

Capital Improvement Program (CIP) 101

Public Information Session



Operating Budget and Capital Budget



Operating Budget

\$3.69
billion

The Operating Budget funds the daily business of the City, specifically covering programs, services, staff, and supplies.

The FY2026 adopted Budget is \$219.5 million, or 6.3% higher than the FY2025 adopted budget.

+6.31%



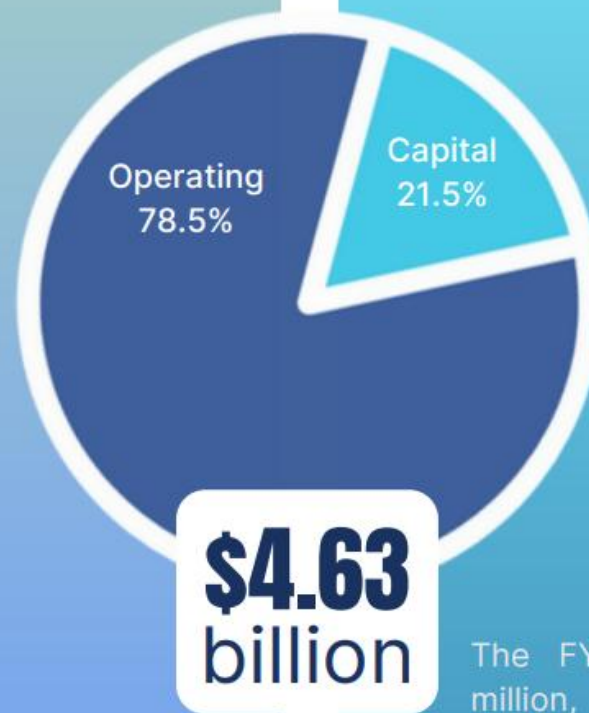
Capital Budget

\$933
million

The Capital Budget funds physical infrastructure projects for the City, specifically major renovations and replacements that are long-term investments.

The FY2026 adopted budget is \$200.6 million, or 27.4% higher than the FY2025 adopted budget.

+27.4%



Operating vs Capital



Operating



Capital



Examples of Capital Projects



- Bridges
- Resurfacing
- Bike Lanes
- Sidewalks
- Major Software Systems
- Cultural Attractions
- Schools
- Libraries
- Municipal Buildings
- Police & Fire Stations
- Senior Centers
- Parks and Playgrounds
- Recreation Centers
- Water/Sewer Pipes
- Treatment Plants
- Pumping Stations
- Demolition
- Housing Development
- Public Markets



Capital Improvement Program (CIP)



- By City Charter, the Planning Commission must annually submit a recommendation for the six-year Capital Improvement Program (CIP) to the Board of Estimates.
- The budget year of the CIP becomes the basis for the capital component of the Ordinance of Estimates, adopted by City Council.



Why is the CIP Important?



- Develop and maintain infrastructure needed for the operation of the city
- Align investment with community needs and plans
- Catalyze private investment and redevelopment

