

## **Guardian Media Group**

#### **Certified B Corporation**

SCORE COMPLETION VERSION NAME SECTOR COMPANY SIZE

100.9 100% 6 Active Assessment Service 1000+

As wholly-owned subsidiary of **Scott Trust Limited, Guardian Media Group** is required to make its full B Impact Assessment transparent. The PDF contains a completed B Impact Assessment that has been reviewed by B Lab with **Guardian Media Group** as part of their certification as a B Corporation. Answers to questions that would reveal sensitive information (e.g. that would advantage competitors or prejudice litigation) are highlighted with a "Sensitive" textbox.

**Sensitive** 

# Mission & Engagement

2.2

## **Level of Impact Focus**

Describe your company's approach to creating positive impact.

This is an unweighted question that will not impact your score and is asked only for research/benchmarking purposes. Ocreating positive social or environmental impact is not a focus for our business We occasionally think about the social and environmental impact of some aspects of our business, but not frequently. O We frequently consider our social and environmental impact, but it isn't a high priority in decision-making. O We consistently incorporate social and environmental impact into decision-making because we consider it important to the success We treat our social and environmental impact as a primary measure of success for our business and prioritize it even in cases where it may not drive profitability. Points Available: 0.00 **Mission Statement Characteristics** Does your company's formal, written corporate mission statement include any of the following? A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company. Please check all that apply. No social or environmental commitment A general commitment to social or environmental responsibility (e.g. to conserve the environment) A commitment to a specific positive social impact (e.g. poverty alleviation, sustainable economic development) A commitment to a specific positive environmental impact (e.g. reducing waste sent to landfills through upcycled products) A commitment to serve a target beneficiary group in need (e.g. low-income customers, smallholder farmers) We have no written mission statement Points Earned: 0.13 of 0.26

#### **Mission Statement**

Please share the text of your formal mission statement here.

Use clarity and imagination to build hope

# **Social and Environmental Decision-Making**

How does your company integrate social and environmental performance into decision-making?

Your answers determine which future questions in the assessment are applicable to your company.  ✓ Employee training that includes social or environmental issues material to our company or its mission  ☐ Manager roles with job descriptions that explicitly incorporate social and environmental performance  ☐ Performance reviews that formally incorporate social and environmental issues  ☐ Compensation and job descriptions of executive team members that include social and environmental performance
<ul> <li>✓ Board of Directors review of social and environmental performance</li> <li>☐ We measure our externalities in monetary terms and incorporate them into our financial balances</li> </ul>
Other - please describe
□ None of the above
Points Earned: 0.21 of 0.52
Social and Environmental Performance Training
How are social or environmental performance principles and practices incorporated into employee raining programs?
Please check all that apply.
Only included informally in orientation, training, or instruction
Specific, formal training is integrated into new employee and new manager training
Specific, formal training is integrated into ongoing employee and manager training
✓ Workers articulate goals and achievements related to social and environmental metrics as an individual or part of a workplace team
All supervisors and managers receive training on how to communicate social and environmental goals to employees and implement
accountability for results  None of the above
— Notile of the above
Points Earned: 0.52 of 0.52
Board Review of Social or Environmental Performance
Does the Board of Directors or equivalent governing body review your company's social or environmental performance on at least an annual basis?
O No, our Board doesn't review that
O Yes, the Board receives a general update on the company's social or environmental performance
<ul> <li>Yes, the Board reviews key performance indicators (KPIs) on the company's social or environmental performance</li> <li>N/A - Our company has no Board of Directors or equivalent governing body</li> </ul>
Points Earned: 0.52 of 0.52

## **Methods of Engagement**

What methods does the company use to solicit feedback from stakeholders on its social and environmental performance on material issues?

✓ Stakeholder surveys and /or focus groups	
✓ Townhall meetings or forums	
☐ Individual meetings with stakeholders or stakeholder representatives	
Stakeholder focused working groups and / or advisory panels	
✓ Stakeholder advisory councils that report directly to senior executives and/or Board of Directors	
Other	
☐ None of the above	
Points Earned: 0.52 of 0.52	

# **Management of Material Social and Environmental Issues**

How does your company identify, measure, and manage the most material social and environmental issues relevant to your operations and business model?

✓ We track impact metrics that we've chosen based on company mission or executive decision
☐ We have conducted a materiality assessment of our company using stakeholder engagement mechanisms or research
☐ We have identified and measure metrics based on the results of the materiality assessment we conducted for the company
☐ We have set performance targets for all identified material issues and measurements
☐ We measure the material social and environmental outcomes produced by our performance on our KPIs over time
☐ None of the above

Points Earned: 0.10 of 0.52

#### **Identification of Material Issues**

Based on the processes you have highlighted, what are the material issues that have been identified?

We have identified improving diversity among staff and improving environmental performance as our key material issues. We have set targets to reduce our gender pay gap, reduce our ethnicity pay gap, and reduce our greenhouse gas emissions

# **Frequency of Materiality Assessment Updates**

How frequently does your company conduct or review its materiality assessment of environmental issues?	of social and
<ul> <li>□ Company conducts a complete materiality assessment or update at least every other year</li> <li>□ Company conducts a complete materiality assessment every year</li> <li>☑ Company reviews or conducts a materiality assessment "update" every year</li> <li>□ Company has created materiality review processes to identify and adjust material issues more frequent</li> <li>□ None of the above</li> </ul>	tly than annually
Points Earned: 0.10 of 0.52	
Addressing Stakeholder / Human Rights Grievances	
Does your company have any of the following practices to address stakeholder gr human rights allegations?	ievances and/or
□ Company issues a public report identifying cases surfaced from grievance mechanisms (and other humalong with company responses □ Company has evidence of successful remedy (to the satisfaction of the stakeholder affected) for all grievance mechanism in the last year  ✓ Human rights policies, reviews, and diligence mechanisms are overseen by the Board of Directors □ None of the above	evances in the last year
Points Earned: 0.13 of 0.52	
Ethics & Transparency	OPERATIONS 6.8
Governance Structures	
What is the company's highest level of corporate oversight?	
<ul> <li>Owner or Manager Governed (including Board of Directors with only owners/ executives)</li> <li>Management, Executive Committee, or Democratic Governance</li> <li>Non-Fiduciary Advisory Board</li> <li>Board of Directors (with at least one member who is not an executive or owner of the company)</li> </ul>	
Points Earned: 0.50 of 0.50	

# **Governing Body Characteristics** Which of the following apply to your company's Board of Directors? Meets at least quarterly Requires minimum attendance rate for each board member ✓ Has budgetary authority to hire independent third-party consultants without management approval Conducts regular self-assessment of board performance Conducts regular independent assessment of board performance None of the above □ N/A - No Board of Directors Points Earned: 0.50 of 0.50 **Governing Body Composition** Which of the following apply to your company's Board of Directors? ✓ Includes at least 50% independent members All directors serve four or fewer other board mandates ✓ Term limits are set in board bylaws Requires separation of the board chair and chief executive positions Company is a cooperative and elects Board from membership None of the above □ N/A - No Board of Directors Points Earned: 0.75 of 1.00 **Governing Body Stakeholder Representation** Does your company's Board of Directors have voting seats representing: Select all that apply. Executive employees ☐ Non-executive employees Community expertise (e.g. local university representative) Environmental expertise (e.g. environmental nonprofits) Customers None of the above

Points Available: 0.25

□ N/A - no Board of Directors

### **Audit Committee Characteristics**

Which of the following apply to the Audit Committee of your company's Board of Directors? Please check all that apply. Committee meets at least quarterly ✓ All Audit Committee members are independent Procedures are in place for internal auditors to report directly to the Audit Committee in the case of concerns regarding the accuracy and integrity of the financial reports All audit and non-audit fees of the independent auditor are disclosed None of the above □ N/A - No Audit Committee □ N/A - No Board of Directors Points Earned: 0.50 of 0.50 **Shareholder Engagement** Which of the following apply to your shareholder engagement practices? Our company permits proxy voting by means of paper ballot, electronic voting, proxy voting services, or other remote mechanism We have mechanisms in place for shareholders to cast confidential votes Our company's ownership structure follows one-share, one-vote standard Shareholders have formal rights to vote on changes in corporate articles, by-laws, governance structures, and change-in-control provisions Shareholders have the right to nominate Board members Shareholder communications include company's financial and ESG performance None of the above Points Earned: 0.38 of 0.50 Code of Ethics What is required by your company's Code of Ethics? Prohibition of bribes in any form, including kickbacks or gifts, on any portion of contract payments or soft dollar practices Formal oversight policy covering direct or indirect political contributions, charitable donations, and sponsorships Public disclosure of financial and in-kind contributions to political parties, politicians, lobby groups, charitable organizations, and advocacy groups Other - please describe None of the above

Points Earned: 0.33 of 0.50

N/A - No Code of Ethics

# **Code of Ethics Training**

Which of the following stakeholder groups are required to participate in regular training on your company's Code of Ethics?

Please check all that apply.
✓ Executives and senior managers
☐ Business partners, contractors, and suppliers
Subsidiaries
☐ Joint ventures
☐ None of the above
Points Earned: 0.17 of 0.50
Instruction on Code of Ethics
How does your company instruct employees regarding your Code of Ethics on behavioral expectations, bribery, and corruption?
Please check all that apply.
✓ We instruct the Board of Directors on the Code at least annually
✓ We instruct all newly hired workers on the Code
✓ We instruct managers on the Code on an ongoing basis
✓ We instruct all non-managerial workers on the Code on an ongoing basis
✓ We communicate changes to the Code whenever it is updated
Other - please describe
No Code of Ethics or equivalent, or no training on the Code
Points Earned: 0.50 of 0.50
Breached Code of Ethics Breachment Policy
In cases where there are material breaches to your company's Code of Ethics, what actions are formally
outlined for your company?
Breaches, including case details, are reported to Board of Directors
☐ Breaches, including case details, are reported publicly
✓ Reported breaches are investigated promptly via independent party
✓ Employees are dismissed or disciplined if found in breach
✓ Contracts with business partners in breach are terminated
Company makes improvements to anti-corruption program based on reported cases
Other - please describe
None of the above
□ N/A - No Business Code of Conduct

Points Earned: 0.38 of 0.50

### **Anti-Corruption Practices**

Which of the following anti-corruption reporting and prevention systems are in place? ✓ Written employee whistle-blowing policy with confidentiality policy Circulation of whistle-blowing policy to all employees and business partners Communication of the anti-corruption system at least annually to the relevant internal and external stakeholders Annual training on the anti-corruption system Providing supporting tools and guidance (e.g. self-assessment survey for high-risk departments) ✓ Anonymous mechanisms to report concerns and grievances ☐ Individual or department oversight with direct access to Board of Directors We take part of a collective action/coalition with governments, community-based organizations, NGOs and other businesses to act against corruption Other - please describe None of the above Points Earned: 0.50 of 0.50 **Monitoring Ethics and Corruption** Does your company do any of the following with regard to monitoring and reporting on your anti-

corruption programme?

Responsibility for the monitoring has been clearly assigned and resources have been made available
☐ Mechanisms are in place for continuous monitoring (internal employee self-evaluations, automated controls monitoring)
☐ The management of the company (e.g. Board of Directors, Audit Committee) review the results of internal and external reviews and
ensure that required changes are implemented in an appropriate and prompt manner
External independent assurance is conducted to provide further security to management and stakeholders regarding the
effectiveness of the anti-corruption programme
Regular reporting announcements about the program are made at least annually to relevant internal and external stakeholders
(workshops, CEO announcement, newsletter)
✓ None of the above

#### **Financial Controls**

Does your company maintain any of the following financial controls?

Please check all that apply.

