

● PSF  Dollar-a-Year Men

Subject File

Box 144

PSF
\$ a year Man

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons, at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Edward F. McGrady	Expert Consultant to the Secretary of War	Office of the Under Secretary of War
Edward Montague Kirby	Expert in the Field of Radio Broadcast- ing	Office of the Chief of Staff
Myron S. Falk	Technical Consultant	Office of the Chief of Ordnance
Harry Camp	Assistant to Coordi- nator of National Defense Purchases	Office of the Coordi- nator of National Defense Purchases

Approved:

FRANKLIN D. ROOSEVELT

White House

12/30/40

Copy, F.D.R.L., 3-12-48, by nvn

THE WHITE HOUSE
WASHINGTON

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941 (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Clarence D. Bending	Staff Expert Machine Tools Branch Tools and Equipment Group	Priorities Division
Arthur H. Bunker	Acting Deputy Chief Materials Branch	Production Division
Edgar H. Hammond, Jr.	Staff Expert Non-ferrous Metals and Minerals Branch	Priorities Division
Gordon W. Reed	Staff Expert Aluminum and Magnesium Branch	Priorities Division
James MacPherson	General Assistant to Chief, Equipment and Supplies Section	Purchases Division

[Names above crossed out in
President Roosevelt's hand]

APPROVED:

White House

, 1941

PSF
\$ a year Men

55 June 1941

144

Arthur Bunker - later developments indicate an explosion in OPM is imminent on the subject of Bunker who is blocking aluminum expansion. As you know, OPM is sensitive on the aluminum question (as they well should be) and an anti-expansionist is one thing they don't want right now.

The "men who guessed wrong" - Kellogg on power, Dunn on steel and Fuller on aluminum - have all departed.

There is a strong feeling that Bunker should join them.

[Bunker died 1962]

THE WHITE HOUSE

WASHINGTON

June 25, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list.

[Here follows a paragraph on a person
upon whom information is not called
for by the Committee]

Arthur H. Bunker — Republican. He is Vice President of Lehman Corporation. Last year he opposed the Investment Trust Act which is now law, and administered by the S.E.C.

I have private information that Bunker was brought in by Sam Fuller to take charge of problems relating to power, aluminum and magnesium. As you probably know, Fuller resigned from OPM a couple of days ago. Although I know Fuller is a friend of yours, it must be stated frankly that this is a very good thing, a matter on which the dollar-a-year men and the government men are unanimous. Because of Fuller's inadequacy and his refusal to do anything, a number of really good dollar-a-year men such as Alec Henderson of the Cravath firm and others have resigned in despair.

Because of the industry committee reorganization of OPM over the weekend, Bunker really has nothing to do and should not stay. Nonetheless he is still staying, opposing to the utmost any attempts at expansion of aluminum and power, although how any one with a grain of sense can do so is beyond my understanding. Bunker has been quoted to me, by accurate sources, as saying that as long as he is there, TVA will get no aluminum contracts, because it is a Lillienthal plot to take over the aluminum industry. He is Acting Deputy Chief of the Materials Branch, having been brought in by Fuller as his understudy.

[Here follow three paragraphs on
persons upon whom information
is not called for by the Committee]

THE WHITE HOUSE
WASHINGTON

August 23, 1941

Memorandum For The President.

Dollar-a-year Men

I attach a list of dollar-a-year men whom you have previously disapproved and whom Mr. Knudsen and Senator Connally have asked you to reconsider.

In my memorandum I discussed the reasons for your prior disapproval, particularly that of Bunker.

This brings into focus the dollar-a-year men problem. As a matter of policy you may wish to approve each individual dollar-a-year man. Until the 1942 Defense Appropriation Act was passed, you probably had to approve individuals as a matter of law.

It is my opinion that you no longer have to do so and I have been carrying on discussions with ORM lawyers and the Department of Justice on this point.

I believe that you can now give a general approval to the head of a department to employ dollar-a-year men. For example, you can write the Secretary of the Treasury telling him that you approve the policy of his employing such men, and leave the details of investigation, etc. to the Department rather than the White House.

This would seem to be a wise step for two reasons:

- (1) It would relieve you of the necessity of passing on these men and doing the necessary paper work connected thereto. Also, if you now reconsider your previous disapproval of these four men, the practice will grow of appealing every disapproval which means that much more time.
- (2) On the other hand, there undoubtedly will be some of these men whom you will later regret that you approved. In the future an effective answer to any criticism would be "well the President approved him and therefore he is responsible."

As a necessary condition to shifting this power of approval, I think your letter should provide that each department head should make the same thorough investigation that you have made.

If you think there is something in this, I will arrange with Justice for an informal opinion that you can do so, which will be added protection to you.

S/ J H R

THE WHITE HOUSE

WASHINGTON

August 23, 1941

Memorandum For The President.

Dollar-a-year Men - Disapproved and Appeal Later
Made to the President

This is a list of four men whom you have previously disapproved. In each case, you have been asked to reconsider. The last three appeals were made to you by Knudsen.

[Here follows a paragraph on a person
upon whom information is not called
for by the Committee]

(2) Arthur Bunker. This is the only really important man on the list and, in my opinion, his approval or disapproval represents a rather severe test of OPM policy. Bunker, Executive Vice President of the Lehman Corporation, was brought in by your friend, Dick Fuller, and after the latter's disappearance from the scene of OPM stayed on to handle aluminum and magnesium. His appointment was announced to the press many days before his name reached the White House for your approval. Therefore, whatever embarrassment may come to Bunker (this is Knudsen's chief point) is the fault of OPM. I have repeatedly told OPM officials that their practice of making these announcements before approval would some day prove extremely embarrassing. It so happened that in Bunker's case Coy wrote a specific memorandum about the press release, reemphasizing that the fault of any such embarrassment would lie with OPM. At that time I knew nothing about Bunker.

From the time of his entrance into OPM he has been a storm center. In the presence of several persons, (at least one of whom is willing to sign an affidavit) Bunker said that as long as he was there he would not take any action on aluminum which might result in expansion of TVA. The Lehman Corporation has of course handled many utility issues. I believe this was the reason for your previous disapproval.

Several of the really good dollar-a-year men in OPM, such as Alex Henderson of the Cravath law firm, have resigned because of the do-nothing policy on aluminum of Fuller and Bunker.

Bunker has shown a decided preference for the Aluminum Company of America and confers almost exclusively with its representatives. At one time Senator

Murdock protested this action. Bunker's later private comment was "the only way to handle Senators is with money."

You disapproved Bunker two months ago. Nonetheless he has stayed on. More than two months ago because of annoyance on the Hill, OPM finally admitted there would be an aluminum shortage, despite the absurd position it had taken for more than a year that there was no such thing. Everyone outside of OPM knew there was an aluminum shortage. After this fanfare, nothing happened to aluminum until a few days ago when OPM announced that several large plants would be constructed. It took a great deal of pushing and arguing by Krug, the power man from TVA, to convince Bunker something should be done. All of this two month's delay should not be blamed on Bunker and OPM because Jesse Jones held up the deal for at least a month.

All during this time there has been widespread disapproval of Bunker by dollar-a-year men in OPM, by Lubin and others. Henderson at first expressed enthusiasm to Harry Hopkins about Bunker. Later when the facts were brought to his attention he retracted his statements.

Knudsen's argument that Bunker's brother was on a Democratic dollar-a-year man list submitted by Wayne Johnson and that this proves Bunker is all right has two obvious irrelevancies - Wayne Johnson gives Knudsen such lists precisely because the White House does not wish to give such prior guarantees; Bunker is not Bunker's brother.

Knudsen, Biggers and Batt all want Bunker. I understand you plan to give Knudsen his way, but I do suggest you ask him a few pertinent questions on Bunker before he is approved, if you approve him.

[Here follow two paragraphs on persons upon whom information is not called for by the Committee]

Copy, F.D.R.L., 3-12-48, by nvn

THE WHITE HOUSE
WASHINGTON

September 30, 1941

MEMORANDUM FOR

BILL KNUDSEN

I have your letter of September twenty-fourth in which you suggest that I delegate to you and Sidney Hillman the authority to approve dollar-a-year appointments in OPM, such appointments to be considered, at your daily staff meetings, by Nelson, Henderson, Harrison, MacKeachie, Batt, and Odium, prior to final approval by you and Hillman.

I think this is a good idea subject to one qualification. I believe it is still advisable to have the background of every dollar-a-year man thoroughly checked by the FBI. Every government employee engaged in defense work is investigated by one or the other government investigative agencies and I do not believe it wise to make an exception of dollar-a-year men. It is also desirable to receive reports from the Treasury Department on pending or past income tax matters involving any appointee.

I do not care whether dollar-a-year men are appointed prior to or subsequent to these investigations. If you wish to expedite the appointments so that such men can begin work immediately, I think it should be clearly explained to them their appointment is subject to the condition subsequent that they get a clean bill of health from the investigation. If this is clearly explained, there should be no embarrassment in the future. It might also be advisable to delay publicity about new appointments until such time as the investigations have been completed.

Since these reports are confidential, I suggest you designate one man, such as your Secretary, Emmerich, to handle them.

There is some question, not serious, whether I can legally delegate the power of approval. I suggest my delegation to you be made effective as soon as I receive an affirmative answer on this point from the Department of Justice. I should have an answer within a week.

F. D. R.

Copy. F.D.R.L., 3-12-48 by nvn

Grace:

Will you let me know if and when
the President sends this out?

J. H. R.

THE WHITE HOUSE

WASHINGTON

September 30, 1941

Memorandum For The President.

Dollar-a-Year Men

I give you a suggested draft of reply to Mr. Knudsen's letter of September twenty-fourth which asks that you delegate to him the authority to approve dollar-a-year appointments in OPM, such appointments to be passed upon by the staff meetings of the division heads. Mr. Knudsen's chief reason for this request is to expedite the appointments. He points out that at present it takes from three to five weeks to clear these names through the White House. This is correct.

On the whole, I think this is a good suggestion. You may recall that I gave you memoranda on August twenty-third and September fifteenth, making the same suggestion. Needless to say, my reasons are totally different from that advanced by Knudsen. They are:

(1) Such delegation will remove a certain amount of paper work from your desk. Since Knudsen has made the practice of appealing every recent disapproval you have made, this has the effect of doubling this paper work. For example, I had brought the Bunker case to your desk three times and Knudsen has also done the same three times. After more than six months, Bunker is still active in OPM although his status remains doubtful.

(2) More important, such delegation would remove criticism of you personally for the appointment of many men antagonistic to the Administration's domestic policies, and therefore anathema to most of your consistent supporters during the past eight years. I attach a clipping from the last issue of the New Republic which indicates a growing feeling against the type of dollar-a-year men you have approved. It is better that these attacks be focused against OPM rather than the White House.

(3) The present system doesn't do any good anyway. You have removed only a handful of men, several of whom have been approved later at Knudsen's request. No particular standards of approval or disapproval have been reached. For example, many of our active political enemies have been appointed. With rare exceptions, the OPM dollar-a-year men have been the domestic enemies of this Administration. There has also been a tendency to approve too many financial men from New York who do not have the usual excuse of being able to qualify as good production men. I certainly do not mean to indicate my belief that partisan politics should be considered today. But I do think however there is a terrific lack of balance, even discrimination against your supporters. I am, perhaps, talking more about an "attitude of mind" than anything else. This attitude is reflected in the fact that the Administration supporters have been consistently correct in their contentions that shortages would develop in every essential defense commodity at the same time the dollar-a-year men were issuing pleasant statements about aluminum, steel, copper, and transportation. There should be some way of making this mental attitude more common in the defense program.

However, prior approval of dollar-a-year men is not the way to do it, unless we are prepared to make inferences about a man's attitude from his background.

Perhaps the only salutary effect of requiring Presidential approval is that there has been some hesitancy in nominating persons publicly antagonistic towards you. It is difficult to gauge the effect of this intangible. Perhaps a better technique would be to have the Democratic National Committee make specific protests, after the fact, in the more flagrant cases of the appointment of our political enemies. You could send such protests on to Knudsen. This would probably be as good or better a deterrent as the present system.

If you think this is worth doing, should I speak to Ed Flynn about it?

There is a legal question about your ability to delegate, which can and should be answered affirmatively. For your own protection, I think it advisable to get such an informal opinion from Justice.

Memorandum For The President:

If you have received complaints from the Defense Commission about the delay in clearing these dollar-a-year men, these reports were held up by Justice because of the Helm incident which I mentioned to you last week.

You are to sign the attached list.

JxR
J. H. R.

