M-KOPA: Lowering the Barrier to Solar Energy in Kenya Team Jua Kali





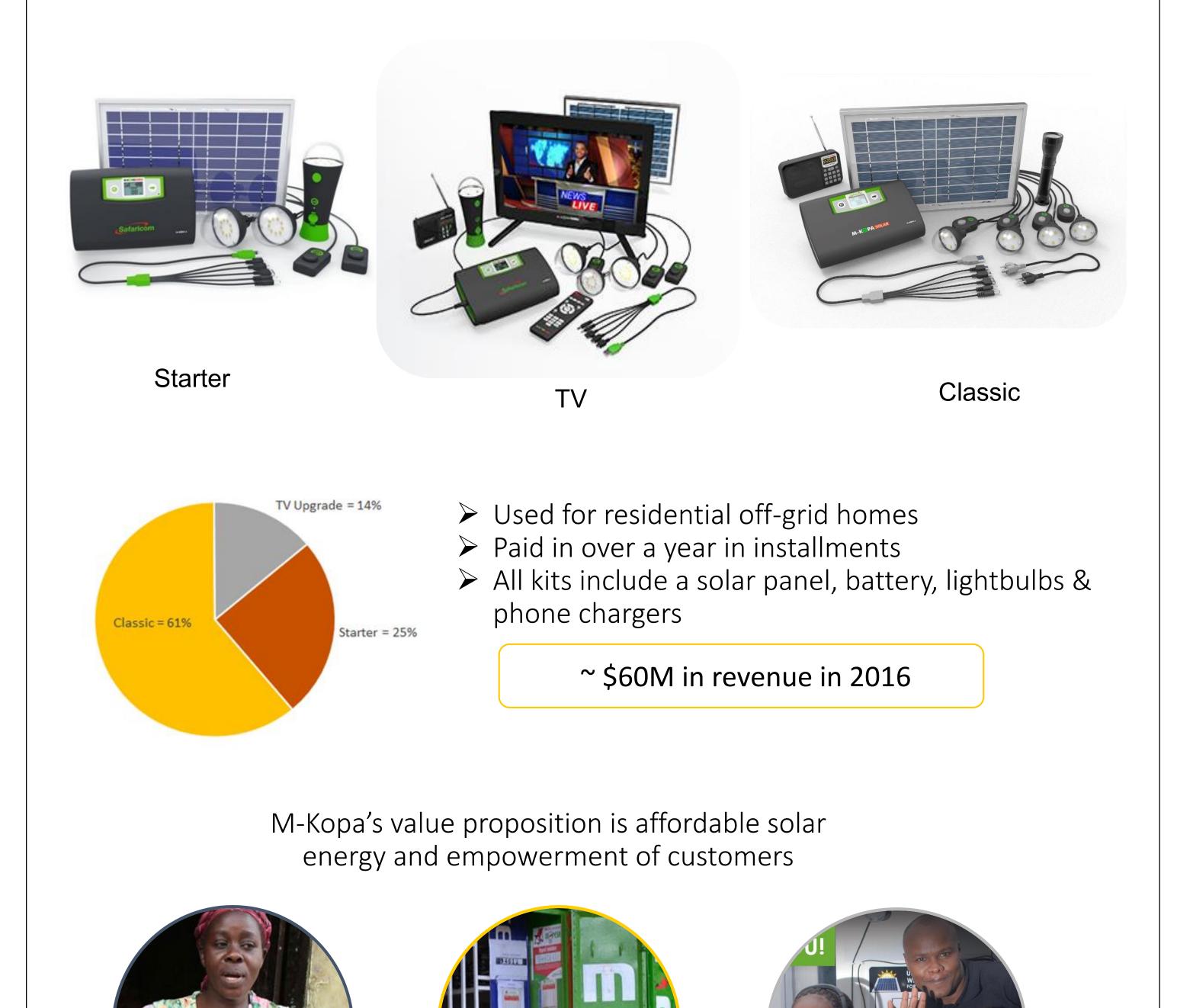


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The power struggle in Kenya 44% Population under poverty line Power outages 33% of the time 45% Off-grid (6 million people) Significant part of the population has no access to electricity

