HFBG Holding BV				
SCORE COMPLETIC 90.3 100%	VERSION NAME 6 Active Assessment	SECTOR ent Service	COMPANY SIZE 250-999	

As wholly-owned subsidiary of **Beryllium BV**, **HFBG Holding BV** is required to make its full B Impact Assessment transparent. The PDF contains a completed B Impact Assessment that has been reviewed by B Lab with **HFBG Holding BV** as part of their certification as a B Corporation. Answers to questions that would reveal sensitive information (e.g. that would advantage competitors or prejudice litigation) are highlighted with a "Sensitive" textbox.

Sensitive

Mission & Engagement

2.7

Level of Impact Focus

Describe your company's approach to creating positive impact.

This is an unweighted question that will not impact your score and is asked only for research/benchmarking purposes. O Creating positive social or environmental impact is not a focus for our business O We occasionally think about the social and environmental impact of some aspects of our business, but not frequently. We frequently consider our social and environmental impact, but it isn't a high priority in decision-making. O We consistently incorporate social and environmental impact into decision-making because we consider it important to the success and profitability of our business. Owe treat our social and environmental impact as a primary measure of success for our business and prioritize it even in cases where it may not drive profitability. Points Available: 0.00 Mission Statement Characteristics

Does your company's formal, written corporate mission statement include any of the following?

A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company. Please check all that apply.

No social or environmental commitment

- A general commitment to social or environmental responsibility (e.g. to conserve the environment)
- A commitment to a specific positive social impact (e.g. poverty alleviation, sustainable economic development)
- A commitment to a specific positive environmental impact (e.g. reducing waste sent to landfills through upcycled products)
- A commitment to serve a target beneficiary group in need (e.g. low-income customers, smallholder farmers)
- We have no written mission statement

Points Earned: 0.38 of 0.38

Mission Statement

Please share the text of your formal mission statement here.

As an ever growing HR tech solutions provider, we take seriously our role as we concern our responsibility for the impact on people, the environment and society. The future is where success is measured not only in terms of profitability, but also by the value we create and the impact we have. It is important to move to a sustainable future now by aiming for positive social impact and a value chain with the lowest possible carbon emissions. We accept this responsibility not only with respect to our own organisation and employees, but also to our clients, professionals and suppliers. We believe our biggest impact is social. This reflects in our purpose. With this impact we shape the changes towards the next world of work, that is increasingly tech-enabled, without bias and regardless of contract form. Together with our network, we strive for one common goal: a transparent, balanced and inclusive job market, where organisations and mission-critical talent are perfectly connected.

Social and Environmental Decision-Making How does your company integrate social and environmental performance into decision-making? Your answers determine which future questions in the assessment are applicable to your company. Employee training that includes social or environmental issues material to our company or its mission ✓ Manager roles with job descriptions that explicitly incorporate social and environmental performance Performance reviews that formally incorporate social and environmental issues Compensation and job descriptions of executive team members that include social and environmental performance ☑ Board of Directors review of social and environmental performance We measure our externalities in monetary terms and incorporate them into our financial balances Other - please describe None of the above Points Earned: 0.30 of 0.75 Managers with Responsibilities to Mission What percentage of full-time managers have social or environmental mission-related responsibilities or expectations in their job descriptions? 00% 01-49% 050-99% 0100% Points Earned: 0.19 of 0.75 **Board Review of Social or Environmental Performance** Does the Board of Directors or equivalent governing body review your company's social or environmental performance on at least an annual basis? O No, our Board doesn't review that O Yes, the Board receives a general update on the company's social or environmental performance Yes, the Board reviews key performance indicators (KPIs) on the company's social or environmental performance O N/A - Our company has no Board of Directors or equivalent governing body Points Earned: 0.75 of 0.75 Stakeholder Engagement Has your company done any of the following to engage stakeholders about your social and environmental performance? We have an advisory board that includes stakeholder representation ✓ We have a formal stakeholder engagement plan or policy that includes identification of relevant stakeholder groups We have created mechanisms to identify and engage traditionally underrepresented stakeholder groups or demographics We have formal and regular processes in place to gather information from stakeholders (focus groups, surveys, community meetings, etc.) We have formal procedures to address results from stakeholder engagement, with a designated individual or team responsible for appropriate follow ups. We report the results of stakeholder engagement on social and environmental performance to the highest level of oversight in the company, such as the Board We publicly report on stakeholder engagement mechanisms and results Other - please describe No formal stakeholder engagement

Management of Material Social and Environmental Issues

How does your company identify, measure, and manage the most material social and environmental issues relevant to your operations and business model?

Answers 3-5 can only be selected if a materiality assessment has been conducted and answer 2 applies.
✓ We track impact metrics that we've chosen based on company mission or executive decision
✓ We have conducted a materiality assessment of our company using stakeholder engagement mechanisms or research
✓ We have identified and measure metrics based on the results of the materiality assessment we conducted for the company
✓ We have set performance targets for all identified material issues and measurements
We measure the material social and environmental outcomes produced by our performance on our KPIs over time
☐ None of the above

Identification of Material Issues

Based on the processes you have highlighted, what are the material issues that have been identified?

1. Climate action (environmental) 2. Inspiring people & suppliers/candidates through work (social) 3. Decent work & economic growth (social) 4. Diversity (social) 5. Digital equality (social) 6. Data protection, privacy and cyber security (governance) 7. Supply chain management (governance)

Points Available: 0.00

Points Earned: 0.71 of 0.75

Ethics & Transparency

OPERATIONS

7.1

DELIMITONS

Governance Structures

What is the company's highest level of corporate oversight?

- Owner or Manager Governed (including Board of Directors with only owners/ executives)

 Management, Executive Committee, or Democratic Governance

 Non-Fiduciary Advisory Board

 Board of Directors (with at least one member who is not an executive or owner of the company)
- Points Earned: 0.69 of 0.69

Governing Body Characteristics

Which of the following apply to your company's Board of Directors?

Please check all that apply.

- ✓ Meets at least twice annually
- ✓ Meets at least quarterly
- ☐ Includes at least one independent member
- ☐ Includes at least 50% independent members
- ✓ Oversees executive compensation
- Has an Audit Committee with at least one independent member
- Has a Compensation Committee with at least one independent member
- Company is a cooperative and elects Board from membership
- ☐ None of the above
- □ N/A no Board of Directors

Governing Body Stakeholder Representation
Does your company's Board of Directors have voting seats representing:
Select all that apply.
✓ Executive employees
✓ Non-executive employees
Community expertise (e.g. local university representative)
☐ Environmental expertise (e.g. environmental nonprofits)
Customers
☐ None of the above
□ N/A - no Board of Directors
Points Earned: 0.09 of 0.35
Conflict of Interest Questionnaire
Do all Board members and officers complete an annual conflict of interest questionnaire?
○ Yes
No No
O N/A - No Board of Directors or equivalent
Points Available: 0.35
Code of Ethics
What is required by your company's Code of Ethics?
✓ Prohibition of bribes in any form, including kickbacks or gifts, on any portion of contract payments or soft dollar practices
✓ Formal oversight policy covering direct or indirect political contributions, charitable donations, and sponsorships
✓ Public disclosure of financial and in-kind contributions to political parties, politicians, lobby groups, charitable organizations, and advocacy groups
Other - please describe
☐ None of the above
□ N/A - No Code of Ethics
Points Earned: 0.69 of 0.69
Instruction on Code of Ethics
How does your company instruct employees regarding your Code of Ethics on behavioral expectations, bribery, and corruption?
Please check all that apply.
☐ We instruct the Board of Directors on the Code at least annually
✓ We instruct all newly hired workers on the Code
✓ We instruct managers on the Code on an ongoing basis
☐ We instruct all non-managerial workers on the Code on an ongoing basis
✓ We communicate changes to the Code whenever it is updated
Other - please describe
☐ No Code of Ethics or equivalent, or no training on the Code

Breached Code of Ethics Breachment Policy In cases where there are material breaches to your company's Code of Ethics, what actions are formally outlined for your company? Breaches, including case details, are reported to Board of Directors Breaches, including case details, are reported publicly Reported breaches are investigated promptly via independent party Employees are dismissed or disciplined if found in breach Contracts with business partners in breach are terminated Company makes improvements to anti-corruption program based on reported cases Other - please describe None of the above N/A - No Business Code of Conduct Points Earned: 0.69 of 0.69 **Anti-Corruption Practices** Which of the following anti-corruption reporting and prevention systems are in place? Written employee whistle-blowing policy with confidentiality policy ✓ Circulation of whistle-blowing policy to all employees and business partners Communication of the anti-corruption system at least annually to the relevant internal and external stakeholders ✓ Annual training on the anti-corruption system Providing supporting tools and guidance (e.g. self-assessment survey for high-risk departments) ✓ Anonymous mechanisms to report concerns and grievances ✓ Individual or department oversight with direct access to Board of Directors We take part of a collective action/coalition with governments, community-based organizations, NGOs and other businesses to act against corruption Other - please describe None of the above Points Earned: 0.69 of 0.69 **Monitoring Ethics and Corruption** Does your company do any of the following with regard to monitoring and reporting on your anti-corruption programme? Responsibility for the monitoring has been clearly assigned and resources have been made available Mechanisms are in place for continuous monitoring (internal employee self-evaluations, automated controls monitoring) The management of the company (e.g. Board of Directors, Audit Committee) review the results of internal and external reviews and ensure that required changes are implemented in an appropriate and prompt manner External independent assurance is conducted to provide further security to management and stakeholders regarding the effectiveness of the anti-corruption Regular reporting announcements about the program are made at least annually to relevant internal and external stakeholders (workshops, CEO announcement, newsletter) ✓ None of the above Points Available: 0.69 **Audited Financials**

Does the company produce financials that are audited annually by an internationally accredited Certified Public Accountant (CPA)?

Yes

O No

Financial Controls

Does your company maintain any of the following financial controls?

Please check all that apply.

☑ IT systems have different password protection systems that are changed periodically with different access levels according to the position of the staff member
accessing the data
Traud risk assessment is conducted at least annually, with any identified internal control deficiencies communicated to Board of Directors and senior management
Lines of financial reporting, responsibilities, and limits for the authorization, approval, and verification of disbursements are all documented in writing
☐ Financial control activities are documented, and at a minimum, cover controls around cash disbursement, accounts receivable, accounts payable, and inventory
management
☐ None of the above
Points Earned: 0.46 of 0.69

Company Transparency

What information does the company make publicly available and transparent?

Your answers determine which future questions in the assessment are applicable to your company.

- Beneficial ownership of the company
- Financial performance (must be transparent to employees at minimum)
- Social and environmental performance (e.g. impact reports)
- ✓ Membership of the Board of Directors
- None of the above

Points Earned: 0.52 of 0.69

Financial Transparency with Employees

How does your company formally share financial information with full-time employees?

Exclude compensation data. Please check all that apply.

- ☐ We have no formal documented process to share financial information with employees
- Our company discloses all financial information (except salary info) at least yearly
- ✓ Our company discloses all financial information (except salary info) at least quarterly
- ☑ In addition to sharing financials, our company also has an intentional education program around shared financials
- In addition to sharing financials with employees, our company publicly reports its financial statements

Points Earned: 0.52 of 0.69

Impact Reporting

Does your company publicly share information on your social or environmental performance on an annual basis?

