**St. Johns County School District** 

# **Liberty Pines Academy**



2016-17 School Improvement Plan

# **Liberty Pines Academy**

10901 RUSSELL SAMPSON RD, Saint Johns, FL 32259

http://www-lpa.stjohns.k12.fl.us/

# **School Demographics**

School Type and Grades Served (per MSID File)	2018-19 Title I School	Disadvantaged (FRL) Rate (As Reported on Survey 3)
Combination School PK-8	No	12%
Primary Service Type (per MSID File)	Charter School	2018-19 Minority Rate (Reported as Non-white on Survey 2)
K-12 General Education	No	25%
School Grades History		

2014-15

2012-13

Α

2013-14

2015-16

Year

Grade

**Note:** The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

# **School Board Approval**

This plan was approved by the St. Johns County School Board on 9/29/2016.

# **SIP Authority and Template**

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non- charter schools with a current grade of D or F or a monitoring status of "Former F" (see page 4). For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

<sup>\*</sup>Informational Baseline School Grade

This document was prepared by school and district leadership using the Florida Department of Education's school improvement planning web application located at <a href="https://www.floridaCIMS.org">https://www.floridaCIMS.org</a>.

# **Table of Contents**

Purpose and Outline of the SIP	5
Differentiated Accountability	7
Current School Status	8
Supportive Environment	8
Family and Community Engagement	10
Effective Leadership	11
Public and Collaborative Teaching	15
Ambitious Instruction and Learning	16
8-Step Planning and Problem Solving Implementation	20
Goals Summary	20
Goals Detail	20
Action Plan for Improvement	24
Appendix 1: Implementation Timeline	39
Appendix 2: Professional Development and Technical Assistance Outlines	41
Professional Development Opportunities	41
Technical Assistance Items	44
Appendix 3: Budget to Support Goals	44

# **Purpose and Outline of the SIP**

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

### **Part I: Current School Status**

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school's Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

#### **Part II: Needs Assessment**

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., "SMART goals") for the coming school year in context of the school's greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

# Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify barriers that could hinder achieving those goals and resources that could be used to eliminate or reduce barriers (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

# **Appendices**

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items

• Appendix 3 is a report of the budget needed to implement the strategies

Last Modified: 1/22/2019 Page 6 https://www.floridacims.org

# **Differentiated Accountability**

Florida's Differentiated Accountability (DA) system, established in <u>section 1008.33</u>, <u>Florida Statutes</u>, is a statewide network of strategic support, differentiated by need according to performance data, provided to districts and schools in order to improve leadership capacity, teacher efficacy, and student outcomes. Through a data-driven planning and problem-solving process, DA field teams collaborate with district leadership to design, implement, and refine strategic goals and action plans that are documented in the SIP.

# **DA Regions**

Florida's DA network is divided into four geographical regions, each served by a field team led by a regional executive director (RED).

# **DA Categories**

At the start of each academic year, traditional schools are classified for DA support in three categories based on the most recent school grades data available. Descriptions of each DA category along with the state support and interventions provided are set forth by Rule 6A-1.099811. Florida Administrative Code:

- Not in DA currently A, B, or C and not Monitoring Only; charter schools; ungraded schools
- Monitoring Only currently A, B, or C that improved from a previous grade of F
- Focus currently D
- Priority currently F

# **DA Turnaround and Monitoring Statuses**

Additionally, schools in DA may be subject to a turnaround status of "Planning" or "Implementing" or a monitoring status of "Former F." These statuses are based on a school's grades history, including the current school grade:

- <u>Former F</u> A school with a status of "Former F" requires the department to monitor the implementation of strategies and progress toward the goals outlined in the school improvement plan for three years following the school's improvement from a grade of F to a C or higher.
- <u>Planning</u> A school with a status of "Planning" requires the district to engage stakeholders in the development of a turnaround option plan to be implemented in the following year should the school grade not improve to a C or higher.
- Implementing A school with a status of "Implementing" requires the district to submit a turnaround plan to the State Board of Education for approval and implementation. A school remains in "Implementing" status until its school grade improves to a C or higher.

# 2016-17 DA Category and Statuses for Liberty Pines Academy

DA Region and RED	DA Category and Turnaround Status
Northeast - <u>Dustin Sims</u>	- N/A

Last Modified: 1/22/2019 Page 7 https://www.floridacims.org

# I. Part I: Current School Status

# A. Supportive Environment

#### 1. School Mission and Vision

#### a. Provide the school's mission statement

Liberty Pines Academy (LPA) will provide a high-quality educational experience by continually building the instructional capacity of our teachers and developing meaningful relationships with our students, staff, and community. Students and staff will implement and use instructional strategies that foster critical thinking and problem solving through real-world learning experiences.

#### b. Provide the school's vision statement

The vision of Liberty Pines Academy is to provide our students the opportunity to become life-long learners and leaders prepared to succeed in the global world.

#### 2. School Environment

# a. Describe the process by which the school learns about students' cultures and builds relationships between teachers and students

LPA is a Positive Behavior Support (PBS) school, which provides the structure and format for our behavior/rewards program. Teachers and students interact in an environment of positive reinforcement. Students are expected to adhere to the 6 Pillars of Character through Character Counts. Students and teachers also follow the 7 Habits of Highly Successful People, which encourages mutually respected relationships both in children and adults.

# b. Describe how the school creates an environment where students feel safe and respected before, during and after school

The 3R's-Respect, Responsibility, and Readiness to Learn are the common expectations throughout the school that are voiced daily by administration, teachers, staff, and students. Every morning the administration addresses the 3R's, celebrates students, informs students of any changes or upcoming events, and features student leaders. Administrators, staff, and teachers interact with students on a daily basis during all transition times, which promotes a level of approachability and fosters relationships. In the unique K-8 environment, older students have the opportunity to mentor younger students.

LPA also has policies, procedures, and expectations in place to address bullying, including a process for students to report bullying concerns, which are then promptly and thoroughly investigated.

Students also have access to a team of guidance counselors, who proactively work with students in their effort to support the whole child.

c. Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced

All staff members are responsible for maintaining a safe and orderly environment. Liberty Pines Academy faculty and staff implement the Positive Behavior Support (PBS) Model.

PBS provides a positive and effective alternative to the traditional methods of discipline. PBS methods are research-based and proven to significantly reduce the occurrence of problem behaviors in the school, resulting in a more positive school climate and increased academic performance. PBS is consistent with the Individuals with Disabilities Education Act, which advocates the use of positive behavior interventions and school-based disciplinary strategies that reduce or eliminate the need to use suspension as disciplinary options.

