



Air Force Sustainment Center

**Enabling the Joint Force through Logistics
Multi-Domain Command and Control**

**Lt Gen Lee K. Levy II
Commander**

29 October 2016

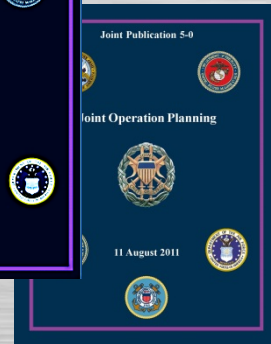
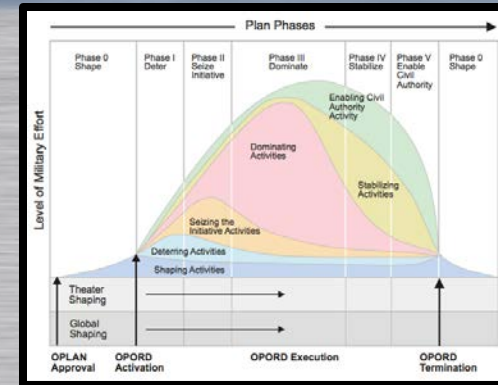


The Case for Change



U.S. AIR FORCE

- **Strategic Environment**
 - 4+1 challenges to U.S. and Allied interests
 - “Gray Zone” challenges vs. “6-phase” model
 - China in S. China Sea / Russia in Crimea
 - Multi-domain, non-linear, multiple COCOMs
- **Current Logistics Enterprise**
 - Theater and region focused
 - No Common Operating Picture for Logistics
 - No ability to C2 Logistics across entire enterprise



“The Air Force of 2035 must mature its ability to act quickly in response to dynamic adversaries within the changing future environment.” – AF Future Operating Concept (Sep 15)

