1. **Call to Order:** Garry Dudley, ‘68, President of the CAS, called the meeting to order at 6:00 p.m.
   - Roll call was conducted
   - Welcome to new CAS members: Jeff Schofield ‘67, AJ Ranft ‘73 & Joe Matchette ‘89

2. **Approval of Minutes:** Previous minutes are posted on the website [https://s3.amazonaws.com/aog-websites/usafa-org/misc/casmeetingminutes9july2018forpostingv3.pdf](https://s3.amazonaws.com/aog-websites/usafa-org/misc/casmeetingminutes9july2018forpostingv3.pdf)
   All Things CAS - [https://www.usafa.org/AOG/ClassAdvisorySenate](https://www.usafa.org/AOG/ClassAdvisorySenate)

3. **Members in Attendance:** See Attachment 1

4. **Others in Attendance:** Col Shawn W. Campbell, Commander of the 10th Air Base Wing, USAFA; Col Robert C. Bearden, Vice Commander, 10th ABW; Marty Marcolongo ‘88, President and Chief Executive Officer (CEO) of the Association of Graduates (AOG); Steve Simon, ’77, AOG Executive Vice President; and Daniel Kuhn, AOG IT Support Specialist.

5. **Colonel Shawn Campbell, Commander of the 10th Air Base Wing, USAFA:**
   Colonel Shawn Campbell, Commander of the 10th Air Base Wing addressed the AOG Class Senate and relayed that the 10th Air Base Wing is a 3,000 person enterprise dedicated solely to supporting the Academy and its mission of Developing Leaders of Character. To provide context for the challenge of maintaining the Academy’s infrastructure, Colonel Campbell discussed the history of the facilities and specifically highlighted the fact that 75% of them were constructed in a very short timeframe. This has meant that much of the infrastructure has aged out or required major overhaul at roughly the same time. He then shared that this challenge of aging infrastructure has been exacerbated by a variety of budget challenges over the years which, fortunately, recent Academy leaders have made a concerted effort to correct. Finally, Colonel Campbell shared that all infrastructure issues at the Academy can be further complicated by the need to coordinate with diverse organizations like the State Historic Preservation Office and the tribal council.

   Given that context, Colonel Campbell related that in the last two years alone we have seen an investment of more than $200 million into the campus with planned construction and maintenance of $1.5 billion over the next decade. He further shared that the Academy is in a really good place thanks to the investments that are being made and assured the members of the Class Advisory Senate they can have high confidence that their institution will remain viable into the future.

   Finally, Colonel Campbell shared some perspective on how the Air Base Wing views the Academy specifically that the Academy is a weapon system, the cadets are the priority resource, and the Academy’s contribution to Air Force lethality is the one thousand cadets who are commissioned each year. He illustrated how the Wing is carrying that view to stakeholders across the Air Force to ensure there is a shared understanding of the importance of the Academy mission and the unique requirements associated with that mission. He then engaged in a question and answer session with
the members of the Senate, covering topics from the Enhanced Use Lease for the new Visitor’s Center and the Wing’s efforts to deliver new and healthier dining options, to the future of Pine Valley housing and the role of the State Historic Preservation Office in facility design and renovation.

- Dan Beatty ’77, asked if we interface with USMA and USNA about facility problems? We do, however, our facilities & challenges are different enough to not just be able to apply their solutions to our problems. One difference is in operation of the dining halls. USMA uses a vendor and we do not want to go in that direction. We will have to do more to improve our operations in Mitchell Hall.
- Curtis Cook ’59, asked what we will do with the old Visitors Center once the new one is constructed. Col Campbell advised that the future use of the current Visitor’s Center is undetermined but will be determined through the established Facility Utilization Board Process.
- Tom Hayden ‘74, asked whether the new Visitors Center has been approved? The concept has been approved, but not the details.
- Curtis Cook ’59, asked if the new Visitors Center has to conform to the same architectural standards as the rest of the buildings on the Academy? No, but those designs still have to be approved by the Academy.
- Randy Helms ’79, asked what will happen to the Pine Valley housing? The houses are rented out by a DoD partner and will all be demolished within the next 15 years. There are no firm plans to put any other structures on the land once the last house is gone, although there is discussion about possibly building quarters for the Athletic Director.

