

**Notice of Funding Opportunity for Baltimore City Opioid Restitution  
Funding**

**Round 1 (Fiscal Year 2026)**

**October 2025**

## Overview

In 2018, Baltimore joined the state and jurisdictions around the country in suing the companies responsible for the devastating wave of addiction and overdose. In 2022, Baltimore declined to accept a global settlement and opted to pursue the case independently. As a result, the City has reached awards totaling \$579.9 million as of October 1, 2025.

In August 2024, Mayor Brandon Scott signed an [Executive Order](#) establishing a framework for administering Baltimore's opioid restitution funds to ensure transparency, accountability, and community involvement in the use of the funds.

### ***About the Opioid Restitution Fund***

The Baltimore City Opioid Restitution Fund (ORF) is a distinct fund established by Mayor Scott's August 2024 [Executive Order](#) to receive the City's opioid settlement recoveries and sustain their impact for at least 15 years. This fund finances programs and infrastructure related to prevention, treatment, recovery, harm reduction, social determinants of health, and other initiatives targeting harms caused by the opioid epidemic.

### ***About the Restitution Advisory Board***

Mayor Scott named 17 voting members and three non-voting members to the Restitution Advisory Board as outlined in his August [Executive Order](#). The Restitution Advisory Board will help guide the use of the City's restitution funds by identifying key priorities, setting funding priorities, reviewing grant applications, and making funding recommendations to the Mayor and his cabinet.

### ***About the Baltimore City Mayor's Office of Overdose Response***

As established by the Mayor's Executive Order, the Baltimore City Mayor's Office of Overdose Response (BCMOOR) works across Baltimore City to address substance use disorder and overdose. BCMOOR oversees the City's coordinated overdose response strategy to ensure best practices and quality of care for Baltimore City residents. This office is responsible for administering all opioid restitution funds obtained by Baltimore City, including overseeing programmatic monitoring and support for opioid restitution fund grantees.

### ***About the Mayor's Office of Recovery Program***

The Mayor's Executive Order outlines that the Mayor's Office of Recovery Programs (MORP) will coordinate fiscal management and oversight over all opioid restitution fund grantees and programs.

## Baltimore City's Overdose Response Strategic Plan

Baltimore City continues to face one of the most severe overdose crises in the country, with overdose mortality rates far exceeding state and national averages. Preliminary data show that in 2024, 778<sup>1</sup> lives were lost to substance-related overdoses in the city, disproportionately impacting older Black men. In July 2025, Baltimore City released the

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<sup>1</sup> Preliminary Data from Baltimore City Overdose Needs Assessment Dashboard: [Home | Baltimore City Overdose Needs Assessment Dashboard](#)

[Overdose Response Strategic Plan](#), which represents Baltimore's next decisive step in reversing the crisis, amplified by resources secured from legal action against opioid manufacturers and distributors, by creating a coordinated, citywide response.

To address systemic barriers and advance equity, the Overdose Response Strategic Plan outlines five cross-cutting priorities:

1. Help those most at risk by addressing racial, sex, and age-based disparities in overdose.
2. Ensure services work together by dismantling silos and improving coordination across systems.
3. Confront stigma in services, policies, and public perception so that people feel safe and welcome when asking for help.
4. Increase access to low-barrier services, particularly in underserved neighborhoods.
5. Improve the quality of substance use disorder treatment and recovery supports so individuals can achieve lasting recovery.

These priorities are supported by 13 strategies, with corresponding actionable activities.

## Notice of Funding Availability

### Community Grants Request for Proposals

All information, including the link to the request for proposal, will be shared on [arp.baltimorecity.gov/orf](http://arp.baltimorecity.gov/orf). Any updates and information for submitting organizations will be posted on this page.

### Community Grant Process Timeline

- **October 9:** Notice of funding opportunity is announced
- **October 23:** Request for Proposals is launched, including full submitting organization instructions on [arp.baltimorecity.gov/orf](http://arp.baltimorecity.gov/orf).
- **October 27:** Proposal orientation #1 at 10 a.m. EST ([tinyurl.com/ORFTraining1](http://tinyurl.com/ORFTraining1))
- **October 28:** Proposal orientation #2 at 6 p.m. EST ([tinyurl.com/ORFTraining2](http://tinyurl.com/ORFTraining2))
- **November 23:** Proposals due by 11:59 p.m. EST
- **December 11:** Submitting organizations are notified whether they will move to the application stage, and if they are moving forward, are provided with application instructions.
- **December 12:** Application orientation #1 at 10 a.m. EST
- **December 17:** Application orientation #2 at 6 p.m. EST
- **January 25:** Applications are due by 11:59 p.m. EST
- **February 2026:** Funding recipients are announced

## Available Funding

For this funding cycle, a total of \$2 million is available for allocation. Proposed project funding amounts can be spread across a project period of up to two years. However, organizations that choose to use their full award within a single year are still eligible to apply for funding in the following year. The final number of awards will depend on the number of approved applications received for each tier and the total available funding. Funding amounts for each tier are outlined in the table below. Awarded amounts may differ from the organization's proposed budget based on the scope of work and the amount of funding available.

