W	HO CODE	DANO	NE BMS POLICY
Article 1	The aim of this Code is to	Purpose	This BMS Policy supports
Aim of the Code	contribute to the provision		Danone's mission "to bring
	of safe and adequate		health through food to as
	nutrition for infants, by the		many people as possible". It
	protection and promotion		does this by ensuring
	of breast-feeding, and by		Danone contributes to the
	ensuring the proper use of		provision of safe and
	breast-milk substitutes,		adequate nutrition for
	when these are necessary,		infants, by protecting and
	on the basis of adequate		promoting breast-feeding,
	information and through		and by ensuring the proper
	appropriate marketing and		use of Breast-Milk
	distribution.		Substitutes, when these are
			necessary, on the basis of
			adequate information and through appropriate
			through appropriate Marketing and distribution
			practices.
			practices.
			The intention of this BMS
			Policy IS NOT to interpret or
			replace the WHO Code, but
			to provide instructions and
			guidance when undertaking
			Marketing activities on
			Breast-Milk Substitutes.
Article 2	The Code applies to the	Scope	This BMS Policy applies to
Scope of the Code	marketing, and practices		Employees of all Danone
	related thereto, of the		Entities and to Partners
	following products: breast-		involved in the Marketing,
	milk substitutes, including		distribution, selling,
	infant formula; other milk		education and/or governance
	products, foods and		of Covered Products.
	beverages, including		Danone ensures Partners
	bottlefed complementary		understand and are made
	foods, when marketed or		aware of the importance of
	otherwise represented to be		abiding by this BMS Policy during all collaborations
	suitable, with or without modification, for use as a		with, or on behalf of,
	partial or total replacement		Danone.
	of breast milk; feeding		Danone.
	bottles and teasts. It also		This BMS Policy applies
	applies to their quality and		worldwide to the Marketing
	availability, and to		of Covered Products*.
	information concerning		
	their use.		
			* Please see Appendix 2:
			Definitions below.

Article 3 Definitions	For the purposes of this Code:	Appendix 2: Definitions	
	"Breast-milk substitute" means any food being marketed or otherwise presented as a partial or total replacement for breast milk, whether or not suitable for that purpose. "Complementary food" means any food whether manufactured or locally prepared, suitable as a complement to breast milk or to infant formula, when either become insufficient to satisfy the nutritional requirements of the infant. Such food is also commonly called "weaning food" or breast-milk supplement".		Breast-milk Substitute means any food being marketed or otherwise presented as a partial or total replacement for breast-milk, whether or not suitable for that purpose. Complementary Food means any food suitable as a complement to breast-milk or to Infant Formula or Follow-on Formula when either becomes insufficient to satisfy the nutritional requirements of the infant. Complementary Foods are not considered to be Breast-Milk Substitutes if they are not marketed as such but are intended to and are marketed to complement, rather than replace, breast-milk or Infant Formula.
	"Container" means any form of packaging of products for sale as a normal retail unit, including wrappers.		NA
	"Distributor" means a person, corporation or any other entity in the public or private sector engaged in the business (whether directly or indirectly) of marketing at the wholesale or retail level a product within the scope of this Code. A "primary distributor" is a manufacturer's sales agent,		Distributor means a legal entity external to Danone, in the public or private sector, who is warehousing, distributing/reselling Danone's products to their own customers (subdistributors, retailers, pharmacies, hospitals). Distributors may provide a wide range of services including importing,
	representative, national distributor or broker.		promoting/Marketing Covered Products, medical

sales,

key

management, and participation in tenders on Danone's behalf.

account

"Health care system" governmental, means nongovernmental private institutions or organizations engaged, directly or indirectly, in health care for mothers, infants and pregnant women; and nurseries or child-care institutions. It includes health workers in private practice. For the purposes of this Code, the health care system does not include pharmacies or other established sales outlets.

"Health worker" means a person working in a component of such a health care system, whether professional or non-professional, including voluntary unpaid workers.

"Infant formula" means a breast-milk substitute formulated industrially in accordance with applicable Alimentarius Codex standards, to satisfy the nutritional normal requirements of infants up to between four and six months of age, and adapted physiological their characteristics. Infant formula may also prepared at home, in which case it is described as "home-prepared".

"Label" means any tag, brand, marks, pictorial or other descriptive matter, written, printed, stencilled, marked, embossed or impressed on, or attached to, a container (see above) Health Care System (HCS) means the Health Care System that includes HCPs, HCOs and POs.

Health Worker means a person providing health services in a HCO, whether professional or non-professional, including but not limited to, HCPs, voluntary, unpaid workers.

Infant Formula means a Breast-Milk Substitute formulated industrially in accordance with applicable standards. laws and regulations (including Codex Alimentarius Standards, where applicable), to satisfy the normal nutritional requirements of infants up to six months of age, and adapted to their physiological characteristics. Infant Formula also may prepared at home in which case it is described as "home-prepared".

