

Marion County Public Schools

Bellevue Santos Elementary School



2016-17 Schoolwide Improvement Plan

Belleview Santos Elementary School

9600 SE US HIGHWAY 441, Belleview, FL 34420

[no web address on file]

School Demographics

School Type and Grades Served (per MSID File)	2018-19 Title I School	2018-19 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)
Elementary School PK-5	Yes	100%
Primary Service Type (per MSID File)	Charter School	2018-19 Minority Rate (Reported as Non-white on Survey 2)
K-12 General Education	No	44%

School Grades History

Year	2015-16	2014-15	2013-14	2012-13
Grade	D	D*	F	C

**Informational Baseline School Grade*

Note: The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

School Board Approval

This plan is pending approval by the Marion County School Board.

SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F or a monitoring status of "Former F" (see page 4). For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the Florida Department of Education's school improvement planning web application located at <https://www.floridacims.org>.

Table of Contents

Purpose and Outline of the SIP	4
Differentiated Accountability	5
Current School Status	6
Supportive Environment	6
Family and Community Engagement	7
Effective Leadership	8
Public and Collaborative Teaching	11
Ambitious Instruction and Learning	12
8-Step Planning and Problem Solving Implementation	16
Goals Summary	16
Goals Detail	16
Action Plan for Improvement	18
Appendix 1: Implementation Timeline	28
Appendix 2: Professional Development and Technical Assistance Outlines	30
Professional Development Opportunities	30
Technical Assistance Items	32
Appendix 3: Budget to Support Goals	32

Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school’s Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., “SMART goals”) for the coming school year in context of the school’s greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify barriers that could hinder achieving those goals and resources that could be used to eliminate or reduce barriers (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

Differentiated Accountability

Florida's Differentiated Accountability (DA) system, established in [section 1008.33, Florida Statutes](#), is a statewide network of strategic support, differentiated by need according to performance data, provided to districts and schools in order to improve leadership capacity, teacher efficacy, and student outcomes. Through a data-driven planning and problem-solving process, DA field teams collaborate with district leadership to design, implement, and refine strategic goals and action plans that are documented in the SIP.

DA Regions

Florida's DA network is divided into four geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

At the start of each academic year, traditional schools are classified for DA support in three categories based on the most recent school grades data available. Descriptions of each DA category along with the state support and interventions provided are set forth by [Rule 6A-1.099811, Florida Administrative Code](#):

- Not in DA – currently A, B, or C and not Monitoring Only; charter schools; ungraded schools
- Monitoring Only – currently A, B, or C that improved from a previous grade of F
- Focus – currently D
- Priority – currently F

DA Turnaround and Monitoring Statuses

Additionally, schools in DA may be subject to a turnaround status of "Planning" or "Implementing" or a monitoring status of "Former F." These statuses are based on a school's grades history, including the current school grade:

- Former F - A school with a status of "Former F" requires the department to monitor the implementation of strategies and progress toward the goals outlined in the school improvement plan for three years following the school's improvement from a grade of F to a C or higher.
- Planning - A school with a status of "Planning" requires the district to engage stakeholders in the development of a turnaround option plan to be implemented in the following year should the school grade not improve to a C or higher.
- Implementing - A school with a status of "Implementing" requires the district to submit a turnaround plan to the State Board of Education for approval and implementation. A school remains in "Implementing" status until its school grade improves to a C or higher.

2016-17 DA Category and Statuses for Belleview Santos Elementary School

DA Region and RED	DA Category and Turnaround Status
Northeast - Dustin Sims	Comprehensive Support & Improvement - Implementing Cycle 1 Dmt

I. Part I: Current School Status

A. Supportive Environment

1. School Mission and Vision

a. Provide the school's mission statement.

Belleview Santos Elementary develops responsible students by focusing on academic achievement and developing the whole child.

b. Provide the school's vision statement.

Belleview Santos Elementary develops successful citizens - every student - everyday.

2. School Environment

a. Describe the process by which the school learns about students' cultures and builds relationships between teachers and students.

Each school day at Belleview Santos, teachers are at the doorway greeting students as they arrive. All faculty and staff are welcoming to students and have conversations to help build relationships. This continues throughout the school day, as adults who work with students try to find interests of students to motivate and/or make instruction more meaningful to the student. Teachers also collaborate formally and informally to share ideas on how to reach their students.

b. Describe how the school creates an environment where students feel safe and respected before, during and after school.

Belleview Santos has high expectations for all students. Faculty and staff work to provide a safe and respectful environment for students to learn. Procedures are in place to maintain instructional momentum and avoid disruptions to learning. Each classroom has posted rules and procedures to communicate expectations to all. Teachers model behavior and take opportunities to use "teachable moments" to help students understand how to be a positive member of the school community. There are also opportunities throughout the year for families to participate in school events before, during, and after school which creates a partnership between home and school.

c. Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced.