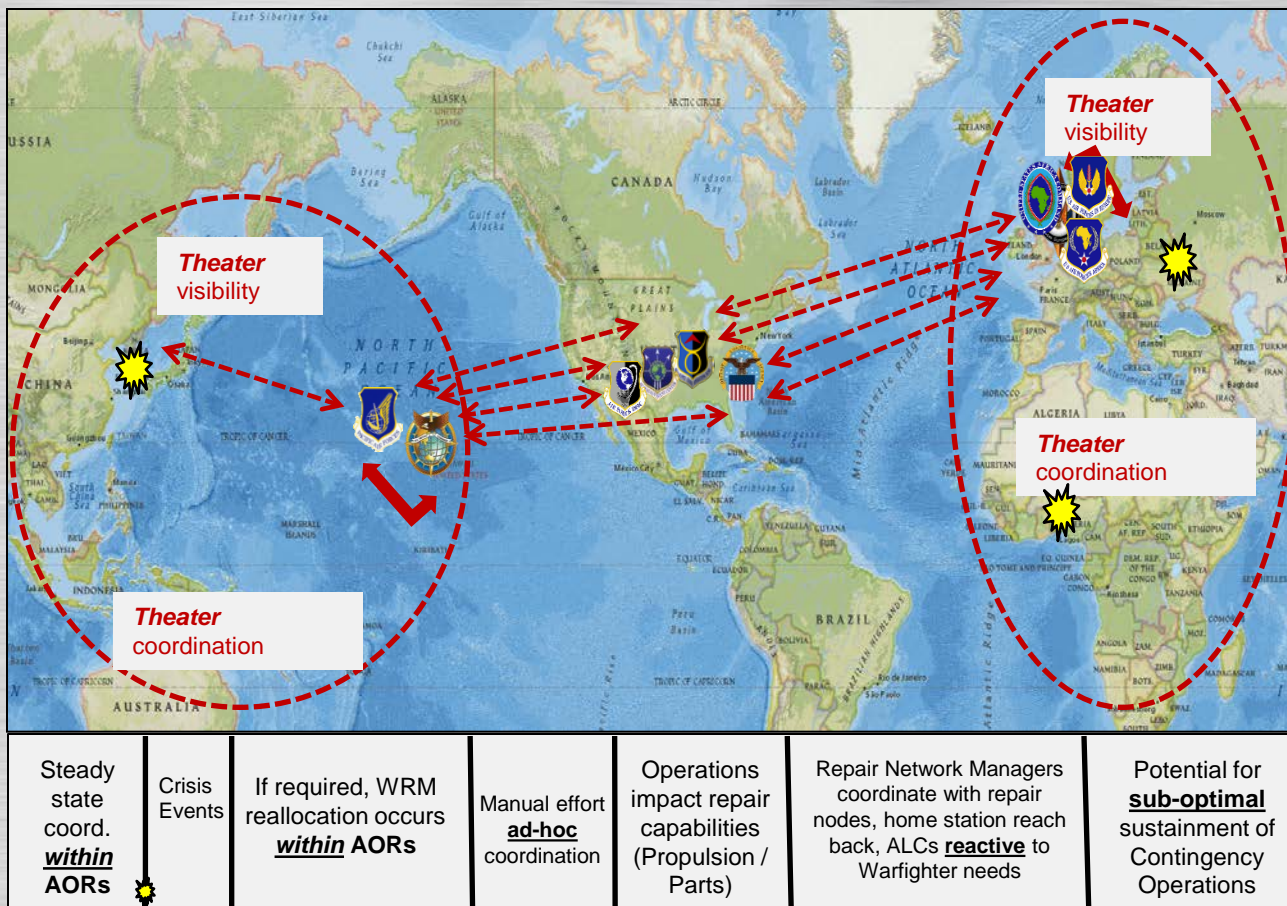


Current State: Theater-centric Focus



U.S. AIR FORCE

- Reactive
- No Common Operating Picture
- Many lines of authority
- Manual, ad-hoc coordination
- Inefficient global asset utilization
- Requirement de-confliction may delay response time to Warfighter



We need an Enterprise-level view of AF Logistics to optimize Warfighter Support



U.S. AIR FORCE

Improving Decision Cycle Times



- We have invested in ISR and combat capabilities to shorten the kill-chain and improve decision cycle times
- AF Logistics is lagging — We must have the ability to *dynamically plan and re-plan* across multiple Theaters in multiple-domains



Multi-Domain Log C2 is necessary to improve Commanders' decision cycle times



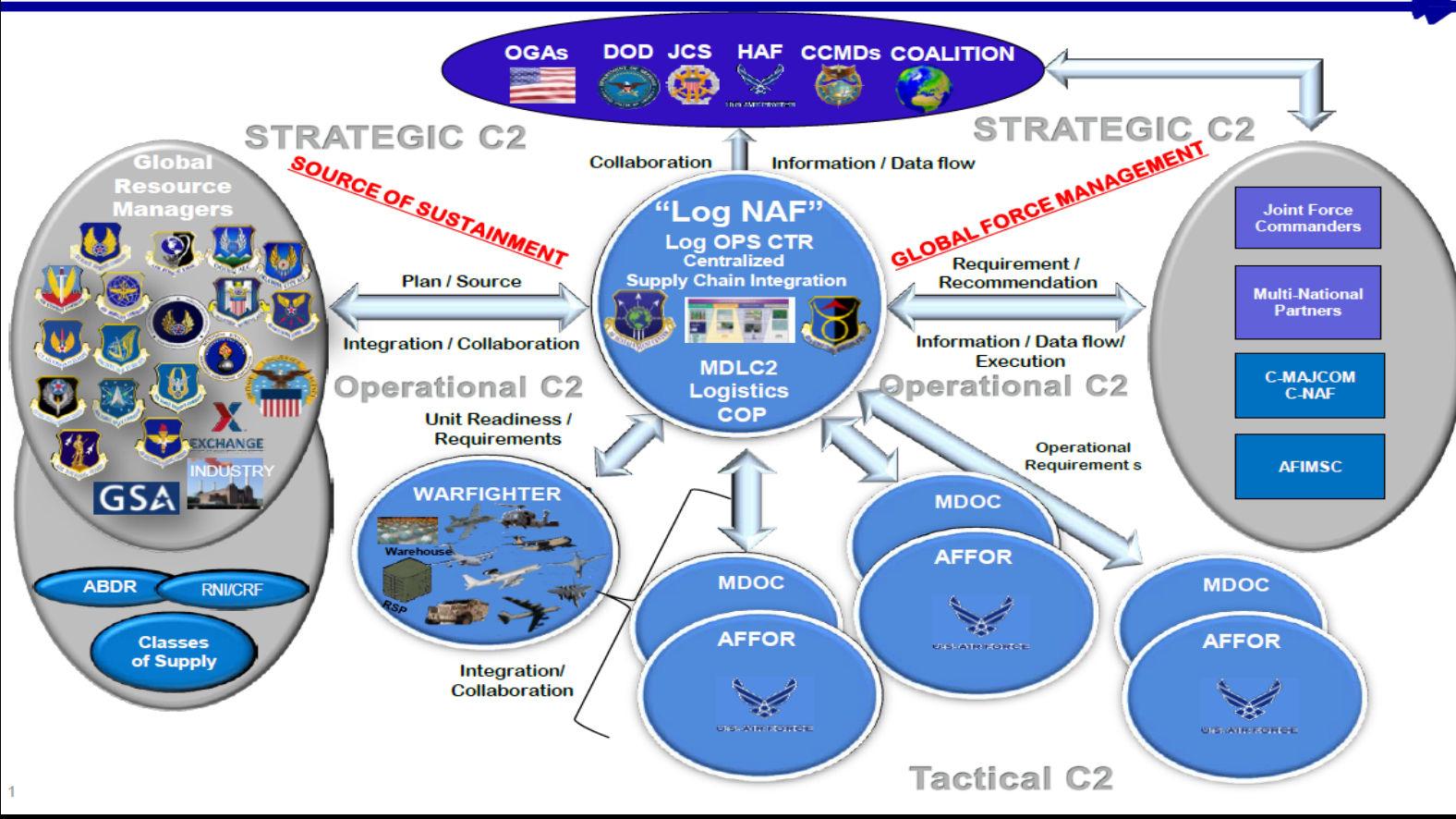
U.S. AIR FORCE



Global Logistics C2 Capability



Enterprise Operational View (OV-1)