The functional behavior assessment identifies multiple strategies to effectively reduce problem behavior including changing systems, altering environments, teaching skills, and focusing on positive behaviors. The PBS process results in the creation of effective intervention plans that will impede problem behaviors, teach new skills, and create support systems for the student. On a school-wide level, PBS relies on accurate and reliable discipline referral data to understand the behaviors occurring across campus. An analysis of the data allows a school team to identify the problem areas, brainstorm interventions such as where and what to teach, reward the students exhibiting the expected behavior, and communicate findings to the staff, students, and families. The PBS process is a team-based approach that relies on a strong collaboration between families and professionals from a variety of disciplines regardless of the level implemented.

The faculty and staff are trained in the implementation of the PBS model during the opening faculty meeting, and the fidelity of implementation is monitored and guided by the administrative team throughout the year.

# d. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services

LPA has two guidance counselors, each of whom is responsible for providing support to students of specific grade levels. This ensures continuity and familiarity for the students to feel secure when seeking help. The student internship program allows older students to serve in needed areas throughout the school day under the supervision of the guidance staff. Middle school students are at times assigned to provide peer support to elementary students (e.g., reading buddy).

All teachers will select one student as their Character Counts student of the month. The selected student will have demonstrated the characteristics of the Pillar for that particular month. Additionally, students who demonstrate exemplary character are selected by their teachers to be recognized as leaders during a quarterly recognition ceremony (Leader of the Pack). Student accomplishments are also celebrated on the daily school news program. If a particular student's needs cannot be addressed through the school's program of support, school personnel seek the appropriate support through district-level and community resources.

#### 3. Early Warning Systems

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(ii)(III), (b)(1)(B)(iii)(I), and (b)(1)(I).

a. Describe the school's early warning system and provide a list of the early warning indicators used in the system

- -Attendance below 90 percent, regardless of whether absence is excused or a result of out-of-school suspension
- -One or more suspensions, whether in school or out of school
- -Course failure in English Language Arts or mathematics
- -Level 1 score on the statewide, standardized assessments in English Language Arts or mathematics

# b. Provide the following data related to the school's early warning system

# 1. The number of students by grade level that exhibit each early warning indicator:

Indicator		Grade Level												
		1	2	3	4	5	6	7	8	9	10	11	12	Total
Attendance below 90 percent	0	0	0	0	0	0	16	9	4	0	0	0	0	29
One or more suspensions	0	0	0	0	0	0	6	14	9	0	0	0	0	29
Course failure in ELA or Math	0	0	0	0	0	0	0	5	3	0	0	0	0	8
Level 1 on statewide assessment	0	0	0	0	0	10	5	15	5	0	0	0	0	35

# The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator		Grade Level												Total
Indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Students exhibiting two or more indicators	0	0	0	0	0	0	3	5	6	0	0	0	0	14

# c. Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system

Students are monitored by the MTSS core team and interventions are put in place. Parent Conferences are held quarterly with students in the lowest 25%.

The MTSS Coordinator meets with each grade level to progress monitor the EWS students to improve academic performance.

The Dean of Students meets regularly with the MTSS team and with students and parents to address both attendance and behavior needs.

Teachers conference regularly with students who have been identified as the being among the lowest 25% of reading/math performers, as indicated through the state's spring assessment program.

### **B. Family and Community Engagement**

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(iii)(I)(aa).

1. Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress

Title I schools use the Parent Involvement Plan (PIP) to meet the requirements of 20 U.S.C. § 6314(b)(1)(F).

# a. Will the school use its PIP to satisfy this question?

No

#### 1. PIP Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

# 2. Description

LPA will strive to Increase opportunities for parents to help/participate from home, post volunteer requirements and opportunities on websites/newsletters, respond to parent communication within 48 hours of initial request, host a monthly parent meeting with the principal (who will share school/student progress, performance data), and host curriculum nights (through which parents are exposed to LPA's instructional program and expectations for student learning). LPA hosted an AVID night to inform parents of sixth grade students about this year's implementation of the AVID program, designed to prepare students for college and career success. Parents were additionally informed of the AVID program via the aforementioned curriculum nights. Communication with parents regarding the AVID program will be ongoing.

# 2. Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement

Night of the Arts, sponsored by PTO business partners, is held three times a year and showcases the performances/products of elementary and middle-grade students (music, drama, and visual arts).

Community Leaders Day is an event that draws a diverse population of professionals to LPA to motivate and inspire students as they begin to consider their future.

The Liberty Parade is an annual event that honors local veterans and gives the students an opportunity to learn about the sacrifices the veterans have made and to honor their service.

These events encourage family involvement in both the school and community.

#### C. Effective Leadership

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(H).

# 1. School Leadership Team

#### a. Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Hoelle, Diana	Principal
Davis, Craig	Assistant Principal
Haas, Elizabeth	Assistant Principal
Thompson, Terri	Instructional Coach
Myers, Jaclyn	SAC Member
Raya, Staci	Teacher, K-12
Ryan, Sherry	Administrative Support
Whittington, Michelle	SAC Member
McCool, Jessica	Assistant Principal

#### **b.** Duties

# 1. Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making

Principal: Provides a common vision for the use of data-based decision-making, ensures that the school-based team is implementing Rtl, conducts assessment of Rtl skills of school staff, ensures implementation of intervention support and documentation, ensures adequate professional development to support Rtl implementation, and communicates with parents regarding school-based Rtl plans and activities.

Assistant Principal: Provides leadership for the team-based decisions; facilitates the intervention programming; collaborates with other staff members to implement the various interventions; provides leadership for MTSS and ESE teams; facilitates the intervention programming; collaborates with other staff members to implement the various interventions; coordinates data analysis.

Select General Education Teachers (Primary and Intermediate): Provide information about core instruction, participate in development of Rtl Plans in student data collection, delivers Tier 1 instruction/intervention, collaborate with other staff to implement Tier 2 interventions, and integrate Tier 1 materials/instruction with Tier 2/3 activities.

Exceptional Student Education (ESE) Teachers: Participate in student data collection, integrate core instructional activities/materials into reading/math instruction, and collaborate with general education teachers through such activities as co-teaching and support facilitation.

Instructional Literacy Coach: Develops, leads, and evaluates school core content standards/ programs; identifies and analyzes existing literature on scientifically based curriculum/behavior assessment and intervention approaches. Identifies systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assists with whole school screening programs that provide early intervening services for children to be considered "at risk;" assists in the design and implementation for progress monitoring, data collection, and data analysis; participates in the design and delivery of professional development; and provides support for assessment and implementation monitoring. Provides leadership for MTSS team.