M-Kopa is a solar kit microfinancing company



Use of mobile money

to microfinance

M-Kopa is a household name with 500K customers across 3 countries

Ownership of

the solar kit

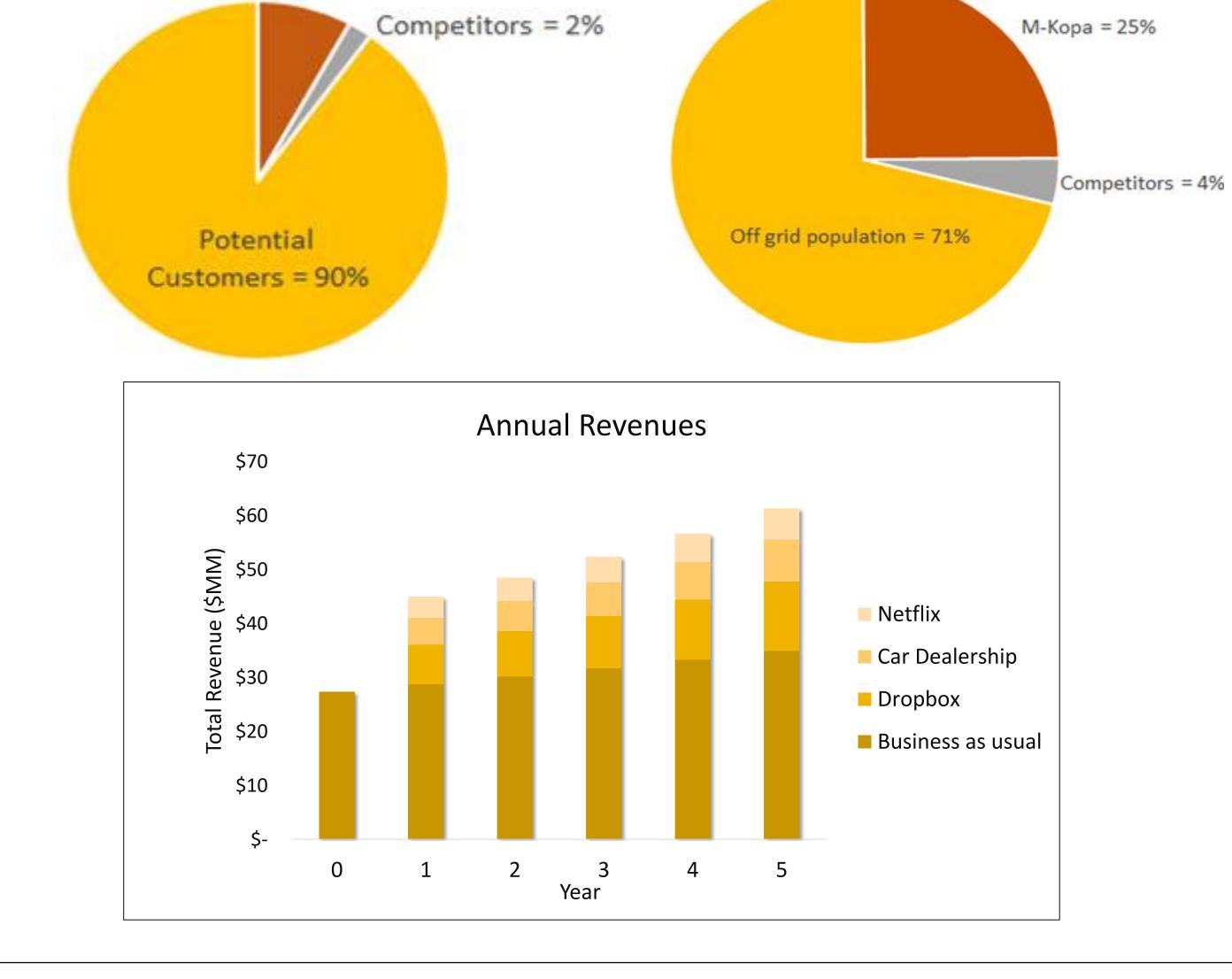
Strong sales staff &

customer service

Our model for change focuses on lower prices and upgrades Our models **ALIGN** with M-Kopa's strategy Lower Solar kiosks Many Urban backup power potential Local manufacturing options A la carte products Upgrades Creating a Reaching Alternative batteries more affordable model "We want lower prices Kerosene Reach new areas that do not have because of job uncertainty" Charcoal electricity access - Munyoki