Sheet (3)

Sheets 1-7

16 Jan 41

Feb - March

PF

\$ a year Men

DOLLAR-A-YEAR-MEN

JAVITS, Jacob K.	See: Sheet 1	FRIELE, Berent	See: Sheet 4
SHORTER, Walter	" "	HINCKLEY, Albert P.	" "
*****		POYNTER, Nelson P.	" "
BECKER, Walter	SEE: Sheet 2	SANGER, John P.	" "
FLORSHEIM, Harold	SEE: Sheet 2	SEYMOUR, Harold F.	" "
MARTIN, John	" "	STREET, Julian Jr.	" "
MORRILL, Logan	" "	*****	
PRICE, William F.	" "	ALLEN, William L.	See: Sheet 5
SAMSEL, Ralph C.	" "	CLARK, Donald G.	" "
SCHMON, Arthur A.	" "	DENNISON, Henry S.	" "
SEARLE, Alec (or Eric)	" "	HAMPTON, H. Horton	" "
SILBERBERG, Daniel H.	" "	PALMER, Frank M.	" "
STOVER, Frank	" "	STIX, Henry A.	" "
*****		TISDALE, George M.	" "
CUMMINGHAM, Howard B.	SEE: Sheet 3	*****	
ENGELSTED, Knud	" "	HAMILTON, J. Howard	See: Sheet 6
GLANCY, A. R.	" "	HITCHCOCK, Harry W.	" "
KUHN, Heskett H.	" "	BUCKLEY, Sydney	" "
McINTYRE, Frederick W.	" "	JOHNSTON, James P.	" "
NOREM, E. H.	" "	McKERNAN, John F.	" "
PERRIS, Norris M.	" "	MOORE, Charles E.	" "
SILMONS, Chas. A.	" "	PORTER, J. Roy	" "
SNOW, Wilbur H.	" "	SHACKLETON, Horace E.	" "
WHITE, Erskine N.	" "	*****	
		ANDERSON, Melvin E.	See: Sheet 7
		FOLEY, Edward T.	" "
		LYNGE, Carl M.	" "
		NEIKLEJOHN, Robert P.	" "
		SMITH, Tom F.	" "

file

THE WHITE HOUSE
WASHINGTON

4000

January 16, 1941

Memorandum For The President.

Dollar-a-Year Men

I have checked the political affiliations of the following, who are to be approved or disapproved by you as dollar-a-year men under the National Defense Appropriation Act.

Jacob K. Javits. *X* Javits favored Willkie's domestic policy and probably voted for him. He was not politically active although his brother was a rabid Willkie man. Javits has expressed the opinion that the nation's business will proceed as usual no matter who was elected.

Walter Shorter. *X* Shorter was registered in New York State as a Democrat for the 1940 election.

JHR
James Rowe, Jr.

Sheet (1)

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Jacob K. Javits	Legal Consultant	Office of the Chief of the Chemical Warfare Service, War Department
Walter Shorter	Assistant to the Coordinator	Office of Coordinator of National Defense Purchases, Defense Commission

Approved:

FRANKLIN D. ROOSEVELT

White House

Approved Jan. 16, 1941

Sheet (2)

THE WHITE HOUSE
WASHINGTON

February 6, 1941

Memorandum For The President:

Dollar-A-Year Men

You are to approve or disapprove the attached list under the National Defense Appropriation Act.

This list was recommended by Donald Nelson.

I give you what political and other pertinent information I have on these men:

(1) John Martin -- He is not politically active, but is believed to be a Democrat. An intimate friend of Martin's said that he "is 100% for capitalism and outspoken against labor". Martin is Vice-President of the Kroger Grocery and Packing Company, Cincinnati, Ohio.

Another friend described him as "extremely conservative, and in fact, is presently engaged in acting as a 'stop-gate' on more enthusiastic and liberal employees of his organization".

(2) Logan Morrill -- He is an attorney. He is a Republican and has been active in local politics in Ohio.

(3) Arthur A. Schmon -- He is President of the Ontario Paper Company of Canada. He is a very intimate friend of Colonel Robert McCormack of the Chicago Tribune. McCormack buys all his paper from Schmon. The economic relationship is not clear; it may be that Schmon is an employee of McCormack, who, as of course you know, is violently Isolationist, not to mention anti-Roosevelt. Schmon was McCormack's Adjutant during the last war. He is now under observation by the Royal Canadian Mounted Police as a Pro-Nazi. However, they have no real evidence of any sort, the basis of observation being a non-specific complaint. Canadian newspapers have attacked Schmon because of his "Chicago Tribune" connections, since the "Tribune" is anti-British.

This was originally a request by Donald Nelson. Upon the creation of OPM, Stettinius refused to take him, and therefore your approval is moot.

(Nonetheless I would recommend, if you approve the others on this list, that you draw a line through Schmon's name or otherwise specifically disapprove him. This would indicate some attention is being paid to these recommendations and that your approval is not automatic).

(4) Harold Florsheim -- He is a Republican. He distributed Willkie buttons during the 1940 campaign, and is regarded as a staunch Party man. He is Vice-President of the Florsheim Shoe Company of Chicago. He is a very wealthy man.

(5) Walter Becker -- He is a Republican. He has been a buyer with the J. C. Penny Company. He was a Private in the last war.

J4R
James Rowe, Jr.

**THE WHITE HOUSE
WASHINGTON**

February 6, 1941

Memorandum For The President:

Dollar-A-Year Men

Under the provisions of the National Defense Appropriation Act you must approve the appointment of dollar-a-year men.

Daniel H. Silberberg -- He was recommended by Leon Henderson.

He is well acquainted with Floyd Odum, Alexander Woolcott, Robert Sherwood and Morris Ernst. He has rather carefully not indicated his political party. He is a member of a good stock exchange firm and is fairly wealthy.

JHR
James Rowe, Jr..

THE WHITE HOUSE
WASHINGTON

February 6, 1941

Memorandum For The President:

Dollar-A-Year Men

You are to approve or disapprove the attached list under the National Defense Appropriation Act.

These men were all recommended by Donald Nelson and will be Special Advisors on Meat.

I give you what political and other pertinent information I have on these men:

(1) William F. Price -- He is a Republican. He was with Armour and Company, drew a large salary, and was later President of his own packing company. He has been retired for some time. He is regarded as a conservative.

(2) Alec (or Eric) Searle -- He is regarded as a Republican. He registered as a Democrat to assist a friend's candidacy. He is employed by Safeway Stores.

(3) Ralph C. Samsel -- He is a Democrat and was once employed by the Department of Agriculture. In his present position he is regarded as a "good-will contact man". He is a quite young man and will have a very minor position.

(4) Frank Stover -- He is a Republican. He is Assistant Comptroller of the Atlantic and Pacific Tea Company.

JHR
James Rowe, Jr.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
John Martin	Special Adviser	Office of Coordinator of National Defense Purchases
Logan Merrill	Legal and Economic Adviser	Office of Coordinator of National Defense Purchases
Arthur A. Schmon	Deputy Administrator of Priorities of Foreign Purchases	Office of Coordinator of National Defense Purchases
Harold Florsheim	Special Assistant on Priorities	Office of Coordinator of National Defense Purchases
Walter Becker	Special Assistant on Outer Clothing Apparel	Office of Coordinator of National Defense Purchases

Approved:

White House

, 1940

Signed 2/7/41 - all but Schmon

11-7

**AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM**

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941. (Public No. 667, 76th Congress), the appointment of the following person at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Daniel H. Silberberg	Consultant	Price Stabilization Division, Defense Commission

THE WHITE HOUSE
WASHINGTON

February 6, 1941

Memorandum For Mr. Forster.

Could you get these cleared today?
One or two of them are pressing.

JHR
James Rowe, Jr.

AUTHORITY TO APPOINT PERSONS AS

AT COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941. (Public No. 867. 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
William F. Price	Special Adviser to the Director	Office of Director of Purchases, Defense Commission
Alce Searle	Special Adviser to the Director	Office of Director of Purchases, Defense Commission
Ralph G. Samuel	Special Adviser to the Director	Office of Director of Purchases, Defense Commission
Frank Stever	Special Adviser to the Director	Office of Director of Purchases, Defense Commission

Approved:

FDR

White House

Feb 6

, 1941

THE WHITE HOUSE
WASHINGTON

February 20, 1941

Memorandum for The President,

Doller-A-Year Men

You are to approve or disapprove the attached list under the National Defense Appropriations Act.

These men are all recommended by Biggers of the Production Division, with one exception (which is noted below). All of these men are to be Special Advisors in the Machine Tool Section.

I give you what political and other pertinent information I have on these men:

Norris M. Perris - He is a registered Republican. Perris is a member of a New York firm of consulting engineers.

Knud Engelsted - He is an independent voter, never active in politics nor registered in either Party. He is a naturalized Dane and is regarded as a very close personal friend of Knudsen. Since 1920 he has been engaged in importing Swedish steel and exporting hardware to Central Europe, and is Vice-President of a slicing machine company worth a half-million dollars. Since the war his business has declined greatly. He is regarded as conservative. One business acquaintance regarded Engelsted as inclined to sharp practices and said he was not to be completely trusted.

A. R. Glancy - He is a Republican, having contributed financially and taken an active part in the last Presidential campaign. He has worked for the Duponts and was Vice-President of General Motors; he also worked for NHA as Administrator of Heavy and Capital Goods Industries. He is a Director of the United States Chamber of Commerce. Mr. Knudsen is of course his former boss. Mr. Glancy is a millionaire several times over and is sixty-two years old.

Charles A. Simmons - He is regarded as a Democrat locally, but a Republican nationally. He is a resident of Albany. He supported Wilkie. He is President of the Simmons Machine Tool Corporation.

Frederick W. McIntyre - He is a conservative New England Republican and is now Vice-President of Reed Prentice Corporation of Worcester, Massachusetts. He is opposed to the New Deal. There is some indication Mr. McIntyre is interested in getting orders for his own company, but not enough on which to base any judgment.

Hesket H. Kuhn - He is registered as a Democrat but there is no indication what kind of a Democrat. He is General Manager of a machine tool company in Akron, Ohio.

E. H. Norem - He is a registered Republican and is Assistant Treasurer of a machine tool company. He was born in Norway and there is no record of naturalization; he came to this country as a child.

Howard B. Cunningham - He is a Special Advisor for Nelson. I have been unable to ascertain his political affiliations. He is Purchasing Agent for the National Biscuit Company in Minneapolis. He was in the last war.

Erskine N. White - He is a registered Republican. There is some indication he might be a New Deal supporter. He is employed by the New England Telephone Company.

Wilbur H. Snow - There is no indication of his political affiliation, but he is not in sympathy with the New Deal. He is regarded as believing "that President Roosevelt is not giving the wealthy man the break that he is entitled to". He is also regarded as "a very irritable man". A Harvard graduate, he is now retired but has had much machine tool experience. One person said that he has heard Snow remark that he did not "care very much about the New Deal".

JHR

James Rowe, Jr.

AUTHORITY TO APPOINT PERSONS AT
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<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Norris M. Ferris	Special Advisor Machine Tool Section	Production Division of the Office of Production Management
Knud Engelsted	Special Advisor Machine Tool Section	Production Division of the Office of Production Management
A. R. Glancy	Special Advisor Ordnance Section	Production Division of the Office of Production Management
Charles A. Simmons	Special Advisor Machine Tool Section	Production Division of the Office of Production Management
Frederick C. McIntyre	Special Advisor Machine Tool Section	Production Division of the Office of Production Management
Hesket H. Kuhn	Special Advisor Machine Tool Section	Production Division of the Office of Production Management
E. H. Noren	Special Advisor Construction	Production Division of the Office of Production

- 2 -

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Erskine W. White	Special Advisor	Production Division of Office of Production Management
<i>W. M. Snow</i>	Special Advisor <i>Machine Tool</i> Section	Production Division of Office of Production Management

Approved:

FDR

White House

Feb 25 . 1941

all but

Mr. Lutz + Snow

Sheet 4

THE WHITE HOUSE
WASHINGTON

March 1, 1941

Memorandum For The President:

Dollar-A-Year Men

You are to approve or disapprove the attached list:

Berent Friele -- He is a Republican. He is a naturalized Norwegian (1938), and has a Brazilian wife. His mother is still in Norway. He is a Director of the Atlantic and Pacific Tea Company. He is very conservative. He spent many years in Brasil and is now the largest coffee buyer in the world. His late brother-in-law was recently Norwegian Consul in Brasil. He is to be a Director of the Commercial Development Section for the American Republics (Rockefeller).

Julian Street, Jr. -- He is a Republican and was Secretary of the Museum of Modern Art at one time. He also spent many years with N.B.C. He is a writer. His father-in-law was the late Frank A. Vanderlip of National City Bank. He is to be a Special Consultant (Rockefeller).

Albert P. Hinckley -- He is a Republican. He is active politically and worked actively for the election of Willkie and for other Republican candidates. He is a stock exchange broker. He has a typical Back Bay background. He is now retired at Warrenton, Virginia. He is very close to Martin, President of the New York Stock Exchange.

The SEC tells me he is known as "the number one crackpot of the exchange" and has been extremely virulent about the SEC.

Mr. Nelson has a habit of letting his dollar-a-year men work in OPM before they are approved by you. Mr. Hinckley is now working and has been liberally quoted as saying that the Administration is entirely too easy on labor and should crack down, or can't it learn anything from the experience of France with labor? His intelligence would seem to be below average.

In other words, Hinckley is the typical New Deal hating Wall Street broker. He is to be Assistant to the Deputy Director in Nelson's division. He obviously has no industrial qualifications whatsoever.

John P. Sanger -- He is a Republican but reports indicate that he was strongly Roosevelt in the last election. He is regarded as favoring the Administration's foreign policy. He is Vice-President of the United States Gypsum Company. He is to be Assistant Director (Nelson). He seems to be the only gypsum "price fixer" not indicted by Arnold.

Harold F. Seymour -- He is a Republican. He voted Democratic in 1936 and Republican in 1940. His wife has always been a Republican. He is regarded as definitely Republican in sympathy. He is Vice President in charge of sales with the Columbia Vase Manufacturing Company, Cleveland. He is a member of the Chamber of Commerce and was at one time President of the Great Southern Mica Company which was mining in Carolina.

