Human Resources Governance Leaders Co., Ltd. SCORE COMPLETION VERSION NAME SECTOR COMPANY SIZE 83.6 100% 6 Active Assessment Service 50-249

As wholly-owned subsidiary of **Mitsubishi UFJ Trust and Banking Corporation**, **Human Resources Governance Leaders Co.**, **Ltd**. is required to make its full B Impact Assessment transparent. The PDF contains a completed B Impact Assessment that has been reviewed by B Lab with **Human Resources Governance Leaders Co.**, **Ltd.** as part of their certification as a B Corporation. Answers to questions that would reveal sensitive information (e.g. that would advantage competitors or prejudice litigation) are highlighted with a "Sensitive" textbox.

Sensitive

Mission & Engagement

4.4

Level of Impact Focus

Describe your company's approach to creating positive impact.

This is an unweighted question that will not impact your score and is asked only for research/benchmarking purposes. O Creating positive social or environmental impact is not a focus for our business O We occasionally think about the social and environmental impact of some aspects of our business, but not frequently. O We frequently consider our social and environmental impact, but it isn't a high priority in decision-making. We consistently incorporate social and environmental impact into decision-making because we consider it important to the success and profitability of our business. Owe treat our social and environmental impact as a primary measure of success for our business and prioritize it even in cases where it may not drive profitability. Points Available: 0.00 Mission Statement Characteristics Does your company's formal, written corporate mission statement include any of the following? A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company. Please check all that apply. No social or environmental commitment A general commitment to social or environmental responsibility (e.g. to conserve the environment) A commitment to a specific positive social impact (e.g. poverty alleviation, sustainable economic development) A commitment to a specific positive environmental impact (e.g. reducing waste sent to landfills through upcycled products) A commitment to serve a target beneficiary group in need (e.g. low-income customers, smallholder farmers) We have no written mission statement Points Earned: 0.19 of 0.38 Mission Statement Please share the text of your formal mission statement here. Building an Ecosystem of Corporate "Sustainability Governance" Points Available: 0.00

Social and Environmental Decision-Making

How does your company integrate social and environmental performance into decision-making?

Your answers determine which future questions in the assessment are applicable to your company.

- Employee training that includes social or environmental issues material to our company or its mission
- Manager roles with job descriptions that explicitly incorporate social and environmental performance
- Performance reviews that formally incorporate social and environmental issues
- Compensation and job descriptions of executive team members that include social and environmental performance
- Board of Directors review of social and environmental performance
- We measure our externalities in monetary terms and incorporate them into our financial balances
- Other please describe
- None of the above

Points Earned: 0.75 of 0.75

Social and Environmental Performance Training How are social or environmental performance principles and practices incorporated into employee training programs? Please check all that apply. Only included informally in orientation, training, or instruction Specific, formal training is integrated into new employee and new manager training Specific, formal training is integrated into ongoing employee and manager training ☑ Workers articulate goals and achievements related to social and environmental metrics as an individual or part of a workplace team All supervisors and managers receive training on how to communicate social and environmental goals to employees and implement accountability for results None of the above Points Earned: 0.75 of 0.75 Managers with Responsibilities to Mission What percentage of full-time managers have social or environmental mission-related responsibilities or expectations in their job descriptions? 00% 01-49% 050-99% 0100% Points Earned: 0.56 of 0.75 **Social and Environmental Management Reviews** What percentage of full-time managers had a formal written performance evaluation in the last year that included social or environmental goals? \bigcirc 0 01-49% 50-99% 0100% Points Earned: 0.56 of 0.75 **Mission-driven Executive Compensation** Which of your executives have their compensation tied to achieving specific social and environmental metrics or objectives? Please check all that apply.

None

✓ Our CEO or President

Senior managers reporting to the CEO or President

Points Earned: 0.38 of 0.75

Board Review of Social or Environmental Performance aı

Does the Board of Directors or equivalent governing body review your company's social or environmental performance on at lea an annual basis?		
O No, our Board doesn't review that		
O Yes, the Board receives a general update on the company's social or environmental performance		
O Yes, the Board reviews key performance indicators (KPIs) on the company's social or environmental performance		
O N/A - Our company has no Board of Directors or equivalent governing body		
Points Earned: 0.75 of 0.75		
Stakeholder Engagement		
Has your company done any of the following to engage stakeholders about your social and environmental performance?		
✓ We have an advisory board that includes stakeholder representation		
✓ We have a formal stakeholder engagement plan or policy that includes identification of relevant stakeholder groups		
We have created mechanisms to identify and engage traditionally underrepresented stakeholder groups or demographics		
✓ We have formal and regular processes in place to gather information from stakeholders (focus groups, surveys, community meetings, etc.)		
We have formal procedures to address results from stakeholder engagement, with a designated individual or team responsible for appropriate follow ups.		
We report the results of stakeholder engagement on social and environmental performance to the highest level of oversight in the company, such as the Board		
☐ We publicly report on stakeholder engagement mechanisms and results		
Other - please describe		
□ No formal stakeholder engagement		
Points Earned: 0.38 of 0.38		
Management of Material Social and Environmental Issues		
How does your company identify, measure, and manage the most material social and environmental issues relevant to your operations and business model?		
Answers 3-5 can only be selected if a materiality assessment has been conducted and answer 2 applies.		
✓ We track impact metrics that we've chosen based on company mission or executive decision		
☐ We have conducted a materiality assessment of our company using stakeholder engagement mechanisms or research		
☐ We have identified and measure metrics based on the results of the materiality assessment we conducted for the company		

We have set performance targets for all identified material issues and measurements

 \square We measure the material social and environmental outcomes produced by our performance on our KPIs over time

☐ None of the above

Points Earned: 0.15 of 0.75

Identification of Material Issues

Based on the processes you have highlighted, what are the material issues that have been identified?

Building momentum for sustainability governance

Points Available: 0.00

Ethics & Transparency

OPERATIONS

6.4

Governance Structures	
What is the company's highest level of corporate oversight?	
Owner or Manager Governed (including Board of Directors with only owners/ executives)	
O Management, Executive Committee, or Democratic Governance	
O Non-Fiduciary Advisory Board	
Board of Directors (with at least one member who is not an executive or owner of the company)	
Points Earned: 0.75 of 0.75	
Governing Body Characteristics	
Which of the following apply to your company's Board of Directors?	
Please check all that apply.	
✓ Meets at least twice annually	
✓ Meets at least quarterly	
✓ Includes at least one independent member	
Includes at least 50% independent members	
Oversees executive compensation	
Has an Audit Committee with at least one independent member	
Has a Compensation Committee with at least one independent member	
☐ Company is a cooperative and elects Board from membership ☐ None of the above	
□ N/A - no Board of Directors	
C N/A - No Board of Directors	
Points Earned: 0.75 of 0.75	
Governing Body Stakeholder Representation	
Does your company's Board of Directors have voting seats representing:	
Select all that apply.	
✓ Executive employees	
□ Non-executive employees	
Community expertise (e.g. local university representative)	
☐ Environmental expertise (e.g. environmental nonprofits)	
Customers	
None of the above	
□ N/A - no Board of Directors	
Points Available: 0.38	
Conflict of Interest Questionnaire	
Conflict of Interest Questionnaire	
Conflict of Interest Questionnaire Do all Board members and officers complete an annual conflict of interest questionnaire?	

Code of Ethics What is required by your company's Code of Ethics? Prohibition of bribes in any form, including kickbacks or gifts, on any portion of contract payments or soft dollar practices ✓ Formal oversight policy covering direct or indirect political contributions, charitable donations, and sponsorships Public disclosure of financial and in-kind contributions to political parties, politicians, lobby groups, charitable organizations, and advocacy groups Other - please describe None of the above N/A - No Code of Ethics Points Earned: 0.75 of 0.75 Instruction on Code of Ethics How does your company instruct employees regarding your Code of Ethics on behavioral expectations, bribery, and corruption? Please check all that apply. ✓ We instruct the Board of Directors on the Code at least annually ✓ We instruct all newly hired workers on the Code ✓ We instruct managers on the Code on an ongoing basis ✓ We instruct all non-managerial workers on the Code on an ongoing basis ✓ We communicate changes to the Code whenever it is updated Other - please describe No Code of Ethics or equivalent, or no training on the Code Points Earned: 0.75 of 0.75 **Anti-Corruption Practices** Which of the following anti-corruption reporting and prevention systems are in place? Written employee whistle-blowing policy with confidentiality policy ✓ Circulation of whistle-blowing policy to all employees and business partners Communication of the anti-corruption system at least annually to the relevant internal and external stakeholders ✓ Annual training on the anti-corruption system ✓ Providing supporting tools and guidance (e.g. self-assessment survey for high-risk departments) ✓ Anonymous mechanisms to report concerns and grievances

We take part of a collective action/coalition with governments, community-based organizations, NGOs and other businesses to act against corruption

Points Earned: 0.75 of 0.75

Other - please describe

None of the above

☐ Individual or department oversight with direct access to Board of Directors

Monitoring Ethics and Corruption Does your company do any of the following with regard to monitoring and reporting on your anti-corruption programme? Responsibility for the monitoring has been clearly assigned and resources have been made available Mechanisms are in place for continuous monitoring (internal employee self-evaluations, automated controls monitoring) ☑ The management of the company (e.g. Board of Directors, Audit Committee) review the results of internal and external reviews and ensure that required changes are implemented in an appropriate and prompt manner External independent assurance is conducted to provide further security to management and stakeholders regarding the effectiveness of the anti-corruption programme Regular reporting announcements about the program are made at least annually to relevant internal and external stakeholders (workshops, CEO announcement, newsletter) None of the above Points Earned: 0.45 of 0.75 **Reviewed / Audited Financials** Does the company produce financials that are verified annually by an independent source through an Audit or Review? O Yes, through a review O Yes, through an audit Points Earned: 0.75 of 0.75 **Financial Controls** Does your company maintain any of the following financial controls? Please check all that apply. IT systems have different password protection systems that are changed periodically with different access levels according to the position of the staff member accessing the data Fraud risk assessment is conducted at least annually, with any identified internal control deficiencies communicated to Board of Directors and senior management Lines of financial reporting, responsibilities, and limits for the authorization, approval, and verification of disbursements are all documented in writing ✓ Financial control activities are documented, and at a minimum, cover controls around cash disbursement, accounts receivable, accounts payable, and inventory management None of the above Points Earned: 0.75 of 0.75 **Company Transparency** What information does the company make publicly available and transparent? Your answers determine which future questions in the assessment are applicable to your company. Beneficial ownership of the company Financial performance (must be transparent to employees at minimum) Social and environmental performance (e.g. impact reports)