- ✓ We provide descriptions of our social and environmental programs and performance
- We voluntarily share social or environmental performance scorecards
- Specific quantifiable social or environmental indicators or outcomes are made public
- ✓ We set public targets and share progress to those targets
- ✓ We present information in a formal report that allows comparison to previous time periods
- Reporting information / structure is based on a comprehensive third party standard (ex. GRI or B Impact Assessment)
- ✓ A third party has validated / assured the accuracy of the information reported
- Impact reporting is integrated with financial reporting
- We don't report publicly on social or environmental performance

This section asks for your company to provide important financial information that will be referenced later in the assessment.

Last Fiscal Year

On what date did your last fiscal year end?

If your company has not yet completed its first fiscal year, please put your anticipated fiscal year end date.

On what date did your last fiscal year end? 31 Dec 2023

Points Available: 0.00

Reporting Currency

Select your reporting currency



Points Available: 0.00

Revenue Year Before Last

Total Earned Revenue

From the fiscal year before last

If your company has not yet completed its first fiscal year, please put \$0

From the fiscal year before last

Sensitive

Points Available: 0.00

Revenue Last Year

Total Earned Revenue

From the last fiscal year

This question will be used for scored calculation questions later in the assessment. Please complete for accurate scoring. If your company has not yet completed its first fiscal year, please put \$0

From the last fiscal year

Sensitive

Points Available: 0.00

Net Income Last Year

Net Income

From the last fiscal year

If your company has not yet completed its first fiscal year, please put \$0

From the last fiscal year

Sensitive

Net Income Year Before Last

Net Income

From the fiscal year before last

From the fiscal year before last

Sensitive

Points Available: 0.00

IMPACT BUSINESS MODELS

Mission Locked - Impact Business Model

7.5

Recognizes corporate forms and amendments that preserve mission and/or considers stakeholders regardless of company ownership

Mission Lock

Separate from a mission statement, what has your company done to legally ensure that its social or environmental performance is a part of its decision-making over time, regardless of company ownership?

This question is related to the legal requirement for Certified B Corps. Click "Learn" for more information and resources about this requirement.

- O Signed a contract or Board resolution committing to adopting a legal form that requires consideration of all stakeholders (e.g. signed B Corp Agreement)
- Adopted a specific legal entity or governance structure that preserves mission over time, but does not require consideration of all stakeholders in its decision-making (e.g. cooperative)
- As a company wholly owned by another company that has not done so, amended corporate governing documents or adopted a legal entity that requires consideration of all stakeholders in its decision-making (e.g. benefit corporation, completed B Corp legal amendment)
- As an independent or publicly-owned business, amended corporate governing documents or adopted a legal entity that requires consideration of all stakeholders in its decision-making (e.g. benefit corporation, completed B Corp legal amendment)
- O None of the above

Points Earned: 7.50 of 10.00

Workers

OPERATIONS

Workers Impact Area Introduction

0.0

This section identifies who should be considered a "worker" in the B Impact Assessment and reports your worker-related metrics. It also identifies whether your company is designed to deliver a specific, material, positive impact for its workers, and if so, opens the Worker Impact Business Model section that is most applicable.

Majority Hourly vs. Salaried Workers

Are the majority (greater than 50%) of your employees paid on a fixed salary or a daily or hourly wage?

This is a REQUIRED question that determines the set of additional questions your company will respond to regarding your employee impact.

Fixed Salary

O Daily or hourly wage

Use Of Contracted Labor Is any of your company's labor performed by subcontracted organizations or individuals, such as outsourced staffing services or independent contractors? Your answers determine which future questions in the assessment are applicable to your company. Yes, some of our labor is contracted to third party subcontractors that manage staff on our behalf Yes, we hire individual independent contractors who are contracted to work greater than 20 hours per week for your company over an indefinite period or longer than 6 months

We utilize individual independent contractors who do not work greater than 20 hours per week for us over an indefinite period or longer than 6 months

Independent Contractor Instructions

For the remainder of the Workers section, you should consider individual independent contractors who work greater than 20 hours per week for your company over an indefinite period or longer than 6 months as "employees" or "workers"

Ok, I will consider all independent contractors that meet these specifications in my responses to the remaining questions in the Workers section.

Points Available: 0.00

None of the above

Points Available: 0.00

Workers Impact Business Model Introduction

Is your company structured to benefit its employees in either of the following ways?

Your answers determine which future questions in the assessment are applicable to your company.

- Ownership structures that provide significant equity (>40%) and empowerment to all employees (e.g. employee-owned companies, cooperatives)
- Providing high quality jobs or professional development for individuals with chronic barriers to employment (workforce development programs)
- ✓ None of the above

Points Available: 0.00

of Full Time Workers

Number of Total Full-Time Workers

Current Total Full-Time Workers

Please click "Learn More" to understand how to answer this question.

Current Total Full-Time Workers 400

☐ We do not track this

Points Available: 0.00

of Full Time Workers Last Year

Number of Total Full-Time Workers

Total full-time workers twelve months ago

Please click "Learn More" to understand how to answer this question.

Total full-time workers twelve months ago 262

☐ We do not track this

# of Part Time Workers	
Number of Total Part-Time Workers	
Current Total Part-Time Workers	
Please click "Learn More" to understand how to answer this question.	
Current Total Part-Time Workers 142	
☐ We do not track this	
Points Available: 0.00	
# of Part Time Workers Last Year	
Number of Total Part-Time Workers	
Total part-time workers twelve months ago	
Please click "Learn More" to understand how to answer this question.	
Total part-time workers twelve months ago 138 We do not track this	
Points Available: 0.00	
# of Temporary Workers	
Number of Total Temporary Workers	
Current Total Temporary Workers	
Please click "Learn More" to understand how to answer this question.	
Current Total Temporary Workers 1	
☐ We do not track this	
Points Available: 0.00	
# of Temporary Workers Last Year	
Number of Total Temporary Workers	
Total temporary workers twelve months ago	
Please click "Learn More" to understand how to answer this question.	
Total temporary workers twelve months ago 2	
☐ We do not track this	
Points Available: 0.00	
Financial Security	OPERATIONS 8.8
Lowest Paid Wage	
What is the company's lowest wage as calculated on an hourly basis?	
Please exclude students and interns in this calculation.	
What is the company's lowest wage as calculated on an hourly basis?	
Sensitive	

% of Employees Paid Individual Living Wage
What percentage of employees on an FTE (Full Time Equivalent) basis are paid at least the equivalent of a living wage for an individual?
Please exclude students and interns in this calculation.
O n/a
Points Earned: 2.96 of 2.96
% of Employees Paid Family Living Wage
What percentage of employees on an FTE (Full Time Equivalent) basis are paid at least the equivalent of a living wage for a family?
Please exclude students and interns in this calculation.
O<75%
○ 75-89%
O 90-99%
● 100%
\bigcirc N/A
Points Earned: 2.96 of 2.96
% Above the Minimum Wage
What percentage above the legal minimum wage does your lowest-paid hourly employee earn?
Please answer this question ONLY taking into account hourly workers. If you do not have hourly workers, select N/A.
O 0% - Lowest wage is equivalent to minimum wage
O 1-9%
○ 10-29%
O 30-49%
O 50-75%
○ 75%+
N/A - We do not employ hourly workers
Points Available: 1.48
Initiatives To Increase Wages and Benefits
If it is not possible to verify a living wage in your country, has your company participated in any leadership initiatives/agreements to increase wages or benefits to workers provided in your country or industry?
Examples include commissioning a living wage calculation. Select N/A if living wage already exists.
○ Yes
○ No
N/A - Living wage already exists
Points Available: 1.48

Does your company offer any of the following additional financial benefits to non-executive workers? Your answers determine which future questions in the assessment are applicable to your company. Cost of living adjustments that match inflation rates of the country ✓ Bonuses or profit-sharing ☐ Employee ownership opportunities None of the above Points Earned: 0.49 of 1.48 **Employees Receiving a Bonus** What percentage of full-time and part-time employees, excluding founders and executives, received a monetary bonus in the last fiscal year? 00% 01-24% 025-49% 050-74% 75-99% 0100% O N/A Points Earned: 1.11 of 1.48 Significance of Bonuses What was the equivalent percentage of profits that were distributed as bonuses to non-executive workers in the last fiscal year? O No bonus payout, or no bonus plan 5% or less 05-10% 010-15% 0 15-20% O>20% O Bonuses were paid to non-executive workers, despite the company not earning a profit Points Earned: 0.19 of 1.48 % Participation in Employee Ownership What percentage of all full-time employees have been granted stock, stock options, or stock equivalents (including participation in an ESOP or other qualified ownership plans) in the company? Select N/A if your company is a consumer/shared services cooperative, a producer cooperative or a nonprofit. 0% 01-24% 025-49% 050-74% O 75-99% 0100% O N/A Points Available: 1.48

Compensation Policies and Practices

Retirement Programs	
Do employees have access to any of the following savings programs for retirement?	
✓ Government-sponsored pension or superannuation plans	
Private Pension or Provident Funds	
Plan that specifically includes Socially-Responsible Investing option	
☐ None of the above	
Points Earned: 1.11 of 1.48	
Financial Services for Employees	
What financial products, programs, or services does your company provide that help to meet financial health needs of hemployees?	nourly
Please answer this question ONLY taking into account hourly workers. If you do not have hourly workers, select N/A.	
☐ Direct deposit	
Access to free or affordable banking services or payroll cards (e.g. free ATM debit card)	
☐ Financial management tools or coaching	
☐ Emergency or short-term savings programs	
☐ Low-interest or interest-free loans	
Debt management, refinancing, or loan payment contributions	
Employer match for deposits into savings accounts	
Paychecks issued off-schedule on a need basis	
☐ Tax preparation services	
Other - please describe	
□ None of the above	
☑ N/A - We do not employ hourly workers	
Points Available: 0.74	
Health, Wellness, & Safety	OPERATIONS 8.6
Government Provision Of Healthcare	
How is healthcare provided in the country where the majority of employees reside?	
O Universal Provision of Basic Healthcare Services (e.g. United Kingdom)	
Government-mandated or -provided health insurance programs (e.g. Switzerland)	
O None of the Above	
Points Available: 0.00	
Healthcare Coverage	
What percentage of workers receive healthcare coverage either through a government plan or paid by the company?	
If healthcare is covered through the company, only consider workers for which the company pays the majority of healthcare costs.	
O <75%	
○ 75-84%	
○ 85-94%	
● 95%+	
Points Earned: 2.40 of 2.40	