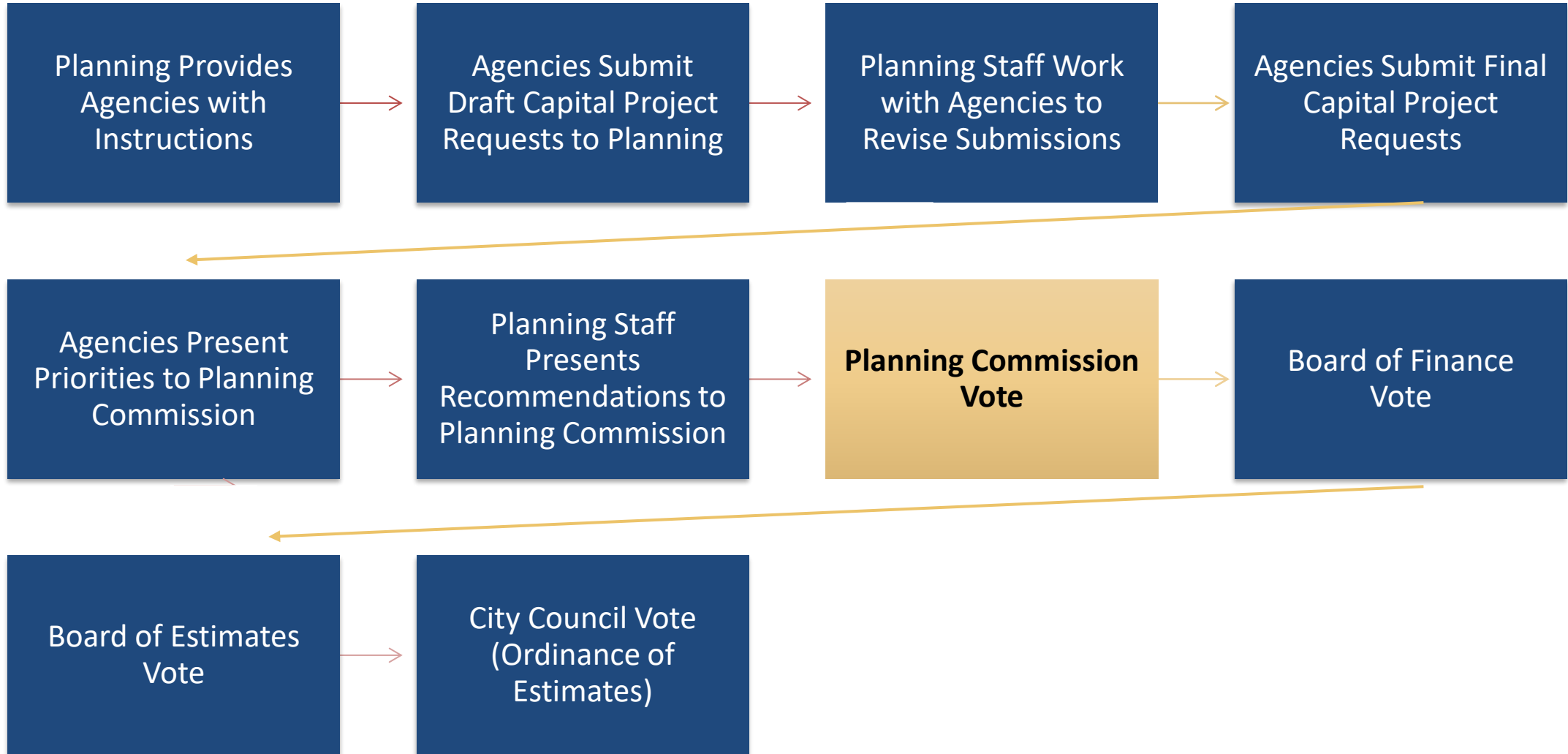
Participating Agencies

- Department of Public Works
- Department of Transportation
- Baltimore City Schools*
- Baltimore City Information Technology
- Housing & Community Development
- Baltimore Development Corporation
- Department of Recreation and Parks
- Department of General Services, on behalf of:
 - City office buildings
 - Health & senior centers
 - Libraries
 - Service centers
 - Convention center
 - Fire & police stations
 - Other city buildings



*BCPS CIP is reviewed on a different schedule due to State timelines.

Process to Develop the Capital Budget



Schedule



Date	Description
August 28, 2025	Planning Commission Kick-Off
September 2025	Training & Instructions Provided to Agencies
December 2025	Agency Requests Due
December 19, 2025	Agency Requests Published
January 8 & 15, 2026	Planning Commission Agency Briefings
February 23, 2026	Preliminary Recommendations Published
February 26, 2026	Planning Commission Work Session (FY2027-32)
March 12, 2026	Planning Commission Vote (FY2027-32)
March 23, 2026	Board of Finance Vote (FY2027-32)
May 6, 2026	Board of Estimates Vote (FY2027-32)
June 2026	City Council Vote (FY2027)