## Eligible Uses

As outlined in the Mayor's Executive Order, ORF dollars **may only** be used for:

1. Programs, services, and supports that address substance use Prevention, Treatment, Recovery, and Harm Reduction, including the Social Determinants of Health, and that redress or prevent other harms caused by the opioid epidemic;
2. Infrastructure required for such programs, services, and supports;
3. The oversight, planning, assessing, and monitoring of programs, as well as expenses associated with managing, investing, and disbursing monies in the Fund; and
4. Evaluations of effectiveness and outcomes reporting for programs, services, supports, and resources for which monies from the Fund were disbursed.

Based on the Strategic Plan and community input, this Request for Proposal further narrows the scope of funding during this cycle to address the most immediate needs of Baltimore City, as identified by the RAB. This includes interventions that directly address the imminent risk of overdose death and health complications among people actively using drugs.

Proposed projects:

- Must be clearly aligned with the Strategic Plan and prioritized activities (See table below for list of prioritized activities)
- Must not include any unallowable costs as outlined in [Appendix A](#)

|               | <b>Funding Range</b> | <b>Awards</b>            | <b>Funding Requirements</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------------|----------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Tier 3</b> | Up to \$500,000      | Approximately 2-3 awards | <p><i>Increase availability of low-barrier mobile treatment services, specifically in geographic areas that are disproportionately affected by overdose but may not have the necessary number of services to meet the need (Activity 1c).</i></p> <p><i>Inclusion of Strategic Plan Activities 1b, 7a, and 12c is also highly encouraged.</i></p> <p>*Tier 3 funding must include robust Harm Reduction services, as outlined in Activity 7a, which states the City aims to increase access to a full array of low-barrier Harm Reduction services (including naloxone distribution, drug checking, syringe service programs, and other evidence-based strategies), and low-barrier, Harm Reduction-informed clinical treatment</p> |
| <b>Tier 2</b> | Up to \$250,000      | Approximately 2-4 awards | <p><i>Increase access to a full array of low-barrier harm reduction services (including naloxone distribution, drug checking, syringe service programs, wound care, and other evidence-based strategies) (Activity 7a).</i></p> <p><i>Inclusion of Strategic Plan Activities 1b, 1c, and 12c is also highly encouraged.</i></p> <p>Tier 2 funding must include robust Harm Reduction services, as outlined in Activity 7a, which states the City aims to increase access to a full array of low-barrier Harm Reduction services (including naloxone distribution, drug checking, syringe service programs, and other evidence-based strategies).</p>                                                                                |
| <b>Tier 1</b> | Up to \$50,000       | Approximately 3-6 awards | <p><i>Increase access to low-barrier social support services (housing, transportation, food assistance, education, and employment) for people who use drugs and people with substance use disorders. (Strategy 12)</i></p> <p><i>Inclusion of Strategic Plan Activities 1b, 1c, 7a, and 12c is also highly encouraged.</i></p>                                                                                                                                                                                                                                                                                                                                                                                                      |

### Submitting Organization Eligibility

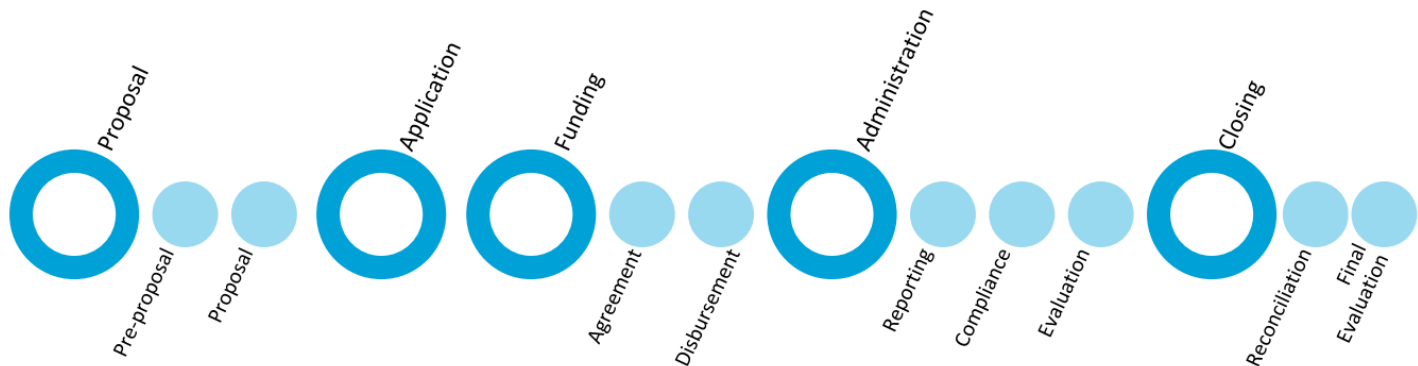
Organizations and proposed projects must meet the following criteria to be eligible to apply. Organizations:

- Must not be for-profit
- If applying for Tier 2 or Tier 3, must have 501(c)3 status
- Must be in good financial standing and have a valid Employer Identification Number (EIN)
- Must not have already received funding or have an earmark to receive funds in FY26 from Baltimore City's ORF
- Must have proven experience in Baltimore City, including an operating location in Baltimore City and experience directly serving people in Baltimore City. Must also have direct experience serving populations impacted by the opioid overdose crisis in existing programs.