Supplementary Health Benefits

What benefits does your company provide to all full-time tenured workers to supplement government programs?	
nly select benefits the company pays the majority of costs to all full-time tenured workers. Select Other if the company covers less than 50% of the expenses for the	
enefits listed or other benefits offered.	
☑ Disability coverage or accident insurance	
Life insurance	
Private dental insurance	
Private supplemental health insurance	
Other - please describe	
None of the above	
oints Earned: 0.60 of 2.40	
Supplementary Health Benefits Eligibility for Part-Time Workers	
hen do part-time workers become eligible to participate in the supplementary benefits offered by your company?	
applicable, please select one answer indicating tenure requirements (answers 1-2), and one answer indicating weekly hour requirements (answers 3-4).	
Part-time workers are not eligible at time of hire, but become eligible to participate within their first 6 months of employment	
✓ Part-time workers are eligible to participate at time of hire	
Part-time workers are only eligible if they work more than 20 hours a week	
✓ Part-time workers are eligible even if they work less than 20 hours a week	
☐ We do not offer supplementary health benefits to part-time workers	
□ N/A - We don't have part-time employees	
oints Earned: 2.40 of 2.40	
lealth and Wellness Initiatives	
What health and wellness initiatives or policies does your company offer beyond insurer-provided programs?	
heck all that apply.	
✓ We sponsor and encourage workers to participate in health and wellness activities during the workweek (e.g. walking or steps programs)	
We offer incentives for workers to complete health risk assessments or participate in health and wellness activities (e.g., a fund for exercise equipment, subsidize	ed gyn
membership)	
✓ Employees have access to behavioral health counseling services, web resources, or Employee Assistance Programs	
Spouses, partners, or children of employees are provided access to behavioral health counseling services, web resources, or Employee Assistance Programs	
✓ We have policies and programs in place to prevent ergonomic-related injuries in the workspace	
Over 25% of workers have completed a health risk assessment in the last twelve months	
Management receives reports on aggregate participation in worker wellness programs	

Points Earned: 2.40 of 2.40

Other - please describe

 $\hfill \square$ Company does not offer any formal health and wellness initiatives

What is included in your company's annual indoor air quality audit of all company facilities?	
Select all options that apply.	
✓ No smoking within 25 feet of building entrances	
☐ Indoor ventilation rates compliant with ASHRAE Standard 62.1 or EN 16798-1	
☐ Minimum air intake separation distance compliant with ASHRAE Standard 62.1 or EN 16798-3	
Operations and maintenance manual for ventilation equipment compliant with ASHRAE Standard 62.1	
HVAC filters compliant with ASHRAE Standard 52.2 or ISO 16890	
☐ Temperature and relative humidity levels (PMV and PPD) in compliance with ASHRAE Standard 55 EN-16798 or ISO 7730	
☐ Written IAQ complaint response policy	
☐ None of the above	
Points Earned: 0.80 of 2.40	
	OPERATIONS
Career Development	4.0
Does your company provide any of the following training opportunities to workers for professional development?	
Your answers determine which future questions in the assessment are applicable to your company.	
✓ We have a formal onboarding process for new employees	
✓ We offered ongoing training on core job responsibilities to employees within the last year	
✓ We have a policy to encourage internal promotions and hiring for advanced positions (e.g. posting job openings internally first)	
✓ We provide cross-skills training for career advancements or transitions (e.g. management training for non-managers)	
✓ We provide non-career-specific life-skill training (e.g. financial literacy, English as a Second Language)	
✓ We facilitate or have an allocated budget for external professional development opportunities, (e.g. conference attendance, online trainings)	
✓ We provide reimbursements or programs for intensive continuing education credentials (e.g. college degrees, professional licensures)	
☐ None of the above	
Points Earned: 0.71 of 0.71	
Amount of Training for New Hires	
What was the average amount of training that a newly hired worker received in the past twelve months?	

Use average of both full-time and part-time employees.

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On-the-job training (one day to one week)

On-the-job training (one week to one month)

 \bigcirc Apprenticeship or technical training (over one month)

O N/A - No new hires during the last 12 months

Paid Professional Development Days
How many paid days of professional development do the majority of full time workers receive in a single year?
○ 0 days
○ 1-4 days
○ 5-9 days
O 10+ days
No formal policy
Points Available: 0.71
Management Training
What management training and coaching do new and existing managers regularly receive?
Check all that apply.
✓ Providing ongoing praise and corrective feedback
✓ Conflict negotiation and resolution
☑ Group dynamics and optimal team functioning
✓ Performance evaluation systems
Other - please describe
☐ None of the above
Points Earned: 0.71 of 0.71
Which of the following is included or applies to your company's formal process for providing performance feedback to employees?
Check all that apply.
✓ Process has a regular schedule and is conducted at least annually
✓ Peer and subordinate input
☐ Written guidance for career development
Social and environmental goals
✓ Clearly-identified and achievable goals
A 360-degree feedback process
✓ All tenured employees receive feedback
□ None of the above
Points Earned: 1.13 of 1.41
Internal Promotions
What percentage of employees has been internally promoted within the last 12 months?
Exclude material owners in your calculation.
O _{0%}
○ 1-5%
● 6-15%
○ 15%+
Points Earned: 0.47 of 0.71

Intern Hiring Practices	
How does your company manage the hiring and treatment of interns?	
Check all that apply. If there is no third party living wage calculated for your country of operations, please do not select "payment of a living wage."	
We have a formalized policy or program outlining the objectives of internships or internship programs for participants	
✓ We partner with education institutions to provide internship opportunities or work-study programs	
☐ We pay interns a living wage	
✓ Our interns receive formal performance reviews	
✓ Our interns have a formal opportunity to provide feedback on experience	
✓ We have hired interns on as full-time permanent employees in the past two years	
☐ Intern tenures are restricted to not exceed one year if interns are not currently enrolled in school	
☐ None of the above	
□ N/A - Our company does not employ interns	
Points Earned: 0.71 of 0.71	
End of Employment Support	
What are your formal company policies regarding employee termination and layoffs?	
✓ We have a policy to provide written notice of employee performance prior to termination	
✓ We have a policy to provide performance improvement plans or stated corrective time periods prior to termination	
☐ We have a policy to provide at minimum 2+ weeks of severance per year of employment	
☐ We provide outplacement services for terminated employees	
☐ We don't have written termination or severance policies	
Points Earned: 0.11 of 0.35	
	OPERATIONS
Career Development (Salaried)	0.7
Skills-Based Training Participation	
Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal ast 12 months?	training during the
Skills-based training to advance core job responsibilities	
○ 0%	
○ 1-24%	
25-49%	

○ 50-74%

075%+

 $\bigcirc \, \mathsf{Don't} \, \mathsf{know}$

Cross-Job Skills Training Participation
Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?
Skills-based training on cross-job functions beyond regular responsibilities (e.g. public speaking training, management training for non-managers)
○ 0%○ 1-24%○ 25-49%○ 50-74%
○ 75%+
O Don't know
Points Available: 0.25
Life Skill Training Participation
Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?
Training on life skills for personal development (e.g. literacy, personal financial planning)
\bigcirc 0%
1 -24%
O 25-49%
○ 50-74%
O 75%+
○ Don't know
Points Earned: 0.06 of 0.25
External Professional Development Participation
What percentage of full-time workers has participated in external professional development or lifelong learning opportunities in the past fiscal year?
Professional development should be paid for in advance, reimbursed or subsidized by the company.
\bigcirc 0%
1 -24%
O 25-49%
O 50-74%
○ 75%+
Points Earned: 0.13 of 0.50
Subsidized Educational Opportunities
What percentage of full-time workers received advancement or reimbursement for continuing education opportunities in the last fiscal year?
Continuing education opportunities include GED, college credits, industry-recognized accreditation, etc.
\bigcirc 0
1-5%
○ 6-15%
○15%+
Points Earned: 0.17 of 0.50

Career Development Policies What are your company's policies and practices around career development and promotion? Employees who seek to take a short-term leave or sabbatical will have their jobs guaranteed upon return Our company will make an effort to find a place for employees who seek to take a long-term leave or sabbatical upon their return Employees are able to make lateral moves or change career direction or pace when possible None of the above Points Earned: 0.17 of 0.25 **OPERATIONS Engagement & Satisfaction** 5.9 **Employee Handbook Information** What is included in your company's written and accessible employee handbook? A non-discrimination statement An anti-harassment policy with reporting mechanisms, processes, and disciplinary procedures A statement on work hours ✓ Policies on pay and performance issues Policies on benefits, training and leave Grievance resolution process Disciplinary procedures and possible sanctions A neutrality statement regarding workers' right to bargain collectively and freedom of association Prohibition of child labor and forced or compulsory labor We have no written employee handbook Points Earned: 0.43 of 0.43 **Paid Secondary Caregiver Leave** What secondary parental leave policies are available to your workers, either through your company or a government program? Select all that apply, but only select one answer indicating the total amount of paid time equivalent (answers 2-4). See "Learn More" for further instructions. Workers receive unpaid time off for secondary parental leave Workers receive up to 2 weeks (or full pay equivalent) paid leave Workers receive between 2 to 5 weeks (or full pay equivalent) paid leave Workers receive greater than 5 weeks (or full pay equivalent) paid leave Policy does not distinguish between primary and secondary caregiving, or provides equivalent time and pay to both No secondary caregiver leave is offered to employees Points Earned: 0.87 of 0.87 **Supplementary Benefits** What supplementary benefits are provided to a majority of non-managerial workers? Including full time and part time employees. Please check all that apply. On-site childcare Off-site subsidized childcare ✓ Free or subsidized meals ✓ Policy to support breastfeeding mothers ✓ Other - please describe None of the above

Points Earned: 1.65 of 1.73

Worker Empowerment How does your company engage and empower workers? We have formalized feedback and complaint mechanisms beyond direct reporting lines to address concerns and improve company practices We have processes in place to provide input from employees prior to operational and/or strategic policy or practice changes Employee complaint / input mechanisms are reviewed at least every other year, with input from employees themselves into the process Company tracks usage of input/ feedback / complaint mechanisms and resolution / implementation rates ✓ We have adopted open book management or self-management principles within the workplace Workers have opportunity to elect member(s) to the Board of Directors ✓ Other - please describe None of the above Points Earned: 0.87 of 0.87 Surveying and Benchmarking Engagement and Attrition Does your company monitor and evaluate your worker satisfaction and engagement in any of the following ways? Your answers determine which future questions in the assessment are applicable to your company. ✓ We calculate employee attrition rate ✓ We benchmark employee attrition rate to relevant benchmarks ✓ We regularly (at least once a year) conduct employee satisfaction or engagement surveys ✓ We benchmark employee satisfaction to relevant industry benchmarks ✓ We disaggregate calculations based on different demographic groups to identify trends ✓ We outperform industry benchmarks on attrition We outperform industry benchmarks on satisfaction

Points Earned: 0.87 of 0.87

None of the above

Departed Employees

Number of full-time and part-time workers that departed or left the company in the last twelve months

Enter 0 if None.

Number of full-time and part-time workers that departed or left the company in the last twelve months

Sensitive

Points Available: 0.00

Employee Satisfaction

What percent of your employees are "Satisfied" or "Engaged"?

Select N/A if satisfaction or engagement is not formally surveyed.

