40-59%   |
|             | 60-79%   |
|             | 80%+   |
| Impactfu    | Il Banking Services Points Earned: 0 of 1.60000  |
| Is the majo | ority of your company's banking services provided by an institution with any of the following characteristics?   |
|             | A certified CDFI or national equivalent social investment organization   |
|             | A Certified B Corporation  |
|             | A member of the Global Alliance for Banking on Values  |
|             | A cooperative bank or credit union   |
|             | A local bank committed to serving the community  |
|             | An independently owned bank  |
| ×           | None of the above  |
| Suppliers   | s, Distributors & Product  |
| Significa   | nt Supplier Descriptions Points Earned: 0 of 0.00000   |
|             | ect the types of companies that represent your Significant Suppliers: ve significant suppliers, which are defined as the largest suppliers of the company amounting to approximately 80% of non-labor costs. Select all that apply.                                  |
| ×           | Product Manufacturers  |
|             | Professional Service Firms (Consulting, Legal, Accounting)   |
|             | Independent Contractors  |
| ×           | Marketing/Advertising  |
|             | Office Supplies  |
|             | Benefits Providers   |
|             | Technology   |
|             | Raw materials  |
|             | Farms  |
| ×           | Other  |
| Social or   | Environmental Screening of Suppliers Points Earned: 0 of 0.00000   |
| Does your   | company screen and/or evaluate Significant Suppliers for social and environmental impact? ermines the set of supplier-focused questions you'r company will respond to. The answer to this question affects questions you'll encounter further on in your assessment. |
|             |  |
|             | Yes<br>No  |
|             | INO  |

| Supplier    | Screen Topics Points Earned: 0.392855 of 0.78571   |
|-------------|--|
| What is the | e social and environmental screen that is used for a majority of your company's Significant Suppliers:   |
|             | No formal screening process in place   |
| ×           | Screened for negative practices or regulatory non-compliance (e.g. no child labor)   |
|             | Screened for positive practices beyond what is required by regulations (environmentally-friendly manufacturing process; excellent labor practices, etc.)                                     |
| Supplier    | Evaluation Practices Points Earned: 0.392855 of 0.78571  |
|             | nitoring and evaluating the on-going social and environmental performance of the majority of Significant Suppliers, which owing apply?   |
|             | No formal supplier monitoring and evaluation process   |
| ×           | Significant Suppliers are evaluated based on company's own criteria  |
|             | Significant Suppliers are evaluated based on social and environmental standards best-in-class third-party certification for your industry (ISO, SA8000, etc.)                                |
|             | Company visits a majority of Significant Suppliers on-site   |
| Length o    | of Supplier Relationships Points Earned: 0.78571 of 0.78571  |
| What is the | e average tenure of your relationships with Significant Suppliers?   |
|             | Less than 12 months  |
|             | 13-36 months   |
|             | 37-60 months   |
|             | 61 months or more  |
|             | Don't know   |
|             | ental performance? e policies on Fair Trade. The answer to this question affects questions you'll encounter further on in your assessment.  Yes  |
|             | No   |
| Sunnlier    | * Code of Conduct Remediation Points Earned: 0.392855 of 0.78571   |
|             |  |
|             | es where suppliers were not yet adhering to the supplier code of conduct, which of the following remediation practices implemented before determining whether to terminate the relationship? |
|             | Company has fully disclosed to the public any material breaches of conduct by suppliers that have occurred in the past 5 years   |
|             | Company formulated a corrective action plan with suppliers with goals and timeline for improvement   |
|             | Company provided training and education to address non-compliance and poor performance   |
| ×           | Company required a time period for suppliers to make changes to adhere to code of conduct or otherwise terminated contract   |
|             | N/A - No Supplier Code of Conduct  |
|             | None of the above  |
| Supplier    | Code of Conduct Compliance Assessments Points Earned: 0 of 1.57143   |
| Which sup   | pliers are assessed for Supplier Code of Conduct compliance at least every other year?   |
|             | All primary suppliers of core products or principal raw materials  |
|             | All primary suppliers of non-core products   |
|             | All sub-contractors responsible for the majority of an order   |
| ×           | None   |
|             | N/A - No Supplier Code of Conduct  |

| Disclosu    | re of Suppliers Points Earned: 0 of 0.78571  |
|-------------|--|
| What % of   | Significant Suppliers (on currency basis) are made transparent on the company's website?   |
|             | 0%   |
|             | 1-49%  |
|             | 50-79%   |
|             | 80%+   |
| 0           | Don't know   |
| Supplier    | Quality Assurance Reviews Points Earned: 0.78571 of 0.78571  |
| What % of   | Significant Suppliers (on currency basis) are subjected to regular quality assurance reviews or audits?  |
|             | 0-49%  |
|             | 50-62%   |
|             | 63-75%   |
|             | >75%   |
| Support     | for In Need Suppliers Points Earned: 0 of 0.78571  |
|             | ve a program that identifies suppliers in need of support, education and/or training? If so, which of the following stics apply to your program?   |
|             | Company reviews all Significant Suppliers for potential training needs   |
|             | Company has a formal education and support program for selected Significant Suppliers  |
|             | Company sets goals and expectations with suppliers to improve their social and environmental performance   |
|             | Company provides incentives for suppliers with strong social and environmental performance   |
|             | Other (describe)   |
| ×           | No formal supplier development program   |
| Indepen     | dent Contractor Practices Points Earned: 0 of 0.78571  |
| Which of tl | ne following describe your relationships with all your company's independent contractors?  |
|             | Formal routine process for independent contractors to receive post-project/contract performance feedback   |
|             | Formal routine process for independent contractors to communicate post-project or post-contract feedback to the compa  |
|             | Independent contractors are verified to either work on a time-bound basis, or else split their time with work for other clieic Contractors not meeting either criteria have been offered employment.           |
|             | Independent contractors are paid a living wage (when calculated as hourly wage when living wage data is available)   |
| ×           | We have independent contractors, but have not engaged in any of these practices  |
|             | N/A - We haven't used independent contractors in the last year   |
| Social o    | Environmental Purchases Points Earned: 0.5892825 of 0.78571  |
|             | materials or products purchased have third party social or environmental certification or approval, or are from Suppliers that are purpose driven or have third party company level certification or approval? |
|             | 0  |
|             | 1-19%  |
|             | 20-39%   |
|             | 40-60%   |
|             | 60%+   |
|             | Don't know   |