Label means any written or graphic material printed, marked, embossed or impressed upon or attached to the packaging of a product.

	of any products within the	
	scope of this Code.	
	"Manufacturer" means a	Not defined, Danone is
	corporation of other entity	considered to be the
j	in the public or private	"Manufacturer".
!	sector engaged in the	
1	business or function	
((whether directly or	
1	through an agent or	
1	through an entity	
	controlled by or under	
	contract with it) of	
]	manufacturing a product	
,	within the scope of this	
(Code.	
-	"Marketing" means	Marketing means product
	product promotion,	promotion, distribution,
	distribution, selling,	selling, advertising, product
	advertising, product public	public relations, and
	relations, and information	information services.
	services.	
1	"Marketing personnel"	NA
	means any persons whose	
	functions involve the	
	marketing of a product or	
	products coming within the	
1 -	scope of this Code.	
	"Samples" means single or	Sample means single or
	small quantities of a	small quantities of a product
	product provided without	provided at no cost to the
	cost.	Health Care Professional and
		is not intended for sale.
,	"Supplies" means	NA
	quantities of a product	1,12
	provided for use over an	
	extended period, free or at	
	a low price, for social	
	purposes, including those	
	provided to families in	
1	need.	
	NA	BMS Policy means
	- 14 -	Danone's Policy for the
		Marketing of Breast-Milk
		Substitutes.
	NA	Covered Product means:
	1 1/1 1	Worldwide:
		– Infant Formula
		(formulated to meet
		the normal

		nutritional
		requirements of
		infants up to the age
		of six months) and
		information
		concerning their use;
		 Any other food or
		beverage that is
		presented to be a
		partial or total
		replacement for
		breast-milk, for
		infants up to six
		months of age, whether or not
		suitable for that
		purpose, and
		information
		concerning their use;
		Delivery products
		(such as bottles and
		teats) and
		information
		concerning their use.
		Additionally, for Higher
		Risk Countries:
		• Follow-on Formula
		(intended for infants
		from six to twelve
		months of age) and
		information
		concerning their use;
		G 1
		(weaning) Foods and
		drinks for use by
		infants under six
		months of age.
	NA	Donation mean financial or
		in-kind contribution to
		reflect Danone's social
		responsibility and help
		institutions in areas other
		than research, science or
		education.

NA		Employee means any person
		employed under a permanent
		or temporary contract or at-
		will employment with a
		Danone Entity. For purposes
		of this BMS Policy,
		Employee does not include
		individuals providing
		services as a consultant or
		independent contractor or
		individuals who are
		employed by another entity,
		such as agency workers.
NA		Entity means an entity over
		which Danone has
		operational control.
NA		Excluded Products are those
		products produced by
		Danone and intended for use
		by infants with special
		·
		medical conditions. These
		infants have limited,
		impaired or disturbed
		capacity to take, digest,
		absorb, metabolise or
		excrete breast-milk or
		certain nutrients contained
		therein or metabolites, or
		other medically-determined
		nutrient requirements,
		whose dietary management
		cannot be achieved only by
		modification of the normal
		diet alone. These products
		are specially formulated to
		be compositionally distinct
		from Infant Formula
		intended for healthy infants.
NA		Follow-on Formula means,
		for the purpose of this BMS
		Policy, a formula product
		intended for, and marketed
		for, infants from six to
NT A		twelve months of age.
NA		Grants are financial or in-
		kind contributions to an
		institution in the HCS to
		support scientific research,
		advancement of science and
		education, or patient or
<u>l</u>	L	, , p 01

		public education in relation
		to Covered Products.
NA		Health Care Organisation
		(HCO) means any legal
		person (i) that is a health
		care, medical or scientific
		association or organisation
		(irrespective of the legal or
		organisational form) such as
		a hospital, clinic, foundation,
		university or other teaching
		institution or learned society
		(except for Patient
		` _
		Organisations) or (ii)
		through which one or more
		Health Worker/s provide
		services. This could include,
		for the purposes of this
		document, for example
		midwife associations.
		Pharmacies are not included
		in the definition of HCO for
		the purpose of this Policy.
NA		Healthcare Professional
		(HCP) means any individual
		who practices a medical,
		dental, pharmaceutical,
		midwifery, dietetic,
		nutritional or nursing
		profession or any other
		person who, in the course of
		his or her professional
		activities may prescribe, or
		purchase, supply,
		recommend or administer on
		behalf of a patient, a
		-
		nutritional product, or provide health care services.
NIA	-	1
NA		Higher Risk Countries
		means those countries that
		meet either of the following
		criteria:
		More than 10 per 1000
		(under 5 years of age)
		mortality rate;
		More than 2% acute
		malnutrition (moderate and
		severe wasting) in children
		under the age of 5 years.