O<65%

O 65-80%

0 81-90%

090%+

O N/A

Points Earned: 1.30 of 1.73

OPERATIONS

Number of Paid Days Oπ	
What is the annual minimum number of paid days off (including holidays) for full-time employees?	
O 0-15 work days	
O 16-22 work days	
○ 23-29 work days	
○ 30-35 work days	
36+ work days	
Points Earned: 0.70 of 0.70	
Paid Primary Caregiver Leave for Salary Workers	
Which of the following describe the primary parental leave policies for salaried workers, either through the company or government program?	
If applicable, please select one answer indicating total time off (answers 1-3), and one answer indicating fully paid time off (answers 4-7).	
Primary caregivers receive 4-12 weeks of time off for parental leave (including unpaid and paid leave)	
Primary caregivers receive 13 weeks to 6 months of time off for parental leave (including unpaid and paid leave)	
✓ Primary caregivers receive more than 6 months of time off for parental leave (including unpaid and paid leave).	
4-12 weeks of primary parental leave (or equivalent) is fully paid	
✓ 13-18 weeks of primary parental leave (or equivalent) is fully paid	
19-24 weeks of primary parental leave (or equivalent) is fully paid	
☐ More than 24 weeks of primary parental leave (or equivalent) is fully paid	
Primary caregivers receive less than 4 weeks off or no time off for parental leave	
Points Earned: 0.49 of 0.70	
Worker Flexibility Options	
What job flexibility options does the company provide, whenever feasible, in writing and in practice for the majority of workers?	
Please check all that apply.	
 ✓ Part-time work schedules at the request of workers ✓ Flex-time work schedules allowing freedom to vary start and stop times 	
✓ Telecommuting (e.g. working from home one or more days per week)	
Job-sharing	
□ None of the above	
Points Earned: 0.52 of 0.70	
Workplace Flexibility in Practice	
Which of the following flexible workplace practices have been used in the past 12 months?	
Please check all that apply.	
✓ Managers or executives worked part-time or in a job-share	
✓ Managers or executives are in a telecommuting position	
✓ We hired new people into permanent positions that are telecommuting	
✓ We hired new people into permanent positions that are part-time or job-share	
☐ We have transitioned staff into part-time, job-share, or telecommuting positions	
Other - please describe	
☐ None of the above	
Dainta Farrandi 0.70 of 0.70	
Points Earned: 0.70 of 0.70	

Attrition Rate for Salaried Workers What percentage of full-time and part-time salaried workers left the company during the last twelve months? Calculation should include voluntary and involuntary separation, but exclude workers dismissed with cause. >10% 05-10% 02.5-4.9% 0-2.4% Points Available: 0.70 Community **OPERATIONS Community Impact Area Introduction** 0.0 This section identifies whether your company is designed to deliver a specific, material, positive impact for its community, and if so, opens the Community Impact Business Model section that is most applicable. **Community Oriented Impact Business Model** Does your company's business model create a specific positive benefit for stakeholders such as charitable partners, vendors or suppliers in need, or your local community? Your answers determine which future questions in the assessment are applicable to your company. O Yes No Points Available: 0.00 **OPERATIONS Diversity, Equity, & Inclusion** 7.6

Inclusive Hiring Practices

How does your company create an inclusive recruiting and hiring process?

✓ We include a statement in all our job postings with a commitment to diversity, equity, and inclusion☐ We don't ask about incarceration history during our application process

We conduct anonymous or "blind" reviews of applications or resumes without attaching names or identifiable characteristics

We actively recruit through organizations or services that serve individuals from underrepresented populations

We conduct analyses of our job description language and requirements to ensure they are inclusive and equitable

☐ None of the above

Diverse Ownership and Leadership Is your company majority-owned or -led by individuals from any of the following underrepresented groups? Please select all that apply. ✓ Led by a woman Led by an individual from an underrepresented racial or ethnic minority Led by another underrepresented individual (veterans, LGBT, etc.) ☐ Majority owned by women Majority owned by individuals from underrepresented racial or ethnic minorities Majority owned by other underrepresented individuals (veterans, LGBT, etc.) None of the above Points Earned: 0.45 of 0.91 **Inclusive Work Environments** How does your company create an equitable and inclusive workplace for employees? 🗹 We have designated an individual or group explicitly responsible for diversity, equity, and inclusion (i.e. a Diversity Manager or Inclusion Committee) ✓ We offer trainings for all employees on topics related to diversity, equity, and inclusion ✓ We have voluntary employee resource or affinity groups ✓ Our facilities are designed to meet accessibility requirements for individuals with physical disabilities Our facility restrooms are gender-neutral or gender-inclusive We have programs in place to provide mentorship, apprenticeships, or internships for individuals from underrepresented groups ☐ We accommodate learning or emotional disabilities in work processes and workplace policies None of the above Points Earned: 0.91 of 0.91 Management of Diversity, Equity, and Inclusion

How does your company manage and improve your workplace diversity and inclusivity?

We anonymously survey employees on gender identity, race/ethnicity, disability status, and other demographic factors to track the diversity of our workforce
✓ We have set specific, measurable diversity improvement goals that are reviewed by senior executives or our Board of Directors
We have conducted a pay equity analysis by gender, race/ethnicity, or other demographic factors and, if necessary, implemented equal compensation improvement
plans or policies
Use analyze job categories, satisfaction, promotion, retention rates, or benefits by different demographic groups, and if necessary, have implemented corrective actions
for inequitable results
We specifically analyze diversity, equity, and inclusion data for individuals who are part of multiple underrepresented groups
□ None of the above

Measurement of Diversity What attributes of a diverse workforce does your company track, either through anonymous surveys or other methods legal in your jurisdiction? If collecting this type of demographic data is not legal in your jurisdiction, select None of the Above. \square Socioeconomic status (as determined by low income residence, education level, etc.) ✓ Race or ethnicity ✓ Gender Age Other - please describe None of the above Points Earned: 0.68 of 0.91 **Workers from Ethnic or Racial Minorities** What percentage of your workforce identifies as being from a racial or ethnic minority? 00% 01-9% 010-19% 020-29% ○30%+ O Don't Know Points Earned: 0.76 of 0.91 **Women Workers** How many of your non-managerial workers identify as women? 00% 01-9% 010-24% 025-39% 040-49% 050%+ O Don't know Points Earned: 0.91 of 0.91 **Age Diversity in Workforce** What percentage of your workforce is either under the age of twenty four or over the age of fifty? 00% 01-9% 010-19% 020-29% ○30%+ O Don't Know

What multiple is the highest compensated individual paid, inclusive of bonus, as compared to the lowest paid full-time worker? >20x 16-20x 11-15x 6-10x 1-5x
Points Earned: 0.68 of 0.91
Female Management
How many of your company managers identify as women?
○ 0% ○ 1-9% ○ 10-24% ○ 25-39% ○ 40-49% ○ 50%+ ○ Don't know ○ N/A
Points Earned: 0.91 of 0.91
Management from Underrepresented Populations How many of your company managers identify as from another underrepresented social group? If collecting this type of demographic data is not legal in your jurisdiction, select Don't Know.
Female Directors
How many of your company Board Directors identify as women? 0% 1-9% 10-24% 25-39% 40-49% 50%+ Don't know N/A Points Earned: 0.91 of 0.91

High to Low Pay Ratio

How many of your company Board Directors identify as from another underrepresented social group?	
For this question, please do not take gender into consideration as gender is assessed in a different question.	
○0%	
O 1-9%	
O 10-19%	
O 20-29%	
○30%+	
Opon't know	
○ n/a	
Points Available: 0.91	
Supplier Diversity Policies or Programs	
Does your company have any of the following policies or programs in place to promote diversity within your supply cha	uin?
☐ We track diversity of ownership among our suppliers	
We have a policy to give preferences to suppliers with ownership from underrepresented populations	
☐ We have formal targets to make a specific percentage of purchases from suppliers with diverse ownership	
We have a formal program to purchase and provide support to suppliers with diverse ownership	
✓ None of the above	
□ N/A - Collecting supplier data or having preferential treatment policies is illegal in my country of operations	
Points Available: 0.45	
Supplier Ownership Diversity	
What percentage of your purchases were from companies that are majority-owned by women or individuals from underrepresented populations?	
O _{0%}	
O 1-9%	
O 10-24%	
O 25-39%	
O 40-49%	
○ 50%+	
● Don't Know	
Points Available: 0.91	
Economic Impact	OPERATIONS 7.0

Geographic Structure and Scope

Directors from Underrepresented Populations

We realize that for companies with more than one office, the definition of local involvement is a more complicated one to answer. Please tell us a bit about the structure of your company geographically.

Our offices are located in the Netherlands and Belgium. Our Headquarters is in Hoofddorp (Amsterdam area) and we have six other smaller locations, four in the Netherlands in Rotterdam, Breda, Voorburg and Den Haag and two in Belgium in Brussels and Diegem (Brussels area). We place permanent and flex workers mainly in the Netherlands, Begium, Luxembourg and France. But also in Germany, Denmark, Sweden, Finland, Estonia, Poland, Switzerland, Italy, United Kingdom and Ireland.

Job Growth Rate
What was your company's net job growth rate for full-time and part-time positions over the last 12 months? ONLY include newly created jobs that are paid a living wage.
If there is no living wage data available for your country of operations, include new jobs that pay 10% or more above a minimum wage.
O 0% (no growth on a net basis)
O 1-5%
● 6-15%
○>15%
Points Earned: 2.67 of 4.00
New Jobs Added Last Year
Number of full-time and part-time jobs that have been added to your company's payroll. Enter 0 if none or if your company has no workers.
Last twelve months:
Last twelve months: 168
☐ We do not track this

Non-accredited Investor Ownership

What percentage of the company is owned by individuals who would qualify as non-accredited investors?

● 0%
○ 1-4%
○ 5-14%
○ 15-24%
○ 25%+
○ Don't know

Points Available: 0.00

Points Available: 2.00

Local Ownership

Is the majority (over 50%) of the company's ownership located locally to the majority of the company's workforce?

"Local" is defined as being part of the same community. While the size and distance of a community may vary by context, they should generally be based on a small-scale economically and culturally connected area like a metropolitan area or a city/town.

O Yes

● No

O Don't know

Local Purchasing and	l Hiring Policies
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What written local purchasing or hiring policies does your company have in place?