Nui & Kuala Syanda (Lower income segment) Kitui town, Oct '17 Wood "We have M-Kopa and we would like more upgrade choices" - Loice Muthangya Kitui town, Oct '17 TVs "I spend \$1 per week on kerosene & **Upgrade** current users to higher charge my phone at a friends house." value bundles Fridges (Higher income segment) - Joseph Ngumbi Usiani town, Oct '17 Stoves

Our business strategies will capture 25% market share in 5 yrs

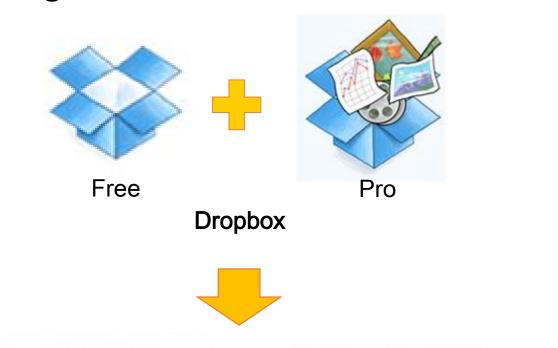
M-Kopa = 8%



Three proposed business strategies for M-Kopa

1. Dropbox Model

Reducing the price for starter kits makes M-Kopa accessible to lower income customers, through cross-subsidization.