Nelson P. Poynter -- He is a New Deal Democrat (1). Poynter was trained by Lowell Mellett and is now running a newspaper in Florida. Poynter was very active with the Independents for Roosevelt. He is to be Assistant to the Chief, Press Section for the American Republics (Rockefeller).

JHR

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department of Agency</u>
Berent Friele	Director, Commercial Development Section	Commercial and Cultural Relations between the American Republics
Julian Street, Jr.	Special Consultant	Commercial and Cultural Relations between the American Republics
John P. Sanger	Assistant Director	Office of Director of Purchases, OPM
Harold F. Seymour	Assistant in Mill Supply Section	Production Division, OPM
Nelson P. Poynter	Assistant to the Chief, Press Section	Commercial and Cultural Relations between the American Republics

THE WHITE HOUSE
WASHINGTON

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Julian Street, Jr.	Special Consultant	Commercial and Cultural Relations between the American Republics
Albert F. Hisekley	Assistant to the Deputy Director	Office of Director of Purchases, OPM
John P. Sanger	Assistant Director	Office of Director of Purchases, OPM
Harold F. Seymour	Assistant in Mill Supply Section	Production Division, OPM
Nelson P. Poynter	Assistant to the Chief, Press Section	Commercial and Cultural Relations between the American Republics

Approved:

White House

, 1941

AUTHORITY TO APPOINT PERSONS AT
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John P. Sanger	Assistant Director	Office of Director of Purchases, OPM
Harold F. Seymour	Assistant in Mill Supply Section	Production Division, OPM
Nelson P. Poynter	Assistant to the Chief, Press Section	Commercial and Cultural Relations between the American Republics

Approved:

White House

, 1941

Ce. Miss Ruth Rame



Miss Bonstell

Thank you. I took
Jim Rome's memo for
our files — EBT

Sheet 5-

THE WHITE HOUSE

WASHINGTON

February 25, 1941

Memorandum For The President:

Dollar-A-Year Men

You are to approve or disapprove the attached list:

*Donald G. Clark - He is a Republican and is definitely conservative. He is Director of Purchases of the Gulf Oil Corporation. He is a subordinate of Major Al Williams who is, as you know, a bitter enemy of the Administration. He is to be Assistant Director of Purchases (Nelson).

*George M. Tisdale - He is a Republican and a graduate of the Naval Academy. He is Director of Purchases for the United States Rubber Company. He is to be a Price Consultant in the Price Stabilization Division (Henderson).

*Henry S. Dennison - He is nominally of Republican leanings, but as you of course know, he is a supporter of this Administration. He is to be a Price Consultant (Henderson).

*William L. Allen - He is a Republican. He was connected with the Sheffield Steel Company and American Rolling Mill Company. He is now a business consultant. For three months he was Deputy Administrator of NRA. He obviously has connections with Charles Hook and other members of the N.A.A. crowd. He is a Special Adviser (Nelson).

*Henry A. Stix - He is nominally a Democrat. He is in the Quartermaster General's office.

I think you should disapprove the appointment of Stix; or at the least you should ask Stimson why he was appointed, thus indicating these names are being checked carefully. (I attach two lists, one omitting the name of Stix if you disapprove him, and also a memorandum to Stimson. Stix has been working in the War Department for some time).

Stix is a brilliant accountant and was, for many years, closely associated with Hopson of Associated Gas. For the past few years Hopson has been sick and Stix has been the brains of Associated Gas. Hopson was recently convicted and is now in jail. Stix obviously knew the crookedness in A.G. and in fact, through his accounting ability, contributed to it. The Department of Justice attorney who convicted Hopson told me he could easily have indicted Stix but wanted to use him as a witness against Hopson. The attorney also said Stix was guilty. Willard Thorpe asked for Stix's resignation as an officer of A.G. because he was fearful of public criticism if he kept him.

In my opinion, the Government could also be subjected to criticism if a man with his record becomes a dollar-a-year man. It may be an injustice to Stix but the man has a bad reputation and if there is ever a scandal in the War Department with which he is connected, the Administration would be in an untenable position.

*Frank M. Palmer - He is a Republican and is an employee of the Nickel Plate Railroad. He is to be in the Office of Chief of Ordnance, War Department.

*H. Morton Hampton - He is a Republican and is Vice-President of the Nickel Plate Railroad in charge of industrial development. He is to be in the Office of Chief of Ordnance, War Department.

JHR

THE WHITE HOUSE
WASHINGTON

March 1, 1941

MEMO FOR GRACE

To ask Jim Rowe if this
needs any further action.

F. D. R.

THE WHITE HOUSE

WASHINGTON

February 25, 1941

MEMORANDUM FOR

THE SECRETARY OF WAR

Under Public No. 667 I must, as you know, approve the appointment of dollar-a-year men. A list before me for signature carries the name of Henry A. Stix who is to be a Technical Consultant in the Office of the Quartermaster General.

I have serious doubts about accepting Stix as a dollar-a-year man. I do not know him and I do not wish to do him an injustice; but I have been informed that he has for many years been associated with Hopson of Associated Gas (who was recently sent to prison for two years) in such a position that he must have been aware of and contributed to the delinquencies of Associated Gas. I understand also that the Department of Justice could have indicted and convicted Stix but preferred to use him as a witness against Hopson.

I would like to have your point of view whether, under these circumstances, Stix should be used in the defense program.

F. D. R.

THE WHITE HOUSE
WASHINGTON

February 27, 1941.

MEMORANDUM FOR

JIM ROWE

I am sending the memorandum to the Secretary of State in re Henry A. Stix, and I am also sending a note, copy of which I enclose, to Nelson in re Donald G. Clark.

F. D. R.

THE WHITE HOUSE
WASHINGTON

CONFIDENTIAL

February 27, 1941.

MEMORANDUM FOR

HON. DONALD M. NELSON

I have a distinct hesitation in approving the appointment of Donald G. Clark at a compensation of \$1.00 per year.

I am told that he has been and is a subordinate of Major Al Williams in the Gulf Oil Corporation. Williams never has had the type of responsibility of judgment which would make an appeal to good administration.

*file
8100-year hen-*

WAR DEPARTMENT
WASHINGTON

March 6, 1941.

Dear Mr. President:

I had already investigated Henry A. Stix and reached the conclusion that all things considered his appointment was undesirable, when Mr. McReynolds memorandum to Mr. Martyn of March 3rd stating that you had already disapproved of it reached me.

In fairness to Stix I should say that he had come under the very favorable observation of General Somervell who thought highly of him for efficiency and ability.

Faithfully yours,

Henry L. Stimson

Secretary of War.

The President,
The White House.

Mr. President

Have we heard from
Secretary Stimson about
Stef or from Mr. Nelson
about Clark? S yes -

*File
Personal*

THE WHITE HOUSE
WASHINGTON

March 5, 1941

Memorandum For The President.

Donald G. Clark

You sent a confidential memorandum to Nelson about Clark saying:

"I have a distinct hesitation in approving the appointment of Donald G. Clark at a compensation of \$1.00 per year."

"I am told that he has been and is a subordinate of Major Al Williams in the Gulf Oil Corporation. Williams never has had the type of responsibility of judgment which would make an appeal to good administration."

Nelson has checked the background and reports that Clark is not a subordinate of Major Al Williams. He is the Director of Purchases for Gulf Oil and Williams is an Assistant Director of Sales for Gulf Oil. The two men have no connection whatsoever. Clark's private opinion of Al Williams is equivalent to your own.

Clark is one of the best men in the machine tool business and is very useful to Nelson. He came to Nelson through Leon Henderson.

Under the circumstances it would seem the FBI report was erroneous. Therefore I am submitting the name of Clark for approval.

gwr

James Rowe, Jr.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Donald G. Clark	Assistant Director of Purchases	Office of Director of Purchases

73/11/41

4000

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 75th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
George M. Tiedale	Price Consultant	Price Stabilization Division
Henry S. Dennison	Price Consultant	Price Stabilization Division
William L. Allen	Special Adviser	Office of Director of Purchases
Frank M. Palmer	Technical Consultant	Office of Chief of Ordnance, War Department
H. Horton Hampton	Technical Consultant	Office of Chief of Ordnance, War Department

(COPY)

THE WHITE HOUSE
WASHINGTON

February 26, 1941

Memorandum For The President:

Dollar-A-Year Men

You are to approve or disapprove the attached list:

✓ J. Howard Hamilton - He is a Republican. In 1932 Hamilton placed a number of bets on Hoover, as he felt the Republican candidate would win. "He has been known to vote for a Democratic candidate". He is district sales representative in Illinois for the American Can Company. He is to be a Special Adviser (Nelson).

✓ John F. McKernan - He is a Republican. He is Merchandise Manager for a Western Electric plant. At one time he worked for the old "New York World". He "is bitterly opposed and concerned about radical groups in the United States, and feels keenly that England should win the war". He is stated to be a rabid anti-Roosevelt man. He is to be a Special Adviser (Biggers).

✓ Harry W. Hitchcock - He is a Republican. He is Chief Engineer for the Pacific Telephone and Telegraph Company at Los Angeles. He is to be a Special Adviser (Biggers).

✓ Horace E. Shackelton - He is a Republican. He is conservative. He is employed with the Pacific Egg Producers Cooperative, Inc. He is to be a Special Adviser (Nelson).

✓ James P. Johnston - He is a Republican. He is an employee of the Borden Milk Company and is President of Dairy Sealed, Inc., a subsidiary of Borden. He is to be a Special Adviser (Nelson).

✓ J. Roy Porter - He is a Republican. He is reported as "not too favorably impressed with Roosevelt and is opposed to the New Deal". In the last election he contributed \$25.00 to the Republican Party. He has also been described as "an Oak Park Republican who thought the world would come to an end if Roosevelt were elected to a third term". He is President of a machine tool company in Chicago. He is to be a Special Adviser (Biggers).

✓ Sydney Buckley - He is a Republican - He is Vice-President and General Manager of a large machinery company, and lives in Philadelphia. He is to be a Special Adviser (Biggers).

✓ Charles E. Moore - He is a Republican and is anti-New Deal. He is the President of a machine company in California and is to be a Special Adviser (Biggers). Incidentally, he has some connection with Kaiser, President of Todd Shipbuilding.

JHR
James Rowe, Jr.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
J. Howard Hamilton	Special Adviser	Office of Director of Purchases
John F. McKernan	Special Adviser	Production Division, OPM
Harry W. Hitchcock	Special Adviser	Production Division, OPM
Horace E. Shackelton	Special Adviser	Office of Director of Purchases
James Peter Johnston	Special Adviser	Office of Director of Purchases
J. Roy Porter	Special Adviser	Production Division, OPM
Sydney Buckley	Special Adviser	Production Division, OPM
Charles E. Moore	Special Adviser	Production Division, OPM

Approved:

FRANKLIN D. ROOSEVELT

White House

March 6/41

file:
personal

Sheet 7

THE WHITE HOUSE
WASHINGTON

March 5, 1941

Memorandum for The President.

Dollar-A-Year Men

You are to approve or disapprove the attached list:

✓ Melvin E. Anderson - He is a Republican. He is an accountant and has served at one time or another with the leading accounting firms in this country. He will have a comparatively minor job as consulting accountant with the Ordnance Department at Large, Chicago.

✓ Edward T. Foley - He is probably a Republican, but since he is a contractor he probably plays the usual cautious game. He is now retired in California, but spent his active life in Minnesota where he was very close to the Catholic Church. In 1935 the Treasury Department investigated his income tax on the ground a Havana corporation had been set up to escape payment. Treasury tells me, however, that while Foley was a subsequent beneficiary of this arrangement, it was created by his father-in-law, that Foley paid \$60,000 to the Treasury against the advice of his own counsel which was of course a very unusual attitude and that there was nothing in the incident which reflected on his character except favorably. Foley is to be a technical consultant in the Office of the Quartermaster General.

✓ Carl M. Lynge - He is a Republican. He is a naturalized Dane and is an assistant manager of a General Electric plant. He is to be a special assistant in the materials branch (Knudsen).

✓ Robert P. Meiklejohn - He is a Republican. He is private secretary to Averell Harriman and is going to London with him. There is nothing unfavorable in his record.

Tom F. Smith - He is a Democrat but did not vote in the 1940 primaries. Reports indicate he was not for Willkie. He is secretary of the American Bakers Association. He is to be a special adviser (Nelson).

JHR

James Rowe, Jr.

THE WHITE HOUSE
WASHINGTON

PRIVATE & CONFIDENTIAL

March 6, 1941.

MEMORANDUM FOR

BILL KNUDSEN

Anent our conversation today,
here are eight names for Biggers
and Nelson. All eight are
Republicans. I am just a little
bit plaintive!

F. D. R.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Melvin E. Anderson	Consulting Accountant	Ordnance Department at Large, Chicago, Illinois
Edward T. Foley	Technical Consultant	Office of Quartermaster General, War Department
Carl M. Lynga	Special Adviser	Production Division, Office of Production Management
Robert P. Weiklejohn	Special Assistant	Materials Branch, Office of Production Management
Tom F. Smith	Special Adviser	Office of Director of Purchases, OPM

APPROVED:

JOR

White House

March 6, 1941.