"Local" is defined as being part of the same community. While the size and distance of a community may vary by context, they should generally be based on	a small-scale
economically and culturally connected area like a metropolitan area or a city/town.	
✓ Written preference at each facility to purchase from local suppliers	
✓ Formal targets or goals for the amount of local purchasing	
✓ Ready-to-use lists of preferred local suppliers and vendors for specific facilities	
☐ Written preference for hiring and recruiting local managers	
☐ Incentives for staff to live within 20 miles of local company facility	
Other (please describe)	
☐ No written local purchasing or hiring policies in place	
Points Earned: 1.00 of 1.00	
Spending on Local Suppliers	
What percentage of your company's expenses (excluding labor) was spent with independent suppliers local to the cor	npany's
headquarters or relevant facilities in the last fiscal year?	, ,
Please click "Learn More" to understand how to answer this question.	
O<20%	
O 20-39%	
0 40-59%	
○60%+	
○ Don't know	
Points Earned: 1.33 of 2.00	
Impactful Banking Services	
What characteristics apply to the financial institution that provides the majority of your company's banking services?	
Certified CDFI or national equivalent social investment organization	
Certified B Corporation	
☐ Member of the Global Alliance for Banking on Values	
Cooperative bank or credit union	
Local bank committed to serving the community	
☐ Independently owned bank	
☐ None of the above	
Points Earned: 2.00 of 2.00	
	OPERATIONS

Civic Engagement & Giving

OI LIMATION

4.0

How does your company take part in civic engagement? Your answers determine which future questions in the assessment are applicable to your company. Financial or in-kind product donations (excluding political causes) ✓ Community investments ✓ Community or pro-bono service ✓ Advocacy for adopting improved social or environmental policies or performance ✓ Partnerships with charitable organizations or membership with community organizations Discounted products or services to qualified underserved groups Free use of company facilities to host community events Equity or ownership in the company granted to a nonprofit Other - please describe None of the above Points Earned: 0.83 of 0.83 **Community Service Policies and Practices** How does your company manage employee community service? We have hosted or organized company service days in the last year ✓ The company offers paid time off for community service 20 hours or more a year of paid time off ✓ Our company monitors and records total volunteer hours Our company has set community service or pro-bono targets Other - please describe None of the above Points Earned: 0.83 of 0.83 % of Employees Volunteer Service What percentage of employees took paid time off for volunteer service last year? 0% 01-24% 025-49% 050-74% ○75%+ O Don't know Points Earned: 0.41 of 1.66 **Total Amount of Volunteer Service Hours** Number of hours volunteered by full-time and part-time employees of the organization during the last fiscal year This should include both paid and unpaid time spent volunteering during traditional work hours, either for company-organized events or for employee-initiated activities. Number of hours volunteered by full-time and part-time employees of the organization during the last fiscal year 400 ☐ We do not track this

Corporate Citizenship Program

Volunteer Service Per Capita What was the percentage of per capita worker time donated as volunteer, community service, or pro bono time in the reporting period? Calculate by total volunteer hours / total hours worked, generally 2000 hours per FTE. 0% O.1-.9% of time 1-2.4% of time O 2.5-5% of time ○ 5%+ of time O Don't know Points Available: 1.66 **Charitable Giving and Community Investment Policies and Practices** What are your company's practices regarding donations or community investments? ✓ We have a formal statement on the intended social or environmental impact of our company's philanthropy We have a formal donations commitment (e.g. 1% for the planet) We match individual workers' charitable donations We allow our workers or customers to select charities to receive our company's donations ☑ We have screening practices for charitable contributions or impact measurement mechanisms for our community investments None of the above Points Earned: 0.74 of 0.83 **Relative Input for Community Investments** If you use an independent methodology to measure total commitment to community investment, what is the equivalent % of revenue contributed in the form of community investment? ONone O Less than 0.1% of revenues 0.1-0.4% of revenues 0.5-0.9% of revenues O 1-1.9% of revenues ○>2%

Points Earned: 0.62 of 1.66

Total Amount of Charitable Donations

Total amount (in currency terms) donated to registered charities in the last fiscal year

Report with the currency specified in "Reporting currency" for this metric.

Total amount (in currency terms) donated to registered charities in the last fiscal year

Sensitive

% of Revenue Donated
What was the equivalent percentage of revenue donated to charity during the last fiscal year?
lease include tax deductible in-kind donations but do not include pro bono time.
No donations last fiscal year
O.1-0.4% of revenue
O 0.5-1% of revenue
O 1.1-2.4% of revenue
O 2.5-5%. of revenue
○ 5%+ of revenue
○ Don't know
Points Available: 3.31
Policy Advocacy for Social and Environmental Standards
las your company worked with policymakers to develop or advocate for policy changes explicitly designed to improve social or environmental outcomes in the past two years?
Yes, company has offered support in name and/or signed petitions
Yes, company has provided active staff time or financial support
✓ Yes, company has directly introduced, testified, made recommendations or provided expertise to advance standards
Yes, and efforts resulted in a specific institutional, industry or regulatory reform

Yes, company has offered support in name and/or signed petitions
Yes, company has provided active staff time or financial support
Yes, company has directly introduced, testified, made recommendations or provided expertise to advance standard
Yes, and efforts resulted in a specific institutional, industry or regulatory reform
Other - please describe
☐ None of the above

Points Earned: 0.41 of 0.83

Advancing Social and Environmental Performance

How has your company worked with its stakeholders (including competitors) to improve behavior or performance on social or environmental issues in the past two years?

We have worked with other industry players on a cooperative initiative on relevant social and environmental standards for our industry ☐ We have provided data or contributed to academic research on social or environmental topics We participate in panel presentations or other public forums on social or environmental topics ☐ We provide public resources for other businesses or stakeholders on improving social or environmental performance Other - please describe None of the above

Points Earned: 0.21 of 0.41

Supply Chain Management

OPERATIONS

0.0

Significant Supplier Descriptions Please select the types of companies that represent your Significant Suppliers: Significant Suppliers represent 80% of your company's purchases in currency terms (excluding salaries on payroll and bonuses, rent, utilities, and taxes). Product Manufacturers ✓ Professional Service Firms (Consulting, Legal, Accounting) ✓ Independent Contractors ☐ Marketing and advertising Office Supplies ☐ Benefits Providers Technology Raw materials Farms Other - please describe Points Available: 0.00 Social or Environmental Screening of Suppliers Does your company screen or evaluate Significant Suppliers for social and environmental impact? This question determines the set of supplier-focused questions your company will respond to. Yes ONo Points Available: 0.00 **Supplier Screen Topics** What does your company formally screen for regarding the social or environmental practices and performance of your Significant Suppliers? Significant Suppliers represent 80% of your company's purchases in currency terms (excluding salaries on payroll and bonuses, rent, utilities, and taxes). Compliance with all local laws and regulations, including those related to social and environmental performance Good governance, including policies related to ethics and corruption Positive practices beyond what is required by regulations (e.g. environmentally-friendly manufacturing process, excellent labor practices) Third-party certifications related to positive social and/or environmental performance Other - please describe ✓ We have no formal screening process in place Points Available: 0.76 **Supplier Evaluation Practices** What methods does your company use to evaluate the social or environmental impact of your suppliers? Only select practices that apply to all your significant suppliers. See "Learn More" for further instructions. We share policies or rules with suppliers but we don't have a verification process in place We require suppliers to complete an assessment we designed We use third-party risk or impact assessment tools (Sedex, BIA) We conduct routine audits or reviews of suppliers at least every two years $\ \square$ We have third parties conduct routine audits or reviews of suppliers at least every two years Other (please describe) ✓ None of the above

Outsourced Staffing Services

Does your company outsource support services (staffing) essential to the delivery of your services to other individuals or organizations?
Your answers determine which future questions in the assessment are applicable to your company.
○ Yes
● No
Points Available: 0.00

Improving Impact of Suppliers

Does the company have any of the following policies or programs to improve the social and/or environmental impact of suppliers, either in cases of noncompliance or more broadly?

Company formulates corrective action or improvement plans with goals for continuous improvement of their supplier performance
Ompany requires a specific time period for suppliers to make changes to remediate code of conduct non-compliance or otherwise terminates contract
Ompany provides training and/or resources on improving social or environmental performance to suppliers, either from the company itself or through a third party
Ompany provides training and/or resources to its own staff, focused on managing their own practices and relationships with suppliers to enable the suppliers to
improve their performance
Company has participated in collaborative initiatives with other companies to help improve the social or environmental impact of their supply chain
Company incentivizes social and environmental performance or improvement through contract terms, prices, or other means
Company has achieved quantifiable improvements on social or environmental performance of its supply chain
Other
✓ None of the above

Points Available: 0.38

Environment

OPERATIONS

Environment Impact Area Introduction

0.0

This section asks about your environmental footprint to determine which questions are applicable later on in the assessment. It also identifies whether your company's product/service is designed to deliver a specific, material, positive environmental impact, and if so, opens the Environmental Impact Business Model section that is most applicable.

Environmental Business Model

Are your company's products/services or processes structured to restore or preserve the environment in any of the following ways? (Please note: the environmental impact of your day-to-day operations will be assessed in the remaining sections of the Environment Impact Area. This question is specifically asking about your products/services or innovative production processes.)

Answering affirmatively will opt you into additional sections of the B Impact Assessment with more specific questions about this Impact Business Model.

Through an innovative manufacturing, wholesale or agriculture process which is designed to significantly reduce environmental impact compared to typical practices
for the industry
☐ Through a product or service that preserves, conserves, or restores the environment or resources
✓ None of the above

Points Available: 0.00

OPERATIONS

Environmental Management

6.4

Green Building Standards
What percentage of company facilities (by area, both owned by company or leased) is certified to meet the requirements of an accredited green building program?
○<20%
O 20-49%
● 50-79%
○ 80%+
○ N/A
Points Earned: 1.17 of 1.75
Facility Improvement with Landlord
If you lease your facilities, have you worked with your landlord to implement or maintain any of the following?
☑ Energy efficiency improvements
✓ Water efficiency improvements
✓ Waste reduction programs (including recycling)
☐ None of the above
□ N/A - Company does not lease majority of facilities
Points Earned: 1.75 of 1.75
Points Earned: 1.75 of 1.75 Environmental Purchasing Policy Topics
Environmental Purchasing Policy Topics Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the
Environmental Purchasing Policy Topics Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following?
Environmental Purchasing Policy Topics Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following? Building and construction
Environmental Purchasing Policy Topics Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following? Building and construction Carpets
Environmental Purchasing Policy Topics Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following? Building and construction Carpets Cleaning
Environmental Purchasing Policy Topics Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following? Building and construction Carpets Cleaning Electronics
Environmental Purchasing Policy Topics Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following? Building and construction Carpets Cleaning Electronics Fleets
Environmental Purchasing Policy Topics Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following? Building and construction Carpets Cleaning Electronics Fleets Food or food services
Environmental Purchasing Policy Topics Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following? Building and construction Carpets Cleaning Electronics Fleets Food or food services Landscaping
Environmental Purchasing Policy Topics Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following? Building and construction Carpets Cleaning Electronics Fleets Food or food services Landscaping Meetings and conferences
Environmental Purchasing Policy Topics Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following? Building and construction Carpets Cleaning Electronics Fleets Food or food services Landscaping Meetings and conferences Office supplies
Environmental Purchasing Policy Topics Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following? Building and construction Carpets Cleaning Electronics Fleets Food or food services Landscaping Meetings and conferences Office supplies Paper

Points Earned: 1.75 of 1.75

Environmental Management Systems

Does your company have an environmental management system	n (EMS) covering was	te generation,	energy usage,	water	usage,
and carbon emissions that includes any of the following?					

Ü٢	neckboxes 3-5 can only be selected if Checkbox 2 applies.
	✓ Policy statement documenting our organization's commitment to the environment
	✓ Assessment undertaken of the environmental impact of our organization's business activities
	Stated objectives and quantifiable targets for environmental aspects of our organization's operations
	✓ Programming designed, with allocated resources, to achieve these targets
	Periodic compliance and auditing to evaluate programs conducted
	☐ We have no environmental management system

Points Earned: 1.75 of 1.75

OPERATIONS

Air & Climate 4.8

Monitoring Energy Usage

Does your company monitor, record, or report its energy usage?

