

# Danone SA 2025 Aggregated Full B Impact Assessment

As a company generating >1B\$ USD, Danone SA is required to make its full B Impact Assessment transparent.

Danone, as a company with over \$5 billion in consolidated revenue, was required to have at least 95 percent of the business's operations (represented by headcount) assessed through the B Impact Assessment using a bottom-up approach. The group certification included the assessment of the three Danone's Headquarters (Paris, Amsterdam and Singapore), along with the assessment of 72 subsidiaries. Each assessment achieved an overall score above 80 points, meeting the requirement for certification.

This document presents the B Impact Assessments (BIA) from Danone's headquarters, which reflect both site-specific practices and broader initiatives implemented at the Group level. The responses should be interpreted in light of the detailed information provided by Danone in their Universal Registration Document (URD) and on their website (Danone.com).

All other group assessments can be found in the profile of the respective Danone subsidiaries listed in the <u>appendix</u> of this document. All answers reported refer to each of the respective subsidiaries' practices and performance except for topics managed at Corporate level (Danone). In those cases, Corporate answers have been reported in the respective wholly owned subsidiaries' Assessments having made sure that they are fully implemented as such at Danone. Answers to questions that would reveal sensitive information (e.g. that would advantage competitors or prejudice litigation) are highlighted with a "Sensitive" textbox:

Sensitive

To learn about the scoring methodology, see the "Score Aggregation Methodology" document.



# Danone SA 2025 Aggregated Full B Impact Assessment

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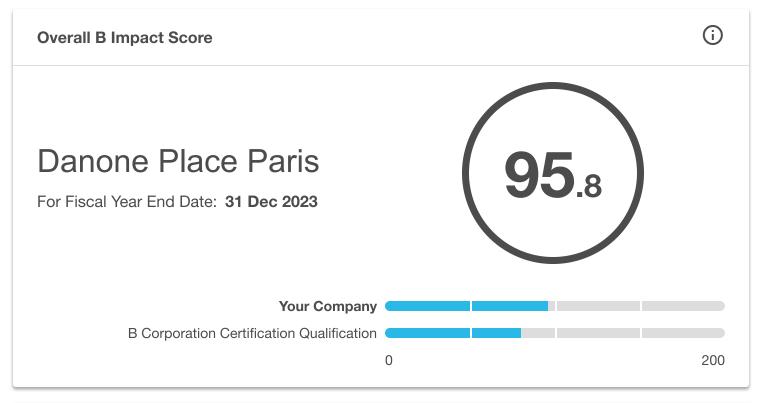
Full B Impact Assessment

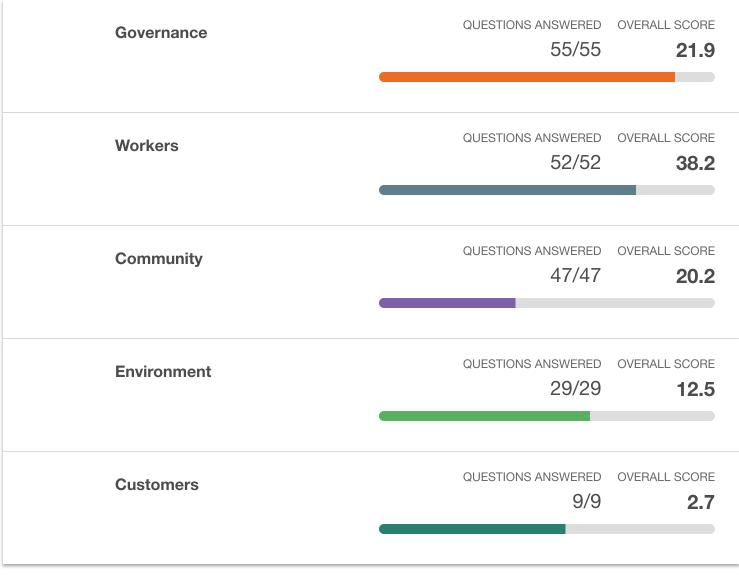
Danone Place Singapore

**B Impact Report** 

Full B Impact Assessment

Appendix: List of Danone's Subsidiaries' Public Profiles





# **Mission & Engagement**

4.3

#### **Level of Impact Focus**

Describe your company's approach to creating positive impact.

his is an unweighted question that will not impact your score and is asked only for research/benchmarking purposes.
O Creating positive social or environmental impact is not a focus for our business
O We occasionally think about the social and environmental impact of some aspects of our business, but not frequently.
O We frequently consider our social and environmental impact, but it isn't a high priority in decision-making.
We consistently incorporate social and environmental impact into decision-making because we consider it important to the
success and profitability of our business.
OWe treat our social and environmental impact as a primary measure of success for our business and prioritize it even in cases
where it may not drive profitability.
Points Available: 0.00
Mississ Obstantial Observatoristics
Mission Statement Characteristics  Does your company's formal, written corporate mission statement include any of the following?
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Does your company's formal, written corporate mission statement include any of the following?  If formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.  Please check all that apply.  No social or environmental commitment  A general commitment to social or environmental responsibility (e.g. to conserve the environment)
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#### **Mission Statement**

Please share the text of your formal mission statement here.

Bringing Health through food to as many people as possible

Points Available: 0.00

#### **Social and Environmental Decision-Making**

How does your company integrate social and environmental performance into decision-making?

Your answers determine which future questions in the assessment are applicable to your company.
Employee training that includes social or environmental issues material to our company or its mission
✓ Manager roles with job descriptions that explicitly incorporate social and environmental performance
✓ Performance reviews that formally incorporate social and environmental issues
Compensation and job descriptions of executive team members that include social and environmental performance
✓ Board of Directors review of social and environmental performance
✓ We measure our externalities in monetary terms and incorporate them into our financial balances
Other - please describe
☐ None of the above
Points Earned: 0.27 of 0.27
Social and Environmental Performance Training
How are social or environmental performance principles and practices incorporated into employee
training programs?
Please check all that apply.
Only included informally in orientation, training, or instruction
Specific, formal training is integrated into new employee and new manager training
Specific, formal training is integrated into ongoing employee and manager training
Workers articulate goals and achievements related to social and environmental metrics as an individual or part of a workplace
team
All supervisors and managers receive training on how to communicate social and environmental goals to employees and
implement accountability for results
☐ None of the above
Points Earned: 0.18 of 0.27
Managers with Responsibilities to Mission
What percentage of full-time managers have social or environmental mission-related responsibilities of
expectations in their job descriptions?
O 0%
<ul><li>○ 1-49%</li></ul>
○ 50-99% ○ 1000/
O 100%

Points Earned: 0.07 of 0.27

## **Social and Environmental Management Reviews** What percentage of full-time managers had a formal written performance evaluation in the last year that included social or environmental goals? 0 01-49% 050-99% 0 100% Points Earned: 0.13 of 0.27 **Mission-driven Executive Compensation** Which of your executives have their compensation tied to achieving specific social and environmental metrics or objectives? Please check all that apply. None ✓ Our CEO or President Senior managers reporting to the CEO or President Points Earned: 0.27 of 0.27 Social or Environmental Performance Related Executive Job Descriptions What social or environmental issues appear in performance-related responsibilities or expectations outlined in the job descriptions of the CEO and the CEO's direct reports?

✓ Human rights and labor performance (including supply chain)
Community engagement (including volunteering and charitable giving)
☐ Serving consumers in need
✓ Environmental performance
Other social or environmental innovation (please describe)
☐ None of the above

Points Earned: 0.27 of 0.27

#### **Board Review of Social or Environmental Performance**

Does the Board of Directors or equivalent governing body review your company's social or
environmental performance on at least an annual basis?

O No, our Board doesn't review that
O Yes, the Board receives a general update on the company's social or environmental performance
● Yes, the Board reviews key performance indicators (KPIs) on the company's social or environmental performance
O N/A - Our company has no Board of Directors or equivalent governing body

Points Earned: 0.27 of 0.27

#### **Commitment to Stakeholder Engagement**

Which of the following is true regarding your company's stakeholder engagement policies and practices?

Company has a written policy documenting commitment to and processes regarding stakeholder engagement, including
procedures and responsibilities to address results from engagement
Company has stakeholder consultation / engagement process designed to solicit feedback on social and environmental
performance and needs for improvement, not just identification of material issues
Company has stakeholder consultation / engagement process for development of any new material projects.
Company has conducted a stakeholder mapping to identify relevant groups and individuals to engage
Company has pro-active strategy to recieve input from stakeholders who are traditionally underrepresented
✓ Company keeps complete records of all formal stakeholder engagement activities
Company has transparent mechanisms for external review and feedback on stakeholder engagement plans and results
Senior executives and /or the Board of Directors oversee process and results of all stakeholder engagement

Points Earned: 0.27 of 0.27

☐ None of the above

#### **Stakeholders Consulted**

Have any of the following stakeholders been engaged to identify and make improvements on your social and environment performance in the last two years?

<b>✓</b> (	Customers
✓ ;	Suppliers
<b>✓</b>	Employees
	Employees of companies in the company's supply chain
<b>✓</b> (	Community representatives where company has own operations
	Community representatives where suppliers are based
<b>✓</b> I	Labor Unions
<b>✓</b> I	Non-profit Organizations
<b>✓</b> (	Government or Multilateral Agencies
<b>✓</b>	Media or other third party research databases
<b>~</b>	Academics
	None of the above
Points	s Earned: 0.27 of 0.27

#### **Methods of Engagement**

What methods does the company use to solicit feedback from stakeholders on its social and environmental performance on material issues?

✓ Stakeholder surveys and /or focus groups
☐ Townhall meetings or forums
✓ Individual meetings with stakeholders or stakeholder representatives
Stakeholder focused working groups and / or advisory panels
Stakeholder advisory councils that report directly to senior executives and/or Board of Directors
Other
☐ None of the above

Points Earned: 0.18 of 0.27

#### Impactful Capital Management and Shareholder Engagement

Has the company done any of the following to utilize its cash reserves, capital, or shareholder

engagement activities to support impact-related financial activities?	
Company has made investments into ESG screened investments	
✓ Company has set aside funds to make impact investments	
✓ Company has developed or invested in social impact bonds	
Company pro-actively engages with shareholders on social and environmental matters related to the business	
☐ None of the above	

Points Earned: 0.20 of 0.27

#### **Management of Material Social and Environmental Issues**

How does your company identify, measure, and manage the most material social and environmental issues relevant to your operations and business model?

Answers 3-5 can only be selected if a materiality assessment has been conducted and answer 2 applies.

- ✓ We track impact metrics that we've chosen based on company mission or executive decision
- We have conducted a materiality assessment of our company using stakeholder engagement mechanisms or research
- ✓ We have identified and measure metrics based on the results of the materiality assessment we conducted for the company
- ✓ We have set performance targets for all identified material issues and measurements
- ✓ We measure the material social and environmental outcomes produced by our performance on our KPIs over time
- ☐ None of the above

Points Earned: 0.27 of 0.27

#### Identification of Material Issues

Based on the processes you have highlighted, what are the material issues that have been identified?

Health through food, preserving and regenerating nature, and thriving people & communities.

Points Available: 0.00

#### **Materiality Assessment of Social and Environmental Issues**

In what ways does your company identify the most material social and environmental issues related to its operations and business models (including its value chain) to report on and manage?

- We have a stakeholder engagement process designed to identify the most material issues from the perspective of stakeholders
- Our process to identify material issues is conducted or overseen by a third party independent from the company
- Our process to identify material issues is overseen and approved by the Board of Directors
- ✓ Material issues are identified independent of the effect of the issue on financial performance (i.e. company materiality matrix is organized by importance to stakeholders and social and environmental impact)

None of the above

Points Earned: 0.27 of 0.27

#### **Human Rights Policy**

Which of the following are included in your company's formal written human rights policy?

- Explicit recognition of the United Nations Universal Declaration of Human Rights and UN Guiding Principles on Business and Human Rights (Ruggie Principles)
- Explicit recognition of the International Labor Organization's Declaration on Fundamental Principles and Rights at Work
- A commitment to specific human rights issues that have been deemed to be salient to the company
- An explicit commitment to remedy or rectify any human rights violations related to the company
- Policy commitments explicitly extended to business partners, including suppliers
- Explicit commitment to supporting and protecting human rights defenders

☐ None of the above

Points Earned: 0.27 of 0.27

#### **Company Specific Global Issues**

What social or environmental global trends, risks, or issues have been identified by the company as material to their own operations and business model? (Ex: Inequality, Sustainable Palm Oil, Forced Migrations, Climate change, social polarization, population aging, talent shortage, etc.)

What social or environmental global trends, risks, or issues have been identified by the company as material to their own operations and business model? (Ex: Inequality, Sustainable Palm Oil, Forced Migrations, Climate change, social polarization, population aging, talent shortage, etc.) See Danone Impact Journey.

Points Available: 0.00

#### **Transparency of Material Issues and Processes**

What does your company make transparent regarding its materiality assessments of social and environmental issues?

✓ A list of all issues that have been identified as material	
A materiality matrix indicating the relative materiality of different issues	
A description of the stakeholder engagement and determination of material issues process	
A complete list of consulted stakeholders as part of the materiality assessment	
Results of the materiality assessment, including issues that arose that were not deemed material	
Opportunities for interested stakeholders to participate in future determinations of material issues	
☐ None of the above	
Points Earned: 0.04 of 0.27	
Global Sustainable Development Initiatives	
How has your company participated in any of the following global development initiatives?	
✓ Company has a written commitment to contribute to the UN Sustainable Development Goals	
Company has mapped their social and environmental performance to the UN Sustainable Development Goals	
Company has adapted their social and environmental performance strategy to be more aligned with the specific targets of the	
Sustainable Development Goals	
✓ Company is a signatory to the UN Global Compact or UN PRI	
Other	
☐ None of the above	
Points Earned: 0.14 of 0.27	
Human Rights Management	
Does your company make transparent to the public any of the following that manage the actual and	
potential human rights impacts of your operations?	
✓ We have conducted an assessment, separate from a materiality assessment, to identify actual and potential human rights risks	in
our operations and supply chain	
☐ We have formal due diligence and review procedures to protect human rights in our operations and supply chain on an ongoing	1

Our grievance mechanisms are accessible to all affected stakeholders in relevant local languages

We have third party mediation services to address grievances with stakeholders (local or international)

We have developed a specific protocol for how to investigate and address grievances

Points Earned: 0.11 of 0.27

☐ None of the above

basis

#### **Goal Setting for Material Issues**

Other

☐ None of the above

Points Earned: 0.17 of 0.27

Which of the following is true of how the company monitors and reports its performance against the identified global issues?
Company has set public, quantitative, long-term performance targets for all identified material issues for the company
✓ Company has set public, quantifiable, long-term targets for some identified material issues for the company
✓ Company reports publicly on progress towards all set targets at least annually
Company monitors performance on issues, but does not have public targets or reports for all material issues
☐ None of the above
Points Earned: 0.18 of 0.27
Targets for Global Issues
What are the targets identified for the company?
What are the targets identified for the company? See Danone Impact Journey
Points Available: 0.00
Management of Material Issues
How does the company manage the identified material issues related to its social and environmental
performance?
Company has developed internal action plans or programs focused on mitigating their operational impact on material issues
✓ Company has participated in industry partnerships or public policy initiatives to address material issues
✓ Company has initiated industry partnerships or public policy initiatives to address material issues
Company has created programs to increase public awareness of material issues
All relevant employees of the company receive training on managing material issues
Programs related to material issues are overseen and reviewed by senior executives and/or the Reard of Directors

Progress on Targets
What progress has your company made toward meeting your long-term targets on material issues?
✓ We have developed and implemented specific action plans to achieve all of our long-term targets
✓ We have developed and implemented specific action plans to achieve some of our long-term targets
✓ We have met interim targets and improvements and are on pace to achieve all long-term targets
✓ We have met interim targets and improvements and are on pace to achieve some long-term targets
We have made quantifiable improvements on targets but are currently not able to verify whether any targets are on track to be me
Company has made intermediary adjustments to programs and action plans in response to performance towards targets
☐ None of the above
Points Earned: 0.27 of 0.27  Frequency of Materiality Assessment Updates
How frequently does your company conduct or review its materiality assessment of social and environmental issues?
Company conducts a complete materiality assessment or update at least every other year
Company conducts a complete materiality assessment every year
✓ Company reviews or conducts a materiality assessment "update" every year
Company has created materiality review processes to identify and adjust material issues more frequently than annually
☐ None of the above
Points Earned: 0.05 of 0.27

#### **Addressing Stakeholder / Human Rights Grievances**

Does your company have any of the following practices to address stakeholder grievances and/or human rights allegations?

Ompany issues a public report identifying cases surfaced from grievance mechanisms (and other human rights related
allegations), along with company responses
Company has evidence of successful remedy (to the satisfaction of the stakeholder affected) for all grievances in the last year
Company has implemented or revised company practices, and publicly reported those changes, to mitigate concerns raised via
grievance mechanism in the last year
✓ Human rights policies, reviews, and diligence mechanisms are overseen by the Board of Directors
☐ None of the above

Points Earned: 0.13 of 0.27

#### **Ethics & Transparency**

**OPERATIONS** 

#### Governance Structures What is the company's highest level of corporate oversight? Owner or Manager Governed (including Board of Directors with only owners/ executives) O Management, Executive Committee, or Democratic Governance O Non-Fiduciary Advisory Board Board of Directors (with at least one member who is not an executive or owner of the company) Points Earned: 0.45 of 0.45 **Governing Body Characteristics** Which of the following apply to your company's Board of Directors? ✓ Meets at least quarterly Requires minimum attendance rate for each board member Has budgetary authority to hire independent third-party consultants without management approval Conducts regular self-assessment of board performance Conducts regular independent assessment of board performance ☐ None of the above N/A - No Board of Directors Points Earned: 0.45 of 0.45 **Governing Body Composition** Which of the following apply to your company's Board of Directors? ✓ Includes at least 50% independent members. All directors serve four or fewer other board mandates ✓ Term limits are set in board bylaws Requires separation of the board chair and chief executive positions Company is a cooperative and elects Board from membership ☐ None of the above □ N/A - No Board of Directors

Points Earned: 0.45 of 0.90

# Governing Body Stakeholder Representation Does your company's Board of Directors have voting seats representing:

3
Select all that apply.
✓ Executive employees
✓ Non-executive employees
✓ Community expertise (e.g. local university representative)
☐ Environmental expertise (e.g. environmental nonprofits)
☐ Customers
☐ None of the above
□ N/A - no Board of Directors
Points Earned: 0.11 of 0.23
Audit Committee Characteristics
Which of the following apply to the Audit Committee of your company's Board of Directors?
Please check all that apply.
✓ Committee meets at least quarterly
All Audit Committee members are independent
✓ Procedures are in place for internal auditors to report directly to the Audit Committee in the case of concerns regarding the
accuracy and integrity of the financial reports
✓ All audit and non-audit fees of the independent auditor are disclosed
☐ None of the above
□ N/A - No Audit Committee
□ N/A - No Board of Directors
Points Earned: 0.45 of 0.45
Shareholder Engagement
Which of the following apply to your shareholder engagement practices?
Our company permits proxy voting by means of paper ballot, electronic voting, proxy voting services, or other remote mechanism
☐ We have mechanisms in place for shareholders to cast confidential votes
Our company's ownership structure follows one-share, one-vote standard
Shareholders have formal rights to vote on changes in corporate articles, by-laws, governance structures, and change-in-control
provisions
☐ Shareholders have the right to nominate Board members
Shareholder communications include company's financial and ESG performance
☐ None of the above
Points Earned: 0.23 of 0.45

## **Code of Ethics** What is required by your company's Code of Ethics? Prohibition of bribes in any form, including kickbacks or gifts, on any portion of contract payments or soft dollar practices Formal oversight policy covering direct or indirect political contributions, charitable donations, and sponsorships Public disclosure of financial and in-kind contributions to political parties, politicians, lobby groups, charitable organizations, and advocacy groups Other - please describe ☐ None of the above □ N/A - No Code of Ethics Points Earned: 0.30 of 0.45 **Code of Ethics Training** Which of the following stakeholder groups are required to participate in regular training on your company's Code of Ethics? Please check all that apply. Executives and senior managers Business partners, contractors, and suppliers ✓ Subsidiaries Joint ventures ☐ None of the above Points Earned: 0.30 of 0.45 Instruction on Code of Ethics How does your company instruct employees regarding your Code of Ethics on behavioral expectations, bribery, and corruption?

Please check all that apply.

✓ We instruct the Board of Directors on the Code at least annually
✓ We instruct all newly hired workers on the Code
✓ We instruct managers on the Code on an ongoing basis
✓ We instruct all non-managerial workers on the Code on an ongoing basis
✓ We communicate changes to the Code whenever it is updated
Other - please describe
☐ No Code of Ethics or equivalent, or no training on the Code

Points Earned: 0.45 of 0.45

#### **Breached Code of Ethics Breachment Policy**

In cases where there are material breaches to your company's Code of Ethics, what actions are formally outlined for your company?

✓ Breaches, including ca	se details, are reported to Board of Directors	
Breaches, including ca	se details, are reported publicly	
✓ Reported breaches are	e investigated promptly via independent party	
Employees are dismiss	sed or disciplined if found in breach	
✓ Contracts with busines	ss partners in breach are terminated	
Company makes impre	ovements to anti-corruption program based on reported cases	
Other - please describ	е	
☐ None of the above		
□ N/A - No Business Co	de of Conduct	
Points Earned: 0.45 of 0.	45	
Anti-Corruption	Practices	
-	Practices anti-corruption reporting and prevention systems are in place?	
Which of the following		
Which of the following	anti-corruption reporting and prevention systems are in place?	
Which of the following Written employee whis Circulation of whistle-b	anti-corruption reporting and prevention systems are in place?	
Which of the following Written employee whis Circulation of whistle-b	anti-corruption reporting and prevention systems are in place?  stle-blowing policy with confidentiality policy  blowing policy to all employees and business partners  anti-corruption system at least annually to the relevant internal and external stakeholders	
Which of the following  Written employee whis  Circulation of whistle-b  Communication of the  Annual training on the	anti-corruption reporting and prevention systems are in place?  stle-blowing policy with confidentiality policy  blowing policy to all employees and business partners  anti-corruption system at least annually to the relevant internal and external stakeholders	
Which of the following  Written employee whis  Circulation of whistle-t  Communication of the  Annual training on the  Providing supporting t	anti-corruption reporting and prevention systems are in place?  Itle-blowing policy with confidentiality policy  Plowing policy to all employees and business partners  anti-corruption system at least annually to the relevant internal and external stakeholders  anti-corruption system	
Which of the following  Written employee whis  Circulation of whistle-k  Communication of the  Annual training on the  Providing supporting to	anti-corruption reporting and prevention systems are in place?  Itle-blowing policy with confidentiality policy  Plowing policy to all employees and business partners  anti-corruption system at least annually to the relevant internal and external stakeholders  anti-corruption system  pools and guidance (e.g. self-assessment survey for high-risk departments)	
Which of the following  Written employee whis  Circulation of whistle-b  Communication of the  Annual training on the  Providing supporting t  Anonymous mechanis  Individual or departme	anti-corruption reporting and prevention systems are in place?  Itle-blowing policy with confidentiality policy  Plowing policy to all employees and business partners  anti-corruption system at least annually to the relevant internal and external stakeholders  anti-corruption system  Pools and guidance (e.g. self-assessment survey for high-risk departments)  The system of the s	ac
Which of the following  Written employee whis  Circulation of whistle-b  Communication of the  Annual training on the  Providing supporting t  Anonymous mechanis  Individual or departme	anti-corruption reporting and prevention systems are in place?  Itle-blowing policy with confidentiality policy  Plowing policy to all employees and business partners  anti-corruption system at least annually to the relevant internal and external stakeholders  anti-corruption system  pols and guidance (e.g. self-assessment survey for high-risk departments)  ms to report concerns and grievances  nt oversight with direct access to Board of Directors	ac

Points Earned: 0.45 of 0.45

☐ None of the above

Other - please describe

#### **Monitoring Ethics and Corruption**

Does your company do any of the following with regard to monitoring and reporting on your anticorruption programme?

Responsibility for the monitoring has been clearly assigned and resources have been made available	
✓ Mechanisms are in place for continuous monitoring (internal employee self-evaluations, automated controls monitoring)	
✓ The management of the company (e.g. Board of Directors, Audit Committee) review the results of internal and external review.	s and
ensure that required changes are implemented in an appropriate and prompt manner	
External independent assurance is conducted to provide further security to management and stakeholders regarding the	
effectiveness of the anti-corruption programme	
Regular reporting announcements about the program are made at least annually to relevant internal and external stakeholders	3
(workshops, CEO announcement, newsletter)	
☐ None of the above	
Points Earned: 0.36 of 0.45	
Financial Controls	
Does your company maintain any of the following financial controls?	
Please check all that apply.	
Fraud risk assessment is conducted at least annually and any internal control deficiencies identified are communicated to Boa	ard o
Directors and senior management	
✓ Formal internal audit department has direct access to the Board of Directors and Audit Committee	
☐ Job descriptions for managers and employees clearly define lines of financial reporting, responsibilities, and limits for the	
authorization, approval, and verification of disbursements	
Financial control activities are documented, and at a minimum, cover controls around cash disbursement, accounts receivable	e,
accounts payable, and inventory management	
☐ Majority of financial controls are automated	
☐ None of the above	
Points Earned: 0.30 of 0.45	

#### **Company Transparency**

What information does the company make publicly available and transparent?

Your answers determine which future questions in the assessment are applicable to your company.

- ✓ Beneficial ownership of the company
- Financial performance (must be transparent to employees at minimum)
- Social and environmental performance (e.g. impact reports)
- ✓ Membership of the Board of Directors
- ☐ None of the above

Points Earned: 0.45 of 0.45

#### **Financial Transparency with Employees**

How does your company formally share financial information with full-time employees?

Exclude compensation data. Please check all that apply.

		] We	have no	formal	documented	process	to	share	financial	information	with	employ	vees
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- Our company discloses all financial information (except salary info) at least yearly
- Our company discloses all financial information (except salary info) at least quarterly
- ✓ In addition to sharing financials, our company also has an intentional education program around shared financials
- ✓ In addition to sharing financials with employees, our company publicly reports its financial statements

Points Earned: 0.45 of 0.45

#### **Impact Reporting**

Does the company produce a public-facing annual report detailing its social and environmental performance that includes any of the following?

- We seek input from relevant stakeholder groups to help determine what information to report
- ✓ We provide clear descriptions of our mission-related activities
- We share quantifiable targets related to our company's mission
- We share quantifiable results from our mission-related activities (e.g., lbs of carbon offset)
- We use consistent variables of measurement which allow comparisons to previous years
- Our report is in compliance with the Global Reporting Initiative (GRI) or equivalent disclosure level based on a third-party voluntary

reporting standard

- A third party has validated the information we share
- Impact reporting is integrated with financial reporting
- We don't produce a public-facing mission-related annual report

Points Earned: 0.45 of 0.45

#### **Tax Management Policies**

Does the company do any of the following in regard to tax management and transparency?

- Company tax strategy, including governance, risk management, transparency, and approach to dealing with tax authorities is overseen and approved by the Board of Directors
- Company publishes its tax strategy including details of governance arrangements, tax risk management, transparency, and approach to dealing with tax authorities
- ✓ Company publishes overall effective tax rate
- Company publishes annual information on the taxes they pay at a country level, together with information on their economic activity in each country
- Company provides narrative supplements to tax information describing how they were derived
- Company disclosures explain why any subsidiaries, branches or joint ventures operate in low tax jurisdictions
- Company endorses other third party best practices (ie UK Fair Tax Mark or The B Team Responsible Tax Principles)

☐ None of the above

Points Earned: 0.45 of 0.45

#### **Lobbying / Political Donations Practices**

Which of the following are true of the company's practices related to lobbying and political donations?

- Company has a publicly available policy regarding political contributions and lobbying
- Company is transparent about all contributions made directly to candidates
- Company is transparent about all contributions made to political action committees and 501c4 social welfare organizations
- Company discloses affiliations with all trade associations or organizations that engage in lobbying
- Company discloses policy positions on all issues that company is involved in lobbying for
- Company has policies and practices that prohibit certain types of political contributions made (e.g. prohibiting contributions to 501c4 social welfare organizations)
- All political spending is overseen by a Board of Directors that includes independent members
- ✓ Other

☐ None of the above

Points Earned: 0.45 of 0.45

#### **Executive Compensation Disclosure**

Does your company have a written statement or policy to publicly disclose executive compensation?

Yes

O No

Points Earned: 0.23 of 0.23

#### **Governing Body Transparency**

What information does your company make transparent regarding your Board of Directors?

Please check all that apply.

We publicly report member names, bios or CVs, and relationship, including any conflict of interest with the compa
---

✓ We publicly report attendance rate of board meetings

✓ We publicly report remuneration of board members and chief executives

☐ None of the above

Points Earned: 0.45 of 0.45

**OPERATIONS** 

#### **Governance Metrics**

0.0

This section asks for your company to provide important financial information that will be referenced later in the assessment.

#### **Last Fiscal Year**

On what date did your last fiscal year end?

If your company has not yet completed its first fiscal year, please put your anticipated fiscal year end date.

On what date did your last fiscal year end? 31 Dec 2023

Points Available: 0.00

#### **Reporting Currency**

Select your reporting currency

© Euro - EUR

Points Available: 0.00

#### **Revenue Year Before Last**

Total Earned Revenue

From the fiscal year before last

If your company has not yet completed its first fiscal year, please put \$0

From the fiscal year before last

**Sensitive** 

#### **Revenue Last Year**

Total Earned Revenue

From the last fiscal year

This question will be used for scored calculation questions later in the assessment. Please complete for accurate scoring. If your company has not yet completed its first fiscal year, please put \$0

From the last fiscal year

Sensitive

#### **Net Income Last Year**

Net Income

From the last fiscal year

If your company has not yet completed its first fiscal year, please put \$0

From the last fiscal year

Sensitive

#### **Net Income Year Before Last**

Net Income

From the fiscal year before last

From the fiscal year before last

Sensitive

IMPACT BUSINESS MODELS

#### **Mission Locked - Impact Business Model**

10.0

Recognizes corporate forms and amendments that preserve mission and/or considers stakeholders regardless of company ownership

#### **Mission Lock**

Separate from a mission statement, what has your company done to legally ensure that its social or environmental performance is a part of its decision-making over time, regardless of company ownership?

This question is related to the legal requirement for Certified B Corps. Click "Learn" for more information and resources about this requirement.

- O Signed a contract or Board resolution committing to adopting a legal form that requires consideration of all stakeholders (e.g. signed B Corp Agreement)
- Adopted a specific legal entity or governance structure that preserves mission over time, but does not require consideration of all stakeholders in its decision-making (e.g. cooperative)
- As a company wholly owned by another company that has not done so, amended corporate governing documents or adopted a legal entity that requires consideration of all stakeholders in its decision-making (e.g. benefit corporation, completed B Corp legal amendment)
- As an independent or publicly-owned business, amended corporate governing documents or adopted a legal entity that requires consideration of all stakeholders in its decision-making (e.g. benefit corporation, completed B Corp legal amendment)
- O None of the above

Points Earned: 10.00 of 10.00

#### Workers

OPERATIONS

#### **Workers Impact Area Introduction**

0.0

This section identifies who should be considered a "worker" in the B Impact Assessment and reports your worker-related metrics. It also identifies whether your company is designed to deliver a specific, material, positive impact for its workers, and if so, opens the Worker Impact Business Model section that is most applicable.

#### Majority Hourly vs. Salaried Workers

Are the majority (greater than 50%) of your employees paid on a fixed salary or a daily or hourly wage?

This is a REQUIRED question that determines the set of additional questions your company will respond to regarding your employee impact.

Fixed Salary

O Daily or hourly wage

Points Available: 0.00

#### **Use Of Contracted Labor**

Is any of your company's labor performed by subcontracted organizations or individuals, such as outsourced staffing services or independent contractors?

Your answers determine which future questions in the assessment are applicable to your company.
Yes, some of our labor is contracted to third party subcontractors that manage staff on our behalf
Yes, we hire individual independent contractors who are contracted to work greater than 20 hours per week for your company over
an indefinite period or longer than 6 months
We utilize individual independent contractors who do not work greater than 20 hours per week for us over an indefinite period or
longer than 6 months
✓ None of the above
Points Available: 0.00
Workers Impact Business Model Introduction
Is your company structured to benefit its employees in either of the following ways?
Your answers determine which future questions in the assessment are applicable to your company.
Ownership structures that provide significant equity (>40%) and empowerment to all employees (e.g. employee-owned companies, cooperatives)
Providing high quality jobs or professional development for individuals with chronic barriers to employment (workforce
development programs)
✓ None of the above
Points Available: 0.00
# of Full Time Workers
Number of Total Full-Time Workers
Current Total Full-Time Workers
Please click "Learn More" to understand how to answer this question.
Current Total Full-Time Workers 986
☐ We do not track this
Points Available: 0.00

# # of Full Time Workers Last Year Number of Total Full-Time Workers Total full-time workers twelve months ago Please click "Learn More" to understand how to answer this question. Total full-time workers twelve months ago 920 ☐ We do not track this Points Available: 0.00 # of Part Time Workers Number of Total Part-Time Workers Current Total Part-Time Workers Please click "Learn More" to understand how to answer this question. Current Total Part-Time Workers 25 ☐ We do not track this Points Available: 0.00 # of Part Time Workers Last Year Number of Total Part-Time Workers Total part-time workers twelve months ago Please click "Learn More" to understand how to answer this question. Total part-time workers twelve months ago 24 ☐ We do not track this Points Available: 0.00 # of Temporary Workers Number of Total Temporary Workers Current Total Temporary Workers Please click "Learn More" to understand how to answer this question. Current Total Temporary Workers 23 We do not track this

Points Available: 0.00

# # of Temporary Workers Last Year

Number of Total Temporary Workers

Total temporary workers twelve months ago

Please click "Learn More" to understand how to answer this question.