Points Earned: 0.56 of 0.75

☐ None of the above

✓ Membership of the Board of Directors

Financial Transparency with Employees	
How does your company formally share financial information with full-time employees?	
We have no formal documented process to share financial information with employees Our company discloses all financial information (except salary info) at least yearly Our company discloses all financial information (except salary info) at least quarterly In addition to sharing financials, our company also has an intentional education program around shared financials In addition to sharing financials with employees, our company publicly reports its financial statements	
Points Earned: 0.19 of 0.75	
Governance Metrics	O.O
This section asks for your company to provide important financial information that will be referenced later in the assessment.	
Last Fiscal Year	
On what date did your last fiscal year end?	
If your company has not yet completed its first fiscal year, please put your anticipated fiscal year end date.	
On what date did your last fiscal year end? 31 Mar 2023	
Points Available: 0.00	
Reporting Currency	
Select your reporting currency	
● Yen - JPY	
Points Available: 0.00	
Revenue Year Before Last	
Total Earned Revenue	
From the fiscal year before last	
If your company has not yet completed its first fiscal year, please put \$0	
From the fiscal year before last	
Sensitive	
Points Available: 0.00	
Revenue Last Year	
Total Earned Revenue	

From the last fiscal year

This question will be used for scored calculation questions later in the assessment. Please complete for accurate scoring. If your company has not yet completed its first fiscal year, please put \$0

From the last fiscal year

Points Available: 0.00

Net Income Last Year

Net Income

From the last fiscal year

If your company has not yet completed its first fiscal year, please put \$0

From the last fiscal year

Sensitive

Points Available: 0.00

Net Income Year Before Last

Net Income

From the fiscal year before last

From the fiscal year before last

Sensitive

Points Available: 0.00

IMPACT BUSINESS MODELS

Mission Locked - Impact Business Model

2.5

Recognizes corporate forms and amendments that preserve mission and/or considers stakeholders regardless of company ownership

Mission Lock

Separate from a mission statement, what has your company done to legally ensure that its social or environmental performance is a part of its decision-making over time, regardless of company ownership?

This question is related to the legal requirement for Certified B Corps. Click "Learn" for more information and resources about this requirement.

Signed a contract or Board resolution committing to adopting a legal form that requires consideration of all stakeholders (e.g. signed B Corp Agreement)

Adopted a specific legal entity or governance structure that preserves mission over time, but does not require consideration of all stakeholders in its decision-making (e.g. cooperative)

As a company wholly owned by another company that has not done so, amended corporate governing documents or adopted a legal entity that requires consideration of all stakeholders in its decision-making (e.g. benefit corporation, completed B Corp legal amendment)

As an independent or publicly-owned business, amended corporate governing documents or adopted a legal entity that requires consideration of all stakeholders in its decision-making (e.g. benefit corporation, completed B Corp legal amendment)

O None of the above

Points Earned: 2.50 of 10.00

Workers

OPERATIONS

Workers Impact Area Introduction

0.0

This section identifies who should be considered a "worker" in the B Impact Assessment and reports your worker-related metrics. It also identifies whether your company is designed to deliver a specific, material, positive impact for its workers, and if so, opens the Worker Impact Business Model section that is most applicable.

Majority Hourly vs. Salaried Workers

Are the majority (greater than 50%) of your employees paid on a fixed salary or a daily or hourly wage?

This is a REQUIRED question that determines the set of additional questions your company will respond to regarding your employee impact.

Fixed Salary

O Daily or hourly wage

Points Available: 0.00

Use Of Contracted Labor

Points Available: 0.00

Is any of your company's labor performed by subcontracted organizations or individuals, such as outsourced staffing services or independent contractors?

Your answers determine which future questions in the assessment are applicable to your company.
✓ Yes, some of our labor is contracted to third party subcontractors that manage staff on our behalf
Yes, we hire individual independent contractors who are contracted to work greater than 20 hours per week for your company over an indefinite period or longer than 6
months
☐ We utilize individual independent contractors who do not work greater than 20 hours per week for us over an indefinite period or longer than 6 months
☐ None of the above
Points Available: 0.00
Workers Impact Business Model Introduction
Is your company structured to benefit its employees in either of the following ways?
Your answers determine which future questions in the assessment are applicable to your company.
Ownership structures that provide significant equity (>40%) and empowerment to all employees (e.g. employee-owned companies, cooperatives)
Providing high quality jobs or professional development for individuals with chronic barriers to employment (workforce development programs)
✓ None of the above
Points Available: 0.00
of Full Time Workers
Number of Total Full-Time Workers
Current Total Full-Time Workers
Please click "Learn More" to understand how to answer this question.
Current Total Full-Time Workers 95
☐ We do not track this
Points Available: 0.00
of Full Time Workers Last Year
Number of Total Full-Time Workers
Total full-time workers twelve months ago
Please click "Learn More" to understand how to answer this question.
Total full-time workers twelve months ago 84
☐ We do not track this
Points Available: 0.00
of Part Time Workers
Number of Total Part-Time Workers
Current Total Part-Time Workers
Please click "Learn More" to understand how to answer this question.
Current Total Part-Time Workers 0
☐ We do not track this

of Part Time Workers Last Year Number of Total Part-Time Workers Total part-time workers twelve months ago Please click "Learn More" to understand how to answer this question. Total part-time workers twelve months ago 0 ☐ We do not track this Points Available: 0.00 # of Temporary Workers Number of Total Temporary Workers **Current Total Temporary Workers** Please click "Learn More" to understand how to answer this question. Current Total Temporary Workers 0 ☐ We do not track this Points Available: 0.00 # of Temporary Workers Last Year Number of Total Temporary Workers Total temporary workers twelve months ago Please click "Learn More" to understand how to answer this question. Total temporary workers twelve months ago 0 ☐ We do not track this Points Available: 0.00 **OPERATIONS Financial Security** 10.9 **Lowest Paid Wage** What is the company's lowest wage as calculated on an hourly basis? Please exclude students and interns in this calculation. What is the company's lowest wage as calculated on an hourly basis?

Points Available: 0.00

% of Employees Paid Individual Living Wage
What percentage of employees on an FTE (Full Time Equivalent) basis are paid at least the equivalent of a living wage for an individual?
Please exclude students and interns in this calculation.
O n/a
Points Earned: 2.96 of 2.96
% of Employees Paid Family Living Wage
What percentage of employees on an FTE (Full Time Equivalent) basis are paid at least the equivalent of a living wage for a family?
Please exclude students and interns in this calculation.
O<75%
○75-89%
O 90-99%
● 100%
\bigcirc N/A
Points Earned: 2.96 of 2.96
% Above the Minimum Wage
What percentage above the legal minimum wage does your lowest-paid hourly employee earn?
Please answer this question ONLY taking into account hourly workers. If you do not have hourly workers, select N/A.
O% - Lowest wage is equivalent to minimum wage
O 1-9%
O 10-29%
○ 30-49%
O 50-75%
O _{75%+}
● N/A - We do not employ hourly workers
Points Available: 1.48
Initiatives To Increase Wages and Benefits
If it is not possible to verify a living wage in your country, has your company participated in any leadership initiatives/agreements
to increase wages or benefits to workers provided in your country or industry?
Examples include commissioning a living wage calculation. Select N/A if living wage already exists.
○ Yes
○ No
N/A - Living wage already exists
Points Available: 1.48

Compensation Policies and Practices Does your company offer any of the following additional financial benefits to non-executive workers? Your answers determine which future questions in the assessment are applicable to your company. Cost of living adjustments that match inflation rates of the country ✓ Bonuses or profit-sharing ☐ Employee ownership opportunities None of the above Points Earned: 0.99 of 1.48 **Employees Receiving a Bonus** What percentage of full-time and part-time employees, excluding founders and executives, received a monetary bonus in the last fiscal year? 00% 01-24% 025-49% 050-74% 75-99% 0100% O N/A Points Earned: 1.11 of 1.48 Significance of Bonuses What was the equivalent percentage of profits that were distributed as bonuses to non-executive workers in the last fiscal year? O No bonus payout, or no bonus plan ○5% or less 05-10% 010-15% 015-20% ○ >20% O Bonuses were paid to non-executive workers, despite the company not earning a profit Points Earned: 1.48 of 1.48 % Participation in Employee Ownership What percentage of all full-time employees have been granted stock, stock options, or stock equivalents (including participation in an ESOP or other qualified ownership plans) in the company? Select N/A if your company is a consumer/shared services cooperative, a producer cooperative or a nonprofit. 0% 01-24% 025-49% 050-74% O 75-99% 0 100% O N/A Points Available: 1.48

Do employees have access to any of the following savings programs for retirement?	
✓ Government-sponsored pension or superannuation plans	
✓ Private Pension or Provident Funds	
✓ Plan that specifically includes Socially-Responsible Investing option	
☐ None of the above	
Points Earned: 1.48 of 1.48	
Financial Services for Employees	
What financial products, programs, or services does your company provide that help to meet financial health needs of he	ourly
employees?	
Please answer this question ONLY taking into account hourly workers. If you do not have hourly workers, select N/A.	
☐ Direct deposit	
Access to free or affordable banking services or payroll cards (e.g. free ATM debit card)	
Financial management tools or coaching	
☐ Emergency or short-term savings programs	
☐ Low-interest or interest-free loans	
Debt management, refinancing, or loan payment contributions	
Employer match for deposits into savings accounts	
Paychecks issued off-schedule on a need basis	
☐ Tax preparation services	
Other - please describe	
☐ None of the above	
✓ N/A - We do not employ hourly workers	
Points Available: 0.74	
	OPERATIONS
	7.5
Government Provision Of Healthcare	
How is healthcare provided in the country where the majority of employees reside?	
Universal Provision of Basic Healthcare Services (e.g. United Kingdom)	
Onliversal Provision of Basic Healthcare Services (e.g. United Kingdom) Government-mandated or -provided health insurance programs (e.g. Switzerland)	
None of the Above None of the Above	
Points Available: 0.00	
Healthcare Coverage	
What percentage of workers receive healthcare coverage either through a government plan or paid by the company?	
f healthcare is covered through the company, only consider workers for which the company pays the majority of healthcare costs.	
O<75%	
O 75-84%	
O 85-94%	
● 95%+	
Points Earned: 2.67 of 2.67	
5.11.0 ±4.11.04.1 ±1.01.01	