Fraud risk assessment is conducted at least annually and any internal control deficiencies identified are communicated to Board of
Directors and senior management
✓ Formal internal audit department has direct access to the Board of Directors and Audit Committee
✓ Job descriptions for managers and employees clearly define lines of financial reporting, responsibilities, and limits for the
authorization, approval, and verification of disbursements
☑ Financial control activities are documented, and at a minimum, cover controls around cash disbursement, accounts receivable,
accounts payable, and inventory management
☐ Majority of financial controls are automated
□ None of the above

Points Earned: 0.50 of 0.50

# **Company Transparency**

What information does the company make publicly available and transparent?

Your answers determine which future questions in the assessment are applicable to your company.

- Beneficial ownership of the company
- Financial performance (must be transparent to employees at minimum)
- Social and environmental performance (e.g. impact reports)
- ✓ Membership of the Board of Directors
- ☐ None of the above

Points Earned: 0.50 of 0.50

# **Financial Transparency with Employees**

How does your company formally share financial information with full-time employees?

Exclude compensation data. Please check all that apply.

- We have no formal documented process to share financial information with employees
- Our company discloses all financial information (except salary info) at least yearly
- Our company discloses all financial information (except salary info) at least quarterly
- In addition to sharing financials, our company also has an intentional education program around shared financials
- ✓ In addition to sharing financials with employees, our company publicly reports its financial statements

Points Earned: 0.38 of 0.50

## **Impact Reporting**

Does the company produce a public-facing annual report detailing its social and environmental performance that includes any of the following?

☐ We seek input from relevant stakeholder groups to help determine what information to report
✓ We provide clear descriptions of our mission-related activities
✓ We share quantifiable targets related to our company's mission
✓ We share quantifiable results from our mission-related activities (e.g., lbs of carbon offset)
✓ We use consistent variables of measurement which allow comparisons to previous years
Our report is in compliance with the Global Reporting Initiative (GRI) or equivalent disclosure level based on a third-party voluntary
reporting standard
✓ A third party has validated the information we share
☐ Impact reporting is integrated with financial reporting
We don't produce a public-facing mission-related annual report
Points Earned: 0.45 of 0.50
Executive Compensation Disclosure
Does your company have a written statement or policy to publicly disclose executive compensation?
○ Yes
No
Points Available: 0.25

# **Governing Body Transparency**

What information does your company make transparent regarding your Board of Directors?

Please check all that apply.

- We publicly report member names, bios or CVs, and relationship, including any conflict of interest with the company
- ✓ We publicly report attendance rate of board meetings
- ✓ We publicly report remuneration of board members and chief executives
- None of the above

Points Earned: 0.50 of 0.50

# **Governance Metrics**

**OPERATIONS** 

0.0

This section asks for your company to provide important financial information that will be referenced later in the assessment.

#### **Last Fiscal Year**

On what date did your last fiscal year end?

If your company has not yet completed its first fiscal year, please put your anticipated fiscal year end date.

On what date did your last fiscal year end? 31 Mar 2022

Points Available: 0.00

# **Reporting Currency**

Select your reporting currency

OBritish Pound - GBP

Points Available: 0.00

#### **Revenue Year Before Last**

Total Earned Revenue

From the fiscal year before last

If your company has not yet completed its first fiscal year, please put \$0

From the fiscal year before last

Sensitive

Points Available: 0.00

#### **Revenue Last Year**

Total Earned Revenue

From the last fiscal year

This question will be used for scored calculation questions later in the assessment. Please complete for accurate scoring. If your company has not yet completed its first fiscal year, please put \$0

From the last fiscal year

Sensitive

#### **Net Income Last Year**

Net Income

From the last fiscal year

If your company has not yet completed its first fiscal year, please put \$0

From the last fiscal year

Sensitive

Points Available: 0.00

#### **Net Income Year Before Last**

Net Income

From the fiscal year before last

From the fiscal year before last

Sensitive

Points Available: 0.00

IMPACT BUSINESS MODELS

all

# **Mission Locked - Impact Business Model**

7.5

Recognizes corporate forms and amendments that preserve mission and/or considers stakeholders regardless of company ownership

#### **Mission Lock**

Separate from a mission statement, what has your company done to legally ensure that its social or environmental performance is a part of its decision-making over time, regardless of company ownership?

This question is related to the legal requirement for Certified B Corps. Click "Learn" for more information and resources about this requirement.

Signed a contract or Board resolution committing to adopting a legal form that requires consideration of all stakeholders (e.g.
signed B Corp Agreement)
O Adopted a specific legal entity or governance structure that preserves mission over time, but does not require consideration of

• As a company wholly owned by another company that has not done so, amended corporate governing documents or adopted a legal entity that requires consideration of all stakeholders in its decision-making (e.g. benefit corporation, completed B Corp legal amendment)

O As an independent or publicly-owned business, amended corporate governing documents or adopted a legal entity that require	es
consideration of all stakeholders in its decision-making (e.g. benefit corporation, completed B Corp legal amendment)	

O None of the above

Points Earned: 7.50 of 10.00

stakeholders in its decision-making (e.g. cooperative)

# **Workers Impact Area Introduction**

0.0

This section identifies who should be considered a "worker" in the B Impact Assessment and reports your worker-related metrics. It also identifies whether your company is designed to deliver a specific, material, positive impact for its workers, and if so, opens the Worker Impact Business Model section that is most applicable.

## Majority Hourly vs. Salaried Workers

Are the majority (greater than 50%) of your employees paid on a fixed salary or a daily or hourly wage?

This is a REQUIRED question that determines the set of additional questions your company will respond to regarding your employee impact.

Fixed Salary

O Daily or hourly wage

Points Available: 0.00

#### **Use Of Contracted Labor**

Is any of your company's labor performed by subcontracted organizations or individuals, such as outsourced staffing services or independent contractors?

Your answers determine which future questions in the assessment are applicable to your company.

Yes, some of our labor is contracted to third party subcontractors that manage staff on our behalf

Yes, we hire individual independent contractors who are contracted to work 20+ hours per week for the company indefinitely, or for longer than a 6 month period

While we utilize independent contractors, they do not work for us greater than 20 hours per week for longer than a 6 month period

☐ None of the above

Points Available: 0.00

# **Independent Contractor Instructions**

For the remainder of the Workers section, you should consider independent contractors that work for the company 20+ hours per week over a 6+ month period as "employees" or "workers"

Ok, I will consider all independent contractors that meet these specifications in my responses to the remaining questions in the Workers section.

## **Workers Impact Business Model Introduction**

Points Available: 0.00

Is your company structured to benefit its employees in either of the following ways? Your answers determine which future questions in the assessment are applicable to your company. Ownership structures that provide significant equity (>40%) and empowerment to all employees (e.g. employee-owned companies, cooperatives) Providing high quality jobs or professional development for individuals with chronic barriers to employment (workforce development programs) ✓ None of the above Points Available: 0.00 # of Full Time Workers Number of Total Full-Time Workers **Current Total Full-Time Workers** Please click "Learn More" to understand how to answer this question. Current Total Full-Time Workers 1115 ☐ We do not track this Points Available: 0.00 # of Full Time Workers Last Year Number of Total Full-Time Workers Total full-time workers twelve months ago Please click "Learn More" to understand how to answer this guestion. Total full-time workers twelve months ago 1019 ☐ We do not track this Points Available: 0.00 # of Part Time Workers Number of Total Part-Time Workers **Current Total Part-Time Workers** Please click "Learn More" to understand how to answer this question. Current Total Part-Time Workers 244 

# # of Part Time Workers Last Year Number of Total Part-Time Workers Total part-time workers twelve months ago Please click "Learn More" to understand how to answer this question. Total part-time workers twelve months ago 253 We do not track this Points Available: 0.00 # of Temporary Workers Number of Total Temporary Workers **Current Total Temporary Workers** Please click "Learn More" to understand how to answer this question. Current Total Temporary Workers 208 We do not track this Points Available: 0.00 # of Temporary Workers Last Year Number of Total Temporary Workers Total temporary workers twelve months ago Please click "Learn More" to understand how to answer this question. Total temporary workers twelve months ago 159 We do not track this Points Available: 0.00 **OPERATIONS Financial Security** 7.7 **Lowest Paid Wage** What is the company's lowest wage as calculated on an hourly basis? Please exclude students and interns in this calculation. What is the company's lowest wage as calculated on an hourly basis?

# % of Employees Paid Individual Living Wage

70 or Employees I are maintage I trage
What percentage of employees on an FTE (Full Time Equivalent) basis are paid at least the equivalent o a living wage for an individual?
Please exclude students and interns in this calculation.
O<75%
O 75-89%
O 90-99%
● 100%
○ N/A
Points Earned: 2.76 of 2.76
% of Employees Paid Family Living Wage
What percentage of employees on an FTE (Full Time Equivalent) basis are paid at least the equivalent of a living wage for a family?
Please exclude students and interns in this calculation.
○<75%
O 75-89%
O 90-99%
● 100%
O N/A
Points Earned: 2.76 of 2.76
% Above the Minimum Wage
What percentage above the legal minimum wage does your lowest-paid hourly employee earn?
Please answer this question ONLY taking into account hourly workers. If you do not have hourly workers, select N/A.
○ 0% - Lowest wage is equivalent to minimum wage
O <sub>1-9%</sub>
O 10-29%
○ 30-49%
O 50-75%
O 75%+

Points Earned: 0.83 of 1.38

 $\bigcirc$  N/A - We do not employ hourly workers

# **Initiatives To Increase Wages and Benefits**

If it is not possible to verify a living wage in your country, has your company participated in any leadership initiatives/agreements to increase wages or benefits to workers provided in your country or industry?

Examples include commissioning a living wage calculation. Select N/A if living wage already exists.	
○ Yes	
○ No	
N/A - Living wage already exists	
Points Available: 1.38	
Compensation Policies and Practices	
Does your company offer any of the following additional financial benefits to non-executive workers?	
our answers determine which future questions in the assessment are applicable to your company.	
Cost of living adjustments that match inflation rates of the country	
☐ Bonuses or profit-sharing	
Employee ownership opportunities	
✓ None of the above	
Points Available: 1.38	
% Participation in Employee Ownership	
What percentage of all full-time employees have been granted stock, stock options, or stock	
equivalents (including participation in an ESOP or other qualified ownership plans) in the company?	
Select N/A if your company is a consumer/shared services cooperative, a producer cooperative or a nonprofit.	
<b>0</b> %	
O 1-24%	
O 25-49%	
O 50-74%	
O 75-99%	
O 100%	
○ N/A	
Points Available: 1.38	
onto / Wallaciot 100	

# Retirement Programs Do employees have access to any of the following savings programs for retirement? Government-sponsored pension or superannuation plans Private Pension or Provident Funds Plan that specifically includes Socially-Responsible Investing option None of the above Points Earned: 1.38 of 1.38

# **Financial Services for Employees**

What financial products, programs, or services does your company provide that help to meet financial health needs of hourly employees?

Please answer this question ONLY taking into account hourly workers. If you do not have hourly workers, select N/A.

Direct deposit
Access to free or affordable banking services or payroll cards (e.g. free ATM debit card)
☐ Financial management tools or coaching
☐ Emergency or short-term savings programs
☐ Low-interest or interest-free loans
Debt management, refinancing, or loan payment contributions
Employer match for deposits into savings accounts
Paychecks issued off-schedule on a need basis
☐ Tax preparation services
Other - please describe
✓ None of the above
□ N/A - We do not employ hourly workers

Points Available: 0.69

**OPERATIONS** 

# Health, Wellness, & Safety

10.8

## **Government Provision Of Healthcare**

How is healthcare provided in the country where the majority of employees reside?