Additional points will be allocated to organizations with a local yearly operating budget under \$15 million.

## Project Life Cycle

The City of Baltimore will use a project-based approach for ORF funding. There are five phases to projects: Proposal, Application, Release of Funding, Administration, and Closing. Each phase has specific requirements that must be met to move on to the next phase. This section will provide a brief overview of the requirements for each phase.



### 1. Proposal

This is the first step in the application process. It provides a concise overview of your organization, the project, potential performance measures, budget summary, and potential risks. The information provided in the proposal will be reviewed for eligibility by BCMOOR and MORP.

#### **Completing the Proposal**

The proposal form has multiple points where character count is limited to ensure brevity. Eligible organizations will have the opportunity to expand on their proposals during the application phase.

Organizational Information and Due Diligence: Applicants must complete the requested information about the organization, including its legal and financial standing.

Project Name: Project titles should be a brief description of what is being proposed. Do not include your organization's name in the project title. Titles may be edited at the discretion of MORP and BCMOOR.

Project Overview: Applicants must address at least one of the identified priority areas and tiers. In this section, applicants must provide a concise summary of their project, including its overall objectives and any anticipated benefits. Applicants should also outline the location(s) of project activities and should describe any partnerships with other organizations or City Agencies in the appropriate text boxes.

Implementation plan. Applicants must demonstrate that they have the capacity, skills, and internal controls to administer funds appropriately and acknowledge potential challenges they may face in implementing the proposed project.

Evaluation. Proposals should include thoughtful consideration of measurement and evaluation to show outputs and impacts of their proposed project. See [Appendix D](#) for the standard City measures used for ORF. We ask that grantees consider these for their projects, but projects can include additional measures.

Financial Information. Proposed budgets should be well-planned, but are not expected to be exhaustive or granular at this phase. Proposals should give additional thought to the sustainability of the project following the ORF grant. For example, if the project they are proposing will have an impact on future operating budgets, revenue, and expenditures.

## Proposal Review Process

1. Screening: All proposals will be screened by BCMOOR and MORP for completeness and alignment with the eligibility criteria.
2. Scoring: A 5-member committee of Restitution Advisory Board members will score eligible proposals using the scoring rubric found in [Appendix B](#).
3. Application: Submitting organizations that receive at least 80 points will be reviewed by the full Restitution Advisory Board, which will select the proposals that will be invited to move on to the full application phase.
4. Submitting organizations will be notified via email when their proposal has been successfully submitted and when it has either been selected to move forward to the application process or has not been selected to move forward.



**Note: A proposal deemed eligible and successfully evaluated is not a commitment to fund.**

## 2. Full Application

Selected proposals will be asked to proceed to the full application phase. It is in this phase that applicants will describe a detailed implementation plan for the proposed project.

Applicants will be asked to submit:

- A detailed description of the project, including populations to be served
- A detailed budget with justification (using a city-provided template that will be available to invited applicants)
- Workplan that includes goals, objectives, and outcomes (using a city-provided template that will be available to invited applicants)
- Performance measures (select from the list provided in [Appendix D](#))



**Note: A completed application is not a commitment to fund.**

The completed application will be reviewed by a panel including members from the Restitution Advisory Board, MORP, and BCMOOR. To determine whether a project should receive final funding approval, the application will be evaluated for:

- feasibility within the proposed timeline
- long-term sustainability.
- project risk,
- alignment with the Strategic Plan, and
- duplication with existing similar projects or programs.
- creative partnerships and collaboration with other community organizations or City agencies that promote whole person care and that reduce service silos.

The panel will score applications using the scoring rubric found in [Appendix C](#). Based on final scores, the RAB will create a ranked list within each tier as recommendations for the Mayor. The Mayor, City Administrator, and/or their designees will review the ranked projects provided by the RAB. Executive approval creates a commitment to fund and moves the application to the funding phase.

Submitting organizations will be notified via email of the status of their application.



**Note: Executive approval is a commitment to fund.**

### 3. Funding

Once a request for funding has received executive approval, it is eligible to be funded, contingent upon completion of administrative requirements consistent with City policies. The funding phase has two consecutive requirements: agreement and disbursement.

#### ***Agreement***

Each project must have a grant agreement in place. The agreement will outline the terms and conditions of funding, including, but not limited to, the purpose, term, eligible uses, scope, reporting requirements, amendments, termination procedures, audit procedures, and any other relevant requirements.

#### ***Disbursement***

The agreement will outline the terms of the disbursement of funds. However, actual disbursement of funds will be subject to existing City policies. Awardees will be provided with instructions on how to receive disbursements in accordance with City procedure in their grant agreements.