	A list of Higher Risk
	Countries is included in
	Appendix 1.
NA	Informational and/or
	Educational Material means
	any material, whether
	written, aural, or visual, that
	provides information about
	such topics as nutrition,
	health care, or growth and
	development of infants, but
	that is not intended to
	promote a specific brand of a
	product.
NA	Marketing Material means
	any material, whether
	written, aural, or visual,
	related to the sale or
	purchase of a specific brand
	of product including, but not
	limited to, point-of-sale
	advertising, special displays,
	Labels, television, radio,
	internet, social media and
	print advertisements.
	Partners means any party
	acting on behalf of Danone,
	or in collaboration with
	Danone, regarding Covered
	Products with whom Danone
	has a contractual
	relationship, including but
	not limited to Distributors,
	agencies and HCOs.
	PO means "Patient
	Organisation" which is a
	not-for-profit organisation
	(including the umbrella
	organisations to which they
	belong) mainly composed of
	patients and/or caregivers,
	that represent and/or support
	the needs or interests of
	patients and/or caregivers.
NA	Additional Danone
11/1	Governance Definitions:
	See policy.
	(BMS – CM, CBU, CEO,
	Cluster, COMEX, Company
<u> </u>	Policies, EL PCC, ELN,

			EVP, General Counsel SN, GM, HCM, PCB, SN)
Article 4	4.1 Governments should	Article 2	2.1 Danone supports
Information and	have the responsibility to	Information and	governments in ensuring that
Education	ensure that objective and	Education	objective and consistent
	consistent information is		information is provided on
	provided on infant and		infant feeding for use by
	young child feeding for use		families and those involved
	by families and those		in the field of infant
	involved in the field of		nutrition.
	infant and young child		naution.
	nutrition. This		
	responsibility should cover		
	either the planning,		
	provision, design and		
	dissemination of		
	information, or their		
	control.		
	4.2 Informational and		2.2 Informational and/or
	educational materials,		Educational Materials,
	whether written, audio, or		whether written, audio, or
	visual, dealing with the		visual, dealing with the
	feeding of infants and		feeding of infants and
	intended to reach pregnant		intended to reach pregnant
	women and mothers of		women and mothers of
	infants and young children,		infants, should include the
	should include clear		following:
	information on all the		
	following points: (a) the		2.2.1 Infant feeding in
	benefits and superiority of		general
	breast-feeding; (b)		"Breast-feeding is the best
	maternal nutrition, and the		form of nutrition for babies
	preparation for and		and provides many benefits
	maintenance of breast-		to babies and mothers. It is
	feeding; (c) the negative		important that, in
	effect on breast-feeding of		preparation for and during
	introducing partial bottle-		breast-feeding, you eat a
	feeding; (d) the difficulty		healthy, balanced diet.
	of reversing the decision		Combined breast and bottle-
	not to breast-feed; and (e)		feeding in the first weeks of
	where needed, the proper		life may reduce the supply of
	use of infant formula,		your own breast-milk, and
	whether manufactured		reversing the decision not to
	industrially or home-		breast-feed is difficult.
	prepared. When such		Always consult your
	materials contain		Healthcare Professional for
	information about the use		advice about feeding your
	of infant formula, they		baby. If you use infant
	should include the social		formula, you should follow
	and financial implications		

of its use; the health hazards of inappropriate foods or feeding methods; and, in particular, the health hazards of unnecessary or improper use of infant formula and other breast-milk substitutes. Such materials should not use any pictures or text which may idealize the use of breast-milk substitutes.

43 **Donations** informational or educational equipment or materials by manufacturers or distributors should be made only at the request written and with the approval of the appropriate government authority or within guidelines given by governments for this purpose. Such equipment or materials may bear the donating company's name or logo, but should not refer to a proprietary product that is within the scope of this Code, and should be distributed only through the health care system.

manufacturer's instructions for use carefully."

2.2.2 The use of Infant Formula

In addition to 2.2.1 the following should also be included "The social and financial implications using infant formula should be considered. Improper use of an infant formula or inappropriate foods feeding methods may present a health hazard. If you use infant formula, you should follow the manufacturer's instructions for use carefully – failure to follow the instructions may make your baby ill." Such materials do not use

Such materials do not use pictures or text elements which idealise the use of Covered Products.

2.3 Provision Informational and/or Educational Materials, intended for pregnant women and mothers, distributed by Danone for use in a HCO should be provided only at the request and with the written approval of the appropriate authority or institution or within guidelines issued by governments for this purpose. Such material may bear the Company's name or logo, but should not refer to Covered Product brand names or include visual representations of packaging of Covered Products and should be distributed only through the HCO.

Article 5 The General Public and **Mothers**

- 5.1 There should be no advertising or other form of promotion to the general public of products within the scope of this Code.
- Manufacturers distributors should not provide, directly or pregnant indirectly, to mothers women, members of their families, samples of products within the scope of this Code.
- 5.3 In conformity with paragraphs 1 and 2 of this Article, there should be no point-of-sale advertising, giving of samples, or any other promotion device to induce sales directly to the consumer at the retail level, such as special displays, coupons, discount premiums, special sales, loss-leaders and tie-in sales, for products within the scope of this Code. This provision should not restrict the establishment of pricing policies and practices intended provide products at lower prices on a long-term basis.
- Manufacturers 5.4 and distributors should not distribute to pregnant women or mothers infants and young children any gifts of articles or utensils which may promote the use of breastmilk substitutes or bottlefeeding.
- 5.5 Marketing personnel, in their business capacity, should not seek direct or indirect contact of any kind with pregnant women or

Article 3 **General Public** and Mothers

- 3.1 Danone does not advertise or promote Covered Products to the general public.
- 3.2 Samples of Covered Products are not distributed pregnant women, mothers, or members of their families.
- 3.3 Danone does not use point of sale, advertising, sampling or any promotional devices to induce sales of Covered Products directly to consumer at retail level. Such practices include but
- are not limited to:
 - special displays
 - discount coupons
 - premiums
 - special sales
 - loss-leaders
 - tie-in sales

This provision does not restrict the establishment of pricing policies and practices intended to provide products at lower prices on a longterm basis.