- O Universal Provision of Basic Healthcare Services (e.g. United Kingdom)
- O Government-mandated or -provided health insurance programs (e.g. Switzerland)
- O None of the Above

# **Healthcare Coverage**

What percentage of workers receive healthcare coverage either through a government plan or paid by the company?

the company.
If healthcare is covered through the company, only consider workers for which the company pays the majority of healthcare costs.
O<75%
O 75-84%
O 85-94%
● 95%+
Points Earned: 2.40 of 2.40
Supplementary Health Benefits
What benefits does your company provide to all full-time tenured workers to supplement government programs?
Only select benefits the company pays the majority of costs to all full-time tenured workers. Select Other if the company covers less than 50% of the expenses for the benefits listed or other benefits offered.
✓ Disability coverage or accident insurance
✓ Life insurance
Private dental insurance
Private supplemental health insurance
Other - please describe
□ None of the above
Points Earned: 1.20 of 2.40
Supplementary Health Benefits Eligibility for Part-Time Workers
When do part-time workers become eligible to participate in the supplementary benefits offered by you company?
If applicable, please select one answer indicating tenure requirements (answers 1-2), and one answer indicating weekly hour requirement (answers 3-4).
Part-time workers are not eligible at time of hire, but become eligible to participate within their first 6 months of employment
✓ Part-time workers are eligible to participate at time of hire
Part-time workers are only eligible if they work more than 20 hours a week
✓ Part-time workers are eligible even if they work less than 20 hours a week
☐ We do not offer supplementary health benefits to part-time workers
□ N/A - We don't have part-time employees

Points Earned: 2.40 of 2.40

#### **Health and Wellness Initiatives**

What health and wellness initiatives or policies does your company offer beyond insurer-provided programs?

Check all that apply.

✓ We sponsor and encourage workers to participate in health and wellness activities during the workweek (e.g. walk	ing or steps
programs)	

- We offer incentives for workers to complete health risk assessments or participate in health and wellness activities (e.g., a fund for exercise equipment, subsidized gym membership)
- ✓ Employees have access to behavioral health counseling services, web resources, or Employee Assistance Programs
- Spouses, partners, or children of employees are provided access to behavioral health counseling services, web resources, or Employee Assistance Programs
- ✓ We have policies and programs in place to prevent ergonomic-related injuries in the workspace
- Over 25% of workers have completed a health risk assessment in the last twelve months
- Management receives reports on aggregate participation in worker wellness programs
- Other please describe
- Company does not offer any formal health and wellness initiatives

Points Earned: 2.40 of 2.40

# **Indoor Air Quality Audits**

What is included in your company's annual indoor air quality audit of all company facilities?

Select all options that apply.

- ✓ No smoking within 25 feet of building entrances
- ✓ Indoor ventilation rates compliant with ASHRAE Standard 62.1 or EN 16798-1
- ☑ Minimum air intake separation distance compliant with ASHRAE Standard 62.1 or EN 16798-3
- Operations and maintenance manual for ventilation equipment compliant with ASHRAE Standard 62.1
- ✓ HVAC filters compliant with ASHRAE Standard 52.2 or ISO 16890
- ✓ Temperature and relative humidity levels (PMV and PPD) in compliance with ASHRAE Standard 55 EN-16798 or ISO 7730
- Written IAQ complaint response policy
- ☐ None of the above

Points Earned: 2.40 of 2.40

**Career Development** 

**OPERATIONS** 

3.9

# **Professional Development Policies and Practices**

Does your company provide any of the following training opportunities to workers for professional development?

Your answers determine which future questions in the assessment are applicable to your company.
✓ We have a formal onboarding process for new employees
✓ We offered ongoing training on core job responsibilities to employees within the last year
✓ We have a policy to encourage internal promotions and hiring for advanced positions (e.g. posting job openings internally first)
✓ We provide cross-skills training for career advancements or transitions (e.g. management training for non-managers)
✓ We provide non-career-specific life-skill training (e.g. financial literacy, English as a Second Language)
✓ We facilitate or have an allocated budget for external professional development opportunities, (e.g. conference attendance, online
trainings)
✓ We provide reimbursements or programs for intensive continuing education credentials (e.g. college degrees, professional
licensures)
☐ None of the above
Points Earned: 0.71 of 0.71
Amount of Training for New Hires
What was the average amount of training that a newly hired worker received in the past twelve months
Use average of both full-time and part-time employees.
○ No training
On-the-job training (one day to one week)
On-the-job training (one week to one month)
O Apprenticeship or technical training (over one month)
○ N/A - No new hires during the last 12 months
Points Earned: 0.24 of 0.71
Paid Professional Development Days
How many paid days of professional development do the majority of full time workers receive in a sing
year?
○ 0 days
○ 1-4 days
○ 5-9 days
○ 10+ days
O No formal policy

# **Management Training** What management training and coaching do new and existing managers regularly receive? Check all that apply. Providing ongoing praise and corrective feedback ✓ Conflict negotiation and resolution Group dynamics and optimal team functioning Performance evaluation systems ✓ Other - please describe None of the above Points Farned: 0.71 of 0.71 **Employee Review Process**

Which of the following is included or applies to your company's formal process for providing performance feedback to employees?

Check all that apply.

✓ Process has a regular schedule and is conducted at least annually
Peer and subordinate input
✓ Written guidance for career development
Social and environmental goals
✓ Clearly-identified and achievable goals
A 360-degree feedback process
All tenured employees receive feedback
☐ None of the above

Points Earned: 0.85 of 1.41

### **Internal Promotions**

What percentage of employees has been internally promoted within the last 12 months?

Exclude material owners in your calculation.

00%

01-5%

6-15%

0 15%+

Points Earned: 0.47 of 0.71

## **Intern Hiring Practices**

How does your company manage the hiring and treatment of interns?

Check all that apply. If there is no third party living wage calculated for your country of operations, please do not select "payment of a living wage."

We have a formalized policy or program outlining the objectives of internships or internship programs for participants

We partner with education institutions to provide internship opportunities or work-study programs

We pay interns a living wage

Our interns receive formal performance reviews

Our interns have a formal opportunity to provide feedback on experience

We have hired interns on as full-time permanent employees in the past two years

Intern tenures are restricted to not exceed one year if interns are not currently enrolled in school

None of the above

N/A - Our company does not employ interns

Points Earned: 0.71 of 0.71

## **End of Employment Support**

What are your formal company policies regarding employee termination and layoffs?

✓ We have a policy to provide written notice of employee performance prior to termination

We have a policy to provide performance improvement plans or stated corrective time periods prior to termination

We have a policy to provide at minimum 2+ weeks of severance per year of employment

✓ We provide outplacement services for terminated employees

We don't have written termination or severance policies

Points Earned: 0.23 of 0.35

# Career Development (Salaried)

**OPERATIONS** 

0.7

## **Skills-Based Training Participation**

Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?

Skills-based training to advance core job responsibilities

On%

01-24%

25-49%

050-74%

O 75%+

O Don't know

Points Earned: 0.13 of 0.25

# **Cross-Job Skills Training Participation**

Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?

Skills-based training on cross-job functions beyond regular responsibilities (e.g. public speaking training, management training for non-managers)

0%
1-24%
25-49%
50-74%
75%+
Don't know

Points Earned: 0.06 of 0.25

# **Life Skill Training Participation**

Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?

Training on life skills for personal development (e.g. literacy, personal financial planning)

○ 0%

○ 1-24%

○ 25-49%

○ 50-74%

○ 75%+

○ Don't know

Points Earned: 0.06 of 0.25

# **External Professional Development Participation**

What percentage of full-time workers has participated in external professional development or lifelong learning opportunities in the past fiscal year?

Professional development should be paid for in advance, reimbursed or subsidized by the company.

0%
1-24%
25-49%
50-74%
75%+

Points Earned: 0.13 of 0.50

### **Subsidized Educational Opportunities**

What percentage of full-time workers received advancement or reimbursement for continuing education opportunities in the last fiscal year?

Continuing education opportunities include GED, college credits, industry-recognized accreditation, etc.

0

01-5%

O 6-15%

0 15%+

Points Earned: 0.17 of 0.50

# **Career Development Policies**

What are your company's policies and practices around career development and promotion?

- Employees who seek to take a short-term leave or sabbatical will have their jobs guaranteed upon return
- Our company will make an effort to find a place for employees who seek to take a long-term leave or sabbatical upon their return
- Employees are able to make lateral moves or change career direction or pace when possible
- None of the above

Points Earned: 0.25 of 0.25

**OPERATIONS** 

# **Engagement & Satisfaction**

4.1

# **Employee Handbook Information**

What is included in your company's written and accessible employee handbook?

- ✓ A non-discrimination statement
- An anti-harassment policy with reporting mechanisms, processes, and disciplinary procedures
- A statement on work hours
- ✓ Policies on pay and performance issues
- Policies on benefits, training and leave
- ✓ Grievance resolution process
- ✓ Disciplinary procedures and possible sanctions
- A neutrality statement regarding workers' right to bargain collectively and freedom of association
- Prohibition of child labor and forced or compulsory labor
- We have no written employee handbook

Points Earned: 0.36 of 0.36

# **Paid Secondary Caregiver Leave**

What secondary parental leave policies are available to your workers, either through your company or a government program?

Select all that apply, but only select one answer indicating the total amount of paid time equivalent (answers 2-4). See "Learn" for further	
nstructions.	
☐ Workers receive unpaid time off for secondary parental leave	
☐ Workers receive up to 2 weeks (or full pay equivalent) paid leave	
☐ Workers receive between 2 to 5 weeks (or full pay equivalent) paid leave	
✓ Workers receive greater than 5 weeks (or full pay equivalent) paid leave	
Policy does not distinguish between primary and secondary caregiving, or provides equivalent time and pay to both	
☐ No secondary caregiver leave is offered to employees	
Points Earned: 0.58 of 0.72	
Supplementary Benefits	
What supplementary benefits are provided to a majority of non-managerial workers?	
ncluding full time and part time employees. Please check all that apply.	
On-site childcare	
Off-site subsidized childcare	
✓ Free or subsidized meals	
Policy to support breastfeeding mothers	
✓ Other - please describe	
☐ None of the above	
Points Earned: 0.65 of 1.44	
Worker Empowerment	
How does your company engage and empower workers?	
✓ We have formalized feedback and complaint mechanisms beyond direct reporting lines to address concerns and improve compan	У
practices	
✓ We have processes in place to provide input from employees prior to operational and/or strategic policy or practice changes	
Employee complaint / input mechanisms are reviewed at least every other year, with input from employees themselves into the	
process	
☑ Company tracks usage of input/ feedback / complaint mechanisms and resolution / implementation rates	
☐ We have adopted open book management or self-management principles within the workplace	
☐ Workers have opportunity to elect member(s) to the Board of Directors	
Other - please describe	
☐ None of the above	

Points Earned: 0.54 of 0.72

# **Surveying and Benchmarking Engagement and Attrition**

O N/A

Points Earned: 0.72 of 1.44

Does your company monitor and evaluate your worker satisfaction and engagement in any of the following ways?

Your answers determine which future questions in the assessment are applicable to your company.
✓ We calculate employee attrition rate
✓ We benchmark employee attrition rate to relevant benchmarks
✓ We regularly (at least once a year) conduct employee satisfaction or engagement surveys
✓ We benchmark employee satisfaction to relevant industry benchmarks
☐ We disaggregate calculations based on different demographic groups to identify trends
✓ We outperform industry benchmarks on attrition
✓ We outperform industry benchmarks on satisfaction
☐ None of the above
Points Earned: 0.72 of 0.72
Departed Employees
Number of full-time and part-time workers that departed or left the company in the last twelve months
Enter 0 if None.
Number of full-time and part-time workers that departed or left the company in the last twelve months
Sensitive
Points Available: 0.00
Employee Satisfaction
What percent of your employees are "Satisfied" or "Engaged"?
Select N/A if satisfaction or engagement is not formally surveyed.
O<65%
● 65-80%
O 81-90%
O 90%+

# **Labor Practices Review**

Points Earned: 0.88 of 0.88

How have your company's labor practices been certified or reviewed by an independent third the last twelve months?	l party in
□No	
☐ 50%+ of our operations have been reviewed or certified	
☐ We have conducted human rights reviews beyond what is required by law	
Our compliance reports are shared with stakeholders (e.g. workers, suppliers, NGOs, government)	
✓ N/A - Company only has operations in developed markets	
Points Available: 0.36	
Labor Rights Training	
What percentage of employees has received specialized training on policies and procedures aspects of labor or human rights that are relevant to the company's operations?	concerning
ONone	
O 1-24%	
O 25-49%	
<b>o</b> 50-74%	
○ 75%+	
Points Earned: 0.54 of 0.72	
	OPERATIONS
Engagement & Satisfaction (Salaried)	2.6
Number of Paid Days Off	
What is the annual minimum number of paid days off (including holidays) for full-time employ	ees?
○ 0-15 work days	
O 16-22 work days	
O 23-29 work days	
○ 30-35 work days	
● 36+ work days	

## **Paid Primary Caregiver Leave for Salary Workers**

Which of the following describe the primary parental leave policies for salaried workers, either through the company or government program?

