





3Q25 Quarterly Earnings Call

October 28, 2025

Forward-looking Statements

This presentation includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements relate to analyses and other information that are based on management's beliefs, certain assumptions made by management, forecasts of future results, and current expectations, estimates and projections about the markets and economy in which we and our various segments operate. The statements contained in this communication that are not statements of historical fact may include forward-looking statements that involve a number of risks and uncertainties.

We use separate "outlook" sections, reference future phases of Olin's evolution, and use the words "anticipate," "intend," "may," "expect," "believe," "should," "plan," "outlook," "project," "estimate," "forecast," "optimistic," "target," and variations of such words and similar expressions in this presentation to identify such forward-looking statements. These statements are not guarantees of future performance and involve certain risks. uncertainties, and assumptions, which are difficult to predict and many of which are beyond our control. Therefore, actual outcomes and results may differ materially from those matters expressed or implied in such forward-looking statements. We undertake no obligation to update publicly any forward-looking statements, whether as a result of future events, new information or otherwise. The payment of cash dividends is subject to the discretion of our Board of Directors and will be determined in light of then-current conditions, including our earnings, our operations, our financial conditions, our capital requirements and other factors deemed relevant by our Board of Directors. In the future, our Board of Directors may change our dividend policy, including the frequency or amount of any dividend, in light of then-existing conditions. All references to expectations and other forward-looking statements are based on expectations on October 28, 2025. Olin undertakes no obligation to update publicly any forward-looking statements, whether as a result of future events, new information or otherwise.

Factors that could cause or contribute to such differences include, but are not limited to: sensitivity to economic, business and market conditions in the United States and overseas, including economic instability or a downturn in the sectors served by us; declines in average selling prices for our products and the supply/demand balance for our products, including the impact of excess industry capacity or an imbalance in demand for our chlor alkali products; unsuccessful execution of our operating model, which prioritizes Electrochemical Unit (ECU) margins over sales volumes; failure to control costs and inflation impacts or failure to achieve targeted cost reductions; our reliance on a limited number of suppliers for specified feedstock and services and our reliance on third-party transportation; availability of and/or higher-than-expected costs of raw material, energy, transportation, and/or logistics; the occurrence of unexpected manufacturing interruptions and outages, including those occurring as a result of labor disruptions and production hazards; exposure to physical risks associated with climate-related events or increased severity and frequency of severe weather events; the failure or an interruption, including cyber-attacks, of our information technology systems; risks associated with our international sales and operations, including economic, political or regulatory changes; failure to identify, attract, develop, retain and motivate qualified employees throughout the organization and ability to manage executive officer and other key senior management transitions; our inability to complete future acquisitions or joint venture transactions or successfully integrate them into our business; adverse conditions in the credit and capital markets, limiting or preventing our ability to borrow or raise capital; weak industry conditions affecting our ability to comply with the financial maintenance covenants in our senior credit facility: our indebtedness and debt service obligations; the effects of any declines in global equity markets on asset values and any declines in interest rates or other significant assumptions used to value the liabilities in, and funding of, our pension plans; our long-range plan assumptions not being realized, causing a non-cash impairment charge of long-lived assets; changes in, or failure to comply with, legislation or government regulations or policies, including changes regarding our ability to manufacture or use certain products and changes within the international markets in which we operate; new regulations or public policy changes regarding the transportation of hazardous chemicals and the security of chemical manufacturing facilities; unexpected outcomes from legal or regulatory claims and proceedings; costs and other expenditures in excess of those projected for environmental investigation and remediation or other legal proceedings; various risks associated with our Lake City U.S. Army Ammunition Plant contract and performance under other governmental contracts; and failure to effectively manage environmental, social and governance issues and related regulations, including climate change and sustainability and the other risks detailed in Olin's Form 10-K for the fiscal year ended December 31, 2024 and in Olin's Quarterly Reports on Form 10-0 and other reports furnished or filed with the U.S. Securities and Exchange Commission, All of our forward-looking statements should be considered in light of these factors. In addition, other risks and uncertainties not presently known to us or that we consider immaterial could affect the accuracy of our forward-looking statements. The reader is cautioned not to rely unduly on these forward-looking statements.