Please select one answer option indicating if the company monitors energy use and potentially sets targets (answers 1-4). If the company sets targets, answer option 5 may					
apply in addition.					
☐ We do not currently monitor and record usage					
☐ We monitor and record usage but have set no reduction targets					
☐ We monitor usage and have set intensity targets (e.g. relative to dollars of revenue, volume produced, etc.) that are being monitored					
✓ We monitor usage and have set absolute reduction targets regardless of company growth					
✓ We have met specific reduction targets during the reporting period					
Points Earned: 0.48 of 0.48					
Total Energy Use					
Takal an annua and (Olivai auton) divide a black 40 annualla a					
Total energy used (Gigajoules) during the last 12 months:					
Total energy used (Gigajoules) during the last 12 months: 6844.7 We do not track this					

Total Renewable Energy Use

Total energy used from renewable resources (Gigajoules) during the last 12 months:

Total energy used from renewable resources (Gigajoules) during the last 12 months: 1786.95 ☐ We do not track this

Renewable Energy Usage
What percentage of energy use is produced from renewable sources?
Include electricity and other energy consumption from heating, hot water, etc.
00%
○1-24%
© 25-49%
○ 50-74%
○ 75-99%
O 100%
O Don't Know
Points Earned: 0.09 of 0.24
Low Impact Renewable Energy Use
What percentage of energy use is produced from low-impact renewable sources?
Include electricity and other energy consumption from heating, hot water, etc. Please include both purchased and onsite-generated renewable energy.
● 0%
O 1-24%
O 25-49%
O 50-74%
O 75-99%
O 100%
○ Don't know
Points Available: 0.97
Facility Energy Efficiency
For what systems has your company used energy conservation or efficiency measures for a majority of your corporate facilities (by
square feet) in the past year?
✓ Equipment: Energy Star appliances, automatic sleep modes, after-hour timers, etc.
✓ Lighting: natural light, CF bulbs, occupancy sensors, daylight dimmers, task lighting, etc.
✓ HVAC: programmable thermostat, timers, occupancy sensors, shade sun-exposed walls, double-paned windows, etc.
Other - please describe
☐ None of the above
□ N/A - We utilize virtual office
Points Earned: 0.48 of 0.48
Energy Use Reductions
Have conservation and efficiency improvements led to energy savings for your facilities? If so, by how much?
Please calculate based on changes from last year or annualized from a base year, referring to electricity use and other energy consumption from heating, hot water, etc.
00%
○ 1-4%
○ 1-470 ○ 5-9%
○ 10-14%
○ 15-20%
© >20%
O Don't know
Points Earned: 0.97 of 0.97

Monitoring Greenhouse Gas Emissions

How does your company manage its greenhouse gas emissions for at least Scope 1 and 2?

Please select only one answer option indicating if the company monitors greenhouse gas emissions and potentially sets targets (answers 1-4). If the company sets targets				
and/or achieved carbon neutrality, answers 5 or 6 may apply in addition.				
☐ We do not currently monitor and record emissions				
☐ We regularly monitor and record emissions but have not set any reduction targets				
☐ We regularly monitor and record emissions and have set specific reduction targets relative to previous performance (e.g. a 5% reduction of GHGs from baseline year)				
We regularly monitor and record emissions and have set specific science-based targets necessary to achieve global goals to address climate change				
✓ We have met the specific reduction targets set during this reporting period				
☐ We have achieved carbon neutrality				
Points Earned: 0.48 of 0.48				
Total Scope 1 GHGs				
Total Greenhouse Gas Emissions (metric tonnes of CO2 equivalent) in:				
Scope 1:				
Scope 1: 292				
☐ We do not track this				
Points Available: 0.00				
Total Scope 2 GHGs				
Total Greenhouse Gas Emissions (metric tonnes of CO2 equivalent) in:				
Scope 2:				
Scope 2: 74				
☐ We do not track this				
Points Available: 0.00				
Total Scope 3 GHGs				
Total Greenhouse Gas Emissions (metric tonnes of CO2 equivalent) in:				
Scope 3:				
Scope 3: 99				
☐ We do not track this				
Points Available: 0.00				

Carbon Intensity What is your current Carbon Intensity for Scopes 1 and 2 (measured in metric tons of CO2/\$million of revenue), not including the use of carbon credits or offsets? Please use USD to allow for standardized comparisons. O>100 081-100 O 61-80 O 41-60 O 21-40 **1**-20 \bigcirc 0 O Don't know Points Earned: 0.48 of 0.48 **Carbon Intensity** What is your current Carbon Intensity for Scopes 1 and 2, measured in tons of CO2/\$million of revenue, including the use of carbon credits or offsets? Please use USD to accurately evaluate the answer option. O>100 081-100 O 61-80 O 41-60 021-40 0 1-20 \bigcirc 0 O Don't know Points Earned: 0.97 of 0.97 **Greenhouse Gas Emissions Reduced** What percentage of Scope 1 and 2 GHG emissions has been saved due to efficiency improvements implemented by your company? 00% 01-4% **o** 5-9% 010-14% 015-20%

O 20%+
O Don't Know

Points Earned: 0.39 of 0.97

Reducing Impact of Travel/Commuting
Does your company have any programs or policies in place to reduce the environmental footprint caused by travel/commuting?
✓ Employees are subsidized/incentivized for use of public transportation, carpooling, or biking to work ✓ Facilities are designed to facilitate use of public transportation, biking, or cleaner burning vehicles (e.g. electric chargers) ✓ Employees are encouraged to use virtual meeting technology to reduce in person meetings ☐ Company has a written policy limiting corporate travel ☐ None of the above
% GHG Emissions Offset
If your company purchased certified carbon credits in the reporting period, what % of Scope 1 and 2 GHG emissions were offset?
 ○ 0% ○ 1-24% ○ 25-49% ○ 50-74% ○ 75-99% ○ 100% ○ Don't know ● N/A - No carbon offsets purchased
Points Available: 0.48
Water 0.5
Monitoring and Managing Water Use
Does your company monitor and manage your water usage?
Please select only one answer option indicating if the company monitors water usage and potentially sets targets (answers 1-4). If the company sets targets, answer option 5 may apply in addition. We do not currently monitor and record water usage We regularly monitor and record water usage but have not set any reduction targets We monitor and record water usage and have set specific reduction targets relative to previous performance (e.g. a 5% reduction of water usage from baseline year) We regularly monitor and record emissions and have set science-based targets necessary to achieve sustainable usage linked to our local watershed We have met specific reduction targets set during this reporting period
Forms Earned, 0.25 of 1.00
Total Water Use
Total water use (liters) during the last 12 months
Total water use (liters) during the last 12 months 1010000 We do not track this
Points Available: 0.00

Water Conservation Practices What water conservation methods have been implemented at the majority of your corporate offices or plant facilities: Please check all that apply. Low-flow faucets, taps, toilets, urinals, or showerheads Grey-water usage for irrigation Low-volume irrigation Harvest rainwater Other - please describe None of the above □ N/A - Our company has a virtual office Points Earned: 0.33 of 1.00 **OPERATIONS** Land & Life 2.7 Monitoring and Reporting Non-hazardous Waste How does your company monitor and manage your waste production? Please select one answer option indicating if the company monitors waste production and potentially sets targets (answers 1-4). If the company sets targets, answers 5 and/or 6 may apply in addition. We do not currently monitor and record waste production We regularly monitor and record waste production but have not set any reduction targets We regularly monitor and record waste production and have set specific reduction targets relative to previous performance (e.g. a 5% reduction of waste to landfill from baseline year) We regularly monitor and record waste produced and have set a zero waste target We have met the specific reduction targets set during this reporting period We produce zero waste to landfill / ocean Points Earned: 0.50 of 1.00 Non-hazardous Waste Generated Waste Produced: Non-Hazardous Waste (metric tonnes) during the last 12 months Waste Produced: Non-Hazardous Waste (metric tonnes) during the last 12 months 30.858 ☐ We do not track this Points Available: 0.00 **Total Waste Disposed** Waste Disposed (metric tonnes) during the last 12 months Waste Disposed (metric tonnes) during the last 12 months 30.858 ☐ We do not track this Points Available: 0.00 **Total Waste Recycled** Waste Disposed: Recycled/Reused (metric tonnes) during the last 12 months

Points Available: 0.00

✓ We do not track this

Waste Disposed: Recycled/Reused (metric tonnes) during the last 12 months

Customers	
Points Earned: 0.25 of 1.00	
□ None of the above	
Other - please describe	
Recycled/environmentally preferred office supplies (paper, pens, notebooks, etc.)	
Soy-based inks or other low VOC inks	
Unbleached / chlorine free paper products	
✓ Non-toxic janitorial products	
Which of the following environmentally preferred products have been purchased for the majority of your corporate	facilities?
Chemical Reduction Methods	
Points Earned: 1.00 of 1.00	
O N/A - We have eliminated hazardous waste	
○ No	
Yes	
This includes batteries, paint, electronic equipment, etc.	
Hazardous Waste Disposal Can your company verify that your hazardous waste is always disposed of responsibly?	
Points Available: 0.00	
The past two years 50.8 ☐ We do not track this	
The past two years	
Optional unweighted metrics: Approximately by what % has your company reduced solid and hazardous waste ge (normalized for revenue changes) over the following periods?	neration
Reducing Waste	
Points Earned: 1.00 of 1.00	
● >80%	
○ 61-80%	
○ 41-60%	
○<20% ○21-40%	
What % of your facilities on a square foot basis have a facility-wide recycling program that has ongoing collection standard materials in your area?	oi at ieast all
	of at locat all
Recycling Programs	

Customers Impact Area Introduction

This section identifies whether your company's product/service is designed to deliver a specific, material, positive impact for its customers (beyond the value normally provided from goods or services), and if so, opens the Customer Impact Business Model section that is most applicable.

Customer Impact Business Model Introduction Do any of your company's products/services address a social or economic problem for your customers and/or their beneficiaries? Your answers determine which future questions in the assessment are applicable to your company. Yes No Points Available: 0.00 Customer Focus of Product or Service Is the social or economic problem addressed by your product/service one that is faced directly by your customers and/or your clients' beneficiaries? If you answer "No" here, be sure to revisit the Environment and/or Community sections to ensure your business model impact is appropriately captured.

O No, customers support in our ability to produce a positive social/economic impact, but the primary beneficiaries are other stakeholders (i.e. we donate to charities

Points Available: 0.00

O Yes

Positive Impact of Product/Service

How would you describe the positive outcome for customers created by your product/service?

based on sales to customers, we sell fair trade products to our customers, we sell environmentally beneficial products to our customers)

More employment opportunities for people who are at a distance from the labour market.

Points Available: 0.00

Beneficial Product Type

Which of the following most closely matches the outcome and/or problem solved for your customers as defined above?

Only select multiple answer options if your company sells various products or services with distinct outcomes, or if a single product or service achieves multiple outcomes.

ال	nly select multiple answer options it your company sells various products or services with distinct outcomes, or it a single product or service achieves multiple outcomes.
	Access to products/services that fulfill basic human needs for individuals without prior access (e.g. providers of electricity or clean drinking water to rural poor
	communities, affordable housing projects, waste and sanitation systems or disposal)
	☐ Improved or maintained health and wellness (e.g. medical equipment, medical services and medicines, preventative health services or products, healthy living
	products, exercise and sporting products, prescription eyeglasses)
	Improved education or skills development (e.g. schools, textbooks, tutoring services, career leadership training, education tools, games and software)
	☐ Increased economic opportunity for underserved groups (e.g. financial or insurance services or benefits consulting for the underserved, new mechanisms to connect
	products to market)
	☑ Increased operational success or capital for purpose driven or underserved enterprises (e.g. impact investing or fundraising platforms, nonprofit accounting services)
	☐ Increased social and/or environmental impact for businesses or other organizations (e.g. sustainability consulting)
	Increased access to arts, media, or culture (e.g. independent media, artisanal crafts, photography, information services)
	Improves market access through physical or technological infrastructure (e.g. mobile telecommunications, business technologies or software, roads, bridges, railways
	ports, building and construction materials not previously available)
	None of the above

Points Available: 0.00

Flow of Capital Overview

Please tell us more about how your product or service increases the flow of capital and/or provide capacity building to purpose driven enterprises.