6. Cathy McClain ’82, Chairwoman AOG Board of Directors:

- Chairwoman McClain joined the meeting via teleconferencing to emphasize the importance of the coming AOG elections & ratification votes. She strongly supports the establishment of a Single CEO for both the AOG and USAFA Endowment. The last vote showed strong support from AOG members, however, we did not have enough members participate to have a quorum.
- The next step would be to combine the boards for both organizations

7. Marty Marcolongo ’88, President/CEO, AOG:

- President Marcolongo ’88, detailed the many activities the AOG is conducting or participating in. Please see the attached slides for details. Attachment 2.
- The AOG will soon send out info on the election.

7. Garry Dudley’s Remarks:

- The most recent Checkpoints has an excellent article on the CAS and what we do. Please include the copy Garry sent to your email address with your next newsletter to your class.

8. Round Table:

- Mush Brower ’72, Tom Hayden ’74 & Mark Volcheff ’75 attended the last BOD meeting as guests.
Mush’s take away was the observation of the very large financial responsibility the BOD is entrusted with. He also enjoyed interfacing with the other guests during breakfast, lunch and the time spent outside of the board room during the Board’s closed sessions.

Tom enjoyed being in on the Board’s activities, however, was alarmed at the very poor attendance of the Board members. There were only about half of the members physically in attendance, with a few other call-ins. They have been elected by their fellow AOG members to represent us on this very important organization and they only meet 4 times a year so they should be there in person. Complimented the Chair on her excellent leadership and facilitating skills.

10. Next Meetings:

- AOG Board, 9 November 2018
- CAS Executive Council, 10 December 2018
- CAS, Tuesday, 15 January 2018

11. Close/Adjournment: The meeting was adjourned at 7:25 p.m.
Minutes Submitted by: Doug Brower ’72, CAS Vice President
Minutes posted by: Garry Dudley ’68, CAS President

Links:

- See Cathy McClain’s video! – https://www.usafa.org/Election

Attachments:

- Attachment 1 – Members in Attendance
- Attachment 2 – Marty Marcolongo’s Slides
Attachment 1: Members in attendance (in-person or by phone)

Curtis Cook       59
Dick Sexton       60
Tom Eller         61 BU
Dave Holt         62
Lou Matjasko      63 BU
Denny Murphy      65
Larry Bagley      66
Jeff Schofield    67
Garry Dudley      68
Tom Fleming       69
Tom Berry         71
Mush Brower       72
A.J. Ranft        73
Tom Hayden        74
Dan Beatty        76
Randy Helms       79
David Hollenbach  87
Joe Matchette     89
Cathy Almand      90
Jerry Siegel      93
Andi Vinyard      96
Jason Harris      01
Heidi Schlagheck  03
Joe Bledsoe       11
CEO UPDATE October 2018

July
16th Commandant’s Quarterly Meeting

August
2nd BCT Heritage Day
3rd AOG Board Meeting
9th Ring Melt
23rd – 24th Service Academy Career Conference in San Diego
29th – 31st Chapter Presidents Conference

September
1st – 3rd Parents Weekend
7th – 8th Florida Atlantic University (Socials and Tailgate)

October
CEO UPDATE October 2018

October

November
1st – 2nd  Service Academy Career Conference in San Antonio
2nd – 3rd  Army Game Events
9th  AOG Board Meeting
9th  Jabara Airmanship Award Dinner (Maj. Marc P. Catalano ‘06)
Themes

Heritage Access through Website and Social Media

“Communicate Academy Heritage to those who can’t get to Colorado Springs”

Service for a Lifetime

“When it comes to serving others, there is no finish line for an Academy graduate.”
Service Before Self

“When it comes to serving others, there is no finish line for an Academy graduate.”
What can I do?

I’m just one person.

I can’t change the world.

But can you change the world for one?

How?
USAFA graduates are making a difference in their communities.

Explore some of their stories and discover new ways to serve others.

www.usafa.org/Service