Capital Project Fundamentals



Legal Mandate

Return on Investment

Equity

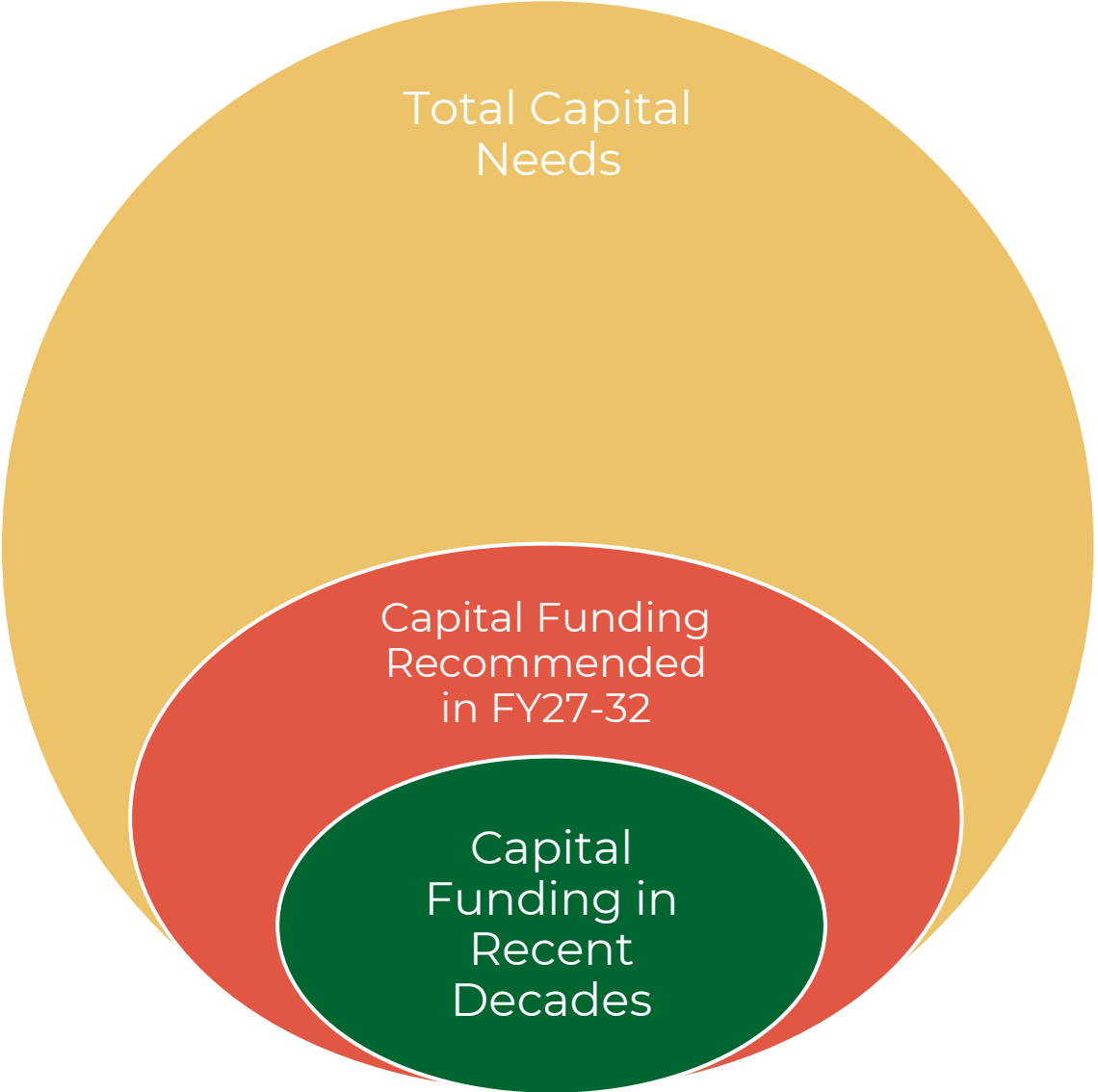
Environmental Impact

Health and Safety

Efficiency and Effectiveness

Asset Condition

Capital Needs vs Available Funding





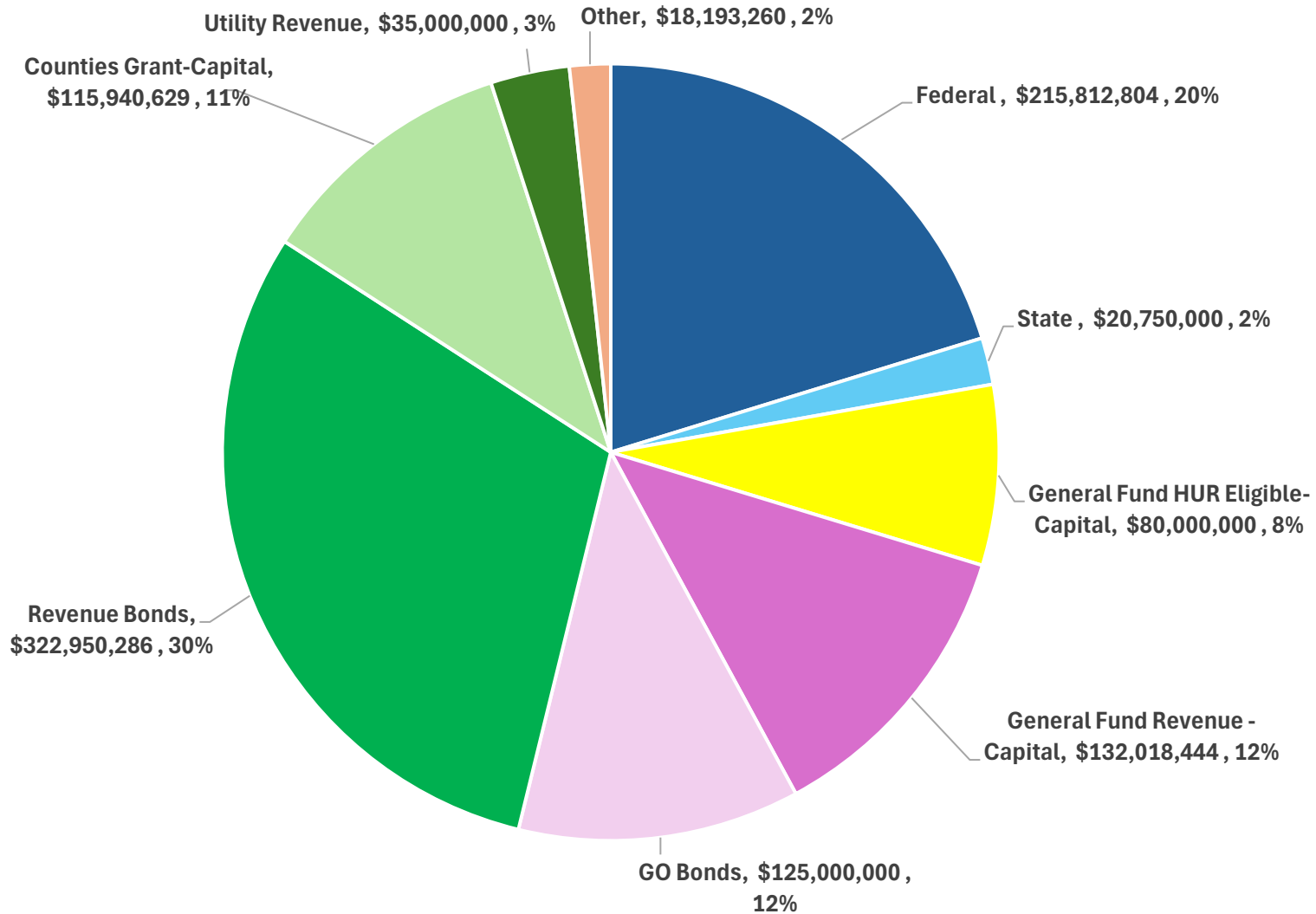
Source of Funds

FY27-32: Recommendations by Revenue Category



	FY27	FY28	FY29	FY30	FY31	FY32
Federal and State	\$ 236,562,804	\$ 70,250,000	\$ 70,000,000	\$ 70,000,000	\$ 66,750,000	\$ 51,250,000
RC0602 Federal Grants	\$ 113,812,804	\$ 15,500,000	\$ 15,500,000	\$ 15,500,000	\$ 15,500,000	\$ 9,000,000
RC0603 State Grants	\$ 20,750,000	\$ 12,750,000	\$ 12,500,000	\$ 12,500,000	\$ 9,250,000	\$ 250,000
RC0676 Federal Highway Administration Revenue	\$ 102,000,000	\$ 42,000,000	\$ 42,000,000	\$ 42,000,000	\$ 42,000,000	\$ 42,000,000
Highway User Revenue	\$ 80,000,000	\$ 24,700,000	\$ 20,600,000	\$ 16,400,000	\$ 16,400,000	\$ 16,400,000