# Product Accreditations and Certifications Points Earned: 0.78571 of 0.78571 During the last fiscal year, what % of revenues are generated from products that have a certification that assesses the product or production process for the product (including certifications related to social and environmental performance)? 0% 1-9% 10-24% 25-74% 75-99% 100% Don't know Quality Assurance Points Earned: 0.78571 of 0.78571 Do you use an established methodology to manage quality assurance issues? Examples include PDSA, Six Sigma, DMAIC, TQM, Zero Defects, etc Yes No Community Business Models Introduction Community Oriented Business Models Points Earned: 0 of 0.00000 Is your company structured to benefit community stakeholders in any of the following ways? The answer to this question affects questions you'll encounter further on in your assessment A producer-owned cooperative structure in which suppliers share control and benefits of company operations (e.g. farmer cooperative, artisanal cooperative) Purchasing fair/direct trade to improve livelihoods for underserved groups in your supply chain A micro-distribution or micro-franchising model that provides economic opportunities to underserved groups A formal standing commitment to donate a significant portion of sales/profits/ownership to charitable causes (>2% sales, >20% profits/ownership) Providing high quality jobs and/or professional development for individuals with chronic barriers to employment (workforc development programs) A community-focused business model that supports and builds the economic vitality of local communities × None of the above

#### **Environment**

#### **Environment Introduction**

Type of Facilities Points Earned: 0 of 0.00000

What kind of facilities does your business primarily operate in?

The answer to this question affects questions you'll encounter further on in your assessment.

Leased office spaceCo-working Space

Virtual/ Home Offices

Land, Office, Plant

| Green Building Standards Points Earned: 0 of 0.55172 |  |
|--|--|
|  | company facilities (by area, both owned by company or leased) are certified to meet the requirements of an accredited ling program?                    |
|  | <20%   |
|  | 20-49%   |
|  | 50-79%   |
|  | 80%+   |
| 0  | N/A - Company has virtual office   |
| Previous   | ly Constructed Buildings Points Earned: 0.55172 of 0.55172   |
|  | the square footage of all company facilities is located in previously constructed buildings? company utilize virtual office.                           |
|  | 0%   |
|  | 1-24%  |
|  | 25-49%   |
|  | 50-74%   |
|  | 75-99%   |
|  | 100%   |
|  | N/A  |
|  | g <b>Programs</b> Points Earned: 0.55172 of 0.55172 ompany have a company-wide recovery and recycling program that includes the following?  hat apply. |
| ×  | Paper  |
| ×  | Cardboard  |
| ×  | Plastic  |
| ×  | Glass & metal  |
| ×  | Composting   |
|  | None of the above  |
| Environn   | nental Management Systems Points Earned: 0.22069 of 1.10345  |
| Does your<br>Please check all t                      | company have an environmental management system that includes any of the following?  hat apply.  |
| ×  | Policy statement documenting the organization's commitment to the environment  |
|  | Assessment undertaken of the environmental impact of the organization's business activities  |
|  | Stated objectives and targets for environmental aspects of the organization's operations   |
|  | Programming designed, with allocated resources, to achieve these targets   |
|  | Periodic compliance and auditing to evaluate programs conducted  |
|  | None of the above  |
| Environn   | nental Design Considerations Points Earned: 0.55172 of 0.55172   |
| Has your c   | ompany integrated environmental considerations into the design process of products and services?   |

Yes No

### Chemical Reduction Methods Points Earned: 0.13793 of 0.55172 Which of the following environmentally preferred products have been purchased for the majority of your corporate facilities? Non-toxic janitorial products Unbleached / chlorine free paper products Soy-based inks or other low VOC inks × Recycled/environmentally preferred office supplies (paper, pens, notebooks, etc.) Other (please describe) None of the above Chemical Management Points Earned: 0.55172 of 0.55172 Does your company have a program in place to identify and eliminate potential chemicals and materials of concern in your product and/or process and identify and phase-in safer alternatives (e.g. chemical/material options with reduced toxicity)? Company has completed a study of all materials (including scarce metals and minerals) in product and chemicals to × 1000ppm level Company has completed a study of all materials in product and chemicals to 100ppm level × Company has undergone an evaluation of products and processes to identify potential toxic contaminants from productio Company has identified specific chemicals of concern classes (e.g., carcinogens, mutagens, reproductive toxins, endocrin disruptors, persistent or bioaccumulative substances) Company has established a Restricted Substances List (RSL), has a positive screen or other decision process for chemical Company has established metrics and goals for the reduction or elimination of chemicals of concern Company publicly discloses the chemicals and/or materials in your product (e.g., on a label, website, via 800 number for information, etc.) There are no potential chemicals or materials of concern in my industry None of the above Virtual Office Stewardship Points Earned: 0.8275875 of 1.10345 Which of the following are true of how your company encourages good environmental stewardship in how employees manage their virtual offices? There is a written policy encouraging environmentally preferred products and practices in employee virtual offices $\mathbf{x}$ (recycling, etc.) Company shares resources with employees regarding environmental stewardship in home offices (i.e. energy efficiency, recycling, etc.) Policy in place for the safe disposal of e-waste and other hazardous materials purchased for employee home offices. Employees are provided with a list of environmentally preferred vendors for office supplies