Testing Coordinator: Identifies lowest quartile of students for intervention and assistance.

Serves as data coach for all elementary teachers.

School Psychologist: Participates in collection, interpretation, and analysis of data; facilitates development of intervention plans; provides support for intervention fidelity and documentation; provides professional development and technical assistance for problem-solving activities including data collection, data analysis, intervention planning, and program evaluation; facilitates data-based decision making activities.

Technology Specialist: Develops or brokers technology necessary to manage and display data; provides professional development and technical support to teachers and staff regarding data management and display.

Speech Language Pathologist: Educates the team in the role language plays in curriculum, assessment, and instruction, as a basis for appropriate program design; assists in the selection of screening measures; and helps identify systemic patterns of student need with respect to language skills. Student Services Personnel: Provides quality services and expertise on issues ranging from program design to assessment and intervention with individual students. In addition to providing interventions, school social workers continue to link child-serving and community agencies to the schools and families to support the child's academic behavioral, and social success.

AVID Site Coordinator: The AVID site coordinator organizes curriculum as well as activities for the AVID Elective classes and is committed to serving the needs of students. The coordinator also works with colleagues and counselors to implement AVID methodologies school-wide. The AVID site coordinator embeds best teaching practices, supports students, and develops family and community outreach.

2. Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact

The MTSS team meets twice a week on Mondays and Wednesdays. Instructional Coach, Terri Thompson, is the MTSS Chair. Notes are taken weekly and plans are reviewed. The team has identified baseline criteria for those students who require an Rtl plan. Data is reviewed on a student-by-student basis and fidelity checks are conducted as to appropriateness of the intervention. The team problem solves with the teachers to determine effective interventions. Data is again reviewed and students move to more or less intense interventions as needed.

SAI and Student-At-Risk funds are used for student achievement through the purchase of the Benchmark Assessment System for Reading, Think Through Math for grades 6-8, materials for additional reading strategies and intervention, and the hiring of two paraprofessionals for tutoring purposes.

# 2. School Advisory Council (SAC)

#### a. Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Judith Thayer	Principal
Haley Floyd Greene	Teacher
Kathy Thomson	Parent
Christy Beebe	Parent
Kevin Pacciano	Parent
Bashyam Iyengar	Parent
Craig Dixon	Parent
Keelleen Hite	Parent
Rhonda Warrington	Education Support Employee
Kim Loving	Parent
Shelly Spencer	Parent
Michelle Whittington	Teacher

#### b. Duties

# 1. Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

a. Evaluation of last year's school improvement plan

The SAC chair and administration reviewed data from the previous year to help set the goals for the next school year in the School Improvement Plan (SIP).

b. Development of this school improvement plan

SAC members help develop and write the SIP. SAC members review the plan with administration. Development is not only based on assessment data but on the needs of the school, as indicated through last year's SAC surveys.

c. Preparation of the school's annual budget and plan

LPA's annual budget is determined by the district finance and budget team, in compliance with the Florida Education Finance Program for public schools. Each spring, the principal meets with the team to confirm how LPA's budget will be allocated/administered to meet the school's staffing needs for the coming year, based on enrollment projections.

# 2. Describe the use of school improvement funds allocated last year, including the amount budgeted for each project

The SAC budget is approximately \$1753 which is used to supplement the SIP goals.

- 3. Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC Yes
- a. If the school is not in compliance, describe the measures being implemented to meet SAC requirements

# 3. Literacy Leadership Team (LLT)

# a. Membership

Identify the name and position title for each member of the school-based LLT or similar group, if applicable.:

Name	Title						
Hoelle, Diana	Principal						
Davis, Craig	Assistant Principal						
Haas, Elizabeth	Assistant Principal						
Whittington, Michelle	Teacher, K-12						
McCool, Jessica	Assistant Principal						

# b. Duties

# 1. Describe how the LLT or similar group promotes literacy within the school, if applicable

The Literacy Leadership Team meets with cluster groups of teachers monthly for the purpose of alignment of reading goals, development of scope and sequence for research based-learning and implementation of summer reading goals.

# D. Public and Collaborative Teaching

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(D).

# 1. Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction

At LPA, the following programs are in place to foster collaboration and relationship development:

- 1. Regular content-area team meetings for middle grades
- 2. Staff development training that includes processing and planning time with grade-level / content level team
- 3. Coaching sessions with the instructional literacy coach
- 4. PLCs
- 5. PBS
- 6. Character Counts!
- 7. The 7 Habits of Highly Effective People
- 8. Cheer snack events

# 2. Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school

The district benefits from commonly having a relatively large pool of highly qualified applicants for the average teaching vacancy due to its statewide reputation of success. However, the district continues to recruit highly qualified personnel through job fair

participation and through college and university visits. The district also employs a comprehensive program of professional development, including mentoring, to ensure the growth and retention of personnel.

# 3. Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities

All teachers new to Liberty Pines are paired with a veteran teacher in his/her field or grade level. New teachers develop a portfolio to verify educator competencies, and new teacher PLC meetings are held monthly. These meetings are facilitated by the ILC and involve training for school and district initiatives.

# **E. Ambitious Instruction and Learning**

# 1. Instructional Programs and Strategies

# a. Instructional Programs

# 1. Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards

Teacher representatives from each course and/or grade level meet regularly with district content area specialists to develop/review curriculum maps, formative assessments and teacher resources to include instructional materials. These district professional learning communities work to ensure that curriculum, instruction and assessment are based on applicable state standards. This process is in addition to a standards based instructional materials review program that is used when the district adopts the primary instructional materials for a course. The teacher representatives work with instructors and administrators at the school level to ensure that the results of the district professional learning communities are implemented at the school level. The curriculum maps which include links to vetted instructional materials and lesson plans are the basis for school-level standards-based planning and instruction.

In addition to what each teacher is doing to promote learning and measure student performance, District midterms (6-12) assessments and progress monitoring assessments (K-5) are given in the core instructional programs to assess student mastery of standards, guide instructional practice and inform district planning. Detailed data reports are available to all teachers and administrators. These reports are used by teachers, administrators and district staff to ensure that instruction and assessment are designed to produce student mastery of the Florida Standards. The reports are also used with individual students and parents as needed to assist them in understanding the standards and learning expectations.