Total temporary workers twelve months ago 36

We do not track this

Points Available: 0.00

**OPERATIONS** 

#### **Financial Security**

12.9

#### **Lowest Paid Wage**

What is the company's lowest wage as calculated on an hourly basis?

Please exclude students and interns in this calculation.

What is the company's lowest wage as calculated on an hourly basis?

Sensitive

#### % of Employees Paid Individual Living Wage

What percentage of employees on an FTE (Full Time Equivalent) basis are paid at least the equivalent of a living wage for an individual?

Please exclude students and interns in this calculation.

O <75%

○ 75-89%

090-99%

0 100%

O N/A

Points Earned: 2.96 of 2.96

# % of Employees Paid Family Living Wage What percentage of employees on an FTE (Full Time Equivalent) basis are paid at least the equivalent of a living wage for a family? Please exclude students and interns in this calculation. <75%</p> 75-89% 90-99% 100% N/A Points Earned: 2.96 of 2.96 % Above the Minimum Wage What percentage above the legal minimum wage does your lowest-paid hourly employee earn? Please answer this question ONLY taking into account hourly workers. If you do not have hourly workers, select N/A.

0% - Lowest wage is equivalent to minimum wage
O 1-9%
O 10-29%
○30-49%
○ 50-75%
○75%+

Points Available: 1.48

#### **Compensation Policies and Practices**

Does your company offer any of the following additional financial benefits to non-executive workers?

Your answers determine which future questions in the assessment are applicable to your company.

Cost of living adjustments that match inflation rates of the country
✓ Bonuses or profit-sharing
✓ Employee ownership opportunities
☐ None of the above

Points Earned: 0.99 of 1.48

# Employees Receiving a Bonus What percentage of full-time and part-time employees, excluding founders and executives, received a monetary bonus in the last fiscal year? O% O1-24% O25-49% O50-74% O75-99% O100% N/A

Points Earned: 1.48 of 1.48

#### **Significance of Bonuses**

What was the equivalent percentage of profits that were distributed as bonuses to non-executive workers in the last fiscal year?

**Sensitive** 

#### % Participation in Employee Ownership

What percentage of all full-time employees have been granted stock, stock options, or stock equivalents (including participation in an ESOP or other qualified ownership plans) in the company?

Select N/A if your company is a consumer/shared services cooperative, a producer cooperative or a nonprofit.

○0%
O 1-24%
O 25-49%
O 50-74%
<b>O</b> 75-99%
O 100%
○ N/A

Points Earned: 1.48 of 1.48

What percentage of the company is owned by workers who are not executives or founders?
O <sub>0%</sub>
<b>○</b> 1-4%
O 5-24%
O 25-49%
○ 50%+
○ N/A
O Don't Know
Points Earned: 0.74 of 2.96
% of Company Owned by Non-Management Employees
What percentage of your company is owned by non-executive, non-management level workers through an ownership vehicle paid for by the company that does not require employee contributions?
Select N/A if your company is a consumer/shared services cooperative, a producer cooperative or a nonprofit.
O <sub>0%</sub>
● 1-4%
O 5-24%
O 25-50%
○ >50%
○ N/A
Points Earned: 0.37 of 1.48
Employee Retirement Plan
What kind of Employee Retirement Plan is available for all tenured workers at your company?
Retirement plans may include Pensions, Profit sharing, 401(k), etc.
Retirement plan is available with no company match
Partial match of 4% or less
✓ Partial match greater than 4%
☐ Full match of 4% or less
☐ Full match greater than 4%
✓ Plan includes Socially-Responsible Investing option
Retirement plan is not available for all tenured workers
Points Earned: 1.36 of 1.48

% of Company Owned by Non-Executive Employees

#### **Financial Services for Employees**

What financial products, programs, or services does your company provide that help to meet financial health needs of hourly employees?

Please answer this question ONLY taking into account hourly workers. If you do not have hourly workers, select N/A.	
☐ Direct deposit	
Access to free or affordable banking services or payroll cards (e.g. free ATM debit card)	
Financial management tools or coaching	
Emergency or short-term savings programs	
Low-interest or interest-free loans	
Debt management, refinancing, or loan payment contributions	
Employer match for deposits into savings accounts	
Paychecks issued off-schedule on a need basis	
☐ Tax preparation services	
Other - please describe	
☐ None of the above	
✓ N/A - We do not employ hourly workers	
Points Available: 0.74	
Points Available: 0.74  Health, Wellness, & Safety	OPERATIONS 10.2
Health, Wellness, & Safety	
Health, Wellness, & Safety  Healthcare Plan	
Health, Wellness, & Safety  Healthcare Plan  Your company's healthcare plan available to all full-time workers includes:	
Health, Wellness, & Safety  Healthcare Plan  Your company's healthcare plan available to all full-time workers includes:  Select all that apply.	
Health, Wellness, & Safety  Healthcare Plan  Your company's healthcare plan available to all full-time workers includes:  Select all that apply.  Coinsurance of 80%+ covered by healthcare plan	
Health, Wellness, & Safety  Healthcare Plan  Your company's healthcare plan available to all full-time workers includes:  Select all that apply.  Coinsurance of 80%+ covered by healthcare plan Company payment of 80%+ of individual premium	10.2
Health, Wellness, & Safety  Healthcare Plan  Your company's healthcare plan available to all full-time workers includes:  Select all that apply.  Coinsurance of 80%+ covered by healthcare plan Company payment of 80%+ of individual premium Company payment of 80%+ of family coverage premium	10.2
Health, Wellness, & Safety  Healthcare Plan  Your company's healthcare plan available to all full-time workers includes:  Select all that apply.  Coinsurance of 80%+ covered by healthcare plan Company payment of 80%+ of individual premium Company payment of 80%+ of family coverage premium Out-of-pocket maximum for individual coverage of \$2000 or less (net of company HSA or equivalent contribution)	10.2
Health, Wellness, & Safety  Healthcare Plan  Your company's healthcare plan available to all full-time workers includes:  Select all that apply.  Coinsurance of 80%+ covered by healthcare plan Company payment of 80%+ of individual premium Company payment of 80%+ of family coverage premium Out-of-pocket maximum for individual coverage of \$2000 or less (net of company HSA or equivalent contribution) Annual deductible for individual coverage of \$1000 or less (net of company HSA or equivalent contribution)	10.2

Points Earned: 3.43 of 3.43

for non-formulary drugs

☐ None of the above

Explicit coverage of transgender-inclusive healthcare

#### **Healthcare Eligibility for Part Time Workers**

When do part-time workers become eligible to participate in healthcare plans offered by your company?

f applicable, please select one answer indicating tenure requirements (answers 1-2), and one answer indicating weekly hour
equirements (answers 3-4).
Part-time workers are not eligible at time of hire, but become eligible to participate within their first 6 months of employment
✓ Part-time workers are eligible to participate at time of hire
Part-time workers are only eligible if they work more than 20 hours a week
✓ Part-time workers are eligible even if they work less than 20 hours a week
Part-time workers are not eligible to participate in company-sponsored insurance plans
□ N/A - We don't have part-time employees
Points Earned: 1.71 of 1.71
Supplementary Health Benefits
What additional benefits are offered to all full-time tenured workers?
Only select benefits the company pays the majority of costs to all full-time tenured workers. Select Other if the company covers less than
50% of the expenses for the benefits listed or other benefits offered.
✓ Dental insurance
✓ Short-term disability
✓ Long-term disability
Structured account mechanism for qualified medical expenses (e.g. HSA, HRA, FSA)
✓ Domestic partner or civil union spousal benefits
✓ Life insurance
✓ Life insurance  ☐ No additional benefits

Points Earned: 3.43 of 3.43

#### **Health and Wellness Initiatives**

What health and wellness initiatives or policies does your company offer beyond insurer-provided programs?

✓ We sponsor and encourage workers to participate in health and wellness activities during the workweek (e.g.	walking or	steps
programs)		

- We offer incentives for workers to complete health risk assessments or participate in health and wellness activities (e.g., a fund for exercise equipment, subsidized gym membership)
- ☑ Employees have access to behavioral health counseling services, web resources, or Employee Assistance Programs
- Spouses, partners, or children of employees are provided access to behavioral health counseling services, web resources, or Employee Assistance Programs
- ✓ We have policies and programs in place to prevent ergonomic-related injuries in the workspace
- Over 25% of workers have completed a health risk assessment in the last twelve months
- ☐ Management receives reports on aggregate participation in worker wellness programs
- Other please describe
- Company does not offer any formal health and wellness initiatives

Points Earned: 1.71 of 1.71

#### **Indoor Air Quality Audits**

What is included in your company's annual indoor air quality audit of all company facilities?

Select all options that apply.

∪ No	smoking	within	25	teet	ot	building	entrances	

- ☐ Indoor ventilation rates compliant with ASHRAE Standard 62.1 or EN 16798-1
- ☐ Minimum air intake separation distance compliant with ASHRAE Standard 62.1 or EN 16798-3
- Operations and maintenance manual for ventilation equipment compliant with ASHRAE Standard 62.1
- HVAC filters compliant with ASHRAE Standard 52.2 or ISO 16890
- Temperature and relative humidity levels (PMV and PPD) in compliance with ASHRAE Standard 55 EN-16798 or ISO 7730
- Written IAQ complaint response policy
- ✓ None of the above

Points Available: 1.71

**OPERATIONS** 

#### **Career Development**

4.5

#### **Professional Development Policies and Practices**

Does your company provide any of the following training opportunities to workers for professional development?

our answers determine which future questions in the assessment are applicable to your company.
✓ We have a formal onboarding process for new employees
✓ We offered ongoing training on core job responsibilities to employees within the last year
✓ We have a policy to encourage internal promotions and hiring for advanced positions (e.g. posting job openings internally first)
✓ We provide cross-skills training for career advancements or transitions (e.g. management training for non-managers)
✓ We provide non-career-specific life-skill training (e.g. financial literacy, English as a Second Language)
✓ We facilitate or have an allocated budget for external professional development opportunities, (e.g. conference attendance, onlintrainings)
We provide reimbursements or programs for intensive continuing education credentials (e.g. college degrees, professional licensures)
☐ None of the above
oints Earned: 0.71 of 0.71
Amount of Training for New Hires
What was the average amount of training that a newly hired worker received in the past twelve
nonths?
se average of both full-time and part-time employees.
O No training
On-the-job training (one day to one week)
On-the-job training (one week to one month)
O Apprenticeship or technical training (over one month)
○ N/A - No new hires during the last 12 months
oints Earned: 0.24 of 0.71
Paid Professional Development Days
low many paid days of professional development do the majority of full time workers receive in a
ingle year?
○ 0 days
● 1-4 days
○ 5-9 days
○ 10+ days
O No formal policy

Points Earned: 0.24 of 0.71

# **Management Training** What management training and coaching do new and existing managers regularly receive? Check all that apply. Providing ongoing praise and corrective feedback Conflict negotiation and resolution Group dynamics and optimal team functioning ✓ Performance evaluation systems ✓ Other - please describe ☐ None of the above Points Earned: 0.71 of 0.71

#### **Employee Review Process**

Which of the following is included or applies to your company's formal process for providing performance feedback to employees?

Check all that apply.

Points Earned: 1.13 of 1.41

#### **Internal Promotions**

What percentage of employees has been internally promoted within the last 12 months?

Exclude material owners in your calculation.

00%

01-5%

**6**-15%

0 15%+

Points Earned: 0.47 of 0.71

#### **Intern Hiring Practices**

How does your company manage the hiring and treatment of interns?

Check all that apply. If there is no third party living wage calculated for your country of operations, please do not select "payment of a living wage."

✓ We have a formalized policy or program outlining the objectives of internships or internship programs for particle.	articipants
✓ We partner with education institutions to provide internship opportunities or work-study programs	
☐ We pay interns a living wage	
✓ Our interns receive formal performance reviews	
✓ Our interns have a formal opportunity to provide feedback on experience	
✓ We have hired interns on as full-time permanent employees in the past two years	
✓ Intern tenures are restricted to not exceed one year if interns are not currently enrolled in school	
☐ None of the above	
□ N/A - Our company does not employ interns	
Points Earned: 0.71 of 0.71	

#### **End of Employment Support**

What are your formal company policies regarding employee termination and layoffs?

We have a policy to provide written notice of employee performance prior to termination

We have a policy to provide performance improvement plans or stated corrective time periods prior to termination

✓ We have a policy to provide at minimum 2+ weeks of severance per year of employment

We provide outplacement services for terminated employees

We don't have written termination or severance policies

Points Earned: 0.35 of 0.35

#### **Career Development (Salaried)**

**OPERATIONS** 

0.7

#### **Skills-Based Training Participation**

Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?

Skills-based training to advance core job responsibilities	
O <sub>0%</sub>	
O 1-24%	
● 25-49%	
○ 50-74%	
○75%+	
O Don't know	
Points Earned: 0.13 of 0.25	
Cross-Job Skills Training Participation	
Excluding newly hired workers, what % of full-time and part-time workers received the follow of formal training during the last 12 months?	ing types
Skills-based training on cross-job functions beyond regular responsibilities (e.g. public speaking training, management training for non-managers)	
00%	
○ 1-24%	
O 25-49%	
O 50-74%	
<b>○</b> 75%+	
O Don't know	

#### **Life Skill Training Participation**

Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?

Training on life skills for personal development (e.g. literacy, personal financial planning)

O 0%		
<b>1</b> -24%		
O 25-49%		
O 50-74%		
O 75%+		
O Don't know		

Points Earned: 0.06 of 0.25

Points Earned: 0.25 of 0.25

### **External Professional Development Participation**

What percentage of full-time workers has participated in external professional development or lifelong learning opportunities in the past fiscal year?

Professional development should be paid for in advance, reimbursed or subsidized by the company.	
○ 0%	
1-24%	
O 25-49%	
○ 50-74%	
○75%+	
Points Earned: 0.13 of 0.50	
Career Development Policies	
What are your company's policies and practices around career development and promotion	?
Employees who seek to take a short-term leave or sabbatical will have their jobs guaranteed upon return	
Our company will make an effort to find a place for employees who seek to take a long-term leave or sabbatical upon	on their return
Employees are able to make lateral moves or change career direction or pace when possible	
☐ None of the above	
Points Earned: 0.17 of 0.25	
	OPERATIONS
Engagement & Satisfaction	5.4

### **Employee Handbook Information**

✓ Prohibition of child labor and forced or compulsory labor

 $\hfill \Box$  We have no written employee handbook

What is included in your company's written and accessible employee handbook?

✓ A non-discrimination statement	
✓ An anti-harassment policy with reporting mechanisms, processes, and disciplinary procedures	
✓ A statement on work hours	
✓ Policies on pay and performance issues	
✓ Policies on benefits, training and leave	
✓ Grievance resolution process	
☐ Disciplinary procedures and possible sanctions	
✓ A neutrality statement regarding workers' right to bargain collectively and freedom of association	n

Points Earned: 0.36 of 0.36

### **Paid Secondary Caregiver Leave**

What secondary parental leave policies are available to your workers, either through your company or a government program?

Select all that apply, but only select one answer indicating the total amount of paid time equivalent (answers 2-4). See "Learn More" for further instructions.

✓ Workers receive unpaid time off for secondary parental leave
☐ Workers receive up to 2 weeks (or full pay equivalent) paid leave
☐ Workers receive between 2 to 5 weeks (or full pay equivalent) paid leave
✓ Workers receive greater than 5 weeks (or full pay equivalent) paid leave
Policy does not distinguish between primary and secondary caregiving, or provides equivalent time and pay to both
☐ No secondary caregiver leave is offered to employees
Points Earned: 0.72 of 0.72

### **Supplementary Benefits**

What supplementary benefits are provided to a majority of non-managerial workers?

Including full time and part time employees. Please check all that apply.

1 -				
l On-s	vito.	ohil	door	-
UII-S	oite.	CHIII	ucai	$\Box$

- ✓ Off-site subsidized childcare
- Free or subsidized meals
- ✓ Policy to support breastfeeding mothers
- Other please describe
- None of the above

Points Earned: 1.44 of 1.44

### **Worker Empowerment**

How does your company engage and empower workers?

✓ We have formalized feedback and complaint mechanisms beyond direct reporting lines to address concerns and improve
company practices
✓ We have processes in place to provide input from employees prior to operational and/or strategic policy or practice changes
Employee complaint / input mechanisms are reviewed at least every other year, with input from employees themselves into the
process
Company tracks usage of input/ feedback / complaint mechanisms and resolution / implementation rates
We have adopted open book management or self-management principles within the workplace
✓ Workers have opportunity to elect member(s) to the Board of Directors
Other - please describe
□ None of the above

Points Earned: 0.72 of 0.72

### **Surveying and Benchmarking Engagement and Attrition**

Does your company monitor and evaluate your worker satisfaction and engagement in any of the following ways?

Your answers determine which future questions in the assessment are applicable to your company.
✓ We calculate employee attrition rate
☐ We benchmark employee attrition rate to relevant benchmarks
✓ We regularly (at least once a year) conduct employee satisfaction or engagement surveys
✓ We benchmark employee satisfaction to relevant industry benchmarks
✓ We disaggregate calculations based on different demographic groups to identify trends
☐ We outperform industry benchmarks on attrition
☐ We outperform industry benchmarks on satisfaction
☐ None of the above
Points Earned: 0.72 of 0.72
Departed Employees
Number of full-time and part-time workers that departed or left the company in the last twelve months
Enter 0 if None.
Number of full-time and part-time workers that departed or left the company in the last twelve months
Sensitive
Employee Satisfaction
What percent of your employees are "Satisfied" or "Engaged"?
Select N/A if satisfaction or engagement is not formally surveyed.
O<65%
<b>○</b> 65-80%
O 81-90%
O 90%+
○ N/A
Points Earned: 0.72 of 1.44

### Labor Practices Review How have your company's labor practices been certified or reviewed by an independent third party in the last twelve months?

No
 50%+ of our operations have been reviewed or certified
 We have conducted human rights reviews beyond what is required by law
 Our compliance reports are shared with stakeholders (e.g. workers, suppliers, NGOs, government)
 ✓ N/A - Company only has operations in developed markets

Points Available: 0.36

### **Labor Rights Training**

What percentage of employees has received specialized training on policies and procedures concerning aspects of labor or human rights that are relevant to the company's operations?

O None

01-24%

025-49%

050-74%

**0** 75%+

Points Earned: 0.72 of 0.72

### **Engagement & Satisfaction (Salaried)**

**OPERATIONS** 

2.3

### **Number of Paid Days Off**

What is the annual minimum number of paid days off (including holidays) for full-time employees?

0-15 work days

16-22 work days

23-29 work days

30-35 work days

○ 36+ work days

Points Earned: 0.88 of 0.88

### **Paid Primary Caregiver Leave for Salary Workers**

Which of the following describe the primary parental leave policies for salaried workers, either through the company or government program?

### **Attrition Rate for Salaried Workers**

What percentage of full-time and part-time salaried workers left the company during the last twelve months?

Calculation should include voluntary and involuntary separation, but exclude workers dismissed with cause.

Sensitive

### **Community Impact Area Introduction**

0.0

This section identifies whether your company is designed to deliver a specific, material, positive impact for its community, and if so, opens the Community Impact Business Model section that is most applicable.

### **Community Oriented Impact Business Model**

Does your company's business model create a specific positive benefit for stakeholders such as charitable partners, vendors or suppliers in need, or your local community?

Your answers determine which future questions in the assessment are applicable to your company.

O Yes

O No

Points Available: 0.00

OPERATIONS

### **Diversity, Equity, & Inclusion**

6.7

### **Inclusive Hiring Practices**

How does your company create an inclusive recruiting and hiring process?

✓ We include a statement in all our job postings with a commitment to diversity, equity, and inclusion

✓ We don't ask about incarceration history during our application process

We conduct anonymous or "blind" reviews of applications or resumes without attaching names or identifiable characteristics

We actively recruit through organizations or services that serve individuals from underrepresented populations

✓ We conduct analyses of our job description language and requirements to ensure they are inclusive and equitable

None of the above

Points Earned: 0.59 of 0.81

### **Diverse Ownership and Leadership**

Points Earned: 0.81 of 0.81

Is your company majority-owned or -led by individuals from any of the following underrepresented groups?

Please select all that apply.
☐ Led by a woman
Led by an individual from an underrepresented racial or ethnic minority
Led by another underrepresented individual (veterans, LGBT, etc.)
☐ Majority owned by women
☐ Majority owned by individuals from underrepresented racial or ethnic minorities
☐ Majority owned by other underrepresented individuals (veterans, LGBT, etc.)
✓ None of the above
Points Available: 0.81
Inclusive Work Environments
Inclusive Work Environments  How does your company create an equitable and inclusive workplace for employees?
How does your company create an equitable and inclusive workplace for employees?
How does your company create an equitable and inclusive workplace for employees?  We have designated an individual or group explicitly responsible for diversity, equity, and inclusion (i.e. a Diversity Manager or
How does your company create an equitable and inclusive workplace for employees?  We have designated an individual or group explicitly responsible for diversity, equity, and inclusion (i.e. a Diversity Manager or Inclusion Committee)
How does your company create an equitable and inclusive workplace for employees?  We have designated an individual or group explicitly responsible for diversity, equity, and inclusion (i.e. a Diversity Manager or Inclusion Committee)  We offer trainings for all employees on topics related to diversity, equity, and inclusion
How does your company create an equitable and inclusive workplace for employees?  We have designated an individual or group explicitly responsible for diversity, equity, and inclusion (i.e. a Diversity Manager or Inclusion Committee)  We offer trainings for all employees on topics related to diversity, equity, and inclusion  We have voluntary employee resource or affinity groups
How does your company create an equitable and inclusive workplace for employees?  We have designated an individual or group explicitly responsible for diversity, equity, and inclusion (i.e. a Diversity Manager or Inclusion Committee)  We offer trainings for all employees on topics related to diversity, equity, and inclusion  We have voluntary employee resource or affinity groups  Our facilities are designed to meet accessibility requirements for individuals with physical disabilities
How does your company create an equitable and inclusive workplace for employees?  ✓ We have designated an individual or group explicitly responsible for diversity, equity, and inclusion (i.e. a Diversity Manager or Inclusion Committee)  ✓ We offer trainings for all employees on topics related to diversity, equity, and inclusion  ☐ We have voluntary employee resource or affinity groups  ✓ Our facilities are designed to meet accessibility requirements for individuals with physical disabilities  ✓ Our facility restrooms are gender-neutral or gender-inclusive

# Management of Diversity, Equity, and Inclusion How does your company manage and improve your workplace diversity and inclusivity? We anonymously survey employees on gender identity, race/ethnicity, disability status, and other demographic factors to track the diversity of our workforce We have set specific, measurable diversity improvement goals that are reviewed by senior executives or our Board of Directors We have conducted a pay equity analysis by gender, race/ethnicity, or other demographic factors and, if necessary, implemented equal compensation improvement plans or policies We analyze job categories, satisfaction, promotion, retention rates, or benefits by different demographic groups, and if necessary, have implemented corrective actions for inequitable results We specifically analyze diversity, equity, and inclusion data for individuals who are part of multiple underrepresented groups None of the above

Points Earned: 0.81 of 0.81

### **Measurement of Diversity**

What attributes of a diverse workforce does your company track, either through anonymous surveys or other methods legal in your jurisdiction?

If collecting this type of demographic data is not legal in your jurisdiction, select None of the Above.

Socioeconomic status (as determined by low income residence, education level, etc
☐ Race or ethnicity
<b>✓</b> Gender
<b>✓</b> Age
✓ Other - please describe

Points Earned: 0.61 of 0.81

None of the above

### **Women Workers**

How many of your non-managerial workers identify as women?

00%

01-9%

010-24%

025-39%

040-49%

50%+

O Don't know

Points Earned: 0.81 of 0.81

### **Age Diversity in Workforce** What percentage of your workforce is either under the age of twenty four or over the age of fifty? 00% 01-9% 010-19% 020-29% 0 30%+ O Don't Know Points Earned: 0.81 of 0.81 **Workers from Other Underrepresented Populations** What percentage of your workforce identifies as part of another underrepresented social group other than the demographics featured above (e.g. individuals with disabilities, LGBTQ+ individuals, individuals who have been incarcerated, etc.)? Demographics featured in other questions and excluded here: Socioeconomic status, Race or ethnicity, Gender, Age 00% 01-9% 010-19% 020-29% 030%+ O Don't Know Points Earned: 0.14 of 0.81 **High to Low Pay Ratio** What multiple is the highest compensated individual paid, inclusive of bonus, as compared to the lowest paid full-time worker? >20x O 16-20x O 11-15x O 6-10x ○ 1-5x

Female Management
How many of your company managers identify as women?
O <sub>0%</sub>
O <sub>1-9%</sub>
O 10-24%
O 25-39%
O 40-49%
● 50%+
O Don't know
○ N/A
Points Earned: 0.81 of 0.81
Management from Underrepresented Populations
How many of your company managers identify as from another underrepresented social group?
If collecting this type of demographic data is not legal in your jurisdiction, select Don't Know.
O <sub>0%</sub>
O 1-9%
O 10-19%
O 20-29%
○ 30%+
On't know
Points Available: 0.81
Female Executives
How many of your company executives identify as women?
O <sub>0%</sub>
O 1-9%
O 10-24%
O 40-49%
○ 50%+
O Don't know
○ N/A
Points Earned: 0.54 of 0.81

### **Executives from Underrepresented Populations** How many of your company executives identify as from another underrepresented social group? For this question, please do not take gender into consideration as gender is assessed in a different question. 00% 01-9% 010-19% 020-29% O 30%+ O Don't know O N/A Points Available: 0.81 **Female Directors** How many of your company Board Directors identify as women? 00% 01-9% 010-24% 025-39% 0 40-49% 050%+ O Don't know O N/A Points Earned: 0.81 of 0.81 **Directors from Underrepresented Populations** How many of your company Board Directors identify as from another underrepresented social group? For this question, please do not take gender into consideration as gender is assessed in a different question. 00% 01-9%

Points Available: 0.81

O Don't know

O N/A

○ 10-19% ○ 20-29% ○ 30%+

### **Supplier Diversity Policies or Programs**

your supply chain?
☐ We track diversity of ownership among our suppliers
☐ We have a policy to give preferences to suppliers with ownership from underrepresented populations
☐ We have formal targets to make a specific percentage of purchases from suppliers with diverse ownership
☐ We have a formal program to purchase and provide support to suppliers with diverse ownership
✓ None of the above
N/A - Collecting supplier data or having preferential treatment policies is illegal in my country of operations
Points Available: 0.41

Does your company have any of the following policies or programs in place to promote diversity within

### **Supplier Ownership Diversity**

What percentage of your purchases were from companies that are majority-owned by women or individuals from underrepresented populations?

00%

01-9%

010-24%

O 25-39%

040-49%

050%+

O Don't Know

Points Available: 0.81

**OPERATIONS** 

### **Economic Impact**

4.3

### **Geographic Structure and Scope**

We realize for large companies that have numerous facilities and multinational operations, the definition of local is potentially complex. Please briefly describe the structure of your company geographically, including the location and number of employees located at your headquarters and largest facilities. Also state the total number of facilities managed by your company.

The Danone SA HQ is located in Paris, France, where 606 employees are based. 397 Danone SA employees are also based in the Danone France country office at Rueil-Malmaison.

### **Job Growth Rate**

What was your company's net job growth rate for full-time and part-time positions over the last 12 months? ONLY include newly created jobs that are paid a living wage.

If there is no living wage data available for your country of operations, include new jobs that pay 10% or more above a minimum wage.

0% (no growth on a net basis)

O 1-5%

**0** 6-15%

O >15%

Points Earned: 3.64 of 5.46

### **New Jobs Added Last Year**

Number of full-time and part-time jobs that have been added to your company's payroll. Enter 0 if none or if your company has no workers.

Last twelve months:

Last twelve months:

Sensitive

### **Local Purchasing and Hiring Policies**

What written local purchasing or hiring policies does your company have in place?

"Local" is defined as being part of the same community. While the size and distance of a community may vary by context, they should generally be based on a small-scale economically and culturally connected area like a metropolitan area or a city/town.

	t each	facility to	purchase	from loca	al suppliers
--	--------	-------------	----------	-----------	--------------

L	J Formal	taraets or	goals for the	amount of	f local	purchasing
---	----------	------------	---------------	-----------	---------	------------

Ready-to-use lists of preferred local suppliers and vendors for specific facilities

Written preference for hiring and recruiting local managers

Incentives for staff to live within 20 miles of local company facility

Other (please describe)

No written local purchasing or hiring policies in place

### **Spending on Local Suppliers**

What percentage of your company's expenses (excluding labor) was spent with independent suppliers local to the company's headquarters or relevant facilities in the last fiscal year?

local to the company's headquarters or relevant facilities in the last fiscal year?
Please click "Learn More" to understand how to answer this question.
○<20%
O 20-39%
O 40-59%
○ 60%+
● Don't know
Points Available: 2.73
Local Employee Statistics
What % of the following worker groups were hired from communities within 500 miles of company facilities?
Executives
○ 0% ○ 1-9% ○ 10-24% ○ 25-49% ○ 50-74% ○ 75%+ ○ Don't know  Points Earned: 0.68 of 0.90
% of Managers Hired Locally
What % of the following worker groups were hired from communities within 500 miles of company facilities?
Managers
<ul> <li>○ 0%</li> <li>○ 1-9%</li> <li>○ 10-24%</li> <li>○ 25-49%</li> <li>○ 50-74%</li> <li>○ 75%+</li> <li>⑤ Don't know</li> </ul>

### % of Non-Managers Hired Locally

What %	of the	following	worker	groups	were	hired	from	commu	unities	within	500	miles	of o	comp	any
facilities'	?														

Non-managerial full-time workers 00% 01-9% 010-24% 025-49% 050-74% O 75%+ Opn't know

Points Available: 0.90

### **Civic Engagement & Giving**

**Corporate Citizenship Program** 

**OPERATIONS** 

3.9

How does your company take part in civic engagement?

Your answers determine which future questions in the assessment are applicable to your company.

- Financial or in-kind product donations (excluding political causes) Community investments
- Advocacy for adopting improved social or environmental policies or performance
- ✓ Partnerships with charitable organizations or membership with community organizations
- Discounted products or services to qualified underserved groups
- Free use of company facilities to host community events
- Equity or ownership in the company granted to a nonprofit
- Other please describe

✓ Community or pro-bono service

☐ None of the above

Points Earned: 0.73 of 0.73

### **Community Service Policies and Practices** How does your company manage employee community service? We have hosted or organized company service days in the last year The company offers paid time off for community service 20 hours or more a year of paid time off Our company monitors and records total volunteer hours Our company has set community service or pro-bono targets Other - please describe ☐ None of the above Points Earned: 0.73 of 0.73 % of Employees Volunteer Service What percentage of employees took paid time off for volunteer service last year? 00% 0 1-24% 025-49% 050-74% O 75%+ O Don't know Points Earned: 0.36 of 1.45 **Total Amount of Volunteer Service Hours** Number of hours volunteered by full-time and part-time employees of the organization during the last fiscal year This should include both paid and unpaid time spent volunteering during traditional work hours, either for company-organized events or for employee-initiated activities. Number of hours volunteered by full-time and part-time employees of the organization during the last fiscal year ☐ We do not track this

### **Volunteer Service Per Capita**

What was the percentage of per capita worker time donated as volunteer, community service, or probono time in the reporting period?

Calculate by total volunteer hours / total hours worked, generally 2000 hours per FTE.
O <sub>0%</sub>
○ .19% of time
O 1-2.4% of time
O 2.5-5% of time
○ 5%+ of time
○ Don't know
Points Earned: 0.48 of 1.45
Charitable Giving and Community Investment Policies and Practices
What are your company's practices regarding donations or community investments?
We have a formal statement on the intended social or environmental impact of our company's philanthropy
☐ We have a formal donations commitment (e.g. 1% for the planet)
☐ We match individual workers' charitable donations
We allow our workers or customers to select charities to receive our company's donations
We have screening practices for charitable contributions or impact measurement mechanisms for our community investments
✓ None of the above
Points Available: 0.73
Total Amount of Charitable Donations
Total amount (in currency terms) donated to registered charities in the last fiscal year
Report with the currency specified in "Reporting currency" for this metric.
Total amount (in currency terms) donated to registered charities in the last fiscal year  Sensitive

### % of Revenue Donated

What was the equivalent percentage of revenue donated to charity during the last fiscal year?

Please include tax deductible in-kind donations but do not include pro bono time.

**Sensitive** 

### **Policy Advocacy for Social and Environmental Standards**

Has your company worked with policymakers to develop or advocate for policy changes explicitly designed to improve social or environmental outcomes in the past two years?

- Yes, company has offered support in name and/or signed petitions
- Yes, company has provided active staff time or financial support
- Yes, company has directly introduced, testified, made recommendations or provided expertise to advance standards
- Yes, and efforts resulted in a specific institutional, industry or regulatory reform
- Other please describe
- ☐ None of the above

Points Earned: 0.73 of 0.73

### **Advancing Social and Environmental Performance**

How has your company worked with its stakeholders (including competitors) to improve behavior or performance on social or environmental issues in the past two years?