## 4. Administration

The administration phase contains four concurrent steps: reporting, compliance, evaluation, and technical assistance.

Reporting, compliance, and evaluation requirements will be defined in the funding agreement. The administration phase involves implementing these requirements. Organizations will be required to adhere to monthly, quarterly, and annual reporting requirements. Our aim is to balance adequate data collection to ensure programs achieve the desired outcomes and not cause undue burden on the organizations. The awardee is responsible for implementing the project as defined in the application and funding agreement. Technical assistance and project management support will be available throughout the process through MORP and BCMOOR.

The City of Baltimore places the utmost importance on compliance with Opioid Restitution Fund guidelines. Failure to execute a project as planned or comply with the funding agreement may result in corrective action, disqualification from submitting future applications, recovery of funds, termination of the agreement, and/or other civil or criminal proceedings as necessary.

## 5. Project Closing

Projects will be closed once the terms of the agreements have been fulfilled or the agreement period has concluded. All funds must be reconciled, all outstanding issues must be resolved, and unused funding must be returned. Final reports must be filed, and the awardee is required to retain those reports for future audits.

## Project Responsibilities

The instructions contained in this document highlight multiple responsibilities for submitting organizations, MORP, BCMOOR, and the Restitution Advisory Board. Additionally, several policies and expectations of the City may impact the decision or ability to apply for project funding.

Submitting organizations are expected to:

- Self-assess project eligibility before submitting a proposal
- Seek prior approval of all relevant parties before making a submission
- Provide accurate, honest, and timely information
- Comply with all laws, contractual requirements, guidelines, and agreements
- Actively seek an understanding of the project lifecycle
- Make the project a priority
- Complete projects in accordance with the approved scope of work and agreed-upon timeline
- Read and continually refer to the application instructions and other future guidance and FAQs from the program administrators
- Be in good standing with the State of Maryland and the City of Baltimore

MORP, BCMOOR, and the Restitution Advisory Board are expected to:

- Ensure submitting organizations are aware of eligibility requirements
- Notify submitting organizations and awardees of status changes
- Respond to questions from submitting organizations in a timely manner
- Issue and update guidance and Frequently Asked Questions as necessary
- Provide technical assistance to help awardees meet compliance requirements
- Complete agreements and make payments in a timely manner

### Contact Information

For additional information, please email [overdoseresponse@baltimorecity.gov](mailto:overdoseresponse@baltimorecity.gov).

## Appendix A: Unallowable Uses

This Request for Proposals also outlines the following unallowable uses:

1. Law Enforcement–Centered or Carceral Approaches
  - a. Salaries, stipends, or equipment for police, sheriff's departments, or corrections staff
  - b. Drug-related arrest programs or stings
  - c. Drug courts, mandated treatment, or incarceration-based services or partnerships
2. Coercive or Abstinence-Only Services
  - a. Mandatory treatment programs or any services or programs that require abstinence or deny service based on continued drug use
  - b. Drug testing not requested by the participant or not tied to clinical need
3. Stigmatizing or Discriminatory Practices
  - a. Marketing or educational materials that promote fear, shame, or stigmatizing messaging, or abstinence-only drug education
4. Indirect or Overhead Costs
  - a. Capital campaigns, large-scale construction, or real estate purchases will not be considered for these community grants.
  - b. Fundraising costs or development staff
  - c. General organization overhead above 15% of the grant award:
    - i. Organization-wide trainings are allowable as direct costs only when they are essential for the continued provision of services. Costs must be proportionally allocated if training includes staff whose time is not charged to this grant. Trainings must be directly tied to providing services allowable by the executive order and aligned with the strategic plan, and documented in the budget narrative.
    - ii. Costs associated with clinical/support software systems may be charged as direct costs when the software is used exclusively or primarily to support the funded program's service delivery and data management requirements. This includes software licenses, subscriptions, and maintenance fees. If the organization's system supports multiple programs or organizational functions, costs must be proportionally allocated based on the percentage of use attributable to the grant-funded activities, with clear documentation of the allocation method included in the budget narrative.
    - iii. Costs incurred for program-specific evaluation data collection and administrative activities are allowable as direct costs when they are directly related to the funded program. This includes expenses for staff time dedicated to collecting, managing, and analyzing data necessary for measuring program outcomes and performance, as well as grant administration. These costs are essential for assessing program effectiveness, informing continuous quality improvement, and meeting reporting requirements. All evaluation and data collection activities must be described in the budget narrative and aligned with the program's objectives as outlined in the strategic plan.
5. Other
  - a. Services or supplies already funded through Statewide Settlements unless clearly distinct and non-duplicative (e.g., naloxone already provided by Maryland Department of Health)

## Appendix B: Proposal Scoring Criteria

| Criteria                                                                                                           | Not Demonstrated                                                                          | Below Expectations                                                                                                   | Meets Expectations                                                                     | Exceeds Expectations                                                                                                                                                                                                                   |
|--------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Describes project intentions clearly and resulting benefits</b>                                                 | No clear intention for use of funds or outlined benefits                                  | Intent unclear or uses excessive jargon, presents project benefits that are not well aligned with the Strategic Plan | Intent is clear and presents project benefits that are aligned with the Strategic Plan | Intent is clear and presents compelling, measurable benefits that go beyond simple alignment with the Strategic Plan—demonstrating strong, strategic contributions to the city’s goals and potential for significant community impact. |
|                                                                                                                    | 0 points                                                                                  | 7 points                                                                                                             | 12 points                                                                              | 20 points                                                                                                                                                                                                                              |
| <b>The proposed project is aligned with the outlined funding tier</b>                                              | Proposed project is not aligned with the funding tier requested                           | Alignment with the goals of the selected funding tier is unclear                                                     | Presents alignment with the selected funding tier                                      | Clearly connects the proposed project to the funding tier and Strategic Plan goals                                                                                                                                                     |
|                                                                                                                    | 0 points                                                                                  | 3 points                                                                                                             | 7 points                                                                               | 10 points                                                                                                                                                                                                                              |
| <b>Identifies and analyzes project risks and challenges</b>                                                        | No presentation of risks or adverse results                                               | Risks or challenges are presented, but do not adequately address mitigation strategies                               |                                                                                        | Risks and challenges are clearly defined, and mitigation strategies are presented and appropriate                                                                                                                                      |
|                                                                                                                    | 0 points                                                                                  | 5 points                                                                                                             |                                                                                        | 10 points                                                                                                                                                                                                                              |
| <b>Describes success and provides valid performance measures</b>                                                   | Success not adequately described or goal-based                                            | Success described, performance measures not supported, or do not tie to an outcome                                   | Success is goal-based, and performance measures are valid                              | Success is outcome-oriented, performance measures are identified, sourced, accessible, and linked to outcome                                                                                                                           |
|                                                                                                                    | 0 points                                                                                  | 5 points                                                                                                             | 10 points                                                                              | 15 points                                                                                                                                                                                                                              |
| <b>The proposed project addresses equity and disparities in the overdose crisis in Baltimore</b>                   | No evidence of (or adverse) impact on equity in the project                               | Equity considerations influenced the proposal, but it is unclear how                                                 | Activities that impact Equity are operationalized in the proposal                      | Equity is a central tenet of the project, and activities clearly address equity                                                                                                                                                        |
|                                                                                                                    | 0 points                                                                                  | 7 points                                                                                                             | 12 points                                                                              | 20 points                                                                                                                                                                                                                              |
| <b>Outlines financial resources to achieve project goals</b>                                                       | No evidence of a financial plan or itemized costs                                         | Itemized costs are non-specific; evidence of financial planning                                                      | Itemized costs are specific; financial plan is clearly outlined                        | Itemized costs and financial plan are supported with descriptions                                                                                                                                                                      |
|                                                                                                                    | 0 points                                                                                  | 3 points                                                                                                             | 7 points                                                                               | 10 points                                                                                                                                                                                                                              |
| <b>Proposal includes partnerships and collaboration with other organizations or City agencies</b>                  | No evidence of a plan for partnerships                                                    | Partnership identified within the City or an external partner                                                        | Presents sustained examples of existing partnerships                                   | Presents multiple collaborators and proven success collaborating with partners                                                                                                                                                         |
|                                                                                                                    | 0 points                                                                                  | 1 point                                                                                                              | 3 points                                                                               | 5 points                                                                                                                                                                                                                               |
| <b>Proven experience in Baltimore City, effectively serving populations impacted by the opioid overdose crisis</b> | No evidence of a proven track record in Baltimore City serving the identified populations | Less than five years of experience in Baltimore City, serving the identified population.                             |                                                                                        | Clearly presents more than five years of proven experience in Baltimore City, serving the identified population                                                                                                                        |
|                                                                                                                    | 0 points                                                                                  | 5 points                                                                                                             |                                                                                        | 10 points                                                                                                                                                                                                                              |
|                                                                                                                    | Additional Points                                                                         |                                                                                                                      |                                                                                        |                                                                                                                                                                                                                                        |
| <b>Additional Points Organization has a local yearly operating budget under \$15 million</b>                       | Local Operating budget is higher than \$15 million                                        |                                                                                                                      | Local Operating budget is less than \$15 million                                       |                                                                                                                                                                                                                                        |
|                                                                                                                    | 0 Points                                                                                  |                                                                                                                      | 10 Points                                                                              |                                                                                                                                                                                                                                        |

## Appendix C: Application Scoring Criteria

| Criteria                                                                                                                                               | Not Demonstrated                                                                                                                | Below Expectations                                                                                                                                                              | Meets Expectations                                                                                                                                                                   | Exceeds Expectations                                                                                                                                                                                                                                              |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Proposed project aligns with the previous submitted proposal</b>                                                                                    | No connection between the proposal and the application                                                                          | Connection between the proposal and the application is unclear or poorly demonstrated                                                                                           | Clear expansion of the proposal, including details of the presented activities and the project benefits                                                                              |                                                                                                                                                                                                                                                                   |
|                                                                                                                                                        | 0 points                                                                                                                        | 5 points                                                                                                                                                                        | 10 points                                                                                                                                                                            |                                                                                                                                                                                                                                                                   |
| <b>Alignment with Strategic Plan</b>                                                                                                                   | No connection to the city's strategic plan is identified                                                                        | A vague or minimal connection to the city's strategic plan is made. References are general or superficial, with limited explanation of how the project supports strategic goals | The proposal clearly articulates how the project aligns with specific goals or priorities in the city's strategic plan. The connection is direct, relevant, and adequately explained | The proposal demonstrates a strong alignment with the city's strategic plan. It goes beyond surface-level connections by presenting measurable outcomes, cross-cutting benefits, or innovative contributions that advance key city priorities in a meaningful way |
|                                                                                                                                                        | 0 Points                                                                                                                        | 7 Points                                                                                                                                                                        | 12 Points                                                                                                                                                                            | 20 Points                                                                                                                                                                                                                                                         |
| <b>The budget is thorough, specific, and supports the proposed project.</b>                                                                            | The proposed budget is not realistic, includes unallowable expenses, and/or does not align with the proposed project activities | The budget shows a connection between the proposed activities and the expenses provided                                                                                         | The costs are reasonable in relation to the objectives, design, and potential significance of the proposed project                                                                   | The proposed project budget presents expenses that are allowable, realistic, accurate, cost-efficient, and clearly relate to and reflect project activities, objectives, and outcomes                                                                             |
|                                                                                                                                                        | 0 points                                                                                                                        | 5 points                                                                                                                                                                        | 10 points                                                                                                                                                                            | 15 points                                                                                                                                                                                                                                                         |
| <b>Provides a detailed scope of work and sufficient information regarding their approach to meeting the requirements, activities, and deliverables</b> | No presentation of activities that align with the presented scope of work                                                       | Details are present, but components are missing                                                                                                                                 | Details provided show a connection between the objective(s) of the proposed project and how the organization will meet the proposed objective(s)                                     | Provides a clear and thoughtful action plan for the organization's approach to meet the proposed objective(s)                                                                                                                                                     |
|                                                                                                                                                        | 0 points                                                                                                                        | 5 points                                                                                                                                                                        | 10 points                                                                                                                                                                            | 15 points                                                                                                                                                                                                                                                         |
| <b>Describes success and provides valid performance measures</b>                                                                                       | Success is not adequately described or goal-based                                                                               | Success described, performance measures not supported, or do not tie to an outcome                                                                                              | Success is goal-based, and performance measures are valid                                                                                                                            | Success is outcome-oriented, performance measures identified, sourced, accessible, and linked to outcome                                                                                                                                                          |
|                                                                                                                                                        | 0 points                                                                                                                        | 5 points                                                                                                                                                                        | 10 points                                                                                                                                                                            | 15 points                                                                                                                                                                                                                                                         |
| <b>Provides project management plan and reporting requirements</b>                                                                                     | No evidence of a plan for the management of the project                                                                         | Identifies a plan for project management and reporting requirements, but may be missing key details                                                                             | Identifies a plan for management of the project and details how the organization will meet reporting requirements                                                                    | Presents an established plan for project and grants management                                                                                                                                                                                                    |
|                                                                                                                                                        | 0 points                                                                                                                        | 1 point                                                                                                                                                                         | 3 points                                                                                                                                                                             | 5 points                                                                                                                                                                                                                                                          |

|                                                                                                                                                                                                    |                                                                                                                                                                        |                                                                                                                                                                                                                    |                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Outlines a plan for the sustainability of the proposed project</b>                                                                                                                              | No evidence of a plan for the sustainability of the project, or it would rely on continued support from the ORF                                                        | Plan for sustainability is unclear                                                                                                                                                                                 | Outlines a plan for sustainability with clear opportunities for sustained funding                                                                                                                                                   | Presents a thoughtful and reasonable plan for the sustainability of the project following the ORF grant                                                                                                                                                                                             |
|                                                                                                                                                                                                    | 0 points                                                                                                                                                               | 3 points                                                                                                                                                                                                           | 7 points                                                                                                                                                                                                                            | 10 points                                                                                                                                                                                                                                                                                           |
| <b>Leverages City resources and partnerships</b>                                                                                                                                                   | No evidence of partnerships                                                                                                                                            | Partnership identified within the City or an external partner                                                                                                                                                      | Partnership and external funding (or enhancement of existing funding) identified                                                                                                                                                    | Multiple collaborators and external funding (or enhancement of existing funding) identified                                                                                                                                                                                                         |
|                                                                                                                                                                                                    | 0 points                                                                                                                                                               | 3 point                                                                                                                                                                                                            | 7 points                                                                                                                                                                                                                            | 10 points                                                                                                                                                                                                                                                                                           |
| <b>Additional Points</b>                                                                                                                                                                           |                                                                                                                                                                        |                                                                                                                                                                                                                    |                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                     |
| <b>Additional Points Organization has a local yearly operating budget under \$15 million</b>                                                                                                       | Local Operating budget is higher than \$15 million                                                                                                                     |                                                                                                                                                                                                                    | Local Operating budget is less than \$15 million                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                     |
|                                                                                                                                                                                                    | 0 Points                                                                                                                                                               |                                                                                                                                                                                                                    | 5 Points                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                     |
| <b>Additional Points Organization demonstrates a mission and hiring practices that are compassionate, supportive, and nonjudgment of individuals with lived/living experience of substance use</b> | No demonstration of any consideration for individuals with lived/living experience of substance use. Policies or language suggest a punitive or exclusionary approach. | The organization shows limited awareness or effort to support individuals who use or have used substances. There may be vague references to inclusion, but no clear supportive policies or practices are in place. | The organization has established hiring practices that recognize the value of lived/living experience and support individuals in various stages of substance use or recovery. Policies promote dignity, inclusion, and flexibility. | The organization goes beyond basic inclusion by demonstrating active efforts to support individuals with lived/living experience of substance use. This may include targeted hiring, partnerships with supportive services, or internal policies that reflect a culture of nonjudgment and respect. |
|                                                                                                                                                                                                    | 0 Points                                                                                                                                                               | 1 Points                                                                                                                                                                                                           | 3 Points                                                                                                                                                                                                                            | 5 Points                                                                                                                                                                                                                                                                                            |