*BF Dollar a Year Men
Feb
Personnel
Confidential*

THE WHITE HOUSE
WASHINGTON

February 6, 1941

Memorandum For The President:

Dollar-A-Year Men - Batting Averages

I have sent you the names of forty-one dollar-a-year men. You may be interested in the batting averages of the two parties:

<u>Party</u>	<u>Standing</u>
* Republicans, 36	.923
** Democrats 3	.077
Unknown 2	

* Willkie Democrats - (1)

** Roosevelt Republicans, e.g. Henry Dennison-(1)

JHR
James Rowe, Jr.

Sheet 1-7 ---

PSF

6 Feb. - April
1941

DOLLAR* A-YEAR-MEN

SUMMERHAYS, William A.	See: Sheet 1	MEIGS, MERRILL C.	See: Sheet 5
*****	*****	KONRAD, CARL C.	" " 5
BRONK, DETLEV W	See: Sheet 2	PARMER, JOHN C., JR	" " 5
FLYER, JOSEPH CHARLES	" " 2	SALTZSTEIN, ROBERT A	" " 5
SELIG, LESTER NORTH	" " 2	STOUGHTON, BRADLEY	" " 5
*****	*****	UESELACKER, DAVID A	" " 5
CHAPMAN, EDMUND S	" " 3	WELLINGTON, C. OLIVER	" " 5
<u>BULLITT, ORVILLE H</u>	" " 3	WESELY, EDWIN F.	" " 5
FANCETT, M. L.	" " 3	*****	*****
FLANDERS, RALPH E	" " 3	ARTHUR, GEORGE C.	See: Sheet 6
GANGWERE, ELIOT D	" " 3	CAMMAN, ERIC A	" " 6
HAWKINS, LESTER R.	" " 3	CARPENTER, O. FRANK	" " 6
HOPKINS, ERNEST M.	" " 3	COLLER, CARL SEYMOUR	" " 6
KIMBALL, DEXTLE S	" " 3	DARGER, HARRY C.	" " 6
LOW, JEROME HOWARD	" " 3	DAVIS, JOHN B.	" " 6
MATTHIESSEN, CONRAD H., JR.	" " 3	EVANS, C. RICHARD	" " 6
OSBORNE, LATHAM E	" " 3	GARDNER, OLLEN L.	" " 6
POTT, WILLIAM S. A.	" " 3	GROTHE, OSCAR	" " 6
REED, PHILIP D	" " 3	HACKETT, ASHL RALPH	" " 6
SANDLER, MARTIN	" " 3	HERON, ALEXANDER R.	" " 6
TOWERS, JAMES F.	" " 3	HOCKER, GEORGE F.	" " 6
WHITESIDE, ARTHUR D.	" " 3	HOPKINS, WILLIAM RERR	" " 6
WICKENDER, WILLIAM E.	" " 3	JOHNSTON, GALE F.	" " 6
WALTON, FRANK L.	" " 3	KELLY, WILLIAM M.	" " 6
*****	*****	McCONNELL, ROBERT E.	" " 6
BYRANT, H. W.	See: Sheet 4	McDANIEL, J. E.	" " 6
GRANAK, JAMES MIRAK	" " 4	McDAVITT, CLARENCE G.	" " 6
HOOE, HARRISON E	" " 4	MERTZ, PAUL A.	" " 6
JOSEPH, SYLVAN L.	" " 4	MESSICK, MEAD M.	" " 6
MILLER, GRAHAM R.	" " 4	MOONEY, PAUL	" " 6
SAVAGE, PORTER	" " 4	NORMAN, LARA W.	" " 6
SPENCER, FRANK E.	" " 4	OLANDER, MILTON M.	" " 6
VRY, L. A.	" " 4	O'LEARY, A. J.	" " 6
WYATT, A. EARL	" " 4	OLRICH, ERNEST L.	" " 6
*****	*****	ROPER, ELMO B., JR	" " 6
BARTER, JOHN D.	" " 5	SCHNEIDER, FRANK P.	" " 6
BROWNING, EDWARD JR	" " 5	STOWELL, ERNEST A.	" " 6
BYERLY, FRANCIS F.	" " 5	THOMPSON, LOUIS S.	" " 6
CASOT, E. HIGGINSON	" " 5	WAGNER, A. A.	" " 6
CLIFFE, FRANK B.	" " 5	ZELOWER, A. W.	" " 6
CONOVER, WILLIAM	" " 5	*****	*****
COTTON, J. F., JR.	" " 5	BARDER, MARY I.	See: Sheet 7
DUPREL, RICHARD R.	" " 5	BELL, JOHN G.	" " 7
DUNBAR, HOWARD W	" " 5	BURN, REED PATTEN, JR.	" " 7
DUNN, JOSEPH V.	" " 5	GUEST, WINSTON	" " 7
FULLER, SAMUEL R., JR	" " 5	IRONSIDE, FRED A. JR	" " 7
HULL, CLAUDE D.	" " 5	RUNDLE, WALTER C.	" " 7
ANNE, MICHAEL J.	" " 5	STEINEBACH, FRANK G.	" " 7
KRITH, WAYNE E.	" " 5		
KIRA, GEORGE	" " 5		
LAIRD, EDWIN C., JR	" " 5		
MECHORAY, ROBERT L.	" " 5		

Sheet ①

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
William A. Summerhays	Special Adviser on Lumber	Division of Purchases, Office of Production Management, Defense Commission

THE WHITE HOUSE
WASHINGTON

February 6, 1941

Memorandum For The President:

Dollar-A-Year Men

Under the provisions of the National Defense Appropriation Act you must approve the appointment of dollar-a-year men.

William A. Summerhays -- He is not active politically but voted the Democratic ticket in 1940. He is moderately wealthy. He is employed by the Illinois Central Railroad and lives in Memphis, Tennessee. His duties are to purchase adequate supplies of timber for railroad ties. He was recommended by Donald Nelson and will be an Advisor on Lumber.

JHR
James Rowe, Jr.

Sheet ②

THE WHITE HOUSE
WASHINGTON

February 6, 1941

Memorandum For The President:

Dollar-A-Year Men

You are to approve or disapprove the attached list under the National Defense Appropriation Act.

I give you what political and other pertinent information I have on these men:

(1) Lester North Selig -- He is a Republican and is believed to have contributed to the Republican campaign in the last election. He is President of the General Transportation Corporation. He is very wealthy. He served in the last war in the Quartermasters Corps. He was recommended by Ralph Budd.

(2) Detlev W. Bronk -- Bronk is a "rock-ribbed" Republican. During the last election his automobile bore a sticker worded "Another car full of voters for Willkie". He is head of the Physiological Department of the Cornell Medical School. He is a man of more wealth than the usual college professor, probably because he secures income from scientific royalties. Bronk is regarded as a "campus politician" by some of his professorial colleagues. He is regarded as extremely ambitious. He was recommended by Leon Henderson, and is regarded as a close friend of Henderson's.

I am told he regards this war as unfortunate because of the fact that it will cause a change in the old order of living and that Bronk abhors such change. One informant regarded him as a little on the side of appeasement.

It is considered rather amazing that the man, whose background is completely medical, should now be active on the subject of price stabilization.

(3) Joseph Charles Flyer -- He is a Democrat and reportedly favored a third term for Roosevelt. However it is also reported he had a picture of Willkie in his window (not necessarily inconsistent). He was recommended by the War Department and will fill a minor position. He is employed by General Motors.

JHR
James Rowe, Jr.

THE WHITE HOUSE
WASHINGTON

January 6, 1941.

MEMORANDUM FOR

JIM ROWE

What do you think?

F. D. R.

THE WHITE HOUSE
WASHINGTON

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Lester Worth Selig	Consultant on Private Railroad Car Matters	Office of the Commissioner of Transportation, Defense Commission
Detlev W. Bronk	Expert Technician	Office of the Commissioner of the Price Stabilization, Defense Commission
Joseph Charles Flyer	Technical Consultant	Office of the Chief of Ordnance

Approved:

White House

THE WHITE HOUSE
WASHINGTON

February 6, 1941

MEMORANDUM:

Spice
Mr. McReynolds' telephoned this morning and asked that the name of Mr. Lester North Selig be taken off of the list of proposed Dollar-a-Year men, submitted with ~~the~~ *Mr. McReynolds* memorandum of January second.

mcr

The above letter from Mr. McReynolds of 1/7/41 was sent to Mr. Rowe by the President's memorandum of 1/6/41 "What do you think?"

THE WHITE HOUSE
WASHINGTON

February 6, 1941

Memorandum For Mr. Forster:

Dollar-A-Year Men

Selig -- I found this note from your office after I had sent over the dollar-a-year men list.

Selig can be removed by drawing a line through his name or, if you prefer, having the page re-typed without his name.

Here is another list of dollar-a-year men.

James Rowe, Jr.

*Please send
list re-typed
leaving Selig's
name off -*

**AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM**

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Lester North Swig	Consultant on Private Railroad Car Matters	Office of the Commissioner of Transportation, Defense Commission
Detlev W. Bronk	Expert Technician	Office of the Commissioner of the Price Stabilization, Defense Commission
Joseph Charles Flyer	Technical Consultant	Office of the Chief of Ordnance

Sheet ③

THE WHITE HOUSE
WASHINGTON

March 10, 1941

Memorandum For The President:

Dollar-A-Year Men

You are to approve or disapprove the attached list:

✓ Edmund S. Chapman - He is a Republican. He is Works Manager of the Plymouth Division of Chrysler Corporation. He is reported as being in favor of a strong defense program. He is to be a Special Adviser in the Ordnance Section (Biggers).

✓ M. L. Fawcett - He is a Republican. He is manager of a division of one of the Westinghouse plants. He is to be Special Adviser in the Ordnance Section (Biggers).

✓ Ralph E. Flanders - He is a Republican. He ran for Senator on the Republican ticket in Vermont in the last election but was defeated by Governor Aiken. The liberal elements supported Aiken as against Flanders. He was at one time with the Washington N.R.A. codes. He is regarded as strongly anti-Nazi and anti-totalitarian. F.B.I. reports "However, he admits there is a German side which position is reportedly believed to have resulted from a pleasant visit to Germany in the early part of 1939 on a pleasure trip. Flanders is reputed to be directly responsible for the employment of native Germans in his plant". He is regarded as extremely gullible and unsuspecting. He is to be Group Administrator in the Priority Division (Stettinius).

✓ Eliot D. Gangwere - He is a Republican. He is Director of Equipment for Westinghouse. He is to be Industrial Consumers' Representative for Stettinius.

✓ Lester R. Hawkins - He is a sales representative for Warner and Swasey Company, a tool company. "He is reported to be a staunch Republican and made the statement to a neighbor that he does not agree with the present new deal policy of Government". He is to be a Special Assistant (Stettinius).

✓ Ernest M. Hopkins - He is a Republican. He is President of Dartmouth. He was Assistant Secretary of War under Stimson. He voted for Roosevelt in 1936. "An intimate acquaintance of Hopkins advised that Hopkins is an anti-New Dealer but is 100% in favor of the President's present defense program". From what I know of Hopkins, I am amazed that he voted for you in 1936, if he did. He has been a most vociferous New Deal critic and, to be unkind, he is probably spending his time in Washington trying to swell the Dartmouth endowment fund. He is a typical college president of the good old era of the 1920's. He is a Priority Executive (Stettinius).

✓ Dexter S. Kimball - He is a Republican. He was Professor and Dean of the Cornell School of Engineering but retired in 1936. He was also President of the American Society of Engineers. He is conservative and a classmate and personal friend of Herbert Hoover. He is opposed to many policies of this Administration. He is to be a Priority Executive (Stettinius).

✓ Jerome Howard Low - I cannot discover his politics. He is 24 years old and graduated this year from Yale Law School. He has been Assistant to Dr. Leiserson in the Mediation Board, and Assistant to Walton Hamilton and to Hugh Cox. He is now Assistant to Dr. Hopkins. He is to be Special Assistant (Stettinius).

Conrad H. Matthiessen, Jr. - He is a Republican. He was employed with the Hawaiian Pineapple Company. He is a "mechanic efficiency mechanic developing labor machinery". He was an Air Corps officer in the World War, trained by the British. He is to be Special Assistant (Stettinius).

Latham E. Osborne - He is a Republican. He is Manager of an Ohio Westinghouse plant. He is to be a Special Adviser in the Ordnance Section (Biggers).

William S. A. Pott - He is a Republican. He was a professor of Philosophy at the University of Virginia and was an officer in the last war. He is a close friend of Judge Dobie who recommended him highly. He worked for General Motors for some years. His father is American and his mother Chinese. He was an acquaintance of Stettinius at the University of Virginia. He is President of Elmira College. He is to be Secretary of the Priority Division.

Philip A. Reed - He is a Republican. He is Chairman of the Board and Chief Executive of the General Electric Corporation. He lives at Rye, New York (which indicates his political philosophy). He is to be Consultant to the Director (Stettinius).

Martin Sandler - He is a Republican. He is Vice-President of a yarn mill company in Pennsylvania. F.B.I. reports: "His business ethics are somewhat questioned by the company attorney". He is to be Administrative Assistant in the Ordnance Department at Large in Pennsylvania.

James F. Tomera - He is a Republican. He was a Democrat in 1930, a Republican in 1932, and a Democrat in 1934. His wife was a Republican in 1934. He lives in Westport, Connecticut, which usually is sufficient indication of one's political views. He is Executive Vice-President of Ford, Davis and Bacon, Inc., an engineering firm in New York. He is Assistant Director of the Priority Division (Stettinius).