- We have worked with other industry players on a cooperative initiative on relevant social and environmental standards for our industry
- We have provided data or contributed to academic research on social or environmental topics
- ☑ We participate in panel presentations or other public forums on social or environmental topics
- ✓ We provide public resources for other businesses or stakeholders on improving social or environmental performance
- ✓ Other please describe
- None of the above

Points Earned: 0.36 of 0.36

**OPERATIONS** 

### **Significant Supplier Descriptions**

Please select the types of companies that represent your Significant Suppliers:

Significant Suppliers represent 80% of your company's purchases in currency terms (excluding salaries on payroll and bonuses, rent,
utilities, and taxes).
☐ Product Manufacturers
✓ Professional Service Firms (Consulting, Legal, Accounting)
☐ Independent Contractors
✓ Marketing and advertising
☐ Office Supplies
☐ Benefits Providers
☐ Technology
Raw materials
☐ Farms
Other - please describe
Points Available: 0.00
Supply Chain Risk Assessment and Mapping
Has your company conducted a risk assessment that identifies aspects of your supply chain and
purchasers at most risk for negative social and environmental impact based on any of the following risk factors?
risk factors?
Your answers determine which future questions in the assessment are applicable to your company.
Country of origin
☐ Sub-regions within countries
✓ Product / Service / Ingredient attributes
☑ Size of purchases by the company
Risk assessment was conducted with support by a third party
☐ None of the above, company has not conducted a risk assessment of their supply chain
Points Earned: 0.18 of 0.24
Outsourced Staffing Services
Does your company outsource support services (staffing) essential to the delivery of your services to other individuals or organizations?
Your answers determine which future questions in the assessment are applicable to your company.
○ Yes
No

### **Screening/Management Methods for Tier 1 Suppliers**

Points Earned: 0.85 of 0.97

Which of the following Suppliers?	ng methods are used to evaluate the social or environmental impact of your lier 1
Company shares po	licies or rules with suppliers but does not have a verification process in place
Company requires c	ompletion of self-designed assessment
✓ Company utilizes thi	rd party risk or impact assessment tools (Sedex, BIA)
☐ Company conducts	routine audits/reviews of Tier 1 suppliers at least every two years
☐ Company has third p	parties conduct routine audits/reviews of Tier 1 supplier at least every two years
Company has mech	anisms to hear grievances or performance feedback from stakeholders of Tier 1 suppliers
Company can confir	m quantifiable improvement in Tier 1 supplier social and environmental performance improvement in last year
Other	
☐ None of the above	
% of Tier 1 Sup	pliers Screened / Monitored
What % of your Tier the previous question	1 Suppliers (on a currency basis) are evaluated based on the methods selected in n?
O 0%	
O 1-20%	
O 21-49%	
○ 50-74%	
<b>0</b> 75-99%	
O 100%	
○ N/A	

### **Reporting on Supply Chain Impact**

Which of the following are true regarding how your company reports on your supply chain impact? Company aggregates results of supply chain social and environmental assessments to identify and report on trends in performance and breaches publicly Company reports key risk areas and root causes of supply chain performance issues and breaches, including methods of remediation the company is taking to address them Company publicly reports the geographic locations of all significant and high risk suppliers and originating sources within its supply chain Company publicly shares information identifying specific companies in their supply chain Company has set public goals regarding the overall social or environmental impact of their supply chain, along with progress towards those goals (to be paying a living wage, etc.) ☐ None of the above Points Earned: 0.06 of 0.24 % of Suppliers with Transparency, Reporting, and Goal Setting For what % of your suppliers (on a currency basis) do the reporting practices selected in the previous question apply? 00% 01-20% 021-49% 050-74% **0** 75-99%

Points Earned: 0.85 of 0.97

○ 100% ○ N/A

### **Improving Impact of Suppliers**

Points Earned: 0.85 of 0.97

Does the company have any of the following policies or programs to improve the social and/or environmental impact of suppliers, either in cases of noncompliance or more broadly?

✓ Company formulates corrective action or improvement plans with goals for continuous improvement of their supplier p	erformance
Company requires a specific time period for suppliers to make changes to remediate code of conduct non-compliance	e or
otherwise terminates contract	
Company provides training and/or resources on improving social or environmental performance to suppliers, either from	m the
company itself or through a third party	
Company provides training and/or resources to its own staff, focused on managing their own practices and relationship	ps with
suppliers to enable the suppliers to improve their performance	
Company has participated in collaborative initiatives with other companies to help improve the social or environmental	I impact of
their supply chain	
Company incentivizes social and environmental performance or improvement through contract terms, prices, or other	means
Company has achieved quantifiable improvements on social or environmental performance of its supply chain	
Other	
☐ None of the above	
Points Earned: 0.16 of 0.24	
% of Suppliers with Programs to Improve Impact	
	ne
% of Suppliers with Programs to Improve Impact For what % of your suppliers (on a currency basis) do the policies and programs selected in the	ne
% of Suppliers with Programs to Improve Impact For what % of your suppliers (on a currency basis) do the policies and programs selected in the previous question apply?	ne
% of Suppliers with Programs to Improve Impact For what % of your suppliers (on a currency basis) do the policies and programs selected in the previous question apply?  On%	he
% of Suppliers with Programs to Improve Impact For what % of your suppliers (on a currency basis) do the policies and programs selected in the previous question apply?  On% O1-20%	ne
% of Suppliers with Programs to Improve Impact For what % of your suppliers (on a currency basis) do the policies and programs selected in the previous question apply?  0% 01-20% 021-49%	he
% of Suppliers with Programs to Improve Impact For what % of your suppliers (on a currency basis) do the policies and programs selected in the previous question apply?  0% 01-20% 021-49% 050-74%	he
of Suppliers with Programs to Improve Impact  for what % of your suppliers (on a currency basis) do the policies and programs selected in the previous question apply?  0% 01-20% 21-49% 50-74% • 75-99%	he

### **Managing Supply Chain Impact**

Which	of the	following	are true	regarding	how your	company	manages	your	supply o	chain i	mpact?
✓ W	/e embed	social and e	environment	al supplier p	erformance in	to the job de	scriptions and	perfori	mance eva	luations	of their

procurement departments (distinct from their sustainability or CSR departments)

Senior management team members have written responsibility for social and environmental supply chain performance

✓ We aggregate the results of supply chain social and environmental assessments to identify and report on trends in performance and breaches internally

We use trends in supply chain performance to identify and remediate root causes of supply chain performance issues and breaches (including contractual requirements posed by the company itself, inadequate management or human resources processes, capacity constraints within suppliers, etc.)

☐ None of the above

Points Earned: 0.18 of 0.24

### **Verification of Positive Outcomes in Supply Chain**

Has your company verified any of the following outcomes for all aspects of its supply chain in a way that can be publicly and accurately confirmed?

Compliance with all local laws and regulations, including those related to social and environmental performance

Compliance with international human rights and labor standards

Compliance with international environmental standards

Payment of a living wage

✓ No forced labor / modern slavery

☐ None of the above

Points Earned: 0.78 of 0.97

### **Environment**

**OPERATIONS** 

### **Environment Impact Area Introduction**

0.0

This section asks about your environmental footprint to determine which questions are applicable later on in the assessment. It also identifies whether your company's product/service is designed to deliver a specific, material, positive environmental impact, and if so, opens the Environmental Impact Business Model section that is most applicable.

### **Environmental Business Model**

Are your company's products/services or processes structured to restore or preserve the environment in any of the following ways? (Please note: the environmental impact of your day-to-day operations will be assessed in the remaining sections of the Environment Impact Area. This question is specifically asking about your products/services or innovative production processes.)

Answering affirmatively will opt you into additional sections of the B Impact Assessment with more specific questions about this Impact Business Model.

Through an innovative manufacturing, wholesale or agriculture process which is designed to significantly reduce environmental impact compared to typical practices for the industry

Through a product or service that preserves, conserves, or restores the environment or resources

✓ None of the above

Points Available: 0.00

**OPERATIONS** 

### **Environmental Management**

5.2

### **Green Building Standards**

What percentage of company facilities (by area, both owned by company or leased) is certified to meet the requirements of an accredited green building program?

0<20%

020-49%

**0** 50-79%

080%+

O N/A

Points Earned: 1.56 of 2.33

### **Facility Improvement with Landlord**

If you lease your facilities, have you worked with your landlord to implement or maintain any of the following?

✓ Energy efficiency improvements

✓ Water efficiency improvements

Waste reduction programs (including recycling)

☐ None of the above

N/A - Company does not lease majority of facilities

Points Earned: 2.33 of 2.33

### **Environmental Management Systems**

Does your company have an environmental management system (EMS) covering waste generation, energy usage, water usage, and carbon emissions that includes any of the following?

Checkboxes 3-5 can only be selected if Checkbox 2 applies.	
✓ Policy statement documenting our organization's commitment to the environment	
Assessment undertaken of the environmental impact of our organization's business activities	
✓ Stated objectives and quantifiable targets for environmental aspects of our organization's opera	ations
Programming designed, with allocated resources, to achieve these targets	
Periodic compliance and auditing to evaluate programs conducted	
☐ We have no environmental management system	
Points Earned: 1.40 of 2.33	
	OPERATION
Air & Climate	3.2
Monitoring and Reporting Energy Use	
How does your company monitor, record, or report its energy usage?	
Please select only one answer option indicating if the company monitors energy use and potentially se	ets targets (answers 1-4). If the
company sets targets, answers 5 and/or 6 may apply in addition.	
☐ We do not currently monitor and record usage	
☐ We monitor and record usage but have set no reduction targets	
✓ We monitor usage and have set intensity targets (e.g. relative to dollars of revenue, volume prod monitored	duced, etc.) that are being
✓ We monitor usage and have set absolute reduction targets regardless of company growth	
✓ We report progress on our reduction targets publicly on an annual basis	
We have met specific reduction targets during the reporting period	
Points Earned: 0.52 of 0.52	
Total Energy Use	
Total energy used (Gigajoules) during the last 12 months:	
Total energy used (Gigajoules) during the last 12 months: 19955	

Points Available: 0.00

 $\hfill \Box$  We do not track this

## Total Renewable Energy Use Total energy used from renewable resources (Gigajoules) during the last 12 months: Total energy used from renewable resources (Gigajoules) during the last 12 months: 10793 We do not track this Points Available: 0.00

### **Renewable Energy Usage**

What percentage of energy use is produced from renewable sources?

Include electricity and other energy consumption from heating, hot water, etc.

$\sim$	
( )	00/
\ /	119/0

01-24%

025-49%

**0** 50-74%

O 75-99%

O 100%

O Don't Know

Points Earned: 0.16 of 0.26

### Low Impact Renewable Energy Use

What percentage of energy use is produced from low-impact renewable sources?

Include electricity and other energy consumption from heating, hot water, etc. Please include both purchased and onsite-generated renewable energy.

00%

0 1-24%

025-49%

O 50-74%

O 75-99%

0 100%

O Don't know

Points Earned: 0.21 of 1.04

### **Energy Use Reductions**

Have conservation and efficiency	improvements	led to energy	/ savings for	r your facilitie	s? If so, b	y how
much?						

Please calculate based on changes from last year or annualized from a base year, referring to electricity use and other energy	
consumption from heating, hot water, etc.	
O <sub>0%</sub>	
O 1-4%	
○ 5-9%	
O 10-14%	
O 15-20%	
○ >20%	
Opon't know	
Points Available: 1.04	
Monitoring and Reporting Greenhouse Gas Emissions  How does your company manage its greenhouse gas emissions for at least Scope 1 and 2?	
Tow dood your company manage no groom reads gas or motions for at loads coops it and 21	
Please select only one answer option indicating if the company monitors greenhouse gas emissions and potentially sets targets	(answers
	(answers
Please select only one answer option indicating if the company monitors greenhouse gas emissions and potentially sets targets	(answers
Please select only one answer option indicating if the company monitors greenhouse gas emissions and potentially sets targets 1-4). If the company sets targets and/or achieved carbon neutrality, answers 5, 6 and/or 7 may apply in addition.	(answers
Please select only one answer option indicating if the company monitors greenhouse gas emissions and potentially sets targets 1-4). If the company sets targets and/or achieved carbon neutrality, answers 5, 6 and/or 7 may apply in addition.  We do not currently monitor and record emissions	`
Please select only one answer option indicating if the company monitors greenhouse gas emissions and potentially sets targets 1-4). If the company sets targets and/or achieved carbon neutrality, answers 5, 6 and/or 7 may apply in addition.  We do not currently monitor and record emissions  We regularly monitor and record emissions but have not set any reduction targets	`
Please select only one answer option indicating if the company monitors greenhouse gas emissions and potentially sets targets 1-4). If the company sets targets and/or achieved carbon neutrality, answers 5, 6 and/or 7 may apply in addition.  We do not currently monitor and record emissions  We regularly monitor and record emissions but have not set any reduction targets  We regularly monitor and record emissions and have set specific reduction targets relative to previous performance (e.g.	a 5%
Please select only one answer option indicating if the company monitors greenhouse gas emissions and potentially sets targets 1-4). If the company sets targets and/or achieved carbon neutrality, answers 5, 6 and/or 7 may apply in addition.  We do not currently monitor and record emissions  We regularly monitor and record emissions but have not set any reduction targets  We regularly monitor and record emissions and have set specific reduction targets relative to previous performance (e.g. reduction of GHGs from baseline year)	a 5%
Please select only one answer option indicating if the company monitors greenhouse gas emissions and potentially sets targets 1-4). If the company sets targets and/or achieved carbon neutrality, answers 5, 6 and/or 7 may apply in addition.  We do not currently monitor and record emissions  We regularly monitor and record emissions but have not set any reduction targets  We regularly monitor and record emissions and have set specific reduction targets relative to previous performance (e.g. reduction of GHGs from baseline year)  We regularly monitor and record emissions and have set specific science-based targets necessary to achieve global goal	a 5%

### **Total Scope 1 GHGs**

Points Earned: 0.26 of 0.52

☐ We have achieved carbon neutrality

Total Greenhouse Gas Emissions (metric tonnes of CO2 equivalent) in:

Sco	pe 1	1:

Scope 1: 159	Important: Note that this assessment has a specific scope. For further details, refer t
☐ We do not track this	the introductory paragraph.

### **Total Scope 2 GHGs**

Total Greenhouse Gas Emissions (metric tonnes of CO2 equivalent) in:			
Scope 2:			
Scope 2: 198	<b>Important:</b> Note that this assessment has a specific scope. For further details, refer to the introductory paragraph.		
☐ We do not track this	the introductory paragraph.		
Points Available: 0.00			
Total Scope 3 GHGs			
Total Greenhouse Gas Emissions	(metric tonnes of CO2 equivalent) in:		
Scope 3:			
Scope 3:	Important: Note that this assessment has a specific scope. For further details, refer to		
✓ We do not track this	the introductory paragraph.		
Points Available: 0.00			
Carbon Intensity			
What is your current Carbon Inter revenue), not including the use of	nsity for Scopes 1 and 2 (measured in metric tons of CO2/\$million of carbon credits or offsets?		
Please use USD to allow for standardized co	mparisons.		
○>100			
O 81-100			
O 61-80			
O 41-60			
O 21-40			

Points Earned: 0.52 of 0.52

O Don't know

1-200

### **Carbon Intensity**

What is your current Carbon Intensity for Scopes 1 and 2, measured in tons of CO2/\$million of revenue, including the use of carbon credits or offsets?

Please use USD to accurately evaluate the answer option.
O>100
O 81-100
○ 61-80
O 41-60
O 21-40
<ul><li>● 1-20</li></ul>
O <sub>0</sub>
O Don't know
Points Earned: 1.04 of 1.04
Greenhouse Gas Emissions Reduced
What percentage of Scope 1 and 2 GHG emissions has been saved due to efficiency improvements
implemented by your company?
● 0%
O 1-4%
O 5-9%
O 10-14%
O 15-20%
O 20%+
○ Don't Know
Points Available: 1.04
Reducing Impact of Travel/Commuting
Does your company have any programs or policies in place to reduce the environmental footprint
caused by travel/commuting?
✓ Employees are subsidized/incentivized for use of public transportation, carpooling, or biking to work
✓ Facilities are designed to facilitate use of public transportation, biking, or cleaner burning vehicles (e.g. electric chargers)
✓ Employees are encouraged to use virtual meeting technology to reduce in person meetings
Company has a written policy limiting corporate travel
☐ None of the above
Points Earned: 0.52 of 0.52

### % GHG Emissions Offset

If your company purchased certified carbon credits in the reporting period, what $\%$ of Scope 1 and 2 GHG emissions were offset?		
O <sub>0%</sub>		
O 1-24%		
O 25-49%		
O 50-74%		
O 75-99%		
O 100%		
O Don't know		
Points Available: 0.52		
	OPERATIONS	
Water	0.7	
Monitoring and Reporting Water Use		
How does your company monitor, record, or report its water usage?		
Please select only one answer option indicating if the company monitors water usage and potentially sets targets (answers	1-4). If the	
company sets targets, answers 5 and/or 6 may apply in addition.		
☐ We do not currently monitor and record water usage		
☐ We regularly monitor and record water usage but have not set any reduction targets		
✓ We monitor and record water usage and have set specific reduction targets relative to previous performance (e.g. a of water usage from baseline year)	5% reduction	
We regularly monitor and record water usage and have set science-based targets necessary to achieve sustainable	usage linked	
to our local watershed		
☐ We report progress on our reduction targets publicly on an annual basis		
We have met specific reduction targets set during this reporting period		
Points Earned: 0.38 of 1.00		
Total Water Use		
Total water use (liters) during the last 12 months		
Total water use (liters) during the last 12 months 8725000		
☐ We do not track this		
Points Available: 0.00		

### **Water Conservation Practices**

What water conservation methods have been implemented at the majority of your corporate offices or plant facilities:

Please check all that apply.	
✓ Low-flow faucets, taps, toilets, urinals, or showerheads	
Grey-water usage for irrigation	
☐ Low-volume irrigation	
☐ Harvest rainwater	
Other - please describe	
☐ None of the above	
□ N/A - Our company has a virtual office	
Points Earned: 0.33 of 1.00	
	OPERATIONS
Land & Life	3.3
Monitoring and Reporting Non-hazardous Waste	
How does your company monitor and manage your waste production?	
Please select one answer option indicating if the company monitors waste production and potentially sets targets (answer	rs 1-4). If the
company sets targets, answers 5 and/or 6 may apply in addition.	
☐ We do not currently monitor and record waste production	
☐ We regularly monitor and record waste production but have not set any reduction targets	
✓ We regularly monitor and record waste production and have set specific reduction targets relative to previous performs.	ormance (e.g. a
5% reduction of waste to landfill from baseline year)	
☐ We regularly monitor and record waste produced and have set a zero waste target	
☐ We have met the specific reduction targets set during this reporting period	
☐ We produce zero waste to landfill / ocean	
Points Earned: 0.67 of 1.33	
Non-hazardous Waste Generated	
Waste Produced: Non-Hazardous Waste (metric tonnes) during the last 12 months	
Waste Produced: Non-Hazardous Waste (metric tonnes) during the last 12 months 39995	

Points Available: 0.00

☐ We do not track this

### **Total Waste Disposed** Waste Disposed (metric tonnes) during the last 12 months Waste Disposed (metric tonnes) during the last 12 months 20160 We do not track this Points Available: 0.00 **Total Waste Recycled** Waste Disposed: Recycled/Reused (metric tonnes) during the last 12 months Waste Disposed: Recycled/Reused (metric tonnes) during the last 12 months 39658 We do not track this Points Available: 0.00 **Recycling Programs** What % of your facilities on a square foot basis have a facility-wide recycling program that has ongoing collection of at least all standard materials in your area? 0<20% O 21-40% O 41-60% 061-80% >80% Points Earned: 1.33 of 1.33 **Reducing Waste** Optional unweighted metrics: Approximately by what % has your company reduced solid and hazardous waste generation (normalized for revenue changes) over the following periods? The past two years The past two years ✓ We do not track this

### **Hazardous Waste Disposal**

Can your company verify that your hazardous waste is always disposed of responsibly?

This includes batteries, paint, electronic equipment, etc.

Yes

O No

O N/A - We have eliminated hazardous waste

Points Earned: 1.33 of 1.33

### **Customers**

**OPERATIONS** 

### **Customers Impact Area Introduction**

0.0

This section identifies whether your company's product/service is designed to deliver a specific, material, positive impact for its customers (beyond the value normally provided from goods or services), and if so, opens the Customer Impact Business Model section that is most applicable.

### **Customer Impact Business Model Introduction**

Do any of your company's products/services address a social or economic problem for your customers and/or their beneficiaries?

Your answers determine which future questions in the assessment are applicable to your company.

O Yes

No

Points Available: 0.00

**OPERATIONS** 

### **Customer Stewardship**

2.7

### **Managing Customer Stewardship**

Does your company do any of the following to manage the impact and value created for your customers or consumers?		
☐ We offer product / service guarantees, warranties, or protection policies		
☐ We have third party quality certifications or accreditations		
✓ We have formal quality control mechanisms		
✓ We have feedback / customer service feedback or complaint mechanisms		
✓ We monitor customer or consumer satisfaction		
✓ We assess the outcomes produced for our customers through the use of our product or service		
✓ We have written policies in place for ethical marketing, advertisement, or customer engagement		
✓ We manage the privacy and security of client / customer data		
☐ None of the above		
Points Earned: 0.42 of 0.42		
Feedback and Complaint Channels		
Are any of the following true regarding mechanisms for customers to provide feedback, ask questions		
or file complaints?		
✓ Products and/or websites feature customer service contact information		
Product / service reviews are made available in their entirety to public		
✓ Company responds to all direct inquiries or complaints within a month of receipt		
Company offers live time support to customers		
Other		
☐ None of the above		
Points Earned: 0.21 of 0.42		
Monitoring Customer Satisfaction and Retention		
Which of the following are true of your company with regards to customer or client satisfaction and/or		
retention?		
✓ Company monitors customer satisfaction		
✓ Company shares customer satisfaction internally within the company		
Company shares customer satisfaction publicly		
Company has specified targets for customer / client satisfaction		
☐ In the last year, company has achieved specified targets for satisfaction		
☐ None of the above		
Points Earned: 0.17 of 0.42		

### **Managing Product Impacts** Does the company do any of the following with regards to managing the potential impact their products have on customers / beneficiaries? Company regularly monitors customer outcomes and well-being Company has formal program to incorporate customer testing and feedback into product design Company has formal programs in place to continuously improve outcomes produced for customers (including reducing negative effects or increasing positive effects) Other ☐ None of the above Points Earned: 0.42 of 0.42 **Product Impact Assessment** For what percent of your products has your company conducted a formal assessment of the positive and/or potential negative outcomes produced for your customers? 00% 01-9% 010-24% 0 25-49% 050-74% 075-99% 0 100% O N/A Points Earned: 0.42 of 0.83 **Managing Marketing and Advertising** Does the company have any of the following practices with regard to ensuring accurate, ethical, and

positive marketing and advertising?

✓ Company makes transparent potential risks and negative impacts of products, including, when appropriate ingredient lists
✓ Company has formal policies to review the accuracy and ethics of marketing and advertising
Company complies with independent marketing and advertising standards relevant to their sector or industry
Company has programs in place to promote social and or environmental causes through its marketing and advertising
Company gets input of the communities that are featured on the company's messaging and advertising campaigns and is inclusive
of the culture of those communities.
Other
☐ None of the above

Points Earned: 0.42 of 0.42

### **Data Usage and Privacy** Does your company have any of the following to address data usage and privacy issues? Company has a formal publicly available data and privacy policy Company makes all users aware of information collected, length of time it is preserved, how it's used, and whether and how it is shared with other entities (public or private) All customers have option to decide how their data can be used Company's all email list building and email marketing strategies are GDPR compliant Other ☐ None of the above N/A - Company does not collect sensitive data Points Earned: 0.31 of 0.42 **Data Security Management** Does the company have any of the following practices to ensure security of private data? Data privacy is included in company wide risk management compliance processes All employees with access to data are trained on data privacy policies Company has a formal code of conduct that defines unauthorized uses of data Internal audits of data security External audits of data security Simulated hacks on data security Other ☐ None of the above N/A - Company does not collect sensitive data Points Earned: 0.42 of 0.42

### **Disclosure Questionnaire**

### **Disclosure Industries**

Disclosure questions on specific production and trade.

#### **Disclosure Alcohol**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Alcohol

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

#### **Disclosure Tobacco**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Tobacco

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

### **Disclosure Gambling**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Gambling

Please also select "Yes" if your company serves clients in this industry

O Yes

No

### **Disclosure Firearms Weapons**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Firearms, weapons or munitions

Please also select "Yes" if your company serves clients in this industry

O Yes



Points Available: 0.00

#### **Disclosure Pornography**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Pornography

Please also select "Yes" if your company serves clients in this industry

O Yes



Points Available: 0.00

#### Disclosure Payday, Short Term, or High Interest Lending

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Payday, short-term, or high-interest lending

Please also select "Yes" if your company serves clients in this industry

O Yes



#### **Disclosure Fossil Fuels**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Fossil-fuel-based oil, natural gas, or coal extraction, distribution, sale, etc.

Please also select "Yes" if your company serves clients in this industry

O Yes



Points Available: 0.00

#### **Disclosure Mining**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Mining

Please also select "Yes" if your company serves clients in this industry

O Yes



Points Available: 0.00

#### **Disclosure Nuclear Power or Hazardous Materials**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Nuclear power, radioactive materials or hazardous waste

Please also select "Yes" if your company serves clients in this industry

O Yes



#### **Disclosure Prisons**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Prisons

Please also select "Yes" if your company serves clients in this industry

O Yes

Points Available: 0.00

No

#### **Disclosure Whole Life Insurance**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Whole life insurance products

Select "Yes" only if the company earns 80%+ of its revenue from whole life insurance products.

O Yes

No

Points Available: 0.00

#### **Disclosure Volunteer Placement to Orphanages**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Organizing volunteer programs to orphanages or child care organizations

O Yes

No

Points Available: 0.00

#### **Disclosure Tax Advisory Services**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Tax advisory services

O Yes

No

#### **Disclosure Animal Products or Services**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Animal-based products or services (including seafood)

O Yes

No

Points Available: 0.00

#### **Disclosure Genetically Modified Organisms**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Genetically modified organisms

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

### Disclosure Illegal Products or Subject to Phase Out

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Products or activities that are illegal under country laws or regulations where they have operated, banned in international conventions or agreements, or subject to international phase-out or regulation

O Yes

No

Points Available: 0.00

#### Disclosure Industries at Risk of Human Rights Violations

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Industries reliant upon materials at high risk of human rights infringements (e.g. conflict minerals)

O Yes

No

#### Other Disclosure Industries

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Other industries that may cause social or environmental harm or are subject to stakeholder criticism or concern

O Yes

No

Points Available: 0.00

#### **Company Explanation Of Disclosure Item Flags**

If you selected "Yes" to any of the "Disclosure Industries" listed above, please provide a detailed explanation of the company's involvement for each affirmative response:

If this does not apply to you, please enter "Does not apply" in the text area below.

Does not apply

Points Available: 0.00

#### **Disclosure Practices**

Disclosure questions on sensitive practices.

### No formal Registration Under Domestic Regulations

Please indicate if your company engages in any of the following practices:

Company is not formally registered in accordance with all relevant regulations and requirements

If your company is a formally registered business, select "No."

O Yes

No

Points Available: 0.00

#### **Tax Reduction Through Corporate Shells**

Please indicate if your company engages in any of the following practices:

Company uses corporate shells or other structural means, such as establishing multiple corporate entities, to minimize tax payments

O Yes

No

# **Operates in conflict zones** Please indicate if your company engages in any of the following practices: Company operates in conflict zones Yes O No Points Available: 0.00 Sale of Data Please indicate if your company engages in any of the following practices: Company sells or provides access to consumer or user data O Yes ● No Points Available: 0.00 Facilities located in sensitive ecosystems Please indicate if your company engages in any of the following practices: Company facilities are located adjacent to or in sensitive ecosystems O Yes ● No Points Available: 0.00

### **Marketing of Breastmilk Substitutes**

Please indicate if your company engages in any of the following practices:

Marketing of breastmilk substitutes

Yes

O No

#### Activities against freedom of association/collective bargaining

Please indicate if your company engages in any of the following practices:

Company has taken a public stance against unionization, has engaged in activities that may be perceived as taking a stance against union organizing, or prohibits workers from freely associating and bargaining collectively for the terms of one's employment



Points Available: 0.00

### **Employs Individuals on Zero-Hour Contracts**

Please indicate if your company engages in any of the following practices:

Company employs individuals on zero-hour contracts

O Yes

O No

Points Available: 0.00

#### Company workers are prisoners

Please indicate if your company engages in any of the following practices:

Company uses workers who are prisoners

O Yes

No

Points Available: 0.00

### Company Employs Workers Under Age 15 (Or Other ILO Minimum Age)

Please indicate if your company engages in any of the following practices:

Company employs workers under the age of 15 (or other minimum work age covered by the International Labour Organization Convention No. 138) and/or company does not keep personnel records that include evidence of the date of birth of each

O Yes

No

#### **Overtime For Hourly Workers Is Compulsory**

Please indicate if your company engages in any of the following practices:

Overtime work is compulsory and exceeds 48 hours in a week

O Yes
No

Points Available: 0.00

#### **Other Disclosure Practices**

Please indicate if your company engages in any of the following practices:

Other sensitive practices that may cause social or environmental harm, or are subject to stakeholder concern



O No

Points Available: 0.00

#### **Company Explanation Of Disclosure Item Flags**

If you selected "Yes" to any of the "Disclosure Practices" listed above, please provide a detailed explanation of the company's engagement in each practice marked in the affirmative:

If this does not apply to you, please enter "Does not apply" in the text area below.

Does not apply

Points Available: 0.00

#### **Disclosure Outcomes & Penalties**

Disclosure questions concerning litigation, relocation of communities, accidents, and on-the-job fatality.

### **On-Site Fatality**

Please indicate if your company has experienced any of the following in the past 5 years:

Company has had an operational or on-the-job fatality

O Yes

● No

**Litigation or Arbitration** Please indicate if your company has experienced any of the following in the past 5 years: Litigation or arbitration against company either ongoing, settled, or found against the company Yes O No Points Available: 0.00 Company has filed for bankruptcy Please indicate if your company has experienced any of the following in the past 5 years: Company has filed for bankruptcy O Yes No Points Available: 0.00 **Bribery, Fraud, or Corruption** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Bribery, fraud, or corruption O Yes No Points Available: 0.00 **Anti-Competitive Behavior** 

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Anti-competitive behavior

O Yes

No

#### Financial Reporting, Taxes, Investments, or Loans

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Financial reporting, tax payments, investments, or loans O Yes No Points Available: 0.00 **Political Contributions or International Affairs** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Political contributions or international affairs O Yes No Points Available: 0.00 **Labor Issues** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Labor issues (including safety and discrimination) O Yes ● No Points Available: 0.00 **Breaches of Confidential Information** Please indicate if your company has experienced any of the following in the past 5 years: Breaches of individual privacy and/or losses of individual confidential data O Yes No

# **Significant Layoffs** Please indicate if your company has experienced any of the following in the past 5 years: Company has had layoffs of more than 20% of the workforce Yes O No Points Available: 0.00 Hazardous Discharges Into Air/Land/Water (Past 5 Yrs) Please indicate if your company has experienced any of the following in the past 5 years: Company sites have experienced accidental discharges to air, land or water of hazardous substances O Yes No Points Available: 0.00 Large Scale Land Conversion, Acquisition, or Relocation Please indicate if your company has experienced any of the following in the past 5 years: Construction or operation of company involved large scale land acquisition, convergence, or degradation (including the construction or refurbishment of dams), or resulted in the resettlement or economic displacement of 5,000 or more people O Yes No Points Available: 0.00 **Penalties Assessed For Environmental Issues**

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Environmental management penalties, including animal welfare

O Yes
No

#### **Violation of Indigenous Peoples Rights**

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Infringing on indigenous people's rights, for instance by utilizing lands owned or used by indigenous peoples without full documented consent of such peoples

O Yes

Points Available: 0.00

#### Other Disclosure Outcomes & Penalties

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Other penalties, complaints, or grievances filed or levied against the company for negative impacts on local communities, human rights, or other stakeholder concerns

O Yes

No

Points Available: 0.00

### **Company Explanation Of Disclosure Item Flags**

If you selected "Yes" to any of the "Disclosure Outcomes & Penalties" listed above, please provide a detailed explanation of the company's experience related to each affirmative response:

If this does not apply to you, please enter "Does not apply" in the text area below.

Does not apply

Points Available: 0.00

### **Supply Chain Disclosure**

Disclosure questions concerning the significant suppliers of the company

#### **Suppliers in Conflict Zones**

Please indicate if any of the following statements are true regarding your company's suppliers:

Operation in conflict zones

O Yes

O No

Opn't Know

#### **Suppliers Negative Social Impact**

Please indicate if any of the following statements are true regarding your company's suppliers:

Practices or outcomes that produced substantial negative impacts regarding human rights, labor conditions, or local communities

YesNo● Don't Know

Points Available: 0.00

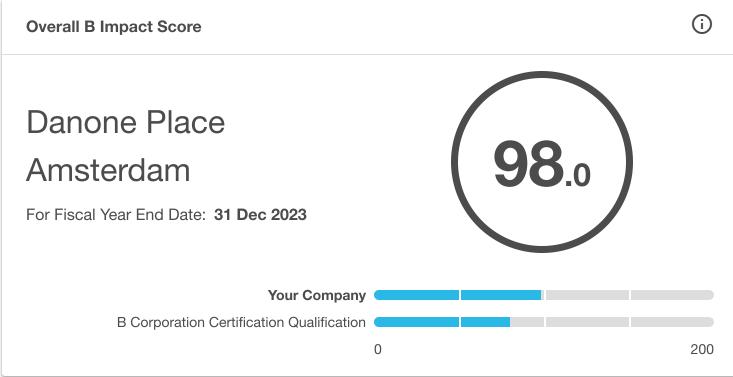
### **Suppliers Negative Environmental Impact**

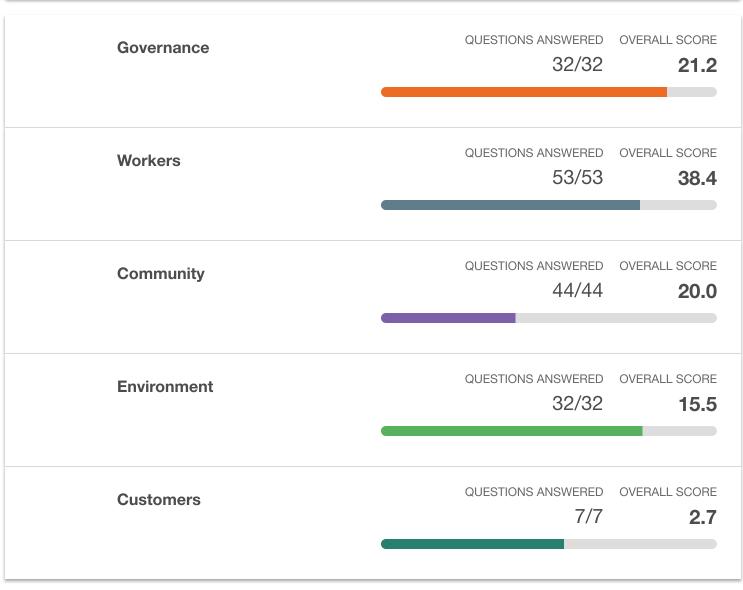
Please indicate if any of the following statements are true regarding your company's suppliers:

Practices or outcomes that produced substantial negative environmental impact

O Yes

ODon't Know





# Mission & Engagement

3.8

### **Level of Impact Focus**

Describe your company's approach to creating positive impact.