Retirement Programs

Supplementary Health Benefits What benefits does your company provide to all full-time tenured workers to supplement government programs? Only select benefits the company pays the majority of costs to all full-time tenured workers. Select Other if the company covers less than 50% of the expenses for the benefits listed or other benefits offered. ✓ Disability coverage or accident insurance Life insurance Private dental insurance Private supplemental health insurance ✓ Other - please describe ☐ None of the above Points Earned: 0.93 of 2.67 Supplementary Health Benefits Eligibility for Part-Time Workers When do part-time workers become eligible to participate in the supplementary benefits offered by your company? If applicable, please select one answer indicating tenure requirements (answers 1-2), and one answer indicating weekly hour requirements (answers 3-4). Part-time workers are not eligible at time of hire, but become eligible to participate within their first 6 months of employment Part-time workers are eligible to participate at time of hire Part-time workers are only eligible if they work more than 20 hours a week Part-time workers are eligible even if they work less than 20 hours a week We do not offer supplementary health benefits to part-time workers ✓ N/A - We don't have part-time employees Points Available: 2.67 **Health and Wellness Initiatives** What health and wellness initiatives or policies does your company offer beyond insurer-provided programs? Check all that apply. We sponsor and encourage workers to participate in health and wellness activities during the workweek (e.g. walking or steps programs) We offer incentives for workers to complete health risk assessments or participate in health and wellness activities (e.g., a fund for exercise equipment, subsidized gym membership) Employees have access to behavioral health counseling services, web resources, or Employee Assistance Programs Spouses, partners, or children of employees are provided access to behavioral health counseling services, web resources, or Employee Assistance Programs We have policies and programs in place to prevent ergonomic-related injuries in the workspace ✓ Over 25% of workers have completed a health risk assessment in the last twelve months Management receives reports on aggregate participation in worker wellness programs ✓ Other - please describe Company does not offer any formal health and wellness initiatives Points Earned: 2.67 of 2.67 **Indoor Air Quality Monitoring** Does the company monitor indoor environmental quality to ensure a healthy and comfortable work space and avoid "Sick Building Syndrome"? Select N/A if you have no facilities. O Yes O No

Points Earned: 1.33 of 1.33

O N/A

Career Development

Professional Development Policies and Practices

Does your company provide any of the following trainir	g opportunities to workers for professional development?
--	--

Your answers determine which future questions in the assessment are applicable to your company. We have a formal onboarding process for new employees ☑ We offered ongoing training on core job responsibilities to employees within the last year We have a policy to encourage internal promotions and hiring for advanced positions (e.g. posting job openings internally first) We provide cross-skills training for career advancements or transitions (e.g. management training for non-managers) We provide non-career-specific life-skill training (e.g. financial literacy, English as a Second Language) We facilitate or have an allocated budget for external professional development opportunities, (e.g. conference attendance, online trainings) We provide reimbursements or programs for intensive continuing education credentials (e.g. college degrees, professional licensures) None of the above Points Farned: 0.71 of 0.71 **Amount of Training for New Hires** What was the average amount of training that a newly hired worker received in the past twelve months? Use average of both full-time and part-time employees. O No training On-the-job training (one day to one week) On-the-job training (one week to one month) Apprenticeship or technical training (over one month) O N/A - No new hires during the last 12 months Points Earned: 0.71 of 0.71 **Paid Professional Development Days** How many paid days of professional development do the majority of full time workers receive in a single year? O 0 days O 1-4 days O 5-9 days 0 10+ days O No formal policy Points Earned: 0.71 of 0.71 **Management Training** What management training and coaching do new and existing managers regularly receive? Check all that apply. ✓ Providing ongoing praise and corrective feedback Conflict negotiation and resolution Group dynamics and optimal team functioning ✓ Performance evaluation systems Other - please describe

Points Earned: 0.47 of 0.71

None of the above

Employee Review Process

Which of the following is included or applies to your company's formal process for providing performance feedback to)
employees?	

employees?	
Check all that apply.	
✓ Process has a regular schedule and is conducted at least annually	
✓ Peer and subordinate input	
✓ Written guidance for career development	
✓ Social and environmental goals	
✓ Clearly-identified and achievable goals	
A 360-degree feedback process	
✓ All tenured employees receive feedback	
☐ None of the above	
Points Earned: 1.41 of 1.41	
Internal Promotions	
What percentage of employees has been internally promoted within the last 12 months?	
Exclude material owners in your calculation.	
○ 0%	
O _{1-5%}	
O 6-15%	
● 15%+	
Points Earned: 0.71 of 0.71	
ntern Hiring Practices	
How does your company manage the hiring and treatment of interns?	
Check all that apply. If there is no third party living wage calculated for your country of operations, please do not select "payment of a living wage."	
We have a formalized policy or program outlining the objectives of internships or internship programs for participants	
We partner with education institutions to provide internship opportunities or work-study programs	
☐ We pay interns a living wage	
☐ Our interns receive formal performance reviews	
Our interns have a formal opportunity to provide feedback on experience	
☐ We have hired interns on as full-time permanent employees in the past two years	
Intern tenures are restricted to not exceed one year if interns are not currently enrolled in school	
None of the above	
 None of the above ✓ N/A - Our company does not employ interns 	
✓ N/A - Our company does not employ interns	
✓ N/A - Our company does not employ interns Points Available: 0.71	
N/A - Our company does not employ interns Points Available: 0.71 End of Employment Support	
N/A - Our company does not employ interns Points Available: 0.71 End of Employment Support What are your formal company policies regarding employee termination and layoffs?	
N/A - Our company does not employ interns Points Available: 0.71 End of Employment Support What are your formal company policies regarding employee termination and layoffs? ✓ We have a policy to provide written notice of employee performance prior to termination	

Points Earned: 0.11 of 0.35

☐ We don't have written termination or severance policies

Skills-Based Training Participation

Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?

Skills-based training to advance core job responsibilities

0%

1-24%

25-49%

50-74%

75%+

Don't know

Points Earned: 0.19 of 0.25

Cross-Job Skills Training Participation

Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?

Skills-based training on cross-job functions beyond regular responsibilities (e.g. public speaking training, management training for non-managers)

○ 0% ○ 1-24% ② 25-49% ○ 50-74% ○ 75%+ ○ Don't know

Points Earned: 0.13 of 0.25

External Professional Development Participation

What percentage of full-time workers has participated in external professional development or lifelong learning opportunities in the past fiscal year?

Professional development should be paid for in advance, reimbursed or subsidized by the company.

0% 1-24% 25-49% 50-74% 75%+

Points Earned: 0.38 of 0.50

Subsidized Educational Opportunities What percentage of full-time workers received advancement or reimbursement for continuing education opportunities in the last fiscal year? Continuing education opportunities include GED, college credits, industry-recognized accreditation, etc. O 1-5% O 6-15% O 15%+ Points Earned: 0.17 of 0.50

Career Development Policies

What are your company's policies and practices around career development and promotion?

- Employees who seek to take a short-term leave or sabbatical will have their jobs guaranteed upon return
- ✓ Our company will make an effort to find a place for employees who seek to take a long-term leave or sabbatical upon their return
- Employees are able to make lateral moves or change career direction or pace when possible
- ☐ None of the above

Points Earned: 0.25 of 0.25

OPERATIONS

Engagement & Satisfaction

5.1

Employee Handbook Information

What is included in your company's written and accessible employee handbook?

- ✓ A non-discrimination statement
- An anti-harassment policy with reporting mechanisms, processes, and disciplinary procedures
- A statement on work hours
- ✓ Policies on pay and performance issues
- ✓ Policies on benefits, training and leave
- ✓ Grievance resolution process
- ✓ Disciplinary procedures and possible sanctions
- A neutrality statement regarding workers' right to bargain collectively and freedom of association
- Prohibition of child labor and forced or compulsory labor
- ☐ We have no written employee handbook

Points Earned: 0.43 of 0.43

Paid Secondary Caregiver Leave

What secondary parental leave policies are available to your workers, either through your company or a government program?

Select all that apply, but only select one answer indicating the total amount of paid time equivalent (answers 2-4). See "Learn More" for further instructions.

916	lect all that apply, but only select one answer indicating the total amount of paid time equivalent (answers 2-4). See "Learn More" for further in
	☐ Workers receive unpaid time off for secondary parental leave
	☐ Workers receive up to 2 weeks (or full pay equivalent) paid leave
	☐ Workers receive between 2 to 5 weeks (or full pay equivalent) paid leave
	✓ Workers receive greater than 5 weeks (or full pay equivalent) paid leave
	Policy does not distinguish between primary and secondary caregiving, or provides equivalent time and pay to both
	☐ No secondary caregiver leave is offered to employees

Points Earned: 0.87 of 0.87

Supplementary Benefits What supplementary benefits are provided to a majority of non-managerial workers? Including full time and part time employees. Please check all that apply. On-site childcare Off-site subsidized childcare Free or subsidized meals ✓ Policy to support breastfeeding mothers Other - please describe None of the above Points Earned: 1.21 of 1.73 **Worker Empowerment** How does your company engage and empower workers? 🗹 We have formalized feedback and complaint mechanisms beyond direct reporting lines to address concerns and improve company practices We have processes in place to provide input from employees prior to operational and/or strategic policy or practice changes Employee complaint / input mechanisms are reviewed at least every other year, with input from employees themselves into the process Company tracks usage of input/ feedback / complaint mechanisms and resolution / implementation rates ✓ We have adopted open book management or self-management principles within the workplace Workers have opportunity to elect member(s) to the Board of Directors Other - please describe None of the above Points Earned: 0.87 of 0.87 Surveying and Benchmarking Engagement and Attrition Does your company monitor and evaluate your worker satisfaction and engagement in any of the following ways? Your answers determine which future questions in the assessment are applicable to your company. ✓ We calculate employee attrition rate ✓ We benchmark employee attrition rate to relevant benchmarks We regularly (at least once a year) conduct employee satisfaction or engagement surveys ✓ We benchmark employee satisfaction to relevant industry benchmarks $\hfill \Box$ We disaggregate calculations based on different demographic groups to identify trends We outperform industry benchmarks on attrition We outperform industry benchmarks on satisfaction ☐ None of the above Points Earned: 0.87 of 0.87 **Departed Employees**

Number of full-time and part-time workers that departed or left the company in the last twelve months

Enter 0 if None.