None of the above

N/A

# Environmental Purchasing Policy Topics Points Earned: 0 of 0.55172 Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following? Building and construction Carpets Cleaning Electronics **Fleets** Food or food services Landscaping Meetings and conferences Office supplies Paper Product input materials Other (please describe) × N/A - No environmentally preferable purchasing policy Reducing Impact of Travel/Commuting Points Earned: 0.41379 of 0.55172 Does your company have any programs or policies in place to reduce the environmental footprint caused by travel/commuting? Employees are subsidized/incentivized for use of public transportation, carpooling, or biking to work Facilities are designed to facilitate use of public transportation, biking, or cleaner burning vehicles (e.g. electric chargers) Employees are encouraged to use virtual meeting technology to reduce in person meetings Company has a written policy limiting corporate travel None of the above Indoor Air Quality Monitoring Points Earned: 0 of 0.27586 Does the company monitor indoor environmental quality to ensure a healthy and comfortable work space, avoiding "Sick Building Syndrome"? Select N/A if you have no facilities Yes No NA Facility Improvement with Landlord Points Earned: 0 of 0.55172 If you lease your facilities, have you worked with your landlord to implement/maintain any of the following? Select N/A if you do not lease your building. Energy efficiency improvements Water efficiency improvements Waste reduction programs (including recycling) None of the above N/A - Company does not lease majority of facilities Context-Based Environmental Management Points Earned: 0 of 0.55172 Does your company measure and manage the following environmental inputs and outputs in a context-based manner? Water Solid waste Greenhouse gas (GHG) None of the above

| Monitoring Energy Usage Points Earned: 0.358937436 of 1.07692  |  |
|--|--|
| Does your company monitor, record and/or report its energy usage?  |  |
| We do not currently monitor and record usage   |  |
| <ul> <li>We monitor and record usage (no reduction targets)</li> </ul>   |  |
| We monitor and record usage, and have specific reduction targets   |  |
| We monitor usage and have met specific reduction targets during the last fiscal year   |  |
| Monitoring and Managing Water Use Points Earned: 0.358937436 of 1.07692  |  |
| Does your company monitor, record and/or report its water usage?   |  |
| We do not currently monitor and record our usage   |  |
| <ul> <li>We monitor and record usage (no reduction targets)</li> </ul>   |  |
| We monitor and record usage, and have specific reduction targets   |  |
| We monitor usage and have met specific reduction targets during the last fiscal year   |  |
| Total Energy Use Points Earned: 0 of 0.00000   |  |
| Total energy used (Gigajoules) during the last 12 months:  |  |
| 630  |  |
| Total Renewable Energy Use Points Earned: 0 of 0.00000   |  |
| Total energy used from renewable resources (Gigajoules) during the last 12 months:   |  |
| 0  |  |
| Total Water Use Points Earned: 0 of 0.00000  |  |
| Total water use (liters) during the last 12 months   |  |
| 1917   |  |
| Energy Use Reductions Points Earned: 0 of 2.15385  |  |
| Have conservation and efficiency improvements led to energy savings for your facilities? If so, by how much?  Please calculate based on changes from last year or annualized from a base year, referring to electricity use and other energy consumption from heating, hot water, etc. |  |
| • 0%   |  |
| <u> </u>   |  |
| 5-9%   |  |
| 0 10-14%   |  |
| 15-20%   |  |
| >20%   |  |
| On't know  |  |
| Low Impact Renewable Energy Use Points Earned: 0 of 2.15385  |  |
| What % of energy use is produced from low-impact renewable sources?  Include electricity and other energy consumption from heating, hot water, etc.  |  |
| ● 0%   |  |
| 1-24%  |  |
| 25-49%   |  |
| 50-74%   |  |
| 75-99%   |  |
| O 100%   |  |
|  |  |

| increasi        | ng Renewable Energy Points Earned: 0 of 1.07692  |
|-----------------|--|
| Has the co      | ompany increased its % use of low impact renewable energy annually at its corporate facilities?  |
|                 | Yes  |
|                 | No   |
| 0               | Already Maximized (100% low impact renewable)  |
| Facility        | Energy Efficiency Points Earned: 0.359045128 of 1.07692  |
| For which year? | of the following systems have you used energy conservation/ efficiency measures for your corporate facilities in the past                              |
|                 | Equipment: Energy Star Appliances / Automatic Sleep Modes / After-Hour Timers / etc.   |
|                 | Lighting: Natural Light / CF Bulbs / Occupancy Sensors / Daylight Dimmers / Task Lighting / etc.   |
| ×               | HVAC: Programmable Thermostat / Timers / Occupancy Sensors / Shade Sun-Exposed Walls / Double-Paned Windows / etc                                      |
|                 | Other (please specify)   |
|                 | None of the above  |
|                 | N/A - We utilize virtual office  |
| Water C         | onservation Practices Points Earned: 0 of 1.07692  |
| Which of t      | the following water conservation methods have been implemented at the majority of your corporate offices:  |
|                 | Low-flow faucets/taps, toilets/urinals, showerheads  |
|                 | Grey-water usage for irrigation  |
|                 | Low-volume irrigation  |
|                 | Harvest rainwater  |
|                 | Other (please describe)  |
| ×               | None   |
|                 | N/A: My company has a virtual office   |
| Life Cvc        | le Assessments Points Earned: 0.215384 of 1.07692  |
| For what p      | percentage of your products on a revenue basis has your company performed Life Cycle Assessments or had their ental impact certified by a third party? |
|                 | 0%   |
|                 | 1-24%  |
|                 | 25-49%   |
|                 | 50-74%   |
|                 | 75-99%   |
|                 | 100%   |
|                 | No formal life cycle study, but life cycle considerations taken into materials selection   |
|                 | N/A: My revenue is generated from a service and a LCA can not be conducted   |
| Cradle t        | o Cradle Certification Points Earned: 0 of 1.07692   |
| What % o        | f your revenues are from the sale of products that have been awarded Cradle To Cradle certification?   |
|                 | 0%   |
| Ö               | 1-24%  |
| Ö               | 25-49%   |
| Ŏ               | 50-74%   |
|                 | 75-99%   |
| O               | 100%   |
|                 | N/A: My revenues are generated from a service and an LCA cannot be conducted.  |

