

Red Cactus

Disclosure Report

Date Submitted: November 12th, 2024



Disclosure Materials

Certified B Corporations must complete a Disclosure Questionnaire to identify potentially sensitive issues related to the company (e.g. historical fines, sanctions, material litigation, or sensitive industry practices).

This component does not affect the company's score on the B Impact Assessment. If the company answers affirmatively to any items in the Disclosure Questionnaire that B Lab deems relevant for public stakeholders, then, as a condition of their certification, the company must:

- Be transparent about details of the disclosure issues identified on the company's public B Impact Report
- 2) Describe how the company has addressed this issue
- 3) Demonstrate that management practices are in place to avoid similar issues from arising in the future, when necessary.

In all cases, the Standards Advisory council reserves the right to refuse certification if the company is ultimately deemed not to uphold the spirit and integrity of the community.

In addition to the voluntary indication of sensitive issues in the Disclosure Questionnaire, companies pursuing Certification also are subject to a background check by B Lab staff. Background checks include a review of public records, news sources, and search engines for company names, brands, executives/founders, and other relevant topics.

Sensitive issues identified through background checks may or may not be within the scope of questions in the Disclosure Questionnaire, but undergo the same review process and are subject to the same possible review by the Standards Advisory Council, including ineligibility for B Corp Certification, required remediation, or disclosure.

This document contains a copy of the company's completed Disclosure Questionnaire and related disclosure documentation provided by the company



Disclosure Questionnaire

Industries and Products

Yes No Please indicate if the company is involved in production of or trade in any of the following. Select Yes for all options that **Animal Products or Services** $\boxed{}$ **Biodiversity Impacts** Chemicals $\boxed{}$ **Disclosure Alcohol Disclosure Firearms Weapons** $\boxed{}$ **Disclosure Mining** $\boxed{}$ **Disclosure Pornography** $\boxed{}$ **Disclosure Tobacco** $\boxed{}$ **Energy and Emissions Intensive** $\boxed{}$ Industries Gambling \square **Genetically Modified Organisms** \square Illegal Products or Subject to \square **Phase Out** Industries at Risk of Human $\overline{\mathbf{A}}$ **Rights Violations Monoculture Agriculture Nuclear Power or Hazardous** \square **Materials** Payday, Short Term, or High $\overline{\mathbf{A}}$ **Interest Lending** Water Intensive Industries \square **Tax Advisory Services** \square

Outcomes & Penalties

| | Yes | No | |
|---|-----|--------------|--|
| Please indicate if the company has had any formal complaint to a regulatory agency or been assessed any fine or sanction in the past five years for any of the following practices or policies. Check all that apply. | | | |
| Anti-Competitive Behavior | | ∀ | |
| Breaches of Confidential Information | | X | |
| Bribery, Fraud, or Corruption | | V | |
| Company has filed for bankruptcy | | N. | |
| Consumer Protection | | \vee | |
| Financial Reporting, Taxes, Investments, or Loans | | N | |
| Hazardous Discharges Into Air/Land/Water (Past 5 Yrs) | | \checkmark | |
| Labor Issues | | \searrow | |
| Large Scale Land Conversion, Acquisition, or Relocation | | X | |
| Litigation or Arbitration | | \vee | |
| On-Site Fatality | | V | |
| Penalties Assessed For Environmental Issues | | V | |
| Political Contributions or International Affairs | | Y | |
| Recalls | | \vee | |
| Significant Layoffs | | V | |
| Violation of Indigenous Peoples Rights | | V | |
| Other | | \checkmark | |



Practices

| | Yes | No |
|--|-----|--------------|
| Please indicate if the following statements are true regarding whether or not the company engages in the following practices. Check all that apply. If the statement is true, select "Yes." If false, select "No." | | |
| Animal Testing | | V |
| Company/Suppliers Employ Under Age 15 (Or Other ILO Minimum Age) | | N |
| Company prohibits freedom of association/collective bargaining | | \searrow |
| Company workers are prisoners | | V |
| Conduct Business in Conflict Zones | | \vee |
| Confirmation of Right to Work | | V |
| Does not transparently report corporate financials to government | | N |
| Employs Individuals on Zero-Hour Contracts | | V |
| Facilities located in sensitive ecosystems | | N |
| ID Cards Withheld or Penalties for Resignation | | \searrow |
| No formal Registration Under Domestic Regulations | | V |
| No signed employment contracts for all workers | | \checkmark |
| Overtime For Hourly Workers Is Compulsory | | V |
| Payslips not provided to show wage calculation and deductions | | \checkmark |

| | Yes | No |
|---|-----|--------|
| Sale of Data | | \vee |
| Tax Reduction Through Corporate Shells | V | |
| Workers cannot leave site during non-working hours | | V |
| Workers not Provided Clean Drinking Water or Toilets | | \vee |
| Workers paid below minimum wage | | N. |
| Workers Under Bond | | \vee |
| Other | | \vee |

Supply Chain Disclosures

| | Yes | No |
|---|-----|--------------|
| Please indicate if any of the following statements are true regarding your company's significant suppliers. | | |
| Business in Conflict Zones | | V |
| Child or Forced Labor | | V |
| Negative Environmental Impact | | \vee |
| Negative Social Impact | | \checkmark |
| Other | | \checkmark |



Disclosure Questionnaire Statement

Disclosure Questionnaire Category: Tax Reduction Through Corporate Structure

| Topic | Legal Entities incorporated in the British Virgin Islands |
|--|--|
| Summary of Issue | Red Cactus is a beauty and wellness company established in 2021 and headquartered in Riyadh, Saudi Arabia. The company has entities based in different countries, including the British Virgin Islands. The company reports to all local tax authorities where it has operations. Taxes are not currently being paid due to accumulated losses but tax would be driven by the revenue proportions and therefore the highest amount would be payable in Saudi Arabia where the majority of revenue and employees are. |
| Size/Scope of Issue (e.g. \$ financial implication, # of individuals affected) | The parent company is a Saudi-based legal entity, where the overall effective tax rate is 2.5%, known as the Corporate Zakat in KSA. This is calculated by multiplying either the Zakat-adjusted net income or the Zakat base by 2.5%, whichever is higher. This rate reflects operations across Saudi Arabia and the BVI, as the BVI results are consolidated with the KSA results, and their Zakat is calculated based on the consolidated financials. As for entities in other jurisdictions, the company reports to all local tax authorities where it has operations but due to its initial operation stages, it does not have to pay taxes in those locations yet. The first tax implications are expected by 2025. |
| Impact on Stakeholders | In addition to the many different aspects of value that business provides society, business has an obligation to contribute its share of taxes. This is because business exists within the context of society; its proper role is to serve society, not the other way around. Moreover, healthy businesses can only exist over the long term in a healthy society. A healthy society depends upon public expenditures made possible by taxes. |
| Implemented Management Practices | Red Cactus' corporate structure and tax compliance ensures that taxes are paid at subsidiary level in the territories where it operates and employs individuals. |
| | The establishment of the BVI legal entity is a strategic move to manage global operations more efficiently, particularly for handling shared costs such as website maintenance, product |



development, ERP systems, and marketing expenses. These costs are allocated proportionally to each of the operating entities based on their usage.

This structure does not reduce the overall tax burden. Instead, it ensures that costs are distributed fairly among global entities, accurately reflecting the true economic activity in each jurisdiction. The company has a transparent and documented agreement in place to ensure that all intercompany transactions are conducted at arm's length, adhering to international tax laws and principles of economic substance.