Number of full-time and part-time workers that departed or left the company in the last twelve months

Sensitive

Points Available: 0.00

Select N/A if satisfaction or engagement is not formally surveyed.	
O <65%	
● 65-80%	
O 81-90%	
O 90%+	
○ N/A	
Points Earned: 0.87 of 1.73	
Engagement & Satisfaction (Salaried)	2.4
Number of Paid Days Off	
What is the annual minimum number of paid days off (including holidays) for full-time employees?	
○ 0-15 work days	
O 16-22 work days	
● 23-29 work days	
○ 30-35 work days	
○ 36+ work days	
Points Earned: 0.52 of 0.70	
Doid Drimany Caragiyar Lagya for Salam Warkara	
Paid Primary Caregiver Leave for Salary Workers	
Which of the following describe the primary parental leave policies for salaried workers, either through the company or government program?	
If applicable, please select one answer indicating total time off (answers 1-3), and one answer indicating fully paid time off (answers 4-7).	
Primary caregivers receive 4-12 weeks of time off for parental leave (including unpaid and paid leave)	
Primary caregivers receive 13 weeks to 6 months of time off for parental leave (including unpaid and paid leave)	
✓ Primary caregivers receive more than 6 months of time off for parental leave (including unpaid and paid leave).	
4-12 weeks of primary parental leave (or equivalent) is fully paid	
✓ 13-18 weeks of primary parental leave (or equivalent) is fully paid	
19-24 weeks of primary parental leave (or equivalent) is fully paid	
☐ More than 24 weeks of primary parental leave (or equivalent) is fully paid ☐ Primary caregivers receive less than 4 weeks off or no time off for parental leave	
☐ Primary caregivers receive less than 4 weeks on or no time on for parental leave	
Points Earned: 0.49 of 0.70	
Worker Flexibility Options	
What job flexibility options does the company provide, whenever feasible, in writing and in practice for the majority of w	orkers?
Please check all that apply.	
✓ Part-time work schedules at the request of workers	
✓ Flex-time work schedules allowing freedom to vary start and stop times	
✓ Telecommuting (e.g. working from home one or more days per week)	
☐ Job-sharing	
☐ None of the above	
Points Earned: 0.52 of 0.70	

Employee Satisfaction

What percent of your employees are "Satisfied" or "Engaged"?

Workplace Flexibility in Practice

Which of the following flexible workplace practices have been used in the past 12 months?
Please check all that apply

☐ Managers or executives worked part-time or in a job-share	
✓ Managers or executives are in a telecommuting position	
☑ We hired new people into permanent positions that are telecommuting	
\square We hired new people into permanent positions that are part-time or job-sha	ıre
☑ We have transitioned staff into part-time, job-share, or telecommuting posit	ions

Other - please describe

☐ None of the above

Points Earned: 0.70 of 0.70

Attrition Rate for Salaried Workers

What percentage of full-time and part-time salaried workers left the company during the last twelve months?

Calculation should include voluntary and involuntary separation, but exclude workers dismissed with cause.

Sensitive

Points Earned: 0.23 of 0.70

Community

Community Impact Area Introduction

OPERATIONS

0.0

This section identifies whether your company is designed to deliver a specific, material, positive impact for its community, and if so, opens the Community Impact Business Model section that is most applicable.

Community Oriented Impact Business Model

Does your company's business model create a specific positive benefit for stakeholders such as charitable partners, vendors or suppliers in need, or your local community?

Your answers determine which future questions in the assessment are applicable to your company.

O Yes

O No

Points Available: 0.00

OPERATIONS

Diversity, Equity, & Inclusion 4.9

Inclusive Hiring Practices
How does your company create an inclusive recruiting and hiring process?
✓ We include a statement in all our job postings with a commitment to diversity, equity, and inclusion
We don't ask about incarceration history during our application process
We conduct anonymous or "blind" reviews of applications or resumes without attaching names or identifiable characteristics
We actively recruit through organizations or services that serve individuals from underrepresented populations
✓ We conduct analyses of our job description language and requirements to ensure they are inclusive and equitable
☐ None of the above
Points Earned: 0.48 of 0.91
Diverse Ownership and Leadership
Is your company majority-owned or -led by individuals from any of the following underrepresented groups?
Please select all that apply.
☐ Led by a woman
Led by an individual from an underrepresented racial or ethnic minority
Led by another underrepresented individual (veterans, LGBT, etc.)
☐ Majority owned by women
☐ Majority owned by individuals from underrepresented racial or ethnic minorities
Majority owned by other underrepresented individuals (veterans, LGBT, etc.)
✓ None of the above
Points Available: 0.91
Inclusive Work Environments
How does your company create an equitable and inclusive workplace for employees?
✓ We have designated an individual or group explicitly responsible for diversity, equity, and inclusion (i.e. a Diversity Manager or Inclusion Committee)
✓ We offer trainings for all employees on topics related to diversity, equity, and inclusion
☐ We have voluntary employee resource or affinity groups
✓ Our facilities are designed to meet accessibility requirements for individuals with physical disabilities
Our facility restrooms are gender-neutral or gender-inclusive
We have programs in place to provide mentorship, apprenticeships, or internships for individuals from underrepresented groups
We accommodate learning or emotional disabilities in work processes and workplace policies
☐ None of the above
Points Earned: 0.55 of 0.91
Management of Diversity, Equity, and Inclusion
How does your company manage and improve your workplace diversity and inclusivity?
☐ We anonymously survey employees on gender identity, race/ethnicity, disability status, and other demographic factors to track the diversity of our workforce
We have set specific, measurable diversity improvement goals that are reviewed by senior executives or our Board of Directors
☐ We have conducted a pay equity analysis by gender, race/ethnicity, or other demographic factors and, if necessary, implemented equal compensation improvement plans or policies
✓ We analyze job categories, satisfaction, promotion, retention rates, or benefits by different demographic groups, and if necessary, have implemented corrective actions
for inequitable results
 We specifically analyze diversity, equity, and inclusion data for individuals who are part of multiple underrepresented groups □ None of the above
Points Earned: 0.23 of 0.91

Measurement of Diversity What attributes of a diverse workforce does your company track, either through anonymous surveys or other methods legal in your jurisdiction? If collecting this type of demographic data is not legal in your jurisdiction, select None of the Above. \square Socioeconomic status (as determined by low income residence, education level, etc.) ✓ Race or ethnicity ✓ Gender Age Other - please describe None of the above Points Earned: 0.68 of 0.91 **Workers from Ethnic or Racial Minorities** What percentage of your workforce identifies as being from a racial or ethnic minority? 00% 01-9% 010-19% 020-29% ○30%+ O Don't Know Points Earned: 0.15 of 0.91 **Women Workers** How many of your non-managerial workers identify as women? 00% 01-9% 010-24% 025-39% 040-49% 050%+ O Don't know Points Earned: 0.91 of 0.91 **Age Diversity in Workforce** What percentage of your workforce is either under the age of twenty four or over the age of fifty? 00% 01-9% 010-19% 020-29% ○30%+ O Don't Know

Points Earned: 0.76 of 0.91

What multiple is the highest compensated individual paid, inclusive of bonus, as compared to the lowest paid full-time worker?
○>20x
○ 16-20x
○ 11-15x
○ 6-10x
● 1-5x
Points Earned: 0.91 of 0.91
Female Management
How many of your company managers identify as women?
\bigcirc 0%
O 1-9%
● 10-24%
O 25-39%
O 40-49%
○ 50%+
O Don't know
○ n/a
Points Earned: 0.30 of 0.91
Management from Underrepresented Populations
How many of your company managers identify as from another underrepresented social group?
If collecting this type of demographic data is not legal in your jurisdiction, select Don't Know.
O 0%
○ 1-9%
○ 10-19% ○ 10-19%
O 20-29%
○ 30%+ ■ Day H Language
O Don't know
Points Available: 0.91
Female Directors
How many of your company Board Directors identify as women?
0 0%
O 1-9%
O 10-24%
O 25-39%
O 40-49%
○ 50%+
○ Don't know
○ N/A
Points Available: 0.91

High to Low Pay Ratio

Directors from Underrepresented Populations	
How many of your company Board Directors identify as from another underrepresented social group?	
For this question, please do not take gender into consideration as gender is assessed in a different question. 0 % 1-9% 10-19% 20-29% 30%+ Don't know N/A Points Available: 0.91	
Supplier Diversity Policies or Programs	
Does your company have any of the following policies or programs in place to promote diversity within your supply chain We track diversity of ownership among our suppliers We have a policy to give preferences to suppliers with ownership from underrepresented populations We have formal targets to make a specific percentage of purchases from suppliers with diverse ownership We have a formal program to purchase and provide support to suppliers with diverse ownership None of the above N/A - Collecting supplier data or having preferential treatment policies is illegal in my country of operations	?
Points Available: 0.45	
Supplier Ownership Diversity What percentage of your purchases were from companies that are majority-owned by women or individuals from underrepresented populations? O% O1-9% O10-24% O25-39% O40-49% O50%+ ODon't Know	
	OPERATIONS
Geographic Structure and Scope We realize that for companies with more than one office, the definition of local involvement is a more complicated one to Please tell us a bit about the structure of your company geographically. One office in Tokyo	answer.