Direct Impact on Supporting Purpose Driven / Underserved Businesses

For your products and/or services that are focused on increasing the success of purpose driven or underserved enterprises, did you select several answer options in the question "Beneficial Product Type"?

Only select multiple answer options in "Beneficial Product Type" if your company sells various products or services with distinct outcomes, or if a single product or service achieves multiple outcomes.

- O Yes, I selected several answer options in the question "Beneficial Product Type" even though the products/services sold do not achieve a multitude of outcomes.
- No, I did not select several answer options or I selected several answer options in the question "Beneficial Product Type" because the products/ services sold achieve multiple outcomes.

Points Available: 0.00

Impact on Underserved Populations

Does your product or service benefit underserved populations, either directly or by supporting organizations that directly serve them?

Answering affirmatively will opt you into additional sections of the B Impact Assessment with more specific questions about this Impact Business Model.

- Our products or services directly support underserved populations
- Our products or services support organizations that directly support underserved populations
- O Don't know
- O None of the above

Points Available: 0.00

Total Customer Organizations

Total Number of Customers

Organizations served in the last 12 months:

Organizations served in the last 12 months: 6

☐ We do not track this

Points Available: 0.00

Total Customer Individuals

Total Number of Customers

Individuals served in the last 12 months:

Individuals served in the last 12 months: 7

We do not track this

Points Available: 0.00

OPERATIONS

Customer Stewardship

3.8

Managing Customer Stewardship
Does your company do any of the following to manage the impact and value created for your customers or consumers?
☐ We offer product / service guarantees, warranties, or protection policies
✓ We have third party quality certifications or accreditations
✓ We have formal quality control mechanisms
✓ We have feedback / customer service feedback or complaint mechanisms
✓ We monitor customer or consumer satisfaction
✓ We assess the outcomes produced for our customers through the use of our product or service
✓ We have written policies in place for ethical marketing, advertisement, or customer engagement
✓ We manage the privacy and security of client / customer data
None of the above
Points Earned: 0.56 of 0.56
Product Accreditations and Certifications
What % your products or services have been reviewed and certified by an accreditation body focused on quality?
This can include process certifications like ISO9000 or industry specific quality accreditations.
○ 0%
O 1-9%
O 10-24%
O 25-49%
O 50-74%
● 75-99%
O 100%
O N/A
Points Earned: 1.00 of 1.11
Monitoring Customer Satisfaction and Retention
Which of the following are true of your company with regards to customer or client satisfaction and/or retention?
✓ Company monitors customer satisfaction
✓ Company shares customer satisfaction internally within the company
Company shares customer satisfaction publicly
✓ Company has specified targets for customer / client satisfaction
☐ In the last year, company has achieved specified targets for satisfaction
☐ None of the above
Points Earned: 0.33 of 0.56
Managing Product Impacts
Does the company do any of the following with regards to managing the potential impact their products have on customers / beneficiaries?
☑ Company regularly monitors customer outcomes and well-being
Company regularly monitors customer outcomes and well-being Company has formal program to incorporate customer testing and feedback into product design
 Company has formal program to incorporate customer testing and reedback into product design Company has formal programs in place to continuously improve outcomes produced for customers (including reducing negative effects or increasing positive effects)
Other
□ None of the above
Points Earned: 0.56 of 0.56

Managing Marketing and Advertising
Ooes the company have any of the following practices with regard to ensuring accurate, ethical, and positive marketing and dvertising?
Company makes transparent potential risks and negative impacts of products, including, when appropriate ingredient lists
Company has formal policies to review the accuracy and ethics of marketing and advertising
✓ Company complies with independent marketing and advertising standards relevant to their sector or industry
Company has programs in place to promote social and or environmental causes through its marketing and advertising
Ompany gets input of the communities that are featured on the company's messaging and advertising campaigns and is inclusive of the culture of those communities.
Other
None of the above
oints Earned: 0.28 of 0.56
Data Usage and Privacy
oes your company have any of the following to address data usage and privacy issues?
✓ Company has a formal publicly available data and privacy policy
Company makes all users aware of information collected, length of time it is preserved, how it's used, and whether and how it is shared with other entities (public or
private)
✓ All customers have option to decide how their data can be used
✓ Company's all email list building and email marketing strategies are GDPR compliant
Other
☐ None of the above
□ N/A - Company does not collect sensitive data
oints Earned: 0.56 of 0.56
Data Security Management
oes the company have any of the following practices to ensure security of private data?
☑ Data privacy is included in company wide risk management compliance processes
✓ All employees with access to data are trained on data privacy policies
✓ Company has a formal code of conduct that defines unauthorized uses of data
✓ Internal audits of data security
✓ External audits of data security
☑ Simulated hacks on data security
Other

Points Earned: 0.56 of 0.56

☐ None of the above

Support for Underserved/Purpose Driven Enterprises

IMPACT BUSINESS MODELS

0.5

- Impact Business Model

N/A - Company does not collect sensitive data

This IBM section is applicable if your company's products/services enable the financial or operational success of businesses that are purpose driven or underserved (e.g. accounting services for nonprofits, impact investing or fundraising platforms)

Flow of Capital Product Description

Which of the following product or service descriptions best fit your company?

Which of the following product or service descriptions best fit your company?	
This question is used to calculate your base impact business model score.	
Products or services support the operations of purpose driven enterprises or organizations (e.g. accounting services for nonprofit organizations)	
Products or services support the operations of underserved enterprises, such as women/ minority owned or small to medium sized community businesses that lack	K
access to services (e.g. incubators for urban businesses)	
O Products or services that directly raise capital for purpose-driven enterprises or underserved businesses (e.g. fundraising campaigns for a social service agencies)	
O These descriptions do not apply to our company's product/service (Skip the remainder of this section)	
Points Available: 0.00	
Revenue from Flow of Capital	
What were your total revenues last fiscal year from the previous products or services?	
Your answer to this unscored question is combined with other answers to automatically calculate your score in this section of the assessment.	
What were your total revenues last fiscal year from the previous products or services? Approx. 1.88%	
☐ We do not track this	
Points Available: 0.00	
Tracking Beneficiaries	
Does your company track the amount of any of the following beneficiary categories served?	
You will be asked to report the # of beneficiaries reached for each category selected	
☐ Households	
Communities	
☐ Businesses or nonprofit organizations	
☐ Governments ✓ None of the above	
None of the above	
Points Available: 0.00	
Management of Support for Underserved/Purpose Driven Enterprises	
How does your company measure and manage the results, outcomes, effects, or impact of your product or service?	
Select all that apply.	
We have formally defined the outcomes sought by our product or service and have developed a theory of change for them	
We have based our impactful product or service business model on established secondary research that demonstrates potential impact	
We have directly and formally engaged stakeholders in understanding their desires and needs when developing, refining, and or delivering our products or services	
☐ We are verified to meet third-party standards for impact (e.g. we have impact-related product certifications)	
We measure near-term outcomes of the product or service to determine whether it is meeting the needs and expectations of our beneficiaries	
We measure long-term outcomes in order to assess whether the results of our product produce lasting positive impacts for our beneficiaries	
We have identified and measure and manage the unintentional or potential negative impacts of the product or service in addition to intentional positive effects	
We have identified and managed potential causes that could lead to a failure to deliver the positive outcome, to do so less efficiently than possible, or to produce or	the
negative effects	
☐ None of the above	

Points Earned: 0.27 of 1.07

Innovative Support for Underserved/Purpose Driven Enterprises

Is there something different or innovative about the company's product/service that support flow of capital that has changed the industry? Is this something that is replicable, unique at the time that it was created, and that has been emulated by other organizations?

Points Available: 0.00

Serving Underserved Populations (Indirect)

IMPACT BUSINESS MODELS

- Impact Business Model

This IBM section is applicable if your company has qualified for a previous Customer IBM, and you can verify that your positive product/service impact benefits organizations that serve low income or traditionally underserved populations.

Underserved Beneficiaries Overview

Describe the beneficiaries or end-users of your products or services and how you characterize them as underserved.

People with a distance from the labour market, we particularly focus on the following target groups: social return candidates, woman in the labour market and jobseekers with an unusual resume.

Points Available: 0.00

Tracking Underserved Beneficiaries

In what ways do you determine whether the organizations you serve directly support underserved populations?

We collect demographic data about the beneficiaries of the organizations that we work with (e.g. income level) that might qualify them as traditionally underserved We review the mission of the organizations or projects that we work with to determine whether a core part of their mission specifically identifies underserved individuals Other - please describe

☐ None of the above

Points Available: 0.00

Underserved Beneficiary Types

Based on the results of how you track the demographics that you serve, which of the following best describe the populations that the organizations you serve work with?

Select the option that most accurately reflects the majority of underserved beneficiaries. Your answer to this unscored question is combined with other answers to automatically calculate your score in this section of the assessment.

$\overline{}$						
\cup	Low-income,	poor,	or	very	poor	individuals

Other individuals without access to positive outcomes delivered by the product or service

O Individuals at the bottom of the pyramid

O Don't know

O N/A

Impact on Underserved Populations Description

Points Available: 0.00

Which of the following best describes how your product or service benefits underserved populations described above? Your answer to this unscored question is combined with other answers to automatically calculate your score in this section of the assessment. Our product or service directly helps purpose-driven enterprises improve positive impact for their underserved beneficiaries and is specifically designed to benefit that underserved population (e.g. teacher training or curriculum specifically designed to address challenges of teaching low income students) Our product or service directly helps purpose-driven enterprises improve positive impact for their underserved beneficiaries, but it is not designed specifically for that underserved population (e.g. general teaching curriculum sold to low income schools) Our product or service helps the financial viability of purpose-driven enterprises, which in turn allows them to continue to serve their underserved target population above (e.g. marketing or accounting services for a social service agency) O None of the above Points Available: 0.00 **Underserved Group Demographics** If relevant, which of the following beneficiary groups is your product/service targeting? Not all beneficiary populations are themselves under-served groups. Young children (younger than 5 years old) Children and adolescents (5 years of age or older but younger than 18) Adults ☐ Elderly/older adults ✓ Persons with disabilities ☐ Minority/previously excluded populations Women Pregnant women Other at risk populations None of the above Points Available: 0.00 **Revenue from Serving In Need Populations** How much revenue was generated in the last fiscal year from products/services that benefited the underserved populations identified in the guestion "Underserved Beneficiary Types"? How much revenue was generated in the last fiscal year from products/services that benefited the underserved populations identified in the question "Underserved Beneficiary Types"? Approx. 1.88% We do not track this Points Available: 0.00 % of Customers In-need What percentage of your revenues in the last fiscal year were generated from products/services that benefited the underserved populations identified in the question "Underserved Beneficiary Types"? Your answer to this unscored question is combined with other answers to automatically calculate your score in this section of the assessment. What percentage of your revenues in the last fiscal year were generated from products/services that benefited the underserved populations identified in the question "Underserved Beneficiary Types"? 2 ☐ We do not track this

Tracking Beneficiaries If tracked, which unit of measure do you use to measure the amount of beneficiaries reached? You will be asked to report the # of beneficiaries reached for each category selected Individuals Households ☐ Communities Businesses and nonprofits Governments Other - please describe None of the above Points Available: 0.00 **Underserved Individuals** How many underserved beneficiaries from the beneficiary category listed below did you serve in the last 12 months? Estimates within +/- 5% acceptable. Do not double count across different beneficiary categories. Individuals Individuals 7 ☐ We do not track this Points Available: 0.00 **Underserved Client Tracking** How would you calculate the total number of underserved beneficiaries that your company has reached? O Most clients continue with us year by year, and the figures reported for the last 12 months roughly reflect the total number of beneficiaries to date O The figures reported for the last 12 months are in addition to previous beneficiaries and the total number served should be calculated by adding together the numbers for each year Don't know - We don't track the number of underserved beneficiaries reached through our clients Points Available: 0.00 **Increasing Accessibility for Underserved Groups** Does your company do any of the following to improve the access or impact of your product for the underserved populations that you serve? We use a cross-subsidization model whereby higher pricing for traditional organizations allows for lower or subsidized pricing for financially-constrained organizations serving the underserved We provide specific training or support to organizations on how to best serve underserved populations We engage with underserved beneficiaries who are served by client organizations in order to incorporate their perspective in product offerings and design ✓ None of the above Points Available: 1.76 **Innovative Practices to Increase Accessibility** Use the field below to describe any innovative technology, distribution or pricing models selected previously. N/A Points Available: 0.00

Disclosure Questionnaire

Disclosure Industries Disclosure questions on specific production and trade. **Disclosure Alcohol** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Alcohol Please also select "Yes" if your company serves clients in this industry O Yes No Points Available: 0.00 **Disclosure Tobacco** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Tobacco Please also select "Yes" if your company serves clients in this industry O Yes No Points Available: 0.00 **Disclosure Gambling** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Gambling Please also select "Yes" if your company serves clients in this industry Oyes No Points Available: 0.00 **Disclosure Firearms Weapons** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Firearms, weapons or munitions Please also select "Yes" if your company serves clients in this industry

O Yes

ON O

Points Available: 0.00

Disclosure Pornography

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Pornography

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Disclosure Payday, Short Term, or High Interest Lending
Please indicate if your company is involved in the production, operation, trade, or sale of any the following:
Payday, short-term, or high-interest lending
Please also select "Yes" if your company serves clients in this industry
○ Yes ● No
Points Available: 0.00
Disclosure Fossil Fuels
Please indicate if your company is involved in the production, operation, trade, or sale of any the following:
Fossil-fuel-based oil, natural gas, or coal extraction, distribution, sale, etc.
Please also select "Yes" if your company serves clients in this industry
● Yes
○No
Points Available: 0.00
Disclosure Mining
Please indicate if your company is involved in the production, operation, trade, or sale of any the following:
Mining
Please also select "Yes" if your company serves clients in this industry Yes No
Points Available: 0.00
Disclosure Nuclear Power or Hazardous Materials
Please indicate if your company is involved in the production, operation, trade, or sale of any the following:
Nuclear power, radioactive materials or hazardous waste
Please also select "Yes" if your company serves clients in this industry
○ Yes
No No
Points Available: 0.00
Disclosure Prisons
Please indicate if your company is involved in the production, operation, trade, or sale of any the following:
Prisons
Please also select "Yes" if your company serves clients in this industry
○ Yes No
Points Available: 0.00

Disclosure Whole Life Insurance Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Whole life insurance products Select "Yes" only if the company earns 80%+ of its revenue from whole life insurance products. No Points Available: 0.00 **Disclosure Volunteer Placement to Orphanages** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Organizing volunteer programs to orphanages or child care organizations O Yes No Points Available: 0.00 **Disclosure Tax Advisory Services** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Tax advisory services O Yes No Points Available: 0.00 **Disclosure Animal Products or Services** Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Animal-based products or services (including seafood) O Yes ON O Points Available: 0.00 **Disclosure Genetically Modified Organisms** Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Genetically modified organisms

Please also select "Yes" if your company serves clients in this industry

O Yes

O No

Disclosure Illegal Products or Subject to Phase Out Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Products or activities that are illegal under country laws or regulations where they have operated, banned in international conventions or agreements, or subject to international phase-out or regulation Yes No Points Available: 0.00 Disclosure Industries at Risk of Human Rights Violations Please indicate if your company is involved in the production, operation, trade, or sale of any the following: Industries reliant upon materials at high risk of human rights infringements (e.g. conflict minerals) Yes No Points Available: 0.00

Other Disclosure Industries

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Other industries that may cause social or environmental harm or are subject to stakeholder criticism or concern

O Yes

O No

Points Available: 0.00

Company Explanation Of Disclosure Item Flags

If you selected "Yes" to any of the "Disclosure Industries" listed above, please provide a detailed explanation of the company's involvement for each affirmative response:

If this does not apply to you, please enter "Does not apply" in the text area below.

see application form

Points Available: 0.00

Disclosure Practices

Disclosure questions on sensitive practices.

No formal Registration Under Domestic Regulations

Please indicate if your company engages in any of the following practices:

Company is not formally registered in accordance with all relevant regulations and requirements

If your company is a formally registered business, select "No."

O Yes

O No

Tax Reduction Through Corporate Shells Please indicate if your company engages in any of the following practices: Company uses corporate shells or other structural means, such as establishing multiple corporate entities, to minimize tax payments O Yes No Points Available: 0.00 **Operates in conflict zones** Please indicate if your company engages in any of the following practices: Company operates in conflict zones O Yes No Points Available: 0.00 Sale of Data Please indicate if your company engages in any of the following practices: Company sells or provides access to consumer or user data O Yes No Points Available: 0.00 Facilities located in sensitive ecosystems Please indicate if your company engages in any of the following practices: Company facilities are located adjacent to or in sensitive ecosystems O Yes No Points Available: 0.00 **Marketing of Breastmilk Substitutes** Please indicate if your company engages in any of the following practices: Marketing of breastmilk substitutes O Yes

No

Activities against freedom of association/collective bargaining Please indicate if your company engages in any of the following practices: Company has taken a public stance against unionization, has engaged in activities that may be perceived as taking a stance against union organizing, or prohibits workers from freely associating and bargaining collectively for the terms of one's employment O Yes O No Points Available: 0.00 **Employs Individuals on Zero-Hour Contracts** Please indicate if your company engages in any of the following practices: Company employs individuals on zero-hour contracts O Yes No Points Available: 0.00 Company workers are prisoners Please indicate if your company engages in any of the following practices: Company uses workers who are prisoners O Yes ON O Points Available: 0.00 Company Employs Workers Under Age 15 (Or Other ILO Minimum Age) Please indicate if your company engages in any of the following practices: Company employs workers under the age of 15 (or other minimum work age covered by the International Labour Organization Convention No. 138) and/or company does not keep personnel records that include evidence of the date of birth of each O Yes O No Points Available: 0.00 **Overtime For Hourly Workers Is Compulsory** Please indicate if your company engages in any of the following practices: Overtime work is compulsory and exceeds 48 hours in a week O Yes No

Other Disclosure Practices Please indicate if your company engages in any of the following practices: Other sensitive practices that may cause social or environmental harm, or are subject to stakeholder concern O Yes O No Points Available: 0.00 **Company Explanation Of Disclosure Item Flags** If you selected "Yes" to any of the "Disclosure Practices" listed above, please provide a detailed explanation of the company's engagement in each practice marked in the affirmative: If this does not apply to you, please enter "Does not apply" in the text area below. Points Available: 0.00 **Disclosure Outcomes & Penalties** Disclosure questions concerning litigation, relocation of communities, accidents, and on-the-job fatality. **On-Site Fatality** Please indicate if your company has experienced any of the following in the past 5 years: Company has had an operational or on-the-job fatality O Yes O No Points Available: 0.00 **Litigation or Arbitration** Please indicate if your company has experienced any of the following in the past 5 years: Litigation or arbitration against company either ongoing, settled, or found against the company Oyes No Points Available: 0.00 Company has filed for bankruptcy Please indicate if your company has experienced any of the following in the past 5 years: Company has filed for bankruptcy

O Yes

O No

Bribery, Fraud, or Corruption Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Bribery, fraud, or corruption Yes No Points Available: 0.00

Anti-Competitive Behavior

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Anti-competitive behavior



O No

Points Available: 0.00

Financial Reporting, Taxes, Investments, or Loans

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Financial reporting, tax payments, investments, or loans



No

Points Available: 0.00

Political Contributions or International Affairs

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Political contributions or international affairs



O No

Points Available: 0.00

Labor Issues

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Labor issues (including safety and discrimination)



No

Breaches of Confidential Information Please indicate if your company has experienced any of the following in the past 5 years: Breaches of individual privacy and/or losses of individual confidential data O Yes O No Points Available: 0.00 Significant Layoffs Please indicate if your company has experienced any of the following in the past 5 years: Company has had layoffs of more than 20% of the workforce O Yes No Points Available: 0.00 Hazardous Discharges Into Air/Land/Water (Past 5 Yrs) Please indicate if your company has experienced any of the following in the past 5 years: Company sites have experienced accidental discharges to air, land or water of hazardous substances O Yes No Points Available: 0.00 Large Scale Land Conversion, Acquisition, or Relocation Please indicate if your company has experienced any of the following in the past 5 years: Construction or operation of company involved large scale land acquisition, convergence, or degradation (including the construction or refurbishment of dams), or resulted in the resettlement or economic displacement of 5,000 or more people O Yes ON O Points Available: 0.00 **Penalties Assessed For Environmental Issues** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Environmental management penalties, including animal welfare O Yes No Points Available: 0.00

Violation of Indigenous Peoples Rights

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Infringing on indigenous people's rights, for instance by utilizing lands owned or used by indigenous peoples without full documented consent of such peoples

O Yes

O No

Points Available: 0.00

Other Disclosure Outcomes & Penalties

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Other penalties, complaints, or grievances filed or levied against the company for negative impacts on local communities, human rights, or other stakeholder concerns

O Yes

No

Points Available: 0.00

Company Explanation Of Disclosure Item Flags

If you selected "Yes" to any of the "Disclosure Outcomes & Penalties" listed above, please provide a detailed explanation of the company's experience related to each affirmative response:

If this does not apply to you, please enter "Does not apply" in the text area below.

Does not apply

Points Available: 0.00

Supply Chain Disclosure

Disclosure questions concerning the significant suppliers of the company

Suppliers in Conflict Zones

Please indicate if any of the following statements are true regarding your company's suppliers:

Operation in conflict zones

O Yes

ON O

O Don't Know

Points Available: 0.00

Suppliers Negative Social Impact

Please indicate if any of the following statements are true regarding your company's suppliers:

Practices or outcomes that produced substantial negative impacts regarding human rights, labor conditions, or local communities

O Yes

No

O Don't Know

Suppliers Negative Environmental Impact

Please indicate if any of the following statements are true regarding your company's suppliers:

Practices or outcomes that produced substantial negative environmental impact

○ Yes

● No
○ Don't Know