RC0667 General Fund HUR Eligible- Capital	\$ 80,000,000	\$ 24,700,000	\$ 20,600,000	\$ 16,400,000	\$ 16,400,000	\$ 16,400,000
Local Discretionary	\$ 257,018,444	\$ 155,000,000	\$ 155,000,000	\$ 185,000,000	\$ 185,000,000	\$ 215,000,000
RC0669 General Fund Revenue - Capital	\$ 132,018,444	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000
RC7734 General Obligation Bonds - 3rd Public Infrastructure	\$ 62,500,000	\$ 74,000,000	\$ 74,000,000	\$ 93,000,000	\$ 93,000,000	\$ 123,000,000
RC7735 General Obligation Bonds – 6th Community and Economic Development	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000
RC7736 General Obligation Bonds – 5th Affordable Housing	\$ 10,000,000	\$ 11,000,000	\$ 11,000,000	\$ 12,000,000	\$ 12,000,000	\$ 12,000,000
RC7737 General Obligation Bonds – 51st School	\$ 27,500,000	\$ 30,000,000	\$ 30,000,000	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000
Other	\$ 18,193,260	\$ 5,000,000	\$ 3,500,000	\$ 2,550,000	\$ 2,550,000	\$ 1,550,000
RC0660 Casino Supp-Community Grant - Capital	\$ 4,750,000	\$ -	\$ -	\$ -	\$ -	\$ -
RC0663 Pimlico Local Impact Grant - Capital	\$ 1,986,000	\$ -	\$ -	\$ -	\$ -	\$ -
RC0665 Other Funds - Capital	\$ 3,105,400	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
RC0675 Alley & Footway Revenue	\$ 4,000,000	\$ 2,800,000	\$ 1,300,000	\$ 1,350,000	\$ 1,350,000	\$ 1,350,000
RC7745 HABC Revenue - Capital	\$ 4,351,860	\$ 2,000,000	\$ 2,000,000	\$ 1,000,000	\$ 1,000,000	\$ -
Utility Revenue	\$ 473,890,915	\$ 703,613,792	\$ 575,631,383	\$ 453,809,788	\$ 574,695,896	\$ 214,136,000
RC0604 Revenue Bonds	\$ 322,950,286	\$ 377,108,306	\$ 347,824,874	\$ 336,936,564	\$ 351,067,616	\$ 134,701,600
RC0668 Counties Grant-Capital	\$ 115,940,629	\$ 291,505,486	\$ 177,806,509	\$ 81,873,224	\$ 188,628,280	\$ 44,434,400
RC7732 Utility Revenue	\$ 35,000,000	\$ 35,000,000	\$ 50,000,000	\$ 35,000,000	\$ 35,000,000	\$ 35,000,000
Grand Total	\$ 1,065,665,423	\$ 958,563,792	\$ 824,731,383	\$ 727,759,788	\$ 845,395,896	\$ 498,336,000