| % OT ENV                     | ironmentally Preferred input materials Points Earned: 0.430768 of 1.07692   |
|------------------------------|---|
| What is the                  | e % of recycled, renewable, or other environmentally preferred materials in your product?   |
|                              | 0%  |
|                              | 1-24%   |
|                              | 25-49%  |
|                              | 50-74%  |
|                              | 75-99%  |
|                              | 100%  |
| 0                            | N/A - Company does not sell a physical product  |
| Source R                     | Reduction Points Earned: 0 of 1.07692   |
| -                            | of your products, including packaging, been source reduced in the last fiscal year?  ucing the volume of material needed for a product through material selection, production process, product design, etc. |
|                              | Yes   |
|                              | No  |
| 0                            | N/A: My revenues are generated from a service so source reduction cannot be conducted.  |
| Outputs                      |   |
| Monitori                     | ng Greenhouse Gas Emissions Points Earned: 0.76923 of 0.76923   |
| Please sele<br>Scopes 1 a    | ect the option that best describes how you monitor and record the following emissions:<br>nd 2 greenhouse gas (GHG) emissions   |
|                              | Company does not currently monitor and record emissions   |
|                              | Company monitors and records emissions (no reduction targets)   |
|                              | Company monitors emissions and has specific reduction targets   |
|                              | Company monitors emissions and has met specific reduction targets during the reporting period   |
|                              | Eliminated emissions of this by-product entirely  |
| 0                            | N/A   |
| Total Wa                     | ste Disposed Points Earned: 0 of 0.00000  |
| Waste Disp                   | osed (metric tonnes) during the last 12 months  |
| Total Wa                     | ste Recycled Points Earned: 0 of 0.00000  |
| Waste Disp                   | posed: Recycled/Reused (metric tonnes) during the last 12 months  |
| Total Sco                    | ope 1 GHGs Points Earned: 0 of 0.00000  |
| Total Greer<br>Scope 1:<br>0 | nhouse Gas Emissions (metric tonnes of CO2 equivalent) in:  |
| Total Sco                    | ope 2 GHGs Points Earned: 0 of 0.00000  |
|                              | nhouse Gas Emissions (metric tonnes of CO2 equivalent) in:  |
| 0                            |   |

| Total Scope 3 GHGs Points Earned: 0 of 0.00000                                   |   |  |
|--|---|--|
| Total Greenhouse Gas Emissions (metric tonnes of CO2 equivalent) in:<br>Scope 3: |   |  |
| 9550   |   |  |
| Greenho  | use Gas Emissions Reduced Points Earned: 0 of 1.53846   |  |
| What % of  | Scopes 1 and 2 GHG emissions has been saved due to efficiency improvements implemented by your company?                       |  |
|  | 0%  |  |
|  | 1-4%  |  |
|  | 5-9%  |  |
|  | 10-14%  |  |
|  | 15-20%  |  |
|  | >20%  |  |
| 0  | Don't Know  |  |
| % GHG E  | missions Offset Points Earned: 0 of 0.38462   |  |
|  | pany purchased certified carbon credits in the reporting period, what % of GHG emissions were off-set?                        |  |
| , cu. co   | 0%  |  |
|  | 1-24%   |  |
|  | 25-49%  |  |
|  | 50-74%  |  |
|  | 75-99%  |  |
|  | 100%  |  |
|  | Don't know  |  |
|  | N/A - No carbon offsets purchased   |  |
|  |   |  |
| Waste R  | eduction Programs Points Earned: 0.76923 of 0.76923   |  |
| Does your<br>waste?  | company have a formal program to evaluate how to reduce its generation of hazardous, universal, and/or non-hazardous          |  |
|  | Yes   |  |
| $\bigcirc$   | No  |  |
| 0  | Already maximized - we have achieved Zero Waste   |  |
| Hazardo  | us Waste Disposal Points Earned: 0.76923 of 0.76923   |  |
|  | us waste always disposed of responsibly, in a way that the company can verify?  **eries, paint, electronic equipment, etc.**  |  |
|  | Yes   |  |
|  | No  |  |
| 0  | N/A - We have eliminated hazardous waste  |  |
| Program  | s to Reduce End of Life Waste Points Earned: 0.76923 of 0.76923   |  |
| Does the c   | ompany have in place an active end-of-life product/component reclamation program to increase the useful life of parts onents? |  |
|  | Yes   |  |
|  | No  |  |
| $\bigcirc$   | N/A   |  |
|  |   |  |