- 3.4 Danone does distribute any gifts, articles to pregnant utensils mothers women, or infants, that may promote the use of Covered Products.
- Company personnel involved in the Marketing of infant foods do not solicit direct or indirect contact with pregnant women, or mothers of infants and young

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	with mothers of infants and		children, for the purpose of
	young children.		Marketing or promoting
			Covered Products. This is
			not intended to prevent
			trained staff from responding
			to questions from consumers
			about Covered Products and
			other foods intended for
			infants via, for instance,
			telephone helplines,
			websites and social media.
			3.6 All Labels and
			Informational and/or
			Educational Materials
			regarding Covered Products
			and intended for the general
			public are science-based,
			balanced, and accurate, in
			accordance with this BMS
			Policy and relevant
			applicable local laws and
			regulations.
			3.7 Danone has an internal
			review process to ensure that
			all Marketing activities,
			Marketing Materials,
			Informational and/or
			Educational Materials
			regarding Covered Products
			are supported by sound
			science and comply with this
			BMS Policy and all
			applicable laws and
			regulations prior to dissemination.
			Countries, Complementary Foods and drinks are not
			advertised or promoted, for
			use by infants under six
			months of age.
Article 6	6.1 The health authorities	Article 4	Addressed to the health care
Health Care	in Member States should	Health Care	authorities.
Systems	take appropriate measures	Organisations	addition.
	to encourage and protect	&	
	breast-feeding and promote	Article 10	
	the principles of this Code,	Donations	
	and should give		
	appropriate information		
	and advice to health		
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- workers in regard to their responsibilities, including the information specified in Article 4.2.
- 6.2 No facility of a health care system should be used for the purpose of promoting infant formula or other products within the scope of this Code. This Code does not, however, preclude the dissemination of information to health professionals as provided in Article 7.2.
- 6.3 Facilities of health care systems should not be used for the display of products within the scope of this Code, for placards or posters concerning such products, or for the distribution of material provided by a manufacturer or distributor other than that specific it Article 4.3.
- 6.4 The use by the health care system of "professional service representatives", "mothercraft nurses" or similar personnel, provided or paid for by

manufacturers or distributors, should not be permitted.

6.5 Feeding with infant whether formula, manufactured or homeprepared, should be demonstrated only by health workers, or other community workers necessary; and only to the mothers or family members who need to use it; and the information given should include a clear explanation of the hazards of improper use.

- 4.1 HCOs are not used for the purpose of promoting Covered Products. This does not limit Danone Employees and Partners from disseminating information to HCPs as provided in Clause 5.2 of this BMS Policy.
- 4.2 HCOs should not be used for the display of Covered Product, including placards or posters concerning such products, or for the distribution of Covered Product related material other than that specified in Clause 2.3 of this BMS Policy.
- 4.3 Danone does not provide or pay for "professional service representatives", "mothercraft nurses" or similar personnel, for use by HCOs.
- 4.4. Company personnel do not take part in the Covered Products' (manufactured or home prepared) feeding demonstrations organised for mothers or family members. Such demonstrations should only be conducted by Health Workers, if necessary; and only to the mothers or family members who need to use Covered Product.

6.6 Donations or low-price sales to institutions or organizations of supplies of infant formula or other products within the scope of this Code, whether for use in the institutions or for distribution outside them, may be made. Such supplies should only be used or distributed for infants who have to be fed on breast-milk substitutes. these supplies distributed for use outside the institutions, this should be done only by the institutions organizations concerned. Such donations or lowprice sales should not be used by manufacturers or distributors as a sales inducement.

- 4.6 All supplies of Covered Products, other than Donations, to HCOs are provided in quantities determined to be reasonable and on the basis of an unsolicited written request of a HCO, in accordance with a transparent and established procurement process. These products are only intended for primary use at requesting HCO by infants who, pursuant to medical advice, must be fed with Covered Products during their stay at the facility.
- 4.7 Supplies of Covered Products to HCOs are not provided as an incentive to Health Workers, nor are they accompanied by other incentives, to purchase or use a particular brand of Covered Products or use purchase or other products offered by Danone, whether or not those other products are covered under the scope of this BMS Policy.
- 4.8 Danone keeps full records of requests detailing supplies of Covered Products to HCOs.
- 10.1 Danone may provide **Donations** of Covered Products to reflect its social responsibility commitments, including in emergency and disaster situations through government channels internationally recognised aid agencies and only in response to a specific written request (clearly detailing the medical and social grounds

for the request) from the government or appropriate aid agency. Danone delivers **Donations** of Covered Products to the requesting government or aid agency for distribution amongst infants who, pursuant to medical advice, have to be fed with Covered Products and for whom breastfeeding is not feasible. Danone does not deliver Donations of Covered Products directly to parents.