Positive Behavior Support, or PBS, is in place at Belleview Santos. This system provides clear expectations for students. Positive reinforcement is a key to this system which motivates students to behave appropriately, which in turn allows instructional time to be uninterrupted. All faculty and staff understand the procedures in place to minimize distractions and provide a safe, respectful environment to learn. The dean and guidance counselor are available as supports to teachers and students who are needing additional support.

d. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.

Belleview Santos has a "synergy team." This problem solving team meets at least monthly, or as often as needed, to discuss individual students and their academic and behavioral needs. The purpose is to remove barriers to achievement. Each team member brings to the table their own support of resources for the student. During a synergy meeting there are notes which document the

barriers and the team's suggested course of action. Also included are the timeline for action items to occur, who is responsible, and when the follow up meeting will occur. In addition, teachers work closely with the Guidance Department to informally refer students who may need additional support due to some type of change at home. Often, students will visit with the guidance counselor as they depart the bus in the morning, which often leads to counseling sessions.

3. Early Warning Systems

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(ii)(III), (b)(1)(B)(iii)(I), and (b)(1)(I).

a. Describe the school's early warning system and provide a list of the early warning indicators used in the system.

Belleview Santos utilizes Unify to pull Early Warning System reports. These reports contain information regarding attendance, course failures, behavior, mobility, and retention history. Students who are identified on the report as having multiple indicators are scheduled for synergy team meetings. The synergy team will meet on each student, review their history, share data sources, and identify root cause(s) of the student's lack of progress. The team will then provide support and resources to the student. Data is collected to see if what is provided to the student creates a positive change.

b. Provide the following data related to the school's early warning system

1. The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level												Total	
	K	1	2	3	4	5	6	7	8	9	10	11		12
Attendance below 90 percent	0	12	10	5	10	9	0	0	0	0	0	0	0	46
One or more suspensions	0	0	3	1	0	0	0	0	0	0	0	0	0	4
Course failure in ELA or Math	0	3	5	9	10	4	0	0	0	0	0	0	0	31
Level 1 on statewide assessment	0	0	0	5	22	21	0	0	0	0	0	0	0	48

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level												Total	
	K	1	2	3	4	5	6	7	8	9	10	11		12
Students exhibiting two or more indicators	0	0	1	0	2	1	0	0	0	0	0	0	0	4

c. Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system.

The Belleview Santos synergy team, which follows the MTSS process, identifies students, provides intervention, monitors their progress, and those results are used to make decisions. The guidance counselor specializes in the issues related to attendance and mobility. The dean specializes in behavior concerns. The assistant principal focuses on the curriculum and academic performance.

B. Family and Community Engagement

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(iii)(I)(aa).

1. Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress.

Title I schools use the Parent Involvement Plan (PIP) to meet the requirements of 20 U.S.C. § 6314(b)(1)(F).

a. Will the school use its PIP to satisfy this question?

Yes

1. PIP Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

2. Description

We are a Title I school. Our Parent Involvement Plan is located at www.marion.k12.fl.us/schools/bse.

2. Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement.

Belleview Santos has a very large volunteer base which supports student achievement by providing one on one tutoring and/or mentoring. The school participated in the District Parent Involvement training through the liaison who brought the information back to the school leadership team. Many of the volunteers are formally trained to work with students individually with reading and math skills. Some are retired educators. There is also a large group from the local high school, which gives a different type of support, often creating relationships and a love of learning from a younger person that students can easily relate to and aspire to be.

C. Effective Leadership

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(H).

1. School Leadership Team

a. Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Wilkerson, Fredna	Principal
Arnold, Jamie	Assistant Principal
Alvarez, Jennifer	Instructional Coach
Hunt, Brian	Instructional Coach
Robinson, Teresa	Instructional Media
Polish, Alison	Guidance Counselor

b. Duties

1. Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making.

The school-based MTSS/RtI Leadership Team is comprised of the members of the Problem Solving Team, the SAT (Student Assistance Team). Members include: Fredna Wilkerson, Principal; Jamie Arnold, Assistant Principal; Carlos Rodriguez, Dean; Jennifer Alvarez, Reading Coach; Brian Hunt, Math Coach; Teresa Robinson, Media Specialist, Alison Polish, School Counselor, and a District assigned Social Worker and Psychologist. The SBLT consistently monitors student achievement data and provides intervention opportunities to students as needed. Progress is adjusted based on student growth data.

SBLT identifies areas in need of improvement and sets annual goals that are articulated in the SIP/

CIMS. An action plan is then created to address each goal and meets periodically to set individual goals for students and to progress monitor student growth. Teachers are included in conversation of student growth and then needs are identified and prioritized through these conversations and results of team meetings. Data is consistently leveraged to adjust the action plan and areas of need.

2. Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact.

The school based leadership team will consistently monitor student achievement data and provide intervention opportunities to students as needed. Progress will be monitored and interventions adjusted on student growth data.

The school based team identifies areas in need of improvement and sets annual goals that are articulated in the SIP/CIMS. An action plan is then created to address each goal area. The team then meets periodically to set individual goals for students and to progress monitor student growth. Teachers are included in conversation of student growth and their professional growth needs are identified and prioritized through these conversations and results of team meetings. Data is consistently leveraged to adjust the action plan and to address new areas of need.

Title I Part A - see Title I budget.

Title I – Part C – Migrant Program:
District funds are used to purchase:

- School supplies,
 - Fund a Migrant Liaison that works with schools and families to identify students and provide need referrals for families
- Referrals to After School Tutorial Program to improve grades, increase promotion, improve attendance and reduce the dropout rate. Families must meet the federal eligibility to participate in the program.

Title I –Part D- Neglected and Delinquent

Title II – Part A: - District provides staff development activities to improve basic educational programs and to assist administrators and teachers in meeting highly qualified status.

Title III – Part A: Services are provided through the District, for education materials and ELL district support services on an as needed basis to improve the education of immigrant and English Language Learners.

Title X: District Homeless Social Worker provides resources (Clothing, school supplies, social services referrals....) for students identified homeless under the McKinney-Vento Act to eliminate barriers for a free and appropriate education.

Supplemental Academic Instruction (SAI)

Dropout prevention and academic intervention programs are funded through the Florida Education Finance Program (FEFP) and Supplemental Academic Instruction categorical funds. School districts have flexibility in how SAI funds may be expended as long as dollars are used to help students gain at least a year of knowledge for each year in school and to help students not be left behind.

Supplemental instruction strategies may include, but are not limited to (modified curriculum, reading

instruction, after-school instruction, tutoring, mentoring, class size reduction, extended school year, intensive skills development in summer school and other methods to improve student achievement.

Exceptional Student Education: The Florida Diagnostic Learning Resource System is funded through EHA-Part B as amended by PL94-142, to provide Support Services to Exceptional Student Education Programs.

Health Department: District and schools coordinate with the Health Department for Absences Programs, Asthma Programs and Nurses that oversee school health clinics.

Voluntary Pre-Kindergarten Program: State funded Pre-K program offered at Belleview Santos.

2. School Advisory Council (SAC)

a. Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Fredna Wilkerson	Principal
Jamie Arnold	Principal
Lori Willcox	Education Support Employee
Elizabeth Brantley	Parent
	Student

b. Duties

1. Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

a. Evaluation of last year's school improvement plan

Members of SAC participated in review and revision of the SIP/CIMS plan. Each member was offered the opportunity to provide feedback. This feedback was incorporated into the revisions made to the plan.

b. Development of this school improvement plan

Throughout the year the SAC meets to address the needs of the school and focus on the SIP/CIMS. The plan is developed and revised with the Leadership Team, which is presented to the SAC to obtain their input.

c. Preparation of the school's annual budget and plan

The budget was presented during SAC and members were given the opportunity to suggest additional ideas to the plan.

2. Describe the use of school improvement funds allocated last year, including the amount budgeted for each project.

Teachers presented project ideas to the SAC committee to support student achievement.

3. Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC.

Yes

a. If the school is not in compliance, describe the measures being implemented to meet SAC requirements.

3. Literacy Leadership Team (LLT)

a. Membership

Identify the name and position title for each member of the school-based LLT or similar group, if applicable.:

Name	Title
Wilkerson, Fredna	Principal
Arnold, Jamie	Assistant Principal
Alvarez, Jennifer	Instructional Coach
Robinson, Teresa	Instructional Media

b. Duties

1. Describe how the LLT or similar group promotes literacy within the school, if applicable.

The Literacy Leadership Team will focus on students reading for pleasure. BSE will provide opportunities for families to read together and share ways to encourage reading at home. Accelerated Reader program will continue this school year, along with the motivational components to support reading for pleasure. This is coordinated by Teresa Robinson, Media Specialist. All classrooms have an opportunity to go to the Media Center to check out books in addition to the open times available throughout the week. Focus is placed on reading books appropriate for the student and maintaining a high percentage on the AR tests. Participation data for AR, along with Aimsweb Benchmark will provide data in monitoring literacy at Belleview Santos.

D. Public and Collaborative Teaching

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(D).

1. Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction.

Belleview Santos schedules weekly meetings for faculty to collaborate and plan. Meetings occur as grade level teams, and other groupings depending on the particular focus.

2. Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school.

The principal is responsible to post positions on District online job vacancy site and hire current employees who have completed teacher education programs. The principal and assistant principal also have regular meetings with new teachers, as well as partner them with veteran staff.

Throughout the year teachers will be provided several professional development opportunities (on-site/district) to maintain up-to-date teaching strategies and knowledge of current state standards for curriculum. The administration will also observe several times throughout the year and provide feedback to the new teacher. Assistance will be provided as needed. Grade level and faculty meetings will also serve to provide information to maintain up-to-date information about the school, grade level, and district. The responsibility of implementing these strategies will be provided by the administration, selected faculty members, and/or district personnel.

3. Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities.

New teachers will be paired with a mentor teacher in the same grade level/department. Throughout the year they will participate in weekly meetings and classroom observations/coaching when needed. Professional development opportunities will be available on site and at the district level throughout the year. The administration will also observe several times throughout the year and provide feedback to the new teacher. Assistance will be provided as needed. The responsibility of our teacher mentoring program/plan will be provided by the administration, selected faculty members who are qualified, and/or district personnel.

This year the following pairings will occur for our new teachers: Shannon Sigmon will be paired with Alicia Mimbs both 3rd grade teachers; Rory Edwards with Susan Catalanotto both 5th grade teachers; Lisa Hathaway with Tina Myatt both upper grade teachers; Edward Helfrey with Carlos Rodriquez both with grade 5 experience; Kayla Threlkeld with Ashley Peace both with Early Childhood experience; and Matthew Engel with Joyce Guilfoil both with extended curriculum classes.

E. Ambitious Instruction and Learning

1. Instructional Programs and Strategies

a. Instructional Programs

1. Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards.

Belleview Santos ensures its core instructional programs and materials are aligned to Florida's Standards by only using research-based curriculum that is used in unison with the District created Curriculum Maps, which are aligned to the Florida Standards. Core programs include Wonders Reading program, Go Math, and National Geographic Science. In addition, teachers utilize CPalms, which is a State created site for teachers to pull lessons and resources that are aligned and of high quality.

b. Instructional Strategies

1. Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments.

Belleview Santos uses data in various ways to identify students who are having difficulty. This occurs on many levels. As a school, the leadership team looks at data to make decisions on where additional staff need to be scheduled in order to support student needs. In addition to this, iii/E (remediation and enrichment) are blocked K/1;2/3 and 4/5, during the school day to provide as many staff to assist with small groups as available. Grade levels meet as data team members to analyze results of assessments and adjust instruction to make improvements. Teachers, on a daily basis review student performance in various ways, formally and informally, to make decisions for individual students in the class. Belleview Santos utilizes the I-Ready Reading program and its resources to provide targeted, specific intervention and/or enrichment to all students.

2. Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: Extended School Day

Minutes added to school year: 10,800

Belleview Santos provides Extended School Day for students in grades K-5. Students are provided an extra hour of ELA every day based on need for support as indicated on previous test scores (local and State assessments).

Strategy Rationale

Students are provided an additional hour of ELA. This provides an additional opportunity for the student to learn in a different way than presented during the regular school day.

Strategy Purpose(s)

- Core Academic Instruction

Person(s) responsible for monitoring implementation of the strategy

Wilkerson, Fredna, fredna.wilkerson@marion.k12.fl.us

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

All students participate in our Extended School Day. Students are monitored for attendance and academic performance.. Data is used to make instructional decisions for grouping and lesson planning remediation and enrichment. Progress is monitored using AIMS Web, Local and State assessments.

2. Student Transition and Readiness

a. PreK-12 Transition

The school's response to this question may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(G).

1. Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another.

STAGGER START is a district initiative to assist students in transition into local elementary schools. The primary focus of STAGGER START is to give staff the opportunity to administer assessments, develop one-on-one relationships with students, and eliminate anxiety for children by assigning small groups of students per day to attend school for the first week. FLKRS, which includes the assessments of ECHO and FAIR, are tools used to determine readiness needs, focus instructional strategies, and provide prescriptive instructional implications.

Florida's Voluntary Pre-K, Headstart, and HIPPY (Home Instruction for Parents of Preschool Youngsters) are programs currently implemented throughout the district to assist preschoolers with early literacy skills. Ongoing communication is provided to parents regarding these programs. Federal and state funding is used to provide programs for our preschool children. We are also funded to support an eight week, pre-Kindergarten program during the summer months. Communications between the summer teachers and beginning Kindergarten teachers is critical in insuring that the gains made during the summer continue forward throughout the beginning school year.

Additionally, our Guidance Department holds articulation meetings with our feeder pattern pre-schools in the late spring. These meetings provide our school with the opportunity to gain important information regarding incoming kindergarten students

b. College and Career Readiness

1. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations.

Marion County Public Schools implements standards provided by the state that are to prepare students for success and make them competitive in the global workplace. Each Florida Standard provides clear expectations for the knowledge and skill students need to master in each grade (K-12), and subject so they will be prepared to succeed in college, careers and life.

2. Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs.

N/A - This section is required for schools with grades 9, 10, 11 or 12.

3. Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement.

The Florida Standards supports the implementation of the skills and knowledge necessary for success in STEM related experiences. Marion County Public Schools implements the Florida Standards which consists of:

1. A curriculum driven by problem-solving, discovery and exploratory learning that requires students to actively engage in a situation in order to find its solution.
2. Innovation instruction allows students to explore greater depths of all of the subjects by utilizing the skills learned.
3. Independent and collaborative research projects embedded in the curricula.
4. Collaboration, communication, and critical thinking skills threaded throughout the curricula.
5. Real-world, problem-based applications.
6. Content rich instruction.

4. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the [High School Feedback Report](#), as required by section 1008.37(4), Florida Statutes.

N/A - This section is required for schools with grades 9, 10, 11 or 12.

II. Needs Assessment

The school's completion of this section may satisfy the requirements of 20 U.S.C. § 6314(b)(1)(A).

A. Problem Identification

1. Data to Support Problem Identification

b. Data Uploads

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

No files were uploaded

2. Problem Identification Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

B. Problem Analysis Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why"? or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

C. Strategic Goals

School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

Problem Solving Key

G = Goal

B =
Barrier

S = Strategy

1 = Problem Solving Step  S123456 = Quick Key

Strategic Goals Summary

- G1.** If we utilize the five essential domains to focus instruction in all core subjects then student achievement will increase. Specifically, Belleview Santos has focused deeply on collaborative teaching and ambitious instruction.

Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), targeted barriers to achieving the goal, resources available to help reduce or eliminate the barriers, and the plan for monitoring progress toward the goal.

G1. If we utilize the five essential domains to focus instruction in all core subjects then student achievement will increase. Specifically, Belleview Santos has focused deeply on collaborative teaching and ambitious instruction. 1a

G084586

Targets Supported 1b

Indicator	Annual Target
FSA ELA Achievement	50.0
FSA Mathematics Achievement	50.0
ELA/Reading Gains District Assessment	50.0

Targeted Barriers to Achieving the Goal 3

- Teachers need additional time to collaborate in order to improve core instruction by providing opportunity to plan, use data, reflect on professional development, and focus on alignment to the Florida Standards.
- Teachers need time to utilize CPalms in order to plan quality lessons.
- Math instruction needs to be focused on the Florida Standards.

Resources Available to Help Reduce or Eliminate the Barriers 2

- Core programs (Wonders, Go Math, National Geographic)
- Paraprofessionals
- CPalms
- Collaboration Days
- Full time Reading Coach
- Full time Math Coach

Plan to Monitor Progress Toward G1. 8

Administration will progress monitor by pulling reports from available data sources, such as Performance Matters and AIMS Web to determine if plans are focused on Florida Standards.

Person Responsible

Fredna Wilkerson

Schedule

Quarterly, from 9/16/2016 to 5/12/2017

Evidence of Completion

Data team minutes will reflect this process and summarize the findings.

Action Plan for Improvement

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

Problem Solving Key

G = Goal **B** =
 Barrier **S** = Strategy

1 = Problem Solving Step  S123456 = Quick Key

G1. If we utilize the five essential domains to focus instruction in all core subjects then student achievement will increase. Specifically, Belleview Santos has focused deeply on collaborative teaching and ambitious instruction. 1

G084586

G1.B1 Teachers need additional time to collaborate in order to improve core instruction by providing opportunity to plan, use data, reflect on professional development, and focus on alignment to the Florida Standards. 2

B224753

G1.B1.S1 Provide planning days for teachers to collaborate and create lesson plans utilizing Florida Standards for core subjects. 4

S237162

Strategy Rationale

Allowing teachers to collaborate will improve lesson planning, which in turn will improve instruction, resulting in improved student achievement.

Action Step 1 5

Principal will schedule collaboration days for teachers and provide best practices for the curriculum utilizing the instructional coaches.

Person Responsible

Fredna Wilkerson

Schedule

Quarterly, from 8/10/2016 to 5/26/2017

Evidence of Completion

The grade level or department will provide a copy of their completed work from the planning day.

Action Step 2 5

Principal will obtain funding to provide substitute teachers through the use of Title I funds.

Person Responsible

Fredna Wilkerson

Schedule

On 1/15/2017

Evidence of Completion

Action Step 3 5

Assistant Principal will create an agenda for the collaboration day to maintain focus on improving instruction.

Person Responsible

Jamie Arnold

Schedule

Quarterly, from 9/7/2016 to 5/19/2017

Evidence of Completion

Action Step 4 5

Assistant Principal and, Reading Coach, will attend collaboration meetings with teachers to provide best practices and additional resources.

Person Responsible

Jamie Arnold

Schedule

Quarterly, from 9/7/2016 to 5/19/2017

Evidence of Completion

Action Step 5 5

Teachers will document collaboration day and provide the result of their "work" to the Principal.

Person Responsible

Fredna Wilkerson

Schedule

Quarterly, from 9/7/2016 to 5/19/2017

Evidence of Completion

Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Administration will observe core instruction.

Person Responsible

Fredna Wilkerson

Schedule

Quarterly, from 8/10/2016 to 5/19/2017

Evidence of Completion

Electronic data available from observations in TNL.

Plan to Monitor Effectiveness of Implementation of G1.B1.S1 7

Administration will use data analysis from local assessments to determine effectiveness of instruction.

Person Responsible

Fredna Wilkerson

Schedule

Monthly, from 9/13/2016 to 5/19/2017


Evidence of Completion

Local assessment data meetings documented on grade level minutes.

G1.B2 Teachers need time to utilize CPalms in order to plan quality lessons. 2

 B224754

G1.B2.S1 Provide time to teachers to collaborate in using the CPalms website and county resources. 4

 S237163

Strategy Rationale

Instruction will improve if teachers are given the time to utilize quality resources.

Action Step 1 5

Principal will select CPalms Champion teacher to provide assistance to teachers.

Person Responsible

Fredna Wilkerson

Schedule

On 9/8/2016

Evidence of Completion

Sign in sheet at training and documentation of initial presentation to teachers.

Action Step 2 5

Teachers will be introduced to CPalms during collaborative planning.

Person Responsible

Fredna Wilkerson

Schedule

Weekly, from 9/15/2016 to 5/19/2017

Evidence of Completion

Agenda from planning dates.

Action Step 3 5

Follow up will be provided to teachers during collaborative planning.

Person Responsible

Jamie Arnold

Schedule

Quarterly, from 9/16/2016 to 5/19/2017

Evidence of Completion

Sign in sheets.

Action Step 4 5

Teachers will be provided an opportunity to further explore Core Curriculum--Content Areas.

Person Responsible

Fredna Wilkerson

Schedule

On 5/20/2016

Evidence of Completion

Sign in sheets

Action Step 5 5

Teachers will create lesson plans during collaboration planning days.

Person Responsible

Jamie Arnold

Schedule

Quarterly, from 9/30/2015 to 5/20/2016

Evidence of Completion

Teacher Lesson plans

Plan to Monitor Fidelity of Implementation of G1.B2.S1 6

Principal will monitor attendance at trainings and collaboration meetings.

Person Responsible

Fredna Wilkerson

Schedule

Quarterly, from 8/10/2015 to 5/20/2016

Evidence of Completion

Sign in sheets, agendas, and teacher lesson plans

Plan to Monitor Effectiveness of Implementation of G1.B2.S1 7

Principal and Assistant Principal will observe instruction.

Person Responsible

Fredna Wilkerson


Schedule

Weekly, from 8/10/2016 to 5/19/2017

Evidence of Completion

Observations notes in TNL

G1.B3 Math instruction needs to be focused on the Florida Standards. 2

 B224755

G1.B3.S1 Part time math coach provided by District, part time coach provided by school. 4

 S237164

Strategy Rationale

A math coach supports instruction in the classroom.

Action Step 1 5

Analyze math data and determine needs of school

Person Responsible

Fredna Wilkerson

Schedule

Weekly, from 9/30/2015 to 5/20/2016

Evidence of Completion

Coach's log

Action Step 2 5

Target classrooms that require support and schedule meetings with teachers

Person Responsible

Fredna Wilkerson

Schedule

Biweekly, from 9/30/2015 to 5/20/2016

Evidence of Completion

Coach's log

Action Step 3 5

Model instruction and reflect with teacher in targeted classrooms

Person Responsible

Brian Hunt

Schedule

On 5/20/2016

Evidence of Completion

Coach's log

Action Step 4 5

Provide resources and support as needed

Person Responsible

Brian Hunt

Schedule

Weekly, from 8/31/2015 to 5/20/2016

Evidence of Completion

Coach's log

Plan to Monitor Fidelity of Implementation of G1.B3.S1 6

Administration will meet to target areas of need with Math Coach

Person Responsible

Jamie Arnold

Schedule

Weekly, from 10/20/2015 to 5/17/2016

Evidence of Completion

Leadership team minutes and coach's log

Plan to Monitor Effectiveness of Implementation of G1.B3.S1 7

Administration will focus on math instruction for observations

Person Responsible

Fredna Wilkerson

Schedule

Quarterly, from 10/19/2015 to 5/16/2016


Evidence of Completion

Pre/post data will be collected from TNL for Domain 1 and 3.

IV. Implementation Timeline

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
2017					
G1.B3.S1.MA1 M312524	Administration will focus on math instruction for observations	Wilkerson, Fredna	10/19/2015	Pre/post data will be collected from TNL for Domain 1 and 3.	5/16/2016 quarterly
G1.B3.S1.MA1 M312525	Administration will meet to target areas of need with Math Coach	Arnold, Jamie	10/20/2015	Leadership team minutes and coach's log	5/17/2016 weekly
G1.B2.S1.MA1 M312523	Principal will monitor attendance at trainings and collaboration meetings.	Wilkerson, Fredna	8/10/2015	Sign in sheets, agendas, and teacher lesson plans	5/20/2016 quarterly
G1.B2.S1.A4 A306375	Teachers will be provided an opportunity to further explore Core Curriculum--Content Areas.	Wilkerson, Fredna	9/30/2015	Sign in sheets	5/20/2016 one-time
G1.B2.S1.A5 A306376	Teachers will create lesson plans during collaboration planning days.	Arnold, Jamie	9/30/2015	Teacher Lesson plans	5/20/2016 quarterly
G1.B3.S1.A1 A306377	Analyze math data and determine needs of school	Wilkerson, Fredna	9/30/2015	Coach's log	5/20/2016 weekly
G1.B3.S1.A2 A306378	Target classrooms that require support and schedule meetings with teachers	Wilkerson, Fredna	9/30/2015	Coach's log	5/20/2016 biweekly
G1.B3.S1.A3 A306379	Model instruction and reflect with teacher in targeted classrooms	Hunt, Brian	8/31/2015	Coach's log	5/20/2016 one-time
G1.B3.S1.A4 A306380	Provide resources and support as needed	Hunt, Brian	8/31/2015	Coach's log	5/20/2016 weekly
G1.B2.S1.A1 A306372	Principal will select CPalms Champion teacher to provide assistance to teachers.	Wilkerson, Fredna	9/8/2016	Sign in sheet at training and documentation of initial presentation to teachers.	9/8/2016 one-time
G1.B1.S1.A2 A306368	Principal will obtain funding to provide substitute teachers through the use of Title I funds.	Wilkerson, Fredna	9/16/2016		1/15/2017 one-time
G1.MA1 M312526	Administration will progress monitor by pulling reports from available data sources, such as...	Wilkerson, Fredna	9/16/2016	Data team minutes will reflect this process and summarize the findings.	5/12/2017 quarterly
G1.B1.S1.MA1 M312520	Administration will use data analysis from local assessments to determine effectiveness of...	Wilkerson, Fredna	9/13/2016	Local assessment data meetings documented on grade level minutes.	5/19/2017 monthly
G1.B1.S1.MA1 M312521	Administration will observe core instruction.	Wilkerson, Fredna	8/10/2016	Electronic data available from observations in TNL.	5/19/2017 quarterly
G1.B1.S1.A3 A306369	Assistant Principal will create an agenda for the collaboration day to maintain focus on improving...	Arnold, Jamie	9/7/2016		5/19/2017 quarterly
G1.B1.S1.A4 A306370	Assistant Principal and, Reading Coach, will attend collaboration meetings with teachers to...	Arnold, Jamie	9/7/2016		5/19/2017 quarterly
G1.B1.S1.A5 A306371	Teachers will document collaboration day and provide the result of their "work" to the Principal.	Wilkerson, Fredna	9/7/2016		5/19/2017 quarterly
G1.B2.S1.MA1 M312522	Principal and Assistant Principal will observe instruction.	Wilkerson, Fredna	8/10/2016	Observations notes in TNL	5/19/2017 weekly
G1.B2.S1.A2 A306373	Teachers will be introduced to CPalms during collaborative planning.	Wilkerson, Fredna	9/15/2016	Agenda from planning dates.	5/19/2017 weekly
G1.B2.S1.A3 A306374	Follow up will be provided to teachers during collaborative planning.	Arnold, Jamie	9/16/2016	Sign in sheets.	5/19/2017 quarterly

Marion - 0101 - Belleview Santos Elem. School - 2016-17 SIP
Belleview Santos Elementary School

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
G1.B1.S1.A1  A306367	Principal will schedule collaboration days for teachers and provide best practices for the...	Wilkerson, Fredna	8/10/2016	The grade level or department will provide a copy of their completed work from the planning day.	5/26/2017 quarterly

V. Professional Development Opportunities

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

G1. If we utilize the five essential domains to focus instruction in all core subjects then student achievement will increase. Specifically, Belleview Santos has focused deeply on collaborative teaching and ambitious instruction.

G1.B1 Teachers need additional time to collaborate in order to improve core instruction by providing opportunity to plan, use data, reflect on professional development, and focus on alignment to the Florida Standards.

G1.B1.S1 Provide planning days for teachers to collaborate and create lesson plans utilizing Florida Standards for core subjects.

PD Opportunity 1

Principal will schedule collaboration days for teachers and provide best practices for the curriculum utilizing the instructional coaches.