Arthur D. Whiteside - He is probably a Republican. He is President of Dun and Bradstreet and was Deputy Administrator of N.R.A. under General Johnson. You know all about him. He was on the War Industries Board during the last war. He is to be Executive for Stettinius.

William E. Wickenden - He is a Republican. He is President of the Case School of Applied Science. (His daughter and son-in-law who have worked for the New Deal for many years have previously told me he is a typical Willkie conservative and they have given up their attempts at educating him as hopeless). He is to be an Executive for Stettinius.

Frank L. Walton - He is a Republican, but his wife is a Democrat. He is Vice-President of a textile company. He is to be a Special Adviser (Biggers).

Orville H. Millitt - He is a Willkie Democrat and is Ambassador Millitt's brother. As you may remember, during the last campaign he made public a letter opposing your election, which was signed by him and his brother-in-law, Jared Ingersoll, a Reserve Officer in the Philadelphia Ordnance Division. Unlike his brother, he is a typical Philadelphian.

JHR
James Rowe, Jr.

4000

MEMORANDUM FOR THE FILES:

"Authority to Appoint Persons at a Compensation of \$1.00
Per Annum", and accompanying papers, sent to Mr. James H. Rowe, Jr.,
3/1/41. Copy of list attached.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Edmund S. Chapman	Special Adviser	Ordnance Division, OPM
M. L. Fawcett	Special Adviser	Ordnance Division, OPM
Ralph E. Flanders ^{PP2365}	Group Administrator	Priority Division, OPM
Eliot D. Gangvere	Industrial Consumers' Representative	Priority Division, OPM
Lester R. Hawkins	Special Assistant	Priority Division, OPM
Ernest M. Hopkins ^{PP2232}	Priority Executive	Priority Division, OPM
Dexter S. Kimball	Priority Executive	Priority Division, OPM
Jerome Howard Low	Special Assistant	Priority Division, OPM
Conrad H. Matthiessen, Jr.	Special Assistant	Priority Division, OPM
Latham E. Osborne	Special Adviser	Ordnance Division, OPM
Wm. S. A. Pott	Secretary	Priority Division, OPM
Philip D. Reed	Consultant to Director	Priority Division, OPM
Martin Sandler	Administrative Assistant	Ordnance Department at Large, Philadelphia Ordnance District, Pennsylvania
James F. Towers	Assistant Director	Priority Division, OPM

- 2 -

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Arthur D. Whiteside	Executive	Priority Division, OPM
William E. Wickenden	Executive	Priority Division, OPM
Frank L. Walton	Special Adviser	Production Division, OPM
Orville H. Bullitt *PP73231	Special Assistant to Director	Priorities Division, OPM

APPROVED:

White House.

, 1941.

**AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM**

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Edmund S. Chapman	Special Adviser	Ordinance Division, OPM
M. L. Fawcett	Special Adviser	Ordinance Division, OPM
Eliot D. Gangwere	Industrial Consumers' Representative	Priority Division, OPM
Lester R. Hawkins	Special Assistant	Priority Division, OPM
Ernest M. Hopkins	Priority Executive	Priority Division, OPM
Dexter S. Kimball	Priority Executive	Priority Division, OPM
Jerome Howard Low	Special Assistant	Priority Division, OPM
Conrad H. Matthiessen, Jr.	Special Assistant	Priority Division, OPM
Latham E. Osborne	Special Adviser	Ordinance Division, OPM
Wm. S. A. Pott	Secretary	Priority Division, OPM
Martin Sandler	Administrative Assistant	Ordinance Department at Large, Philadelphia Ordnance District, Pennsylvania
James F. Towers	Assistant Director	Priority Division, OPM

- 2 -

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Arthur D. Whiteside	Executive	Priority Division, OPM
William E. Wickenden	Executive	Priority Division, OPM
Frank L. Walton	Special Adviser	Production Division, OPM

APPROVED:

White House,

April 4, 1941.

Chapman
THE WHITE HOUSE
WASHINGTON

PERSONAL

March 12, 1941.

MEMORANDUM FOR

OFFICE OF PRODUCTION MANAGEMENT

Another batch of Dollar-A-Year names has come to me -- 18 names in all.

Continuing our serial, a cursory examination shows that out of these 18 names, 16 are Republicans, many of whom have publicly expressed deep hostility to the Government. One is a Willkie Democrat, and one has just graduated from the Yale Law School -- politics unknown. Funny, isn't it?

What do I do next?

Sheet ⑧

THE WHITE HOUSE
WASHINGTON

March 26, 1941

Memorandum For The President:

Dollar-A-Year Men

You are to approve or disapprove the attached list.

Earl E. T. Smith - Registered as an Independent voter, he voted for Willkie. He is a member of the New York Stock Exchange and is a resident of Greenwich, Connecticut. He was recommended to Knudsen by Baruch. He is to be Special Assistant to Knudsen.

H. W. Bryant - Republican. He has spent most of his life with the Youngstown Sheet and Tube Company. He is to be a Specialist on Expediting Deliveries of Steel (Biggers).

Frank E. Spencer - Republican. He is Vice-President of the Crucible Steel Company in Pittsburgh. His brother-in-law is an Italian Senator. He is to be a Steel Specialist (Biggers)

Sylvan L. Joseph - Republican. He is to be a Special Assistant (Henderson).

Graham R. Miller - Politics unknown. He is a principal at a vocational public school and is a mining engineer. He is to be a Regional Representative for the Labor Division's Training-within-Industry Program (Hillman).

A. Earl Wyatt - Republican. He is personnel director of an insurance company in St. Louis. He is to be a Regional Representative for the Labor Division's Training-within-Industry Program (Hillman).

Porter Savage - Politics unknown. He is Director of Purchases for Consolidated Edison. He is to be an Expert on Coal Purchases (Nelson).

Harrison E. Howe - Republican. He is the editor of "Industrial and Engineering Chemistry" and is to be a Chemical Expert (Stettinius).

L. K. Vry - Republican. He is a factory superintendent for an Illinois tractor company. He is to be an Assistant to the Chairman of the Tool Equipment Group.

James Hiram Graham - Democrat. He is Dean of the College of Engineering, University of Kentucky. He has been associated with several different industries. He is to be a Technical Consultant in the Quartermaster General's Office.

JHR
James Rowe, Jr.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Earl E. T. Smith	Special Assistant	Office of Production Management
H. W. Bryant	Special Assistant	Production Division, OPM
Frank E. Spencer	Special Assistant	Production Division, OPM
Sylvan L. Joseph	Special Assistant	Price Stabilization Division, Advisory Commission
Graham R. Miller	Associate District Representative, Colorado and Wyoming Region	Labor Division's Training within Industry Program
A. Earl Wyatt	District Representative Missouri, Arkansas, Oklahoma and Kansas Region	Labor Division's Training within Industry Program
Porter Savage	Special Adviser	Purchases Division, OPM
Harrison E. Howe	Chairman, Chemical Priority Group	Priorities Division, OPM
L. K. Vry	Assistant to Chairman Tool Equipment Group	Priorities Division, OPM
James Hiram Graham	Technical Consultant	Office of Quartermaster General, War Department

Approved:
FRANKLIN D. ROOSEVELT
White House
April 5, 1941

THE WHITE HOUSE
WASHINGTON

April 3, 1941

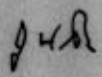
Memorandum For Grace Tully:

Dear Grace:

Robert A. Saltstein

OPM now requests that this name be withdrawn from the list of dollar-a-year men. I gave the President this list some days ago and I suggested that he speak to Knudsen about Saltstein. Since his name has been withdrawn, that is probably not necessary.

If the President has not already acted on the list, will you strike Saltstein's name off?


James Rowe, Jr.

Sheet ⑤

THE WHITE HOUSE
WASHINGTON

March 20, 1941

Memorandum For The President:

Dollar-A-Year Men

You are to approve or disapprove the attached list.

1 John L. Baxter - Republican. He is to be a Special Adviser (Nelson). He has been politically active with the Republican Party for the last twenty-five years and serves on several political committees. He is a Director of the First National Bank of Boston and a member of the New England Council of Manufacturers.

2 Edwin F. Wesely - He is to be a Special Assistant (Nelson). He is registered in Maryland as a Democrat. He is an expert on laundries.

3 Edwin C. Laird, Jr. - Republican. He is to be Special Assistant (Stettinius). He is an employee of A.T. & T. He will work with President Hopkins of Dartmouth.

4 David A. Uebelacker - Republican. He is to be Special Assistant (Stettinius). He is an engineer employed by Ford, Bacon and Davis, Inc.

5 C. Oliver Wellington - Republican. He is to be Head of the Iron and Steel Branch (Stettinius). He is considered to be anti-New Deal. He is an industrial engineer and accountant. He was connected with the N.R.A. He is a member of the American Economic Foundation, which is described by its director as follows: "that the Foundation stands for sane taxation against national insolvency and all un-Americanisms". As you know, it has also stood continually against the New Deal.

6 Edward Browning, Jr. - Special Assistant (Biggers). He registered as a Democrat in 1937. He is a partner in a cotton firm in Philadelphia.

7 Francis P. Beyerly - I have been unable to ascertain his politics. He is a partner in Price Waterhouse, the accountants. When he became a dollar-a-year man he resigned from Price Waterhouse and refused to take any salary during the time he is in Washington. He has been described as "more of a New Dealer than the New Deal". He is to be a Consulting Accountant (Biggers).

8 F. Higginson Cabot - Republican. He is to be a Special Assistant (Biggers). He is a Groton-Harvard graduate. He has been connected with Stone and Webster and other utilities.

9 Frank B. Cliffe - Republican. He is Assistant Comptroller of General Electric. He is conservative. He has served as consultant to various government agencies. He has been somewhat active with a reputable Methodist pacifist association but is regarded as loyal. During the campaign this pacifist organization circulated a bulletin listing the President and Willkie as interventionists and Norman Thomas as the only candidate unconditionally against war. He also

signed a letter including the following paragraph: "Although many feel that peace efforts have been dealt severe blows by recent official acts of our Government, we feel strongly that our efforts for peace should be strengthened". This letter was released during the campaign. He is to be Special Consultant (Biggers).

7 J. P. Cotton, Jr. - He is the son of the late Under Secretary of State in the Hoover Administration, and who also was senior partner of Cotton, Franklin in New York. Cotton, Jr. and I were Tom Corcoran's assistants during the utility holding company fight in 1935 and Cotton has worked in Treasury, FWA, RFC, and SEC. He was also George Rublee's assistant in Europe in 1938 on the Political Refugee Committee. I have always classed Cotton as a typical New Dealer but there have been some signs recently that he has been "falling away from the faith" on domestic policy, probably because of Rublee's influence. I do know he refused to make a political contribution to my group in Washington working with the Independents for Roosevelt, but that does not necessarily mean he did not contribute elsewhere. He is to be a Special Legal Adviser (Biggers).

8 Richard A. Deupree - Republican. He is President of Procter and Gamble, which company is building a munition plant. He is to be Chief of the Agricultural and Forest Products Section of the Industrial Materials Branch (Biggers).

9 Howard W. Dunbar - Republican. He is Vice-President of the Norton Company, a machine tool company in Massachusetts. He is to be a Special Adviser (Biggers).

10 Joseph V. Dunn - Politics unknown. He is employed as an engineer by A.T. & T. He is to be Special Adviser (Biggers).

11 Samuel R. Fuller, Jr. - He has never designated his Party in New York elections but because of his affiliations with Governor Lehman and with you, I assume he was a Democrat. However he voted for Willkie in 1940. He is Chairman of the Production Planning Board (Biggers). He was a dollar-a-year man in the last war, working under your direction, and there met Governor Lehman and has been more or less associated with him since. Fuller is now Chairman and President of two corporations, the North American Rayon Corporation and the American Bemberg Corporation, rayon manufacturers in Tennessee, both of which were, until recently, German-controlled by means of the usual technique of stock and patent. A few months ago, the boards which had contained German directors were Americanized and the German parent company was shifted to Dutch control. The F.B.I. makes the point that Dutch control is just a blind and that, therefore, Mr. Fuller's companies are probably really German companies. This is unimportant insofar as stock control is concerned because of the Treasury freezing orders and export control. Patent control, however, is something else again. I understand Fuller was appointed at your request.

12 Blake D. Hull - He is a Texas Democrat, not sympathetic to the New Deal. He is an engineer with an A.T. & T. subsidiary. He is to be a Special Adviser (Biggers).

13 Robert L. Mehornay - Democrat. He is President of a Kansas City furniture company and his background is the typical businessman's background. He is to be Chief, Defense Contract Service Branch (Biggers).

* Merrill C. Meigs - Politics unknown. Meigs has been a Hearst man practically all of his adult life and has recently been publisher of the Chicago Herald American. As you know, he has been identified with the problem of military airplane production since his arrival in Washington. He is Chief of the Aeronautical Section (Biggers).

* Carl C. Monrad - Republican. He is an Associate Professor in chemical engineering at Carnegie Tech., and is a consulting engineer for an oil company. He is to be a Special Consultant (Biggers).

* John C. Parker, Jr. - Republican. He is Vice-President of Consolidated Edison, which should be sufficient indication of his attitude toward this Administration. He is to be a Consultant in the Light and Power Section, Materials Branch (Biggers).