If applicable, please select one answer indicating total time off (answers 1-3), and one answer indicating fully paid time off (answers 4-7).
Primary caregivers receive 4-12 weeks of time off for parental leave (including unpaid and paid leave)
Primary caregivers receive 13 weeks to 6 months of time off for parental leave (including unpaid and paid leave)
✓ Primary caregivers receive more than 6 months of time off for parental leave (including unpaid and paid leave).
4-12 weeks of primary parental leave (or equivalent) is fully paid
☐ 13-18 weeks of primary parental leave (or equivalent) is fully paid
19-24 weeks of primary parental leave (or equivalent) is fully paid
✓ More than 24 weeks of primary parental leave (or equivalent) is fully paid
Primary caregivers receive less than 4 weeks off or no time off for parental leave
Points Earned: 0.88 of 0.88
Workplace Flexibility in Practice
Workplace Flexibility in Practice  Which of the following flexible workplace practices have been used in the past 12 months?
Which of the following flexible workplace practices have been used in the past 12 months?
Which of the following flexible workplace practices have been used in the past 12 months?  Please check all that apply.
Which of the following flexible workplace practices have been used in the past 12 months?  Please check all that apply.  Managers or executives worked part-time or in a job-share
Which of the following flexible workplace practices have been used in the past 12 months?  Please check all that apply.  Managers or executives worked part-time or in a job-share  Managers or executives are in a telecommuting position
Which of the following flexible workplace practices have been used in the past 12 months?  Please check all that apply.  Managers or executives worked part-time or in a job-share  Managers or executives are in a telecommuting position  We hired new people into permanent positions that are telecommuting
Which of the following flexible workplace practices have been used in the past 12 months?  Please check all that apply.  Managers or executives worked part-time or in a job-share  Managers or executives are in a telecommuting position  We hired new people into permanent positions that are telecommuting  We hired new people into permanent positions that are part-time or job-share
Which of the following flexible workplace practices have been used in the past 12 months?  Please check all that apply.  Managers or executives worked part-time or in a job-share  Managers or executives are in a telecommuting position  We hired new people into permanent positions that are telecommuting  We hired new people into permanent positions that are part-time or job-share  We have transitioned staff into part-time, job-share, or telecommuting positions
Which of the following flexible workplace practices have been used in the past 12 months?  Please check all that apply.  Managers or executives worked part-time or in a job-share  Managers or executives are in a telecommuting position  We hired new people into permanent positions that are telecommuting  We hired new people into permanent positions that are part-time or job-share  We have transitioned staff into part-time, job-share, or telecommuting positions  Other - please describe

## **Attrition Rate for Salaried Workers**

What percentage of full-time and part-time salaried workers left the company during the last twelve months?

Calculation should include voluntary and involuntary separation, but exclude workers dismissed with cause.

Sensitive

Points Available: 0.88

#### Community

# **Community Impact Area Introduction**

0.0

This section identifies whether your company is designed to deliver a specific, material, positive impact for its community, and if so, opens the Community Impact Business Model section that is most applicable.

## **Community Oriented Impact Business Model**

Does your company's business model create a specific positive benefit for stakeholders such as charitable partners, vendors or suppliers in need, or your local community?

Your answers determine which future questions in the assessment are applicable to your company.

O Yes

O No

Points Available: 0.00

**OPERATIONS** 

# Diversity, Equity, & Inclusion

9.1

## **Inclusive Hiring Practices**

How does your company create an inclusive recruiting and hiring process?

- ✓ We include a statement in all our job postings with a commitment to diversity, equity, and inclusion
- ✓ We don't ask about incarceration history during our application process
- ✓ We conduct anonymous or "blind" reviews of applications or resumes without attaching names or identifiable characteristics
- We actively recruit through organizations or services that serve individuals from underrepresented populations
- We conduct analyses of our job description language and requirements to ensure they are inclusive and equitable
- None of the above

Points Earned: 0.81 of 0.81

# **Diverse Ownership and Leadership**

Is your company majority-owned or -led by individuals from any of the following underrepresented groups?

Please select all that apply.

- Led by a woman
- Led by an individual from an underrepresented racial or ethnic minority
- Led by another underrepresented individual (veterans, LGBT, etc.)
- Majority owned by women
- Majority owned by individuals from underrepresented racial or ethnic minorities
- Majority owned by other underrepresented individuals (veterans, LGBT, etc.)
- None of the above

Points Earned: 0.41 of 0.81

#### **Inclusive Work Environments**

How does your company create an equitable and inclusive workplace for employees?

✓ We have designated an individual or group explicitly responsible for diversity, equity, and inclusion (i.e. a Diversity Manager or
Inclusion Committee)
✓ We offer trainings for all employees on topics related to diversity, equity, and inclusion
✓ We have voluntary employee resource or affinity groups
✓ Our facilities are designed to meet accessibility requirements for individuals with physical disabilities
✓ Our facility restrooms are gender-neutral or gender-inclusive
✓ We have programs in place to provide mentorship, apprenticeships, or internships for individuals from underrepresented groups
☐ We accommodate learning or emotional disabilities in work processes and workplace policies
☐ None of the above
Points Earned: 0.81 of 0.81

# Management of Diversity, Equity, and Inclusion

How does your company manage and improve your workplace diversity and inclusivity?

☑ We anonymously survey employees on gender identity, race/ethnicity, disability status, and other demographic factors to track
diversity of our workforce
☑ We have set specific, measurable diversity improvement goals that are reviewed by senior executives or our Board of Directors
We have conducted a pay equity analysis by gender, race/ethnicity, or other demographic factors and, if necessary, implemented
equal compensation improvement plans or policies

✓ We analyze job categories, satisfaction, promotion, retention rates, or benefits by different demographic groups, and if necessary, have implemented corrective actions for inequitable results

We specifically analyze diversity, equity, and inclusion data for individuals who are part of multiple underrepresented groups

None of the above

Points Earned: 0.81 of 0.81

# **Measurement of Diversity**

What attributes of a diverse workforce does your company track, either through anonymous surveys or other methods legal in your jurisdiction?

If collecting this type of demographic data is not legal in your jurisdiction, select None of the Above.

- Socioeconomic status (as determined by low income residence, education level, etc.)
- ✓ Race or ethnicity
- ✓ Gender
- Age
- Other please describe
- ☐ None of the above

Points Earned: 0.81 of 0.81

# What percentage of your workforce lives in poor/very poor or low-income areas or does not have college degree? 00% 01-9% 010-19% 020-29% ○30%+ O Don't Know Points Earned: 0.20 of 0.81 **Workers from Ethnic or Racial Minorities** What percentage of your workforce identifies as being from a racial or ethnic minority? 00% 01-9% 0 10-19% 020-29% ○30%+ O Don't Know Points Earned: 0.41 of 0.81 **Women Workers** How many of your non-managerial workers identify as women? 00% 01-9% 010-24% 025-39% 040-49% 050%+ O Don't know

**Low Income Workers** 

Points Earned: 0.81 of 0.81

Age Diversity in Workforce
What percentage of your workforce is either under the age of twenty four or over the age of fifty?
O <sub>0%</sub>
O 1-9%
O 10-19%
○30%+
O Don't Know
Points Earned: 0.68 of 0.81
Workers from Other Underrepresented Populations
What percentage of your workforce identifies as part of another underrepresented social group other han the demographics featured above (e.g. individuals with disabilities, LGBTQ+ individuals, individuals who have been incarcerated, etc.)?
O <sub>0%</sub>
○1-9%
<ul><li>10-19%</li></ul>
O 20-29%
○30%+
O Don't Know
Points Earned: 0.41 of 0.81
High to Low Pay Ratio
What multiple is the highest compensated individual paid, inclusive of bonus, as compared to the owest paid full-time worker?
● >20x
○ 16-20x
○ 11-15x
○ 6-10x

○1-5x

Female Management
How many of your company managers identify as women?
<ul> <li>○ 0%</li> <li>○ 1-9%</li> <li>○ 10-24%</li> <li>○ 25-39%</li> <li>○ 40-49%</li> <li>○ 50%+</li> <li>○ Don't know</li> <li>○ N/A</li> </ul>
Points Earned: 0.81 of 0.81
Management from Underrepresented Populations
How many of your company managers identify as from another underrepresented social group?
If collecting this type of demographic data is not legal in your jurisdiction, select Don't Know.  0% 1-9% 10-19% 20-29% 30%+ Don't know  Points Earned: 0.27 of 0.81
Female Executives
How many of your company executives identify as women?
<ul> <li>○ 0%</li> <li>○ 1-9%</li> <li>○ 10-24%</li> <li>○ 25-39%</li> <li>○ 40-49%</li> <li>○ 50%+</li> <li>○ Don't know</li> <li>○ N/A</li> </ul>
Points Earned: 0.81 of 0.81

# **Executives from Underrepresented Populations** How many of your company executives identify as from another underrepresented social group? 00% 01-9% 010-19% 020-29% ○30%+ O Don't know O N/A Points Available: 0.81 **Female Directors** How many of your company Board Directors identify as women? 00% 01-9% 010-24% 025-39% 040-49% 0 50%+ O Don't know O N/A Points Earned: 0.81 of 0.81 **Directors from Underrepresented Populations** How many of your company Board Directors identify as from another underrepresented social group? If collecting this type of demographic data is not legal in your jurisdiction, select N/A. 00% 01-9% 0 10-19% 020-29% ○30%+ O Don't know O N/A

Points Earned: 0.27 of 0.81

### **Supplier Diversity Policies or Programs**

Does your company	have any	of the	following	policies	or	programs	in	place	to	promote	diversity	within
your supply chain?												

Points Available: 0.41	
□ N/A - Collecting supplier data or having preferential treatment policies is illegal in my country	of operations
✓ None of the above	
$\square$ We have a formal program to purchase and provide support to suppliers with diverse owners	hip
$\square$ We have formal targets to make a specific percentage of purchases from suppliers with divers	se ownership
$\square$ We have a policy to give preferences to suppliers with ownership from underrepresented pop	ulations
☐ We track diversity of ownership among our suppliers	

## **Supplier Ownership Diversity**

What percentage of your purchases were from companies that are majority-owned by women or individuals from underrepresented populations?

O 0%

O 1-9%

010-24%

025-39%

040-49%

○ 50%+

ODon't Know

Points Available: 0.81

## **Economic Impact**

**OPERATIONS** 

5.3

## **Geographic Structure and Scope**

We realize for large companies that have numerous facilities and multinational operations, the definition of local is potentially complex. Please briefly describe the structure of your company geographically, including the location and number of employees located at your headquarters and largest facilities. Also state the total number of facilities managed by your company.

UK - 1400 employees, US - 110 employees, Australia - 150 employees (figures are approximate, include full time, part time and temps); Total number of facilities - 7 (London, Manchester, New York, Washington DC, Los Angeles, Sydney, Melbourne)

## **Job Growth Rate**

Points Available: 1.16

What was your company's net job growth rate for full-time and part-time positions over the last 12 months? ONLY include newly created jobs that are paid a living wage.