Points Available: 0.00

New Jobs Added Last Year Number of full-time and part-time jobs that have been added to your company's payroll. Enter 0 if none or if your company has no workers. Last twelve months: Last twelve months: 13 ☐ We do not track this Points Available: 0.00 **Job Growth Rate** What was your company's net job growth rate for full-time and part-time positions over the last 12 months? ONLY include newly created jobs that are paid a living wage. If there is no living wage data available for your country of operations, include new jobs that pay 10% or more above a minimum wage. 0% (no growth on a net basis) 01-14% 0 15-24% 025%+ Points Earned: 1.33 of 4.00 Non-accredited Investor Ownership What percentage of the company is owned by individuals who would qualify as non-accredited investors? 0% 01-9% 010-24% 025-49% 050%+ O Don't know Points Available: 2.00 **Local Ownership** Is the majority (over 50%) of the company's ownership located locally to at least two-thirds of the company's workforce?

"Local" is defined as being part of the same community. While the size and distance of a community may vary by context, they should generally be based on a small-scale economically and culturally connected area like a metropolitan area or a city/town.

O Yes
No

O Don't know

Points Available: 2.00

Local Purchasing and Hiring Policies

What written local purchasing or hiring policies does your company have in place?	
---	--

Local" is defined as being part of the same community. While the size and distance of a community may vary by context, they should generally be based on a small-scale	
economically and culturally connected area like a metropolitan area or a city/town.	
☐ Written preference at each facility to purchase from local suppliers	
☐ Formal targets or goals for the amount of local purchasing	
Ready-to-use lists of preferred local suppliers and vendors for specific facilities	
☐ Written preference for hiring and recruiting local managers	
☐ Incentives for staff to live within 20 miles of local company facility	
Other (please describe)	
✓ No written local purchasing or hiring policies in place	
Points Available: 1.00	
Spending on Local Suppliers	
What percentage of your company's expenses (excluding labor) was spent with independent suppliers local to the company's	
neadquarters or relevant facilities in the last fiscal year?	
Please click "Learn More" to understand how to answer this question.	
O<20%	
O 20-39%	
O 40-59%	
○ 60%+	
Opn't know	
Points Available: 2.00	
mpactful Banking Services	
What characteristics apply to the financial institution that provides the majority of your company's banking services?	
Certified CDFI or national equivalent social investment organization	
Certified B Corporation	
Member of the Global Alliance for Banking on Values	
Cooperative bank or credit union	
☐ Local bank committed to serving the community	
☐ Independently owned bank	
✓ None of the above	

Points Available: 2.00

OPERATIONS

Civic Engagement & Giving

1.3

Corporate Citizenship Program How does your company take part in civic engagement? Your answers determine which future questions in the assessment are applicable to your company. Financial or in-kind product donations (excluding political causes) Community investments Community or pro-bono service Advocacy for adopting improved social or environmental policies or performance Partnerships with charitable organizations or membership with community organizations Discounted products or services to qualified underserved groups Free use of company facilities to host community events Equity or ownership in the company granted to a nonprofit Other - please describe None of the above Points Earned: 0.25 of 0.83 **Charitable Giving and Community Investment Policies and Practices** What are your company's practices regarding donations or community investments? We have a formal statement on the intended social or environmental impact of our company's philanthropy We have a formal donations commitment (e.g. 1% for the planet)

Points Available: 0.83

✓ None of the above

Total Amount of Charitable Donations

We match individual workers' charitable donations

Total amount (in currency terms) donated to registered charities in the last fiscal year

We have screening practices for charitable contributions or impact measurement mechanisms for our community investments

We allow our workers or customers to select charities to receive our company's donations

Report with the currency specified in "Reporting currency" for this metric.

Total amount (in currency terms) donated to registered charities in the last fiscal year

Sensitive

Points Available: 0.00

% of Revenue Donated

What was the equivalent percentage of revenue donated to charity during the last fiscal year?

Please include tax deductible in-kind donations but do not include pro bono time.

O No donations last fiscal year

0.1-0.4% of revenue

0.5-1% of revenue

○ 1.1-2.4% of revenue

2.5-5%. of revenue

○5%+ of revenue

O Don't know

Points Earned: 0.66 of 3.31

 $\bigcirc\,\mathsf{No}$

Points Available: 0.00

Advancing Social and Environmental Performance		
How has your company worked with its stakeholders (including competitors) to improve behavior or performance on socia environmental issues in the past two years?		
 ✓ We have worked with other industry players on a cooperative initiative on relevant social and environmental standards for our industry ✓ We have provided data or contributed to academic research on social or environmental topics ✓ We participate in panel presentations or other public forums on social or environmental topics ○ We provide public resources for other businesses or stakeholders on improving social or environmental performance ○ Other - please describe ○ None of the above 		
Points Earned: 0.41 of 0.41		
Supply Chain Management	OPERATIONS 0.2	
Significant Supplier Descriptions		
Please select the types of companies that represent your Significant Suppliers:		
Significant Suppliers represent 80% of your company's purchases in currency terms (excluding salaries on payroll and bonuses, rent, utilities, and taxes). Product Manufacturers Professional Service Firms (Consulting, Legal, Accounting) Independent Contractors Marketing and advertising Office Supplies Benefits Providers Technology Raw materials Farms Other - please describe		
Social or Environmental Screening of Suppliers		
Does your company screen or evaluate Significant Suppliers for social and environmental impact?		
This question determines the set of supplier-focused questions your company will respond to. Yes No		
Points Available: 0.00		
Outsourced Staffing Services		
Does your company outsource support services (staffing) essential to the delivery of your services to other individuals organizations?	or	
Your answers determine which future questions in the assessment are applicable to your company. O Yes		

Outsourced Staffing Screening Topics

Does your company review or set requirements regarding the labor practices of its outsourced staffing service providers that includes the following topics?

Your answers determine which future questions in the assessment are applicable to your company.
✓ Compliance with all local laws and regulations
✓ Compliance with international human rights and labor standards (for employees and contractors)
Payment at or above industry benchmarks
Payment of a living wage (for employees and contractors)
Employee benefits provided
Professional development opportunities
Other labor practices
☐ None of the above
□ N/A
Points Earned: 0.15 of 0.38
% of Outsourced Services Accountable to Code of Conduct?
What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?
0 0%
O 1-20%
O 21-49%
O 50-74%
○75-99%
O _{100%}
○ N/A
Points Available: 1.52
Screening / Monitoring for Services
Which of the following methods are used to evaluate the social or environmental impact of your outsourced staffing services?
Your answers determine which future questions in the assessment are applicable to your company.
Company shares policies or rules with subcontractors but does not have a verification process in place
Company requires subcontractors complete self-designed assessment
Company utilizes third party risk or impact assessment tools (BIA)
Company conducts routine audits/reviews of subcontractors at least every two years
Company has third parties conduct routine audits/reviews of subcontractors at least every two year
Other
✓ None of the above
Points Available: 0.38

% of Outsourced Staffing Services Screened / Monitored
What % of your outsourced staffing services (on a currency basis) are evaluated based on the methods selected in the previous question?
 ● 0% ○ 1-20% ○ 21-49% ○ 50-74% ○ 75-99% ○ 100% ○ N/A
Points Available: 1.52
mproving Impact of Suppliers
Does the company have any of the following policies or programs to improve the social and/or environmental impact of suppliers, either in cases of noncompliance or more broadly?
Company formulates corrective action or improvement plans with goals for continuous improvement of their supplier performance ✓ Company requires a specific time period for suppliers to make changes to remediate code of conduct non-compliance or otherwise terminates contract ☐ Company provides training and/or resources on improving social or environmental performance to suppliers, either from the company itself or through a third party ☐ Company provides training and/or resources to its own staff, focused on managing their own practices and relationships with suppliers to enable the suppliers to improve their performance ☐ Company has participated in collaborative initiatives with other companies to help improve the social or environmental impact of their supply chain ☐ Company incentivizes social and environmental performance or improvement through contract terms, prices, or other means ☐ Company has achieved quantifiable improvements on social or environmental performance of its supply chain ☐ Other ☐ None of the above
Points Earned: 0.06 of 0.38
% of Suppliers with Programs to Improve Impact
For what % of your suppliers (on a currency basis) do the policies and programs selected in the previous question apply?
Points Available: 1.52
Environment

Environment Impact Area Introduction

OPERATIONS

0.0

This section asks about your environmental footprint to determine which questions are applicable later on in the assessment. It also identifies whether your company's product/service is designed to deliver a specific, material, positive environmental impact, and if so, opens the Environmental Impact Business Model section that is most applicable.

What kind of facilities does your business primarily operate in?	
Your answers determine which future questions in the assessment are applicable to your company. Company-owned office space Leased office space Co-working Space Virtual or home offices Points Available: 0.00	
Environmental Business Model	
Are your company's products/services or processes structured to restore or preserve the environment in any of the followays? (Please note: the environmental impact of your day-to-day operations will be assessed in the remaining sections Environment Impact Area. This question is specifically asking about your products/services or innovative production products.	of the
Answering affirmatively will opt you into additional sections of the B Impact Assessment with more specific questions about this Impact Business Model. Through an innovative manufacturing, wholesale or agriculture process which is designed to significantly reduce environmental impact compared to typi for the industry Through a product or service that preserves, conserves, or restores the environment or resources None of the above	cal practices
Points Available: 0.00	
Environmental Management	OPERATIONS 3.6
Green Building Standards	
What percentage of company facilities (by area, both owned by company or leased) is certified to meet the requirement accredited green building program?	s of an
 <20% 20-49% 50-79% ●80%+ N/A 	
Points Earned: 1.17 of 1.17	
Facility Improvement with Landlord If you lease your facilities, have you worked with your landlord to implement or maintain any of the following?	
 □ Energy efficiency improvements □ Waster efficiency improvements □ Waste reduction programs (including recycling) ☑ None of the above □ N/A - Company does not lease majority of facilities 	
Points Available: 1.17	

Type of Facilities

Environmental Purchasing Policy Topics Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following? ☐ Building and construction ☐ Carpets Cleaning ☐ Electronics Fleets Food or food services Landscaping ☐ Meetings and conferences ✓ Office supplies Paper Product input materials Other - please describe We don't have an environmentally preferable purchasing policy Points Earned: 0.78 of 1.17 **Virtual Office Stewardship** How does your company encourage good environmental stewardship in how employees manage their virtual offices? g)

We have a written policy encouraging environmentally preferred products and practices in employee virtual offices (e.g. recycling
Our company shares resources with employees regarding environmental stewardship in home offices (e.g. energy efficiency)
We have a policy in place for the safe disposal of e-waste and other hazardous materials purchased for employee home offices
Employees are provided with a list of environmentally-preferred vendors for office supplies
☐ None of the above
□ N/A

Points Earned: 1.75 of 2.33

Environmental Management Systems

Does your company have an environmental management system (EMS) covering waste generation, energy usage, water usage, and carbon emissions that includes any of the following?