10.2 Requests may be made from orphanages or other social welfare institutions for **Donations** of Covered Products for infants who have to be fed with Covered Products and for whom breastfeeding is not feasible. Danone will only respond to written requests with signature from the appropriate official within the institution. Each request will be assessed on a case by case basis and (a) the product supplied must match the amount of product specified, and (b) be in accordance with any local laws and regulations.

10.3 The Label or packaging of Covered Products distributed as Donations must clearly indicate that the product is a "donation – not for sale" for use by the receiving institution or organisation, and only for infants who need to be fed with Covered Products and for whom breastfeeding is not feasible [...]

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	6.7 Where donated supplies of infant formula or other products within the scope of this Code are distributed outside an institution, the institution or organization should take steps to ensure that supplies can be continued as long as the infants concerned need them. Donors, as well as institutions or organizations concerned, should bear in mind this responsibility.		10.3 [] As a donor, we are conscious of our responsibility for the continuous supply of such product(s).
	6.8 Equipment and materials, in addition to those referred to in Article 4.3, donated to a health care system may bear a company's name or logo, but should not refer to any proprietary product within the scope of this Code.		4.5 If allowed under local laws and regulations and consistent with Company Policies, Danone may donate practice-related equipment or materials to HCOs for use by Health Workers in addition to those referenced in Clause 2.3 of this BMS Policy. These items do not carry Covered Product (or Danone services) brand names or logos, but may carry the Company's name or logo.
Article 7 Health Workers	7.1 Health workers should encourage and protect breast-feeding; and those who are concerned in particular with maternal and infant nutrition should make themselves familiar with their responsibilities under this Code, including the information specified in Article 4.2.	Article 5 Health Workers & Article 6 Product for Professional Evaluation	5.1 Danone seeks to ensure Health Workers are familiar with all their responsibilities under the WHO Code.
	7.2 Information provided by manufacturers and distributors to health professionals regarding products within the scope of this Code should be restricted to scientific and		5.2 Danone may provide Health Workers with information on Covered Products and bottle feeding, including specific product information, as long as it is scientific, factual and

factual matters, and such information should not imply or create a belief that bottlefeeding is equivalent or superior to breast-feeding. It should also include the information specified in Article 4.2.

financial 7.3. No or material inducements to promote products within the scope of this Code should be offered manufacturers or distributors health to workers or members of their families, nor should these be accepted by health workers or members of their families.

properly referenced. Such material should not imply or the belief that create Covered **Product** is equivalent or superior to breast-feeding. These materials must include the information specified in Clause 2.2 of this BMS Policy and bear the following statement "For Health Worker use only - not for distribution to the general public".

5.3 No gifts, benefit-in-kind, financial, material or other inducements/advantages are offered to Health Workers or their families as an inducement for the supply, recommendation or sale of Covered Products or for the purpose of promoting Covered Products.

5.4 If allowed under local laws and regulations, and consistent with Company Policies, an inexpensive gift unrelated to the Health Worker's practice can be given on an infrequent basis acknowledgment significant national, cultural or religious events, provided such items do not display Products' Covered (or Danone services') brand names or logos.

5.6 If allowed under local laws and regulations, Danone may contract HCPs, through their affiliated HCO, for the provision of legitimate, professional services (such as speeches, market research, medical consultancy, input to clinical studies etc.) against a fee at

Samples of infant formula or other products within the scope of this Code, or of equipment or their utensils for preparation or use, should not be provided to health workers except when necessary for the purpose of professional evaluation research at institutional level. Health workers should not give samples of infant formula pregnant women, mothers of infants and voung children, members of their families.

fair market value. In contracting a HCP through their affiliated HCO, we use selection criteria that we can explain in good faith and that ensure the appropriate service quality for our needs. We do not influence or reward a HCP's decision, advice or professional or business conduct in general, in consideration of the award of a contract.

3.2 Samples of Covered Products are not distributed to pregnant women, mothers, or members of their families.

Product for Professional Evaluation
6.2 PPE of Covered Product and or equipment/utensils for Covered Product preparation is only provided specifically for the purpose of professional evaluation or research at an institutional level.