If there is no living wage data available for your country of operations, include new jobs that pay 10% or more above a minimum wage.
0% (no growth on a net basis)
O 1-5%
© 6-15%
O>15%
Points Earned: 3.08 of 4.62
New Jobs Added Last Year
Number of full-time and part-time jobs that have been added to your company's payroll. Enter 0 if none or if your company has no workers.
Last twelve months:
Last twelve months: 82
☐ We do not track this
Points Available: 0.00
Local Purchasing and Hiring Policies
What written local purchasing or hiring policies does your company have in place?
"Local" is defined as being part of the same community. While the size and distance of a community may vary by context, they should
generally be based on a small-scale economically and culturally connected area like a metropolitan area or a city/town.
☐ Written preference at each facility to purchase from local suppliers
Formal targets or goals for the amount of local purchasing
Ready-to-use lists of preferred local suppliers and vendors for specific facilities
☐ Written preference for hiring and recruiting local managers
☐ Incentives for staff to live within 20 miles of local company facility
Other (please describe)
✓ No written local purchasing or hiring policies in place

## **Spending on Local Suppliers**

What percentage of your company's expenses (excluding labor) was spent with independent suppliers
local to the company's headquarters or relevant facilities in the last fiscal year?
Please click "Learn More" to understand how to answer this question.

Points Available: 2.31

#### **Facilities in Low-Income Communities**

What percentage of your workforce is low-income or does not have a college degree AND is also employed in company facilities located in low-income communities?

<10%</li>
 10-19%
 20-29%
 30%+
 Don't Know

Points Available: 2.31

## **Impactful Banking Services**

What characteristics apply to the financial institution that provides the majority of your company's banking services?

Certified CDFI or national equivalent social investment organization
Certified B Corporation
☐ Member of the Global Alliance for Banking on Values
Cooperative bank or credit union
Local bank committed to serving the community
☐ Independently owned bank
✓ None of the above

## **Local Employee Statistics**

What % of the following worker groups were hired from communities within 500 miles of company facilities?	
Executives	
O <sub>0%</sub>	
O 1-9%	
O 10-24%	
O 25-49%	
O 50-74%	
○ 75%+	
O Don't know	
Points Earned: 0.76 of 0.76	
% of Managers Hired Locally	
% of Managers Hired Locally  What % of the following worker groups were hired from communities within 500 miles of company facilities?	
What % of the following worker groups were hired from communities within 500 miles of company	
What % of the following worker groups were hired from communities within 500 miles of company facilities?	
What % of the following worker groups were hired from communities within 500 miles of company facilities?  Managers	
What % of the following worker groups were hired from communities within 500 miles of company facilities?  Managers  0%	
What % of the following worker groups were hired from communities within 500 miles of company facilities?  Managers  0% 01-9%	
What % of the following worker groups were hired from communities within 500 miles of company facilities?  Managers  0% 01-9% 010-24%	

Points Earned: 0.76 of 0.76

O Don't know

## % of Non-Managers Hired Locally

What % of the following worker groups were hired from communities within 500 miles of company facilities?

Non-managerial full-time workers
○0%
O 1-9%
O 10-24%
O 25-49%
○ 50-74%
<del>0</del> 75%+
O Don't know

Points Earned: 0.76 of 0.76

### OPERATIONS

3.3

## **Civic Engagement & Giving**

**Corporate Citizenship Program** 

How does your company take part in civic engagement?

Your answers determine which future questions in the assessment are applicable to your company.

Financial or in-kind donations (excluding political causes)
Community investments
✓ Community or pro-bono service
Advocacy for adopting improved social or environmental policies or performance
✓ Partnerships with charitable organizations or membership with community organizations
☐ Discounted products or services to qualified underserved groups
Free use of company facilities to host community events
Equity or ownership in the company granted to a nonprofit
Other - please describe
None of the above

Points Earned: 0.73 of 0.73

## **Community Service Policies and Practices** How does your company manage employee community service? We have hosted or organized company service days in the last year ✓ The company offers paid time off for community service 20 hours or more a year of paid time off Our company monitors and records total volunteer hours Our company has set community service or pro-bono targets Other - please describe ☐ None of the above Points Earned: 0.55 of 0.73 % of Employees Volunteer Service What percentage of employees took paid time off for volunteer service last year? 00% 01-24% 025-49% ○ 50-74% O 75%+ O Don't know Points Available: 1.45 **Total Amount of Volunteer Service Hours**

Number of hours volunteered by full-time and part-time employees of the organization during the last fiscal year

This should include both paid and unpaid time spent volunteering during traditional work hours, either for company-organized events or for employee-initiated activities.

Number of hours volunteered by full-time and part-time employees of the organization during the last fiscal year

✓ We do not track this

## **Volunteer Service Per Capita**

Points Available: 0.00

What was the percentage of per capita worker time donated as volunteer, community service, or probono time in the reporting period?

Calculate by total volunteer hours / total hours worked, generally 2000 hours per FTE.
○0%
O.19% of time
O 1-2.4% of time
○ 2.5-5% of time
○ 5%+ of time
O Don't know
Points Available: 1.45
Charitable Giving and Community Investment Policies and Practices
What are your company's practices regarding donations or community investments?
✓ We have a formal statement on the intended social or environmental impact of our company's philanthropy
☐ We have a formal donations commitment (e.g. 1% for the planet)
✓ We match individual workers' charitable donations
☐ We allow our workers or customers to select charities to receive our company's donations
☐ We have screening practices for charitable contributions or impact measurement mechanisms for our community investments
☐ None of the above
Points Earned: 0.36 of 0.73
Total Amount of Charitable Donations
Total amount (in currency terms) donated to registered charities in the last fiscal year
Report with the currency specified in "Reporting currency" for this metric.
Total amount (in currency terms) donated to registered charities in the last fiscal year  Sensitive

#### % of Revenue Donated

What was the equivalent percentage of revenue donated to charity during the last fiscal year?

Please include tax deductible in-kind donations but do not include pro bono time. O No donations last fiscal year 0.1-0.4% of revenue 0.5-1% of revenue ○ 1.1-2.4% of revenue 2.5-5%, of revenue ○ 5%+ of revenue O Don't know Points Earned: 0.58 of 2.91 **Policy Advocacy for Social and Environmental Standards** Has your company worked with policymakers to develop or advocate for policy changes explicitly

designed to improve social or environmental outcomes in the past two years?

Yes, company has offered support in name and/or signed petitions Yes, company has provided active staff time or financial support Yes, company has directly introduced, testified, made recommendations or provided expertise to advance standards Yes, and efforts resulted in a specific institutional, industry or regulatory reform Other - please describe ☐ None of the above

Points Earned: 0.73 of 0.73

## **Advancing Social and Environmental Performance**

How has your company worked with its stakeholders (including competitors) to improve behavior or performance on social or environmental issues in the past two years?

We have worked with other industry players on a cooperative initiative on relevant social and environmental standards for our

✓ We have provided data or contributed to academic research on social or environmental topics

✓ We participate in panel presentations or other public forums on social or environmental topics

We provide public resources for other businesses or stakeholders on improving social or environmental performance

Other - please describe

None of the above

Points Earned: 0.36 of 0.36

## **Significant Supplier Descriptions**

O No

Points Available: 0.00

Please select the types of companies that represent your Significant Suppliers:

All companies have significant suppliers, which are defined as the largest suppliers of the company amounting to approximately 80% of
non-labor costs. Select all that apply.
Product Manufacturers
✓ Professional Service Firms (Consulting, Legal, Accounting)
☐ Independent Contractors
✓ Marketing and advertising
Office Supplies
✓ Benefits Providers
✓ Technology
✓ Raw materials
Farms
✓ Other - please describe
Points Available: 0.00
Outsourced Staffing Services
Does your company outsource support services (staffing) essential to the delivery of your services to other individuals or organizations?
Your answers determine which future questions in the assessment are applicable to your company.

## **Outsourced Staffing Screening Topics**

Does your company review or set requirements regarding the labor practices of its outsourced staffing service providers that includes the following topics?

Your answers determine which future questions in the assessment are applicable to your company.
✓ Compliance with all local laws and regulations
✓ Compliance with international human rights and labor standards (for employees and contractors)
Payment at or above industry benchmarks
✓ Payment of a living wage (for employees and contractors)
Employee benefits provided
Professional development opportunities
Other labor practices
☐ None of the above
□ N/A
Points Earned: 0.18 of 0.25
% of Outsourced Services Accountable to Code of Conduct?
% of Outsourced Services Accountable to Code of Conduct?
% of Outsourced Services Accountable to Code of Conduct? What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?
% of Outsourced Services Accountable to Code of Conduct? What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?
% of Outsourced Services Accountable to Code of Conduct? What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?  0% 01-20%
% of Outsourced Services Accountable to Code of Conduct? What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?
% of Outsourced Services Accountable to Code of Conduct?  What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?  O% O1-20% O21-49%
% of Outsourced Services Accountable to Code of Conduct?  What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?  O% O1-20% O21-49% O50-74%
% of Outsourced Services Accountable to Code of Conduct? What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?  0% 01-20% 21-49% 50-74% 75-99%

## **Screening / Monitoring for Services**

Which of the following methods are used to evaluate the social or environmental impact of your outsourced staffing services?

r answers determine which future questions in the assessment are applicable to your company.
Company shares policies or rules with subcontractors but does not have a verification process in place
Company requires subcontractors complete self-designed assessment
Company utilizes third party risk or impact assessment tools (BIA)
Company conducts routine audits/reviews of subcontractors at least every two years
Company has third parties conduct routine audits/reviews of subcontractors at least every two year
Other
☐ None of the above
ints Earned: 0.06 of 0.25
of Outsourced Staffing Services Screened / Monitored
or eather than ing environment in the interest
nat % of your outsourced staffing services (on a currency basis) are evaluated based on the methods ected in the previous question?
nat % of your outsourced staffing services (on a currency basis) are evaluated based on the methods
nat % of your outsourced staffing services (on a currency basis) are evaluated based on the methods ected in the previous question?
nat % of your outsourced staffing services (on a currency basis) are evaluated based on the methods ected in the previous question?
nat % of your outsourced staffing services (on a currency basis) are evaluated based on the methods ected in the previous question?
nat % of your outsourced staffing services (on a currency basis) are evaluated based on the methods ected in the previous question?
nat % of your outsourced staffing services (on a currency basis) are evaluated based on the methods ected in the previous question?
nat % of your outsourced staffing services (on a currency basis) are evaluated based on the methods ected in the previous question?  0%  1-20%  21-49%  50-74%  75-99%

## **Screening/Management Methods for Tier 1 Suppliers**

Which of the following methods are used to evaluate the social or environmental impact of your Tier 1 Suppliers?

Company shares policies or rules with suppliers but does not have a verification process in place
✓ Company requires completion of self-designed assessment
Company utilizes third party risk or impact assessment tools (Sedex, BIA)
Company conducts routine audits/reviews of Tier 1 suppliers at least every two years
Company has third parties conduct routine audits/reviews of Tier 1 supplier at least every two years
Company has mechanisms to hear grievances or performance feedback from stakeholders of Tier 1 suppliers
Company can confirm quantifiable improvement in Tier 1 supplier social and environmental performance improvement in last year
Other
☐ None of the above
Points Earned: 0.06 of 0.25
% of Tier 1 Suppliers Screened / Monitored
What % of your Tier 1 Suppliers (on a currency basis) are evaluated based on the methods selected in
the previous question?
O 0%
O 1-20%
O 21-49%
O 50-74%
O 75-99%
<b>●</b> 100%
○ N/A
Points Earned: 1.00 of 1.00

## **Reporting on Supply Chain Impact**

nich of the following are true regarding how your company reports on your supply chain impact?
Company aggregates results of supply chain social and environmental assessments to identify and report on trends in performance
and breaches publicly
✓ Company reports key risk areas and root causes of supply chain performance issues and breaches, including methods of
remediation the company is taking to address them
Ompany publicly reports the geographic locations of all significant and high risk suppliers and originating sources within its supply
chain
Company publicly shares information identifying specific companies in their supply chain
Company has set public goals regarding the overall social or environmental impact of their supply chain, along with progress
towards those goals (to be paying a living wage, etc.)
☐ None of the above
ints Earned: 0.13 of 0.25
of Suppliers with Transparency, Reporting, and Goal Setting
of Suppliers with Transparency, Reporting, and Goal Setting r what % of your suppliers (on a currency basis) do the reporting practices selected in the previous estion apply?
r what % of your suppliers (on a currency basis) do the reporting practices selected in the previous
r what % of your suppliers (on a currency basis) do the reporting practices selected in the previous estion apply?
r what % of your suppliers (on a currency basis) do the reporting practices selected in the previous estion apply?
r what % of your suppliers (on a currency basis) do the reporting practices selected in the previous estion apply?
r what % of your suppliers (on a currency basis) do the reporting practices selected in the previous estion apply?
r what % of your suppliers (on a currency basis) do the reporting practices selected in the previous estion apply?
r what % of your suppliers (on a currency basis) do the reporting practices selected in the previous estion apply?