FY27 Recommendations by Revenue Category





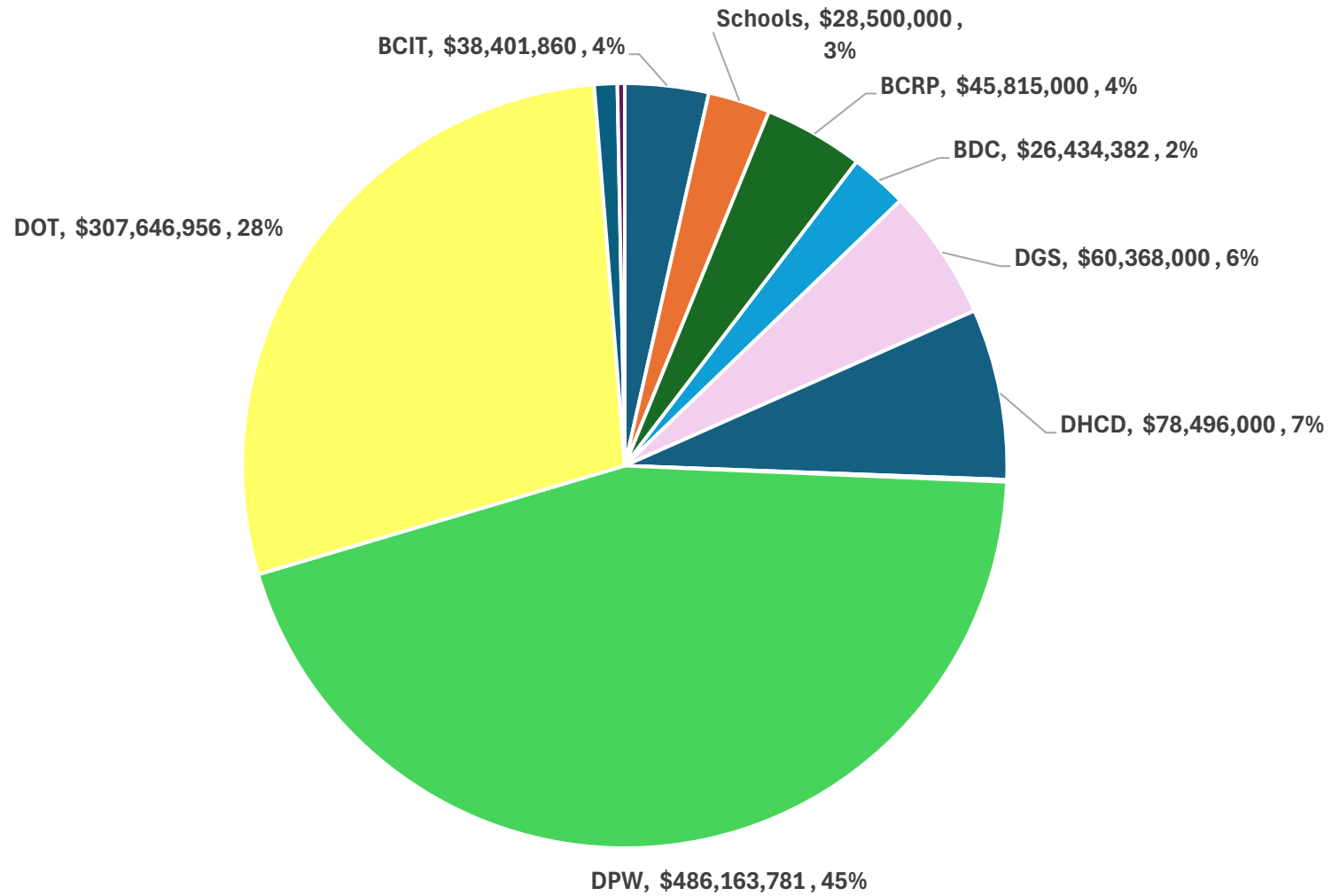
Use of Funds

Summary by Agency



	FY27	FY28	FY29	FY30	FY31	FY32
Baltimore City Information Technology	\$38,401,860	\$8,675,000	\$16,575,000	\$18,100,000	\$23,440,000	\$18,650,000
Baltimore City Public Schools	\$28,500,000	\$30,000,000	\$30,000,000	\$40,000,000	\$40,000,000	\$40,000,000
Baltimore City Recreation and Parks	\$45,815,000	\$39,100,000	\$16,800,000	\$33,000,000	\$34,150,000	\$8,560,000
Baltimore Development Corporation	\$26,434,382	\$1,950,000	\$1,950,000	\$1,950,000	\$1,950,000	\$1,950,000
Department of General Services	\$60,368,000	\$21,400,000	\$43,679,152	\$61,200,000	\$55,600,000	\$94,800,000
Department of Housing and Community Development	\$78,496,000	\$43,940,000	\$45,655,000	\$43,090,000	\$43,660,000	\$27,840,000
Department of Planning	\$990,000	\$975,000	\$975,000	\$1,050,000	\$1,050,000	\$1,050,000
Department of Public Works	\$486,163,781	\$711,713,792	\$592,980,183	\$459,709,788	\$580,695,896	\$240,136,000
Department of Transportation	\$311,028,956	\$96,184,152	\$74,017,048	\$67,315,848	\$59,750,000	\$59,750,000
Mayoralty	\$(10,532,556)	\$4,625,848	\$2,100,000	\$2,344,152	\$5,100,000	\$5,600,000
Grand Total	\$1,065,665,423	\$958,563,792	\$824,731,383	\$727,759,788	\$845,395,896	\$498,336,000

FY27 Summary by Agency



How to Advocate for Capital Projects



- Engage relevant City agencies
- Participate in public hearings
- Report failing infrastructure via 311
- Partner with elected officials

Process to Develop the Capital Budget



Links to Resources



Department of Planning

[Welcome to the Department of Planning | Department of Planning](#)

Capital Improvement Program

[Capital Improvement Program | Department of Planning](#)

CIP Reports and Resources

[CIP Reports & Resources | Department of Planning](#)

Planning Commission

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Questions and Discussion