- 6.1 Danone may only provide PPE of Covered Product to HCP.
- 6.3 PPE may only be supplied to a HCP for:
 - The introduction of a new product or new product packaging/labelling
 - The introduction of a new formulation/recipe of an existing product, or
 - The introduction of our range of products

to a new or recently qualified HCP. 6.4 In such cases a maximum of two units of Covered Products may be given to the HCP, provided a written receipt (confirmation) is completed by the HCP and provided to Danone. The receipt should clearly state the HCP certification that: - The PPE is solely for purposes professional evaluation, The **HCP** understands and is of aware the obligations set forth under the relevant local laws and regulations and the WHO Code, and The PPE is not being provided as an incentive to purchase, resell or recommend a particular brand of Covered Product. 6.5 The PPE should bear a Label stating that it is "For Professional **Evaluation** Only" and "Not for Sale". Manufacturers 5.5 In order to facilitate distributors of products continuing professional within the scope of this development and training, Code should disclose to the and subject to relevant laws and regulations, Danone can institution to which recipient health worker is make a contribution on affiliated any contribution behalf of a Health Worker made to him or on his for fellowships, study tours, attendance at professional behalf for fellowships, conferences and symposia study tours. research and similar informational grants, attendance

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	professional conferences,		and educational
	or the like. Similar		programmes. Danone
	disclosures should be made		ensures a transparent process
	by the recipient.		is followed and documented
			with regards to such
			contributions and that they
			are communicated to the
			organisation to which the
			Health Worker is affiliated.
NA		Article 7 Events	7.1 Educational events are
		for Health	events such as symposia,
		Workers	congresses or other scientific
			or professional meetings
			organised by Danone or by
			third parties. These events
			provide either educational or
			professional training to
			Health Workers or a forum
			to exchange scientific
			information related to our
			products and the Health
			Workers area of professional
			expertise. It must be the
			scientific strength of the
			programme content only that
			attracts delegates.
			7.2 Danone does not
			organise or support events
			for Health Workers
			(including supporting
			individuals to attend such
			events) unless the following
			requirements are met:
			- The event complies
			<u> </u>
			with the hospitality
			requirements in this
			BMS Policy as described in Clause
			7.5 of this BMS
			Policy.
			– Any initiation is
			made in writing to
			the business address
			of the HCP.
			- There is
			documented proof
			of attendance of all
			invited Health
			Workers.

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	– Support of the
	Health Worker is
	limited to the
	payment of and/or
	reimbursement of
	reasonable travel,
	meals,
	accommodation and
	registration fees.
	No payments are
	made directly or
	indirectly (by daily
	allowances) to
	compensate the
	Health Worker for
	time spent in
	*
	attending the Event.
	 Any event support
	provided to
	individual Health
	Worker must not be
	conditional upon an
	obligation to
	prescribe,
	recommend, sell or
	promote any
	Covered Products or
	reward of such
	activities.
	– Such support is
	permitted under
	local laws and
	regulations.
	7.2 Danama dana maturan
	7.3 Danone does not pay any costs associated with
	individuals accompanying invited Health Worker,
	unless such individuals
	independently qualify for
	payment of such costs.
	7.4 All events are held with a
	clear legitimate purpose with
	medical and educational
ı	

		content. Danone avoids using extravagant venues. 7.5 Hospitality is limited to refreshments and/or meals incidental to the main purpose of the event and is only provided to participants of the event, and not their guests. All hospitality offered or given must be legally permitted, legitimate, reasonable, and proportionate. We do not influence or reward a Health Worker's decision, advice,
		professional or business conduct in general, by means of our hospitality. 7.6 No stand-alone entertainment or other leisure or social activities are provided or paid for by Danone. At events, entertainment of modest nature, which is secondary to refreshments and/or meals, is allowed. Danone does not organise any entertainment that could be perceived as an incentive for the Health Worker to attend the event for reasons other than professional and scientific.
NA	Article 8 Grants	8.1 Danone may provide Grants to support genuine independent scientific research, advancement of science and education, or patient and public education in relation to the Covered Products. However, support of these programmes and activities by Danone must not be viewed as a price concession, a reward to favoured Health Workers or as an inducement to recommend, prescribe or

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			purchase products or
			services of Danone.
			Therefore, Danone
			maintains appropriate
			documentation in respect of
			all Grants made in relation to
			Covered Products.
			8.2 Grants must comply with
			all relevant aspects of codes
			of conduct of Health
			Workers and their
			institutions.
			8.3 Grants are not tied in any
			way to past, present or
			potential future use or
			recommendations of
			Covered Products.
			8.4 Grants can only be made
			to organisations or entities
			entitled to receive them
			under applicable laws and
			regulations and should not
			be made to individual Health
NT A		A 4.1 0	Workers.
NA		Article 9 Clinical Studies	9.1 The use of Covered
		Clinical Studies	Products in clinical studies is
			permitted as they play a vital
			role in demonstrating the
			safety and efficacy of
			Covered Products and are
			important for promoting the
			health of those infants who
			do not receive breast-milk
			exclusively.
			9.2 Danone may provide
			clinical study investigators
			with quantities of Covered
			Products for the purpose of
			clinical evaluation to be
			distributed to participating
			mothers during the period of
			the clinical study. In that
			case, quantities of
			distributed Covered
			Products should strictly
			Products should strictly correspond to Study protocol
			correspond to Study protocol
			correspond to Study protocol and declared number of
			correspond to Study protocol and declared number of infants.
			correspond to Study protocol and declared number of

			International Council for Harmonisation (ICH) Good Clinical Practice guidelines, the Declaration of Helsinki, and all other applicable local and international laws and regulations. 9.4 Danone takes every
			reasonable and practical measure not to interfere with the commitment by mothers to breast-feed while participating in its clinical studies.
			9.5 All activities should be conducted openly and transparently and without any improper influence on clinical study participants, results or outcomes or in any way to influence the
Article 8		Article 11	provision, supply, dispensing or promotion of any Danone products. 11.1 All Danone Employees
Persons Employed by Manufacturers and Distributors	8.1 In systems of sales incentives for marketing personnel, the volume of sales of products within the	Employees and Partners	and Partners responsible for the Marketing of Covered Products receive training, which includes the aims and principles of the WHO Code and the Danone commitments to responsible Marketing as outlined in this BMS Policy. 11.2 Bonus or incentive calculations for Danone Employees do not include walked as a supplementary or value to receive or the contraction of the contract
	sales of products within the scope of this Code should not be included in the calculation of bonuses, nor should quotas be set specifically for sales of these products. This should not be understood to prevent the payment of bonuses based on the overall sales by a company of other products marketed by it.		volume or value targets or quotas set specifically for Covered Products. This does not prevent the payment of bonuses based on overall sales of products marketed by Danone.

Article ()	8.2 Personnel employed in marketing products within the scope of this Code should not, as part of their job responsibilities, perform educational functions in relation to pregnant women or mothers of infants and young children. This should not be understood as preventing such personnel from being used for other functions by the health care system at the request and with the written approval of the appropriate authority of the government concerned.	Anticle 12	11.3 Danone Employees (such as healthcare nutrition representatives) and Partners, involved in the Marketing of Covered Products should not perform educational functions to pregnant women or mothers of infants and young children in HCOs. This should not prevent such personnel from providing education and support in cooperation with the HCO at the request, and with the written approval, of the appropriate authority.
Article 9 Labelling	9.1 Labels should be designed to provide the necessary information about the appropriate use of the product, and so as not to discourage breast-feeding.	Article 12 Labelling	Products should not discourage breast-feeding in any way and are designed to provide all necessary information about their safe and appropriate use in accordance with applicable standards, local laws and regulations (including Codex Alimentarius Standards, where applicable).
	9.2 Manufacturers and distributors of infant formula should ensure that each container as a clear, conspicuous, and easily readable and understandable message printed on it, or on a label which cannot readily become separated from it, in an appropriate language, which includes all the following points: (a) the words "Important Notice" or their equivalent; (b) a statement of the superiority of breastfeeding; (c) a statement that the product		12.2 Unless otherwise required by law, Labels for Covered Products must contain a clear, conspicuous, and easily readable and understandable message printed on it, or on a Label which cannot be separated from it, in the appropriate language(s) which includes all the following points: - The words "Important Notice" or their equivalent; - A statement of the superiority of breast-feeding;

should be used only on the advice of a health worker as to the need for its use and the proper method of use; (d) instructions for appropriate preparation, and a warning against the health hazards inappropriate preparation. Neither the container nor the label should have pictures of infants, nor should they have other pictures or text which may idealize the use of infant formula. They however, have graphics for easy identification of the product as a breastmilk substitute and for illustrating methods of preparation. The terms "humanized".

"materialized" or similar terms should not be used. Inserts giving additional information about product and its proper use, subject to the above conditions, be may included in the package or retail unit. When labels give instructions for modifying a product into infant formula, the above should apply.

9.3 Food products within the scope of this Code, marketed for infant feeding, which do not meet all the requirements of an infant formula, but which can be modified to do so, should carry on the label a warning that unmodified product should not be the sole source of nourishment of an infant. Since sweetened condensed milk is not

- A statement that the product should be used on the advice of a Health Worker as to the need for its use and the proper method of use;
- Instructions for appropriate preparation, use and storage of the Covered Products, and information about the possible health hazards of inappropriate preparation.

Such Labels should not have pictures of infants, nor should they have other pictures or text which may idealise the use of Infant Formula. The terms "humanised",

"maternalised" or similar terms should not be used.

12.3 Foods marketed for infant feeding that do not meet all the requirements of an Infant Formula, but which can be modified to do so, should carry on the Label a warning that the unmodified product should not be the sole source of nourishment of an infant.

Article 10 Quality	the date before which the product is to be consumed, taking into account the climatic and storage conditions of the country concerned. NA 10.1 The quality of products is an essential element for the protection of the health of infants and therefore should be of a high recognized standard. 10.2 Food products within the scope of this Code	Article 13 Quality of Covered Products	date before which the product is to be consumed, taking into account the climatic and storage conditions of the country concerned. 12.5 Labels of Covered Product must not make any health or nutrition claims except where specific claims are permitted under local laws and regulations or relevant Codex Alimentarius standards, as applicable. 13.1 To ensure the protection and health of infants, Danone manufactures all Covered Products under strict hygienic and quality management procedures. 13.2 Covered Products, when sold or otherwise
	products is an essential element for the protection of the health of infants and therefore should be of a high recognized standard. 10.2 Food products within	Quality of Covered	13.1 To ensure the protection and health of infants, Danone manufactures all Covered Products under strict hygienic and quality management procedures. 13.2 Covered Products,
	climatic and storage conditions of the country concerned. NA 10.1 The quality of products is an essential element for the protection of the health of infants and	Quality of Covered	climatic and storage conditions of the country concerned. 12.5 Labels of Covered Product must not make any health or nutrition claims except where specific claims are permitted under local laws and regulations or relevant Codex Alimentarius standards, as applicable. 13.1 To ensure the protection and health of infants, Danone manufactures all Covered Products under
	product is to be consumed, taking into account the		product is to be consumed, taking into account the