Checkboxes 3-5 can only be selected if Checkbox 2 applies.

Policy statement documenting our organization's commitment to the environment
Assessment undertaken of the environmental impact of our organization's business activities
Stated objectives and quantifiable targets for environmental aspects of our organization's operations
Programming designed, with allocated resources, to achieve these targets
Periodic compliance and auditing to evaluate programs conducted
✓ We have no environmental management system

Points Available: 1.17

OPERATIONS

Air & Climate 5.1

Monitoring Energy Usage

Does your company monitor, record, or report its energy usage?

Please select one answer option indicating if the company monitors energy use and potentially sets targets (answers 1-4). If the company sets targets, answer option 5 may
apply in addition.
☐ We do not currently monitor and record usage
✓ We monitor and record usage but have set no reduction targets
We monitor usage and have set intensity targets (e.g. relative to dollars of revenue, volume produced, etc.) that are being monitored
☐ We monitor usage and have set absolute reduction targets regardless of company growth
☐ We have met specific reduction targets during the reporting period
Points Earned: 0.12 of 0.48
Total Energy Use
Total energy used (Gigajoules) during the last 12 months:
Total energy used (Gigajoules) during the last 12 months: 2652
☐ We do not track this
Points Available: 0.00
Total Renewable Energy Use
Total energy used from renewable resources (Gigajoules) during the last 12 months:
Total energy used from renewable resources (Gigajoules) during the last 12 months: 0
☐ We do not track this
Deinte Aveilable, 0.00
Points Available: 0.00
Renewable Energy Usage
What percentage of energy use is produced from renewable sources?
include electricity and other energy consumption from heating, hot water, etc.
○ 0%
O 1-24%
O 25-49%
● 50-74%
○ 75-99%
O 100%
○ Don't Know
Points Earned: 0.15 of 0.24

Low Impact Renewable Energy Use
What percentage of energy use is produced from low-impact renewable sources?
Include electricity and other energy consumption from heating, hot water, etc. Please include both purchased and onsite-generated renewable energy.
O 0%
O 1-24%
O 25-49%
o 50-74%
O 75-99%
O _{100%}
○ Don't know
Points Earned: 0.58 of 0.97
Facility Energy Efficiency
For what systems has your company used energy conservation or efficiency measures for a majority of your corporate facilities (b
square feet) in the past year?
✓ Equipment: Energy Star appliances, automatic sleep modes, after-hour timers, etc.
Lighting: natural light, CF bulbs, occupancy sensors, daylight dimmers, task lighting, etc.
HVAC: programmable thermostat, timers, occupancy sensors, shade sun-exposed walls, double-paned windows, etc.
Other - please describe
□ None of the above
□ N/A - We utilize virtual office
Points Earned: 0.16 of 0.48
Energy Use Reductions
Have conservation and efficiency improvements led to energy savings for your facilities? If so, by how much?
Please calculate based on changes from last year or annualized from a base year, referring to electricity use and other energy consumption from heating, hot water, etc.
0%
○ 1-4%
O 5-9%
○10-14%
O 15-20%
>20%
○ Don't know
Points Earned: 0.97 of 0.97
Monitoring Greenhouse Gas Emissions
How does your company manage its greenhouse gas emissions for at least Scope 1 and 2?
Please select only one answer option indicating if the company monitors greenhouse gas emissions and potentially sets targets (answers 1-4). If the company sets targets
and/or achieved carbon neutrality, answers 5 or 6 may apply in addition.
☐ We do not currently monitor and record emissions
We regularly monitor and record emissions but have not set any reduction targets
✓ We regularly monitor and record emissions and have set specific reduction targets relative to previous performance (e.g. a 5% reduction of GHGs from baseline year)
We regularly monitor and record emissions and have set specific science-based targets necessary to achieve global goals to address climate change
☐ We have met the specific reduction targets set during this reporting period
☐ We have achieved carbon neutrality
Points Earned: 0.24 of 0.48

Total Scope 1 GHGs Total Greenhouse Gas Emissions (metric tonnes of CO2 equivalent) in: Scope 1: Scope 1: 0 ☐ We do not track this Points Available: 0.00 **Total Scope 2 GHGs** Total Greenhouse Gas Emissions (metric tonnes of CO2 equivalent) in: Scope 2: Scope 2: 1196 ☐ We do not track this Points Available: 0.00 **Total Scope 3 GHGs** Total Greenhouse Gas Emissions (metric tonnes of CO2 equivalent) in: Scope 3: Scope 3: ✓ We do not track this Points Available: 0.00 **Carbon Intensity** What is your current Carbon Intensity for Scopes 1 and 2 (measured in metric tons of CO2/\$million of revenue), not including the use of carbon credits or offsets? Please use USD to allow for standardized comparisons. O>100 081-100 061-80 O 41-60 021-40 0 1-20 \bigcirc 0 O Don't know Points Earned: 0.48 of 0.48

What is your current Carbon Intensity for Scopes 1 and 2, measured in tons of CO2/\$million of revenue, including the use of carbon credits or offsets?
Please use USD to accurately evaluate the answer option. >100 81-100 61-80 41-60 21-40 1-20 0 Don't know Points Earned: 0.97 of 0.97
Greenhouse Gas Emissions Reduced
What percentage of Scope 1 and 2 GHG emissions has been saved due to efficiency improvements implemented by your company? OM O1-4% O5-9% O10-14% O15-20% O20%+ ODon't Know
Points Earned: 0.97 of 0.97
Reducing Impact of Travel/Commuting
Does your company have any programs or policies in place to reduce the environmental footprint caused by travel/commuting? Imployees are subsidized/incentivized for use of public transportation, carpooling, or biking to work Facilities are designed to facilitate use of public transportation, biking, or cleaner burning vehicles (e.g. electric chargers) Employees are encouraged to use virtual meeting technology to reduce in person meetings Company has a written policy limiting corporate travel None of the above
% GHG Emissions Offset
If your company purchased certified carbon credits in the reporting period, what % of Scope 1 and 2 GHG emissions were offset? 0% 01-24% 025-49% 050-74% 075-99% 0100% 0 Don't know N/A - No carbon offsets purchased

Points Available: 0.48

Carbon Intensity

OPERATIONS

Water 0.2

Monitoring and Managing Water Use

Does your company monitor and manage your water usage?

Please select only one answer option indicating if the company monitors water usage and potentially sets targets (answers 1-4). If the company sets targets, answer option 5
nay apply in addition.
☐ We do not currently monitor and record water usage
✓ We regularly monitor and record water usage but have not set any reduction targets
Use monitor and record water usage and have set specific reduction targets relative to previous performance (e.g. a 5% reduction of water usage from baseline year)
We regularly monitor and record emissions and have set science-based targets necessary to achieve sustainable usage linked to our local watershed
☐ We have met specific reduction targets set during this reporting period
Points Earned: 0.25 of 1.00
Total Water Use
Total water use (liters) during the last 12 months
Total water use (liters) during the last 12 months 489950
☐ We do not track this
Points Available: 0.00
Points Available: 0.00
Water Conservation Practices
What water conservation methods have been implemented at the majority of your corporate offices or plant facilities:
Please check all that apply.
Low-flow faucets, taps, toilets, urinals, or showerheads
Grey-water usage for irrigation
☐ Low-volume irrigation

Points Available: 1.00

☐ Harvest rainwater
☐ Other - please describe
✓ None of the above

 $\hfill \square$ N/A - Our company has a virtual office

OPERATIONS

Land & Life 3.0

Monitoring and Reporting Non-hazardous Waste

How does your company monitor and manage your waste production?

Please select one answer option indicating if the company monitors waste production and potentially sets targets (answers 1-4). If the company sets targets, answers 5
and/or 6 may apply in addition.
☐ We do not currently monitor and record waste production
✓ We regularly monitor and record waste production but have not set any reduction targets
We regularly monitor and record waste production and have set specific reduction targets relative to previous performance (e.g. a 5% reduction of waste to landfill from
baseline year)
☐ We regularly monitor and record waste produced and have set a zero waste target
☐ We have met the specific reduction targets set during this reporting period
☐ We produce zero waste to landfill / ocean
Points Earned: 0.25 of 1.00
Non-hazardous Waste Generated
Waste Produced: Non-Hazardous Waste (metric tonnes) during the last 12 months
Waste Produced: Non-Hazardous Waste (metric tonnes) during the last 12 months 1.075 We do not track this
Points Available: 0.00
Total Waste Disposed
Waste Disposed (metric tonnes) during the last 12 months
Waste Disposed (metric tonnes) during the last 12 months 0.5
☐ We do not track this
Points Available: 0.00
Total Waste Recycled
Waste Disposed: Recycled/Reused (metric tonnes) during the last 12 months
Waste Disposed: Recycled/Reused (metric tonnes) during the last 12 months 4
☐ We do not track this
Points Available: 0.00
Recycling Programs
Does the company have a company-wide recovery and recycling program that includes the following?
Please check all that apply.
✓ Paper ✓ Cardboard
✓ Cardboard ✓ Plastic
✓ Plastic ✓ Glass & metal
Glass & metal Composting
□ None of the above
Points Earned: 1.00 of 1.00

Reducing Waste

Optional unweighted metrics: Approximately by what % has yo	our company reduced solid and hazardous waste generation
(normalized for revenue changes) over the following periods?	