Current initial price initial price

MK TV \$80 \$80

MK Classic \$30 \$20

MK Starter \$15 \$5



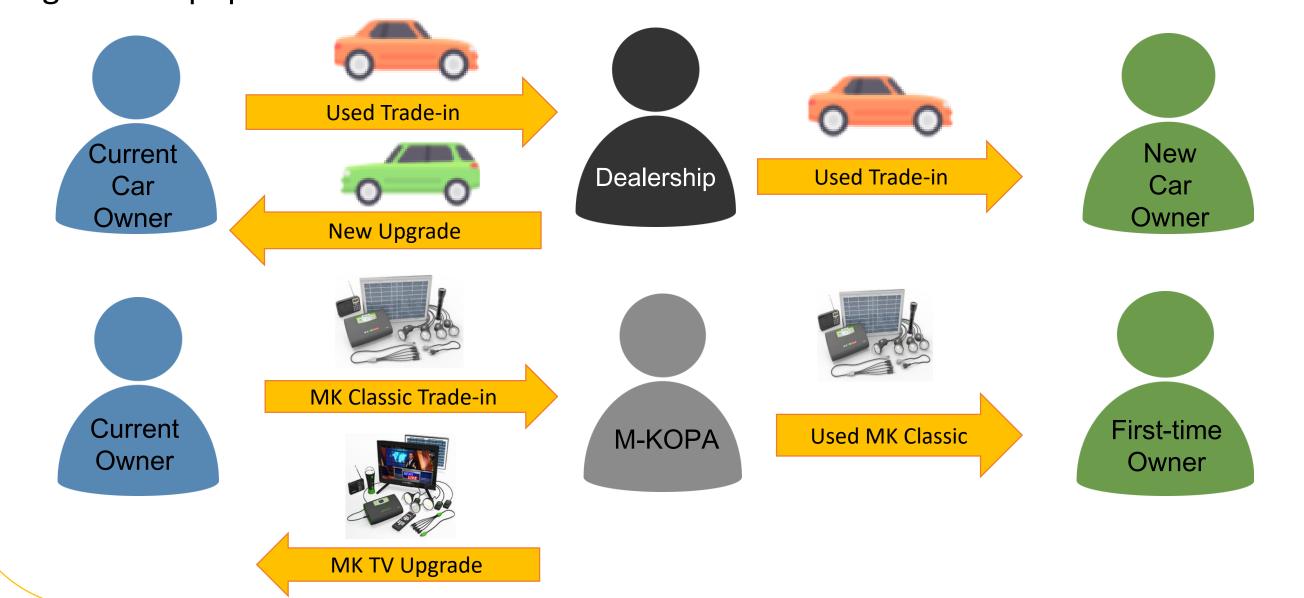
M-Kopa

 Minimum customer growth in number of customers of 4% needed for break even

Expected growth rate of 10%

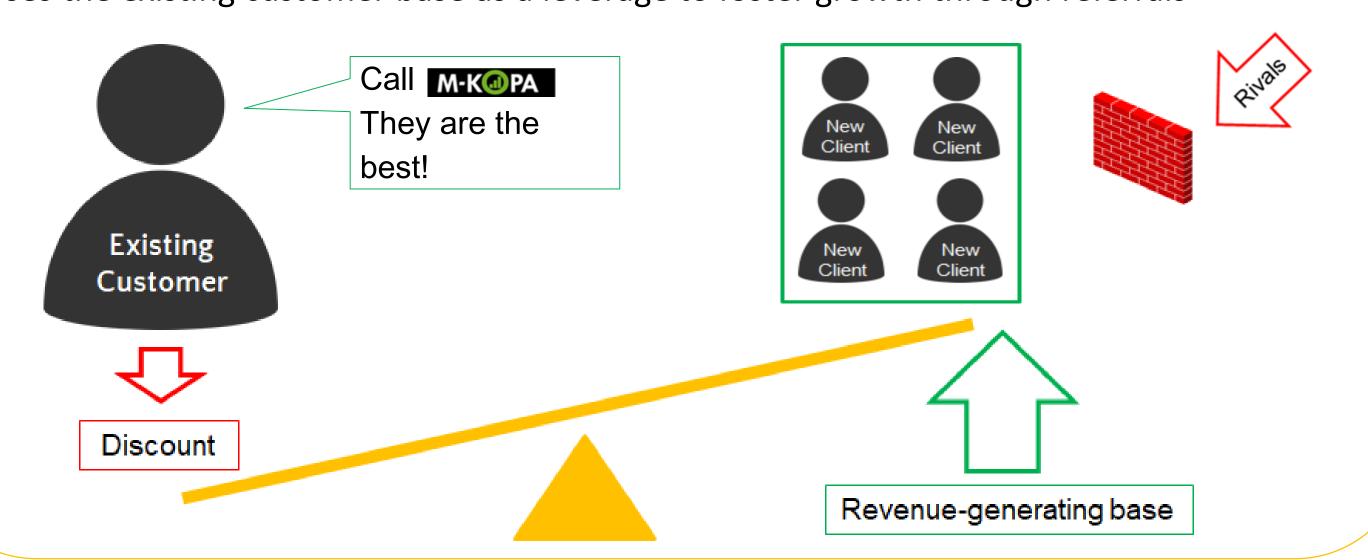
2. Car Dealership Model

Trade used-kit for discounted new-kit. The used-kit is reconditioned to reach even poorer segment of population.



3. Netflix Model

Uses the existing customer base as a leverage to foster growth through referrals



References

- [1] http://www.m-kopa.com/
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