Administrators meet with teachers in grade level / content area professional learning communities to review data reports and analyze results with the intent of planning instruction to differentiate, intervene, re-teaching, and innovate to improve student mastery of the standards. The same information is used to review curriculum maps and instructional materials/resources as to their effectiveness in promoting standards based instruction and learning. This process is repeated twice a year and serves as the foundation for a standards-based continuous improvement model that uses student performance data to evaluate and improve curriculum, instruction and assessment in a manner designed to promote the highest level student mastery of the Florida Standards.

#### b. Instructional Strategies

Last Modified: 1/22/2019 Page 16 https://www.floridacims.org

1. Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments

Data is collected every two weeks within a 9-week period. The data is graphed and reviewed to determine student's mastery of the Florida State Standards. Formative and summative assessments include, but are not limited to, state and district assessments, classroom assessments, and diagnostic assessments for progress monitoring. Data is also used as criteria for referral to the MTSS team for RTI intervention, as well as determining the lowest quartile and grouping within the classroom for Tier 1 intervention. Additionally, data is used for placing students in the gifted / blended classes.

Please see the Professional Learning Community program description under "Instructional Programs." This program is driven by the use of student performance data to drive instruction.

2. Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: After School Program

# Minutes added to school year:

Intensive reading and math camp: teaching reading and math high-yield strategies to at-risk students

# Strategy Rationale

To provide direct and explicit instruction focused on the Florida State Standards related to each grade-level in reading and math.

# Strategy Purpose(s)

Core Academic Instruction

**Person(s) responsible for monitoring implementation of the strategy** Haas, Elizabeth, elizabeth.haas@stjohns.k12.fl.us

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

Formative Assessments

#### 2. Student Transition and Readiness

#### a. PreK-12 Transition

The school's response to this question may be used to satisfy the requirements of 20 U.S.C.  $\S$  6314(b)(1)(G).

1. Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another

Kindergarten registration days are held four times each year. Parent input is gathered for the purpose of identifying students who need additional support in transition.

A middle grades transition night is held for rising 6th graders. Parents and students obtain information about course offering and Florida standards.

LPA staff coordinate information sessions for students and parents about high school academies, course offerings and expectations for high school.

# b. College and Career Readiness

1. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations

NA

2. Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs

NA

3. Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement

NA

4. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback</u> <u>Report</u>, as required by section 1008.37(4), Florida Statutes

NA

# **II. Needs Assessment**

The school's completion of this section may satisfy the requirements of 20 U.S.C. § 6314(b)(1)(A).

# A. Problem Identification

#### 1. Data to Support Problem Identification

#### **b.** Data Uploads

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

No files were uploaded

#### 2. Problem Identification Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

Last Modified: 1/22/2019 Page 18 https://www.floridacims.org

# **B. Problem Analysis Summary**

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why"? or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

# C. Strategic Goals

Last Modified: 1/22/2019 Page 19 https://www.floridacims.org

# **School Improvement Goals**

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

# **Problem Solving Key**

$$\mathbf{G} = \text{Goal}$$
  $\mathbf{B} =$ 
Barrier  $\mathbf{S} = \text{Strategy}$ 

# **Strategic Goals Summary**

- **G1.** All teachers will collaboratively use data to improve student reading performance.
- **G2.** All teachers will collaboratively use data to improve student math performance.
- **G3.** All teachers will collaboratively use data to improve student writing performance.

# **Strategic Goals Detail**

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), targeted barriers to achieving the goal, resources available to help reduce or eliminate the barriers, and the plan for monitoring progress toward the goal.

# **G1.** All teachers will collaboratively use data to improve student reading performance. 1a

🥄 G083099

# **Targets Supported 1b**

Indicator	Annual Target
FSA ELA Achievement	85.0

# Targeted Barriers to Achieving the Goal 3

- Limited access to leadership personnel
- Motivation of lowest performers

# Resources Available to Help Reduce or Eliminate the Barriers 2

- Targeted professional development on early-release Wednesdays, in addition to 2 hours of training each quarter, and grade-level (elementary) and content-area (middle grades) PLCs meeting twice per month
- Grade-level team planning
- District-created curriculum maps
- Principal, assistant principals, instructional coach, and testing coordinator to assist in the process
- Assistant principal (K-2), assistant principal (3-5), and assistant principal (6-8) to monitor reading performance for assigned grade levels
- PLC program
- L25 conferencing program
- Being a Reader program
- Making Meaning program

# Plan to Monitor Progress Toward G1.

Review assessment data

# **Person Responsible**

Diana Hoelle

#### **Schedule**

Quarterly, from 8/17/2016 to 5/17/2017

# **Evidence of Completion**

Student performance data will indicate growth.

Last Modified: 1/22/2019 Page 21 https://www.floridacims.org

# **G2.** All teachers will collaboratively use data to improve student math performance. 1a

🥄 G083100

# **Targets Supported 1b**

Indicator	Annual Target
FSA Mathematics Achievement	95.0

# Targeted Barriers to Achieving the Goal 3

- Limited access to leadership personnel
- Motivation of lowest performers

# Resources Available to Help Reduce or Eliminate the Barriers

- Targeted professional development on early-release Wednesdays, in addition to 2 hours of training each quarter, and grade-level (elementary) and content-area (middle grades) PLCs meeting twice per month
- Grade-level team planning
- District-created curriculum maps
- Principal, assistant principals, instructional coach, and testing coordinator to assist in the process
- Assistant principal (K-2), assistant principal (3-5), and assistant principal (6-8) to monitor math performance for assigned grade levels
- PLC program
- L25 conferencing program

# Plan to Monitor Progress Toward G2. 8

Review assessment data

#### **Person Responsible**

Diana Hoelle

#### Schedule

Quarterly, from 8/17/2016 to 5/17/2017

#### **Evidence of Completion**

Student performance data will indicate growth.

Last Modified: 1/22/2019 Page 22 https://www.floridacims.org

# **G3.** All teachers will collaboratively use data to improve student writing performance. 1a

🥄 G083101

# **Targets Supported 1b**

Indicator	Annual Target
FSA ELA Achievement	85.0

# Targeted Barriers to Achieving the Goal 3

- Limited access to leadership personnel
- Motivation of lowest performers

# Resources Available to Help Reduce or Eliminate the Barriers

- Targeted professional development on early-release Wednesdays, in addition to 1/2 day each quarter, and grade-level PLCs meeting twice per month
- · Grade-level team planning
- District-created curriculum maps
- Principal, assistant principals, instructional coach, and testing coordinator to assist in the process
- Assistant principal (K-2), assistant principal (3-5), and assistant principal (6-8) to monitor writing performance for assigned grade levels
- PLC program
- L25 conferencing program
- · Being a Writer program

# Plan to Monitor Progress Toward G3. 8

Review assessment data

### **Person Responsible**

Diana Hoelle

#### **Schedule**

Quarterly, from 8/17/2016 to 5/17/2017

#### **Evidence of Completion**

Student performance data will indicate growth.