Transportation, Distribution & Suppliers

| Reducing           | g Carbon Emissions from Transportation Points Earned: 1.44 of 1.44000  |
|--------------------|--|
| Does the c         | ompany currently use any of the following specific practices to reduce carbon emissions from transportation?   |
| x                  | Company policy and practice that requires inbound freight or shipping to be transported via lowest impact methods (such avoiding shipment by air transport)  |
| ×                  | Company policy and practice that requires outbound freight or shipping is transported via lowest impact methods  |
|                    | None of the above  |
| Ton Mile           | s Reduction Points Earned: 0 of 1.44000  |
| _                  | reduced the ton miles (relative to revenues) of your distribution and supply chain, and if so, by how much? paring ton-miles from the year prior or annualized from a baseline year.   |
|                    | 0%   |
|                    | 1-9%   |
|                    | 10%-20%  |
|                    | 21-50%   |
|                    | >50%   |
|                    | Not tracked / Unknown  |
| Sourcing           | y % of COGS from Local Suppliers Points Earned: 1.08 of 1.44000  |
| the last fis       | the following was spent with suppliers located within 200 miles (or 322 km) of where the end product was used during cal year?<br>ods Sold (excluding labor)   |
|                    | 0%   |
|                    | 1-9%   |
|                    | 10-19%   |
|                    | 20-29%   |
|                    | 30%+   |
|                    | Don't know   |
| Sourcine           | % raw materials from Local Suppliers Points Earned: 0 of 1.44000   |
|                    | •  |
| the last fis       | the following was spent with suppliers located within 200 miles (or 322 km) of where the end product was used during cal year? ials (in currency terms) grown or harvested   |
|                    | cal independent suppliers.   |
|                    | 0%   |
|                    | 1-9%   |
|                    | 10-19%   |
|                    | 20-29%   |
|                    | 30%+   |
| Ö                  | Don't know   |
| Tracking           | Chemicals in the Supply Chain Points Earned: 0.480096 of 1.44000   |
|                    | company do any of the following to track chemicals in the supply chain for the majority of materials?  |
| Please check all t |  |
|                    | Do not track chemicals in the supply chain   |
| ×                  | Require suppliers to disclose specified chemicals of concern   |
|                    | Ask suppliers if they know all the chemical ingredients intentionally added to their product and all residuals of high conce present in the product (asking if they know only, not to provide the data to you)  Product to provide showing information to a third party. |
|                    | Require suppliers to provide chemical information to a third party   |
|                    | Disclose all by-products, contaminants or trace materials to the public  |

| Supplier                | S Tracking Energy Use Points Earned: 0.72 of 0.72000  |
|-------------------------|---|
| What % of<br>Energy usa | Significant Suppliers track and report the following:<br>ge                                     |
|                         | 0%  |
| $\bigcirc$              | 1-24%   |
| $\tilde{\bigcirc}$      | 25-49%  |
|                         | 50-74%  |
|                         | 75%+  |
|                         | Don't Know  |
| Supplior                | s Tracking Water Use Points Earned: 0.72 of 0.72000   |
| What % of               | Significant Suppliers track and report the following:   |
| Water usag              | ge  |
| $\bigcirc$              | 0%  |
|                         | 1-24%   |
|                         | 25-49%  |
|                         | 50-74%  |
|                         | 75%+  |
| 0                       | Don't Know  |
| Supplier                | s Tracking Air and Water Emissions Points Earned: 0.54 of 0.72000                               |
| What % of<br>Any hazard | Significant Suppliers track and report the following:<br>lous or toxic air or water emissions   |
|                         | 0%  |
|                         | 1-24%   |
|                         | 25-49%  |
|                         | 50-74%  |
|                         | 75%+  |
|                         | Don't Know  |
| Supplier                | s Tracking Waste and Recycling Points Earned: 0.72 of 0.72000                                   |
| What % of               | Significant Suppliers track and report the following:   |
| Generation              | /recycling/reduction of solid waste   |
|                         | 0%  |
|                         | 1-24%   |
|                         | 25-49%  |
|                         | 50-74%  |
|                         | 75%+  |
| 0                       | Don't Know  |
| Supplier                | s Tracking Hazardous Waste Points Earned: 0.54 of 0.72000                                       |
|                         | Significant Suppliers track and report the following:  //recycling/reduction of hazardous waste |
|                         | 0%  |
|                         | 1-24%   |
|                         | 25-49%  |
|                         | 50-74%  |
|                         |   |
|                         | 75%+ Pon't Know   |
|                         | Don't Know  |

| Suppliers              | s fracking Greenhouse Gases Points Earned: 0.72 of 0.72000  |
|------------------------|---|
| What % of<br>GHG Emiss | Significant Suppliers track and report the following:<br>ions   |
|                        | 0%  |
|                        | 1-24%   |
|                        | 25-49%  |
|                        | 50-74%  |
|                        | 75%+  |
|                        | Don't Know  |
| What % of              | Significant Suppliers have achieved the following?  st 10% renewable energy at their facilities   |
| Osed at lea            |   |
| 0                      | 0%  |
|                        | 1-24%   |
|                        | 25-49%  |
|                        | 50-74%  |
|                        | 75%+  |
| 0                      | Don't Know  |
| Supplier               | s Reducing Greenhouse Gases Points Earned: 0 of 1.44000   |
|                        | Significant Suppliers have achieved the following?<br>HG emissions or use of ozone-depleting substances by at least 10% in the past two years   |
|                        | 0%  |
|                        | 1-24%   |
|                        | 25-49%  |
|                        | 50-74%  |
|                        | 75%+  |
| 0                      | Don't Know  |
| What % of              | s <b>Reducing Waste</b> Points Earned: 0.36 of 1.44000 Significant Suppliers have achieved the following? ed initiatives to reduce waste at the source or divert waste from landfills/incineration by at least 10 % in the past two |
|                        | 0%  |
|                        | 1-24%   |
| Ō                      | 25-49%  |
| Ō                      | 50-74%  |
| Ŏ                      | 75%+  |
| Ō                      | Don't Know  |