* Robert A. Saltzstein - He is an active Democrat from Milwaukee and supported the New Deal. He is to be Assistant to the Director of the Ordnance Section (Biggers). Saltzstein is only 28. He is a graduate of Michigan and had one year in Yale Law School with poor marks. He describes his previous experience as a "public relations counsel" for the town of Sheboygan, Wisconsin. Reports indicate he did a poor job there.

The following is gossip which I have been unable to check but which comes from reliable persons:

The head of the Ordnance Section is A. R. Glancy, a Vice-President of General Motors, whom you have previously approved. He had some trouble in Michigan in a bankruptcy suit but the F.B.I. report gave him a clean bill of health on this; I have since discovered the report should be taken with a grain of salt. Associated with Glancy was W. J. Brandt; you sent me a memorandum saying that Elliott Roosevelt had spoken to you about him. I replied, saying I had definite unsavory information about him and was waiting until his name was submitted to you for approval. Since that time Brandt has resigned "because of ill health" presumably at the request of Knudsen. Associated with Glancy is Saltzstein, a young man with no experience. A Washington lobbyist named Deen(?) represents a large Midwestern contracting firm. Saltzstein has been seen several times in Deen's office.

The gossip is that Glancy through Saltzstein, or Saltzstein himself, "tips off" Deen when a specific contract is on the way. When the Army is ready to negotiate, the contractor, having been forewarned, is ready to assure speedy delivery while other contractors are still thinking over the specifications. The Army wants speed above all else, and the contractor gets the contract.

This is a very serious charge and cannot be proven without turning the Ordnance Section of OPM upside down. Perhaps the best approach would be for you to write Knudsen a note saying you had heard this story, did not believe it, but if there is anything to it he, Knudsen, had better act before the Truman Investigating Committee hears about it.

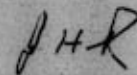
* Bradley Stoughton - Republican. He is a retired professor of metallurgy at Lehigh University. He was Dean of the Engineering School at the time of his retirement. As usual in such cases, he has been a consulting metallurgist since his retirement. He is regarded as quite conservative in his political thought. He is to be a Consultant in the Ordnance Section (Biggers).

✓ William Conover - Republican. He is Assistant Director of Industrial Relations for United States Steel. Conover seems to be the type of man experienced in labor relations who represents the employers' point of view. He is to be a Labor Consultant (Hillman).

✓ Michael J. Kane - Unregistered, but his wife and two sons voted Republican in 1940. He is Training and Safety Engineer for A.T. & T. He has had labor experience with other companies. He is to be a Training Consultant (Hillman).

✓ Wayne E. Keith - Republican. He is personnel man for A.T. & T., and he is to be the New England District Representative for the Labor Division's Training-within-Industry Program (Hillman).

✓ George Kirk - Republican. He is Supervisor of Public Relations and Manager of the Employees Service of Colorado Fuel and Iron. He was at one time assistant to the Personnel Director of the New York Stock Exchange. He is to be District Representative for the Western Region of the Labor Division's Training-within-Industry Program (Hillman).



James Rowe, Jr.

AUTHORITY TO APPOINT PERSONS AT

A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved.

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
John L. Baxter	Special Adviser	Office of Director of Purchases
Edwin F. Wesely	Special Assistant	Office of Director of Purchases
Edwin C. Laird, Jr.	Special Assistant	Priorities Division
David A. Uebelacker	Special Assistant	Priorities Division
C. Oliver Wellington	Head of Iron & Steel Branch	Priorities Division
Edward Browning, Jr.	Special Assistant	Production Division
Francis P. Byerly	Consulting Accountant	Production Division
F. Higginson Cabot	Special Assistant	Production Division
Frank B. Cliffe	Special Consultant	Production Division
J. P. Cotton, Jr.	Special Legal Adviser	Production Division
Richard R. Deupree	Chief of Agricultural & Forest Products Section, Industrial Materials Branch	Production Division
Howard W. Dunbar	Special Adviser	Production Division
Joseph V. Dunn	Special Adviser	Production Division
Samuel Richard Fuller, Jr.	Chairman, Production Planning Board	Production Division

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Blake D. Hull	Special Adviser	Production Division
Robert L. Mehornay	Chief Defense Contract Service Branch	Production Division
Merrill C. Weigs	Chief Aeronautical Section	Production Division
Carl C. Monrad	Special Consultant	Production Division
John C. Parker, Jr.	Special Consultant	Production Division
Bradley Stoughton	Special Consultant	Production Division
William Conover	Labor Consultant	Labor Division
Michael J. Kane	Training Consultant	Labor Division
Wayne E. Keith	Associate District Representative for Maine, Massachusetts, New Hampshire and Vermont Region	Labor Division's Training with-in Industry Program
George Kirk	District Representative Colorado and Wyoming Region	Labor Division's Training with-in Industry Program

THE WHITE HOUSE
WASHINGTON

April 3, 1941

Memorandum For Grace Tully.

Dollar-A-Year Men

The President now has all the dollar-a-year men lists, with the exception of one list, containing about six or seven names, which is still being checked by Justice.

My records do not show he has approved the list I submitted on March tenth. As you remember, he refused to sign it at the time. I have not notified McReynolds that these names were disapproved because I understood the President wished to consider the matter further.

J+RB
James Rowe, Jr.

Shut (C)

THE WHITE HOUSE
WASHINGTON

April 3, 1941

Memorandum For The President.

Dollar-A-Year Men

You are to approve or disapprove the attached list.

1. Eric A. Camman - Republican. He is an industrial accountant expert. He is to be head of the Planning and Distribution Branch (Nelson).

2. Harry C. Darger - Republican. He has been employed by creameries and butter companies and is to be a special adviser on butter (Nelson).

3. John B. Davis - Republican. He is Vice President of the Interchemical Corporation and is a purchasing expert. He is to be a special adviser on paint.

4. Asel Ralph Hackett - Democrat and New Dealer. He is a poultry expert and is to be a special adviser on poultry (Nelson).

5. Mead M. Messick - Democrat. He is the manager of a department of Montgomery Ward. He is to be liaison to the Quartermaster Corps for Nelson.

6. Mark W. Norman - Republican. He is a Connecticut lawyer and is a member of Homer Cummings' old firm.

7. Elmo B. Roper, Jr. - Democrat. He is in charge of the Roper poll. He is to be a member of the Advisory Committee (Nelson).

8. A. W. Zelomek - politics unknown. He is an economist and financial writer on purchasing problems. He is to be a member of the Economic Advisory Committee (Nelson).

9. Gale F. Johnston - Democrat. He is a Regional Manager for the Metropolitan Life Insurance Company and is to work on the promotion and sale of national defense securities (Morgenthau).

10. William M. Kelly - Republican. He is a foreman with Pennsylvania Railroad. He is to be Superintendent of Production of the Ordnance Department at Large, Philadelphia Ordnance District.

11. Frank P. Schneider - Republican. He is an assistant foreman of the Pennsylvania Railroad and is to be Superintendent of Production, Ordnance Department At Large, Philadelphia Ordnance District.

12. George F. Hocker - Republican. He is a sales manager for Bethlehem Steel. He is to be a special adviser on steel (Biggers).

13. A. J. O'Leary - Democrat. He is an operating and sales expert for Lukens Steel Company. He is to be a special adviser on steel (Biggers).

1 Robert E. McConnell - Republican. He has been Republican County Chairman. He is a mining engineer and president of several companies, including investment trust companies. He was connected with White Weld Company and appeared before the SEC as a respondent in that case but was later dropped. He is to be a special adviser on industry materials (Biggers).

2 A. A. Wagner - Republican. He is a sales manager for Jones Laughlin Steel Corporation. He is to be a steel specialist (Biggers).

3 George C. Arthur - Democrat. He is vocational director of a North Carolina paper factory. He is to be a District Representative for the training-within-industry program (Hillman).

4 Frank Carpenter - Republican. He is principal of a Detroit Vocational High School. He is to be a District Representative for the training-within-industry program (Hillman).

5 Carl Seymour Coler - Republican. He has been employed in the industrial relations division of the Westinghouse Electric Company. He is to be a District Representative for the training-within-industry program (Hillman).

6 C. Richard Evans - Republican. He is employed by the International Harvester Company as manager of industrial relations for one of its plants. He is to be a District Representative for the training-within-industry program (Hillman).

7 Glenn L. Gardiner - Republican. He is a personnel expert with a woolen company. He is to be a District Representative for the training-within-industry program (Hillman).

8 Oscar Grothe - politics unknown. He is Vice President of the White Sewing Machine Company. He is to be a District Representative for the training-within-industry program (Hillman).

9 Alexander R. Heron - Republican. He is director of industrial and public relations for a California company. He is to be a District Representative for the training-within-industry program (Hillman).

10 William Kerr Hopkins - Republican. He is manager of labor relations for the Union Oil Company of California. He is to be a District Representative for the training-within-industry program (Hillman).

11 J. E. McDaniel - Democrat. He is an instructor in the Georgia School of Technology. He studied in Germany prior to the last war, but he served in the American Army during the war. He is to be a District Representative for the training-within-industry program (Hillman).

12 Clarence G. McDavitt - Republican. He is Vice President in charge of public relations and personnel for the New England Telephone and Telegraph Company. He is to be a District Representative for the training-within-industry program (Hillman).

^ Paul A. Mertz - Republican. He is director of training for Sears Roebuck. He is to be a District Representative for the training-within-industry program (Hillman).

^ Paul Mooney - Republican. He is general manager of public relations and personnel for the Kroger Grocery Company, Cincinnati. He is to be a District Representative for the training-within-industry program (Hillman).

^ Milton M. Olander - Republican. He is personnel director of the Owens-Illinois Glass Company. He is to be a District Representative for the training-within-industry program (Hillman).

^ Ernest L. Olrich - Republican. He is president of Munsingwear, Inc. He is to be a District Representative for the training-within-industry program (Hillman).

^ Ernest A. Stowell - Republican. He is employment manager for the Underwood Elliott-Fisher Company. He is to be a District Representative for the training-within-industry program (Hillman).

^ Louis S. Thompson, Jr. - Republican. His mother is a member of the New Jersey Republican Women's Committee. He is Vice President of a Standard Oil subsidiary. He is to be a Special Consultant (Hillman).

JWR
James Rowe, Jr.

4242 7 11 11

Miss G. ^{file} ^{personal} G. ^{file} ^{personal}

THE WHITE HOUSE
WASHINGTON

April 12, 1941

Memorandum For Mr. Forster:

Dollar-a-year Men

Pursuant to your request, I am sending this list of dollar-a-year men to the President through you. Because of rather personal comments I sometimes make on some of these men I would appreciate it if my memorandum were treated as confidential and for the President's eyes only.

JHR
James Rowe, Jr.

Sheet ⑦

THE WHITE HOUSE
WASHINGTON

April 12, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list.

Mary I. Barber - Republican. She is head of the Home Economics Division of the Kellogg Company, and is President of the American Dietetic Association. She is directing the preparation of menus for use by the Army. She is to work under W. H. Harrison, the Construction head of OPM (Biggers). I am slightly baffled why this production agency wants a dietician but OPM has done much stranger things than this.

John G. Bell - A District of Columbia resident, he does not vote. He is employed by the Peoples Drug Store. He is to aid in the purchase of medical supplies (Nelson).

Read Patten Dunn, Jr. - Democrat. He is to be a Consultant on new uses for cotton in the defense program. He is one of Oscar Johnston's young men; I don't know how Johnston is doing with the Administration at present.

Winston Guest - Republican. He ran for the New York State Senate in 1934 as a Republican and was defeated. He registered as a Democrat in Florida in 1940 but is regarded as a Republican in national politics. His father was English and he is quite pro-British. He is a well known polo player and is a nephew of Winston Churchill. He was connected with Congressman Baldwin, a Republican, when he was with the Board of Aldermen. He is to be Director of Sports in the Office of the Coordinator of Commercial and Cultural Relations between the American Republics (Rockefeller).

Walter C. Rundle - Republican. He is Assistant Vice President of the American Express Company in charge of foreign travel and is to be the Chairman of the Travel Section (Nelson Rockefeller).

Frank G. Steinebach - Republican. He is editor of "The Foundry", a steel magazine. He is to be Chief of Foundry Equipment and Supplies (Biggers).

Fred A. Ironside, Jr. - Democrat. He has been closely associated with Frank Walker in all his governmental duties, particularly at the National Emergency Council and is now serving Frank as a confidential attorney.

JHR
James Rowe, Jr.

PSF Dallas a Year Man

THE WHITE HOUSE

WASHINGTON

March 17, 1941

Memorandum For The President:

A. J. Brandt

I have a memorandum dated March 17 from you, with reference to Brandt, saying "Elliott told me he was a good man. F.D.R."

I think Elliott has been sold the wrong bill of goods. Three weeks ago I wrote a memorandum on Brandt for you. I decided not to send it because I understood he would sooner or later be sent to the White House as a "dollar-a-year man" and I have been waiting until that happened.

However, since you have raised the question I send you an excerpt from my memorandum dealing with Brandt.

I have been told, I think reliably, that several newspapermen, including some from PM, The Washington Post, and The Saturday Evening Post, are delving into the dollar-a-year men. Bad example No. 1 is going to be Brandt, and bad example No. 2 is going to be Glancy of General Motors, whom you approved. I did not know as much about him then as I do now.

g+r

James Rowe, Jr.