Last Modified: 1/22/2019 Page 23 https://www.floridacims.org

# **Action Plan for Improvement**

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

# **Problem Solving Key**

**G** = Goal 
$$\frac{\mathbf{B}}{\text{Barrier}} = \mathbf{S} = \text{Strategy}$$

$$\mathbf{S} = \mathbf{S} = \mathbf{S} = \mathbf{S}$$

$$\mathbf{S} = \mathbf{S} = \mathbf{$$

# **G1.** All teachers will collaboratively use data to improve student reading performance. $oldsymbol{1}$

🔧 G083099

# **G1.B1** Limited access to leadership personnel

**९** B220323

**G1.B1.S1** The principal, assistant principals, instructional coach, and testing coordinator will collaborate with with key personnel at each grade level to ensure progress toward the goal and will serve as liaisons between the school and the district to troubleshoot and provide guidance.

S232566

# **Strategy Rationale**

To ensure that instructional personnel are equipped to intervene effectively with students.

# Action Step 1 5

Leadership personnel will meet regularly with teachers to review their progress with the PLC, AVID, Being a Reader, and Making Meaning programs.

# **Person Responsible**

Diana Hoelle

### **Schedule**

Biweekly, from 8/10/2016 to 5/24/2017

### **Evidence of Completion**

PLC documentation and products of AVID implementation

# Action Step 2 5

Leadership personnel will train the faculty in the use of the PLC, AVID, Being a Reader and Making Meaning programs to foster student success.

### **Person Responsible**

Elizabeth Haas

# **Schedule**

Biweekly, from 8/10/2016 to 8/24/2017

# **Evidence of Completion**

Signed training rosters, PLC documentation, and products of AVID implementation

# Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

The leadership team will regularly review the evidence identified in the action plan for compliance.

# **Person Responsible**

Diana Hoelle

#### Schedule

Quarterly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Teacher data notebooks, AVID binder, deliberate practice plans, assessment data, course grades, signed training rosters

# Plan to Monitor Effectiveness of Implementation of G1.B1.S1 7

Review assessment data

#### **Person Responsible**

Diana Hoelle

#### Schedule

Quarterly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Student performance data will indicate growth

# **G1.B2** Motivation of lowest performers [2]

🥄 B220324

**G1.B2.S1** PLCs will identify struggling students and develop and implement strategies to facilitate their growth. Individual support will be provided through the L25 conferencing program. 4

🥄 S232567

# **Strategy Rationale**

The collaborative work of the PLCs and the L25 conferencing program will strengthen the ongoing support provided to at-risk students and foster the motivation necessary for more successful performance.

# Action Step 1 5

PLCs will meet twice per month to review data and provide individualized support.

# **Person Responsible**

Craig Davis

#### **Schedule**

Biweekly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

PLC meeting documentation

# Action Step 2 5

Leadership personnel will train the faculty in the use of the PLC, AVID, Being a Reader, and Making Meaning programs to foster student success.

#### **Person Responsible**

Elizabeth Haas

#### **Schedule**

Biweekly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Signed training rosters, PLC meeting documentation, and products of AVID, Being a Reader, and Making Meaning implementation

# Action Step 3 5

After-school tutoring will be provided to the lowest-quartile performers in reading.

#### **Person Responsible**

Terri Thompson

#### **Schedule**

Weekly, from 1/9/2017 to 3/3/2017

# **Evidence of Completion**

Improved outcomes for lowest-quartile performers, as indicated by assessment data

# Action Step 4 5

Teachers will conference with L25 students individually each 4.5 weeks and implement strategies for support.

# **Person Responsible**

Jessica McCool

#### Schedule

Every 6 Weeks, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

# Plan to Monitor Fidelity of Implementation of G1.B2.S1 6

The leadership team will regularly review the evidence identified in the action plan for compliance.

#### **Person Responsible**

Diana Hoelle

#### **Schedule**

Weekly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Teacher data notebooks, AVID binder, deliberate practice plans, assessment data, course grades, signed training rosters, L25 conference forms

# Plan to Monitor Effectiveness of Implementation of G1.B2.S1

Review assessment data

# **Person Responsible**

Diana Hoelle

# **Schedule**

Quarterly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Student performance data will indicate growth.

# **G2.** All teachers will collaboratively use data to improve student math performance.

🔍 G083100 🕏

# **G2.B1** Limited access to leadership personnel 2

🥄 B220325

**G2.B1.S1** The principal, assistant principals, instructional coach, and testing coordinator will collaborate with with key personnel at each grade level to ensure progress toward the goal and will serve as liaisons between the school and the district to troubleshoot and provide guidance.

🥄 S232568

# **Strategy Rationale**

To ensure that instructional personnel are equipped to intervene effectively with students.

# Action Step 1 5

Leadership personnel will meet regularly with teachers to review their progress with the PLC and AVID programs.

# **Person Responsible**

Diana Hoelle

#### **Schedule**

Biweekly, from 8/10/2016 to 5/24/2017

### **Evidence of Completion**

PLC meeting documentation and products of AVID implementation

# Action Step 2 5

Leadership personnel will train the faculty in the use of the PLC and AVID programs to foster student success.

### **Person Responsible**

Elizabeth Haas

# **Schedule**

Biweekly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Signed training rosters, PLC meeting documentation, and products of AVID implementation

# Plan to Monitor Fidelity of Implementation of G2.B1.S1 6

The leadership team will regularly review the evidence identified in the action plan for compliance.

# **Person Responsible**

Diana Hoelle

#### Schedule

Quarterly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Teacher data notebooks, AVID binder, deliberate practice plans, assessment data, course grades, signed training rosters, L25 conference forms

# Plan to Monitor Effectiveness of Implementation of G2.B1.S1 7

Review assessment data

#### **Person Responsible**

Diana Hoelle

#### Schedule

Quarterly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Student performance data will indicate growth.