## **Improving Impact of Suppliers**

Points Earned: 0.13 of 1.00

Does the company have any of the following policies or programs to improve the social and/or environmental impact of suppliers, either in cases of noncompliance or more broadly?

Company formulates corrective action or improvement plans with goals for continuous improvement of their supplier performance
Company requires a specific time period for suppliers to make changes to remediate code of conduct non-compliance or otherwise
terminates contract
Company provides training and/or resources on improving social or environmental performance to suppliers, either from the
company itself or through a third party
Company provides training and/or resources to its own staff, focused on managing their own practices and relationships with
suppliers to enable the suppliers to improve their performance
Company has participated in collaborative initiatives with other companies to help improve the social or environmental impact of
their supply chain
Company incentivizes social and environmental performance or improvement through contract terms, prices, or other means
✓ Company has achieved quantifiable improvements on social or environmental performance of its supply chain
Other
☐ None of the above
ints Earned: 0.17 of 0.25
of Suppliers with Programs to Improve Impact
of Suppliers with Programs to Improve Impact r what % of your suppliers (on a currency basis) do the policies and programs selected in the
of Suppliers with Programs to Improve Impact r what % of your suppliers (on a currency basis) do the policies and programs selected in the evious question apply?
of Suppliers with Programs to Improve Impact  r what % of your suppliers (on a currency basis) do the policies and programs selected in the evious question apply?  0%
of Suppliers with Programs to Improve Impact  If what % of your suppliers (on a currency basis) do the policies and programs selected in the evious question apply?  On%  1-20%
of Suppliers with Programs to Improve Impact  r what % of your suppliers (on a currency basis) do the policies and programs selected in the evious question apply?  0%  1-20%  21-49%
of Suppliers with Programs to Improve Impact  r what % of your suppliers (on a currency basis) do the policies and programs selected in the evious question apply?  0%  1-20%  21-49%  50-74%

## **Managing Supply Chain Impact**

☐ We embed social and environmental supplier performance into the job descriptions and performance evaluations of their	
procurement departments (distinct from their sustainability or CSR departments)	
Senior management team members have written responsibility for social and environmental supply chain performance	
We aggregate the results of supply chain social and environmental assessments to identify and report on trends in performance	e and
breaches internally	
We use trends in supply chain performance to identify and remediate root causes of supply chain performance issues and brea	aches
(including contractual requirements posed by the company itself, inadequate management or human resources processes, capaci	ty
constraints within suppliers, etc.)	
✓ None of the above	
Points Available: 0.25	
Verification of Positive Outcomes in Supply Chain	
Has your company verified any of the following outcomes for all aspects of its supply chain in a way that can be publicly and accurately confirmed?	r
	r
that can be publicly and accurately confirmed?	r
that can be publicly and accurately confirmed?  Compliance with all local laws and regulations, including those related to social and environmental performance	,
that can be publicly and accurately confirmed?  Compliance with all local laws and regulations, including those related to social and environmental performance Compliance with international human rights and labor standards	,
that can be publicly and accurately confirmed?  Compliance with all local laws and regulations, including those related to social and environmental performance Compliance with international human rights and labor standards Compliance with international environmental standards	,
that can be publicly and accurately confirmed?  Compliance with all local laws and regulations, including those related to social and environmental performance Compliance with international human rights and labor standards Compliance with international environmental standards Payment of a living wage	,
that can be publicly and accurately confirmed?  Compliance with all local laws and regulations, including those related to social and environmental performance Compliance with international human rights and labor standards Compliance with international environmental standards Payment of a living wage  No forced labor / modern slavery	,
that can be publicly and accurately confirmed?  Compliance with all local laws and regulations, including those related to social and environmental performance Compliance with international human rights and labor standards Compliance with international environmental standards Payment of a living wage No forced labor / modern slavery None of the above	,

## **Environment Impact Area Introduction**

**OPERATIONS** 

0.0

This section asks about your environmental footprint to determine which questions are applicable later on in the assessment. It also identifies whether your company's product/service is designed to deliver a specific, material, positive environmental impact, and if so, opens the Environmental Impact Business Model section that is most applicable.

#### **Environmental Business Model**

Are your company's products/services or processes structured to restore or preserve the environment in any of the following ways? (Please note: the environmental impact of your day-to-day operations will be assessed in the remaining sections of the Environment Impact Area. This question is specifically asking about your products/services or innovative production processes.)

Answering affirmatively will opt you into additional sections of the B Impact Assessment with more specific questions about this Impact Business Model.

☐ Through an innovative manufacturing, wholesale or agriculture process which is designed to significantly reduce environmental
impact compared to typical practices for the industry

Through a product or service that preserves, conserves, or restores the environment or resources

✓ None of the above

Points Available: 0.00

## **Environmental Management**

**OPERATIONS** 

3.5

## **Green Building Standards**

What percentage of company facilities (by area, both owned by company or leased) is certified to meet the requirements of an accredited green building program?

0<20%

020-49%

050-79%

080%+

O N/A

Points Earned: 2.33 of 2.33

## **Facility Improvement with Landlord**

If you lease your facilities, have you worked with your landlord to implement or maintain any of the following?

✓ Energy efficiency improvements

☐ Water efficiency improvements

Waste reduction programs (including recycling)

☐ None of the above

N/A - Company does not lease majority of facilities

Points Earned: 0.78 of 2.33

## **Environmental Management Systems**

☐ We do not track this

Points Available: 0.00

Does your company have an environmental management system (EMS) covering waste generation, energy usage, water usage, and carbon emissions that includes any of the following?

Please check all that apply.			
✓ Policy statement documenting our organization's commitment to the environment			
Assessment undertaken of the environmental impact of our organization's business activities  Stated objectives and quantifiable targets for environmental aspects of our organization's operations			
☐ We have no environmental management system			
Points Earned: 0.47 of 2.33			
	OPERATIONS		
Air & Climate	2.8		
Manifesian and Denastics Engage Hea			
Monitoring and Reporting Energy Use			
How does your company monitor, record, or report its energy usage?			
Include electricity and other energy consumption from heating, hot water, etc.			
☐ We do not currently monitor and record usage			
✓ We monitor and record usage but have set no reduction targets			
☐ We monitor usage and have set intensity targets (e.g. relative to dollars of revenue, volume produced, etc.)	that are being monitored		
$\square$ We monitor usage and have set absolute reduction targets regardless of company growth			
☐ We report progress on our reduction targets publicly on an annual basis			
☐ We have met specific reduction targets during the reporting period			
Points Earned: 0.06 of 0.52			
Total Energy Use			
Total energy used (Gigajoules) during the last 12 months:			
Total energy used (Gigajoules) during the last 12 months: 22523			

# **Total Renewable Energy Use** Total energy used from renewable resources (Gigajoules) during the last 12 months:

Renewable Energy Usage		
Points Available: 0.00		
☐ We do not track this		
Total energy used from renewable resources (Gigajoules) during the last 12 month	s: 22304	

## Renewable Energy Usage

What percentage of energy use is produced from renewable sources?

Include electricity and other energy consumption from heating, hot water, etc.

O 0%
O 1-24%
O 25-49%
O 50-74%
<del>0</del> 75-99%
O 100%

O Don't Know

Points Earned: 0.23 of 0.26

## Low Impact Renewable Energy Use

What percentage of energy use is produced from low-impact renewable sources?

Include electricity and other energy consumption from heating, hot water, etc. Please include both purchased and onsite-generated renewable energy.

00% 01-24% 025-49% 050-74% O 75-99% 0 100%

ODon't know

## **Energy Use Reductions**

Have conservation and efficiency improvements led to energy savings for your facilities? If so, by how much?

Please calculate based on changes from last year or annualized from a base year, referring to electricity use and other energy consumptio
from heating, hot water, etc.
○ 0%
O 1-4%
○ 5-9%
O 10-14%
O 15-20%
○ >20%
On't know
Points Available: 1.04
Monitoring and Reporting Greenhouse Gas Emissions
How does your company manage its greenhouse gas emissions for at least Scope 1 and 2?
☐ We do not currently monitor and record emissions
☐ We regularly monitor and record emissions but have not set any reduction targets
☐ We regularly monitor and record emissions and have set specific reduction targets relative to previous performance (e.g. a 5%
reduction of GHGs from baseline year)
☑ We regularly monitor and record emissions and have set specific science-based targets necessary to achieve global goals to
address climate change
☑ We report progress on our reduction targets publicly on an annual basis
✓ We have met the specific reduction targets set during this reporting period
We have achieved carbon neutrality
Points Earned: 0.47 of 0.52
Total Scope 1 GHGs
Total Greenhouse Gas Emissions (metric tonnes of CO2 equivalent) in:
Scope 1:
Scope 1: 648
We do not track this
Points Available: 0.00
Torrito / Wallacio, 0100

## **Total Scope 2 GHGs**

## **Carbon Intensity**

What is your current Carbon Intensity for Scopes 1 and 2, measured in tons of CO2/\$million of revenue, including the use of carbon credits or offsets?

3
Please use USD to accurately evaluate the answer option.
O>100
O 81-100
O 61-80
O 41-60
O 21-40
● 1-20
$\bigcirc$ 0
O Don't know
Points Earned: 1.04 of 1.04
Greenhouse Gas Emissions Reduced
What percentage of Scope 1 and 2 GHG emissions has been saved due to efficiency improvements implemented by your company?
<b>◎</b> 0%
O 1-4%
O 5-9%
O 10-14%
O 15-20%
O 20%+
○ Don't Know
Points Available: 1.04
Reducing Impact of Travel/Commuting
Does your company have any programs or policies in place to reduce the environmental footprint caused by travel/commuting?
✓ Employees are subsidized/incentivized for use of public transportation, carpooling, or biking to work
✓ Facilities are designed to facilitate use of public transportation, biking, or cleaner burning vehicles (e.g. electric chargers)
✓ Employees are encouraged to use virtual meeting technology to reduce in person meetings
✓ Company has a written policy limiting corporate travel
☐ None of the above

Points Earned: 0.52 of 0.52

## % GHG Emissions Offset

If your company purchased certified carbon credits in the reporting period, what % of GHG emissions were offset?	Scope 1 and 2
O 0%	
O 1-24%	
○ 25-49%	
○ 50-74%	
○ 75-99%	
O 100%	
O Don't know	
○ N/A - No carbon offsets purchased	
Points Available: 0.52	
Water	operations <b>0.6</b>
Monitoring and Reporting Water Use  How does your company monitor, record, or report its water usage?	
✓ We do not currently monitor and record water usage	
☐ We regularly monitor and record water usage but have not set any reduction targets	
☐ We monitor and record water usage and have set specific reduction targets relative to previous performance	(e.g. a 5% reduction of
water usage from baseline year)	(* 5
☐ We regularly monitor and record water usage and have set science-based targets necessary to achieve sust	ainable usage linked to
our local watershed	
<ul><li>☐ We report progress on our reduction targets publicly on an annual basis</li><li>☐ We have met specific reduction targets set during this reporting period</li></ul>	
we have thet specific reduction targets set during this reporting period	
Points Available: 1.00	
Total Water Use	
Total water use (liters) during the last 12 months	
Total water use (liters) during the last 12 months	
✓ We do not track this	
Points Available: 0.00	