(Excerpt)

THE WHITE HOUSE
WASHINGTON

February 28, 1941

..... (3) A new technique is being used to avoid Presidential approval of dollar-a-year men. This is to employ them on a per diem basis. This may be all right from your point of view because you cannot be specifically criticised if you do not have to personally approve. But some "funny" people get by: An example is the case of A. J. Brandt.

Brandt is now employed in the Aircraft Division of the Division of Production receiving \$22.00 per diem. I have reason to believe the following information is accurate, but I do not guarantee it:

According to an OPM release, Brandt resigned his business connections as President of a firm of consulting engineers, and President of the National Tool Company to join OPM. I am informed the statement of his resignation is untrue. His engineering firm is a partnership consisting of himself and two other persons and that he is still financially interested. This firm is retained by the British Purchasing Commission at the rate of \$2,000 a month.

I understand, although again I am not sure of my information, that this firm has not registered as an "agency" under the Espionage Act of 1917.

Mr. Brandt has also had some trouble with the SEC. He was at one time trustee in bankruptcy for the Rec Motor Company. Under the provisions of the Chandler Act, administered by the SEC, a trustee must take an oath that he has no connection with the debtor. Mr. Brandt took such an oath, although he did in fact have such prohibited connections. At a later date this matter was called to the attention of the district judge who demanded his removal and repayment by him of his fees to the debtor company.

THE WHITE HOUSE
WASHINGTON

March 17, 1941

MEMORANDUM FOR

HON. JAMES H. ROWE

Elliott told me he was
a good man.

F. D. R.

Enclosure

SECTION 10
INVESTIGATION
THE WHITE HOUSE

NOTE:

Last name may be spelled
Brandt or Brant.

TOI

THE WHITE HOUSE
WASHINGTON

March 13, 1941

MEMORANDUM FOR
THE PRESIDENT

Last night during your telephone conversation with Elliott, you asked me to write down the name of A. J. Brent of Cleveland, Ohio. His name came up, apparently, in connection with your comments on Dollar-a-Year men.

TOI

PSF
\$ a year man

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Mary I. Barber	Special Assistant	Production Division
John G. Bell	Special Adviser	Purchases Division
Read Patton Dunn, Jr.	Special Consultant	Agricultural Division, ONM
Winston Frederick Churchill Guest	Special Adviser and Consultant	Commercial and Cultural Relations between the American Republics
Walter C. Rundle	Chairman Travel Section Communications Division	Commercial and Cultural Relations between the American Republics
Frank G. Steinebach	Chief, Foundry Equipment and Supplies	Production Division
Fred A. Ironside, Jr.	Confidential Legal Aide	Office of the Postmaster General

APPROVED:

75K

White House

April 12, 1941

Sheet 8- [18] —

PSF

29 April - June
1941

DOLLAR-A-YEAR-MEN

SYRON, JOSEPH W.	SEE: SHEET 8	BAUER, EDWARD K.	See: SHEET 12
CAREY, JAMES B.	" " 8	BERGQUIST, CHARLES WILLIAM	" " "
DOHERTY, ROBERT E.	" " 8	DANEKIND, ALBERT C.	" " "
GUTHRIE, ROBERT R.	" " 8	KELDAY, GEORGE J.	" " "
LEVIS, WILLIAM E.	" " 8	KUNKLE, BAYARD D.	" " "
MEANE, GEORGE W.	" " 8	*****	*****
PRATT, JOHN L.	" " 8	BLAFFER, ROBERT LEE	See: Sheet 13
STRAUS, LOIS K. (MR.)	" " 8	COMPTON, WILSON M.	" " 13
WEINBERG, SIDNEY J.	" " 8	OVERLOCK, JOSEPH L.	" " 13
*****	*****	ROBERTS, W. FRANK	" " 13
BASSI, ANDREW B.	" " 9	ROGERS, HARRY S.	" " 13
BISTRUP, FRANK V.	" " 9	*****	*****
BLANK, EARL F.	" " 9	RENTSCHLER, Gordon S.	" " 14
BOGART, GUY B.	" " 9	*****	*****
BRANDT, EDGAR C.	" " 9	ADAMS, James S.	See Sheet 15
CHILDRESS, WADE T.	" " 9	CURTIS, Chas. E.	" " "
DIETZ, JOHN W.	" " 9	DYER, Arthur J.	" " "
DOOLEY, CHANNING R.	" " 9	NORTON, Edw. L.	" " "
GREENE, JAMES H.	" " 9	O'CONNELL, J. E.	" " "
HILL, L. CLAYTON	" " 9	PATERSON, Albert B.	" " "
HOOSE, DONALD J.	" " 9	SMITH, Chas. Edw.	" " "
KEMP, JAMES T.	" " 9	WADERLOW, Benson A.	" " "
KRAFFT, FRED A.	" " 9	WALKER, Alexander E.	" " "
MADDEN, JAMES H.	" " 9	WRIGHT, Clifford R.	" " "
PURVES, DALE	" " 9	*****	*****
ROMAINE, MILLARD	" " 9	CARMAN, Frank H.	See Sheet 16
SLITH, RUEL L.	" " 9	MUNGER, Royal F.	" " "
SOLLER, WALTER	" " 9	SOLLER, Walter	" " "
STEELE, LEIGHTON H.	" " 9	*****	*****
WINSOR, HARRISON G.	" " 9	MARTIN, Laurence J.	See Sheet 17
WOLF, ROBERT B.	" " 9	REED, Philip	" " "
*****	*****	RICE, J. Alfred	" " "
AVERY, CLARENCE W.	" " 10	WEED, F. Chapin	" " "
BRAINARD, GEROGE C.	" " 10	WHITNEY, H. LeRoy	" " "
BRAINERD, RAYMOND S.	" " 10	WILLIAMS, Albert L.	" " "
CHESTER, COLBY MITCHELL	" " 10	*****	*****
CREIGHTON, ALBERT M.	" " 10	ALLEN, Roland C.	See Sheet 18
FORCE, R. C.	" " 10	BITTNER, W. E.	" " "
GATES, DR. THOMAS S.	" " 10	DELONG, J. E.	" " "
HARTZ, WILLIAM HOMER	" " 10	DOMINICK, Gayer G.	" " "
HOLTZCLAW, JACK G.	" " 10	MILLER, John F.	" " "
MOORE, CHARLES R.	" " 10	O'NEILL, James L.	" " "
NEELY, FRANK H.	" " 10	RENTSCHLER, Gordon S.	" " "
PRICE, THOMAS H.	" " 10	STONE, Franz T.	" " "
REINARTZ, PHILIPP M.	" " 10	WARD, John H.	" " "
SHEPARD, ROGER B.	" " 10	*****	*****
SPENCER, KENNETH A.	" " 10		
STEDFAST, ALBERT N.	" " 10		
WALLACE, HARRY B.	" " 10		
*****	*****		
AYLESWORTH, MERLIN H.	" " 11		

Sheet ⑥

Confidential

THE WHITE HOUSE
WASHINGTON

April 29, 1941

Memorandum For Grace Tully:

Dollar-a-year Man, James Carey

The President has a dollar-a-year man list which includes the name of James Carey, Secretary of the CIO. I said the FBI report indicated Carey is a Communist, and I also said this was a lot of nonsense, in my opinion.

Perhaps this is the reason the President has delayed action on the list. I now have a further FBI report, quoting that distinguished leader of labor, Matthew Woll who says "Carey is no longer a Communist" and that the Communists are getting ready to throw him out (This latter statement is probably true).

If Matthew Woll, who is a worse red baiter than Dies, says Carey is not a Communist, that is practically equivalent to St. Luke.

If the President has any question, will you give him this note?

JHR

James Rowe, Jr.

THE WHITE HOUSE
WASHINGTON

May 15, 1941

MEMORANDUM FOR MISS TULLY:

Please tell Jim Rowe I
don't think there is much you
can do about any of these people.
I inclined to agree with Him
but what can you do?

HARRY L. HOPKINS

(File note: The above memo was attached to the original memo to FDR from Jim Rowe dated 4/18/41 which was apparently handed to Mr. Hopkins by FDR. The attached memo bearing same date from Rowe to FDR is a copy which was used in place of the original mentioned first sentence. The original has been destroyed since attached is exact copy and had been acted on before receipt this memo and accompanying papers.)

Sheet ⑧

THE WHITE HOUSE
WASHINGTON

April 18, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list.

Joseph W. Byron - Republican. He is the brother of the late Congressman Byron, Democrat. He is a West Point graduate. He is President of a Maryland leather company. He is to be a Special Consultant on leather (Biggers).

James B. Carey - Communist(?) So says the FBI report. As you know, Carey is Secretary of the C.I.O. I have always regarded him as one of the hopes of the American labor movement. Under thirty, he is President of the United Electrical, Radio and Machine Workers. The FBI points out he is a member of the National Council of the American Peace Mobilization, which is of course a Communist front organization. The report also points out that certain ex-Communists have described Carey as a Communist. So-called confidential information of FBI claims Carey is a Communist.

I am of course no great admirer of the FBI in its reporting on "subversive activities". I think I personally know better than FBI who the Communists are in the C.I.O., and I know very little about it. I have checked with a number of Government officials who are well versed in "labor politics"; all of them say they do not think Carey is. He has been called a Communist by various Socialist leaders, but the latter have adopted the smearing tactics long used by the Communists themselves. During the I.L.O. conference in Havana, Carey made several strong isolationist speeches. There is no question that he is very left-wing.

On the other hand, when the Communist Party line was to support Willkie, Carey announced publicly that he was for Roosevelt, although he was still for John Lewis.

I also checked with what I call "the New Deal school of Red-baiters". This is the Berle - Morris Ernst - Dave Niles group who, in my personal opinion, see a Communist under every bed and in every Government office and who (also my personal opinion) talk a lot of damn nonsense. If Carey can get by them he must be all right. Dave Niles told me that in his opinion Carey is not a Communist, that all the other officers of his union are Communists, but that Carey thinks he can handle them, although Niles says he can't.

This is all the evidence pro and con. At worst it is inconclusive and I do not see how you could disapprove Carey's name on this basis unless you are prepared to make an explanation of your disapproval and if so it would be incumbent upon the Administration to prove Carey is a Communist, which is a decidedly different matter from J. Edgar Hoover's calling him one. He is the representative of labor on the Production Planning Board, and labor, with some reason, is already none too happy about its representation in the defense program.

Robert E. Doherty - Democrat. He was a supporter of President Hoover and some years ago was elected Mayor of Scotia, New York, as a Republican. He is President of Carnegie Institute of Technology, and is a member of the Pittsburgh local Housing Authority. He is a distinguished engineer and was appointed by you as a member of the National Aeronautical Committee in 1940. His background indicates that he is liberal, and the general impression is that he is an unusually good citizen, in the best sense of that word. He is to be a member of the Production Planning Board.

William E. Lewis - Republican. He is Chairman of the Owens-Illinois Glass Company, Biggers' company, and is a Director in various railroads. He is to be a member of the Production Planning Board.

George W. Henry - Democrat. He is Secretary-Treasurer of A.F. of L., and former President of the New York State A.F. of L. He is the "white hope" among A.F. of L. leaders. He was an elector for the New York Labor Party when it endorsed you in 1936. His wife is either a sister or a sister-in-law of Ed Flynn. He is to be a Member of the Production Planning Board.

John L. Pratt - A "Willkie Democrat". This is a self-styled term. He was raised a Democrat but has voted against you the last two elections. I quote from the FBI report: "... it was the general opinion that Pratt had voted the Republican ticket in the last Presidential election, but in spite of his recent Republican tendencies, he was an ardent supporter of United States Senator Harry Byrd of Virginia, who is one of President Roosevelt's mainstays in the United States Senate" (Italics mine!). He is retired Executive Vice-President of General Motors and has since been farming in Virginia. Previous to General Motors, he was an executive with DuPont. For reasons of health, Pratt reputedly refused an offer to act as purchasing representative for the British in the United States. The Democrat postmaster related that "Pratt had on numerous occasions prior to the last Presidential election jokingly remarked to him that they were going to get a new Administration in the White House and put him out of the position of Postmaster at Fredericksburg". His credit report shows he has forty million dollars. You appointed him to the Stettinius Committee which made the study on the War Resources Board in 1939. He is also an expert on powder plants. He is to be a Member of the Production Planning Board.

Robert R. Guthrie - Democrat. He was suggested to OPM by Senator Barkley. He was once a resident of Kentucky and while there was involved in a rather unpleasant law suit, indicating he had attempted to "fleece" the estate of his dead partner by destroying partnership papers. The judgment was against him and he paid. This was many years ago. He has since resided in New York and has been interested in several investment trusts and speculative companies. He was director of the Phoenix Securities Company, the President of which was put in jail by the SEC a year or so ago. The SEC reports they have no evidence showing that Guthrie was involved in the criminal transactions. His Kentucky reputation was very poor, according to the FBI report. He is to be a Member of the Post Exchange Committee.

Sidney J. Weinberg - Democrat. I think you know him. He is a partner of Goldman, Sachs, a Director of Sears, Roebuck and a friend of Donald Nelson. He has been active in the Democratic Party. I understand he supported Wendell Willkie in the last election. In my opinion, Weinberg is one of your "fair-weather friends". He has always made a great noise about being a supporter of the New Deal but I have never seen any real evidence of his support, and Frank Walker's office indicates that is a correct summary. Weinberg has been vicious in his attacks on the SEC. Nelson seems to be quite anxious to have him.