| Suppliers                 | s Reducing Water Use Points Earned: 1.44 of 1.44000  |
|---------------------------|--|
| What % of s<br>Recycled w | Significant Suppliers have achieved the following?<br>vater on site or use close-loop or other water recovery systems to reduce the use of potable water   |
|                           | 0%   |
|                           | 1-24%  |
|                           | 25-49%   |
|                           | 50-74%   |
|                           | 75%+   |
|                           | Don't Know   |
| Suppliers                 | s Responsibly Disposing Hazardous Waste Points Earned: 0.72 of 0.72000   |
|                           | Significant Suppliers have achieved the following?<br>y disposed of all hazardous waste generated from production  |
|                           | 0%   |
|                           | 1-24%  |
|                           | 25-49%   |
|                           | 50-74%   |
|                           | 75%+   |
|                           | Don't Know   |
|                           |  |
| Environm                  | nental Models Introduction   |
| Environm                  | nental Business Model Points Earned: 0 of 0.00000  |
| -                         | ompany's products or process structured to restore or preserve the environment in any of the following ways? s question affects questions you'll encounter further on in your assessment.  |
|                           | Through a manufacturing, wholesale or agriculture process which is designed to significantly reduce environmental impactompared to typical practices for the industry  |
|                           | Through a product or service that preserves, conserves, or restores the environment or resources   |
| ×                         | None of the above  |
| Custo                     | mers   |
| Custome                   | r Models Introduction  |
| Custome                   | r Impact Business Model Introduction Points Earned: 0 of 0.00000   |
|                           | product/service address a social or economic problem for or through your customers? s question affects questions you'll encounter further on in your assessment.   |
|                           | Yes  |
|                           | No   |
|                           |  |
| Disclo                    | sure Questionnaire   |
| Disclosur                 | re Industries  |
| Illegal Pr                | roducts or Subject to Phase Out Points Earned: 0 of 0.00000  |
|                           | cate if the company is involved in production of or trade in any the following. Select Yes for all options that apply.<br>It or activity deemed illegal under host country laws or regulations or international conventions and agreements |
|                           | Yes  |
|                           | No   |

| Disclosure Alcohol Points Earned: 0 of 0.00000  |  |
|---|--|
| Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Alcohol (excluding beer and wine)   |  |
| Yes   |  |
| ● No  |  |
| Commercial Logging Points Earned: 0 of 0.00000  |  |
| Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Commercial logging and logging equipment  |  |
| Yes   |  |
| ● No  |  |
| Disclosure Firearms Weapons Points Earned: 0 of 0.00000   |  |
| Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Firearms, weapons or munitions  |  |
| Yes   |  |
| ● No  |  |
| Genetically Modified Organisms Points Earned: 0 of 0.00000  |  |
| Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Genetically modified organisms  |  |
| Yes   |  |
| ● No  |  |
| Fossil fuels Points Earned: 0 of 0.00000  |  |
| Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply.   |  |
| Fossil fuel-based oil or coal utility   |  |
|   |  |
| Fossil fuel-based oil or coal utility   |  |
| Fossil fuel-based oil or coal utility  Yes  |  |
| Fossil fuel-based oil or coal utility  Yes  No  |  |
| Fossil fuel-based oil or coal utility  Yes  No  No  Banned Ozone Depleting Substances Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply.  |  |
| Fossil fuel-based oil or coal utility  Yes  No  No  Banned Ozone Depleting Substances Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Ozone depleting substances subject to international phase-out  |  |
| Fossil fuel-based oil or coal utility  Yes  No  No  Banned Ozone Depleting Substances Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Ozone depleting substances subject to international phase-out  Yes   |  |
| Fossil fuel-based oil or coal utility  Yes  No  No  Banned Ozone Depleting Substances Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Ozone depleting substances subject to international phase-out  Yes  No   |  |
| Fossil fuel-based oil or coal utility  Yes  No  Banned Ozone Depleting Substances Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Ozone depleting substances subject to international phase-out  Yes  No  Banned Persistent Organic Pollutants Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply.  |  |
| Fossil fuel-based oil or coal utility  Yes  No  Banned Ozone Depleting Substances Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Ozone depleting substances subject to international phase-out  Yes  No  Banned Persistent Organic Pollutants Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Persistent organic pollutants (POPs) that are banned or scheduled to be phased out of production   |  |
| Fossil fuel-based oil or coal utility  Yes  No  Banned Ozone Depleting Substances Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Ozone depleting substances subject to international phase-out  Yes  No  Banned Persistent Organic Pollutants Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Persistent organic pollutants (POPs) that are banned or scheduled to be phased out of production  Yes  |  |
| Fossil fuel-based oil or coal utility  Yes  No  Banned Ozone Depleting Substances Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Ozone depleting substances subject to international phase-out  Yes  No  Banned Persistent Organic Pollutants Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Persistent organic pollutants (POPs) that are banned or scheduled to be phased out of production  Yes  No  |  |
| Fossil fuel-based oil or coal utility  Yes  No  Banned Ozone Depleting Substances Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Ozone depleting substances subject to international phase-out  Yes  No  Banned Persistent Organic Pollutants Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Persistent organic pollutants (POPs) that are banned or scheduled to be phased out of production  Yes  No  Internationally Banned Pesticides/Herbicides Points Earned: 0 of 0.00000  Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. |  |

| Internationally Banned Pharmaceuticals Points Earned: 0 of 0.00000  |
|---|
| Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Pharmaceuticals subject to international phase-outs or bans   |
| Yes   |
| ● No  |
| Disclosure Pornography Points Earned: 0 of 0.00000  |
| Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Pornography   |
| Yes   |
| ● No  |
| Radioactive Materials Points Earned: 0 of 0.00000   |
| Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Radioactive materials   |
| ○ Yes   |
| ● No  |
| Disclosure Tobacco Points Earned: 0 of 0.00000  |
| Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Tobacco   |
| Yes   |
| ● No  |
| Unbonded Asbestos Fibers Points Earned: 0 of 0.00000  |
| Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Unbonded asbestos fibers  |
| Yes   |
| ● No  |
| Disclosure Wildlife Regulated Under CITES Points Earned: 0 of 0.00000   |
| Please indicate if the company is involved in production of or trade in any the following. Select Yes for all options that apply. Wildlife or wildlife products regulated under the Convention on International Trade in Endangered Species of Wild Fauna and Flora (CITES)                   |
| Yes   |
| ● No  |
| Company Explanation Of Disclosure Item Flags Points Earned: of 0.00000  |
| If you selected "Yes" previously, please provide a detailed explanation of the company's involvement here.  If this does not apply to you, please enter "Does not apply" in the text area below.  |
| Does not apply  |
| Disclosure Practices  |
| No formal Registration Under Domestic Regulations Points Earned: 0 of 0.00000   |
| Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Company is not formally registered in accordance with domestic regulations |
| Yes   |
| ● No  |

## Tax Reduction Through Corporate Shells Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Company has reduced or minimized taxes through the use of corporate shells or structural means Yes Nο Facilities located in sensitive ecosystems Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Company facilities are located adjacent to or in sensitive ecosystems Yes No Company/Suppliers Employ Under Age 15 (Or Other ILO Minimum Age) Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Company employs workers under the age of 15 (or other minimum work age covered by the International Labour Organization Convention No. 138) and/or company does not keep personnel records that include evidence of the date of birth of each Yes No Overtime For Hourly Workers Is Compulsory Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Overtime work for hourly workers is compulsory Yes Nο Company workers are prisoners Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Company uses workers who are prisoners Yes Nο Company prohibits freedom of association/collective bargaining Points Earned: 0 of 0.00000 Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Company prohibits workers from freely associating and bargaining collectively for the terms of one's employment Yes Nο Animal Testing Points Earned: 0 of 0.00000

Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Ani

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|---|---|-----|--------|---|----|-----|-----|----|----|---|
|   |   |     |        |   |    |     |     |    |    |   |

Yes

No

| Conduct Business in Conflict Zones Points Earned: 0 of 0.00000  |
|---|
| Please indicate if the following statements are true regarding whether or not the company engages in the following practices.   |
| Check all that apply. If the statement is true, select "Yes." If false, select "No."  Company exploitatively operates in conflict zones   |
| ○ Yes   |
| ● No  |
| Employs Individuals on Zero-Hour Contracts Points Earned: 0 of 0.00000  |
| Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." Company employs individuals on zero-hour contracts   |
| Yes   |
| ● No  |
| Company Explanation Of Disclosure Item Flags Points Earned: of 0.00000  |
| If you selected "Yes" previously, please provide a detailed explanation of the company's engagement in these practices here.  If this does not apply to you, please enter "Does not apply" in the text area below.  |
| Does not apply  |
| Disclosure Outcomes   |
| On-Site Fatality Points Earned: 0 of 0.00000  |
| Please indicate if the following statements are true regarding if the company has experienced any of the following in the past 5 years. Check all that apply. If the statement is true, select "Yes" If false, select "No". Company has had an operational or on-the-job fatality   |
| Yes   |
| No  |
| Hazardous Discharges Into Air/Land/Water (Past 5 Yrs) Points Earned: 0 of 0.00000   |
| Please indicate if the following statements are true regarding if the company has experienced any of the following in the past 5 years. Check all that apply. If the statement is true, select "Yes" If false, select "No".  Company sites have experienced accidental discharges to air, land or water of hazardous substances   |
| Yes   |
| No  |
| Large Scale Land Conversion, Acquisition, or Relocation Points Earned: 0 of 0.00000   |
| Please indicate if the following statements are true regarding if the company has experienced any of the following in the past 5 years. Check all that apply. If the statement is true, select "Yes" If false, select "No".  Construction or operation of company facilities resulted in physical resettlement or economic displacement involving 5,000 or more people near your facility |
| Yes   |
| ● No  |
| Recalls Points Earned: 0 of 0.00000   |
| Please indicate if the following statements are true regarding if the company has experienced any of the following in the past 5 years. Check all that apply. If the statement is true, select "Yes" If false, select "No".  Material recalls due to quality control issues   |

Yes No

| Litigation or Arbitration Points Earned: 0 of 0.00000  |
|--|
| Please indicate if the following statements are true regarding if the company has experienced any of the following in the past 5 years. Check all that apply. If the statement is true, select "Yes" If false, select "No".  Material litigation or arbitration against company                        |
| Yes  |
| ● No   |
| Company has filed for bankruptcy Points Earned: 0 of 0.00000   |
| Please indicate if the following statements are true regarding if the company has experienced any of the following in the past 5 years. Check all that apply. If the statement is true, select "Yes" If false, select "No".  Company has filed for bankruptcy  |
| Yes  |
| ● No   |
| Breaches of Confidential Information Points Earned: 0 of 0.00000   |
| Please indicate if the following statements are true regarding if the company has experienced any of the following in the past 5 years. Check all that apply. If the statement is true, select "Yes" If false, select "No". Company has had material breaches of individual's confidential information |
| Yes  |
| ● No   |
| Company Explanation Of Disclosure Item Flags Points Earned: of 0.00000   |
| If you selected "Yes" previously, please provide a detailed explanation of the company's experience related to the previous statement here.  |
| If this does not apply to you, please enter "Does not apply" in the text area below.   |
| Does not apply   |
| Disclosure Penalties   |
| Penalties Assessed Regarding Diversity/Equal Opportunity Points Earned: 0 of 0.00000   |
| Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply.  Diversity and equal opportunity   |
| Yes  |
| ● No   |
| Penalties Assessed Regarding Company's Employee Safety Points Earned: 0 of 0.00000   |
| Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply. Employee safety or workplace conditions  |
| Yes  |
| ● No   |
| Penalties Assessed For Environmental Issues Points Earned: 0 of 0.00000  |

Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply.