(normalized for revenue changes) over the following periods?	
The past two years	
The past two years	
✓ We do not track this	
Points Available: 0.00	
Hazardous Waste Disposal	
Can your company verify that your hazardous waste is always disposed of responsibly?	
This includes batteries, paint, electronic equipment, etc.	
Yes	
○ No	
O N/A - We have eliminated hazardous waste	
Points Earned: 1.00 of 1.00	
Chemical Reduction Methods	
Which of the following environmentally preferred products have been purchased for the majority of	your corporate facilities?
☐ Non-toxic janitorial products	
✓ Unbleached / chlorine free paper products	
✓ Soy-based inks or other low VOC inks	
Recycled/environmentally preferred office supplies (paper, pens, notebooks, etc.)	
Other - please describe	
☐ None of the above	
Points Earned: 0.75 of 1.00	
Customers	
	OPERATIONS
Customers Impact Area Introduction	0.0
This section identifies whether your company's product/service is designed to deliver a specific, material, positive the value normally provided from goods or services), and if so, opens the Customer Impact Business Model section	
Customer Impact Business Model Introduction	
Do any of your company's products/services address a social or economic problem for your custon	mers and/or their beneficiaries?
Your answers determine which future questions in the assessment are applicable to your company.	
Yes	
○ No	

Customer Focus of Product or Service

Is the social or economic problem addressed by your product/service one that is faced directly by your customers and/or your clients' beneficiaries?

If you answer "No" here, be sure to revisit the Environment and/or Community sections to ensure your business model impact is appropriately captured.

O Yes

No, customers support in our ability to produce a positive social/economic impact, but the primary beneficiaries are other stakeholders (i.e. we donate to charities based on sales to customers, we sell fair trade products to our customers, we sell environmentally beneficial products to our customers)

Points Available: 0.00

Positive Impact of Product/Service

How would you describe the positive outcome for customers created by your product/service?

Positive impacts created through our cosulting services

Points Available: 0.00

Beneficial Product Type

Which of the following most closely matches the outcome and/or problem solved for your customers as defined above?

Only select multiple answer options if your company sells various products or services with distinct outcomes, or if a single product or service achieves multiple outcomes.

Access to products/services that fulfill basic human needs for individuals without prior access (e.g. providers of electricity or clean drinking water to rural poor
communities, affordable housing projects, waste and sanitation systems or disposal)
Improved or maintained health and wellness (e.g. medical equipment, medical services and medicines, preventative health services or products, healthy living
products, exercise and sporting products, prescription eyeglasses)
Improved education or skills development (e.g. schools, textbooks, tutoring services, career leadership training, education tools, games and software)
☐ Increased economic opportunity for underserved groups (e.g. financial or insurance services or benefits consulting for the underserved, new mechanisms to connect
products to market)
☐ Increased operational success or capital for purpose driven or underserved enterprises (e.g. impact investing or fundraising platforms, nonprofit accounting services)
✓ Increased social and/or environmental impact for businesses or other organizations (e.g. sustainability consulting)
☐ Increased access to arts, media, or culture (e.g. independent media, artisanal crafts, photography, information services)
Improves market access through physical or technological infrastructure (e.g. mobile telecommunications, business technologies or software, roads, bridges, railways,
ports, building and construction materials not previously available)
☐ None of the above

Points Available: 0.00

Direct Focus on Improving Impact of Organizations

For your products and/or services that are focused on improving the impact of organizations, did you select several answer options in the question "Beneficial Product Type"?

Only select multiple answer options in the question "Beneficial Product Type" if your company sells various products or services with distinct outcomes, or if a single product or service achieves multiple outcomes.

Yes, I selected several answer options in the question "Beneficial Product Type" even though the products and/or services sold do not achieve a multitude of outcomes.

No, I did not select several answer options or I selected several answer options in the question "Beneficial Product Type" because the products and/or services sold achieve multiple outcomes.

Impact on Underserved Populations

Points Earned: 0.46 of 0.56

Does your product or service benefit underserved populations	s, either directly or by supporting organizations that directly serve
them?	

Answering affirmatively will opt you into additional sections of the B Impact Assessment with more specific questions about this Impact Business Model.	
Our products or services directly support underserved populations	
Our products or services support organizations that directly support underserved populations	
Onn't know	
O None of the above	
Points Available: 0.00	
Total Customer Organizations	
Total Number of Customers	
Organizations served in the last 12 months:	
Organizations served in the last 12 months:	
Sensitive	
Points Available: 0.00	
Units Available. 0.00	
Total Customer Individuals	
Total Number of Customers	
ndividuals served in the last 12 months:	
Individuals served in the last 12 months: 0	
☐ We do not track this	
Points Available: 0.00	
	OPERATIONS
	2.6
Managring Constant of Characteristic	
Managing Customer Stewardship	
Does your company do any of the following to manage the impact and value created for your customers or consumers?	
☐ We offer product / service guarantees, warranties, or protection policies	
☐ We have third party quality certifications or accreditations	
✓ We have formal quality control mechanisms	
We have feedback / customer service feedback or complaint mechanisms	
✓ We monitor customer or consumer satisfaction	
✓ We assess the outcomes produced for our customers through the use of our product or service	
✓ We have written policies in place for ethical marketing, advertisement, or customer engagement	
 ✓ We have written policies in place for ethical marketing, advertisement, or customer engagement ✓ We manage the privacy and security of client / customer data □ None of the above 	

Monitoring Customer Satisfaction and Retention
Which of the following are true of your company with regards to customer or client satisfaction and/or retention?
✓ Company monitors customer satisfaction ✓ Company shares customer satisfaction internally within the company ☐ Company shares customer satisfaction publicly ☐ Company has specified targets for customer / client satisfaction ☐ In the last year, company has achieved specified targets for satisfaction ☐ None of the above
Managing Product Impacts
Does the company do any of the following with regards to managing the potential impact their products have on customers / beneficiaries?
✓ Company regularly monitors customer outcomes and well-being
Company has formal program to incorporate customer testing and feedback into product design
 ✓ Company has formal programs in place to continuously improve outcomes produced for customers (including reducing negative effects or increasing positive effects) ☐ Other ☐ None of the above
Points Earned: 0.56 of 0.56
Managing Marketing and Advertising Does the company have any of the following practices with regard to ensuring accurate, ethical, and positive marketing and advertising? Company makes transparent potential risks and negative impacts of products, including, when appropriate ingredient lists Company has formal policies to review the accuracy and ethics of marketing and advertising Company complies with independent marketing and advertising standards relevant to their sector or industry Company has programs in place to promote social and or environmental causes through its marketing and advertising Company gets input of the communities that are featured on the company's messaging and advertising campaigns and is inclusive of the culture of those communities Other None of the above
Data Usage and Privacy
Does your company have any of the following to address data usage and privacy issues?
 ✓ Company has a formal publicly available data and privacy policy ✓ Company makes all users aware of information collected, length of time it is preserved, how it's used, and whether and how it is shared with other entities (public or private) ✓ All customers have option to decide how their data can be used □ Company's all email list building and email marketing strategies are GDPR compliant □ Other □ None of the above
□ N/A - Company does not collect sensitive data
Points Earned: 0.42 of 0.56

Data Security Management	
Does the company have any of the following practices to ensure security of private data?	
✓ Data privacy is included in company wide risk management compliance processes ✓ All employees with access to data are trained on data privacy policies ✓ Company has a formal code of conduct that defines unauthorized uses of data ✓ Internal audits of data security □ External audits of data security ✓ Simulated hacks on data security □ Other □ None of the above □ N/A - Company does not collect sensitive data	
Points Earned: 0.56 of 0.56	
Impact Improvement - Impact Business Model	IMPACT BUSINESS MODELS 10.5
This IBM section is applicable if your company's products/services improve the social or environmental impact of your cliegeneral sustainability consulting).	ent organizations (e.g.
Improved Impact Product Description	
What type of product or service does your company provide that improves the impact of your clients?	
Your answer to this unscored question is combined with other answers to automatically calculate your score in this section of the assessment. Our product or service contributes research, measurement, data collection, or reporting that supports impactful decision-making Our product or service provides consulting or implementation that improves the operational practices of our clients Our product or services provides consulting or implementation that transforms the culture or business model of our clients These descriptions do not apply to our company's product/service	
Points Available: 0.00	
Extent of Impact Improvement	
Can your company verify that, based on your product or service, any of the following types of impactful imby the majority of your client organizations? Your answer to this unscored question is combined with other answers to automatically calculate your score in this section of the assessment • We have evidence of operational improvements made by our clients based on the products or services provided • We have evidence of transformational improvements (either adoption of impactful business models or substantive changes to the compute products or services provided	
O We do not have evidence of the either of the above implementations	
Points Available: 0.00	
Revenue from Improved Impact	
What were your total revenues last fiscal year from the previous products or services?	
Your answer to this unscored question is combined with other answers to automatically calculate your score in this section of the assessment. What were your total revenues last fiscal year from the previous products or services? Approx. 50.72% We do not track this	
Points Available: 0.00	

Tracking Beneficiaries Does your company track the amount of any of the following beneficiary categories served? You will be asked to report the # of beneficiaries reached for each category selected ☐ Individuals Households

✓ Governments

✓ Businesses or nonprofit organizations

☐ Communities

None of the above

Points Available: 0.00

Governments

How many beneficiaries from the beneficiary category listed below were served through the provision of your impact improvement products/services in the last 12 months? Estimates within +/- 5% acceptable. Do not double count across different beneficiary categories.

Governments

Governments

Points Available: 0.00

Businesses/ Non-Profits

How many beneficiaries from the beneficiary category listed below were served through the provision of your impact improvement products/services in the last 12 months? Estimates within +/- 5% acceptable. Do not double count across different beneficiary categories.

Businesses and nonprofits

Businesses and nonprofits

Points Available: 0.00

Tracking Client Beneficiary Figures

Please provide a brief description of how you track your customer/client/beneficiary figures.

The number of contracts and business cards are recorded in the system.