Multi-Domain Log C2 to enable Joint operations across the RMO

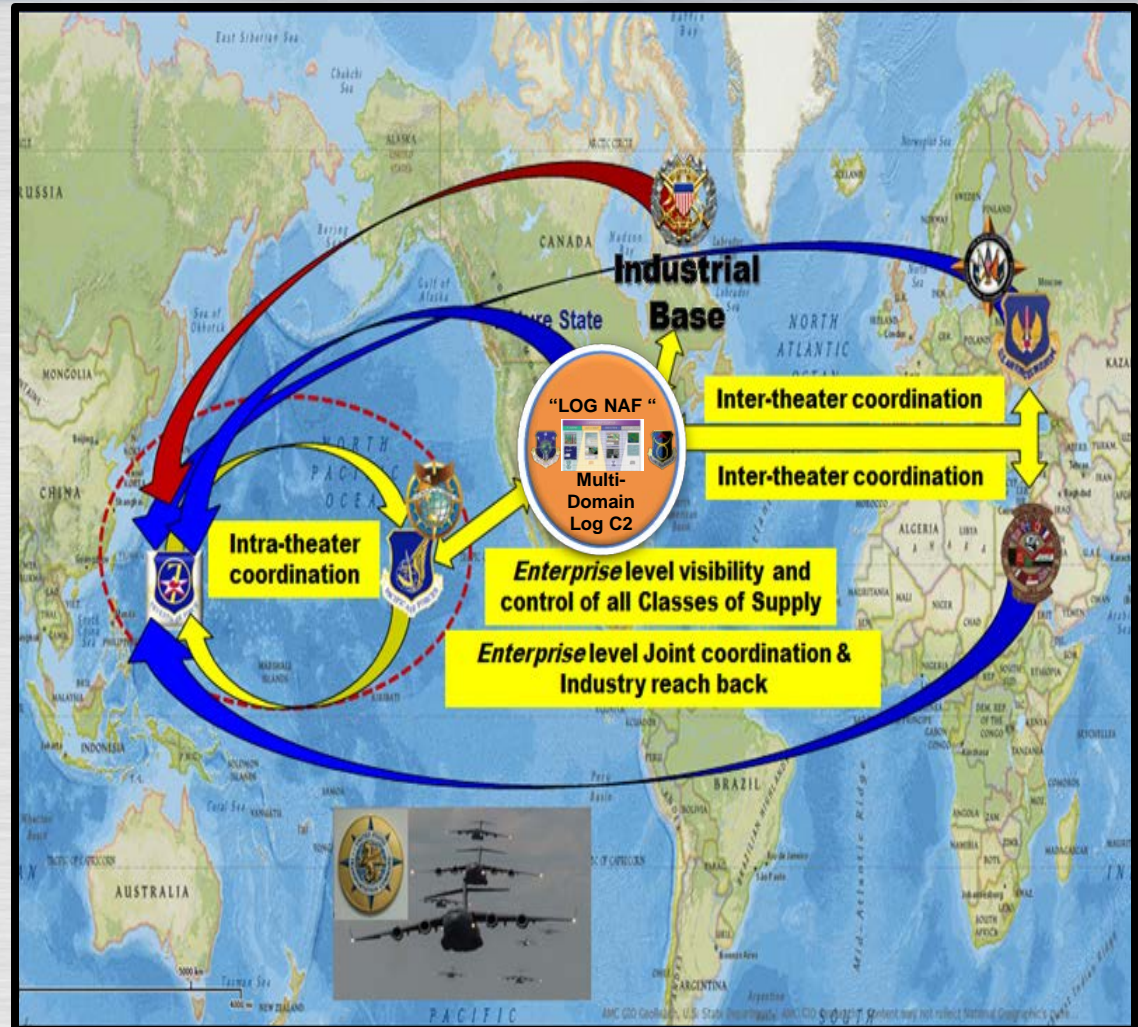


U.S. AIR FORCE

The Future Environment



- Unity of Effort
- Risk identification and articulation
- Visibility across the Range of Military Operations
- Rapid assessment and decisive logistics action
- High velocity combat support to the Warfighter
- Resilience to violence
- Strategic balance



Agile, Responsive, Integrated Logistics for the Joint Warfighter



Summary



- **The Strategic Environment has changed**
- **Logistics Enterprise must evolve and adapt**
- **Multi-Domain C2 for Logistics is the critical enabler for Joint operations**