Environmental issues

Yes No

| Financial Reporting, Taxes, Investments, or Loans Points Earned: 0 of 0.00000  |
|--|
| Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply. Financial reporting  |
| Yes  |
| ● No   |
| International Affairs Penalties Points Earned: 0 of 0.00000  |
| Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply.  Geographic operations or international affairs  |
| Yes  |
| ● No   |
| Penalties Assessed Regarding Investments Or Loans Points Earned: 0 of 0.00000  |
| Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply.  Investments or Loans  |
| Yes  |
| ● No   |
| Labor Issues Points Earned: 0 of 0.00000  Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply.  Labor issues (internal and supply chain)  Yes  No |
| Penalties Assessed Regarding Company's Marketing Points Earned: 0 of 0.00000   |
| Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply.  Marketing   |
| Yes  |
| No   |
| Political Contributions or International Affairs Points Earned: 0 of 0.00000   |
| Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply.  Political contributions   |
| Yes  |
| No   |
| Consumer Protection Points Earned: 0 of 0.00000  |
| Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply.  Product safety  |
| Yes  |

No

| Penalties Assessed Pertaining To Company Taxes Points Earned: 0 of 0.00000  |  |
|---|--|
| Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply.  Taxes  |  |
| ○ Yes   |  |
| ● No  |  |
| Animal Welfare Penalties Assessed Points Earned: 0 of 0.00000   |  |
| Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply.  Animal welfare                                 |  |
| Yes   |  |
| ● No  |  |
| Bribery, Fraud, or Corruption Points Earned: 0 of 0.00000   |  |
| Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply.  Bribery, fraud or corruption                   |  |
| Yes   |  |
| ● No  |  |
| Company Explanation Of Disclosure Item Flags Points Earned: of 0.00000  |  |
| If you selected "Yes" previously, please provide a detailed explanation of the complaint/fine/sanction here.  If this does not apply to you, please enter "Does not apply" in the text area below.  |  |
| Does not apply  |  |
| Supplier Disclosure   |  |
| Workers Under the Age of 15 Points Earned: 0 of 0.00000   |  |
| Please indicate if any of the following statements are true regarding your company's significant suppliers.  Significant Suppliers employ workers under the age of 15 (or other minimum work age covered by the International Labour Organization Convention No. 138) |  |
| Yes   |  |
| <ul><li>No</li></ul>  |  |
| Oon't Know  |  |
| Workers Who are Prisoners Points Earned: 0 of 0.00000   |  |
| Please indicate if any of the following statements are true regarding your company's significant suppliers. Significant suppliers use any workers who are prisoners   |  |
| Yes   |  |
| <ul><li>No</li></ul>  |  |
| On't Know   |  |
| Operational Fatality Points Earned: 0 of 0.00000  |  |
|   |  |
| Please indicate if any of the following statements are true regarding your company's significant suppliers.<br>Significant Suppliers have had an operational or on-the-job fatality   |  |
|   |  |
| Significant Suppliers have had an operational or on-the-job fatality  |  |

| Accident  | cal Hazardous Substances Points Earned: 0 of 0.00000   |
|---|--|
| Please indicate if any of the following statements are true regarding your company's significant suppliers. Significant Suppliers' sites have experienced accidental discharges to air, land or water of hazardous substances |  |
|   | Yes  |
|   | No   |
|   | Don't Know   |
| Resettle  | ment or Economic Displacement Points Earned: 0 of 0.00000  |
| Construction  | cate if any of the following statements are true regarding your company's significant suppliers.<br>on or operation of Significant Suppliers' facilities resulted in physical resettlement or economic displacement involving<br>nore people near their facility |
|   | Yes  |
|   | No   |
|   | Don't Know   |
|   | quisition Points Earned: 0 of 0.00000  |
|   | cate if any of the following statements are true regarding your company's significant suppliers.  on or operation of Significant Suppliers involved large scale land acquisition   |
| 0   | Yes  |
|   | No   |
|   | Don't Know   |
| Land Co   | nversion or Degradation Points Earned: 0 of 0.00000  |
|   | cate if any of the following statements are true regarding your company's significant suppliers.<br>on or operation of Significant Suppliers involved large scale land conversion and/or degradation   |
|   | Yes  |
|   | No   |
|   | Don't Know   |
| Construc  | ction or Refurbishment of Dams Points Earned: 0 of 0.00000   |
|   | cate if any of the following statements are true regarding your company's significant suppliers. on or operation of Significant Suppliers involved the construction or refurbishment of dams   |
|   | Yes  |
|   | No   |
| •   | Don't Know   |
| Material  | Fines or Sanctions Points Earned: 0 of 0.00000   |
|   | cate if any of the following statements are true regarding your company's significant suppliers.<br>Suppliers have had material fines or sanctions in the last five years regarding the issues indicated in the goal Disclosure                                  |
|   | Yes  |
|   | No   |
|   | Don't Know   |
| Business  | s in Conflict Zones Points Earned: 0 of 0.00000  |
|   | cate if any of the following statements are true regarding your company's significant suppliers.<br>Suppliers exploitatively operate in conflict zones   |
|   | True   |
|   | False  |
|   | Don't Know   |

## **Other Disclosures** Points Earned: of 0.00000

Are there any other sensitive aspects of the business that are necessary to disclose?

If this does not apply to you, please type "does not apply" in the area below.

does not apply