

Danone Group

Score Aggregation Methodology

Danone, as a company with over \$5 billion in revenue, was required to have at least 95 percent of the business's operations assessed through the B Impact Assessment using a bottom-up approach. Each assessment achieved an overall score above 80 points, meeting the requirement for certification. While more than 95 percent of operations were included in the scope of the assessment and scoring, all operations underwent a Disclosure and Risk Review.

As the B Corporation Certification is a company-level certification, the certification approach included completion of the global headquarters version of the assessment, along with 72 separate B Impact Assessments for clusters and subsidiaries in which Danone holds more than 50% ownership and has controlling interest.

Based on this approach, the Danone Group achieved an overall score of **95.09** out of possible 200 points. The full list of Danone's subsidiaries in the scope of the group certification and their respective results are presented in the table below.

Certified Danone Subsidiaries / Operations	BIA score
Alpro in Belgium	127.9
Alpro UK	112.1
Aqua d'Or Mineral Water A/S	84.1
Blédina	104.1
Centrale Danone Maroc	85.1
Compañía Salus	89.3
Danone ANZ	100.1
Danone Argentina SA	91.5
Danone Baby Nutrition Colombia	91.0
Danone Baltics	88.1
Danone Belux	108.1
Danone Brasil	101.0
Danone Canada	94.8
Danone Central Eastern Europe Region (Romania, Bulgaria, Hungary,	103.3

Czech Republic and Slovakia)	
Danone De Mexico	83.5
Danone Djurdjura Algeria	89.4
Danone EDP Uruguay	86.2
Danone Egypt	109.4
Danone ELN Greater China	109.0
Danone Fanmilk	84.2
Danone Fanmilk (Ghana, Ivory Coast, Benin, Togo)	83.4
Danone Global Research & Innovation Center B.V. - FR	89.7
Danone Global Research & Innovation Center B.V. - NL	101.0
Danone Gmbh	88.2
Danone Indonesia	98.6
Danone Japan Co Ltd	109.6
Danone Nordics	94.9
Danone North America	98.0
Danone Nutricia Africa and Overseas	95.4
Danone Nutricia Côte d'Ivoire & Nutricia South Africa	82.6
Danone Nutricia Nederland BV	96.7
Danone Nutricia Portugal	83.6
Danone Nutricia Società Benefit S.p.A.	94.7
Danone Nutricia Spain	86.3
Danone Place Amsterdam	98.0
Danone Place Singapore	88.7
Danone Portugal	80.1
Danone Produits Frais France	95.5
Danone Place Paris	95.8
Danone Southern Africa	89.4
Danone Sp. z o.o.	108.7
Danone Spain	91.4

Danone Specialized Nutrition (Thailand) Co., Ltd.	90.5
Danone Specialized Nutrition Malaysia & Singapore	90.4
Danone Turkey SN + EDP	95.7
Danone Turkey Waters	92.3
Danone UK & Ireland	101.4
Danone Ukraine	102.0
Danone Ventures	115.3
Danone Waters China	94.5
Danone Waters Germany	91.5
Danone Waters of America Inc	85.2
Danone Waters Spain	94.4
Evian Resort	73.5
Happy Family Organics	113.1
Harmless Harvest Thailand	111.5
Harmless Harvest USA	105.4
La Serenissima	80.2
Les Prés Rient Bio	125.2
Numil Hellas	92.5
Nutricia AMN Greater China	101.0
Nutricia Bago S.A. (SN Argentina)	99.4
Nutricia Cuijk BV	88.3
Nutricia DMCC	84.1
Nutricia Export BV	85.0
Nutricia International Private Danone Limited	87.9
Nutricia North America	111.6
Nutricia Nutrition Spécialisée	99.7
NV Nutricia Zoetermeer	89.0
SAEME (Société Anonyme des Eaux Minérales d'Evian)	101.1
SN Cambodia	87.9

SN DACH, Nutricia Milupa GmbH (Danone DACH)	87.1
Sojinal	112.3
Sorgente B.V.	85.0
Volvic	100.8