## **Water Conservation Practices**

Points Available: 0.00

What water conservation methods have been implemented at the majority of your corporate offices or plant facilities:

Please check all that apply.	
✓ Low-flow faucets, taps, toilets, urinals, or showerheads	
Grey-water usage for irrigation	
☐ Low-volume irrigation	
✓ Harvest rainwater	
Other - please describe	
☐ None of the above	
□ N/A - Our company has a virtual office	
Points Earned: 0.67 of 1.00	
OPERATI	IONS
Land & Life 2.6	
Monitoring and Paparting Non-bazardous Wasta	
Monitoring and Reporting Non-hazardous Waste	
How does your company monitor, record and report your waste production?	
✓ We do not currently monitor and record waste production	
☐ We regularly monitor and record waste production but have not set any reduction targets	
We regularly monitor and record waste production and have set specific reduction targets relative to previous performance (e.g.	. a
5% reduction of waste to landfill from baseline year)	
☐ We regularly monitor and record waste produced and have set a zero waste target	
☐ We report progress on our reduction targets publicly on an annual basis	
☐ We have met the specific reduction targets set during this reporting period	
☐ We produce zero waste to landfill	
Points Available: 1.33	
Non-hazardous Waste Generated	
Waste Produced: Non-Hazardous Waste (metric tonnes) during the last 12 months	
Waste Produced: Non-Hazardous Waste (metric tonnes) during the last 12 months 693655	
☐ We do not track this	

Waste Disposed (metric tonnes) during the last 12 months
Waste Disposed (metric tonnes) during the last 12 months 19751
☐ We do not track this
Points Available: 0.00
Total Waste Recycled
Waste Disposed: Recycled/Reused (metric tonnes) during the last 12 months
Waste Disposed: Recycled/Reused (metric tonnes) during the last 12 months 496145  We do not track this
Points Available: 0.00
Recycling Programs
What % of your facilities on a square foot basis have a facility-wide recycling program that has ongoing collection of at least all standard materials in your area?
○<20%
O 21-40%
○ 41-60% ○ 61-80%
<ul><li>● &gt;80%</li></ul>
Points Earned: 1.33 of 1.33
Reducing Waste
Optional unweighted metrics: Approximately by what % has your company reduced solid and hazardous waste generation (normalized for revenue changes) over the following periods?
The past two years
The past two years  ✓ We do not track this

**Total Waste Disposed** 

### **Hazardous Waste Disposal**

Can your company verify that your hazardous waste is always disposed of responsibly?

This includes	batteries,	paint,	electronic	equipment,	etc.
O Voc					

O No

O N/A - We have eliminated hazardous waste

Points Earned: 1.33 of 1.33

#### **Customers**

**OPERATIONS** 

## **Customers Impact Area Introduction**

0.0

This section identifies whether your company's product/service is designed to deliver a specific, material, positive impact for its customers (beyond the value normally provided from goods or services), and if so, opens the Customer Impact Business Model section that is most applicable.

## **Customer Impact Business Model Introduction**

Do any of your company's products/services address a social or economic problem for your customers and/or their beneficiaries?

Your answers determine which future questions in the assessment are applicable to your company.



O No

Points Available: 0.00

### **Customer Focus of Product or Service**

Is the social or economic problem addressed by your product/service one that is faced directly by your customers and/or your clients' beneficiaries?

If you answer "No" here, be sure to revisit the Environment and/or Community sections to ensure your business model impact is appropriately captured.



O No, customers support in our ability to produce a positive social/economic impact, but the primary beneficiaries are other stakeholders (i.e. we donate to charities based on sales to customers, we sell fair trade products to our customers, we sell environmentally beneficial products to our customers)

### **Positive Impact of Product/Service**

How would you describe the positive outcome for customers created by your product/service?

Free access to high-quality journalism that helps them understand the world, holds power to account and reports on important topics that often receive less coverage in other mainstream press such as environmental and social justice issues.

Points Available: 0.00

## **Beneficial Product Type**

Which of the following most closely matches the outcome and/or problem solved for your customers as defined above?

Only select the ONE most relevant option for each product line. This will guide you to a series of questions specific to the type of impact you indicate you are creating.

Access to products/services that fulfill basic human needs for individuals without prior access (e.g. providers of electricity or clean
drinking water to rural poor communities, affordable housing projects, waste and sanitation systems or disposal)
$\square$ Improved or maintained health and wellness (e.g. medical equipment, medical services and medicines, preventative health services
or products, healthy living products, exercise and sporting products, prescription eyeglasses)
☐ Improved education or skills development (e.g. schools, textbooks, tutoring services, career leadership training, education tools,
games and software)
☐ Increased economic opportunity for underserved groups (e.g. financial or insurance services or benefits consulting for the
underserved, new mechanisms to connect products to market)
☐ Increased operational success or capital for purpose driven or underserved enterprises (e.g. impact investing or fundraising
platforms, nonprofit accounting services)
☐ Increased social and/or environmental impact for businesses or other organizations (e.g. sustainability consulting)
✓ Increased access to arts, media, or culture (e.g. independent media, artisanal crafts, photography, information services)
$\square$ Improves market access through physical or technological infrastructure (e.g. mobile telecommunications, business technologies or
software, roads, bridges, railways, ports, building and construction materials not previously available)
☐ None of the above

Points Available: 0.00

## **Arts, Media & Culture Overview**

Please tell us more about how your product or service promotes the arts, sciences or media.

We provide free access to high-quality independent journalism, irrespective of a reader's ability to pay. At a time when quality journalism is increasingly being paced behind a paywall, we are committed to maintaining free access. We advocate for free press globally, as well as in the UK. We seek to empower our readers to take action in their lives by producing journalism that adheres to five core principles: - We develop ideas that help improve the world, not just critique it; - We collaborate with readers, and others, to have greater impact; - We will diversify, to have richer reporting from a representative newsroom; - We are meaningful in all of our work; - We report fairly on people as well as power and find things out.

## **Impact on Underserved Populations**

**Customer Stewardship** 

Does your product or service benefit underserved populations, either directly or by supporting organizations that directly serve them?

Answering affirmatively will opt you into additional sections of the B Impact Assessment with more specific questions about this Impact
Business Model.
Our products or services directly support underserved populations
Our products or services support organizations that directly support underserved populations
O Don't know
None of the above
Points Available: 0.00
Total Customer Organizations
Total Number of Customers
Organizations served in the last 12 months:
Organizations served in the last 12 months: 474
☐ We do not track this
Points Available: 0.00
Total Customer Individuals
Total Number of Customers
Individuals served in the last 12 months:
Individuals served in the last 12 months: 175000000
☐ We do not track this
Points Available: 0.00

**OPERATIONS** 

2.2

## **Managing Customer Stewardship**

managing easterner eterral acinp	
Does your company do any of the following to manage the impact and value created for your custome or consumers?	rs
☐ We offer product / service guarantees, warranties, or protection policies	
We have third party quality certifications or accreditations	
✓ We have formal quality control mechanisms	
✓ We have feedback / customer service feedback or complaint mechanisms	
We monitor customer or consumer satisfaction	
We assess the outcomes produced for our customers through the use of our product or service	
✓ We have written policies in place for ethical marketing, advertisement, or customer engagement	
☑ We manage the privacy and security of client / customer data	
☐ None of the above	
Points Earned: 0.46 of 0.56	
Monitoring Customer Satisfaction and Retention	
Which of the following are true of your company with regards to customer or client satisfaction and/or retention?	
✓ Company monitors customer satisfaction	
✓ Company shares customer satisfaction internally within the company	
Company shares customer satisfaction publicly	
Company has specified targets for customer / client satisfaction	
☐ In the last year, company has achieved specified targets for satisfaction	
None of the above	
Points Earned: 0.22 of 0.56	
Managing Product Impacts	
Does the company do any of the following with regards to managing the potential impact their product	İS
have on customers / beneficiaries?	
Company regularly monitors customer outcomes and well-being	
✓ Company has formal program to incorporate customer testing and feedback into product design	
Company has formal programs in place to continuously improve outcomes produced for customers (including reducing negative	
effects or increasing positive effects)	
Other	
☐ None of the above	

Points Earned: 0.19 of 0.56

### **Managing Marketing and Advertising**

Does the company have any of the following practices with regard to ensuring accurate, ethical, and positive marketing and advertising? Company makes transparent potential risks and negative impacts of products, including, when appropriate ingredient lists Company has formal policies to review the accuracy and ethics of marketing and advertising Company complies with independent marketing and advertising standards relevant to their sector or industry Company has programs in place to promote social and or environmental causes through its marketing and advertising Company gets input of the communities that are featured on the company's messaging and advertising campaigns and is inclusive of the culture of those communities. Other None of the above Points Earned: 0.28 of 0.56 Data Usage and Privacy Does your company have any of the following to address data usage and privacy issues? Company has a formal publicly available data and privacy policy Company makes all users aware of information collected, length of time it is preserved, how it's used, and whether and how it is shared with other entities (public or private) ✓ All customers have option to decide how their data can be used Company's all email list building and email marketing strategies are GDPR compliant Other ☐ None of the above N/A - Company does not collect sensitive data Points Earned: 0.56 of 0.56 **Data Security Management** Does the company have any of the following practices to ensure security of private data? ✓ Data privacy is included in company wide risk management compliance processes All employees with access to data are trained on data privacy policies Company has a formal code of conduct that defines unauthorized uses of data Internal audits of data security ✓ External audits of data security Simulated hacks on data security Other None of the above

Points Earned: 0.56 of 0.56

N/A - Company does not collect sensitive data

#### Arts, Media, & Culture - Impact Business Model 19.5

This IBM section is applicable if your company's products/services promote or preserve art, cultural heritage, or civic engagement (e.g. independent journalism, artisanal crafts, photography)

## **Arts, Media & Culture Product Description**

Which of the following product or service descriptions best fit your company?
Your answer to this unscored question is combined with other answers to automatically calculate your score in this section of the
assessment.
O Product or service supports or preserves culture (e.g. creation of artisanal handicrafts, supporting cultural events, preserving
historic production methods)
O Product or service offers, creates, or enables the creation of original art
Product or service has a core purpose of independent journalism
O Product or service has a core purpose of civic engagement or civil-society focused media
O These descriptions do not apply to our company's product/service
Points Available: 0.00
Revenue from Art, Media, & Culture
What were your total revenues last fiscal year from the previous products or services?
Your answer to this unscored question is combined with other answers to automatically calculate your score in this section of the
assessment.
What were your total revenues last fiscal year from the previous products or services? Approx. 100%
☐ We do not track this
Points Available: 0.00
Tracking Beneficiaries
Does your company track the amount of any of the following beneficiary categories served?
You will be asked to report the # of beneficiaries reached for each category selected
✓ Individuals
Households
☐ Communities
☐ Businesses or nonprofit organizations
Governments
☐ None of the above
Points Available: 0.00

#### Individuals Served

How many beneficiaries from the beneficiary category listed below received access to arts, media, and/or cultural preservation through the provision of your products/services in the last 12 months? Estimates within +/- 5% acceptable. Do not double count across different beneficiary categories.

ndividuals	
Individuals 17500000	
We do not track this	
Points Available: 0.00	

## **Client Tracking Methods**

Please provide a brief description of how you track your customer/client/beneficiary figures.

These are our unique browsers, as measured by The Guardian's internal web analytics.

Points Available: 0.00

## Management of Arts, Media, & Culture

How does your company measure and manage the results, outcomes, effects, or impact of your product or service?