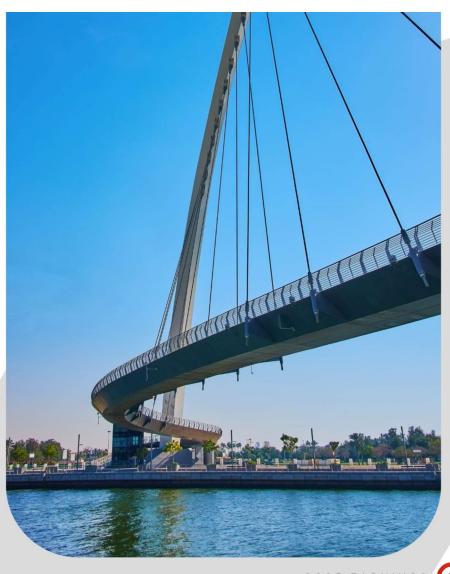
Non-GAAP Financial Measures: In addition to U.S. GAAP financial measures, this presentation includes certain non-GAAP financial measures including EBITDA and Adjusted EBITDA. These non-GAAP measures are in addition to, not a substitute for or superior to, measures for financial performance prepared in accordance with U.S. GAAP. Definitions of these measures and reconciliation of GAAP to non-GAAP measures are provided in the appendix to this presentation.



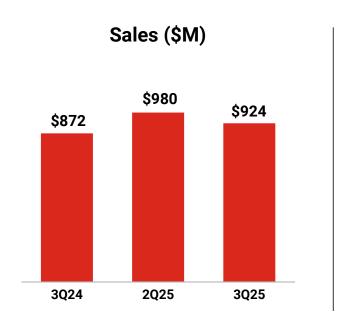
Key 3Q25 Highlights

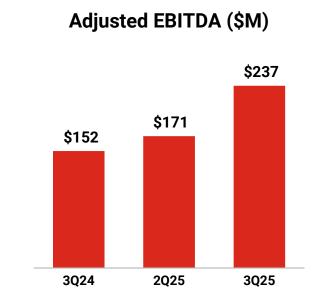
- Value-first commercial approach delivered stable ECU values in line with expectations
- Delivered stronger chlor alkali results with muted seasonal demand improvement
- US Epoxy demand remained stable while European demand weakened; both regions face continued pressure from subsidized Asian imports
- 4 Winchester results below expectations due to softer commercial sales
- Confirmed Olin's eligibility to recognize Inflation Reduction Act Section 45V clean hydrogen production tax benefits





Chlor Alkali Products & Vinyls Segment Performance





Olin Actions

- Continue to focus on our value-first commercial approach
- Actions to reduce inventory levels
- Beyond250 cost savings

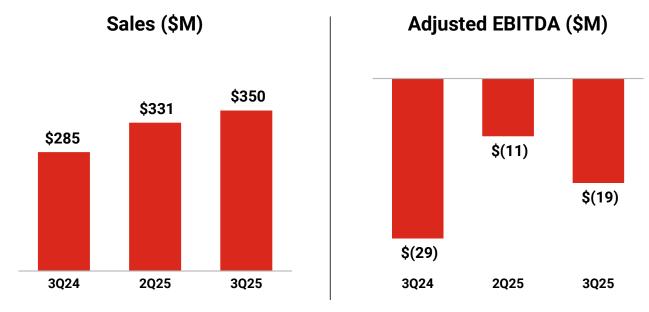
Outlook

- Improving caustic soda price
- Seasonal demand weakness

- Sequential Highlights
 - ECU values continued to be stable
 - Improved operating costs and performance
 - Announced Blue Water Alliance joint venture dissolution
 - Recognized \$32M net benefit of Section 45V Clean Hydrogen Production tax credits



Epoxy Segment Performance



Sequential Highlights

- Formulated Solutions volumes up sequentially
- Muted US seasonal epoxy resin improvement
- Weaker European epoxy resin demand
- · Delivered significant working capital benefit

essential solutions

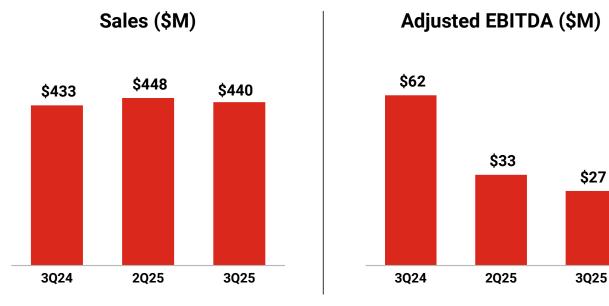
Olin Actions

- Growing epichlorohydrin and resin sales in the wake of European capacity rationalization
- Formulated Solutions focus on qualification for advanced electronics customers