This is an unweighted question that will not impact your score and is asked only for research/benchmarking purposes.
Oreating positive social or environmental impact is not a focus for our business
O We occasionally think about the social and environmental impact of some aspects of our business, but not frequently.
O We frequently consider our social and environmental impact, but it isn't a high priority in decision-making.
We consistently incorporate social and environmental impact into decision-making because we consider it important to the
success and profitability of our business.
OWe treat our social and environmental impact as a primary measure of success for our business and prioritize it even in cases
where it may not drive profitability.
Points Available: 0.00
Mission Statement Characteristics
Does your company's formal, written corporate mission statement include any of the following?
Does your company's formal, written corporate mission statement include any of the following?  A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.
A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.
A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.  Please check all that apply.
A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.  Please check all that apply.  No social or environmental commitment
A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.  Please check all that apply.  No social or environmental commitment  A general commitment to social or environmental responsibility (e.g. to conserve the environment)
A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.  Please check all that apply.  No social or environmental commitment  A general commitment to social or environmental responsibility (e.g. to conserve the environment)  A commitment to a specific positive social impact (e.g. poverty alleviation, sustainable economic development)
A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.  Please check all that apply.  No social or environmental commitment  A general commitment to social or environmental responsibility (e.g. to conserve the environment)  A commitment to a specific positive social impact (e.g. poverty alleviation, sustainable economic development)  A commitment to a specific positive environmental impact (e.g. reducing waste sent to landfills through upcycled products)
A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.  Please check all that apply.  No social or environmental commitment  A general commitment to social or environmental responsibility (e.g. to conserve the environment)  A commitment to a specific positive social impact (e.g. poverty alleviation, sustainable economic development)  A commitment to a specific positive environmental impact (e.g. reducing waste sent to landfills through upcycled products)  A commitment to serve a target beneficiary group in need (e.g. low-income customers, smallholder farmers)

#### **Mission Statement**

Please share the text of your formal mission statement here.

Bringing Health through food to as many people as possible

### **Social and Environmental Decision-Making**

How does your company integrate social and environmental performance into decision-making?

Your answers determine which future questions in the assessment are applicable to your company.	
✓ Employee training that includes social or environmental issues material to our company or its mission	
✓ Manager roles with job descriptions that explicitly incorporate social and environmental performance	
Performance reviews that formally incorporate social and environmental issues	
✓ Compensation and job descriptions of executive team members that include social and environmental performance	
✓ Board of Directors review of social and environmental performance	
✓ We measure our externalities in monetary terms and incorporate them into our financial balances	
Other - please describe	
☐ None of the above	
Points Earned: 0.75 of 0.75	
Social and Environmental Performance Training	
How are social or environmental performance principles and practices incorporated into employee	
training programs?	
Please check all that apply.	
☐ Only included informally in orientation, training, or instruction	
Specific, formal training is integrated into new employee and new manager training	
Specific, formal training is integrated into ongoing employee and manager training	
All supervisors and managers receive training on how to communicate social and environmental goals to employees and	
implement accountability for results	
☐ None of the above	
Points Earned: 0.50 of 0.75	
Managers with Responsibilities to Mission	
What percentage of full-time managers have social or environmental mission-related responsibilities	OI
expectations in their job descriptions?	
O <sub>0%</sub>	
● 1-49%	
O 50-99%	
O 100%	
D : 1 E	

Points Earned: 0.19 of 0.75

#### **Mission-driven Executive Compensation**

Which of your executives have their compensation tied to achieving specific social and environmental metrics or objectives?

Please check all that apply. None Our CEO or President Senior managers reporting to the CEO or President Points Earned: 0.75 of 0.75 **Board Review of Social or Environmental Performance** Does the Board of Directors or equivalent governing body review your company's social or environmental performance on at least an annual basis? O No, our Board doesn't review that O Yes, the Board receives a general update on the company's social or environmental performance Yes, the Board reviews key performance indicators (KPIs) on the company's social or environmental performance O N/A - Our company has no Board of Directors or equivalent governing body Points Earned: 0.75 of 0.75 **Stakeholder Engagement** Has your company done any of the following to engage stakeholders about your social and environmental performance? ✓ We have an advisory board that includes stakeholder representation ☑ We have a formal stakeholder engagement plan or policy that includes identification of relevant stakeholder groups Use have created mechanisms to identify and engage traditionally underrepresented stakeholder groups or demographics ✓ We have formal and regular processes in place to gather information from stakeholders (focus groups, surveys, community meetings, etc.) ✓ We have formal procedures to address results from stakeholder engagement, with a designated individual or team responsible for

✓ We report the results of stakeholder engagement on social and environmental performance to the highest level of oversight in the

Points Earned: 0.38 of 0.38

appropriate follow ups.

company, such as the Board

Other - please describe

☐ No formal stakeholder engagement

✓ We publicly report on stakeholder engagement mechanisms and results

#### **Management of Material Social and Environmental Issues**

How does your company identify, measure, and manage the most material social and environmental issues relevant to your operations and business model?

Answers 3-5 can only be selected if a materiality assessment has been conducted and answer 2 applies.

	✓ We track impact metrics that we've chosen based on company mission or executive decision
	☑ We have conducted a materiality assessment of our company using stakeholder engagement mechanisms or research
	☐ We have identified and measure metrics based on the results of the materiality assessment we conducted for the company
	☐ We have set performance targets for all identified material issues and measurements
	☐ We measure the material social and environmental outcomes produced by our performance on our KPIs over time
	☐ None of the above
Pc	oints Earned: 0.34 of 0.75

#### **Identification of Material Issues**

Based on the processes you have highlighted, what are the material issues that have been identified?

Health through food, preserving and regenerating nature, and thriving people & communities.

Points Available: 0.00

OPERATIONS

### **Ethics & Transparency**

7.4

#### **Governance Structures**

What is the company's highest level of corporate oversight?

Owner or Manager Governed (including Board of	f Directors with only owners/ executives)
O Management, Executive Committee, or Democra	atic Governance

O Non-Fiduciary Advisory Board

Board of Directors (with at least one member who is not an executive or owner of the company)

Points Earned: 0.69 of 0.69

### **Governing Body Characteristics**

Which of the following apply to your company's Board of Directors?

Please check all that apply.	
✓ Meets at least twice annually	
✓ Meets at least quarterly	
✓ Includes at least one independent member	
✓ Includes at least 50% independent members	
✓ Oversees executive compensation	
✓ Has an Audit Committee with at least one independent member	
✓ Has a Compensation Committee with at least one independent member	
Company is a cooperative and elects Board from membership	
☐ None of the above	
□ N/A - no Board of Directors	
Points Earned: 0.69 of 0.69	
Governing Body Stakeholder Representation	
Does your company's Board of Directors have voting seats representing:	
Select all that apply.	
✓ Executive employees	
✓ Non-executive employees	
✓ Community expertise (e.g. local university representative)	
☐ Environmental expertise (e.g. environmental nonprofits)	
Customers	
☐ None of the above	
□ N/A - no Board of Directors	
Points Earned: 0.17 of 0.35	
Conflict of Interest Questionnaire	
Do all Board members and officers complete an annual conflict of interest questionnaire?	
Yes	
○ No	
O N/A - No Board of Directors or equivalent	
Points Earned: 0.35 of 0.35	

#### **Code of Ethics**

What is required by your company's Code of Ethics?	
<ul> <li>✓ Prohibition of bribes in any form, including kickbacks or gifts, on any portion of contract payments or soft dollar practices</li> <li>✓ Formal oversight policy covering direct or indirect political contributions, charitable donations, and sponsorships</li> <li>☐ Public disclosure of financial and in-kind contributions to political parties, politicians, lobby groups, charitable organizations, and advocacy groups</li> <li>☐ Other - please describe</li> <li>☐ None of the above</li> <li>☐ N/A - No Code of Ethics</li> </ul> Points Earned: 0.46 of 0.69	
Instruction on Code of Ethics	
How does your company instruct employees regarding your Code of Ethics on behavioral expectations, bribery, and corruption?	
Please check all that apply.	
✓ We instruct the Board of Directors on the Code at least annually	
✓ We instruct all newly hired workers on the Code	
<ul> <li>✓ We instruct managers on the Code on an ongoing basis</li> <li>✓ We instruct all non-managerial workers on the Code on an ongoing basis</li> </ul>	
We communicate changes to the Code whenever it is updated	
Other - please describe	
No Code of Ethics or equivalent, or no training on the Code	
Points Earned: 0.69 of 0.69	
Breached Code of Ethics Breachment Policy	
n cases where there are material breaches to your company's Code of Ethics, what actions are formally outlined for your company?	
✓ Breaches, including case details, are reported to Board of Directors	
☐ Breaches, including case details, are reported publicly	
Reported breaches are investigated promptly via independent party	
✓ Employees are dismissed or disciplined if found in breach	
✓ Contracts with business partners in breach are terminated	
Company makes improvements to anti-corruption program based on reported cases	
Other - please describe	
□ None of the above □ N/A - No Business Code of Conduct	
U JIVA - INO DUSINESS GODE OF CONDUCT	

Points Earned: 0.52 of 0.69

# **Anti-Corruption Practices** Which of the following anti-corruption reporting and prevention systems are in place? Written employee whistle-blowing policy with confidentiality policy Circulation of whistle-blowing policy to all employees and business partners Communication of the anti-corruption system at least annually to the relevant internal and external stakeholders Annual training on the anti-corruption system Providing supporting tools and guidance (e.g. self-assessment survey for high-risk departments) Anonymous mechanisms to report concerns and grievances Individual or department oversight with direct access to Board of Directors We take part of a collective action/coalition with governments, community-based organizations, NGOs and other businesses to act against corruption Other - please describe ☐ None of the above Points Earned: 0.69 of 0.69 **Monitoring Ethics and Corruption** Does your company do any of the following with regard to monitoring and reporting on your anticorruption programme? Responsibility for the monitoring has been clearly assigned and resources have been made available

Mechanisms are in place for continuous monitoring (internal employee self-evaluations, automated controls monitoring)

The management of the company (e.g. Board of Directors, Audit Committee) review the results of internal and external reviews and ensure that required changes are implemented in an appropriate and prompt manner

External independent assurance is conducted to provide further security to management and stakeholders regarding the effectiveness of the anti-corruption programme

Regular reporting announcements about the program are made at least annually to relevant internal and external stakeholders (workshops, CEO announcement, newsletter)

☐ None of the above

Points Earned: 0.55 of 0.69

#### **Audited Financials**

Does the company produce financials that are audited annually by an internationally accredited Certified Public Accountant (CPA)?

Yes

O No

Points Earned: 0.69 of 0.69

#### **Financial Controls**

Does your company maintain any of the following financial controls?

Please check all that apply.

IT systems have different password protection systems that are changed periodically with different access levels according to t	he
position of the staff member accessing the data	

- Fraud risk assessment is conducted at least annually, with any identified internal control deficiencies communicated to Board of Directors and senior management
- Lines of financial reporting, responsibilities, and limits for the authorization, approval, and verification of disbursements are all documented in writing
- Financial control activities are documented, and at a minimum, cover controls around cash disbursement, accounts receivable, accounts payable, and inventory management

☐ None of the above

Points Earned: 0.69 of 0.69

#### **Company Transparency**

What information does the company make publicly available and transparent?

Your answers determine which future questions in the assessment are applicable to your company.

- ✓ Beneficial ownership of the company
- Financial performance (must be transparent to employees at minimum)
- Social and environmental performance (e.g. impact reports)
- ✓ Membership of the Board of Directors

☐ None of the above

Points Earned: 0.69 of 0.69

### **Financial Transparency with Employees**

How does your company formally share financial information with full-time employees?

Exclude compensation data. Please check all that apply.

- We have no formal documented process to share financial information with employees
- Our company discloses all financial information (except salary info) at least yearly
- Our company discloses all financial information (except salary info) at least quarterly
- ✓ In addition to sharing financials, our company also has an intentional education program around shared financials
- ☐ In addition to sharing financials with employees, our company publicly reports its financial statements

Points Earned: 0.52 of 0.69

Impact Reporting	
Does your company publicly share information on your social or environmental performance on an annual basis?	
☐ We provide descriptions of our social and environmental programs and performance	
☐ We voluntarily share social or environmental performance scorecards	
Specific quantifiable social or environmental indicators or outcomes are made public	
☐ We set public targets and share progress to those targets	
☐ We present information in a formal report that allows comparison to previous time periods	
Reporting information / structure is based on a comprehensive third party standard (ex. GRI or B Impact Assessment)	
A third party has validated / assured the accuracy of the information reported	
☐ Impact reporting is integrated with financial reporting	
✓ We don't report publicly on social or environmental performance	
Points Available: 0.69	
OPERATION	NS
Governance Metrics 0.0	
This section asks for your company to provide important financial information that will be referenced later in the assessment.	
Last Fiscal Year	
On what date did your last fiscal year end?	
If your company has not yet completed its first fiscal year, please put your anticipated fiscal year end date.	
On what date did your last fiscal year end? 31 Dec 2023	
Points Available: 0.00	
Departing Coversor	

### **Reporting Currency**

Select your reporting currency

O Euro - EUR

#### **Revenue Year Before Last**

Total Earned Revenue

From the fiscal year before last

If your company has not yet completed its first fiscal year, please put \$0

From the fiscal year before last

Sensitive

#### **Revenue Last Year**

Total Earned Revenue

From the last fiscal year

This question will be used for scored calculation questions later in the assessment. Please complete for accurate scoring. If your company has not yet completed its first fiscal year, please put \$0

From the last fiscal year

Sensitive

#### **Net Income Last Year**

Net Income

From the last fiscal year

If your company has not yet completed its first fiscal year, please put \$0

From the last fiscal year

**Sensitive** 

#### **Net Income Year Before Last**

Net Income

From the fiscal year before last

From the fiscal year before last

Sensitive

IMPACT BUSINESS MODELS

Recognizes corporate forms and amendments that preserve mission and/or considers stakeholders regardless of company ownership

#### **Mission Lock**

Separate from a mission statement, what has your company done to legally ensure that its social or environmental performance is a part of its decision-making over time, regardless of company ownership?

This question is related to the legal requirement for Certified B Corps. Click "Learn" for more information and resources about this requirement.

Points Earned: 10.00 of 10.00

#### Workers

**OPERATIONS** 

### **Workers Impact Area Introduction**

0.0

This section identifies who should be considered a "worker" in the B Impact Assessment and reports your worker-related metrics. It also identifies whether your company is designed to deliver a specific, material, positive impact for its workers, and if so, opens the Worker Impact Business Model section that is most applicable.

#### Majority Hourly vs. Salaried Workers

Are the majority (greater than 50%) of your employees paid on a fixed salary or a daily or hourly wage?

This is a REQUIRED question that determines the set of additional questions your company will respond to regarding your employee impact.

Fixed Salary

O Daily or hourly wage

### **Use Of Contracted Labor**

Is any of your company's labor performed by subcontracted organizations or individuals, such as outsourced staffing services or independent contractors?

Your answers determine which future questions in the assessment are applicable to your company.
✓ Yes, some of our labor is contracted to third party subcontractors that manage staff on our behalf
Tes, we hire individual independent contractors who are contracted to work greater than 20 hours per week for your company over
an indefinite period or longer than 6 months
✓ We utilize individual independent contractors who do not work greater than 20 hours per week for us over an indefinite period or
longer than 6 months
□ None of the above
Points Available: 0.00
Workers Impact Business Model Introduction
Is your company structured to benefit its employees in either of the following ways?
Your answers determine which future questions in the assessment are applicable to your company.
Ownership structures that provide significant equity (>40%) and empowerment to all employees (e.g. employee-owned
companies, cooperatives)
Providing high quality jobs or professional development for individuals with chronic barriers to employment (workforce
development programs)
✓ None of the above
Points Available: 0.00
# of Full Time Workers
Number of Total Full-Time Workers
Current Total Full-Time Workers
Please click "Learn More" to understand how to answer this question.
Current Total Full-Time Workers 617
☐ We do not track this
Points Available: 0.00

# # of Full Time Workers Last Year Number of Total Full-Time Workers Total full-time workers twelve months ago Please click "Learn More" to understand how to answer this question. Total full-time workers twelve months ago 520 ☐ We do not track this Points Available: 0.00 # of Part Time Workers Number of Total Part-Time Workers Current Total Part-Time Workers Please click "Learn More" to understand how to answer this question. Current Total Part-Time Workers 58 ☐ We do not track this Points Available: 0.00 # of Part Time Workers Last Year Number of Total Part-Time Workers Total part-time workers twelve months ago Please click "Learn More" to understand how to answer this question. Total part-time workers twelve months ago 57 ☐ We do not track this Points Available: 0.00 # of Temporary Workers Number of Total Temporary Workers Current Total Temporary Workers Please click "Learn More" to understand how to answer this question. Current Total Temporary Workers 72 We do not track this

# # of Temporary Workers Last Year

Number of Total Temporary Workers

Total temporary workers twelve months ago

Please click "Learn More" to understand how to answer this question.

Total temporary workers twelve months ago 86

We do not track this

Points Available: 0.00

**OPERATIONS** 

### **Financial Security**

12.2

### **Lowest Paid Wage**

What is the company's lowest wage as calculated on an hourly basis?

Please exclude students and interns in this calculation.

What is the company's lowest wage as calculated on an hourly basis?

Sensitive

### % of Employees Paid Individual Living Wage

What percentage of employees on an FTE (Full Time Equivalent) basis are paid at least the equivalent of a living wage for an individual?

Please exclude students and interns in this calculation.

O <75%

○ 75-89%

090-99%

0 100%

O N/A

Points Earned: 2.96 of 2.96

## 

Points Earned: 2.96 of 2.96

● 100%○ N/A

### % Above the Minimum Wage

What percentage above the legal minimum wage does your lowest-paid hourly employee earn?

Please answer this guestion ONLY taking into account hourly workers. If you do not have hourly workers, select N/A.

0% - Lowest wage is equivalent to minimum wage
O 1-9%
O 10-29%
○30-49%
○ 50-75%
○75%+
N/A - We do not employ hourly workers

Points Available: 1.48

### **Initiatives To Increase Wages and Benefits**

If it is not possible to verify a living wage in your country, has your company participated in any leadership initiatives/agreements to increase wages or benefits to workers provided in your country or industry?

Examples include commissioning a living wage calculation. Select N/A if living wage already exists.

O Yes

N/A - Living wage already exists

### **Compensation Policies and Practices**

•
Does your company offer any of the following additional financial benefits to non-executive workers?
Your answers determine which future questions in the assessment are applicable to your company.
Cost of living adjustments that match inflation rates of the country
✓ Bonuses or profit-sharing
✓ Employee ownership opportunities
None of the above
Points Earned: 0.99 of 1.48
Employees Receiving a Bonus
What percentage of full-time and part-time employees, excluding founders and executives, received a monetary bonus in the last fiscal year?
O <sub>0%</sub>
O 1-24%
O 25-49%
○ 50-74%
O 75-99%
● 100%
○ N/A
Points Earned: 1.48 of 1.48
Significance of Bonuses
What was the equivalent percentage of profits that were distributed as bonuses to non-executive workers in the last fiscal year?
Sensitive

### % Participation in Employee Ownership

What percentage of all full-time employees have been granted stock, stock options, or stock equivalents (including participation in an ESOP or other qualified ownership plans) in the company?

Select N/A if your company is a consumer/shared services cooperative, a producer cooperative or a nonprofit.
○0%
O 1-24%
O 25-49%
<ul><li>50-74%</li></ul>
○75-99%
O 100%
○ N/A
Points Earned: 1.11 of 1.48
% of Company Owned by Non-Executive Employees
What percentage of the company is owned by workers who are not executives or founders?
$\bigcirc$ 0%
● 1-4%
O 5-24%
O 25-49%
○50%+
○ N/A
O Don't Know
Points Earned: 0.74 of 2.96
Retirement Programs
Do employees have access to any of the following savings programs for retirement?
✓ Government-sponsored pension or superannuation plans
✓ Private Pension or Provident Funds
✓ Plan that specifically includes Socially-Responsible Investing option
☐ None of the above
Points Earned: 1.48 of 1.48

### **Financial Services for Employees**

What financial products, programs, or services does your company provide that help to meet financial health needs of hourly employees?

Please answer this question ONLY taking into account hourly workers. If you do not have hourly workers, select N/A.	
☐ Direct deposit	
Access to free or affordable banking services or payroll cards (e.g. free ATM debit card)	
Financial management tools or coaching	
Emergency or short-term savings programs	
☐ Low-interest or interest-free loans	
Debt management, refinancing, or loan payment contributions	
Employer match for deposits into savings accounts	
Paychecks issued off-schedule on a need basis	
☐ Tax preparation services	
Other - please describe	
☐ None of the above	
✓ N/A - We do not employ hourly workers	
Points Available: 0.74	
	OPERATION
Health, Wellness, & Safety	10.4
Government Provision Of Healthcare	
How is healthcare provided in the country where the majority of employees reside?	
Ouniversal Provision of Basic Healthcare Services (e.g. United Kingdom)	
Ogovernment-mandated or -provided health insurance programs (e.g. Switzerland)	
O None of the Above	
Points Available: 0.00	
Healthcare Coverage	
What percentage of workers receive healthcare coverage either through a government plan	or paid by
the company?	
f healthcare is covered through the company, only consider workers for which the company pays the majority of healthcar	
	e costs.
○<75%	e costs.
○<75% ○75-84%	e costs.
	e costs.

Points Earned: 2.40 of 2.40

#### **Supplementary Health Benefits**

What benefits does your company provide to all full-time tenured workers to supplement government programs?

Only select benefits the company pays the majority of costs to all full-time tenured workers. Select Other if the company covers less than 50% of the expenses for the benefits listed or other benefits offered.

✓ Disability coverage or accident insurance
☐ Life insurance
Private dental insurance
Private supplemental health insurance
✓ Other - please describe
☐ None of the above

Points Earned: 0.84 of 2.40

### **Supplementary Health Benefits Eligibility for Part-Time Workers**

When do part-time workers become eligible to participate in the supplementary benefits offered by your company?

If applicable, please select one answer indicating tenure requirements (answers 1-2), and one answer indicating weekly hour requirements (answers 3-4).

$\Box$ Part-time workers are not eligible at time of hire, but become eligible to participate within their first 6 months of emplo	yment
--	-------

✓ Part-time workers are eligible to participate at time of hire

Part-time workers are only eligible if they work more than 20 hours a week

✓ Part-time workers are eligible even if they work less than 20 hours a week

We do not offer supplementary health benefits to part-time workers

☐ N/A - We don't have part-time employees

Points Earned: 2.40 of 2.40

#### **Health and Wellness Initiatives**

What health and wellness initiatives or policies does your company offer beyond insurer-provided programs?

Check	all	that	ар	ply.
-------	-----	------	----	------

✓ We sponsor and encourage workers to participate in health and wellness activities during the workweek (e.g. walking or steps
programs)
✓ We offer incentives for workers to complete health risk assessments or participate in health and wellness activities (e.g., a fund for
exercise equipment, subsidized gym membership)
✓ Employees have access to behavioral health counseling services, web resources, or Employee Assistance Programs
☐ Spouses, partners, or children of employees are provided access to behavioral health counseling services, web resources, or
Employee Assistance Programs
☐ We have policies and programs in place to prevent ergonomic-related injuries in the workspace
✓ Over 25% of workers have completed a health risk assessment in the last twelve months
☐ Management receives reports on aggregate participation in worker wellness programs
Other - please describe
Company does not offer any formal health and wellness initiatives

Points Earned: 2.40 of 2.40

### **Indoor Air Quality Audits**

What is included in your company's annual indoor air quality audit of all company facilities?

Select all options that apply.

- ✓ No smoking within 25 feet of building entrances
- ☑ Indoor ventilation rates compliant with ASHRAE Standard 62.1 or EN 16798-1
- Minimum air intake separation distance compliant with ASHRAE Standard 62.1 or EN 16798-3
- Operations and maintenance manual for ventilation equipment compliant with ASHRAE Standard 62.1
- ✓ HVAC filters compliant with ASHRAE Standard 52.2 or ISO 16890
- ✓ Temperature and relative humidity levels (PMV and PPD) in compliance with ASHRAE Standard 55 EN-16798 or ISO 7730
- ☐ Written IAQ complaint response policy
- ☐ None of the above

Points Earned: 2.40 of 2.40

**OPERATIONS** 

### **Career Development**

4.5

### **Professional Development Policies and Practices**

Does your company provide any of the following training opportunities to workers for professional development?

Your answers determine which future questions in the assessment are applicable to your company.
✓ We have a formal onboarding process for new employees
✓ We offered ongoing training on core job responsibilities to employees within the last year
✓ We have a policy to encourage internal promotions and hiring for advanced positions (e.g. posting job openings internally first)
✓ We provide cross-skills training for career advancements or transitions (e.g. management training for non-managers)
✓ We provide non-career-specific life-skill training (e.g. financial literacy, English as a Second Language)
✓ We facilitate or have an allocated budget for external professional development opportunities, (e.g. conference attendance, online trainings)
✓ We provide reimbursements or programs for intensive continuing education credentials (e.g. college degrees, professional licensures)
None of the above
Points Earned: 0.71 of 0.71
Amount of Training for New Hires
What was the average amount of training that a newly hired worker received in the past twelve
months?
Use average of both full-time and part-time employees.
O No training
On-the-job training (one day to one week)
On-the-job training (one week to one month)
O Apprenticeship or technical training (over one month)
○ N/A - No new hires during the last 12 months
Points Earned: 0.24 of 0.71
Paid Professional Development Days
How many paid days of professional development do the majority of full time workers receive in a
single year?
○ 0 days
● 1-4 days
○ 5-9 days
O 10+ days
O No formal policy

Points Earned: 0.24 of 0.71

# Management Training What management training and coaching do new and existing managers regularly receive? Check all that apply. Providing ongoing praise and corrective feedback Conflict negotiation and resolution Group dynamics and optimal team functioning Performance evaluation systems Other - please describe None of the above Points Earned: 0.71 of 0.71 Employee Review Process

Which of the following is included or applies to your company's formal process for providing performance feedback to employees?

Check all that apply.

Process has a regular schedule and is conducted at least annual
Peer and subordinate input
✓ Written guidance for career development
☐ Social and environmental goals
✓ Clearly-identified and achievable goals
A 360-degree feedback process
✓ All tenured employees receive feedback
☐ None of the above

Points Earned: 1.13 of 1.41

#### **Internal Promotions**

What percentage of employees has been internally promoted within the last 12 months?

Exclude material owners in your calculation.

00%

01-5%

**6**-15%

0 15%+

Points Earned: 0.47 of 0.71

# **Intern Hiring Practices**

How does your company manage the hiring and treatment of interns?

Check all that apply. If there is no third party living wage calculated for your country of operations, please do not select "payment of a living wage."

✓ We have a formalized policy or program outlining the objectives of internships or internship programs for participants
☐ We partner with education institutions to provide internship opportunities or work-study programs
☐ We pay interns a living wage
✓ Our interns receive formal performance reviews
✓ Our interns have a formal opportunity to provide feedback on experience
✓ We have hired interns on as full-time permanent employees in the past two years
☐ Intern tenures are restricted to not exceed one year if interns are not currently enrolled in school
☐ None of the above
□ N/A - Our company does not employ interns
Points Earned: 0.71 of 0.71

### **End of Employment Support**

What are your formal company policies regarding employee termination and layoffs?

✓ We have a policy to provide written notice of employee performance prior to termination

We have a policy to provide performance improvement plans or stated corrective time periods prior to termination

✓ We have a policy to provide at minimum 2+ weeks of severance per year of employment

We provide outplacement services for terminated employees

We don't have written termination or severance policies

Points Earned: 0.35 of 0.35

# **Career Development (Salaried)**

**OPERATIONS** 

0.9

# **Skills-Based Training Participation**

Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?

Skills-based training to advance core job responsibilities						
O <sub>0%</sub>						
O 1-24%						
O 25-49%						
50-74%						
● 75%+						
○ Don't know						
Points Earned: 0.25 of 0.25						
Cross-Job Skills Training Participation						
Excluding newly hired workers, what % of full-time and part-time workers received the following type of formal training during the last 12 months?						
Skills-based training on cross-job functions beyond regular responsibilities (e.g. public speaking training, management training for non-managers)						
O <sub>0%</sub>						
O 1-24%						
O 25-49%						
O 50-74%						
● 75%+						
○ Don't know						
Points Earned: 0.25 of 0.25						

### **Life Skill Training Participation**

Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?

Training on life skills for personal development (e.g. literacy, personal financial planning)

○ 0%
<b>1</b> -24%
O 25-49%
O 50-74%
○75%+
O Don't know

Points Earned: 0.06 of 0.25

#### **External Professional Development Participation**

What percentage of full-time workers has participated in external professional development or lifelong learning opportunities in the past fiscal year?

Points Earned: 0.13 of 0.50	
○ 75%+	
O 50-74%	
O 25-49%	
● 1-24%	
O <sub>0%</sub>	
Professional development should be paid for in advance, reimbursed or subsidized by the company.	

# **Subsidized Educational Opportunities**

What percentage of full-time workers received advancement or reimbursement for continuing education opportunities in the last fiscal year?

Continuing education opportunities include GED, college credits, industry-recognized accreditation, etc.



Points Available: 0.50

# **Career Development Policies**

What are your company's policies and practices around career development and promotion?

- Employees who seek to take a short-term leave or sabbatical will have their jobs guaranteed upon return
- Our company will make an effort to find a place for employees who seek to take a long-term leave or sabbatical upon their return
- ✓ Employees are able to make lateral moves or change career direction or pace when possible

None of the above

Points Earned: 0.25 of 0.25

**OPERATIONS** 

# **Engagement & Satisfaction**

5.2

# **Employee Handbook Information** What is included in your company's written and accessible employee handbook? A non-discrimination statement An anti-harassment policy with reporting mechanisms, processes, and disciplinary procedures A statement on work hours Policies on pay and performance issues Policies on benefits, training and leave Grievance resolution process Disciplinary procedures and possible sanctions A neutrality statement regarding workers' right to bargain collectively and freedom of association Prohibition of child labor and forced or compulsory labor We have no written employee handbook Points Earned: 0.43 of 0.43 **Paid Secondary Caregiver Leave** What secondary parental leave policies are available to your workers, either through your company or a government program? Select all that apply, but only select one answer indicating the total amount of paid time equivalent (answers 2-4). See "Learn More" for further instructions. ✓ Workers receive unpaid time off for secondary parental leave ✓ Workers receive up to 2 weeks (or full pay equivalent) paid leave Workers receive between 2 to 5 weeks (or full pay equivalent) paid leave Workers receive greater than 5 weeks (or full pay equivalent) paid leave Policy does not distinguish between primary and secondary caregiving, or provides equivalent time and pay to both No secondary caregiver leave is offered to employees Points Earned: 0.52 of 0.87 **Supplementary Benefits** What supplementary benefits are provided to a majority of non-managerial workers? Including full time and part time employees. Please check all that apply. On-site childcare Off-site subsidized childcare Free or subsidized meals. Policy to support breastfeeding mothers

Points Earned: 1.65 of 1.73

Other - please describe

None of the above

# **Worker Empowerment**

Your answers determine which future questions in the assessment are applicable to your company.  We calculate employee attrition rate  We benchmark employee attrition rate to relevant benchmarks  We regularly (at least once a year) conduct employee satisfaction or engagement surveys  We benchmark employee satisfaction to relevant industry benchmarks  We disaggregate calculations based on different demographic groups to identify trends  We outperform industry benchmarks on attrition  We outperform industry benchmarks on satisfaction  None of the above  Points Earned: 0.87 of 0.87   Departed Employees  Number of full-time and part-time workers that departed or left the company in the last twelve month					
<ul> <li>✓ We calculate employee attrition rate</li> <li>☐ We benchmark employee attrition rate to relevant benchmarks</li> <li>✓ We regularly (at least once a year) conduct employee satisfaction or engagement surveys</li> <li>✓ We benchmark employee satisfaction to relevant industry benchmarks</li> <li>✓ We disaggregate calculations based on different demographic groups to identify trends</li> <li>☐ We outperform industry benchmarks on attrition</li> <li>☐ We outperform industry benchmarks on satisfaction</li> <li>☐ None of the above</li> </ul> Points Earned: 0.87 of 0.87					
<ul> <li>✓ We calculate employee attrition rate</li> <li>☐ We benchmark employee attrition rate to relevant benchmarks</li> <li>✓ We regularly (at least once a year) conduct employee satisfaction or engagement surveys</li> <li>✓ We benchmark employee satisfaction to relevant industry benchmarks</li> <li>✓ We disaggregate calculations based on different demographic groups to identify trends</li> <li>☐ We outperform industry benchmarks on attrition</li> <li>☐ We outperform industry benchmarks on satisfaction</li> <li>☐ None of the above</li> </ul>					
<ul> <li>✓ We calculate employee attrition rate</li> <li>☐ We benchmark employee attrition rate to relevant benchmarks</li> <li>✓ We regularly (at least once a year) conduct employee satisfaction or engagement surveys</li> <li>✓ We benchmark employee satisfaction to relevant industry benchmarks</li> <li>✓ We disaggregate calculations based on different demographic groups to identify trends</li> <li>☐ We outperform industry benchmarks on attrition</li> <li>☐ We outperform industry benchmarks on satisfaction</li> </ul>					
<ul> <li>✓ We calculate employee attrition rate</li> <li>☐ We benchmark employee attrition rate to relevant benchmarks</li> <li>✓ We regularly (at least once a year) conduct employee satisfaction or engagement surveys</li> <li>✓ We benchmark employee satisfaction to relevant industry benchmarks</li> <li>✓ We disaggregate calculations based on different demographic groups to identify trends</li> <li>☐ We outperform industry benchmarks on attrition</li> </ul>					
<ul> <li>✓ We calculate employee attrition rate</li> <li>☐ We benchmark employee attrition rate to relevant benchmarks</li> <li>✓ We regularly (at least once a year) conduct employee satisfaction or engagement surveys</li> <li>✓ We benchmark employee satisfaction to relevant industry benchmarks</li> <li>✓ We disaggregate calculations based on different demographic groups to identify trends</li> </ul>					
<ul> <li>✓ We calculate employee attrition rate</li> <li>☐ We benchmark employee attrition rate to relevant benchmarks</li> <li>✓ We regularly (at least once a year) conduct employee satisfaction or engagement surveys</li> <li>✓ We benchmark employee satisfaction to relevant industry benchmarks</li> </ul>					
<ul> <li>✓ We calculate employee attrition rate</li> <li>☐ We benchmark employee attrition rate to relevant benchmarks</li> <li>✓ We regularly (at least once a year) conduct employee satisfaction or engagement surveys</li> </ul>					
<ul><li>✓ We calculate employee attrition rate</li><li>☐ We benchmark employee attrition rate to relevant benchmarks</li></ul>					
✓ We calculate employee attrition rate					
Your answers determine which future questions in the assessment are applicable to your company.					
following ways?					
Surveying and Benchmarking Engagement and Attrition  Does your company monitor and evaluate your worker satisfaction and engagement in any of the					
Points Earned: 0.87 of 0.87					
□ None of the above					
Other - please describe  None of the above					
✓ Workers have opportunity to elect member(s) to the Board of Directors					
☐ We have adopted open book management or self-management principles within the workplace					
Company tracks usage of input/ feedback / complaint mechanisms and resolution / implementation rates					
process					
Employee complaint / input mechanisms are reviewed at least every other year, with input from employees themselves into the					
✓ We have processes in place to provide input from employees prior to operational and/or strategic policy or practice changes					
We have a second to the second decision of the second seco					
company practices					
company practices					

Number of full-time and part-time workers that departed or left the company in the last twelve months

Sancitiva

# **Employee Satisfaction** What percent of your employees are "Satisfied" or "Engaged"? Select N/A if satisfaction or engagement is not formally surveyed. 0<65% 65-80% 081-90% 090%+ O N/A Points Earned: 0.87 of 1.73 **OPERATIONS Engagement & Satisfaction (Salaried)** 2.2 **Number of Paid Days Off** What is the annual minimum number of paid days off (including holidays) for full-time employees? 0-15 work days 16-22 work days 23-29 work days 30-35 work days ○ 36+ work days Points Earned: 0.70 of 0.70 **Paid Primary Caregiver Leave for Salary Workers** Which of the following describe the primary parental leave policies for salaried workers, either through the company or government program? If applicable, please select one answer indicating total time off (answers 1-3), and one answer indicating fully paid time off (answers 4-7). Primary caregivers receive 4-12 weeks of time off for parental leave (including unpaid and paid leave) Primary caregivers receive 13 weeks to 6 months of time off for parental leave (including unpaid and paid leave) Primary caregivers receive more than 6 months of time off for parental leave (including unpaid and paid leave). 4-12 weeks of primary parental leave (or equivalent) is fully paid 13-18 weeks of primary parental leave (or equivalent) is fully paid 19-24 weeks of primary parental leave (or equivalent) is fully paid More than 24 weeks of primary parental leave (or equivalent) is fully paid Primary caregivers receive less than 4 weeks off or no time off for parental leave Points Earned: 0.49 of 0.70

# **Worker Flexibility Options**

What job flexibility	options doe	s the compan	y provide,	whenever	feasible,	in writing	and in	practice for
the majority of wor	rkers?							

lease check all that apply.	
✓ Part-time work schedules at the request of workers	
☐ Flex-time work schedules allowing freedom to vary start and stop times	
✓ Telecommuting (e.g. working from home one or more days per week)	
☐ Job-sharing	
☐ None of the above	
oints Earned: 0.35 of 0.70	
Vorkplace Flexibility in Practice	
Which of the following flexible workplace practices have been used in the past 12 months?	
lease check all that apply.	
✓ Managers or executives worked part-time or in a job-share	
✓ Managers or executives are in a telecommuting position	
We hired new people into permanent positions that are telecommuting	
✓ We hired new people into permanent positions that are part-time or job-share	

Points Earned: 0.70 of 0.70

☐ None of the above

Other - please describe

### **Attrition Rate for Salaried Workers**

What percentage of full-time and part-time salaried workers left the company during the last twelve months?

Calculation should include voluntary and involuntary separation, but exclude workers dismissed with cause.

✓ We have transitioned staff into part-time, job-share, or telecommuting positions

Sensitive

Community

This section identifies whether your company is designed to deliver a specific, material, positive impact for its community, and if so, opens the Community Impact Business Model section that is most applicable.

#### **Community Oriented Impact Business Model**

Does your company's business model create a specific positive benefit for stakeholders such as charitable partners, vendors or suppliers in need, or your local community?

Your answers determine which future questions in the assessment are applicable to your company.

O Yes

No

Points Available: 0.00

**OPERATIONS** 

# **Diversity, Equity, & Inclusion**

6.3

# **Inclusive Hiring Practices**

How does your company create an inclusive recruiting and hiring process?

- ✓ We include a statement in all our job postings with a commitment to diversity, equity, and inclusion
- ✓ We don't ask about incarceration history during our application process
- We conduct anonymous or "blind" reviews of applications or resumes without attaching names or identifiable characteristics
- We actively recruit through organizations or services that serve individuals from underrepresented populations
- ✓ We conduct analyses of our job description language and requirements to ensure they are inclusive and equitable
- ☐ None of the above

Points Earned: 0.67 of 0.91

#### **Diverse Ownership and Leadership**

Is your company majority-owned or -led by individuals from any of the following underrepresented groups?

Please select all that apply.

Led by a woman

•	
$\hfill \Box$ Led by an individual from an underrepresented racial or ethnic minor	ity
Led by another underrepresented individual (veterans, LGBT, etc.)	

- Majority owned by women
- Majority owned by individuals from underrepresented racial or ethnic minorities
- Majority owned by other underrepresented individuals (veterans, LGBT, etc.)
- ✓ None of the above

Points Available: 0.91

# **Inclusive Work Environments** How does your company create an equitable and inclusive workplace for employees? We have designated an individual or group explicitly responsible for diversity, equity, and inclusion (i.e. a Diversity Manager or Inclusion Committee) We offer trainings for all employees on topics related to diversity, equity, and inclusion We have voluntary employee resource or affinity groups Our facilities are designed to meet accessibility requirements for individuals with physical disabilities Our facility restrooms are gender-neutral or gender-inclusive We have programs in place to provide mentorship, apprenticeships, or internships for individuals from underrepresented groups $\square$ We accommodate learning or emotional disabilities in work processes and workplace policies None of the above Points Earned: 0.91 of 0.91 Management of Diversity, Equity, and Inclusion How does your company manage and improve your workplace diversity and inclusivity? We anonymously survey employees on gender identity, race/ethnicity, disability status, and other demographic factors to track the diversity of our workforce We have set specific, measurable diversity improvement goals that are reviewed by senior executives or our Board of Directors We have conducted a pay equity analysis by gender, race/ethnicity, or other demographic factors and, if necessary, implemented equal compensation improvement plans or policies 🗹 We analyze job categories, satisfaction, promotion, retention rates, or benefits by different demographic groups, and if necessary, have implemented corrective actions for inequitable results We specifically analyze diversity, equity, and inclusion data for individuals who are part of multiple underrepresented groups None of the above Points Earned: 0.91 of 0.91 **Measurement of Diversity** What attributes of a diverse workforce does your company track, either through anonymous surveys or other methods legal in your jurisdiction? If collecting this type of demographic data is not legal in your jurisdiction, select None of the Above. Socioeconomic status (as determined by low income residence, education level, etc.) Race or ethnicity Gender ✓ Age

Points Earned: 0.68 of 0.91

None of the above

Other - please describe

Women Workers
How many of your non-managerial workers identify as women?
<ul> <li>○ 0%</li> <li>○ 1-9%</li> <li>○ 10-24%</li> <li>○ 25-39%</li> <li>○ 40-49%</li> <li>● 50%+</li> <li>○ Don't know</li> </ul> Points Earned: 0.91 of 0.91
Age Diversity in Workforce
What percentage of your workforce is either under the age of twenty four or over the age of fifty?
○ 0% ○ 1-9% ○ 10-19% ○ 20-29% ○ 30%+ ○ Don't Know  Points Earned: 0.45 of 0.91
Workers from Other Underrepresented Populations
What percentage of your workforce identifies as part of another underrepresented social group other than the demographics featured above (e.g. individuals with disabilities, LGBTQ+ individuals, individuals who have been incarcerated, etc.)?
Demographics featured in other questions and excluded here: Socioeconomic status, Race or ethnicity, Gender, Age  0%  1-9%  10-19%  20-29%  30%+  Don't Know  Points Available: 0.91
T OILIG / Wallabie. U.J I

# **High to Low Pay Ratio** What multiple is the highest compensated individual paid, inclusive of bonus, as compared to the lowest paid full-time worker? >20x O 16-20x O 11-15x O 6-10x ○ 1-5x Points Available: 0.91 **Female Management** How many of your company managers identify as women? 00% 01-9% 010-24% 025-39% 0 40-49% 050%+ O Don't know O N/A Points Earned: 0.91 of 0.91 **Management from Underrepresented Populations** How many of your company managers identify as from another underrepresented social group? If collecting this type of demographic data is not legal in your jurisdiction, select Don't Know. 00% 01-9%

○ 10-19% ○ 20-29%

○30%+

Opn't know

Points Available: 0.91

Female Directors						
How many of your company Board Directors identify as women?						
O <sub>0%</sub>						
O 1-9%						
O 10-24%						
O 25-39%						
<ul><li>40-49%</li></ul>						
○ 50%+						
O Don't know						
○ N/A						
Points Earned: 0.91 of 0.91						
Directors from Underrepresented Populations						
How many of your company Board Directors identify as from another underrepresented social group?						
For this question, please do not take gender into consideration as gender is assessed in a different question.						
O <sub>0%</sub>						
O <sub>1-9%</sub>						
O 10-19%						
O 20-29%						
○ 30%+						
Opon't know						
○ N/A						
Points Available: 0.91						
Supplier Diversity Policies or Programs						
Does your company have any of the following policies or programs in place to promote diversity within						
your supply chain?						
☐ We track diversity of ownership among our suppliers						
☐ We have a policy to give preferences to suppliers with ownership from underrepresented populations						
☐ We have formal targets to make a specific percentage of purchases from suppliers with diverse ownership						
☐ We have a formal program to purchase and provide support to suppliers with diverse ownership						
✓ None of the above						
N/A - Collecting supplier data or having preferential treatment policies is illegal in my country of operations						
Points Available: 0.45						

# **Supplier Ownership Diversity**

Supplier Ownership Diversity	
What percentage of your purchases were from companies that are maindividuals from underrepresented populations?	jority-owned by women or
○0%	
O 1-9%	
O 10-24%	
○ 25-39%	
O 40-49%	
○50%+	
Opon't Know	
Points Available: 0.91	
	OPERATIONS
Economic Impact	4.6
Geographic Structure and Scope	
We realize that for companies with more than one office, the definition complicated one to answer. Please tell us a bit about the structure of y	
Danone Place Amsterdam (DPA) is one of the global HQs of Danone located in Hoofddorp, functions represented in DPA such as global C&P, global SN working from here.	the Netherlands. We have 11 global
Points Available: 0.00	
Job Growth Rate	
What was your company's not job growth rate for full time and part time	no positions over the last 10

What was your company's net job growth rate for full-time and part-time positions over the last 12 months? ONLY include newly created jobs that are paid a living wage.

If there is no living wage data available for your country of operations, include new jobs that pay 10% or more above a minimum wage.

0% (no growth on a net basis)
 1-5%
 6-15%
 >15%

Points Earned: 4.00 of 4.00

#### **New Jobs Added Last Year**

Number of full-time and part-time jobs that have been added to your company's payroll. Enter 0 if none or if your company has no workers.

Last twelve months:

Last twelve months:

Sensitive

#### **Non-accredited Investor Ownership**

What percentage of the company is owned by individuals who would qualify as non-accredited investors?

0%

01-4%

**o** 5-14%

015-24%

025%+

O Don't know

Points Earned: 0.67 of 2.00

## **Local Ownership**

Is the majority (over 50%) of the company's ownership located locally to the majority of the company's workforce?

"Local" is defined as being part of the same community. While the size and distance of a community may vary by context, they should generally be based on a small-scale economically and culturally connected area like a metropolitan area or a city/town.

O Yes

● No

O Don't know

Points Available: 2.00

# **Local Purchasing and Hiring Policies**

A /I I	***		1 1			12 2							1	0
vvnat	written	local	purchasing	or r	าเทาต	nolicies	does	vour	comr	าลท∨	have	ın ı	olace	٦.۴

"Local" is defined as being part of the same community. While the size and distance of a community may vary by context, they should
generally be based on a small-scale economically and culturally connected area like a metropolitan area or a city/town.
☐ Written preference at each facility to purchase from local suppliers
☐ Formal targets or goals for the amount of local purchasing
Ready-to-use lists of preferred local suppliers and vendors for specific facilities
☐ Written preference for hiring and recruiting local managers
☐ Incentives for staff to live within 20 miles of local company facility
Other (please describe)
✓ No written local purchasing or hiring policies in place
Points Available: 1.00
Spending on Local Suppliers
What percentage of your company's expenses (excluding labor) was spent with independent suppliers local to the company's headquarters or relevant facilities in the last fiscal year?
Please click "Learn More" to understand how to answer this question.
O<20%
O 20-39%
O 40-59%
○ 60%+
On't know
Points Available: 2.00
Impactful Banking Services
What characteristics apply to the financial institution that provides the majority of your company's
banking services?
Certified CDFI or national equivalent social investment organization
Certified B Corporation
☐ Member of the Global Alliance for Banking on Values
Cooperative bank or credit union
☐ Local bank committed to serving the community
☐ Independently owned bank
✓ None of the above

Points Available: 2.00

#### **Corporate Citizenship Program**

How does your company take part in civic engagement? Your answers determine which future questions in the assessment are applicable to your company. Financial or in-kind product donations (excluding political causes) Community investments Community or pro-bono service Advocacy for adopting improved social or environmental policies or performance Partnerships with charitable organizations or membership with community organizations Discounted products or services to qualified underserved groups Free use of company facilities to host community events Equity or ownership in the company granted to a nonprofit Other - please describe ☐ None of the above Points Earned: 0.58 of 0.83 **Community Service Policies and Practices** How does your company manage employee community service? We have hosted or organized company service days in the last year The company offers paid time off for community service 20 hours or more a year of paid time off Our company monitors and records total volunteer hours Our company has set community service or pro-bono targets Other - please describe None of the above Points Earned: 0.41 of 0.83 % of Employees Volunteer Service What percentage of employees took paid time off for volunteer service last year? 00% 01-24% 025-49% 050-74%

Points Available: 1.66

O Don't know

075%+

#### **Total Amount of Volunteer Service Hours**

Number of hours volunteered by full-time and part-time employees of the organization during the last fiscal year

This should include both paid and unpaid time spent volunteering during traditional work hours, either for company-organized events or for employee-initiated activities.

Number of hours volunteered by full-time and part-time employees of the organization during the last fiscal year

We do not track this

Points Available: 0.00

## **Volunteer Service Per Capita**

What was the percentage of per capita worker time donated as volunteer, community service, or probono time in the reporting period?

Calculate by total volunteer hours / total hours worked, generally 2000 hours per FTE.

0%

O.1-.9% of time

1-2.4% of time

2.5-5% of time

○5%+ of time

Opn't know

Points Available: 1.66

# **Charitable Giving and Community Investment Policies and Practices**

What are your company's practices regarding donations or community investments?

☐ We have a formal statement on the intended social or environmental impact of our company's philanthropy
☐ We have a formal donations commitment (e.g. 1% for the planet)
☐ We match individual workers' charitable donations
☐ We allow our workers or customers to select charities to receive our company's donations
☐ We have screening practices for charitable contributions or impact measurement mechanisms for our community invest
✓ None of the above

ments

Points Available: 0.83

# **Policy Advocacy for Social and Environmental Standards**

Has your com	npany worked	with policymak	ers to dev	elop or a	advocate fo	or policy	changes	explicitly
designed to in	mprove social	or environmen	tal outcom	es in the	past two	years?		

	✓ Yes, company has offered support in name and/or signed petitions
	✓ Yes, company has provided active staff time or financial support
	✓ Yes, company has directly introduced, testified, made recommendations or provided expertise to advance standards
	Yes, and efforts resulted in a specific institutional, industry or regulatory reform
	Other - please describe
	☐ None of the above
Poi	ints Earned: 0.83 of 0.83

# **Advancing Social and Environmental Performance**

How has your company worked with its stakeholders (including competitors) to improve behavior or performance on social or environmental issues in the past two years?

✓ We have worked with other industry players on a cooperative initiative on relevant social and environmental standards for our industry
 ✓ We have provided data or contributed to academic research on social or environmental topics

☐ We participate in panel presentations or other public forums on social or environmental topics☐ We provide public resources for other businesses or stakeholders on improving social or environmental performance

Other - please describe

None of the above

Points Earned: 0.41 of 0.41

**Supply Chain Management** 

**OPERATIONS** 

6.7

# **Significant Supplier Descriptions**

Please select the types of companies that represent your Significant Suppliers:

Significant Suppliers represent 80% of your company's purchases in currency terms (excluding salaries on payroll and bonuses, rent,
utilities, and taxes).
☐ Product Manufacturers
Professional Service Firms (Consulting, Legal, Accounting)
☐ Independent Contractors
☐ Marketing and advertising
Office Supplies
☐ Benefits Providers
☐ Technology
✓ Raw materials
Farms
✓ Other - please describe
Points Available: 0.00
Social or Environmental Screening of Suppliers
Does your company screen or evaluate Significant Suppliers for social and environmental impact?
This question determines the set of supplier-focused questions your company will respond to.
Yes
○No
Points Available: 0.00
Supplier Screen Topics
What does your company formally screen for regarding the social or environmental practices and performance of your Significant Suppliers?
Significant Suppliers represent 80% of your company's purchases in currency terms (excluding salaries on payroll and bonuses, rent, utilities, and taxes).
✓ Compliance with all local laws and regulations, including those related to social and environmental performance
✓ Good governance, including policies related to ethics and corruption
Dositive practices beyond what is required by regulations (e.g. environmentally-friendly manufacturing process, excellent labor
practices)
☐ Third-party certifications related to positive social and/or environmental performance
Other - please describe
☐ We have no formal screening process in place

Points Earned: 0.38 of 0.76

# **Supplier Evaluation Practices**

What methods does your company use to evaluate the social or environmental impact of your suppliers?

Only select practices that apply to all your significant suppliers. See "Learn More" for further instructions.
☐ We share policies or rules with suppliers but we don't have a verification process in place
☐ We require suppliers to complete an assessment we designed
✓ We use third-party risk or impact assessment tools (Sedex, BIA)
☐ We conduct routine audits or reviews of suppliers at least every two years
✓ We have third parties conduct routine audits or reviews of suppliers at least every two years
✓ Other (please describe)
☐ None of the above
Points Earned: 0.76 of 0.76
Outsourced Staffing Services
Does your company outsource support services (staffing) essential to the delivery of your services to other individuals or organizations?
Your answers determine which future questions in the assessment are applicable to your company.      Yes
○ No Points Available: 0.00
Ono Points Available: 0.00  Outsourced Staffing Screening Topics
Points Available: 0.00
Points Available: 0.00  Outsourced Staffing Screening Topics  Does your company review or set requirements regarding the labor practices of its outsourced staffing
Points Available: 0.00  Outsourced Staffing Screening Topics  Does your company review or set requirements regarding the labor practices of its outsourced staffing service providers that includes the following topics?
Points Available: 0.00  Outsourced Staffing Screening Topics  Does your company review or set requirements regarding the labor practices of its outsourced staffing service providers that includes the following topics?  Your answers determine which future questions in the assessment are applicable to your company.
Outsourced Staffing Screening Topics  Does your company review or set requirements regarding the labor practices of its outsourced staffing service providers that includes the following topics?  Your answers determine which future questions in the assessment are applicable to your company.  Compliance with all local laws and regulations
Outsourced Staffing Screening Topics  Does your company review or set requirements regarding the labor practices of its outsourced staffing service providers that includes the following topics?  Your answers determine which future questions in the assessment are applicable to your company.  Compliance with all local laws and regulations  Compliance with international human rights and labor standards (for employees and contractors)
Outsourced Staffing Screening Topics  Does your company review or set requirements regarding the labor practices of its outsourced staffing service providers that includes the following topics?  Your answers determine which future questions in the assessment are applicable to your company.  Compliance with all local laws and regulations  Compliance with international human rights and labor standards (for employees and contractors)  Payment at or above industry benchmarks
Outsourced Staffing Screening Topics  Does your company review or set requirements regarding the labor practices of its outsourced staffing service providers that includes the following topics?  Your answers determine which future questions in the assessment are applicable to your company.  Compliance with all local laws and regulations  Compliance with international human rights and labor standards (for employees and contractors)  Payment at or above industry benchmarks  Payment of a living wage (for employees and contractors)
Outsourced Staffing Screening Topics  Does your company review or set requirements regarding the labor practices of its outsourced staffing service providers that includes the following topics?  Your answers determine which future questions in the assessment are applicable to your company.  Compliance with all local laws and regulations  Compliance with international human rights and labor standards (for employees and contractors)  Payment at or above industry benchmarks  Payment of a living wage (for employees and contractors)  Employee benefits provided
Outsourced Staffing Screening Topics  Does your company review or set requirements regarding the labor practices of its outsourced staffing service providers that includes the following topics?  Your answers determine which future questions in the assessment are applicable to your company.  Compliance with all local laws and regulations  Compliance with international human rights and labor standards (for employees and contractors)  Payment at or above industry benchmarks  Payment of a living wage (for employees and contractors)  Employee benefits provided  Professional development opportunities

Points Earned: 0.38 of 0.38

# % of Outsourced Services Accountable to Code of Conduct? What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question? 00% 01-20% 21-49% 050-74% 075-99% 0 100% O N/A Points Earned: 1.52 of 1.52 **Screening / Monitoring for Services** Which of the following methods are used to evaluate the social or environmental impact of your outsourced staffing services? Your answers determine which future questions in the assessment are applicable to your company. Company shares policies or rules with subcontractors but does not have a verification process in place Company requires subcontractors complete self-designed assessment Company utilizes third party risk or impact assessment tools (BIA) Company conducts routine audits/reviews of subcontractors at least every two years Company has third parties conduct routine audits/reviews of subcontractors at least every two year Other None of the above Points Earned: 0.10 of 0.38 % of Outsourced Staffing Services Screened / Monitored What % of your outsourced staffing services (on a currency basis) are evaluated based on the methods selected in the previous question? 00% 01-20% 021-49% 050-74% 075-99% 0 100% O N/A Points Earned: 1.52 of 1.52

# **Improving Impact of Suppliers**

Does the company have any of the following policies or programs to improve the social and/or environmental impact of suppliers, either in cases of noncompliance or more broadly?

Ρ	Points Earned: 0.38 of 0.38
	☐ None of the above
	Other
	Company has achieved quantifiable improvements on social or environmental performance of its supply chain
	Company incentivizes social and environmental performance or improvement through contract terms, prices, or other means
	their supply chain
	Company has participated in collaborative initiatives with other companies to help improve the social or environmental impact of
	suppliers to enable the suppliers to improve their performance
	Company provides training and/or resources to its own staff, focused on managing their own practices and relationships with
	company itself or through a third party
	Company provides training and/or resources on improving social or environmental performance to suppliers, either from the
	otherwise terminates contract
	Company requires a specific time period for suppliers to make changes to remediate code of conduct non-compliance or
	Company formulates corrective action or improvement plans with goals for continuous improvement of their supplier performance

# % of Suppliers with Programs to Improve Impact

For what % of your suppliers (on a currency basis) do the policies and programs selected in the previous question apply?

○ 0%
○ 1-20%
○ 21-49%
○ 50-74%
○ 75-99%
○ 100%
○ N/A

Points Earned: 1.33 of 1.52

#### **Independent Contractor Practices**

What are your company's policies regarding independent contractors that do not work greater than 20 hours per week for your company over an indefinite period or longer than 6 months?

Individual independent contractors who work greater than 20 hours per week for your company over an indefinite period or longer than 6 months should be considered in the Workers section

We have a formal routine process for independent contractors to receive post-project or -contract performance feedback
☐ We have a formal routine process for independent contractors to communicate post-project or post-contract feedback to the
company
Our independent contractors are verified to either work on a time-bound basis, split their time with work for other clients, or have
been offered employment
☐ Independent contractors are paid a living wage (calculated as hourly wage when living wage data is available)
We have independent contractors, but have not engaged in any of these practices

Points Earned: 0.38 of 0.76

#### **Environment**

**Environment Impact Area Introduction** 

N/A - We haven't used independent contractors in the last year

**OPERATIONS** 

0.0

This section asks about your environmental footprint to determine which questions are applicable later on in the assessment. It also identifies whether your company's product/service is designed to deliver a specific, material, positive environmental impact, and if so, opens the Environmental Impact Business Model section that is most applicable.

#### **Environmental Business Model**

Are your company's products/services or processes structured to restore or preserve the environment in any of the following ways? (Please note: the environmental impact of your day-to-day operations will be assessed in the remaining sections of the Environment Impact Area. This question is specifically asking about your products/services or innovative production processes.)

Answering affirmatively will opt you into additional sections of the B Impact Assessment with more specific questions about this Impact Business Model.

Through an innovative manufacturing, wholesale or agriculture process which is designed to significantly reduce environmental impact compared to typical practices for the industry

Through a product or service that preserves, conserves, or restores the environment or resources

✓ None of the above

Points Available: 0.00

**OPERATIONS** 

What percentage of company facilities (by area, both owned by company or leased) is certified to methe requirements of an accredited green building program?	eet
O<20%	
O 20-49%	
O 50-79%	
○ N/A	
Points Earned: 1.75 of 1.75	
Facility Improvement with Landlord	
If you lease your facilities, have you worked with your landlord to implement or maintain any of the following?	
✓ Energy efficiency improvements	
✓ Water efficiency improvements	
✓ Waste reduction programs (including recycling)	
☐ None of the above	
□ N/A - Company does not lease majority of facilities	
Points Earned: 1.75 of 1.75	
Environmental Purchasing Policy Topics	
Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following?	,
☐ Building and construction	
Carpets	
Cleaning	
☐ Electronics	
Fleets	
☐ Food or food services	
Landscaping	
☐ Meetings and conferences	
Office supplies	
Paper	
Product input materials	
Other - please describe	
✓ We don't have an environmentally preferable purchasing policy	
Points Available: 1.75	

**Green Building Standards** 

### **Environmental Management Systems**

Does your company have an environmental management system (EMS) covering waste generation, energy usage, water usage, and carbon emissions that includes any of the following?

Checkboxes	3-5 ca	n only be	selected in	f Checkbox 2	2 applies.
------------	--------	-----------	-------------	--------------	------------

Policy statement documenting our organization's commitment to the environment
✓ Assessment undertaken of the environmental impact of our organization's business activities
Stated objectives and quantifiable targets for environmental aspects of our organization's operations
✓ Programming designed, with allocated resources, to achieve these targets
Periodic compliance and auditing to evaluate programs conducted
☐ We have no environmental management system

Points Earned: 1.40 of 1.75

Air & Climate 6.0

### **Monitoring Energy Usage**

Does your company monitor, record, or report its energy usage?

Please select one answer option indicating if the company monitors energy use and potentially sets targets (answers 1-4). If the company sets targets, answer option 5 may apply in addition.

☐ We do not currently monitor and record usage
☐ We monitor and record usage but have set no reduction targets
✓ We monitor usage and have set intensity targets (e.g. relative to dollars of revenue, volume produced, etc.) that are being
monitored
We monitor usage and have set absolute reduction targets regardless of company growth
☐ We have met specific reduction targets during the reporting period

Points Earned: 0.24 of 0.48

# **Total Energy Use**

Total energy used (Gigajoules) during the last 12 months:

Total energy used (Gigajoules) during the last 12 months: 2949

We do not track this

Points Available: 0.00

# **Total Renewable Energy Use** Total energy used from renewable resources (Gigajoules) during the last 12 months: Total energy used from renewable resources (Gigajoules) during the last 12 months: 2949 ☐ We do not track this Points Available: 0.00 **Renewable Energy Usage** What percentage of energy use is produced from renewable sources? Include electricity and other energy consumption from heating, hot water, etc. 00% 01-24% 025-49% 050-74% O 75-99% 0 100% O Don't Know Points Earned: 0.24 of 0.24 Low Impact Renewable Energy Use What percentage of energy use is produced from low-impact renewable sources?

Include electricity and other energy consumption from heating, hot water, etc. Please include both purchased and onsite-generated renewable energy.

00% 01-24% 025-49% 050-74% O 75-99% 0 100%

O Don't know

Points Earned: 0.97 of 0.97

# **Facility Energy Efficiency**

For what systems has your	company used energy	conservation of	r efficiency	measures for	a majority of
your corporate facilities (by	square feet) in the past	t year?			

-	
	✓ Equipment: Energy Star appliances, automatic sleep modes, after-hour timers, etc.
	✓ Lighting: natural light, CF bulbs, occupancy sensors, daylight dimmers, task lighting, etc.
	✓ HVAC: programmable thermostat, timers, occupancy sensors, shade sun-exposed walls, double-paned windows, etc.
	✓ Other - please describe
	☐ None of the above
	□ N/A - We utilize virtual office
_	
Po	pints Earned: 0.48 of 0.48

# **Energy Use Reductions**

Have conservation and efficiency improvements led to energy savings for your facilities? If so, by how much?

Please calculate based on changes from last year or annualized from a base year, referring to electricity use and other energy consumption from heating, hot water, etc.

0% 1-4% 5-9% 10-14%

15-20%>20%

O Don't know

Points Earned: 0.97 of 0.97

# **Monitoring Greenhouse Gas Emissions**

How does your company manage its greenhouse gas emissions for at least Scope 1 and 2?

Tiew deed year company manage ne	greening gas entiresione for at loads ecope 1 and 2.					
Please select only one answer option indicating if	the company monitors greenhouse gas emissions and potentially sets targets (answers					
1-4). If the company sets targets and/or achieved	carbon neutrality, answers 5 or 6 may apply in addition.					
☐ We do not currently monitor and record em	issions					
☐ We regularly monitor and record emissions	☐ We regularly monitor and record emissions but have not set any reduction targets					
✓ We regularly monitor and record emissions	and have set specific reduction targets relative to previous performance (e.g. a 5%					
reduction of GHGs from baseline year)						
☐ We regularly monitor and record emissions	and have set specific science-based targets necessary to achieve global goals to					
address climate change						
☐ We have met the specific reduction targets	set during this reporting period					
We have achieved carbon neutrality						
Points Earned: 0.24 of 0.48						
Total Scope 1 GHGs						
Total Greenhouse Gas Emissions (me	tric tonnes of CO2 equivalent) in:					
Scope 1:						
Scope 1: 146	<b>Important:</b> Note that this assessment has a specific scope. For further details, refer to the introductory paragraph.					
☐ We do not track this	the introductory paragraph.					
Points Available: 0.00						
Total Scope 2 GHGs						
Total Greenhouse Gas Emissions (me	tric tonnes of CO2 equivalent) in:					
Scope 2:						
·	Important: Note that this assessment has a specific scope. For further details, refer to					
Scope 2: 340  We do not track this	the introductory paragraph.					
Uve do not track this						
Points Available: 0.00						
Total Scope 3 GHGs						
Total Greenhouse Gas Emissions (me	tric toppes of CO2 equivalent) in:					
·	the tornes of GOZ equivalent, in.					
Scope 3:						
Scope 3: 3949	<b>Important:</b> Note that this assessment has a specific scope. For further details, refer to the introductory paragraph.					
☐ We do not track this						

Points Available: 0.00

# **Carbon Intensity**

What is your current Carbon Intensity for Scopes 1 and 2 (measured in metric tons of CO2/\$million of revenue), not including the use of carbon credits or offsets?

revenue), not including the use of carbon credits or offsets?
Please use USD to allow for standardized comparisons.
○>100

>100
81-100
61-80
41-60
21-40
1-20
0
Don't know

Points Earned: 0.48 of 0.48

# **Carbon Intensity**

What is your current Carbon Intensity for Scopes 1 and 2, measured in tons of CO2/\$million of revenue, including the use of carbon credits or offsets?

Please use USD to accurately evaluate the answer option.

O>100

081-100

O 61-80

O 41-60

O 21-40

**1**-20

0

O Don't know

Points Earned: 0.97 of 0.97

# Greenhouse Gas Emissions Reduced What percentage of Scope 1 and 2 GHG emissions has been saved due to efficiency improvements implemented by your company? 00% 01-4% 05-9% 010-14% 0 15-20% 0 20%+ O Don't Know Points Earned: 0.97 of 0.97 **Reducing Impact of Travel/Commuting** Does your company have any programs or policies in place to reduce the environmental footprint caused by travel/commuting? Employees are subsidized/incentivized for use of public transportation, carpooling, or biking to work Facilities are designed to facilitate use of public transportation, biking, or cleaner burning vehicles (e.g. electric chargers) Employees are encouraged to use virtual meeting technology to reduce in person meetings

Points Earned: 0.48 of 0.48

None of the above

#### % GHG Emissions Offset

Company has a written policy limiting corporate travel

If your company purchased certified carbon credits in the reporting period, what % of Scope 1 and 2 GHG emissions were offset?

○ 0%
○ 1-24%
○ 25-49%
○ 50-74%
○ 75-99%
○ 100%
○ Don't know
● N/A - No carbon offsets purchased

Points Available: 0.48

**OPERATIONS** 

Water 1.3

# **Monitoring and Managing Water Use**

Does your company monitor and manage your water usage?

Please selectionly one answer option indicating if the company monitors water usage and potentially sets targets (answers 1-4). If the
company sets targets, answer option 5 may apply in addition.
☐ We do not currently monitor and record water usage
☐ We regularly monitor and record water usage but have not set any reduction targets
✓ We monitor and record water usage and have set specific reduction targets relative to previous performance (e.g. a 5% reduction
of water usage from baseline year)
We regularly monitor and record emissions and have set science-based targets necessary to achieve sustainable usage linked to
our local watershed
☐ We have met specific reduction targets set during this reporting period
Points Earned: 0.50 of 1.00
Total Water Use
Total water use (liters) during the last 12 months
Total water use (liters) during the last 12 months 2376000
☐ We do not track this
Points Available: 0.00
Water Conservation Practices
What water conservation methods have been implemented at the majority of your corporate offices or
plant facilities:
Please check all that apply.
✓ Low-flow faucets, taps, toilets, urinals, or showerheads
Grey-water usage for irrigation
☐ Low-volume irrigation
✓ Harvest rainwater
✓ Other - please describe
☐ None of the above
□ N/A - Our company has a virtual office

Points Earned: 0.87 of 1.00

Land & Life 3.2

**OPERATIONS** 

# **Monitoring and Reporting Non-hazardous Waste**

How does your company monitor and manage your waste production?

Please select one answer option indicating if the company monitors waste production and potentially sets targets (answers 1-4). If the
company sets targets, answers 5 and/or 6 may apply in addition.
☐ We do not currently monitor and record waste production
☐ We regularly monitor and record waste production but have not set any reduction targets
☑ We regularly monitor and record waste production and have set specific reduction targets relative to previous performance (e.g. a
5% reduction of waste to landfill from baseline year)
☐ We regularly monitor and record waste produced and have set a zero waste target
☐ We have met the specific reduction targets set during this reporting period
☐ We produce zero waste to landfill / ocean
Points Earned: 0.50 of 1.00
Non-hazardous Waste Generated
Waste Produced: Non-Hazardous Waste (metric tonnes) during the last 12 months
Waste Produced: Non-Hazardous Waste (metric tonnes) during the last 12 months 52.795
☐ We do not track this
Points Available: 0.00
Total Waste Disposed
Waste Disposed (metric tonnes) during the last 12 months
Waste Disposed (metric tonnes) during the last 12 months 52.795
☐ We do not track this
Points Available: 0.00
Total Waste Recycled
Waste Disposed: Recycled/Reused (metric tonnes) during the last 12 months
Waste Disposed: Recycled/Reused (metric tonnes) during the last 12 months 49.099
☐ We do not track this
Points Available: 0.00

# Recycling Programs What % of your facilities on a square foot basis have a facility-wide recycling program that has ongoing collection of at least all standard materials in your area? O <20% O 21-40% O 41-60% O 61-80% O >80% Points Earned: 1.00 of 1.00 Reducing Waste Optional unweighted metrics: Approximately by what % has your company reduced solid and

Optional unweighted metrics: Approximately by what % has your company reduced solid and hazardous waste generation (normalized for revenue changes) over the following periods?

The past two years

The past two years	
✓ We do not track	this

Points Available: 0.00

# **Hazardous Waste Disposal**

Can your company verify that your hazardous waste is always disposed of responsibly?

This includes batteries, paint, electronic equipment, etc.



Points Earned: 1.00 of 1.00

#### **Chemical Reduction Methods**

Which of the following environmentally prefer	red products ha	ave been pu	urchased for	the majority	of
your corporate facilities?					

☐ Non-toxic janitorial products

✓ Unbleached / chlorine free paper products

Soy-based inks or other low VOC inks

Recycled/environmentally preferred office supplies (paper, pens, notebooks, etc.)

Other - please describe

☐ None of the above

Points Earned: 0.75 of 1.00

#### **Customers**

**OPERATIONS** 

# **Customers Impact Area Introduction**

0.0

This section identifies whether your company's product/service is designed to deliver a specific, material, positive impact for its customers (beyond the value normally provided from goods or services), and if so, opens the Customer Impact Business Model section that is most applicable.

## **Customer Impact Business Model Introduction**

Do any of your company's products/services address a social or economic problem for your customers and/or their beneficiaries?

Your answers determine which future questions in the assessment are applicable to your company.

O Yes

No

Points Available: 0.00

**OPERATIONS** 

# **Customer Stewardship**

2.7

# **Managing Customer Stewardship** Does your company do any of the following to manage the impact and value created for your customers or consumers? We offer product / service guarantees, warranties, or protection policies We have third party quality certifications or accreditations ✓ We have formal quality control mechanisms ✓ We have feedback / customer service feedback or complaint mechanisms ✓ We monitor customer or consumer satisfaction ☑ We assess the outcomes produced for our customers through the use of our product or service. ☑ We have written policies in place for ethical marketing, advertisement, or customer engagement. We manage the privacy and security of client / customer data ☐ None of the above Points Earned: 0.56 of 0.56 **Monitoring Customer Satisfaction and Retention** Which of the following are true of your company with regards to customer or client satisfaction and/or retention? Company monitors customer satisfaction Company shares customer satisfaction internally within the company Company shares customer satisfaction publicly Company has specified targets for customer / client satisfaction In the last year, company has achieved specified targets for satisfaction ☐ None of the above Points Earned: 0.22 of 0.56 **Managing Product Impacts** Does the company do any of the following with regards to managing the potential impact their products have on customers / beneficiaries? Company regularly monitors customer outcomes and well-being Company has formal program to incorporate customer testing and feedback into product design

- Company has formal programs in place to continuously improve outcomes produced for customers (including reducing negative effects or increasing positive effects)

Other

None of the above

Points Earned: 0.56 of 0.56

#### **Managing Marketing and Advertising**

Does the company have any of the following practices with regard to ensuring accurate, ethical, and positive marketing and advertising?	
☐ Company makes transparent potential risks and negative impacts of products, including, when appropriate ingredient lists  ✓ Company has formal policies to review the accuracy and ethics of marketing and advertising	
✓ Company complies with independent marketing and advertising standards relevant to their sector or industry	
✓ Company has programs in place to promote social and or environmental causes through its marketing and advertising	
Company gets input of the communities that are featured on the company's messaging and advertising campaigns and is inclusive	ve
of the culture of those communities.	
Other	
☐ None of the above	
Points Earned: 0.42 of 0.56	
Data Usage and Privacy	
Does your company have any of the following to address data usage and privacy issues?	
Company has a formal publicly available data and privacy policy	
Company makes all users aware of information collected, length of time it is preserved, how it's used, and whether and how it is	
shared with other entities (public or private)	
✓ All customers have option to decide how their data can be used	
Company's all email list building and email marketing strategies are GDPR compliant	
Other	
☐ None of the above	
□ N/A - Company does not collect sensitive data	
Points Earned: 0.42 of 0.56	
Data Security Management	
Does the company have any of the following practices to ensure security of private data?	
✓ Data privacy is included in company wide risk management compliance processes	
✓ All employees with access to data are trained on data privacy policies	
✓ Company has a formal code of conduct that defines unauthorized uses of data	
✓ Internal audits of data security	
✓ External audits of data security	
✓ Simulated hacks on data security	
Other	
☐ None of the above	
□ N/A - Company does not collect sensitive data	

Points Earned: 0.56 of 0.56

#### **Disclosure Industries**

Disclosure questions on specific production and trade.

#### **Disclosure Alcohol**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Alcohol

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

#### **Disclosure Tobacco**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Tobacco

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

#### **Disclosure Gambling**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Gambling

Please also select "Yes" if your company serves clients in this industry

O Yes

No

#### **Disclosure Firearms Weapons**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Firearms, weapons or munitions

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

#### **Disclosure Pornography**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Pornography

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

#### Disclosure Payday, Short Term, or High Interest Lending

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Payday, short-term, or high-interest lending

Please also select "Yes" if your company serves clients in this industry

O Yes

No

#### **Disclosure Fossil Fuels**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Fossil-fuel-based oil, natural gas, or coal extraction, distribution, sale, etc.

Please also select "Yes" if your company serves clients in this industry

O Yes



Points Available: 0.00

#### **Disclosure Mining**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Mining

Please also select "Yes" if your company serves clients in this industry

O Yes



Points Available: 0.00

#### **Disclosure Nuclear Power or Hazardous Materials**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Nuclear power, radioactive materials or hazardous waste

Please also select "Yes" if your company serves clients in this industry

O Yes



#### **Disclosure Prisons**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Prisons

O Yes

No

Points Available: 0.00

#### **Disclosure Whole Life Insurance**

Please also select "Yes" if your company serves clients in this industry

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Whole life insurance products

Select "Yes" only if the company earns 80%+ of its revenue from whole life insurance products.

O Yes

No

Points Available: 0.00

#### **Disclosure Volunteer Placement to Orphanages**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Organizing volunteer programs to orphanages or child care organizations

O Yes

No

Points Available: 0.00

#### **Disclosure Tax Advisory Services**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Tax advisory services

O Yes

No

#### **Disclosure Animal Products or Services**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Animal-based products or services (including seafood)

Points Available: 0.00

No

#### **Disclosure Genetically Modified Organisms**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Genetically modified organisms

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

#### Disclosure Illegal Products or Subject to Phase Out

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Products or activities that are illegal under country laws or regulations where they have operated, banned in international conventions or agreements, or subject to international phase-out or regulation

O Yes

No

Points Available: 0.00

#### Disclosure Industries at Risk of Human Rights Violations

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Industries reliant upon materials at high risk of human rights infringements (e.g. conflict minerals)

O Yes

No

#### Other Disclosure Industries

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Other industries that may cause social or environmental harm or are subject to stakeholder criticism or concern

O Yes

No

Points Available: 0.00

#### **Company Explanation Of Disclosure Item Flags**

If you selected "Yes" to any of the "Disclosure Industries" listed above, please provide a detailed explanation of the company's involvement for each affirmative response:

If this does not apply to you, please enter "Does not apply" in the text area below.

Does not apply

Points Available: 0.00

#### **Disclosure Practices**

Disclosure questions on sensitive practices.

#### No formal Registration Under Domestic Regulations

Please indicate if your company engages in any of the following practices:

Company is not formally registered in accordance with all relevant regulations and requirements

If your company is a formally registered business, select "No."

O Yes

No

Points Available: 0.00

#### **Tax Reduction Through Corporate Shells**

Please indicate if your company engages in any of the following practices:

Company uses corporate shells or other structural means, such as establishing multiple corporate entities, to minimize tax payments

O Yes

No

# **Operates in conflict zones** Please indicate if your company engages in any of the following practices: Company operates in conflict zones Yes O No Points Available: 0.00 Sale of Data Please indicate if your company engages in any of the following practices: Company sells or provides access to consumer or user data O Yes No Points Available: 0.00 Facilities located in sensitive ecosystems Please indicate if your company engages in any of the following practices: Company facilities are located adjacent to or in sensitive ecosystems O Yes ● No Points Available: 0.00

#### **Marketing of Breastmilk Substitutes**

Please indicate if your company engages in any of the following practices:

Marketing of breastmilk substitutes

Yes

O No

#### Activities against freedom of association/collective bargaining

Please indicate if your company engages in any of the following practices:

Company has taken a public stance against unionization, has engaged in activities that may be perceived as taking a stance against union organizing, or prohibits workers from freely associating and bargaining collectively for the terms of one's employment

O Yes

Points Available: 0.00

#### **Employs Individuals on Zero-Hour Contracts**

Please indicate if your company engages in any of the following practices:

Company employs individuals on zero-hour contracts

O Yes

No

Points Available: 0.00

#### Company workers are prisoners

Please indicate if your company engages in any of the following practices:

Company uses workers who are prisoners

O Yes

No

Points Available: 0.00

#### Company Employs Workers Under Age 15 (Or Other ILO Minimum Age)

Please indicate if your company engages in any of the following practices:

Company employs workers under the age of 15 (or other minimum work age covered by the International Labour Organization Convention No. 138) and/or company does not keep personnel records that include evidence of the date of birth of each

O Yes

No

#### **Overtime For Hourly Workers Is Compulsory**

Please indicate if your company engages in any of the following practices:

Overtime work is compulsory and exceeds 48 hours in a week

O Yes

No

Points Available: 0.00

#### **Other Disclosure Practices**

Please indicate if your company engages in any of the following practices:

Other sensitive practices that may cause social or environmental harm, or are subject to stakeholder concern

O Yes

No

Points Available: 0.00

#### **Company Explanation Of Disclosure Item Flags**

If you selected "Yes" to any of the "Disclosure Practices" listed above, please provide a detailed explanation of the company's engagement in each practice marked in the affirmative:

If this does not apply to you, please enter "Does not apply" in the text area below.

Does not apply

Points Available: 0.00

#### **Disclosure Outcomes & Penalties**

Disclosure questions concerning litigation, relocation of communities, accidents, and on-the-job fatality.

#### **On-Site Fatality**

Please indicate if your company has experienced any of the following in the past 5 years:

Company has had an operational or on-the-job fatality

O Yes

● No

**Litigation or Arbitration** Please indicate if your company has experienced any of the following in the past 5 years: Litigation or arbitration against company either ongoing, settled, or found against the company O Yes No Points Available: 0.00 Company has filed for bankruptcy Please indicate if your company has experienced any of the following in the past 5 years: Company has filed for bankruptcy O Yes ● No Points Available: 0.00 **Bribery, Fraud, or Corruption** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Bribery, fraud, or corruption O Yes No Points Available: 0.00 **Anti-Competitive Behavior** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a

fine or sanction in the past five years for any of the following:

Anti-competitive behavior

O Yes

● No

#### Financial Reporting, Taxes, Investments, or Loans

Points Available: 0.00

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Financial reporting, tax payments, investments, or loans O Yes No Points Available: 0.00 **Political Contributions or International Affairs** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Political contributions or international affairs O Yes No Points Available: 0.00 **Labor Issues** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Labor issues (including safety and discrimination) O Yes No Points Available: 0.00 **Breaches of Confidential Information** Please indicate if your company has experienced any of the following in the past 5 years: Breaches of individual privacy and/or losses of individual confidential data O Yes No

# **Significant Layoffs** Please indicate if your company has experienced any of the following in the past 5 years: Company has had layoffs of more than 20% of the workforce O Yes No Points Available: 0.00 Hazardous Discharges Into Air/Land/Water (Past 5 Yrs) Please indicate if your company has experienced any of the following in the past 5 years: Company sites have experienced accidental discharges to air, land or water of hazardous substances O Yes No Points Available: 0.00 Large Scale Land Conversion, Acquisition, or Relocation Please indicate if your company has experienced any of the following in the past 5 years: Construction or operation of company involved large scale land acquisition, convergence, or degradation (including the construction or refurbishment of dams), or resulted in the resettlement or economic displacement of 5,000 or more people O Yes No Points Available: 0.00 **Penalties Assessed For Environmental Issues**

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Environmental management penalties, including animal welfare

O Yes
No

#### **Violation of Indigenous Peoples Rights**

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Infringing on indigenous people's rights, for instance by utilizing lands owned or used by indigenous peoples without full documented consent of such peoples

O Yes

Points Available: 0.00

#### Other Disclosure Outcomes & Penalties

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Other penalties, complaints, or grievances filed or levied against the company for negative impacts on local communities, human rights, or other stakeholder concerns

O Yes

No

Points Available: 0.00

#### **Company Explanation Of Disclosure Item Flags**

If you selected "Yes" to any of the "Disclosure Outcomes & Penalties" listed above, please provide a detailed explanation of the company's experience related to each affirmative response:

If this does not apply to you, please enter "Does not apply" in the text area below.

Does not apply

Points Available: 0.00

#### **Supply Chain Disclosure**

Disclosure questions concerning the significant suppliers of the company

#### **Suppliers in Conflict Zones**

Please indicate if any of the following statements are true regarding your company's suppliers:

Operation in conflict zones

O Yes

 $\bigcirc\,\mathsf{No}$ 

O Don't Know

#### **Suppliers Negative Social Impact**

Please indicate if any of the following statements are true regarding your company's suppliers:

Practices or outcomes that produced substantial negative impacts regarding human rights, labor conditions, or local communities

○ Yes○ No● Don't Know

Points Available: 0.00

#### **Suppliers Negative Environmental Impact**

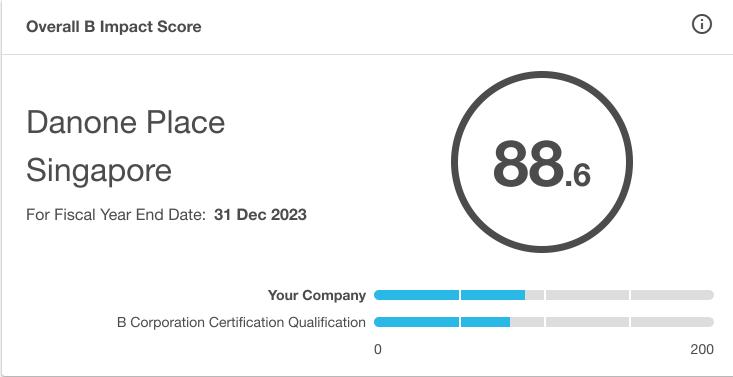
Please indicate if any of the following statements are true regarding your company's suppliers:

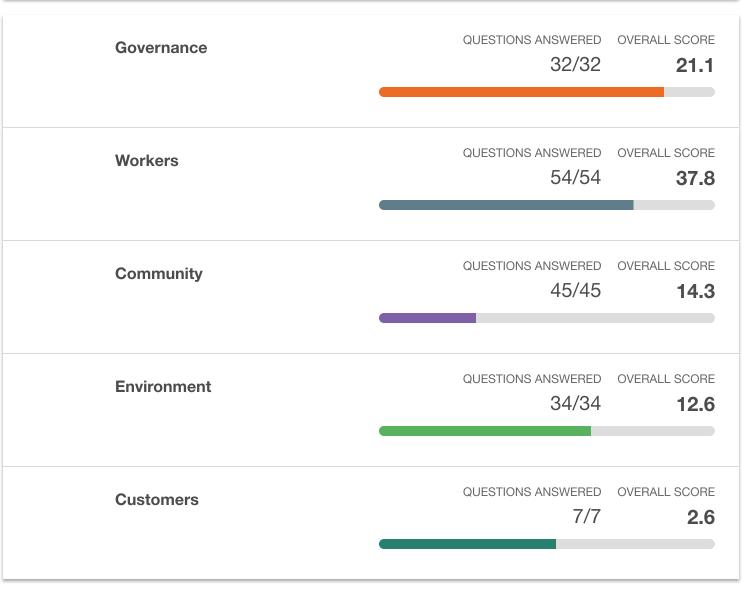
Practices or outcomes that produced substantial negative environmental impact

O Yes

O No

ODon't Know





# Mission & Engagement

3.9

#### **Level of Impact Focus**

Describe your company's approach to creating positive impact.

This is an unweighted question that will not impact your score and is asked only for research/benchmarking purposes.
Oreating positive social or environmental impact is not a focus for our business
OWe occasionally think about the social and environmental impact of some aspects of our business, but not frequently.
O We frequently consider our social and environmental impact, but it isn't a high priority in decision-making.
• We consistently incorporate social and environmental impact into decision-making because we consider it important to the
success and profitability of our business.
O We treat our social and environmental impact as a primary measure of success for our business and prioritize it even in cases
where it may not drive profitability.
Points Available: 0.00
Mission Statement Characteristics
Mission Statement Characteristics  Does your company's formal, written corporate mission statement include any of the following?
Does your company's formal, written corporate mission statement include any of the following?
Does your company's formal, written corporate mission statement include any of the following?  A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.
Does your company's formal, written corporate mission statement include any of the following?  A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company. Please check all that apply.
Does your company's formal, written corporate mission statement include any of the following?  A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.  Please check all that apply.  No social or environmental commitment
Does your company's formal, written corporate mission statement include any of the following?  A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.  Please check all that apply.  No social or environmental commitment  A general commitment to social or environmental responsibility (e.g. to conserve the environment)
Does your company's formal, written corporate mission statement include any of the following?  A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.  Please check all that apply.  No social or environmental commitment  A general commitment to social or environmental responsibility (e.g. to conserve the environment)  A commitment to a specific positive social impact (e.g. poverty alleviation, sustainable economic development)
Does your company's formal, written corporate mission statement include any of the following?  A formal written corporate mission statement is one that is either publicly facing or formally shared with the employees of the company.  Please check all that apply.  No social or environmental commitment  A general commitment to social or environmental responsibility (e.g. to conserve the environment)  A commitment to a specific positive social impact (e.g. poverty alleviation, sustainable economic development)  A commitment to a specific positive environmental impact (e.g. reducing waste sent to landfills through upcycled products)

#### **Mission Statement**

Please share the text of your formal mission statement here.

Bringing Health through food to as many people as possible

#### Social and Environmental Decision-Making

How does your company integrate social and environmental performance into decision-making?

Your answers determine which future questions in the assessment are applicable to your company. Employee training that includes social or environmental issues material to our company or its mission. Manager roles with job descriptions that explicitly incorporate social and environmental performance Performance reviews that formally incorporate social and environmental issues Compensation and job descriptions of executive team members that include social and environmental performance Board of Directors review of social and environmental performance We measure our externalities in monetary terms and incorporate them into our financial balances Other - please describe ☐ None of the above Points Earned: 0.75 of 0.75 **Social and Environmental Performance Training** How are social or environmental performance principles and practices incorporated into employee training programs? Please check all that apply. Only included informally in orientation, training, or instruction Specific, formal training is integrated into new employee and new manager training Specific, formal training is integrated into ongoing employee and manager training Workers articulate goals and achievements related to social and environmental metrics as an individual or part of a workplace team All supervisors and managers receive training on how to communicate social and environmental goals to employees and implement accountability for results None of the above Points Earned: 0.25 of 0.75 Managers with Responsibilities to Mission What percentage of full-time managers have social or environmental mission-related responsibilities or expectations in their job descriptions? 00% 0 1-49% 050-99% 0 100%

Points Earned: 0.19 of 0.75

# Social and Environmental Management Reviews What percentage of full-time managers had a formal written performance evaluation in the last year that included social or environmental goals?

○ 0 ● 1-49% ○ 50-99% ○ 100%

Points Earned: 0.38 of 0.75

#### **Mission-driven Executive Compensation**

Which of your executives have their compensation tied to achieving specific social and environmental metrics or objectives?

Please check all that apply.

None

✓ Our CEO or President

Senior managers reporting to the CEO or President

Points Earned: 0.75 of 0.75

#### **Board Review of Social or Environmental Performance**

Does the Board of Directors or equivalent governing body review your company's social or environmental performance on at least an annual basis?

O No, our Board doesn't review that

O Yes, the Board receives a general update on the company's social or environmental performance

Yes, the Board reviews key performance indicators (KPIs) on the company's social or environmental performance

O N/A - Our company has no Board of Directors or equivalent governing body

Points Earned: 0.75 of 0.75

#### Stakeholder Engagement

Has your company done any of the following to engage stakeholders about your social and environmental performance?

✓ We have an advisory board that includes stakeholder representation
✓ We have a formal stakeholder engagement plan or policy that includes identification of relevant stakeholder groups
☐ We have created mechanisms to identify and engage traditionally underrepresented stakeholder groups or demographics
☑ We have formal and regular processes in place to gather information from stakeholders (focus groups, surveys, community
meetings, etc.)
☑ We have formal procedures to address results from stakeholder engagement, with a designated individual or team responsible for
appropriate follow ups.
We report the results of stakeholder engagement on social and environmental performance to the highest level of oversight in the
company, such as the Board
✓ We publicly report on stakeholder engagement mechanisms and results
Other - please describe
☐ No formal stakeholder engagement
Points Earned: 0.38 of 0.38

#### Management of Material Social and Environmental Issues

How does your company identify, measure, and manage the most material social and environmental issues relevant to your operations and business model?

Answers 3-5 can only be selected if a materiality assessment has been conducted and answer 2 applies.

✓ We track impact metrics that we've chosen based on company mission or executive decision
 ✓ We have conducted a materiality assessment of our company using stakeholder engagement mechanisms or research
 ○ We have identified and measure metrics based on the results of the materiality assessment we conducted for the company
 ○ We have set performance targets for all identified material issues and measurements
 ○ We measure the material social and environmental outcomes produced by our performance on our KPIs over time
 ○ None of the above

Points Earned: 0.34 of 0.75

#### **Identification of Material Issues**

Based on the processes you have highlighted, what are the material issues that have been identified?

Health through food, preserving and regenerating nature, and thriving people & communities.

Points Available: 0.00

**OPERATIONS** 

## Governance Structures What is the company's highest level of corporate oversight? Owner or Manager Governed (including Board of Directors with only owners/ executives) O Management, Executive Committee, or Democratic Governance O Non-Fiduciary Advisory Board Board of Directors (with at least one member who is not an executive or owner of the company) Points Earned: 0.75 of 0.75 **Governing Body Characteristics** Which of the following apply to your company's Board of Directors? Please check all that apply. Meets at least twice annually ✓ Meets at least quarterly Includes at least one independent member Includes at least 50% independent members Oversees executive compensation Has an Audit Committee with at least one independent member ✓ Has a Compensation Committee with at least one independent member Company is a cooperative and elects Board from membership ☐ None of the above □ N/A - no Board of Directors Points Earned: 0.75 of 0.75 **Governing Body Stakeholder Representation** Does your company's Board of Directors have voting seats representing: Select all that apply. Executive employees ✓ Non-executive employees Community expertise (e.g. local university representative) Environmental expertise (e.g. environmental nonprofits) ☐ Customers ☐ None of the above N/A - no Board of Directors Points Earned: 0.19 of 0.38

# **Conflict of Interest Questionnaire** Do all Board members and officers complete an annual conflict of interest questionnaire? Yes O No O N/A - No Board of Directors or equivalent Points Earned: 0.38 of 0.38 **Code of Ethics** What is required by your company's Code of Ethics? Prohibition of bribes in any form, including kickbacks or gifts, on any portion of contract payments or soft dollar practices Formal oversight policy covering direct or indirect political contributions, charitable donations, and sponsorships Public disclosure of financial and in-kind contributions to political parties, politicians, lobby groups, charitable organizations, and advocacy groups Other - please describe ☐ None of the above □ N/A - No Code of Ethics Points Earned: 0.50 of 0.75 Instruction on Code of Ethics How does your company instruct employees regarding your Code of Ethics on behavioral expectations, bribery, and corruption? Please check all that apply. ✓ We instruct the Board of Directors on the Code at least annually ✓ We instruct all newly hired workers on the Code We instruct managers on the Code on an ongoing basis ✓ We instruct all non-managerial workers on the Code on an ongoing basis We communicate changes to the Code whenever it is updated Other - please describe No Code of Ethics or equivalent, or no training on the Code

Points Earned: 0.75 of 0.75

### **Anti-Corruption Practices** Which of the following anti-corruption reporting and prevention systems are in place? Written employee whistle-blowing policy with confidentiality policy Circulation of whistle-blowing policy to all employees and business partners Communication of the anti-corruption system at least annually to the relevant internal and external stakeholders Annual training on the anti-corruption system Providing supporting tools and guidance (e.g. self-assessment survey for high-risk departments) Anonymous mechanisms to report concerns and grievances Individual or department oversight with direct access to Board of Directors We take part of a collective action/coalition with governments, community-based organizations, NGOs and other businesses to act against corruption Other - please describe ☐ None of the above Points Earned: 0.75 of 0.75 **Monitoring Ethics and Corruption** Does your company do any of the following with regard to monitoring and reporting on your anticorruption programme? Responsibility for the monitoring has been clearly assigned and resources have been made available Mechanisms are in place for continuous monitoring (internal employee self-evaluations, automated controls monitoring) ✓ The management of the company (e.g. Board of Directors, Audit Committee) review the results of internal and external reviews and ensure that required changes are implemented in an appropriate and prompt manner External independent assurance is conducted to provide further security to management and stakeholders regarding the effectiveness of the anti-corruption programme Regular reporting announcements about the program are made at least annually to relevant internal and external stakeholders (workshops, CEO announcement, newsletter) None of the above Points Earned: 0.60 of 0.75 **Reviewed / Audited Financials** Does the company produce financials that are verified annually by an independent source through an Audit or Review? O No O Yes, through a review

Points Earned: 0.75 of 0.75

Yes, through an audit

#### **Financial Controls**

Does your company maintain any of the following financial controls?

Please check all that apply.

✓ IT systems have different password protection systems that are changed periodically with different access levels according to the	
position of the staff member accessing the data	
Fraud risk assessment is conducted at least annually, with any identified internal control deficiencies communicated to Board of	
Directors and senior management	
Lines of financial reporting, responsibilities, and limits for the authorization, approval, and verification of disbursements are all	
documented in writing	
☐ Financial control activities are documented, and at a minimum, cover controls around cash disbursement, accounts receivable,	
accounts payable, and inventory management	
☐ None of the above	
Points Earned: 0.50 of 0.75	

#### **Company Transparency**

What information does the company make publicly available and transparent?

Your answers determine which future questions in the assessment are applicable to your company.

- ✓ Beneficial ownership of the company
- Financial performance (must be transparent to employees at minimum)
- Social and environmental performance (e.g. impact reports)
- Membership of the Board of Directors
- ☐ None of the above

Points Earned: 0.75 of 0.75

#### **Financial Transparency with Employees**

How does your company formally share financial information with full-time employees?

Exclude compensation data. Please check all that apply.

- We have no formal documented process to share financial information with employees
- Our company discloses all financial information (except salary info) at least yearly
- Our company discloses all financial information (except salary info) at least quarterly
- 🗹 In addition to sharing financials, our company also has an intentional education program around shared financials
- ☐ In addition to sharing financials with employees, our company publicly reports its financial statements

Points Earned: 0.56 of 0.75

Does your company publicly share information on your social or environmental performance on an annual basis?	
☐ We provide descriptions of our social and environmental programs and performance	
☐ We voluntarily share social or environmental performance scorecards	
Specific quantifiable social or environmental indicators or outcomes are made public	
☐ We set public targets and share progress to those targets	
We present information in a formal report that allows comparison to previous time periods	
Reporting information / structure is based on a comprehensive third party standard (ex. GRI or B Impact Assessment)	
A third party has validated / assured the accuracy of the information reported	
☐ Impact reporting is integrated with financial reporting	
✓ We don't report publicly on social or environmental performance	
We don't report publicly on boolar of environmental performance	
Points Available: 0.75	
Points Available: 0.75 OPERATIO	NS
Points Available: 0.75	NS
Points Available: 0.75  OPERATIO	NS
Points Available: 0.75  Governance Metrics  This section asks for your company to provide important financial information that will be referenced later in the	NS
Points Available: 0.75  Governance Metrics  OPERATIO  0.0  This section asks for your company to provide important financial information that will be referenced later in the assessment.	NS
Points Available: 0.75  Governance Metrics  OPERATIO  0.0  This section asks for your company to provide important financial information that will be referenced later in the assessment.  Last Fiscal Year	NS —

# Points Available: 0.00

Select your reporting currency

O Singapore Dollar - SGD

**Reporting Currency** 

#### **Revenue Year Before Last**

Total Earned Revenue

From the fiscal year before last

If your company has not yet completed its first fiscal year, please put \$0

From the fiscal year before last

Sensitive

#### **Revenue Last Year**

Total Earned Revenue

From the last fiscal year

This question will be used for scored calculation questions later in the assessment. Please complete for accurate scoring. If your company has not yet completed its first fiscal year, please put \$0

From the last fiscal year

**Sensitive** 

#### **Net Income Last Year**

Net Income

From the last fiscal year

If your company has not yet completed its first fiscal year, please put \$0

From the last fiscal year

**Sensitive** 

#### **Net Income Year Before Last**

Net Income

From the fiscal year before last

From the fiscal year before last

Sensitive

IMPACT BUSINESS MODELS

Recognizes corporate forms and amendments that preserve mission and/or considers stakeholders regardless of company ownership

#### **Mission Lock**

Separate from a mission statement, what has your company done to legally ensure that its social or environmental performance is a part of its decision-making over time, regardless of company ownership?

This question is related to the legal requirement for Certified B Corps. Click "Learn" for more information and resources about this requirement.

Points Earned: 10.00 of 10.00

#### Workers

**OPERATIONS** 

#### **Workers Impact Area Introduction**

0.0

This section identifies who should be considered a "worker" in the B Impact Assessment and reports your worker-related metrics. It also identifies whether your company is designed to deliver a specific, material, positive impact for its workers, and if so, opens the Worker Impact Business Model section that is most applicable.

#### Majority Hourly vs. Salaried Workers

Are the majority (greater than 50%) of your employees paid on a fixed salary or a daily or hourly wage?

This is a REQUIRED question that determines the set of additional questions your company will respond to regarding your employee impact.

Fixed Salary

O Daily or hourly wage

#### **Use Of Contracted Labor**

Is any of your company's labor performed by subcontracted organizations or individuals, such as outsourced staffing services or independent contractors?

our answers determine which future questions in the assessment are applicable to your company.
✓ Yes, some of our labor is contracted to third party subcontractors that manage staff on our behalf
Yes, we hire individual independent contractors who are contracted to work greater than 20 hours per week for your company over
an indefinite period or longer than 6 months
We utilize individual independent contractors who do not work greater than 20 hours per week for us over an indefinite period or
longer than 6 months
□ None of the above
oints Available: 0.00
ndependent Contractor Instructions
for the remainder of the Workers section, you should consider individual independent contractors who work greater than 20 hours per week for your company over an indefinite period or longer than 6 months as "employees" or "workers"
Ok, I will consider all independent contractors that meet these specifications in my responses to the remaining questions in the Workers section.
oints Available: 0.00
Vorkers Impact Business Model Introduction
s your company structured to benefit its employees in either of the following ways?
our answers determine which future questions in the assessment are applicable to your company.
Ownership structures that provide significant equity (>40%) and empowerment to all employees (e.g. employee-owned

Providing high quality jobs or professional development for individuals with chronic barriers to employment (workforce

Points Available: 0.00

development programs)

None of the above

# Number of Total Full-Time Workers Current Total Full-Time Workers Please click "Learn More" to understand how to answer this question. Current Total Full-Time Workers 113 ☐ We do not track this Points Available: 0.00 # of Full Time Workers Last Year Number of Total Full-Time Workers Total full-time workers twelve months ago Please click "Learn More" to understand how to answer this question. Total full-time workers twelve months ago 118 ☐ We do not track this Points Available: 0.00 # of Part Time Workers Number of Total Part-Time Workers **Current Total Part-Time Workers** Please click "Learn More" to understand how to answer this question. Current Total Part-Time Workers 0 ☐ We do not track this Points Available: 0.00 # of Part Time Workers Last Year Number of Total Part-Time Workers Total part-time workers twelve months ago Please click "Learn More" to understand how to answer this question. Total part-time workers twelve months ago 0 ☐ We do not track this Points Available: 0.00

# of Full Time Workers

# # of Temporary Workers Number of Total Temporary Workers Current Total Temporary Workers Please click "Learn More" to understand how to answer this question. Current Total Temporary Workers 5 We do not track this Points Available: 0.00 # of Temporary Workers Last Year Number of Total Temporary Workers Total temporary workers twelve months ago Please click "Learn More" to understand how to answer this question. Total temporary workers twelve months ago 3 We do not track this

Points Available: 0.00

#### **Financial Security**

**OPERATIONS** 

11.5

#### **Lowest Paid Wage**

What is the company's lowest wage as calculated on an hourly basis?

Please exclude students and interns in this calculation.

What is the company's lowest wage as calculated on an hourly basis?

**Sensitive** 

# % of Employees Paid Individual Living Wage

What percentage of employees on an FTE (Full Time Equivalent) basis are paid at least the equivalent
of a living wage for an individual?
Please exclude students and interns in this calculation.

<75%
<p>75-89%
90-99%
100%

O N/A

Points Earned: 2.96 of 2.96

#### % of Employees Paid Family Living Wage

What percentage of employees on an FTE (Full Time Equivalent) basis are paid at least the equivalent of a living wage for a family?

Please exclude students and interns in this calculation.

O<75%

O 75-89%

090-99%

0 100%

O N/A

Points Earned: 2.96 of 2.96

#### % Above the Minimum Wage

What percentage above the legal minimum wage does your lowest-paid hourly employee earn?

Please answer this guestion ONLY taking into account hourly workers. If you do not have hourly workers, select N/A.

0% - Lowest wage is equivalent to minimum wage

01-9%

010-29%

○ 30-49%

050-75%

○75%+

N/A - We do not employ hourly workers

# **Initiatives To Increase Wages and Benefits**

If it is not possible to verify a living wage in your country, has your company participated in any
leadership initiatives/agreements to increase wages or benefits to workers provided in your country or
industry?

Examples include commissioning a living wage calculation. Select N/A if living wage already exists.
○ Yes
○No
N/A - Living wage already exists
Points Available: 1.48
Compensation Policies and Practices
Does your company offer any of the following additional financial benefits to non-executive workers?
Your answers determine which future questions in the assessment are applicable to your company.
Cost of living adjustments that match inflation rates of the country
✓ Bonuses or profit-sharing
✓ Employee ownership opportunities
☐ None of the above
Points Earned: 0.99 of 1.48
Employees Receiving a Bonus
What percentage of full-time and part-time employees, excluding founders and executives, received a monetary bonus in the last fiscal year?
O <sub>0%</sub>
O 1-24%
O 25-49%
○ 50-74%
● 75-99%
O 100%
○ N/A
Points Earned: 1.11 of 1.48

#### **Significance of Bonuses**

What was the equivalent percentage of profits that were distributed as bonuses to non-executive workers in the last fiscal year?

Sensitive

#### % Participation in Employee Ownership

What percentage of all full-time employees have been granted stock, stock options, or stock equivalents (including participation in an ESOP or other qualified ownership plans) in the company?

Select N/A if your company is a consumer/shared services cooperative, a producer cooperative or a nonprofit.

- 01-24%
- 025-49%
- 050-74%
- **0** 75-99%
- 0100%
- O N/A

Points Earned: 1.48 of 1.48

#### % of Company Owned by Non-Executive Employees

What percentage of the company is owned by workers who are not executives or founders?

00%

**1-4%** 

05-24%

025-49%

050%+

O N/A

O Don't Know

Points Earned: 0.74 of 2.96

Retirement Programs	
Do employees have access to any of the following savings programs for retirement?	
✓ Government-sponsored pension or superannuation plans  ☐ Private Pension or Provident Funds ☐ Plan that specifically includes Socially-Responsible Investing option ☐ None of the above  Points Earned: 1.11 of 1.48	
Financial Services for Employees	
What financial products, programs, or services does your company provide that help to medhealth needs of hourly employees?	et financial
Please answer this question ONLY taking into account hourly workers. If you do not have hourly workers, select N/A.	
□ Direct deposit □ Access to free or affordable banking services or payroll cards (e.g. free ATM debit card) □ Financial management tools or coaching □ Emergency or short-term savings programs □ Low-interest or interest-free loans □ Debt management, refinancing, or loan payment contributions □ Employer match for deposits into savings accounts □ Paychecks issued off-schedule on a need basis □ Tax preparation services □ Other - please describe □ None of the above ☑ N/A - We do not employ hourly workers	
Points Available: 0.74	ODEDATION
Health, Wellness, & Safety	8.0
Government Provision Of Healthcare	
How is healthcare provided in the country where the majority of employees reside?	
<ul> <li>Universal Provision of Basic Healthcare Services (e.g. United Kingdom)</li> <li>Government-mandated or -provided health insurance programs (e.g. Switzerland)</li> <li>None of the Above</li> </ul>	

#### **Healthcare Coverage**

What percentage of workers receive healthcare coverage either through a government plan or paid by the company?

If healthcare is covered through the company, only consider workers for which the company pays the majority of healthcare costs.
O<75%
O 75-84%
O 85-94%
● 95%+
Points Earned: 2.67 of 2.67

#### **Supplementary Health Benefits**

What benefits does your company provide to all full-time tenured workers to supplement government programs?

Only select benefits the company pays the majority of costs to all full-time tenured workers. Select Other if the company covers less than 50% of the expenses for the benefits listed or other benefits offered.

☑ Disability coverage or accident insurance
✓ Life insurance
Private dental insurance
✓ Private supplemental health insurance
✓ Other - please describe
☐ None of the above

Points Earned: 2.67 of 2.67

#### **Supplementary Health Benefits Eligibility for Part-Time Workers**

When do part-time workers become eligible to participate in the supplementary benefits offered by your company?

If applicable, please select one answer indicating tenure requirements (answers 1-2), and one answer indicating weekly hour requirements (answers 3-4).

Part-time workers are not eligible at time of hire, but become eligible to participate within their first 6 months of employment
Part-time workers are eligible to participate at time of hire
Part-time workers are only eligible if they work more than 20 hours a week
Part-time workers are eligible even if they work less than 20 hours a week
☐ We do not offer supplementary health benefits to part-time workers
✓ N/A - We don't have part-time employees

#### **Health and Wellness Initiatives**

What health and wellness initiatives or policies does your company offer beyond insurer-provided programs?

Check all that apply.

<b>✓</b> W	Ve sponsor an	d encourage	workers to pa	articipate in h	ealth and v	wellness act	ivities during	the workweek (	(e.g. wall	king or st	teps
progr	rams)										

- We offer incentives for workers to complete health risk assessments or participate in health and wellness activities (e.g., a fund for exercise equipment, subsidized gym membership)
- Employees have access to behavioral health counseling services, web resources, or Employee Assistance Programs
- Spouses, partners, or children of employees are provided access to behavioral health counseling services, web resources, or Employee Assistance Programs
- ☑ We have policies and programs in place to prevent ergonomic-related injuries in the workspace
- ✓ Over 25% of workers have completed a health risk assessment in the last twelve months
- ✓ Management receives reports on aggregate participation in worker wellness programs
- Other please describe
- Company does not offer any formal health and wellness initiatives

Points Earned: 2.67 of 2.67

#### **Indoor Air Quality Monitoring**

Does the company monitor indoor environmental quality to ensure a healthy and comfortable work space and avoid "Sick Building Syndrome"?

Select N/A if you have no facilities.

O Yes

● No

O N/A

Points Available: 1.33

**OPERATIONS** 

**Career Development** 

4.7

### **Professional Development Policies and Practices**

Does your company provide any of the following training opportunities to workers for professional development?

Points Earned: 0.24 of 0.71

## **Management Training** What management training and coaching do new and existing managers regularly receive? Check all that apply. Providing ongoing praise and corrective feedback Conflict negotiation and resolution Group dynamics and optimal team functioning Performance evaluation systems ✓ Other - please describe None of the above Points Earned: 0.71 of 0.71 **Employee Review Process** Which of the following is included or applies to your company's formal process for providing performance feedback to employees? Check all that apply. Process has a regular schedule and is conducted at least annually Peer and subordinate input Written guidance for career development Social and environmental goals Clearly-identified and achievable goals A 360-degree feedback process ✓ All tenured employees receive feedback ☐ None of the above Points Earned: 1.13 of 1.41 **Internal Promotions**

What percentage of employees has been internally promoted within the last 12 months?

Exclude material owners in your calculation.

0%

01-5%

06-15%

15%+

Points Earned: 0.71 of 0.71

### **Intern Hiring Practices**

How does your company manage the hiring and treatment of interns?

Check all that apply. If there is no third party living wage calculated for your country of operations, please do not select "payment of a living wage."

☑ We have a formalized policy or program outlining the objectives of internships or internship programs for participants
✓ We partner with education institutions to provide internship opportunities or work-study programs
☐ We pay interns a living wage
✓ Our interns receive formal performance reviews
Our interns have a formal opportunity to provide feedback on experience
✓ We have hired interns on as full-time permanent employees in the past two years
☐ Intern tenures are restricted to not exceed one year if interns are not currently enrolled in school
☐ None of the above
□ N/A - Our company does not employ interns
Points Earned: 0.71 of 0.71

### **End of Employment Support**

What are your formal company policies regarding employee termination and layoffs?

We have a policy to provide written notice of employee performance prior to termination

We have a policy to provide performance improvement plans or stated corrective time periods prior to termination

✓ We have a policy to provide at minimum 2+ weeks of severance per year of employment

We provide outplacement services for terminated employees

We don't have written termination or severance policies

Points Earned: 0.35 of 0.35

**Career Development (Salaried)** 

**OPERATIONS** 

1.5

# **Skills-Based Training Participation**

Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?

Skills-based training to advance core job responsibilities	
○0%	
O 1-24%	
○ 25-49%	
○ 50-74%	
● 75%+	
O Don't know	
Points Earned: 0.25 of 0.25	
Cross-Job Skills Training Participation	

Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?

Skills-based training on cross-job functions beyond regular responsibilities (e.g. public speaking training, management training for non-managers)

○ 0%
O 1-24%
O 25-49%
O 50-74%
<del>0</del> 75%+
O Don't know

Points Earned: 0.25 of 0.25

### **Life Skill Training Participation**

Excluding newly hired workers, what % of full-time and part-time workers received the following types of formal training during the last 12 months?

Training on life skills for personal development (e.g. literacy, personal financial planning)

○0%
O 1-24%
<b>25-49%</b>
○ 50-74%
○75%+
O Don't know

Points Earned: 0.13 of 0.25

### **External Professional Development Participation**

What percentage of full-time workers has participated in external professional development or lifelong learning opportunities in the past fiscal year?

Professional development should be paid for in advance, reimbursed or subsidized by the company.
○ 0%
O 1-24%
O 25-49%
<ul><li>50-74%</li></ul>
○75%+
Points Earned: 0.38 of 0.50
Subsidized Educational Opportunities
Subsidized Educational Opportunities  What percentage of full-time workers received advancement or reimbursement for continuing education opportunities in the last fiscal year?
What percentage of full-time workers received advancement or reimbursement for continuing
What percentage of full-time workers received advancement or reimbursement for continuing education opportunities in the last fiscal year?
What percentage of full-time workers received advancement or reimbursement for continuing education opportunities in the last fiscal year?  Continuing education opportunities include GED, college credits, industry-recognized accreditation, etc.
What percentage of full-time workers received advancement or reimbursement for continuing education opportunities in the last fiscal year?  Continuing education opportunities include GED, college credits, industry-recognized accreditation, etc.
What percentage of full-time workers received advancement or reimbursement for continuing education opportunities in the last fiscal year?  Continuing education opportunities include GED, college credits, industry-recognized accreditation, etc.  0 0 1-5%

### **Career Development Policies**

What are your company's policies and practices around career development and promotion?

Employees who seek to take a short-term leave or sabbatical will have their jobs guaranteed upon return

Our company will make an effort to find a place for employees who seek to take a long-term leave or sabbatical upon their return

Employees are able to make lateral moves or change career direction or pace when possible

☐ None of the above

Points Earned: 0.25 of 0.25

**OPERATIONS** 

### **Engagement & Satisfaction**

4.8

### **Employee Handbook Information** What is included in your company's written and accessible employee handbook? A non-discrimination statement An anti-harassment policy with reporting mechanisms, processes, and disciplinary procedures A statement on work hours Policies on pay and performance issues Policies on benefits, training and leave Grievance resolution process Disciplinary procedures and possible sanctions A neutrality statement regarding workers' right to bargain collectively and freedom of association Prohibition of child labor and forced or compulsory labor We have no written employee handbook Points Earned: 0.43 of 0.43 **Paid Secondary Caregiver Leave** What secondary parental leave policies are available to your workers, either through your company or a government program? Select all that apply, but only select one answer indicating the total amount of paid time equivalent (answers 2-4). See "Learn More" for further instructions. Workers receive unpaid time off for secondary parental leave Workers receive up to 2 weeks (or full pay equivalent) paid leave ✓ Workers receive between 2 to 5 weeks (or full pay equivalent) paid leave Workers receive greater than 5 weeks (or full pay equivalent) paid leave Policy does not distinguish between primary and secondary caregiving, or provides equivalent time and pay to both No secondary caregiver leave is offered to employees Points Earned: 0.52 of 0.87 **Supplementary Benefits** What supplementary benefits are provided to a majority of non-managerial workers? Including full time and part time employees. Please check all that apply. On-site childcare Off-site subsidized childcare Free or subsidized meals Policy to support breastfeeding mothers Other - please describe ☐ None of the above

Points Earned: 1.30 of 1.73

### **Worker Empowerment**

How does your company engage and empower workers?	_	_	_						
now does your company engage and embower workers?	ш	1014	000	MOLIK	aamaan.	000000	and	OMBOULOK	MORKORO?
	г	1()VV	uues	VOLI	COHIDANV	endade	ancı	ennoower	WUIKEIS

☑ We have formalized feedback and complaint mechanisms beyond direct reporting lines to address concerns and improve
company practices
✓ We have processes in place to provide input from employees prior to operational and/or strategic policy or practice changes
Employee complaint / input mechanisms are reviewed at least every other year, with input from employees themselves into the
process
Company tracks usage of input/ feedback / complaint mechanisms and resolution / implementation rates
☐ We have adopted open book management or self-management principles within the workplace
✓ Workers have opportunity to elect member(s) to the Board of Directors
Other - please describe
☐ None of the above
Points Earned: 0.87 of 0.87

### **Surveying and Benchmarking Engagement and Attrition**

Does your company monitor and evaluate your worker satisfaction and engagement in any of the following ways?

Your answers determine which future questions in the assessment are applicable to your company.

- ✓ We calculate employee attrition rate
- ✓ We benchmark employee attrition rate to relevant benchmarks
- We regularly (at least once a year) conduct employee satisfaction or engagement surveys
- We benchmark employee satisfaction to relevant industry benchmarks
- ✓ We disaggregate calculations based on different demographic groups to identify trends
- We outperform industry benchmarks on attrition
- ✓ We outperform industry benchmarks on satisfaction
- ☐ None of the above

Points Earned: 0.87 of 0.87

### **Departed Employees**

Number of full-time and part-time workers that departed or left the company in the last twelve months Enter 0 if None.

Number of full-time and part-time workers that departed or left the company in the last twelve months

Sensitive

### **Employee Satisfaction** What percent of your employees are "Satisfied" or "Engaged"? Select N/A if satisfaction or engagement is not formally surveyed. 0<65% 65-80% 081-90% 090%+ O N/A Points Earned: 0.87 of 1.73 **OPERATIONS Engagement & Satisfaction (Salaried)** 2.2 **Number of Paid Days Off** What is the annual minimum number of paid days off (including holidays) for full-time employees? 0-15 work days 16-22 work days 23-29 work days 0 30-35 work days 36+ work days Points Earned: 0.63 of 0.70 **Paid Primary Caregiver Leave for Salary Workers** Which of the following describe the primary parental leave policies for salaried workers, either through the company or government program? If applicable, please select one answer indicating total time off (answers 1-3), and one answer indicating fully paid time off (answers 4-7). Primary caregivers receive 4-12 weeks of time off for parental leave (including unpaid and paid leave) Primary caregivers receive 13 weeks to 6 months of time off for parental leave (including unpaid and paid leave) Primary caregivers receive more than 6 months of time off for parental leave (including unpaid and paid leave). 4-12 weeks of primary parental leave (or equivalent) is fully paid 13-18 weeks of primary parental leave (or equivalent) is fully paid 19-24 weeks of primary parental leave (or equivalent) is fully paid More than 24 weeks of primary parental leave (or equivalent) is fully paid Primary caregivers receive less than 4 weeks off or no time off for parental leave Points Earned: 0.42 of 0.70

### **Worker Flexibility Options**

What job flexibility	options do	es the	company	provide,	whenever	feasible,	in wri	ting and	ni b	practic	e for
the majority of wor	rkers?										

Please check all that apply.
✓ Part-time work schedules at the request of workers
✓ Flex-time work schedules allowing freedom to vary start and stop times
✓ Telecommuting (e.g. working from home one or more days per week)
☐ Job-sharing
☐ None of the above
Points Earned: 0.52 of 0.70
Workplace Flexibility in Practice
Which of the following flexible workplace practices have been used in the past 12 months?
Please check all that apply.
☐ Managers or executives worked part-time or in a job-share
✓ Managers or executives are in a telecommuting position
✓ We hired new people into permanent positions that are telecommuting
☐ We hired new people into permanent positions that are part-time or job-share
☐ We have transitioned staff into part-time, job-share, or telecommuting positions
Other - please describe
☐ None of the above
Points Earned: 0.70 of 0.70

### **Attrition Rate for Salaried Workers**

What percentage of full-time and part-time salaried workers left the company during the last twelve months?

Calculation should include voluntary and involuntary separation, but exclude workers dismissed with cause.

Sensitive

Community

This section identifies whether your company is designed to deliver a specific, material, positive impact for its community, and if so, opens the Community Impact Business Model section that is most applicable.

### **Community Oriented Impact Business Model**

Does your company's business model create a specific positive benefit for stakeholders such as charitable partners, vendors or suppliers in need, or your local community?

Your answers determine which future questions in the assessment are applicable to your company.

O Yes

No

Points Available: 0.00

**OPERATIONS** 

### **Diversity, Equity, & Inclusion**

7.9

### **Inclusive Hiring Practices**

How does your company create an inclusive recruiting and hiring process?

- ✓ We include a statement in all our job postings with a commitment to diversity, equity, and inclusion
- ✓ We don't ask about incarceration history during our application process
- We conduct anonymous or "blind" reviews of applications or resumes without attaching names or identifiable characteristics
- We actively recruit through organizations or services that serve individuals from underrepresented populations
- We conduct analyses of our job description language and requirements to ensure they are inclusive and equitable
- ☐ None of the above

Points Earned: 0.36 of 0.91

### **Diverse Ownership and Leadership**

Is your company majority-owned or -led by individuals from any of the following underrepresented groups?

Please select all that apply.

- Led by an individual from an underrepresented racial or ethnic minority
- Led by another underrepresented individual (veterans, LGBT, etc.)
- Majority owned by women
- Majority owned by individuals from underrepresented racial or ethnic minorities
- Majority owned by other underrepresented individuals (veterans, LGBT, etc.)
- ✓ None of the above

Points Available: 0.91

### **Inclusive Work Environments**

How does your company create an equitable and inclusive workplace for employees?

Inclusion Committee)  ✓ We offer trainings for all employees on topics related to diversity, equity, and inclusion  ☐ We have voluntary employee resource or affinity groups  ✓ Our facilities are designed to meet accessibility requirements for individuals with physical disabilities
<ul> <li>☐ We have voluntary employee resource or affinity groups</li> <li>✓ Our facilities are designed to meet accessibility requirements for individuals with physical disabilities</li> </ul>
Our facilities are designed to meet accessibility requirements for individuals with physical disabilities
✓ Our facility restrooms are gender-neutral or gender-inclusive
Ue have programs in place to provide mentorship, apprenticeships, or internships for individuals from underrepresented groups
☐ We accommodate learning or emotional disabilities in work processes and workplace policies
☐ None of the above
Points Earned: 0.73 of 0.91

### Management of Diversity, Equity, and Inclusion

How does your company manage and improve your workplace diversity and inclusivity?

✓ We anonymously survey employees on gender identity, race/ethnicity, disability status, and other demographic factors to track the
diversity of our workforce
✓ We have set specific, measurable diversity improvement goals that are reviewed by senior executives or our Board of Directors
✓ We have conducted a pay equity analysis by gender, race/ethnicity, or other demographic factors and, if necessary, implemented

✓ We analyze job categories, satisfaction, promotion, retention rates, or benefits by different demographic groups, and if necessary, have implemented corrective actions for inequitable results

We specifically analyze diversity, equity, and inclusion data for individuals who are part of multiple underrepresented	groups
None of the above	

Points Earned: 0.91 of 0.91

### **Measurement of Diversity**

equal compensation improvement plans or policies

What attributes of a diverse workforce does your company track, either through anonymous surveys or other methods legal in your jurisdiction?

If collecting this type of demographic data is not legal in your jurisdiction, select None of the Above.

- Socioeconomic status (as determined by low income residence, education level, etc.)
- ✓ Race or ethnicity
- ✓ Gender
- ✓ Age
- ✓ Other please describe
- ☐ None of the above

Points Earned: 0.91 of 0.91

### What percentage of your workforce lives in poor/very poor or low-income areas or does not have college degree? 00% 01-9% 010-19% 020-29% ○30%+ O Don't Know Points Earned: 0.23 of 0.91 **Workers from Ethnic or Racial Minorities** What percentage of your workforce identifies as being from a racial or ethnic minority? 00% 01-9% 010-19% 020-29% ○30%+ O Don't Know Points Earned: 0.76 of 0.91 **Women Workers** How many of your non-managerial workers identify as women? 00% 01-9% 010-24% 025-39% 040-49% **0** 50%+ O Don't know

**Low Income Workers** 

Points Earned: 0.91 of 0.91

### **Age Diversity in Workforce** What percentage of your workforce is either under the age of twenty four or over the age of fifty? 00% 01-9% 0 10-19% 020-29% O 30%+ O Don't Know Points Earned: 0.45 of 0.91 **Workers from Other Underrepresented Populations** What percentage of your workforce identifies as part of another underrepresented social group other than the demographics featured above (e.g. individuals with disabilities, LGBTQ+ individuals, individuals who have been incarcerated, etc.)? Demographics featured in other questions and excluded here: Socioeconomic status, Race or ethnicity, Gender, Age 00% 01-9% 010-19% 020-29% 030%+ O Don't Know Points Earned: 0.91 of 0.91 **High to Low Pay Ratio** What multiple is the highest compensated individual paid, inclusive of bonus, as compared to the lowest paid full-time worker? >20x O 16-20x O 11-15x O 6-10x ○ 1-5x Points Available: 0.91

How many of your company Board Directors identify as from another underrepresented social group?
or this question, please do not take gender into consideration as gender is assessed in a different question.
O 0%
○ 1-9%
O 10-19%
O 20-29%
○ 30%+
Opn't know
○ N/A
Points Available: 0.91
Supplier Diversity Policies or Programs
Does your company have any of the following policies or programs in place to promote diversity within your supply chain?
☐ We track diversity of ownership among our suppliers
☐ We have a policy to give preferences to suppliers with ownership from underrepresented populations
☐ We have formal targets to make a specific percentage of purchases from suppliers with diverse ownership
☐ We have a formal program to purchase and provide support to suppliers with diverse ownership
✓ None of the above
N/A - Collecting supplier data or having preferential treatment policies is illegal in my country of operations
Points Available: 0.45
Supplier Ownership Diversity
What percentage of your purchases were from companies that are majority-owned by women or ndividuals from underrepresented populations?
O 0%
○ 1-9%
O 10-24%
O 25-39%
O 40-49%
○ 50%+
Opn't Know

**Directors from Underrepresented Populations** 

Points Available: 0.91

### **Geographic Structure and Scope**

We realize that for companies with more than one office, the definition of local involvement is a more complicated one to answer. Please tell us a bit about the structure of your company geographically.

Danone Place Singapore (one of Danone's three international headquarters) is spread accross two locations: one office in the CB

Points Available: 0.00

### **New Jobs Added Last Year**

Number of full-time and part-time jobs that have been added to your company's payroll. Enter 0 if none or if your company has no workers.

Last twelve months:

Last twelve months:

Sensitive

### **Job Growth Rate**

What was your company's net job growth rate for full-time and part-time positions over the last 12 months? ONLY include newly created jobs that are paid a living wage.

If there is no living wage data available for your country of operations, include new jobs that pay 10% or more above a minimum wage.

0% (no growth on a net basis)
1-14%
15-24%
25%+

Points Available: 4.00

### Non-accredited Investor Ownership

What percentage of the company is owned by individuals who would qualify as non-accredited investors?

0% 1-9% 10-24% 25-49%

O 50%+

O Don't know

Points Earned: 0.67 of 2.00

### **Local Ownership**

Is the majority (over 50%) of the company's ownership located locally to at least two-thirds of the company's workforce?

"Local" is defined as being part of the same community. While the size and distance of a community may vary by context, they should generally be based on a small-scale economically and culturally connected area like a metropolitan area or a city/town.

Yes

No

Don't know

Points Available: 2.00

### **Local Purchasing and Hiring Policies**

What written local purchasing or hiring policies does your company have in place?

"Local" is defined as being part of the same community. While the size and distance of a community may vary by context, they should generally be based on a small-scale economically and culturally connected area like a metropolitan area or a city/town.

Written preference at each facility to purchase from local suppliers
☐ Formal targets or goals for the amount of local purchasing
Ready-to-use lists of preferred local suppliers and vendors for specific facilities
✓ Written preference for hiring and recruiting local managers
☐ Incentives for staff to live within 20 miles of local company facility
Other (please describe)
☐ No written local purchasing or hiring policies in place

Points Earned: 0.50 of 1.00

### **Spending on Local Suppliers**

What percentage of your company's expenses (excluding labor) was spent with independent suppliers local to the company's headquarters or relevant facilities in the last fiscal year?

Please click "Learn More" to understand how to answer this question.

<20%</li>
 20-39%
 40-59%
 60%+
 Don't know

Points Available: 2.00

### **Facilities in Low-Income Communities**

what percentage of your workforce is low-income of does not have a college of	egree AND is also
employed in company facilities located in low-income communities?	
○ <10%	
O 10-19%	
O 20-29%	

O Don't Know

○30%+

Points Available: 2.00

### **Impactful Banking Services**

What characteristics apply to the financial institution that provides the majority of your company's banking services?

Certified CDFI or national equivalent social investment organization
Certified B Corporation
☐ Member of the Global Alliance for Banking on Values
Cooperative bank or credit union
Local bank committed to serving the community
☐ Independently owned bank
✓ None of the above

Points Available: 2.00

**Civic Engagement & Giving** 

**OPERATIONS** 

1.1

### **Corporate Citizenship Program**

How does your company take part in civic engagement?

Your answers determine which future questions in the assessment are applicable to your company.
Financial or in-kind product donations (excluding political causes)
Community investments
✓ Community or pro-bono service
Advocacy for adopting improved social or environmental policies or performance
Partnerships with charitable organizations or membership with community organizations
☐ Discounted products or services to qualified underserved groups
✓ Free use of company facilities to host community events
Equity or ownership in the company granted to a nonprofit
✓ Other - please describe
☐ None of the above
Points Earned: 0.50 of 0.83
Community Service Policies and Practices
How does your company manage employee community service?
✓ We have hosted or organized company service days in the last year
✓ The company offers paid time off for community service
20 hours or more a year of paid time off
Our company monitors and records total volunteer hours
Our company has set community service or pro-bono targets
Other - please describe
None of the above
Points Earned: 0.62 of 0.83
% of Employees Volunteer Service
What percentage of employees took paid time off for volunteer service last year?
O <sub>0%</sub>
O 1-24%
O 25-49%
O 50-74%
○ <sub>75%+</sub>
On't know

Points Available: 1.66

### **Total Amount of Volunteer Service Hours**

Number of hours volunteered by full-time and part-time employees of the organization during the last fiscal year

This should include both paid and unpaid time spent volunteering during traditional work hours, either for company-organized events or for employee-initiated activities.

Number of hours volunteered by full-time and part-time employees of the organization during the last fiscal year

We do not track this

Points Available: 0.00

### **Volunteer Service Per Capita**

What was the percentage of per capita worker time donated as volunteer, community service, or probono time in the reporting period?

Calculate by total volunteer hours / total hours worked, generally 2000 hours per FTE.

0%
1-2.4% of time
2.5-5% of time
5%+ of time

Points Available: 1.66

O Don't know

### **Charitable Giving and Community Investment Policies and Practices**

What are your company's practices regarding donations or community investments?

We have a formal statement on the intended social or environmental impact of our company's philanthropy
☐ We have a formal donations commitment (e.g. 1% for the planet)
☐ We match individual workers' charitable donations
☐ We allow our workers or customers to select charities to receive our company's donations
☐ We have screening practices for charitable contributions or impact measurement mechanisms for our community investments
✓ None of the above

Points Available: 0.83

### **Advancing Social and Environmental Performance**

How has your company worked with its stakeholders (including competitors) to improper performance on social or environmental issues in the past two years?	ve behavior or
We have worked with other industry players on a cooperative initiative on relevant social and environmental industry	l standards for our
☐ We have provided data or contributed to academic research on social or environmental topics	
☐ We participate in panel presentations or other public forums on social or environmental topics	
☐ We provide public resources for other businesses or stakeholders on improving social or environmental per	formance
Other - please describe	
✓ None of the above	
Points Available: 0.41	
	OPERATIONS
Supply Chain Management	4.1
Significant Supplier Descriptions	
Please select the types of companies that represent your Significant Suppliers:	
Significant Suppliers represent 80% of your company's purchases in currency terms (excluding salaries on payroll	I and bonuses, rent,
utilities, and taxes).	
Product Manufacturers	
Professional Service Firms (Consulting, Legal, Accounting)	
☐ Independent Contractors	
☐ Marketing and advertising	
Office Supplies	
Benefits Providers	
☐ Technology	
✓ Raw materials	
☐ Farms	
Other - please describe	
Points Available: 0.00	
Social or Environmental Screening of Suppliers	
Does your company screen or evaluate Significant Suppliers for social and environment	ental impact?
This question determines the set of supplier-focused questions your company will respond to.	
Yes	
○ No	

Points Available: 0.00

### **Supplier Screen Topics**

Points Available: 0.00

What does your company formally screen for regarding the social or environmental practices and performance of your Significant Suppliers?

Significant Suppliers represent 80% of your company's purchases in currency terms (excluding salaries on payroll and bonuses, rent, utilities, and taxes). Compliance with all local laws and regulations, including those related to social and environmental performance Good governance, including policies related to ethics and corruption Positive practices beyond what is required by regulations (e.g. environmentally-friendly manufacturing process, excellent labor practices) Third-party certifications related to positive social and/or environmental performance Other - please describe We have no formal screening process in place Points Earned: 0.38 of 0.76 **Supplier Evaluation Practices** What methods does your company use to evaluate the social or environmental impact of your suppliers? Only select practices that apply to all your significant suppliers. See "Learn More" for further instructions.  $\square$  We share policies or rules with suppliers but we don't have a verification process in place We require suppliers to complete an assessment we designed We use third-party risk or impact assessment tools (Sedex, BIA) We conduct routine audits or reviews of suppliers at least every two years We have third parties conduct routine audits or reviews of suppliers at least every two years Other (please describe) None of the above Points Earned: 0.76 of 0.76 **Outsourced Staffing Services** Does your company outsource support services (staffing) essential to the delivery of your services to other individuals or organizations? Your answers determine which future questions in the assessment are applicable to your company. Yes O No

### **Outsourced Staffing Screening Topics**

Does your company review or set requirements regarding the labor practices of its outsourced staffing service providers that includes the following topics?