# **G2.B2** Motivation of lowest performers [2]

**҈** B220326

**G2.B2.S1** PLCs will identify struggling students and develop and implement strategies to facilitate their growth. Individual support will be provided through the L25 conferencing program. 4

🥄 S232569

# **Strategy Rationale**

The collaborative work of the PLCs and the L25 conferencing program will strengthen the ongoing support provided to at-risk students and foster the motivation necessary for more successful performance.

# Action Step 1 5

Leadership personnel will meet regularly with teachers to review their progress with the PLC and AVID programs.

# **Person Responsible**

Craig Davis

#### Schedule

Biweekly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

PLC meeting documentation and products of AVID implementation

# Action Step 2 5

Leadership personnel will train the faculty in the use of the PLC and AVID programs to foster student success.

#### **Person Responsible**

Elizabeth Haas

#### **Schedule**

Biweekly, from 8/10/2016 to 5/24/2017

#### **Evidence of Completion**

Signed training rosters, PLC meeting documentation, and products of AVID implementation

# Action Step 3 5

After-school tutoring will be provided to the lowest-quartile performers in math.

#### **Person Responsible**

Terri Thompson

#### Schedule

Weekly, from 1/9/2017 to 3/3/2017

# **Evidence of Completion**

Improved outcomes for lowest-quartile performers, as indicated by assessment data

# Action Step 4 5

Teachers will conference with L25 students individually each 4.5 weeks and implement strategies for support.

# **Person Responsible**

Jessica McCool

#### Schedule

Every 6 Weeks, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

L25 conference documentation

# Plan to Monitor Fidelity of Implementation of G2.B2.S1 6

The leadership team will regularly review the evidence identified in the action plan for compliance.

#### **Person Responsible**

Diana Hoelle

#### **Schedule**

Quarterly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Teacher data notebooks, AVID binder, deliberate practice plans, assessment data, course grades, signed training rosters, L25 conference forms

# Plan to Monitor Effectiveness of Implementation of G2.B2.S1

Review assessment data

# **Person Responsible**

Diana Hoelle

# **Schedule**

Quarterly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Student performance data will indicate growth.

# **G3.** All teachers will collaboratively use data to improve student writing performance. $oldsymbol{1}$

🥄 G083101

# **G3.B1** Limited access to leadership personnel 2

🥄 B220327

**G3.B1.S1** The principal, assistant principals, instructional coach, and testing coordinator will collaborate with with key personnel at each grade level to ensure progress toward the goal and will serve as liaisons between the school and the district to troubleshoot and provide guidance.

🔍 S232570

# **Strategy Rationale**

To ensure that instructional personnel are equipped to intervene effectively with students.

# Action Step 1 5

Leadership personnel will meet regularly with teachers to review their progress with the PLC, AVID, and Being a Writer programs.

# **Person Responsible**

Diana Hoelle

### **Schedule**

Biweekly, from 8/10/2016 to 5/24/2017

### **Evidence of Completion**

PLC meeting documentation and products of AVID and Being a Writer implementation

# Action Step 2 5

Leadership personnel will train the faculty in the use of the PLC, AVID, and Being a Writer programs to foster student success.

#### Person Responsible

Elizabeth Haas

#### **Schedule**

Biweekly, from 8/10/2016 to 5/24/2017

#### **Evidence of Completion**

Signed attendance rosters for training sessions, PLC meeting documentation, and products of AVID and Being a Writer implementation

# Plan to Monitor Fidelity of Implementation of G3.B1.S1 6

The leadership team will regularly review the evidence identified in the action plan for compliance.

# **Person Responsible**

Diana Hoelle

#### Schedule

Quarterly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Teacher data notebooks, AVID binder, deliberate practice plans, assessment data, course grades, signed training rosters, L25 conference forms

# Plan to Monitor Effectiveness of Implementation of G3.B1.S1 7

Review assessment data

#### **Person Responsible**

Diana Hoelle

#### Schedule

Quarterly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Student performance data will indicate growth.

# **G3.B2** Motivation of lowest performers [2]

🥄 B220328

**G3.B2.S1** PLCs will identify struggling students and develop and implement strategies to facilitate their growth. Individual support will be provided through the L25 conferencing program. 4

🥄 S232571

# **Strategy Rationale**

The collaborative work of the PLCs and the L25 conferencing program will strengthen the ongoing support provided to at-risk students and foster the motivation necessary for more successful performance.

# Action Step 1 5

Leadership personnel will meet regularly with teachers to review their progress with the PLC, AVID, and Being a Writer programs.

# **Person Responsible**

Craig Davis

#### Schedule

Biweekly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

PLC meeting documentation and products of AVID and Being a Writer implemenation

# Action Step 2 5

Leadership personnel will train the faculty in the use of the PLC, AVID, and Being a Writer programs to foster student success.

#### **Person Responsible**

Elizabeth Haas

#### **Schedule**

Biweekly, from 8/10/2016 to 5/24/2017

#### **Evidence of Completion**

Signed attendance rosters for training sessions, PLC meeting documentation, and products of AVID and Being a Writer implementation

# Action Step 3 5

Teachers will conference with L25 students individually each 4.5 weeks and implement strategies for support.

# **Person Responsible**

Jessica McCool

#### Schedule

Every 6 Weeks, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

L25 conference documentation

# Plan to Monitor Fidelity of Implementation of G3.B2.S1 6

The leadership team will regularly review the evidence identified in the action plan for compliance.

# **Person Responsible**

Diana Hoelle

#### **Schedule**

Quarterly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Teacher data notebooks, AVID binder, deliberate practice plans, assessment data, course grades, signed training rosters, L25 conference forms

# Plan to Monitor Effectiveness of Implementation of G3.B2.S1 7

Review assessment data

# **Person Responsible**

Diana Hoelle

#### **Schedule**

Quarterly, from 8/10/2016 to 5/24/2017

# **Evidence of Completion**

Student performance data will indicate growth.

# IV. Implementation Timeline

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
		2017			
G1.B2.S1.A3 Q A297603	After-school tutoring will be provided to the lowest-quartile performers in reading.	Thompson, Terri	1/9/2017	Improved outcomes for lowest- quartile performers, as indicated by assessment data	3/3/2017 weekly
G2.B2.S1.A3	After-school tutoring will be provided to the lowest-quartile performers in math.	Thompson, Terri	1/9/2017	Improved outcomes for lowest- quartile performers, as indicated by assessment data	3/3/2017 weekly
G1.MA1 M301529	Review assessment data	Hoelle, Diana	8/17/2016	Student performance data will indicate growth.	5/17/2017 quarterly
G2.MA1 M301534	Review assessment data	Hoelle, Diana	8/17/2016	Student performance data will indicate growth.	5/17/2017 quarterly
G3.MA1 M301539	Review assessment data	Hoelle, Diana	8/17/2016	Student performance data will indicate growth.	5/17/2017 quarterly
G1.B1.S1.MA1 N301525	Review assessment data	Hoelle, Diana	8/10/2016	Student performance data will indicate growth	5/24/2017 quarterly
G1.B1.S1.MA1 M301526	The leadership team will regularly review the evidence identified in the action plan for compliance.	Hoelle, Diana	8/10/2016	Teacher data notebooks, AVID binder, deliberate practice plans, assessment data, course grades, signed training rosters	5/24/2017 quarterly
G1.B1.S1.A1	Leadership personnel will meet regularly with teachers to review their progress with the PLC, AVID,	Hoelle, Diana	8/10/2016	PLC documentation and products of AVID implementation	5/24/2017 biweekly
G1.B2.S1.MA1 M301527	Review assessment data	Hoelle, Diana	8/10/2016	Student performance data will indicate growth.	5/24/2017 quarterly
G1.B2.S1.MA1 M301528	The leadership team will regularly review the evidence identified in the action plan for compliance.	Hoelle, Diana	8/10/2016	Teacher data notebooks, AVID binder, deliberate practice plans, assessment data, course grades, signed training rosters, L25 conference forms	5/24/2017 weekly
G1.B2.S1.A1 A297601	PLCs will meet twice per month to review data and provide individualized support.	Davis, Craig	8/10/2016	PLC meeting documentation	5/24/2017 biweekly
G1.B2.S1.A2 A297602	Leadership personnel will train the faculty in the use of the PLC, AVID, Being a Reader, and Making	Haas, Elizabeth	8/10/2016	Signed training rosters, PLC meeting documentation, and products of AVID, Being a Reader, and Making Meaning implementation	5/24/2017 biweekly
G1.B2.S1.A4 A297604	Teachers will conference with L25 students individually each 4.5 weeks and implement strategies for	McCool, Jessica	8/10/2016		5/24/2017 every-6-weeks
G2.B1.S1.MA1 M301530	Review assessment data	Hoelle, Diana	8/10/2016	Student performance data will indicate growth.	5/24/2017 quarterly
G2.B1.S1.MA1 M301531	The leadership team will regularly review the evidence identified in the action plan for compliance.	Hoelle, Diana	8/10/2016	Teacher data notebooks, AVID binder, deliberate practice plans, assessment data, course grades, signed training rosters, L25 conference forms	5/24/2017 quarterly
G2.B1.S1.A1	Leadership personnel will meet regularly with teachers to review their progress with the PLC and	Hoelle, Diana	8/10/2016	PLC meeting documentation and products of AVID implementation	5/24/2017 biweekly
G2.B1.S1.A2 Q A297606	Leadership personnel will train the faculty in the use of the PLC and AVID programs to foster	Haas, Elizabeth	8/10/2016	Signed training rosters, PLC meeting documentation, and products of AVID implementation	5/24/2017 biweekly

	Task, Action Step or	Liberty Pines	Start Date	Deliverable or Evidence of	Due Date/
Source	Monitoring Activity	Who	(where applicable)	Completion	End Date
G2.B2.S1.MA1 M301532	Review assessment data	Hoelle, Diana	8/10/2016	Student performance data will indicate growth.	5/24/2017 quarterly
G2.B2.S1.MA1	The leadership team will regularly review the evidence identified in the action plan for compliance.	Hoelle, Diana	8/10/2016	Teacher data notebooks, AVID binder, deliberate practice plans, assessment data, course grades, signed training rosters, L25 conference forms	5/24/2017 quarterly
G2.B2.S1.A1 A297607	Leadership personnel will meet regularly with teachers to review their progress with the PLC and	Davis, Craig	8/10/2016	PLC meeting documentation and products of AVID implementation	5/24/2017 biweekly
G2.B2.S1.A2 A297608	Leadership personnel will train the faculty in the use of the PLC and AVID programs to foster	Haas, Elizabeth	8/10/2016	Signed training rosters, PLC meeting documentation, and products of AVID implementation	5/24/2017 biweekly
G2.B2.S1.A4 A297610	Teachers will conference with L25 students individually each 4.5 weeks and implement strategies for	McCool, Jessica	8/10/2016	L25 conference documentation	5/24/2017 every-6-weeks
G3.B1.S1.MA1 M301535	Review assessment data	Hoelle, Diana	8/10/2016	Student performance data will indicate growth.	5/24/2017 quarterly
G3.B1.S1.MA1	The leadership team will regularly review the evidence identified in the action plan for compliance.	Hoelle, Diana	8/10/2016	Teacher data notebooks, AVID binder, deliberate practice plans, assessment data, course grades, signed training rosters, L25 conference forms	5/24/2017 quarterly
G3.B1.S1.A1	Leadership personnel will meet regularly with teachers to review their progress with the PLC, AVID,	Hoelle, Diana	8/10/2016	PLC meeting documentation and products of AVID and Being a Writer implementation	5/24/2017 biweekly
G3.B1.S1.A2	Leadership personnel will train the faculty in the use of the PLC, AVID, and Being a Writer	Haas, Elizabeth	8/10/2016	Signed attendance rosters for training sessions, PLC meeting documentation, and products of AVID and Being a Writer implementation	5/24/2017 biweekly
G3.B2.S1.MA1 M301537	Review assessment data	Hoelle, Diana	8/10/2016	Student performance data will indicate growth.	5/24/2017 quarterly
G3.B2.S1.MA1	The leadership team will regularly review the evidence identified in the action plan for compliance.	Hoelle, Diana	8/10/2016	Teacher data notebooks, AVID binder, deliberate practice plans, assessment data, course grades, signed training rosters, L25 conference forms	5/24/2017 quarterly
G3.B2.S1.A1 A297613	Leadership personnel will meet regularly with teachers to review their progress with the PLC, AVID,	Davis, Craig	8/10/2016	PLC meeting documentation and products of AVID and Being a Writer implemenation	5/24/2017 biweekly
G3.B2.S1.A2	Leadership personnel will train the faculty in the use of the PLC, AVID, and Being a Writer	Haas, Elizabeth	8/10/2016	Signed attendance rosters for training sessions, PLC meeting documentation, and products of AVID and Being a Writer implementation	5/24/2017 biweekly
G3.B2.S1.A3	Teachers will conference with L25 students individually each 4.5 weeks and implement strategies for	McCool, Jessica	8/10/2016	L25 conference documentation	5/24/2017 every-6-weeks
G1.B1.S1.A2	Leadership personnel will train the faculty in the use of the PLC, AVID, Being a Reader and Making	Haas, Elizabeth	8/10/2016	Signed training rosters, PLC documentation, and products of AVID implementation	8/24/2017 biweekly

# V. Professional Development Opportunities

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

**G1.** All teachers will collaboratively use data to improve student reading performance.

# **G1.B1** Limited access to leadership personnel

**G1.B1.S1** The principal, assistant principals, instructional coach, and testing coordinator will collaborate with with key personnel at each grade level to ensure progress toward the goal and will serve as liaisons between the school and the district to troubleshoot and provide guidance.