## Appendix D: Performance Measures

| Approved Uses                                                                                                                                                                                                                                                                                  | Measure                                                                                                                                                                                                                                               |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>General</b>                                                                                                                                                                                                                                                                                 | Number of unique people served in funded program (s)                                                                                                                                                                                                  |
|                                                                                                                                                                                                                                                                                                | Number of encounters in funded program(s)                                                                                                                                                                                                             |
|                                                                                                                                                                                                                                                                                                | Number of embedded peer staff (% of workforce)                                                                                                                                                                                                        |
|                                                                                                                                                                                                                                                                                                | Number of referrals to care and outcome of referral (specify referral type)                                                                                                                                                                           |
| <b>Prevention:</b><br><br><i>Prevention strategies educate and support individuals and communities to prevent the use and misuse of drugs and the development of substance use disorders</i>                                                                                                   | Number of overdose prevention education events (i.e., tabling or training events)                                                                                                                                                                     |
|                                                                                                                                                                                                                                                                                                | Number of eligible children/youth/adolescents who receive early intervention services                                                                                                                                                                 |
|                                                                                                                                                                                                                                                                                                | Number of eligible families who receive evidence-based interventions, including home visiting programs                                                                                                                                                |
|                                                                                                                                                                                                                                                                                                | Number of eligible families who receive evidence-based family skills training                                                                                                                                                                         |
|                                                                                                                                                                                                                                                                                                | Number of families who receive specific social supports, which could include case management, childcare, transportation, employment assistance, family housing, and family-centered treatment, support groups, referral services, and peer counselors |
|                                                                                                                                                                                                                                                                                                | Number of Recipients of Substance Use Disorder Screening Services                                                                                                                                                                                     |
|                                                                                                                                                                                                                                                                                                | Number referrals to care and services & percent of initiated referrals                                                                                                                                                                                |
| <b>Treatment:</b><br><br><i>Substance use disorder is a treatable condition. Treatment for substance use disorder is multifaceted and should be person-centered. Treatment activities aim to increase the availability of comprehensive, evidence-based treatments for opioid use disorder</i> | For communications campaigns, the number of hits, views, likes, shares, retweets, website visits, earned media, and other metrics of engagement associated with overdose communication campaigns                                                      |
|                                                                                                                                                                                                                                                                                                | Number of MOUD prescriptions filled                                                                                                                                                                                                                   |
|                                                                                                                                                                                                                                                                                                | % of clients on MOUD                                                                                                                                                                                                                                  |
|                                                                                                                                                                                                                                                                                                | Number of clients who received behavioral health counseling                                                                                                                                                                                           |
|                                                                                                                                                                                                                                                                                                | Number of behavioral health counseling group events                                                                                                                                                                                                   |
|                                                                                                                                                                                                                                                                                                | Number of participants/patients receiving MOUD from a mobile unit that reach a targeted rate of treatment retention (such as regular visits to the mobile unit for 30 or 90 days)                                                                     |
|                                                                                                                                                                                                                                                                                                | Number of buprenorphine providers adopting low-threshold principles, such as same-day treatment entry, a harm reduction approach, scheduling flexibility, and wide availability                                                                       |
|                                                                                                                                                                                                                                                                                                | Number of peer support/peer navigators employed by an organization                                                                                                                                                                                    |
|                                                                                                                                                                                                                                                                                                | Number of individuals with opioid use disorder who filled at least one prescription for buprenorphine                                                                                                                                                 |