(Mr.) Lois K. Straus - Republican. He is sales manager of the New York branch of an office equipment company. He was a Sergeant in the last war. He is to be Secretary of the Priorities Division.

James Rowe, Jr.

THE WHITE HOUSE

Washington

AUTHORITY TO APPOINT PERSONS AT

A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress) the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Joseph W. Byron	Special Consultant	Production Division
James B. Carey	Member of Production Planning Board	Production Division
Robert E. Doherty	Member of Production Planning Board	Production Division
William E. Levis	Member of Production Planning Board	Production Division
George W. Meany	Member of Production Planning Board	Production Division
John L. Pratt	Member of Production Planning Board	Production Division
Robert R. Guthrie	Member of Post Exchange Committee	Purchase Division
Sidney J. Weinberg	Special Consultant	Purchase Division
(Mr.) Lois K. Straus	Secretary	Priorities Division

APPROVED:

(S) FRANKLIN D. ROOSEVELT

White House,
April 29, 1941

Sheet ①

THE WHITE HOUSE
WASHINGTON

April 28, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list.

- ✓ Frank V. Bistrup - Republican. He is employed by the Associated Industries of Massachusetts and is head of the Boston Trade Association. He is also President of the Massachusetts Industry Relations Conference. He is to be an Industrial Relations Adviser, representing employers (Hillman).
- ✓ Earl F. Blank - Republican. He is a personnel man with the Buick Motor Company. He is to be an Industrial Relations Adviser (Hillman).
- ✓ Guy B. Bogart - Republican. He is superintendent of an oil refining company's plant in Illinois. He is to be an Industrial Relations Adviser (Hillman).
- ✓ Wade T. Childress - Republican. He is president of a terminal company in Missouri. He is to be an Industrial Relations Adviser (Hillman).
- ✓ John W. Dietz - Republican. He is a personnel man with Western Electric in New York. He is to be Associate Director of the Labor Division's Training-within-industry Program (Hillman).
- ✓ Channing R. Dooley - Republican. He is Manager of Industrial Relations for Socony-Vacuum Oil Company and is a personnel expert. He is to be Director of the Labor Division's Training-within-industry Program (Hillman).
- ✓ James H. Greene - Republican. He is a friend of Paul McNutt. He is Secretary of the Pittsburgh Chamber of Commerce and is a personnel expert. He is to be an Industrial Relations Adviser (Hillman).
- ✓ L. Clayton Hill - Republican. He is vice president of a manufacturing corporation in Michigan and has had automobile experience. He is to be an Industrial Relations Adviser (Hillman).
- ✓ Donald J. Hoose - Republican. He is a Superintendent in one of the plants of the Texas Oil Company. He has been in some financial trouble. He is to be New York District Representative for the Training-within-industry Program (Hillman).
- ✓ Fred A. Krafft - Republican. He is Director of Labor Relations for the American Viscose Corporation. He is to be an Industrial Relations Adviser (Hillman).
- ✓ James H. Madden - Republican. He is Labor Superintendent of the American Brass Company in Connecticut. He is to be an Industrial Relations Adviser (Hillman).

✓ Pale Purves - Republican(?). He is believed to be in sympathy with this Administration. His wife is a Republican. He is Treasurer and Production Manager of John B. Stetson Company. He is to be an Industrial Relations Adviser (Hillman).

✓ Leighton H. Steele - Republican. He is Assistant to the President of the Seattle Gas Company. He has a poor business record, and has been a bankrupt. He is to be Associate District Representative in the Northwest for the Training-within-Industry Program (Hillman).

Warrison G. Winsor - Republican. He is Director of Industrial Relations for the Puget Sound Power and Light Company. He is a General in the Washington National Guard and was in charge of the National Guard when it was used in the 1917-18 strikes. He is conservative. He was at one time President of the Tacoma Chamber of Commerce. He is to be District Representative in the Northwest for the Training-within-Industry Program (Hillman).

Robert B. Wolf - Republican. He is a Manager for the Weyerhaeuser Timber Company. He is regarded as friendly to the New Deal. He is to be an Industrial Relations Adviser (Hillman).

✓ Ridger C. Brandt - Republican. He is Sales Manager for Westinghouse in its Allegheny plant. He is to be a Special Consultant in the Tools Section of the Production Division (Biggers).

✓ Willard Romaine - Republican. He is General Sales Manager of the Cincinnati Milling Machine Company, and is an expert on machine tools. He is to be a Special Consultant on Tools (Biggers).

Earl H. McConlin - Democrat. Report indicates ~~he had~~ opposed you in the past but that he is in favor of you at the present time "believing that the President was about 95 per cent for preparedness and about 5 per cent for the New Deal; that applicant was rather anti-New Dealish and was rather conservative in his ideas". He has been a member of the Alabama Legislature since 1921. He was a Rhodes scholar and is Vice President of a lumber company in Alabama. He is President of the Southern Pine Lumber Association. He is obviously a big business representative and has been definitely anti-New Deal; the Southern Lumber interests have opposed this Administration continually. He is anti-labor. He has been a member of the National Advisory Council of the Department of Commerce. He is to be an Assistant Consultant on Lumber (Biggers).

✓ Andrew B. Bassel - Democrat. He is associated with Socoxy-Vacuum Oil Company, and is a transportation expert. He is to be a Special Adviser on Motor Transportation (Nelson).

✓ James T. Kemp - Politics unknown. He is a technical expert with the American Brass Company. He is to be a Special Adviser on Non-ferrous Metals (Nelson).

✓ Ruel L. Smith - Republican. He is Associate Professor of Mechanical Engineering at the University of Cincinnati. He is to be a Technical Consultant with the Ordnance Department at Large, Cincinnati.

7 ✓ Walter Soller - Politics unknown, but he is regarded as conservative. His father was Secretary to the German Consulate at Cincinnati and later became a naturalized citizen of Germany. This occurred prior to the last war. He is Professor of Applied Science at the University of Cincinnati. He is to be a Technical Consultant for the Ordnance Department at Large, Cincinnati.

JHR
James Rowe, Jr.

C
O
P
Y

THE WHITE HOUSE
Washington

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Frank V. Bistrup	Industrial Relations Adviser	Office of Production Management
Earl F. Blank	Industrial Relations Adviser	Office of Production Management
Guy B. Begart	Industrial Relations Adviser	Office of Production Management
Wade R. Childress	Industrial Relations Adviser	Office of Production Management
John W. Diets	Associate Director	Labor Division's Training Within Industry Program
Channing R. Dooley	Director	Labor Division's Training Within Industry Program
James H. Greene	Industrial Relations Adviser	Office of Production Management
L. Clayton Hill	Industrial Relations Adviser	Office of Production Management
Donald J. Hoese	District Representative Greater New York City Region	Labor Division's Training Within Industry Program
Fred A. Krafft	Industrial Relations Adviser	Office of Production Management

- 2 -

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Dale Purves	Industrial Relations Adviser	Office of Production Management
Leighton H. Steele	Associate District Representative, Pacific Northwest Region	Labor Division's Training Within Industry Program
Harrison G. Winsor	District Representative Pacific Northwest Region	Labor Division's Training Within Industry Program
Robert B. Wolf	Industrial Relations Adviser	Office of Production Management
Edgar G. Brandt	Special Consultant	Production Division
Millard Romaine	Special Consultant	Production Division
Andrew B. Bassi	Special Adviser	Purchases Division
James T. Kemp	Special Adviser	Purchases Division
Ruel L. Smith	Technical Consultant	Ordnance Department at Large, Cincinnati, Ohio

APPROVED:

FRANKLIN D. ROOSEVELT

White House

April 30, 1941

Grace:

Please call the name of Colby
Chester to the President's attention.

JHR
J. H. R.

Sheet 10

THE WHITE HOUSE
WASHINGTON

April 28, 1941

Memorandum For The President.

Dollar-a-year Men

You are to approve or disapprove the attached list.

(Note: Most of these men are connected with the Federal Reserve and are to be in charge of the Defense Contract Service, which will be charged with the problem of distributing sub-contracts. To allow men with the Federal Reserve point of view to handle the sub-contract problem will inevitably result in the "big fellow" getting the sub-contracts or buying out the "little fellow". However this is a criticism aimed at the organization set-up and not at the individuals.)

Clarence W. Avery - politics unknown. He is President of the Murray Body Corporation and is also President of the Board of Commerce of Detroit; that should indicate his political point of view. He is to be District Coordinator (7th Federal Reserve District) of the Defense Contract Service, OPM.

George C. Brainard - Republican. He is Chairman of the Federal Reserve Bank in Cleveland. He is to be District Coordinator of the Defense Contract Service, OPM.

Raymond S. Brainard - Republican. He is in export sales for the Pratt and Whitney Company. He is to be a consultant to the Tool Section (Biggers).

Colby Mitchell Chester - Republican. Colby Chester has been one of the most bitter enemies this Administration has ever had. He has fought this Administration from the beginning. He was President of the National Association of Manufacturers during the 1936 campaign when they were carrying on their war against you and the New Deal. He was also one of the Executive Officers in charge of policy of the late lamented Liberty League. The annual reports of his company are studded with references to the iniquities of the New Deal. He is, as you know, Chairman of the Board of the General Foods Corporation and has lived in Greenwich, Connecticut for the past twenty years. He is to be District Coordinator for the Defense Contract Service, OPM.

Albert M. Creighton - Republican. He is a retired banker and is Chairman of the Industrial Advisory Committee of the Federal Reserve Bank in Boston. He is to be District Coordinator of the Defense Contract Service, OPM.

H. C. Force - Republican. He is Chairman of the Federal Reserve Bank in San Francisco. He is to be District Coordinator of the Defense Contract Service, OPM.

Dr. Thomas S. Gates - Republican. He is President of the University of Pennsylvania. As you know, he was once a partner in J. P. Morgan & Co. and Drexel Co. He is to be District Coordinator of the Defense Contract Service, OPM.

William Homer Harts - Republican. He is President of the Railway Manufacturing Company and is a past President of the Illinois Manufacturers Association. He is to be District Coordinator of the Defense Contract Service, OPM.

Jack O. Holtsclaw - Democrat. However he is a Virginia Democrat and a public utilities executive. He is President of the Virginia Electric and Power Company and he is to be District Coordinator of the Defense Contract Service, OPM.

Charles R. Moore - Democrat. He is President of the Austin Bridge Company and is a member of the Advisory Board of the Federal Reserve Board, 11th District. He is to be District Coordinator of the Defense Contract Service, OPM.

Frank M. Neely - Democrat. He is Chairman of the Federal Reserve Bank in Atlanta. He is to be District Coordinator of the Defense Contract Service, OPM.

Thomas H. Price - probably a Republican. He is secretary of a machine tool company. He is to be Assistant Chief of the Used Machine Tool Unit (Biggers).

Philip M. Reinartz - Republican. From 1927 to 1940 he was managing director of an American Rolling Company mill in Germany; FBI report indicates he is a "patriotic" American. His father was born in Germany. He is an expert with the American Rolling Mill Company in Ohio. He is to be a Special Adviser reporting on applications in connection with steel plant expansions.

Roger B. Shepard - Republican. He is a Deputy Chairman of the Federal Reserve Board in Minneapolis. He is to be District Coordinator of the Defense Contract Service, OPM.

Kenneth A. Spencer - Republican. He is vice president of a coal company and is a professional mining engineer. He is to be District Coordinator of the Defense Contract Service, OPM.

Albert N. Stedfast - Republican. He is vice president of a tool company. He has held local political offices. He is to be a consultant to the technical division of the tools section (Biggers).

Harry B. Wallace - Republican. He voted for you in 1932 and 1936, but voted for Wilkie in 1940. He is President of the St. Louis Manufacturing Company and is a trustee of Brookings. In the last war he was Assistant Director General of the American Red Cross. He is to be District Coordinator of the Defense Contract Service, OPM.


James Rowe, Jr.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Clarence Willard Avery	District Coordinator	Defense Contract Service, OPM
George C. Brainard	District Coordinator	Defense Contract Service, OPM
Raymond S. Brainard	Special Consultant Technical Division Tools Section	Production Division
Albert M. Creighton	District Coordinator	Defense Contract Service, OPM
R. C. Force	District Coordinator	Defense Contract Service, OPM
Dr. Thomas S. Gates	District Coordinator	Defense Contract Service, OPM
William Homer Harts	District Coordinator	Defense Contract Service, OPM
Jack Gilbert Holtsclaw	District Coordinator	Defense Contract Service, OPM
Charles R. Moore	District Coordinator	Defense Contract Service, OPM
Frank H. Neely	District Coordinator	Defense Contract Service, OPM
Thomas H. Price	Assistant Chief Used Machine Tool Unit	Production Division
Philipp M. Reinarts	Special Adviser	Production Division
Roger B. Shepard	District Coordinator	Defense Contract Service, OPM
James H. Madden	Industrial Relations Adviser	Office of Production Management

- 2 -

Kenneth A. Spencer	District Coordinator	Defense Contract Service, OPM
Albert M. Stedfast	Consultant to Technical Division Tools Section	Production Division
Harry B. Wallace	District Coordinator	Defense Contract Service, OPM

APPROVED:

FRANKLIN D. ROOSEVELT

White House

April 30, 1941

Sheet ