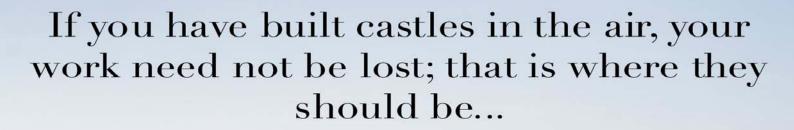
ULI Fall Meeting 2017

Carol E. Murray

The Lifework Institute

<u>OurLeadershipMatters.com</u>

Optimizing *Your*Leadership Potential





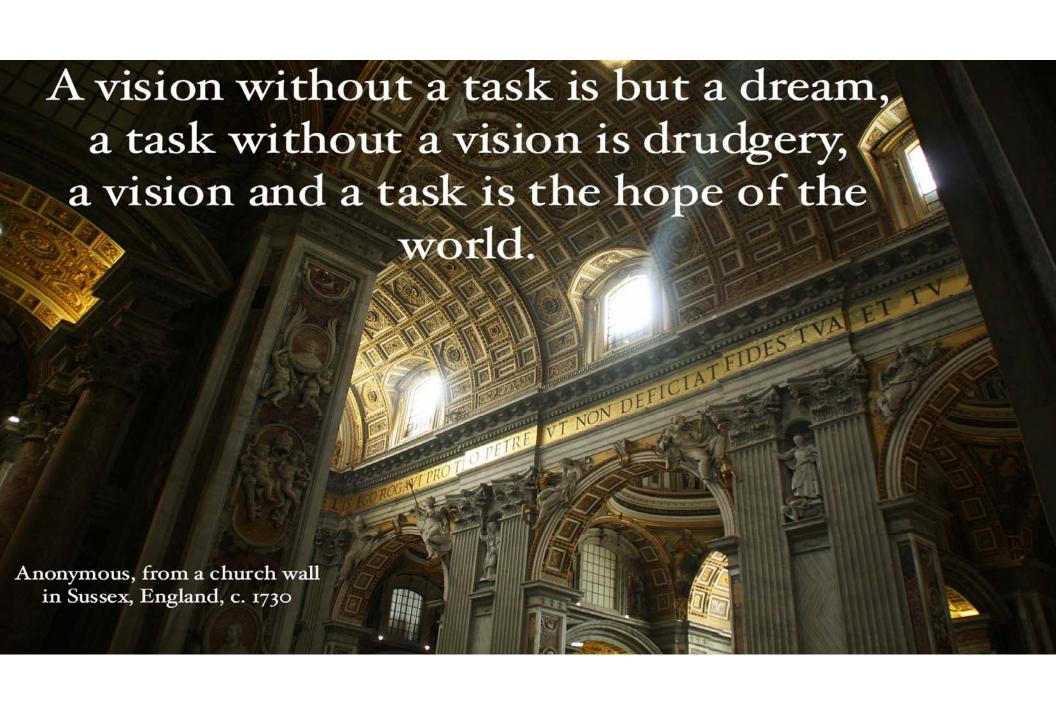
4 Keys to Optimizing Your Leadership Potential

Enlarge your view of leadership

Anticipate future leadership needs

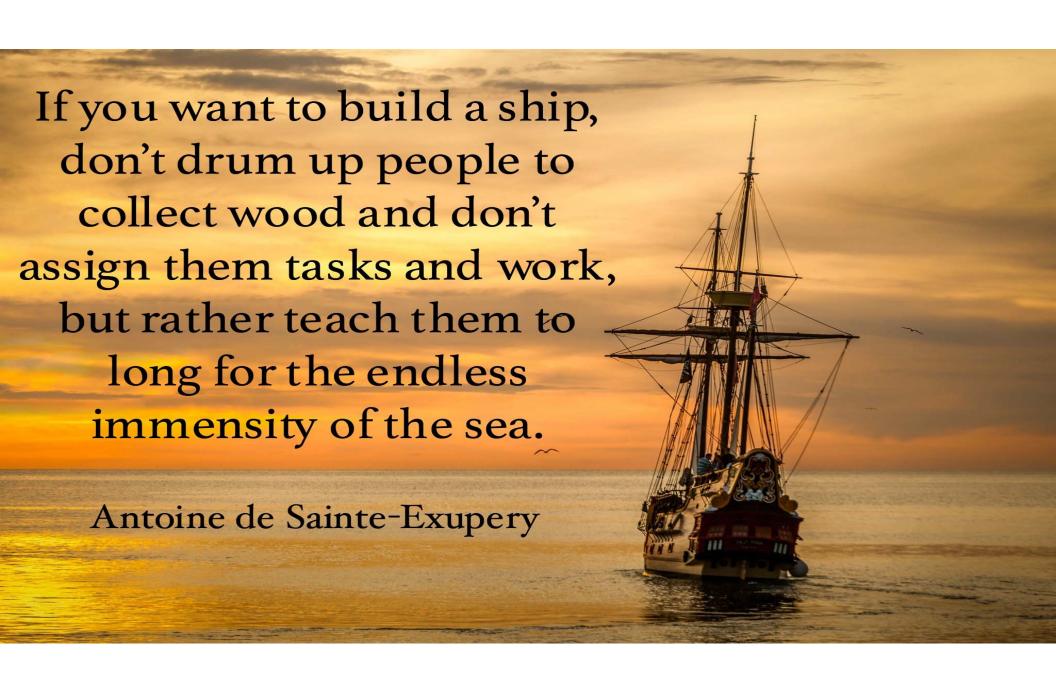
Discover and identify your potential

Take ownership for developing that potential...daily



- #1 Visionary and Purposeful
- #2 Fosters Teamwork
- #3 Mentors and Develops **

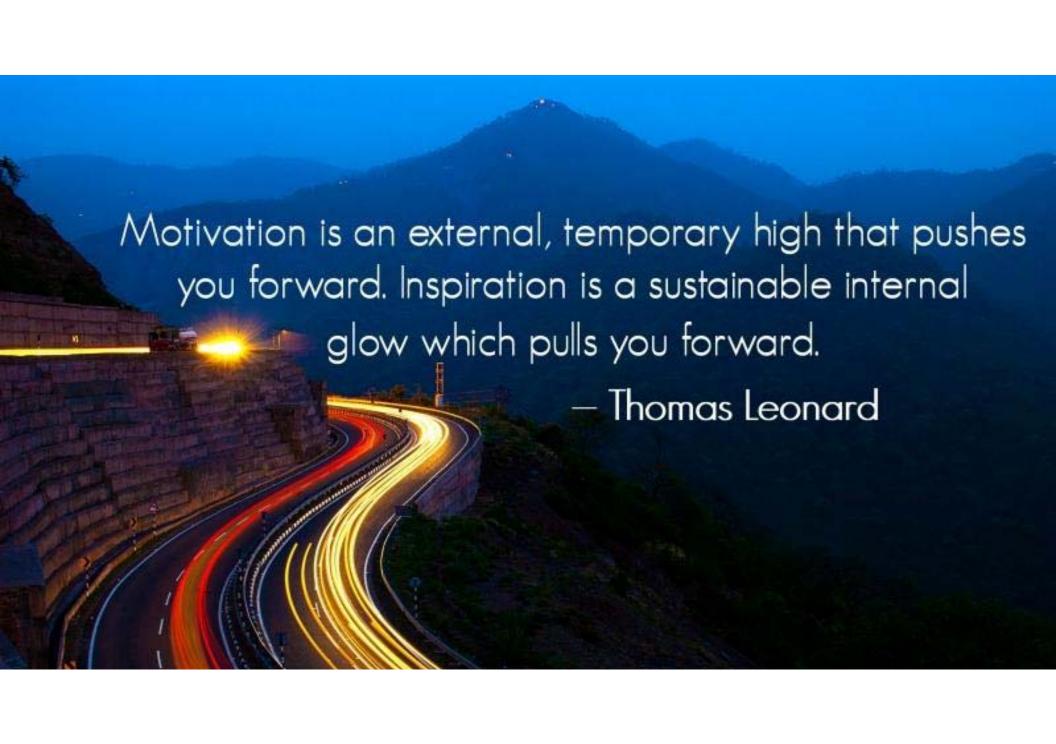
^{**} Tied for third place with other competencies.





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New Leadership Challenges?

"This new mode of organization – a "network of teams" with a high degree of empowerment, strong communications, and rapid information flow – is now sweeping businesses and governments around the world."

- Deloitte, Human Capital Trends 2016
- Based on 7000 responses in over 130 countries worldwide
- One of largest longitudinal studies of talent, leadership and HR challenges

How Millennials Want to Work and Live

Gallop Study 2016

Past ————	→ Future
My Paycheck	My Purpose
My Satisfaction	My Development
My Boss	My Coach
My Annual Review	My Ongoing Conversations
My Weaknesses	My Strengths
My Job	My Life

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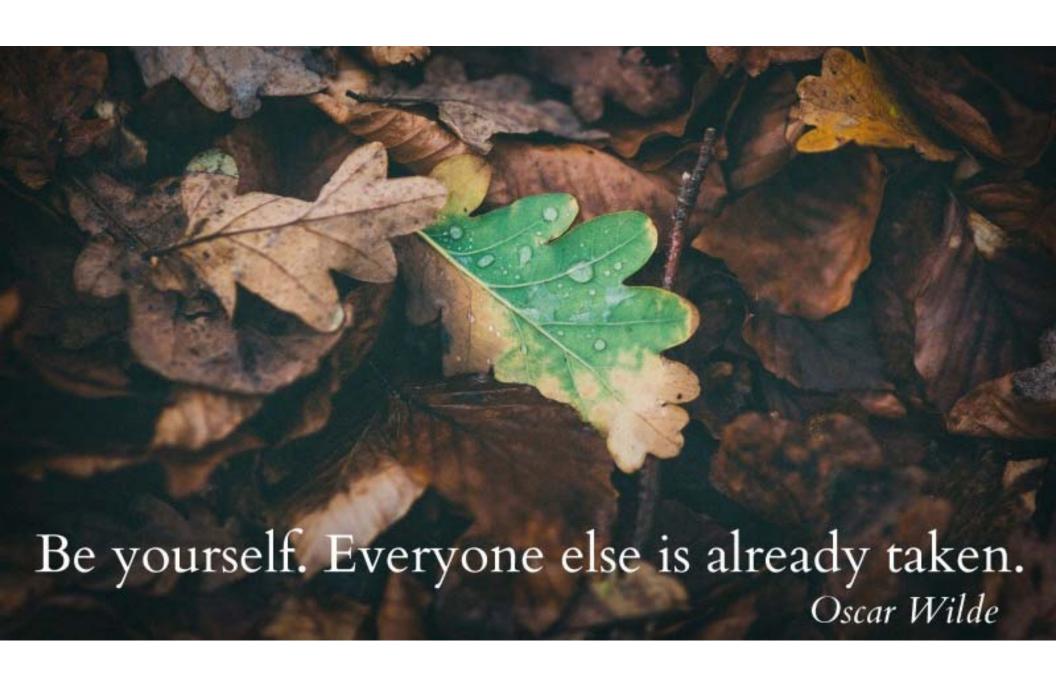
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Key Leadership Challenges Facing Executives Over Next Decade.

Complexity

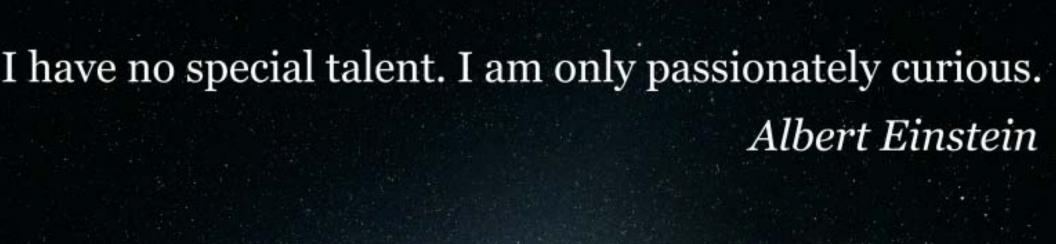
Connectivity

Creativity

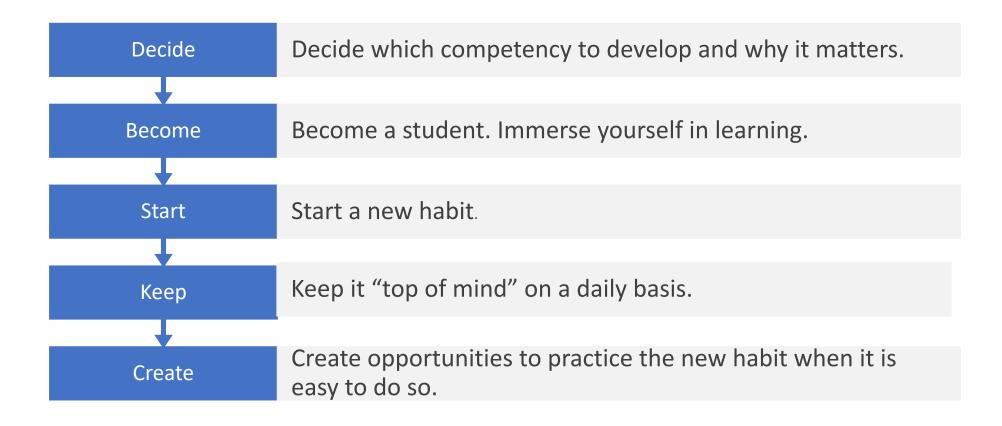


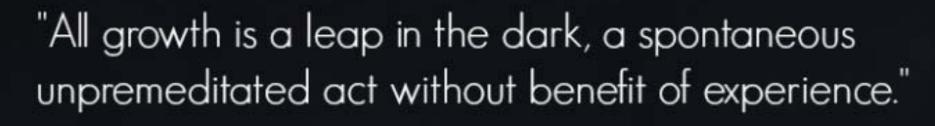
The 2 Mindsets that Determine Success in Optimizing *Your* Leadership

	Fixed: Achieving Validation	Growth: Achieving Mastery
Leadership Overall	Need to validate worth	Desire for continuous learning
Talents	Have or don't have	Can and will improve
Success	Proves worth	Debrief to learn
Failure	Proves lack of worth	Extraordinary opportunity to learn
In new role	Fake it to make it	Asks lots of questions
Feedback	Don't need it. Anxious.	Can't get enough
Negative Feedback	Defensive or demoralized	Curious and grateful
360 Results or Assessments	What it says about me	What it says to me



Tips for Leadership Development





Henry Miller





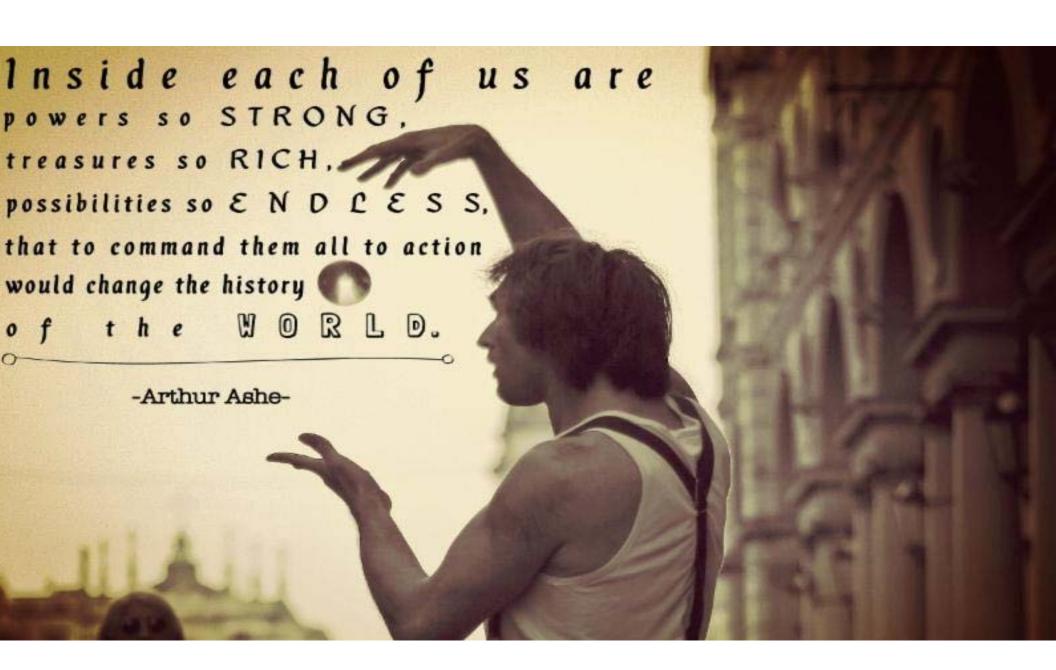
To Recap:

- 1. Broadening your perspective of "leadership" broadens your professional horizons.
- 2. Anticipating future leadership needs keeps you current and relevant.
- 3. Identifying and embracing your unique leadership qualities is *your* responsibility.
- 4. Transforming *potential* into real capabilities requires a plan and takes practice.

For Additional Resources Click on button: "ULI Members"

OurLeadershipMatters.com

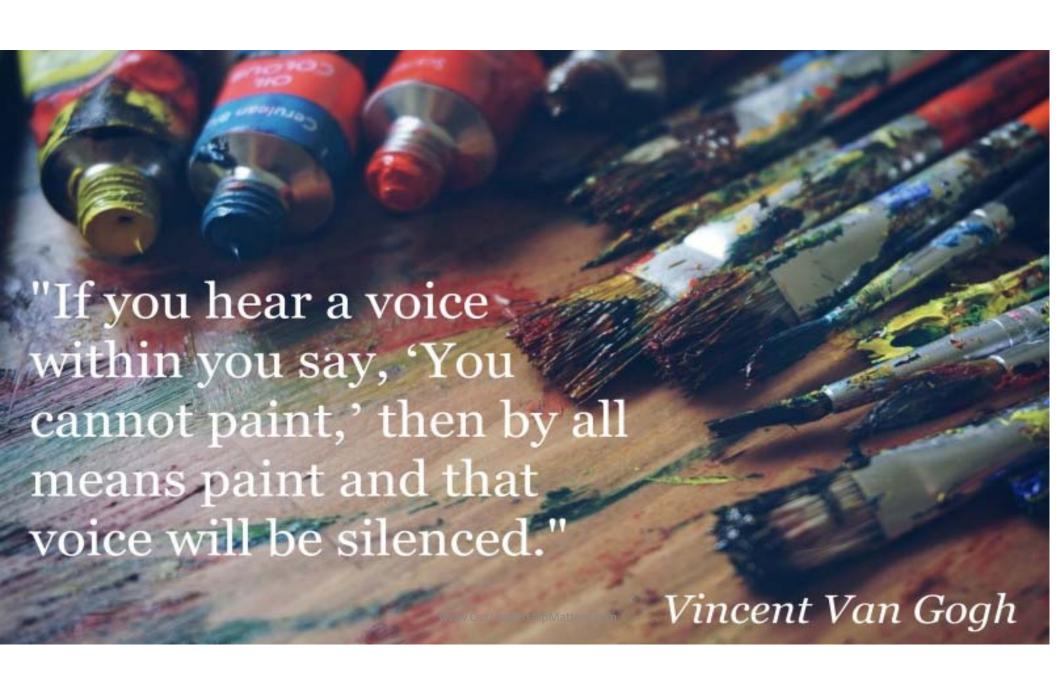
Carol@TheLifeworkInstitute.com

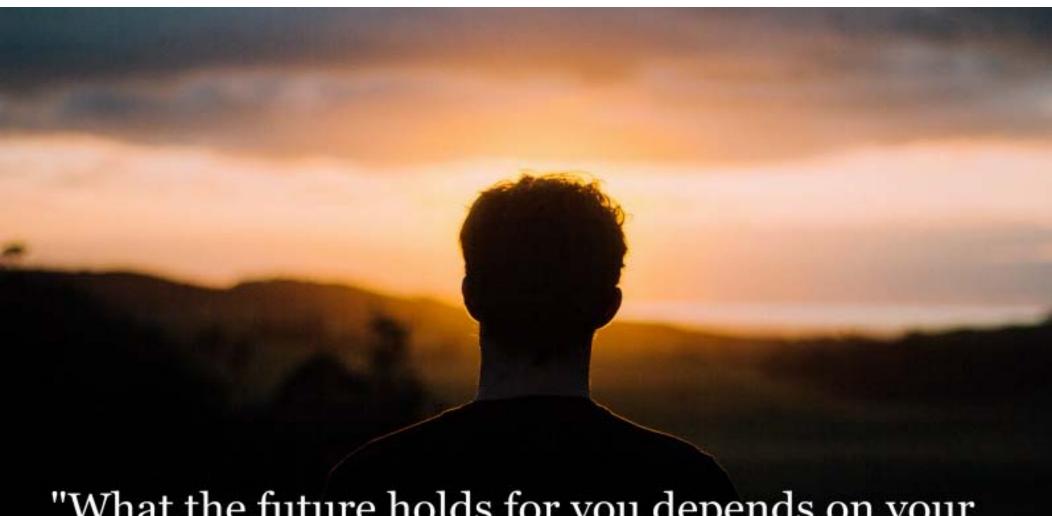


People will forget what you said, people will forget what you did, but people will never forget how you made them feel.

Maya Angelou







"What the future holds for you depends on your state of consciousness now." -Eckhart Tolle

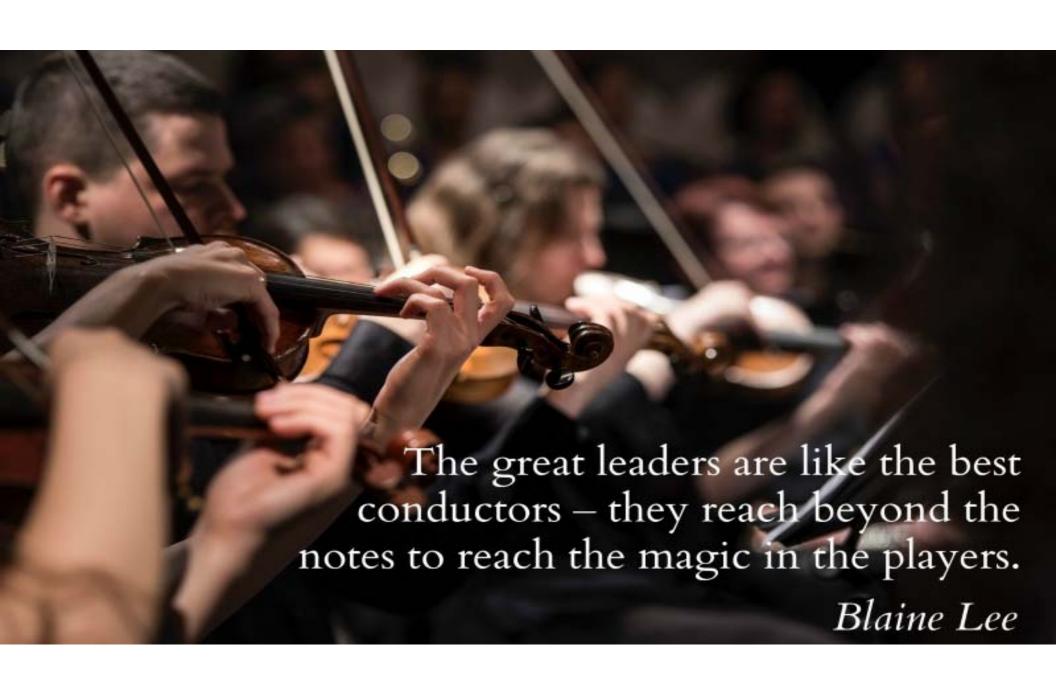
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