# PD Opportunity 1

Leadership personnel will train the faculty in the use of the PLC, AVID, Being a Reader and Making Meaning programs to foster student success.

#### **Facilitator**

Principal, assistant principals, instructional coach, testing coordinator

#### **Participants**

Faculty

#### Schedule

Biweekly, from 8/10/2016 to 8/24/2017

# **G1.B2** Motivation of lowest performers

**G1.B2.S1** PLCs will identify struggling students and develop and implement strategies to facilitate their growth. Individual support will be provided through the L25 conferencing program.

# **PD Opportunity 1**

Leadership personnel will train the faculty in the use of the PLC, AVID, Being a Reader, and Making Meaning programs to foster student success.

#### **Facilitator**

Principal, assistant principals, instructional coach, testing coordinator

#### **Participants**

Faculty

#### Schedule

Biweekly, from 8/10/2016 to 5/24/2017

# **G2.** All teachers will collaboratively use data to improve student math performance.

#### **G2.B1** Limited access to leadership personnel

**G2.B1.S1** The principal, assistant principals, instructional coach, and testing coordinator will collaborate with with key personnel at each grade level to ensure progress toward the goal and will serve as liaisons between the school and the district to troubleshoot and provide guidance.

#### **PD Opportunity 1**

Leadership personnel will train the faculty in the use of the PLC and AVID programs to foster student success.

#### **Facilitator**

Principal, assistant principals, instructional coach, testing coordinator

# **Participants**

Faculty

#### Schedule

Biweekly, from 8/10/2016 to 5/24/2017

### **G2.B2** Motivation of lowest performers

**G2.B2.S1** PLCs will identify struggling students and develop and implement strategies to facilitate their growth. Individual support will be provided through the L25 conferencing program.

# **PD Opportunity 1**

Leadership personnel will train the faculty in the use of the PLC and AVID programs to foster student success.

#### **Facilitator**

Principal, assistant principals, instructional coach, testing coordinator

# **Participants**

Faculty

#### **Schedule**

Biweekly, from 8/10/2016 to 5/24/2017

Last Modified: 1/22/2019 Page 42 https://www.floridacims.org

# **G3.** All teachers will collaboratively use data to improve student writing performance.

#### **G3.B1** Limited access to leadership personnel

**G3.B1.S1** The principal, assistant principals, instructional coach, and testing coordinator will collaborate with with key personnel at each grade level to ensure progress toward the goal and will serve as liaisons between the school and the district to troubleshoot and provide guidance.

# **PD Opportunity 1**

Leadership personnel will train the faculty in the use of the PLC, AVID, and Being a Writer programs to foster student success.

#### **Facilitator**

Principal, assistant principals, instructional coach, testing coordinator

# **Participants**

Faculty

#### Schedule

Biweekly, from 8/10/2016 to 5/24/2017

### **G3.B2** Motivation of lowest performers

**G3.B2.S1** PLCs will identify struggling students and develop and implement strategies to facilitate their growth. Individual support will be provided through the L25 conferencing program.

# **PD Opportunity 1**

Leadership personnel will train the faculty in the use of the PLC, AVID, and Being a Writer programs to foster student success.

#### **Facilitator**

Principal, assistant principals, instructional coach, and testing coordinator

# **Participants**

Faculty

#### **Schedule**

Biweekly, from 8/10/2016 to 5/24/2017

Last Modified: 1/22/2019 Page 43 https://www.floridacims.org

# **VI. Technical Assistance Items**

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

	VII. Budget							
1	G1.B1.S1.A1	Leadership personnel review their progress Making Meaning progr	\$0.00					
2	G1.B1.S1.A2	Leadership personnel PLC, AVID, Being a Rea foster student success	\$10,000.00					
	Function	Object	Budget Focus	Funding Source	FTE	2016-17		
			0472 - Liberty Pines Academy	General Fund		\$3,282.92		
			0472 - Liberty Pines Academy	School Improvement Funds		\$6,717.08		
3	G1.B2.S1.A1	PLCs will meet twice p individualized support	\$0.00					
4	G1.B2.S1.A2	Leadership personnel PLC, AVID, Being a Rea foster student success	\$0.00					
5	G1.B2.S1.A3	After-school tutoring verformers in reading.	\$4,000.00					
	Function	Object	Budget Focus	Funding Source	FTE	2016-17		
			District-Wide	General Fund		\$4,000.00		
6	G1.B2.S1.A4	Teachers will conferen weeks and implement	\$0.00					
7	G2.B1.S1.A1	Leadership personnel will meet regularly with teachers to review their progress with the PLC and AVID programs.						
8	G2.B1.S1.A2	Leadership personnel and AVID programs to	\$0.00					
9	G2.B2.S1.A1	Leadership personnel review their progress	\$0.00					
10	G2.B2.S1.A2	Leadership personnel will train the faculty in the use of the PLC and AVID programs to foster student success.						
11	G2.B2.S1.A3	After-school tutoring will be provided to the lowest-quartile performers in math.				\$0.00		
	Function	Object	Budget Focus	Funding Source	FTE	2016-17		

			0472 - Liberty Pines Academy	General Fund	\$0.00
12	G2.B2.S1.A4	Teachers will conferen weeks and implement	\$0.00		
13	G3.B1.S1.A1	Leadership personnel review their progress programs.	\$0.00		
14	G3.B1.S1.A2	Leadership personnel will train the faculty in the use of the PLC, AVID, and Being a Writer programs to foster student success.			\$0.00
15	G3.B2.S1.A1	Leadership personnel review their progress programs.	\$0.00		
16	G3.B2.S1.A2	Leadership personnel PLC, AVID, and Being a success.	\$0.00		
17	G3.B2.S1.A3	Teachers will conferen weeks and implement	\$0.00		
				Total	\$14,000.00