Your answers determine which future questions in the assessment are applicable to your company.
✓ Compliance with all local laws and regulations
✓ Compliance with international human rights and labor standards (for employees and contractors)
Payment at or above industry benchmarks
✓ Payment of a living wage (for employees and contractors)
Employee benefits provided
Professional development opportunities
Other labor practices
☐ None of the above
□ N/A
Points Earned: 0.28 of 0.38
% of Outsourced Services Accountable to Code of Conduct?
% of Outsourced Services Accountable to Code of Conduct?  What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?
What % of your outsourced staffing services (on a currency basis) are accountable to the formalized
What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?
What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?
What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?  On% O1-20%
What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?  On% O1-20% O21-49%
What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?  On% O1-20% O21-49% O50-74%
What % of your outsourced staffing services (on a currency basis) are accountable to the formalized code of conduct or requirements described in the previous question?  One O1-20% O21-49% O50-74% O75-99%

### **Screening / Monitoring for Services**

Which of the following methods are used to evaluate the social or environmental impact of your outsourced staffing services?

Your answers determine which future questions in the assessment are applicable to your company.
✓ Company shares policies or rules with subcontractors but does not have a verification process in place
Company requires subcontractors complete self-designed assessment
Company utilizes third party risk or impact assessment tools (BIA)
Company conducts routine audits/reviews of subcontractors at least every two years
Company has third parties conduct routine audits/reviews of subcontractors at least every two year
Other
□ None of the above
Points Earned: 0.04 of 0.38
% of Outsourced Staffing Services Screened / Monitored
What % of your outsourced staffing services (on a currency basis) are evaluated based on the method selected in the previous question?
<b>◎</b> 0%
O 1-20%
O 21-49%
O 50-74%
O 75-99%
O 100%
○ N/A
Points Available: 1.52

### **Improving Impact of Suppliers**

Does the company have any of the following policies or programs to improve the social and/or environmental impact of suppliers, either in cases of noncompliance or more broadly?

Company formulates corrective action or improvement plans with goals for continuous improvement of their supplier p	erformance
Company requires a specific time period for suppliers to make changes to remediate code of conduct non-compliance	or
otherwise terminates contract	
Company provides training and/or resources on improving social or environmental performance to suppliers, either from	m the
company itself or through a third party	
Company provides training and/or resources to its own staff, focused on managing their own practices and relationship	ps with
suppliers to enable the suppliers to improve their performance	
Company has participated in collaborative initiatives with other companies to help improve the social or environmental	impact of
their supply chain	
Company incentivizes social and environmental performance or improvement through contract terms, prices, or other	means
Company has achieved quantifiable improvements on social or environmental performance of its supply chain	
Other	
☐ None of the above	
Points Earned: 0.19 of 0.38	
% of Suppliers with Programs to Improve Impact	
For what % of your suppliers (on a currency basis) do the policies and programs selected in the	ne
previous question apply?	
O <sub>0%</sub>	
O 1-20%	
O 21-49%	
<b>o</b> 50-74%	
○75-99%	
O <sub>100%</sub>	

Points Earned: 0.95 of 1.52

### Environment

O N/A

OPERATIONS

### **Environment Impact Area Introduction**

0.0

This section asks about your environmental footprint to determine which questions are applicable later on in the assessment. It also identifies whether your company's product/service is designed to deliver a specific, material, positive environmental impact, and if so, opens the Environmental Impact Business Model section that is most applicable.

# Type of Facilities What kind of facilities does your business primarily operate in? Your answers determine which future questions in the assessment are applicable to your company. Company-owned office space Leased office space Co-working Space Virtual or home offices Points Available: 0.00 Environmental Business Model Are your company's products/services or processes structured to restore or preserve the environment in any of the following ways? (Please note: the environmental impact of your day-to-day operations will be assessed in the remaining sections of the Environment Impact Area. This question is specifically

Answering affirmatively will opt you into additional sections of the B Impact Assessment with more specific questions about this Impact Business Model.

Through an innovative manufacturing, wholesale or agriculture process which is designed to significantly reduce environmental impact compared to typical practices for the industry

Through a product or service that preserves, conserves, or restores the environment or resources

asking about your products/services or innovative production processes.)

✓ None of the above

Points Available: 0.00

**OPERATIONS** 

### **Environmental Management**

5.7

### **Green Building Standards**

What percentage of company facilities (by area, both owned by company or leased) is certified to meet the requirements of an accredited green building program?

0<20%

020-49%

050-79%

80%+

O N/A

Points Earned: 1.17 of 1.17

### **Facility Improvement with Landlord**

Points Earned: 1.17 of 1.17

following?
✓ Energy efficiency improvements
☐ Water efficiency improvements
☐ Waste reduction programs (including recycling)
☐ None of the above
□ N/A - Company does not lease majority of facilities
Points Earned: 0.39 of 1.17
Environmental Purchasing Policy Topics
Does the company have a written and circulated environmentally preferable purchasing (EPP) policy that includes any of the following?
☐ Building and construction
☐ Carpets
✓ Cleaning
✓ Electronics
☐ Fleets
☐ Food or food services
Landscaping
☐ Meetings and conferences
✓ Office supplies
✓ Paper
☐ Product input materials
Other - please describe
☐ We don't have an environmentally preferable purchasing policy

If you lease your facilities, have you worked with your landlord to implement or maintain any of the

### **Virtual Office Stewardship**

How does your	company	encourage	good	environmental	stewardship	in how	employees	manage	their
virtual offices?									

Ро	pints Earned: 2.33 of 2.33
	□ N/A
	☐ None of the above
	Employees are provided with a list of environmentally-preferred vendors for office supplies
	☑ We have a policy in place for the safe disposal of e-waste and other hazardous materials purchased for employee home offices
	Our company shares resources with employees regarding environmental stewardship in home offices (e.g. energy efficiency)
	☑ We have a written policy encouraging environmentally preferred products and practices in employee virtual offices (e.g. recycling)

### **Environmental Management Systems**

Does your company have an environmental management system (EMS) covering waste generation, energy usage, water usage, and carbon emissions that includes any of the following?

Checkboxes 3-5 can only be selected if Checkbox 2 applies.

✓ Policy statement documenting our organization's commitment to the environment

✓ Assessment undertaken of the environmental impact of our organization's business activities

✓ Stated objectives and quantifiable targets for environmental aspects of our organization's operations

□ Programming designed, with allocated resources, to achieve these targets

□ Periodic compliance and auditing to evaluate programs conducted

□ We have no environmental management system

Points Earned: 0.70 of 1.17

**Monitoring Energy Usage** 

OPERATIONS

2.7

### Air & Climate

Does your company monitor, record, or report its energy usage?

Please select one answer option indicating if the company monitors energy use and potentially sets targets (answers 1-4). If the company sets targets, answer option 5 may apply in addition.

We do not currently monitor and record usage
☐ We monitor and record usage but have set no reduction targets
✓ We monitor usage and have set intensity targets (e.g. relative to dollars of revenue, volume produced, etc.) that are being
monitored
☐ We monitor usage and have set absolute reduction targets regardless of company growth
We have met specific reduction targets during the reporting period

Points Earned: 0.24 of 0.48

# **Total Energy Use** Total energy used (Gigajoules) during the last 12 months: Total energy used (Gigajoules) during the last 12 months: 852.7 ☐ We do not track this Points Available: 0.00 **Total Renewable Energy Use** Total energy used from renewable resources (Gigajoules) during the last 12 months: Total energy used from renewable resources (Gigajoules) during the last 12 months: ✓ We do not track this Points Available: 0.00 **Renewable Energy Usage** What percentage of energy use is produced from renewable sources? Include electricity and other energy consumption from heating, hot water, etc. 0% 01-24% 025-49% 050-74%

Points Available: 0.24

O Don't Know

○ 75-99% ○ 100%

### Low Impact Renewable Energy Use

What percentage of energy use is produced from low-impact renewable sources?

- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
Include electricity and other energy consumption from heating, hot water, etc. Please include both purchased and onsite-generated
renewable energy.
● 0%
○ 1-24%
O 25-49%
○ 50-74%
○ 75-99%
O 100%
○ Don't know
Points Available: 0.97
Facility Energy Efficiency
For what systems has your company used energy conservation or efficiency measures for a majority of your corporate facilities (by square feet) in the past year?
✓ Equipment: Energy Star appliances, automatic sleep modes, after-hour timers, etc.
✓ Lighting: natural light, CF bulbs, occupancy sensors, daylight dimmers, task lighting, etc.
✓ HVAC: programmable thermostat, timers, occupancy sensors, shade sun-exposed walls, double-paned windows, etc.
Other - please describe
☐ None of the above
□ N/A - We utilize virtual office
Points Earned: 0.48 of 0.48

### **Energy Use Reductions**

Have conservation and efficiency improvements led to energy savings for your facilities? If so, by how much?

Please calculate based on changes from last year or annualized from a base year, referring to electricity use and other energy consumption from heating, hot water, etc.

0%
O 1-4%
○5-9%
010-14%
O 15-20%
○>20%
O Don't kno

Points Available: 0.97

### **Monitoring Greenhouse Gas Emissions**

How does your company manage its greenhouse gas emissions for at least Scope 1 and 2?

Tien does your company manage no	green read gas emissions for at least coope rand z.
Please select only one answer option indicating if	f the company monitors greenhouse gas emissions and potentially sets targets (answers
1-4). If the company sets targets and/or achieved	carbon neutrality, answers 5 or 6 may apply in addition.
☐ We do not currently monitor and record em	nissions
✓ We regularly monitor and record emissions	but have not set any reduction targets
☐ We regularly monitor and record emissions	and have set specific reduction targets relative to previous performance (e.g. a 5%
reduction of GHGs from baseline year)	
☐ We regularly monitor and record emissions	s and have set specific science-based targets necessary to achieve global goals to
address climate change	
☐ We have met the specific reduction targets	set during this reporting period
We have achieved carbon neutrality	
Points Earned: 0.12 of 0.48	
Total Scope 1 GHGs	
Total Greenhouse Gas Emissions (me	etric tonnes of CO2 equivalent) in:
Scope 1:	
Scope 1: 9.48	<b>Important:</b> Note that this assessment has a specific scope. For further details, refer to the introductory paragraph.
☐ We do not track this	, p
Points Available: 0.00	
Total Scope 2 GHGs	
Total Greenhouse Gas Emissions (me	etric tonnes of CO2 equivalent) in:
Scope 2:	
Scope 2: 93.76	<b>Important:</b> Note that this assessment has a specific scope. For further details, refer to the introductory paragraph.
☐ We do not track this	the introductory paragraph.
Points Available: 0.00	
Total Scope 3 GHGs	
Total Greenhouse Gas Emissions (me	etric tonnes of CO2 equivalent) in:
Scope 3:	
Scope 3:	Important: Note that this assessment has a specific scope. For further details, refer to
✓ We do not track this	the introductory paragraph.

Points Available: 0.00

### **Carbon Intensity**

What is your current Carbon Intensity for Scopes 1 and 2 (measured in metric tons of CO2/\$million of revenue), not including the use of carbon credits or offsets?

lease use USD to allow for standardized comparisons.
○>100
○ 81-100
○ 61-80
O 41-60
O 21-40
● 1-20
$\bigcirc$ 0
O Don't know
Points Earned: 0.48 of 0.48

### **Carbon Intensity**

What is your current Carbon Intensity for Scopes 1 and 2, measured in tons of CO2/\$million of revenue, including the use of carbon credits or offsets?

Please use USD to accurately evaluate the answer option.

>100 81-100 61-80 41-60 21-40 1-20 0 Don't know

Points Earned: 0.97 of 0.97

Greenhouse Gas Emissions Reduced
What percentage of Scope 1 and 2 GHG emissions has been saved due to efficiency improvements implemented by your company?
○ 0%
O 1-4%
○ 5-9%
○ 10-14% ○ 15-20%
○ 15-20% ○ 20%+
Don't Know
Points Available: 0.97
Reducing Impact of Travel/Commuting
Does your company have any programs or policies in place to reduce the environmental footprint caused by travel/commuting?
Employees are subsidized/incentivized for use of public transportation, carpooling, or biking to work
✓ Facilities are designed to facilitate use of public transportation, biking, or cleaner burning vehicles (e.g. electric chargers)
✓ Employees are encouraged to use virtual meeting technology to reduce in person meetings
✓ Company has a written policy limiting corporate travel  None of the above
Points Earned: 0.48 of 0.48
% GHG Emissions Offset
If your company purchased certified carbon credits in the reporting period, what $\%$ of Scope 1 and 2 GHG emissions were offset?
○ 0%
O 1-24%
O 25-49%
○ 50-74% ○ 75-99%

Points Available: 0.48

N/A - No carbon offsets purchased

O 100%

O Don't know

**OPERATIONS** 

Water 0.8

### **Monitoring and Managing Water Use**

Points Earned: 0.33 of 1.00

Does your company monitor and manage your water usage?

rease selectionly one answer option indicating if the company monitors water usage and potentially sets targets (answers 1-4). If the
ompany sets targets, answer option 5 may apply in addition.
☐ We do not currently monitor and record water usage
☐ We regularly monitor and record water usage but have not set any reduction targets
✓ We monitor and record water usage and have set specific reduction targets relative to previous performance (e.g. a 5% reduction
of water usage from baseline year)
We regularly monitor and record emissions and have set science-based targets necessary to achieve sustainable usage linked to
our local watershed
☐ We have met specific reduction targets set during this reporting period
Points Earned: 0.50 of 1.00
Total Water Use
otal water use (liters) during the last 12 months
Total water use (liters) during the last 12 months 218130
☐ We do not track this
Points Available: 0.00
Water Conservation Practices
What water conservation methods have been implemented at the majority of your corporate offices or
plant facilities:
Please check all that apply.
✓ Low-flow faucets, taps, toilets, urinals, or showerheads
Grey-water usage for irrigation
☐ Low-volume irrigation
☐ Harvest rainwater
Other - please describe
☐ None of the above
□ N/A - Our company has a virtual office

Land & Life 3.2

### **Monitoring and Reporting Non-hazardous Waste**

How does your company monitor and manage your waste production?

Please select one answer option indicating if the company monitors waste production and potentially sets targets (answers 1-4). If the					
company sets targets, answers 5 and/or 6 may apply in addition.					
☐ We do not currently monitor and record waste production					
☐ We regularly monitor and record waste production but have not set any reduction targets					
☑ We regularly monitor and record waste production and have set specific reduction targets relative to previous performance (e.g. a					
5% reduction of waste to landfill from baseline year)					
☐ We regularly monitor and record waste produced and have set a zero waste target					
☐ We have met the specific reduction targets set during this reporting period					
☐ We produce zero waste to landfill / ocean					
Points Earned: 0.50 of 1.00					
Non-hazardous Waste Generated					
Waste Produced: Non-Hazardous Waste (metric tonnes) during the last 12 months					
Waste Produced: Non-Hazardous Waste (metric tonnes) during the last 12 months 2.73					
☐ We do not track this					
Points Available: 0.00					
Total Waste Disposed					
Waste Disposed (metric tonnes) during the last 12 months					
Waste Disposed (metric tonnes) during the last 12 months 2.73					
☐ We do not track this					
Points Available: 0.00					
Total Waste Recycled					
Waste Disposed: Recycled/Reused (metric tonnes) during the last 12 months					
Waste Disposed: Recycled/Reused (metric tonnes) during the last 12 months 0.27					
☐ We do not track this					
Points Available: 0.00					

Recycling Programs
Does the company have a company-wide recovery and recycling program that includes the following?
Please check all that apply.
✓ Paper
✓ Cardboard
✓ Plastic
✓ Glass & metal
✓ Composting
☐ None of the above
Points Earned: 1.00 of 1.00
Reducing Waste
Optional unweighted metrics: Approximately by what % has your company reduced solid and
hazardous waste generation (normalized for revenue changes) over the following periods?
The past two years
The past two years
✓ We do not track this
Points Available: 0.00
Hazardous Waste Disposal
Can your company verify that your hazardous waste is always disposed of responsibly?

This includes batteries, paint, electronic equipment, etc.



ONo

O N/A - We have eliminated hazardous waste

Points Earned: 1.00 of 1.00

#### **Chemical Reduction Methods**

Which of the following environmentally preferr	ed products hav	e been pur	chased for	the majori	ty of
your corporate facilities?					

✓ Non-toxic janitorial products
 ☐ Unbleached / chlorine free paper products
 ☐ Soy-based inks or other low VOC inks
 ✓ Recycled/environmentally preferred office supplies (paper, pens, notebooks, etc.)

✓ Other - please describe

☐ None of the above

Points Earned: 0.75 of 1.00

#### **Customers**

**OPERATIONS** 

## **Customers Impact Area Introduction**

0.0

This section identifies whether your company's product/service is designed to deliver a specific, material, positive impact for its customers (beyond the value normally provided from goods or services), and if so, opens the Customer Impact Business Model section that is most applicable.

## **Customer Impact Business Model Introduction**

Do any of your company's products/services address a social or economic problem for your customers and/or their beneficiaries?

Your answers determine which future questions in the assessment are applicable to your company.

O Yes

No

Points Available: 0.00

**OPERATIONS** 

## **Customer Stewardship**

2.6

## **Managing Customer Stewardship** Does your company do any of the following to manage the impact and value created for your customers or consumers? We offer product / service guarantees, warranties, or protection policies We have third party quality certifications or accreditations ✓ We have formal quality control mechanisms ✓ We have feedback / customer service feedback or complaint mechanisms ✓ We monitor customer or consumer satisfaction We assess the outcomes produced for our customers through the use of our product or service ☑ We have written policies in place for ethical marketing, advertisement, or customer engagement. We manage the privacy and security of client / customer data ☐ None of the above Points Earned: 0.46 of 0.56 **Monitoring Customer Satisfaction and Retention** Which of the following are true of your company with regards to customer or client satisfaction and/or retention? Company monitors customer satisfaction Company shares customer satisfaction internally within the company Company shares customer satisfaction publicly Company has specified targets for customer / client satisfaction In the last year, company has achieved specified targets for satisfaction ☐ None of the above Points Earned: 0.22 of 0.56 **Managing Product Impacts** Does the company do any of the following with regards to managing the potential impact their products have on customers / beneficiaries? Company regularly monitors customer outcomes and well-being Company has formal program to incorporate customer testing and feedback into product design

- Company has formal programs in place to continuously improve outcomes produced for customers (including reducing negative effects or increasing positive effects)

Other

None of the above

Points Earned: 0.56 of 0.56

## **Managing Marketing and Advertising**

positive marketing and advertising?
<ul> <li>□ Company makes transparent potential risks and negative impacts of products, including, when appropriate ingredient lists</li> <li>☑ Company has formal policies to review the accuracy and ethics of marketing and advertising</li> <li>☑ Company complies with independent marketing and advertising standards relevant to their sector or industry</li> <li>□ Company has programs in place to promote social and or environmental causes through its marketing and advertising</li> <li>□ Company gets input of the communities that are featured on the company's messaging and advertising campaigns and is inclusive of the culture of those communities.</li> <li>□ Other</li> <li>□ None of the above</li> </ul>
Points Earned: 0.28 of 0.56
Data Usage and Privacy
Does your company have any of the following to address data usage and privacy issues?
<ul> <li>✓ Company has a formal publicly available data and privacy policy</li> <li>✓ Company makes all users aware of information collected, length of time it is preserved, how it's used, and whether and how it is shared with other entities (public or private)</li> <li>✓ All customers have option to decide how their data can be used</li> <li>✓ Company's all email list building and email marketing strategies are GDPR compliant</li> <li>○ Other</li> <li>○ None of the above</li> <li>○ N/A - Company does not collect sensitive data</li> </ul> Points Earned: 0.56 of 0.56
Data Security Management
Does the company have any of the following practices to ensure security of private data?
✓ Data privacy is included in company wide risk management compliance processes ✓ All employees with access to data are trained on data privacy policies ✓ Company has a formal code of conduct that defines unauthorized uses of data ✓ Internal audits of data security ✓ External audits of data security ✓ Simulated hacks on data security  □ Other □ None of the above
□ N/A - Company does not collect sensitive data

Points Earned: 0.56 of 0.56

#### **Disclosure Industries**

Disclosure questions on specific production and trade.

#### **Disclosure Alcohol**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Alcohol

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

#### **Disclosure Tobacco**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Tobacco

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

## **Disclosure Gambling**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Gambling

Please also select "Yes" if your company serves clients in this industry

O Yes

No

## **Disclosure Firearms Weapons**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Firearms, weapons or munitions

Please also select "Yes" if your company serves clients in this industry

O Yes



Points Available: 0.00

## **Disclosure Pornography**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Pornography

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

## Disclosure Payday, Short Term, or High Interest Lending

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Payday, short-term, or high-interest lending

Please also select "Yes" if your company serves clients in this industry

O Yes

No

#### **Disclosure Fossil Fuels**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Fossil-fuel-based oil, natural gas, or coal extraction, distribution, sale, etc.

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

## **Disclosure Mining**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Mining

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

#### **Disclosure Nuclear Power or Hazardous Materials**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Nuclear power, radioactive materials or hazardous waste

Please also select "Yes" if your company serves clients in this industry

O Yes

No

#### **Disclosure Prisons**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Prisons

Please also select "Yes" if your company serves clients in this industry

Yes

No

Points Available: 0.00

#### **Disclosure Whole Life Insurance**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Whole life insurance products

Select "Yes" only if the company earns 80%+ of its revenue from whole life insurance products.

O Yes

No

Points Available: 0.00

## **Disclosure Volunteer Placement to Orphanages**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Organizing volunteer programs to orphanages or child care organizations

O Yes

No

Points Available: 0.00

## **Disclosure Tax Advisory Services**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Tax advisory services

O Yes

No

#### **Disclosure Animal Products or Services**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Animal-based products or services (including seafood)

O Yes

Points Available: 0.00

No

## **Disclosure Genetically Modified Organisms**

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Genetically modified organisms

Please also select "Yes" if your company serves clients in this industry

O Yes

No

Points Available: 0.00

## Disclosure Illegal Products or Subject to Phase Out

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Products or activities that are illegal under country laws or regulations where they have operated, banned in international conventions or agreements, or subject to international phase-out or regulation

O Yes

No

Points Available: 0.00

## Disclosure Industries at Risk of Human Rights Violations

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Industries reliant upon materials at high risk of human rights infringements (e.g. conflict minerals)

O Yes

No

#### Other Disclosure Industries

Please indicate if your company is involved in the production, operation, trade, or sale of any the following:

Other industries that may cause social or environmental harm or are subject to stakeholder criticism or concern

O Yes

No

Points Available: 0.00

## **Company Explanation Of Disclosure Item Flags**

If you selected "Yes" to any of the "Disclosure Industries" listed above, please provide a detailed explanation of the company's involvement for each affirmative response:

If this does not apply to you, please enter "Does not apply" in the text area below.

N/A

Points Available: 0.00

## **Disclosure Practices**

Disclosure questions on sensitive practices.

## No formal Registration Under Domestic Regulations

Please indicate if your company engages in any of the following practices:

Company is not formally registered in accordance with all relevant regulations and requirements

If your company is a formally registered business, select "No."

O Yes

No

Points Available: 0.00

## **Tax Reduction Through Corporate Shells**

Please indicate if your company engages in any of the following practices:

Company uses corporate shells or other structural means, such as establishing multiple corporate entities, to minimize tax payments

O Yes

No

## **Operates in conflict zones** Please indicate if your company engages in any of the following practices: Company operates in conflict zones O Yes No Points Available: 0.00 Sale of Data Please indicate if your company engages in any of the following practices: Company sells or provides access to consumer or user data O Yes No Points Available: 0.00 Facilities located in sensitive ecosystems Please indicate if your company engages in any of the following practices: Company facilities are located adjacent to or in sensitive ecosystems O Yes No Points Available: 0.00

**Marketing of Breastmilk Substitutes** 

Please indicate if your company engages in any of the following practices:

Marketing of breastmilk substitutes

O Yes

No

## Activities against freedom of association/collective bargaining

Please indicate if your company engages in any of the following practices:

Company has taken a public stance against unionization, has engaged in activities that may be perceived as taking a stance against union organizing, or prohibits workers from freely associating and bargaining collectively for the terms of one's employment



Points Available: 0.00

## **Employs Individuals on Zero-Hour Contracts**

Please indicate if your company engages in any of the following practices:

Company employs individuals on zero-hour contracts

○ Yes

No

Points Available: 0.00

## Company workers are prisoners

Please indicate if your company engages in any of the following practices:

Company uses workers who are prisoners

O Yes

No

Points Available: 0.00

## Company Employs Workers Under Age 15 (Or Other ILO Minimum Age)

Please indicate if your company engages in any of the following practices:

Company employs workers under the age of 15 (or other minimum work age covered by the International Labour Organization Convention No. 138) and/or company does not keep personnel records that include evidence of the date of birth of each

O Yes

No

## **Overtime For Hourly Workers Is Compulsory**

Please indicate if your company engages in any of the following practices:

Overtime work is compulsory and exceeds 48 hours in a week

O Yes

No

Points Available: 0.00

#### **Other Disclosure Practices**

Please indicate if your company engages in any of the following practices:

Other sensitive practices that may cause social or environmental harm, or are subject to stakeholder concern

O Yes

No

Points Available: 0.00

## **Company Explanation Of Disclosure Item Flags**

If you selected "Yes" to any of the "Disclosure Practices" listed above, please provide a detailed explanation of the company's engagement in each practice marked in the affirmative:

If this does not apply to you, please enter "Does not apply" in the text area below.

N/A

Points Available: 0.00

## **Disclosure Outcomes & Penalties**

Disclosure questions concerning litigation, relocation of communities, accidents, and on-the-job fatality.

## **On-Site Fatality**

Please indicate if your company has experienced any of the following in the past 5 years:

Company has had an operational or on-the-job fatality

O Yes

● No

**Litigation or Arbitration** Please indicate if your company has experienced any of the following in the past 5 years: Litigation or arbitration against company either ongoing, settled, or found against the company O Yes No Points Available: 0.00 Company has filed for bankruptcy Please indicate if your company has experienced any of the following in the past 5 years: Company has filed for bankruptcy O Yes No Points Available: 0.00 **Bribery, Fraud, or Corruption** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following: Bribery, fraud, or corruption O Yes No Points Available: 0.00 **Anti-Competitive Behavior** Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a

fine or sanction in the past five years for any of the following:

Anti-competitive behavior

O Yes

● No

## Financial Reporting, Taxes, Investments, or Loans

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

fine or sanction in the past five years for any of the following:
Financial reporting, tax payments, investments, or loans
○Yes
No     No
Points Available: 0.00
Political Contributions or International Affairs
Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:
Political contributions or international affairs
○ Yes
● No
Points Available: 0.00
Labor Issues
Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:
Labor issues (including safety and discrimination)
○ Yes
No     No
Points Available: 0.00
Breaches of Confidential Information
Please indicate if your company has experienced any of the following in the past 5 years:
Breaches of individual privacy and/or losses of individual confidential data
○Yes
No

# **Significant Layoffs** Please indicate if your company has experienced any of the following in the past 5 years: Company has had layoffs of more than 20% of the workforce O Yes No Points Available: 0.00 Hazardous Discharges Into Air/Land/Water (Past 5 Yrs) Please indicate if your company has experienced any of the following in the past 5 years: Company sites have experienced accidental discharges to air, land or water of hazardous substances O Yes No Points Available: 0.00 Large Scale Land Conversion, Acquisition, or Relocation Please indicate if your company has experienced any of the following in the past 5 years: Construction or operation of company involved large scale land acquisition, convergence, or degradation (including the construction or refurbishment of dams), or resulted in the resettlement or economic displacement of 5,000 or more people O Yes No Points Available: 0.00

#### **Penalties Assessed For Environmental Issues**

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Environmental management penalties, including animal welfare

O Yes No

#### **Violation of Indigenous Peoples Rights**

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Infringing on indigenous people's rights, for instance by utilizing lands owned or used by indigenous peoples without full documented consent of such peoples

O Yes

Points Available: 0.00

#### Other Disclosure Outcomes & Penalties

Please indicate if your company has had a formal complaint to a regulatory agency or been assessed a fine or sanction in the past five years for any of the following:

Other penalties, complaints, or grievances filed or levied against the company for negative impacts on local communities, human rights, or other stakeholder concerns

O Yes

No

Points Available: 0.00

## **Company Explanation Of Disclosure Item Flags**

If you selected "Yes" to any of the "Disclosure Outcomes & Penalties" listed above, please provide a detailed explanation of the company's experience related to each affirmative response:

If this does not apply to you, please enter "Does not apply" in the text area below.

N/A

Points Available: 0.00

## **Supply Chain Disclosure**

Disclosure questions concerning the significant suppliers of the company

## **Suppliers in Conflict Zones**

Please indicate if any of the following statements are true regarding your company's suppliers:

Operation in conflict zones

O Yes

No

O Don't Know

## **Suppliers Negative Social Impact**

Please indicate if any of the following statements are true regarding your company's suppliers:

Practices or outcomes that produced substantial negative impacts regarding human rights, labor conditions, or local communities

○ Yes○ No● Don't Know

Points Available: 0.00

## **Suppliers Negative Environmental Impact**

Please indicate if any of the following statements are true regarding your company's suppliers:

Practices or outcomes that produced substantial negative environmental impact

O Yes

O No

ODon't Know



## **Danone Group Certification 2025**

## **Appendix: List of Danone Subsidiaries' Public Profiles**

PUBLIC PROFILE	SUBSIDIARIES IN THE SCOPE OF THE CERTIFICATION	LAST CERTIFICATION
Aqua d'Or Mineral Water A/S	Aqua d'Or Mineral Water A/S	2024
Centrale Danone Maroc	Centrale Danone Maroc	2024
Compañia Salus	Compañia Salus	2023
Danone ANZ	Danone ANZ	2025
Danone Argentina SA	Danone Argentina SA La Serenissima	2023
Danone Belux	Danone Belux	2023
Danone Brasil	Danone Brasil	2025
Danone Canada	Danone Canada	2024
Danone Central Eastern Europe Region (Romania, Bulgaria, Hungary, Czech Republic and Slovakia)	Danone Central Eastern Europe Region (Romania, Bulgaria, Hungary, Czech Republic and Slovakia)	2023
Danone De Mexico	Danone De Mexico	2025
Danone Djurdjura Algeria	Danone Djurdjura Algeria	2024
Danone Uruguay	Danone EDP Uruguay	2023
Danone Egypt	Danone Egypt	2022
Danone ELN Greater China	Danone ELN Greater China	2024
<u>Danone France (SN, Dairy, PB, Waters &amp; Beverages)</u>	Danone Produits Frais France SAEME (Société Anonyme des Eaux Minérales d'Evian) Blédina Sojinal Nutricia Nutrition Spécialisée Volvic Evian Resort	2024
Les Prés Rient Bio	Les Prés Rient Bio	2024
Danone Global Research & Innovation Center B.V.	Danone Global Research & Innovation Center B.V NL Danone Global Research & Innovation Center B.V FR	2024
Danone Group	Danone Place Paris Danone Place Singapore Danone Place Amsterdam Non-certified entities	



PUBLIC PROFILE	SUBSIDIARIES IN THE SCOPE OF THE CERTIFICATION	LAST CERTIFICATION
<u>Danone Indonesia</u>	Danone Indonesia	2024
Danone Japan Co Ltd	Danone Japan Co Ltd	2023
Danone Baltics	Danone Baltics	2023
<u>Danone Nordics (Danone</u> <u>NORBAL)</u>	Danone Nordics (Danone Norbal)	2021
Danone Ventures	Danone Ventures	2024
Danone North America	Danone North America Alro in Belgium Alpro UK	2024
Nutricia North America	Nutricia North America	2024
Happy Family Organics	Happy Family Organics	2022
Danone Waters of America	Danone Waters of America	2023
Danone Nutricia Africa	DNAO - Danone Nutricia Africa and Overseas DNCI (Danone Cote d Ivoire and Nutricia South Africa)	2024
	Danone Nutricia Nederland BV Nutricia Cuijk BV NV Nutricia Zoetemeer	2024
Danone Nutricia Società Benefit S.p.A.	Danone Nutricia Società Benefit S.p.A.	2023
Danone Soutthern Africa	Danone Southern Africa	2024
Danone Poland	Danone sp. z o.o.	2024
Danone Specialized Nutrition (Thailand) Co., Ltd.	Danone Specialized Nutrition (Thailand) Co., Ltd.	2024
Danone Specialized Nutrition Malaysia & Singapore	Danone Specialized Nutrition Malaysia & Singapore	2023
Danone Turkey	Danone Turkey SN + EDP Danone Turkey Waters	2025
Danone UK & Ireland	Danone UK & Ireland	2024
Danone Ukraine	Danone Ukraine	2025
Danone Waters China	Danone Waters China	2024
Danone Gmbh	Danone Gmbh	2022
Danone Waters Germany	Danone Waters Germany	2022
SN DACH, Nutricia Milupa GmbH	SN DACH, Nutricia Milupa GmbH (Danone	2022
(Danone DACH)	DACH)	



PUBLIC PROFILE	SUBSIDIARIES IN THE SCOPE OF THE CERTIFICATION	LAST CERTIFICATION
Danone Nutricia Iberia	Danone Nutricia Spain Danone Nutricia Portugal	2023
<u>Danone Iberia</u>	Danone Spain Danone Portugal	2022
Danone Fanmilk	Danone Fanmilk Danone Fanmilk (Ghana, Ivory Coast, Benin, Togo	2025
Harmless Harvest	Harmless Harvest USA Harmless Harvest Thailand	2024
Numil Hellas	Numil Hellas	2023
Nutricia AMN Greater China	Nutricia AMN Greater China	2025
Danone SN Argentina	Danone Baby Nutrition Colombia Nutricia Bago S.A. (SN Argentina)	2025
Nutricia DMCC	Nutricia DMCC	2023
Nutricia Export BV	Nutricia Export BV	2023
Nutricia International Private  Danone Limited	Nutricia International Private Danone Limited	2023
SN Cambodia	SN Cambodia	2023