Outlook

- Declining U.S. resin feedstock costs and price improvements expected to enhance margin
- 4Q seasonal volumes expected to be weaker than typical
- 4Q sequential turnaround headwind of ~\$14M
- Stade cost savings starting 1Q26

Winchester Segment Performance



Sequential Highlights

- Improved military results, offset by weaker than expected commercial demand
- Higher metals and operating costs further challenged commercial margins
- Surge of ammunition import volume, in advance of announced US tariffs

Actions and Outlook

- Winchester shifting production toward international military sales
- · Lowering commercial production to reduce inventory levels
- Price actions gain traction in 4Q

Military

- NGSW¹ project on schedule
- Strong domestic and international military demand

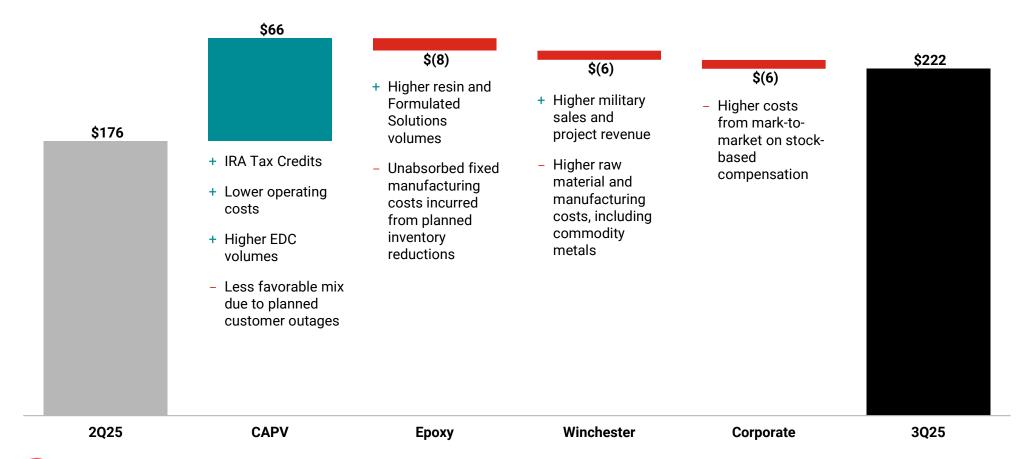
Commercial

 Rising raw materials costs require price improvement



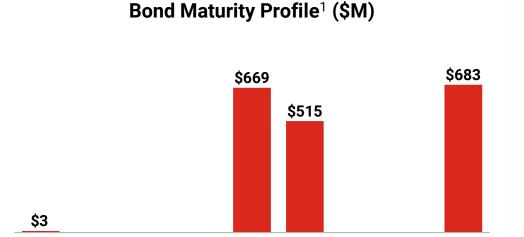


3Q25 vs. 2Q25 Adjusted EBITDA Bridge (\$M)





Financial Highlights – 3Q25



Summary Balance Sheet	4Q24	1Q25	2Q25	3Q25
Cash & Cash Equivalents (\$M)	175.6	174.0	223.8	140.3
Net Debt (\$M)	2,666.6	2,861.8	2,772.9	2,853.1
TTM Net Debt to Adj. EBITDA ²	2.7x	3.0x	3.3x	3.6x

2029

2030

2031

2032

2033-2035

Highlights

- Gross debt levels were flat compared to the prior quarter
- Repurchased \$10M of stock

Cash Positions

- Cash on hand (9/30/25): \$140.3M
- Available liquidity: \$1.3B

Outlook

- Expect to lower current debt levels targeting year-end 2025 net debt comparable to year-end 2024
- Expect working capital, excluding tax payment timing, to be \$100M source of cash in 2025



2025

2026

2027

2028

¹ Gross Debt as of 9/30/25 also includes \$641.9M term loan facility, \$30.0M senior revolving credit facility and \$470.0M receivables financing agreement, which maturities are excluded herein. ² Excludes Hurricane Beryl impact of ~\$109.4M in Q3 2024 and \$16.9M in O4 2024.

4Q25 Outlook

CAPV

- Expect caustic soda price improvement
- Preserve ECU values through seasonally weak demand
- Aggressive inventory reductions

Ероху

- Execute Freeport turnaround safely and on budget
- Improving US epoxy resin pricing
- Grow EU epoxy resin and epichlorohydrin volume, as 2026 contracts are negotiated

Winchester

- Decisive 4Q actions accelerate inventory reduction
- Continued raw material cost pressure, partially offset by commercial price improvement
- Shift commercial production to international military sales

4Q25 adjusted EBITDA expected to be \$110 million to \$130 million including a ~\$40M penalty from planned inventory reductions



Q&A





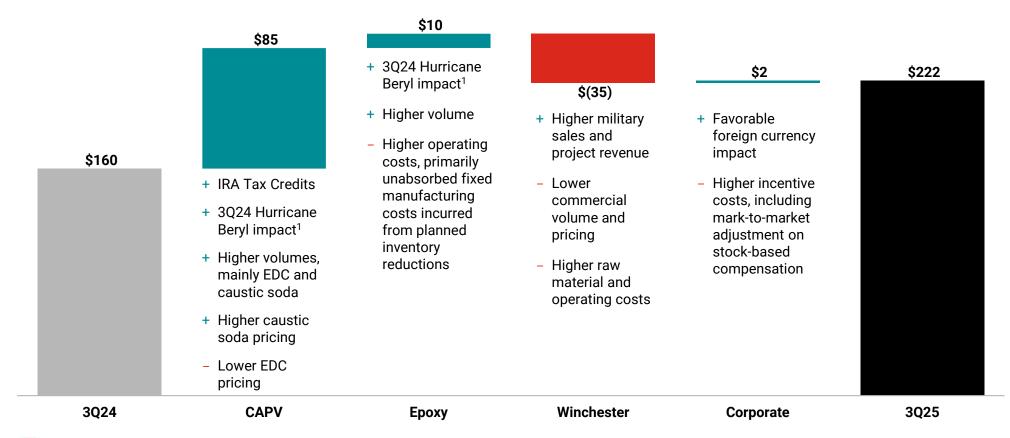


Appendix





3Q25 vs. 3Q24 Adjusted EBITDA Bridge (\$M)





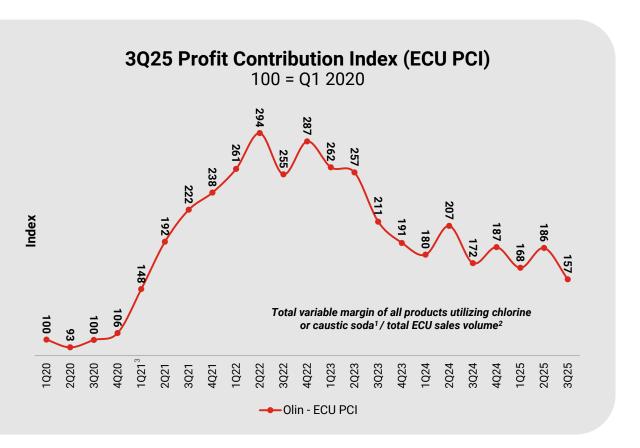
¹ Third quarter 2024 results included a negative pretax impact of \$109.4 million associated with Hurricane Beryl for incremental costs to restore operations, unabsorbed fixed manufacturing costs, and reduced profit from lost sales. The impact included in our Chlor Alkali Products and Vinyls and Epoxy segment results was \$76.7 million and \$32.7 million, respectively.

Outlook: Full Year 2025 Modeling Assumptions

Line Item	Forecast (\$M)	Key Elements
Capital Spending	\$200 to \$220	Expected to be above 2024 levels
Depreciation & Amortization	~\$525	Expected to be similar to 2024 levels
Non-operating Pension Income	~\$20	Expected to be lower than 2024 income levels
Environmental Expense	\$25 to \$30	Spending and expense are expected to be similar in 2025
Other Corporate	\$80 to \$90	Expected to be similar to 2024 levels
Restructuring and Other Costs	~\$25	Expected to be lower than 2024 levels
Interest Expense	\$180 to \$185	Expected to be similar to 2024; ~40% of debt at variable interest rates
Book Tax Benefit	\$25 to \$35	Book effective tax rate of approximately 30%, before discrete favorable benefits of ~\$20M
Cash Taxes	~\$175	Forecast of cash taxes primarily for earnings in foreign jurisdictions, including the previously deferred international tax payments of ~\$80M



Delivering on Our Value Strategy



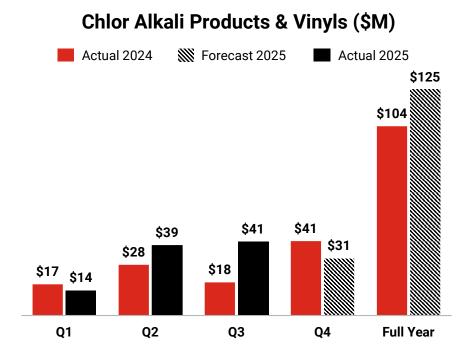
Sequential Olin Pricing Comparison

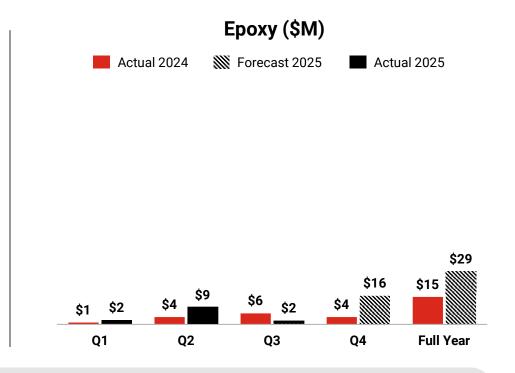
	3Q25 vs. 2Q25
Chlorine	
Caustic Soda	
EDC	
Bleach	
HCI	$\overline{\bigcirc}$
Chlorinated Organics	\bigcirc
Aromatics	+
Epichlorohydrin / Allyl Chloride	\bigcirc
Liquid Epoxy Resins	
Ammunition	+



¹ Includes all produced merchant chlorine, merchant caustic, chlorine containing derivatives, including chlorinated organics, bleach, hydrochloric acid, ethylene dichloride (EDC), vinyl chloride monomer (VCM), allyl chloride, epichlorohydrin, and epoxy resins. Excludes one consumer with a cost-based, long-term supply agreement. ² Sales volumes from produced volumes in the denominator are harmonized to their chlorine/caustic soda content, i.e., back to the ECU content. ³ Excludes one-time net benefits of \$99.9M associated with Winter Storm Uri.

Maintenance Turnarounds Expenses¹





- 2Q25 CAPV turnaround costs include the Freeport, TX chlor alkali turnaround delayed from 1Q25
- 2Q25 Epoxy turnaround costs include the Stade, Germany turnaround
- 4Q25 Epoxy turnaround costs include Freeport, TX turnaround



Non-GAAP Financial Measures – Adjusted EBITDA¹

Olin's definition of Adjusted EBITDA (earnings before interest, taxes, depreciation, and amortization) is net income (loss) plus an add-back for depreciation and amortization, interest expense (income), income tax provision (benefit), other expense (income), restructuring charges (income) and certain other non-recurring items. Adjusted EBITDA is a non-GAAP financial measure. Management believes that this measure is meaningful to investors as a supplemental financial measure to assess the financial performance without regard to financing methods, capital structures, taxes or historical cost basis. The use of non-GAAP financial measures is not intended to replace any measures of performance determined in accordance with GAAP and Adjusted EBITDA presented may not be comparable to similarly titled measures of other companies. Reconciliation of forward-looking non-GAAP financial measures to the most directly comparable GAAP financial measures are omitted from this release because Olin is unable to provide such reconciliations without the use of unreasonable efforts. This inability results from the inherent difficulty in forecasting generally and quantifying certain projected amounts that are necessary for such reconciliations. In particular, sufficient information is not available to calculate certain adjustments required for such reconciliations, including interest expense (income), income tax provision (benefit), other expense (income) and restructuring charges (income). Because of our inability to calculate such adjustments, forward-looking net income guidance is also omitted from this release. We expect these adjustments to have a potentially significant impact on our future GAAP financial results.