			Danone global quality
A 41 1 11	11.1.0	D	standards are followed.
Article 11 Implementation	11.1 Governments should	Danone Commitments	We respect the role of
and Monitoring	take action to give effect to	&	national governments to
una Momtoring	the principles and aim of	Article 14	develop health policies that
	this Code, as appropriate to	Responsibilities	are appropriate to their social
	their social and legislative framework, including the	for	and legislative frameworks and overall development
	adoption of national	Implementation	and overall development objectives.
	legislation, regulations or	&	objectives.
	other suitable measures.	Article 15	
	For this purpose,	Responsibilities of Danone	
	governments should seek,	Employees	
	when necessary, the	&	
	cooperation of WHO,	Article 16	
	UNICEF and other	Monitoring	
	agencies of the United	(Assessments,	
	Nations system. National	Audits and	
	policies and measures,	Verifications)	
	including laws and	& Article 17	
	regulations, which are	Reporting	
	adopted to give effect to the	& &	
	principles and aim of this	Article 18	
	Code should be publicly	Allegations,	
	stated, and should apply on	Investigations &	
	the same basis to all those	Sanctions	
	involved in the	& A ==4* =1 = 10	
	manufacture and marketing	Article 19 Advocacy	
	of products within the	Auvocacy	
	scope of this Code.		
	11.2 Monitoring the		We support governments in
	application of this Code		their efforts to implement the
	lies with governments		WHO Code and cooperate
	acting individually, and		with governments to monitor
	collectively through the		the application of the WHO
	World Health Organization		Code. 19 To succeed in Danone's
	as provided in paragraphs 6 and 7 of this Article. The		
	manufacturers and		ambition of fostering the alimentation revolution, we
	distributors of products		need to engage and work in
	within the scope of this		partnership with a wide
	Code, and appropriate		range of stakeholders,
	nongovernmental		including governments,
	organizations, professional		regulators and legislators,
	groups, and consumer		civil society and others in the
	organizations should		business environment such
	collaborate with		as peer companies. We
	governments to this end.		acknowledge and support the
			WHO Code and subsequent
			relevant WHA resolutions.
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11.3 Independently of any other measures taken for implementation of this Code, manufacturers and distributors of products within the scope of this Code should regard themselves as responsible monitoring their practices marketing according to the principles and aim of this Code, and for taking steps to ensure that their conduct at every level conforms to them.

Nongovernmental 11.4 organizations professional groups, institutions and individuals concerned should have the responsibility of drawing attention the manufacturers or distributors to activities which are incompatible with the principles and aim of this Code, so that appropriate action can be taken. The appropriate governmental authority should also be informed.

11.5 Manufacturers and primary distributors of products within the scope of this Code should apprise each member of their marketing personnel of the

The Early Life Nutrition Division complies with Danone's Global Advocacy Policy and ensures that any lobbying related to the implementation of the WHO Code adheres to these respective principles.

We monitor our Marketing practices according to the principles and aims of the WHO Code, independent of any other measures taken by governments to implement the WHO Code, and take steps to confirm that our conduct at every level conforms to our Policy in this regard.*

* (See Article 14 for Responsibilities for Implementation, Article 16 for Monitoring (Assessments, Audits and Verifications) and Article 17 for Reporting)

18.5 A process is in place to enable Employees and third parties to report alleged incidents of non-compliance with the BMS Policy, in a confidential and anonymous manner. The Danone Ethics Line allows Employees to report outside their normal management reporting line non-compliance potential with company policy in a way that protects them from possible negative consequences of such reporting.

15.1 A process is in place to ensure that Danone Employees responsible for the Marketing, distribution, selling, education and/or governance of Covered

Code and of their	Products, understand the
responsibilities under it.	aims and principles of our
	BMS Policy, and their
	individual responsibilities in
	adhering to it.
11.6 In accordance with	NA
Article 62 of the	
Constitution of the World	
Health Organization,	
Member States shall	
communicate annually to	
the Director-General	
information on action taken	
to give effect to the	
principles and aim of this	
Code.	
11.7 The Director-General	NA
	NA
shall report in even years to	
the World Health	
Assembly on the status of	
implementation of the	
Code; and shall, on request,	
provide technical support	
to Member States	
preparing national	
legislation or regulations,	
or taking other appropriate	
measures in	
implementation and	
furtherance of the	
principles and aim of this	
Code.	