|                                                                                                                                        |                                                                                                                                                                                                                                 |
|----------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                        | Number of individuals who initiated treatment through an inpatient SUD admission, outpatient visit, intensive outpatient encounter, or partial hospitalization, telehealth, or medication-treatment within 14 days of diagnosis |
|                                                                                                                                        | Number of patients who received buprenorphine from an EMS provider                                                                                                                                                              |
|                                                                                                                                        | Number of individuals with an opioid use disorder diagnosis who were administered, dispensed, or filled a prescription for an MOUD                                                                                              |
|                                                                                                                                        | Number of buprenorphine providers adopting low-threshold principles, such as same-day treatment entry, a harm reduction approach, scheduling flexibility, and wide availability                                                 |
|                                                                                                                                        | Number of individuals receiving peer support (unduplicated)                                                                                                                                                                     |
|                                                                                                                                        | Number of Individuals Provided Transportation Assistance                                                                                                                                                                        |
|                                                                                                                                        | Number of Individuals Provided Housing Assistance (specify by type: Recovery, permanent, emergency, etc.)                                                                                                                       |
|                                                                                                                                        | Number of recovery support meetings that promote evidence-based supports and treatment                                                                                                                                          |
|                                                                                                                                        | Number of individuals who receive case management services                                                                                                                                                                      |
|                                                                                                                                        | Number referrals to care and services & percent of initiated referrals                                                                                                                                                          |
|                                                                                                                                        | Percent of people with opioid use disorder in recovery programs using buprenorphine or methadone                                                                                                                                |
| <b>Recovery:</b><br><br><i>Recovery is a process that can take on many forms depending on an individual's health and social goals.</i> | Number of individuals receiving peer support (unduplicated)                                                                                                                                                                     |
|                                                                                                                                        | Number of Individuals Provided Transportation Assistance                                                                                                                                                                        |
|                                                                                                                                        | Number of Individuals Provided Housing Assistance (specify by type: Recovery, permanent, emergency, etc.)                                                                                                                       |
|                                                                                                                                        | Number of recovery support meetings that promote evidence-based supports and treatment                                                                                                                                          |
|                                                                                                                                        | Number of individuals who receive case management services                                                                                                                                                                      |
|                                                                                                                                        | Number referrals to care and services & percent of initiated referrals                                                                                                                                                          |
|                                                                                                                                        | Percent of people with opioid use disorder in a recovery program using buprenorphine or methadone                                                                                                                               |
| <b>Harm Reduction:</b><br><br><i>Harm reduction is a set of strategies to reduce the negative consequences</i>                         | Number of naloxone doses distributed through community events and organizations, harm reduction programs, vending machines, etc.                                                                                                |
|                                                                                                                                        | Number of drug testing [fentanyl, xylazine, etc.] strips distributed                                                                                                                                                            |
|                                                                                                                                        | Number of available service locations [and/or hours of operation] of syringe service programs                                                                                                                                   |

|                                                                                                                                                                                                                                                                                |                                                                                                              |
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| <b><i>associated with drug use and empower people who use drugs with the choice to live healthy lives.</i></b>                                                                                                                                                                 | Number of harm reduction service encounters                                                                  |
|                                                                                                                                                                                                                                                                                | Number of unique participants (or new participants during time period) using a syringe services program-     |
|                                                                                                                                                                                                                                                                                | Number of unique encounters a syringe services program has with participants during a specified time period. |
|                                                                                                                                                                                                                                                                                | Number of harm reduction supplies [grouped by type - syringes, smoking kits, wound care, etc.] distributed   |
|                                                                                                                                                                                                                                                                                | Organizational engagement with people with lived experience (PWLE)                                           |
|                                                                                                                                                                                                                                                                                | Number of collaborating partners in overdose prevention.                                                     |
|                                                                                                                                                                                                                                                                                | Number of individuals receiving peer support (unduplicated)                                                  |
|                                                                                                                                                                                                                                                                                | Number of referrals from harm reduction organizations to evidence-based substance use disorder treatment     |
|                                                                                                                                                                                                                                                                                | Number of overdose prevention education and naloxone distribution events (i.e., tabling, training, etc.)     |
|                                                                                                                                                                                                                                                                                | Number of individuals trained at overdose prevention education and naloxone distribution events              |
|                                                                                                                                                                                                                                                                                | Number of participants/patients (or new patients) receiving buprenorphine from providers on a mobile unit    |
| <b>Social Determinants of Health</b><br><br><b><i>Social determinants are factors that affect health outcomes, including economic stability, social and community context, neighborhood and built environment, healthcare quality, and access and quality of education</i></b> | Number of Recipients of Substance Use Disorder Screening Services                                            |
|                                                                                                                                                                                                                                                                                | Number of Recipients of Crisis Services                                                                      |
|                                                                                                                                                                                                                                                                                | Number referrals to care and services & percent of initiated referrals (specify by type)                     |
|                                                                                                                                                                                                                                                                                | Number of community events                                                                                   |
|                                                                                                                                                                                                                                                                                | Number of service encounters                                                                                 |
|                                                                                                                                                                                                                                                                                | Number of supplies distributed                                                                               |