	Three Mont Septemb		Nine Months Ended September 30,		
(\$ in millions)	2025	2024	2025	2024	
Reconciliation of Net Income (Loss) to Adjusted EBITDA:					
Net Income (Loss)	\$43.7	(\$25.2)	\$42.1	\$94.9	
Add Back:					
Interest Expense	46.8	48.4	142.1	139.6	
Interest Income	(1.6)	(1.0)	(4.0)	(2.7)	
Income Tax (Benefit) Provision	(2.2)	-	(5.3)	36.8	
Depreciation and Amortization	133.8	130.2	395.9	388.9	
EBITDA	220.5	152.4	570.8	657.5	
Add back:					
Restructuring Charges	2.9	7.9	14.3	23.0	
Environmental Recoveries	(1.0)	-	(1.0)	-	
Adjusted EBITDA	\$222.4	\$160.3	\$584.1	\$680.5	



Non-GAAP Quarterly Financial Measures by Segment¹

	Three Months Ended September 30, 2025				Three Months Ended June 30, 2025			Three Months Ended September 30, 2024				
(\$ in millions)	Income (Loss) before Taxes	Reconciling Items	Depr and Amort	Adjusted EBITDA	Income (Loss) before Taxes	Reconciling Items	Depr and Amort	Adjusted EBITDA	Income (Loss) before Taxes	Reconciling Items	Depr and Amort	Adjusted EBITDA
Chlor Alkali Products & Vinyls	\$127.6	-	\$109.0	\$236.6	\$64.9	-	\$106.3	\$171.2	\$45.3	-	\$106.5	\$151.8
Ероху	(32.2)	-	13.2	(19.0)	(23.7)	-	13.1	(10.6)	(42.8)	-	13.7	(29.1)
Winchester	19.3	-	7.8	27.1	25.0	-	7.9	32.9	53.4	-	8.5	61.9
	114.7	-	130.0	244.7	66.2	-	127.3	193.5	55.9	-	128.7	184.6
Corporate / Other												
Environmental Expense	(4.5)	(1.0)	-	(5.5)	(4.8)	-	-	(4.8)	(7.2)	-	-	(7.2)
Other Corp and Unallocated Costs	(25.9)	-	3.8	(22.1)	(19.9)	-	2.6	(17.3)	(25.9)	-	1.5	(24.4)
Restructuring Charges	(2.9)	2.9	-	-	(7.4)	7.4	-	-	(7.9)	7.9	-	-
Other Operating Income (Expense)	0.4	-	-	0.4	(0.2)	-	-	(0.2)	0.6	-	-	0.6
Interest Expense	(46.8)	46.8	-	-	(46.8)	46.8	-	-	(48.4)	48.4	-	-
Interest Income	1.6	(1.6)	-	-	1.2	(1.2)	-	-	1.0	(1.0)	-	-
Non-operating Pension Income	4.9	-	-	4.9	4.9	-	-	4.9	6.7	-	-	6.7
Olin Corporation	\$41.5	\$47.1	\$133.8	\$222.4	(\$6.8)	\$53.0	\$129.9	\$176.1	(\$25.2)	\$55.3	\$130.2	\$160.3



Non-GAAP YTD Financial Measures by Segment¹

	Nine Months Ended September 30, 2025				Nine Months Ended September 30, 2024				
(\$ in millions)	Income (Loss) before Taxes	Reconciling Items	Depr and Amort	Adjusted EBITDA	Income (Loss) before Taxes	Reconciling Items	Depr and Amort	Adjusted EBITDA	
Chlor Alkali Products & Vinyls	\$270.8	-	\$322.5	\$593.3	\$221.2	-	\$319.1	\$540.3	
Ероху	(84.3)	-	39.1	(45.2)	(57.6)	-	40.6	(17.0)	
Winchester	67.1	-	25.2	92.3	195.9	-	24.7	220.6	
	253.6	-	386.8	640.4	359.5	-	384.4	743.9	
Corporate / Other									
Environmental Expense	(14.3)	(1.0)	-	(15.3)	(19.4)	-	-	(19.4)	
Other Corp and Unallocated Costs	(65.8)	-	9.1	(56.7)	(68.7)	-	4.5	(64.2)	
Restructuring Charges	(14.3)	14.3	-	-	(23.0)	23.0	-	-	
Other Operating Income	0.2	-	-	0.2	0.8	-	-	0.8	
Interest Expense	(142.1)	142.1	-	-	(139.6)	139.6	-	-	
Interest Income	4.0	(4.0)	-	-	2.7	(2.7)	-	-	
Non-operating Pension Income	15.5	-	-	15.5	19.4	-	-	19.4	
Olin Corporation	\$36.8	\$151.4	\$395.9	\$584.1	\$131.7	\$159.9	\$388.9	\$680.5	