Select all that apply.

we have formally defined the outcomes sought by our product of service and have developed a theory of change for them
☐ We have based our impactful product or service business model on established secondary research that demonstrates potential
impact
✓ We have directly and formally engaged stakeholders in understanding their desires and needs when developing, refining, and or
delivering our products or services
☐ We are verified to meet third-party standards for impact (e.g. we have impact-related product certifications)
☐ We measure near-term outcomes of the product or service to determine whether it is meeting the needs and expectations of our
beneficiaries
☐ We measure long-term outcomes in order to assess whether the results of our product produce lasting positive impacts for our
beneficiaries
☐ We have identified and measure and manage the unintentional or potential negative impacts of the product or service in addition to
intentional positive effects
☐ We have identified and managed potential causes that could lead to a failure to deliver the positive outcome, to do so less efficiently
than possible, or to produce other negative effects
☐ None of the above

Points Earned: 0.27 of 1.07

### Innovative Arts, Media, & Culture Product

Is there something different or innovative about the company's arts, media or knowledge-focused product/service that has changed the industry? Is this something that is replicable, unique at the time that it was created, and that has been emulated by other organizations?

Our approach to independent journalism is innovative as we have developed a revenue model whereby we ask readers to contribute directly to our journalism or to become Members of our community. We were the first national news organisation in the UK to develop this model and it has since been adopted by other news organisations globally.

Points Available: 0.00

#### **Disclosure Questionnaire**

## **Disclosure Industries**

Disclosure questions on specific production and trade.

#### **Disclosure Alcohol**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Alcohol

Please also select "Yes" if your company serves clients in this industry

O Yes

O No

Points Available: 0.00

### **Disclosure Tobacco**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Tobacco

Please also select "Yes" if your company serves clients in this industry

O Yes

No

## **Disclosure Gambling**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Gambling

Please also select "Yes" if your company serves clients in this industry

Yes

No

Points Available: 0.00

## **Disclosure Firearms Weapons**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Firearms, weapons or munitions

Please also select "Yes" if your company serves clients in this industry

O Yes

O No

Points Available: 0.00

## **Disclosure Pornography**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Pornography

Please also select "Yes" if your company serves clients in this industry

O Yes

No

## Disclosure Payday, Short Term, or High Interest Lending

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Payday, short-term, or high-interest lending

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

#### **Disclosure Fossil Fuels**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Fossil-fuel-based oil, natural gas, or coal extraction, distribution, sale, etc.

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

## **Disclosure Mining**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Mining

Please also select "Yes" if your company serves clients in this industry

O Yes

O No

#### **Disclosure Nuclear Power or Hazardous Materials**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Nuclear power, radioactive materials or hazardous waste

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

#### **Disclosure Prisons**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

**Prisons** 

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

#### **Disclosure Whole Life Insurance**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Whole life insurance products

Select "Yes" only if the company earns 80%+ of its revenue from whole life insurance products.

O Yes

No

Points Available: 0.00

## **Disclosure Volunteer Placement to Orphanages**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Organizing volunteer programs to orphanages or child care organizations

O Yes

No

## **Disclosure Tax Advisory Services**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Tax advisory services O Yes No Points Available: 0.00 **Disclosure Animal Products or Services** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Animal-based products or services (including seafood) O Yes O No Points Available: 0.00 **Disclosure Genetically Modified Organisms** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Genetically modified organisms Please also select "Yes" if your company serves clients in this industry O Yes No Points Available: 0.00 Disclosure Illegal Products or Subject to Phase Out Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Products or activities that are illegal under country laws or regulations where they have operated, banned in

international conventions or agreements, or subject to international phase-out or regulation

O Yes No

## **Disclosure Industries at Risk of Human Rights Violations**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Industries reliant upon materials at high risk of human rights infringements (e.g. conflict minerals)

O Yes

No

Points Available: 0.00

#### **Other Disclosure Industries**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Other industries that may cause social or environmental harm or are subject to stakeholder criticism or concern

O Yes

No

Points Available: 0.00

## **Company Explanation Of Disclosure Item Flags**

If you selected "Yes" to any of the "Disclosure Industries" listed above, please provide a detailed explanation of the company's involvement for each affirmative response:

If this does not apply to you, please enter "Does not apply" in the text area below.

Does not apply

Points Available: 0.00

## **Disclosure Practices**

Disclosure questions on sensitive practices.

## No formal Registration Under Domestic Regulations

Please indicate if your company engages in any of the following practices:

Company is not formally registered in accordance with all relevant regulations and requirements

If your company is a formally registered business, select "No."

O Yes

O No

## **Tax Reduction Through Corporate Shells**

Please indicate if your company engages in any of the following practices:

Trouble in your demparty engages in any or the renewing practices.
Company uses corporate shells or other structural means, such as establishing multiple corporate entities, to minimize tax payments
○ Yes
No     No
Points Available: 0.00
Operates in conflict zones
Please indicate if your company engages in any of the following practices:
Company operates in conflict zones
○ Yes
No
Points Available: 0.00
Sale of Data
Please indicate if your company engages in any of the following practices:
Company sells or provides access to consumer or user data
Yes
○ No
Points Available: 0.00
Facilities located in sensitive ecosystems

Please indicate if your company engages in any of the following practices:

Company facilities are located adjacent to or in sensitive ecosystems

O Yes

No

**Marketing of Breastmilk Substitutes** Please indicate if your company engages in any of the following practices: Marketing of breastmilk substitutes O Yes O No Points Available: 0.00 Activities against freedom of association/collective bargaining Please indicate if your company engages in any of the following practices: Company has taken a public stance against unionization, has engaged in activities that may be perceived as taking a stance against union organizing, or prohibits workers from freely associating and bargaining collectively for the terms of one's employment O Yes No Points Available: 0.00 **Employs Individuals on Zero-Hour Contracts** Please indicate if your company engages in any of the following practices: Company employs individuals on zero-hour contracts O Yes ON O Points Available: 0.00 Company workers are prisoners Please indicate if your company engages in any of the following practices: Company uses workers who are prisoners

O Yes

No

## Company Employs Workers Under Age 15 (Or Other ILO Minimum Age)

Please indicate if your company engages in any of the following practices: Company employs workers under the age of 15 (or other minimum work age covered by the International Labour Organization Convention No. 138) and/or company does not keep personnel records that include evidence of the date of birth of each O Yes No Points Available: 0.00 **Overtime For Hourly Workers Is Compulsory** Please indicate if your company engages in any of the following practices: Overtime work is compulsory and exceeds 48 hours in a week O Yes No Points Available: 0.00 **Other Disclosure Practices** Please indicate if your company engages in any of the following practices: Other sensitive practices that may cause social or environmental harm, or are subject to stakeholder concern

O Yes
No

## **Company Explanation Of Disclosure Item Flags**

If you selected "Yes" to any of the "Disclosure Practices" listed above, please provide a detailed explanation of the company's engagement in each practice marked in the affirmative:

If this does not apply to you, please enter "Does not apply" in the text area below.

Sharing of data - the following in an extract from our cookie policy (full policy here: https://www.theguardian.com/info/cookies) From the very first edition of the Manchester Guardian, published in 1821, our journalism has been funded in part by advertising. Our editorial content is not influenced by the advertising we display and our journalists are free to, and often do, challenge the activities of companies and organisations that advertise and sponsor content that appears in Guardian sites and publications. Increasingly, our readers fund us directly - either by buying a newspaper, or taking out a print or digital subscription or through making one-off, regular or monthly contributions. But to grow our number of supporters, we are reliant on marketing and still rely in part on advertising to fund our journalism. Therefore, cookies provide vital services to the Guardian without sacrificing our independence or values. If you accept cookies, as you browse our site, we will place cookies on your device. Some cookies are for advertising, so we can understand what sorts of pages you read and are interested in viewing. We can then display advertising on your browser based on these interests. For instance, if you have been reading a lot of food articles, you may be shown more adverts for food. Our apps integrate third-party software that provides us with information about how the app is used and what content you have viewed for the purposes of online advertising and analytics. It uses cookies from some of the providers listed in our Privacy settings, that can be found in the footer of every page on our site. The advertising techniques we use do not collect personal data such as your name, email address, postal address or phone number. We sometimes use information such as your IP address and browser type and also sometimes share limited aspects of this with others for advertising purposes. We also allow other organisations to use cookies and other technology to help us analyse how our site is being used, measure the number of visitors to the site, and display advertising.

Points Available: 0.00

## **Disclosure Outcomes & Penalties**

Disclosure questions concerning litigation, relocation of communities, accidents, and on-the-job fatality.

## **On-Site Fatality**

Please indicate if your company has experienced any of the following in the past 5 years:

Company has had an operational or on-the-job fatality

O Yes

No

**Litigation or Arbitration** Please indicate if your company has experienced any of the following in the past 5 years: Litigation or arbitration against company either ongoing, settled, or found against the company Yes O No Points Available: 0.00 Company has filed for bankruptcy Please indicate if your company has experienced any of the following in the past 5 years: Company has filed for bankruptcy O Yes No Points Available: 0.00 **Bribery, Fraud, or Corruption** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Bribery, fraud, or corruption O Yes ON Points Available: 0.00 **Anti-Competitive Behavior** 

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Anti-competitive behavior



O No

### Financial Reporting, Taxes, Investments, or Loans

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Financial reporting, tax payments, investments, or loans O Yes No Points Available: 0.00 **Political Contributions or International Affairs** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Political contributions or international affairs O Yes O No Points Available: 0.00 **Labor Issues** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Labor issues (including safety and discrimination) O Yes O No Points Available: 0.00

#### **Breaches of Confidential Information**

Please indicate if your company has experienced any of the following in the past 5 years:

Breaches of individual privacy and/or losses of individual confidential data



# Significant Layoffs

Please indicate if your company has experienced any of the following in the past 5 years:

Company has had layoffs of more than 20% of the workforce

O Yes

O No

Points Available: 0.00

## Hazardous Discharges Into Air/Land/Water (Past 5 Yrs)

Please indicate if your company has experienced any of the following in the past 5 years:

Company sites have experienced accidental discharges to air, land or water of hazardous substances

O Yes

No

Points Available: 0.00

## Large Scale Land Conversion, Acquisition, or Relocation

Please indicate if your company has experienced any of the following in the past 5 years:

Construction or operation of company involved large scale land acquisition, convergence, or degradation (including the construction or refurbishment of dams), or resulted in the resettlement or economic displacement of 5,000 or more people

O Yes

No

Points Available: 0.00

### **Penalties Assessed For Environmental Issues**

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Environmental management penalties, including animal welfare

O Yes

No

### **Violation of Indigenous Peoples Rights**

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Infringing on indigenous people's rights, for instance by utilizing lands owned or used by indigenous peoples without full documented consent of such peoples



Points Available: 0.00

#### **Other Disclosure Outcomes & Penalties**

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Other penalties, complaints, or grievances filed or levied against the company for negative impacts on local communities, human rights, or other stakeholder concerns





Points Available: 0.00

## **Company Explanation Of Disclosure Item Flags**

If you selected "Yes" to any of the "Disclosure Outcomes & Penalties" listed above, please provide a detailed explanation of the company's experience related to each affirmative response:

If this does not apply to you, please enter "Does not apply" in the text area below.

Breaches of confidential information: we have had 2 notifiable breaches to the ICO. We followed the remediation and the matters were closed by the ICO to their satisfaction.

Points Available: 0.00

## **Supply Chain Disclosure**

Disclosure questions concerning the significant suppliers of the company

## **Suppliers in Conflict Zones**

Please indicate if any of the following statements are true regarding your company's suppliers:

Operation in conflict zones

Yes

No

Don't Know

Points Available: 0.00

## **Suppliers Negative Social Impact**

Please indicate if any of the following statements are true regarding your company's suppliers:

Practices or outcomes that produced substantial negative impacts regarding human rights, labor conditions, or local communities

YesNoDon't Know

Points Available: 0.00

## **Suppliers Negative Environmental Impact**

Please indicate if any of the following statements are true regarding your company's suppliers:

Practices or outcomes that produced substantial negative environmental impact

○ Yes

○ No
○ Don't Know