Management of improvement
How does your company measure and manage the results, outcomes, effects, or impact of your product or service?
☐ We have formally defined the outcomes sought by our product or service and have developed a theory of change for them
We have based our impactful product or service business model on established secondary research that demonstrates potential impact
We have directly and formally engaged stakeholders in understanding their desires and needs when developing, refining, and or delivering our products or services
☐ We are verified to meet third-party standards for impact (e.g. we have impact-related product certifications)
☐ We measure near-term outcomes of the product or service to determine whether it is meeting the needs and expectations of our beneficiaries
☐ We measure long-term outcomes in order to assess whether the results of our product produce lasting positive impacts for our beneficiaries
We have identified and measure and manage the unintentional or potential negative impacts of the product or service in addition to intentional positive effects
We have identified and managed potential causes that could lead to a failure to deliver the positive outcome, to do so less efficiently than possible, or to produce other
negative effects None of the above
Points Earned: 0.80 of 1.07
Innovative Impact Improvement
Is there something different or innovative about the company's products/services that has changed the industry? Is this somethin that is replicable, unique at the time that it was created, and that has been emulated by other organizations?
Is there something different or innovative about the company's products/services that has changed the industry? Is this something that is replicable, unique at the time
that it was created, and that has been emulated by other organizations? Corporate Secretary function
Points Available: 0.00
Disclosure Questionnaire
Disclosure Industries
Disclosure questions on specific production and trade.
Disclosure Alcohol
Please indicate if your company is involved in the production, operation, trade, or sale of any the following:
Alcohol
Please also select "Yes" if your company serves clients in this industry
Yes
○ No
Points Available: 0.00
Disclosure Tobacco
Please indicate if your company is involved in the production, operation, trade, or sale of any the following:
Tobacco
Please also select "Yes" if your company serves clients in this industry
○ Yes
No No

Disclosure Gambling Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Gambling Please also select "Yes" if your company serves clients in this industry O No Points Available: 0.00 **Disclosure Firearms Weapons** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Firearms, weapons or munitions Please also select "Yes" if your company serves clients in this industry O Yes O No Points Available: 0.00 **Disclosure Pornography** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Pornography Please also select "Yes" if your company serves clients in this industry O Yes No Points Available: 0.00 Disclosure Payday, Short Term, or High Interest Lending Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Payday, short-term, or high-interest lending Please also select "Yes" if your company serves clients in this industry O Yes No Points Available: 0.00 **Disclosure Fossil Fuels** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Fossil-fuel-based oil, natural gas, or coal extraction, distribution, sale, etc. Please also select "Yes" if your company serves clients in this industry



ONo

Disclosure Mining Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Mining Please also select "Yes" if your company serves clients in this industry O No Points Available: 0.00 **Disclosure Nuclear Power or Hazardous Materials** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Nuclear power, radioactive materials or hazardous waste Please also select "Yes" if your company serves clients in this industry O Yes O No Points Available: 0.00 **Disclosure Prisons** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Please also select "Yes" if your company serves clients in this industry O Yes No Points Available: 0.00 **Disclosure Whole Life Insurance** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Whole life insurance products Select "Yes" only if the company earns 80%+ of its revenue from whole life insurance products. O Yes ON O Points Available: 0.00 **Disclosure Volunteer Placement to Orphanages**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Organizing volunteer programs to orphanages or child care organizations

O Yes

Disclosure Tax Advisory Services Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Tax advisory services O Yes No Points Available: 0.00 **Disclosure Animal Products or Services** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Animal-based products or services (including seafood) $\bigcirc \, \mathrm{Yes}$ No Points Available: 0.00 **Disclosure Genetically Modified Organisms** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Genetically modified organisms Please also select "Yes" if your company serves clients in this industry O Yes No Points Available: 0.00 Disclosure Illegal Products or Subject to Phase Out Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Products or activities that are illegal under country laws or regulations where they have operated, banned in international conventions or agreements, or subject to international phase-out or regulation O Yes ON O Points Available: 0.00 **Disclosure Industries at Risk of Human Rights Violations** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Industries reliant upon materials at high risk of human rights infringements (e.g. conflict minerals) O Yes No Points Available: 0.00

Other Disclosure Industries Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Other industries that may cause social or environmental harm or are subject to stakeholder criticism or concern Yes O No Points Available: 0.00 **Company Explanation Of Disclosure Item Flags** If you selected "Yes" to any of the "Disclosure Industries" listed above, please provide a detailed explanation of the company's involvement for each affirmative response: If this does not apply to you, please enter "Does not apply" in the text area below. Our involvement is limited to corporate governance consulting and we have no direct involvement with the business in question. Points Available: 0.00 **Disclosure Practices** Disclosure questions on sensitive practices. No formal Registration Under Domestic Regulations Please indicate if your company engages in any of the following practices: Company is not formally registered in accordance with all relevant regulations and requirements If your company is a formally registered business, select "No." O Yes O No Points Available: 0.00 **Tax Reduction Through Corporate Shells** Please indicate if your company engages in any of the following practices: Company uses corporate shells or other structural means, such as establishing multiple corporate entities, to minimize tax payments O Yes

No

Points Available: 0.00

Operates in conflict zones

Please indicate if your company engages in any of the following practices:

Company operates in conflict zones

O Yes

No

Sale of Data Please indicate if your company engages in any of the following practices: Company sells or provides access to consumer or user data O Yes O No Points Available: 0.00 Facilities located in sensitive ecosystems Please indicate if your company engages in any of the following practices: Company facilities are located adjacent to or in sensitive ecosystems ○Yes No Points Available: 0.00 **Marketing of Breastmilk Substitutes** Please indicate if your company engages in any of the following practices: Marketing of breastmilk substitutes O Yes No Points Available: 0.00 Activities against freedom of association/collective bargaining Please indicate if your company engages in any of the following practices: Company has taken a public stance against unionization, has engaged in activities that may be perceived as taking a stance against union organizing, or prohibits workers from freely associating and bargaining collectively for the terms of one's employment O Yes ON O Points Available: 0.00 **Employs Individuals on Zero-Hour Contracts** Please indicate if your company engages in any of the following practices: Company employs individuals on zero-hour contracts O Yes O No Points Available: 0.00

Company workers are prisoners Please indicate if your company engages in any of the following practices: Company uses workers who are prisoners O Yes No Points Available: 0.00 Company Employs Workers Under Age 15 (Or Other ILO Minimum Age) Please indicate if your company engages in any of the following practices: Company employs workers under the age of 15 (or other minimum work age covered by the International Labour Organization Convention No. 138) and/or company does not keep personnel records that include evidence of the date of birth of each No Points Available: 0.00 **Overtime For Hourly Workers Is Compulsory** Please indicate if your company engages in any of the following practices: Overtime work is compulsory and exceeds 48 hours in a week O Yes ON O Points Available: 0.00 **Other Disclosure Practices** Please indicate if your company engages in any of the following practices: Other sensitive practices that may cause social or environmental harm, or are subject to stakeholder concern O Yes O No Points Available: 0.00 **Company Explanation Of Disclosure Item Flags** If you selected "Yes" to any of the "Disclosure Practices" listed above, please provide a detailed explanation of the company's engagement in each practice marked in the affirmative: If this does not apply to you, please enter "Does not apply" in the text area below.

Does not apply

Points Available: 0.00

Disclosure Outcomes & Penalties

Disclosure questions concerning litigation, relocation of communities, accidents, and on-the-job fatality.

On-Site Fatality Please indicate if your company has experienced any of the following in the past 5 years: Company has had an operational or on-the-job fatality O Yes ON O Points Available: 0.00 **Litigation or Arbitration** Please indicate if your company has experienced any of the following in the past 5 years: Litigation or arbitration against company either ongoing, settled, or found against the company O Yes No Points Available: 0.00 Company has filed for bankruptcy Please indicate if your company has experienced any of the following in the past 5 years: Company has filed for bankruptcy O Yes No Points Available: 0.00 **Bribery, Fraud, or Corruption** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Bribery, fraud, or corruption O Yes ON O Points Available: 0.00 **Anti-Competitive Behavior** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Anti-competitive behavior Oyes No Points Available: 0.00

Financial Reporting, Taxes, Investments, or Loans Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Financial reporting, tax payments, investments, or loans Yes No Points Available: 0.00

Political Contributions or International Affairs

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Political contributions or international affairs



Points Available: 0.00

Labor Issues

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Labor issues (including safety and discrimination)



Points Available: 0.00

Breaches of Confidential Information

Please indicate if your company has experienced any of the following in the past 5 years:

Breaches of individual privacy and/or losses of individual confidential data

O Yes
No

Points Available: 0.00

Significant Layoffs

Please indicate if your company has experienced any of the following in the past 5 years:

Company has had layoffs of more than 20% of the workforce

O Yes

No

Hazardous Discharges Into Air/Land/Water (Past 5 Yrs) Please indicate if your company has experienced any of the following in the past 5 years: Company sites have experienced accidental discharges to air, land or water of hazardous substances O Yes O No Points Available: 0.00 Large Scale Land Conversion, Acquisition, or Relocation Please indicate if your company has experienced any of the following in the past 5 years: Construction or operation of company involved large scale land acquisition, convergence, or degradation (including the construction or refurbishment of dams), or resulted in the resettlement or economic displacement of 5,000 or more people O Yes O No Points Available: 0.00 **Penalties Assessed For Environmental Issues** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Environmental management penalties, including animal welfare O Yes No Points Available: 0.00 Violation of Indigenous Peoples Rights Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Infringing on indigenous people's rights, for instance by utilizing lands owned or used by indigenous peoples without full documented consent of such peoples O Yes No Points Available: 0.00 Other Disclosure Outcomes & Penalties Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Other penalties, complaints, or grievances filed or levied against the company for negative impacts on local communities, human rights, or other stakeholder concerns

O Yes

Company Explanation Of Disclosure Item Flags

If you selected "Yes" to any of the "Disclosure Outcomes & Penalties" listed above, please provide a detailed explanation of the company's experience related to each affirmative response:

If this does not apply to you, please enter "Does not apply" in the text area below.

Does not apply

Points Available: 0.00

Supply Chain Disclosure

Disclosure questions concerning the significant suppliers of the company

Suppliers in Conflict Zones

Please indicate if any of the following statements are true regarding your company's suppliers:

Operation in conflict zones

O Yes

O No

O Don't Know

Points Available: 0.00

Suppliers Negative Social Impact

Please indicate if any of the following statements are true regarding your company's suppliers:

Practices or outcomes that produced substantial negative impacts regarding human rights, labor conditions, or local communities

O Yes

O No

O Don't Know

Points Available: 0.00

Suppliers Negative Environmental Impact

Please indicate if any of the following statements are true regarding your company's suppliers:

Practices or outcomes that produced substantial negative environmental impact

○Yes

O No

O Don't Know