Facilitator

Principal

Participants

All classroom teachers

Schedule

Quarterly, from 8/10/2016 to 5/26/2017

G1.B2 Teachers need time to utilize CPalms in order to plan quality lessons.

G1.B2.S1 Provide time to teachers to collaborate in using the CPalms website and county resources.

PD Opportunity 1

Teachers will be introduced to CPalms during collaborative planning.

Facilitator

Brian Hunt

Participants

All Teachers

Schedule

Weekly, from 9/15/2016 to 5/19/2017

PD Opportunity 2

Follow up will be provided to teachers during collaborative planning.

Facilitator

Jamie Arnold

Participants

All Teachers

Schedule

Quarterly, from 9/16/2016 to 5/19/2017

PD Opportunity 3

Teachers will be provided an opportunity to further explore Core Curriculum--Content Areas.

Facilitator

Jamie Arnold

Participants

All Teachers

Schedule

On 5/20/2016

G1.B3 Math instruction needs to be focused on the Florida Standards.

G1.B3.S1 Part time math coach provided by District, part time coach provided by school.

PD Opportunity 1

Analyze math data and determine needs of school

Facilitator

Fredna Wilkerson

Participants

Teachers grades 3-5

Schedule

Weekly, from 9/30/2015 to 5/20/2016

VI. Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

VII. Budget

1	G1.B1.S1.A1	Principal will schedule collaboration days for teachers and provide best practices for the curriculum utilizing the instructional coaches.				\$0.00
2	G1.B1.S1.A2	Principal will obtain funding to provide substitute teachers through the use of Title I funds.				\$3,150.00
	Function	Object	Budget Focus	Funding Source	FTE	2016-17
			0101 - Belleview Santos Elem. School	Title I, Part A		\$3,150.00
<i>Notes: Notes</i>						
3	G1.B1.S1.A3	Assistant Principal will create an agenda for the collaboration day to maintain focus on improving instruction.				\$0.00
4	G1.B1.S1.A4	Assistant Principal and, Reading Coach, will attend collaboration meetings with teachers to provide best practices and additional resources.				\$9,830.00
	Function	Object	Budget Focus	Funding Source	FTE	2016-17
			0101 - Belleview Santos Elem. School	Title I, Part A		\$9,830.00
<i>Notes: Engaged classrooms for Enhancement of instruction</i>						
5	G1.B1.S1.A5	Teachers will document collaboration day and provide the result of their "work" to the Principal.				\$0.00
6	G1.B2.S1.A1	Principal will select CPalms Champion teacher to provide assistance to teachers.				\$0.00
7	G1.B2.S1.A2	Teachers will be introduced to CPalms during collaborative planning.				\$0.00
8	G1.B2.S1.A3	Follow up will be provided to teachers during collaborative planning.				\$5,468.00
	Function	Object	Budget Focus	Funding Source	FTE	2016-17
			0101 - Belleview Santos Elem. School	Title I, Part A		\$5,468.00
<i>Notes: I-Ready</i>						
9	G1.B2.S1.A4	Teachers will be provided an opportunity to further explore Core Curriculum-- Content Areas.				\$56,511.00
	Function	Object	Budget Focus	Funding Source	FTE	2016-17
			0101 - Belleview Santos Elem. School	Title I, Part A		\$56,511.00
<i>Notes: Instructional Para to assist with Core. Tutoring provided for select students.</i>						
10	G1.B2.S1.A5	Teachers will create lesson plans during collaboration planning days.				\$0.00

Marion - 0101 - Belleview Santos Elem. School - 2016-17 SIP
 Belleview Santos Elementary School

11	G1.B3.S1.A1	Analyze math data and determine needs of school				\$39,718.00
	Function	Object	Budget Focus	Funding Source	FTE	2016-17
			0101 - Belleview Santos Elem. School			\$0.00
<i>Notes: Notes</i>						
			0101 - Belleview Santos Elem. School	Title I, Part A		\$39,718.00
<i>Notes: Math Coach--Part Time School; Part-time District</i>						
12	G1.B3.S1.A2	Target classrooms that require support and schedule meetings with teachers				\$4,434.00
	Function	Object	Budget Focus	Funding Source	FTE	2016-17
			0101 - Belleview Santos Elem. School	Title I, Part A		\$4,434.00
<i>Notes: Parent support for selected classrooms</i>						
13	G1.B3.S1.A3	Model instruction and reflect with teacher in targeted classrooms				\$0.00
14	G1.B3.S1.A4	Provide resources and support as needed				\$7,069.00
	Function	Object	Budget Focus	Funding Source	FTE	2016-17
			0101 - Belleview Santos Elem. School	Title I, Part A		\$7,069.00
<i>Notes: Provide resources</i>						
					Total:	\$126,180.00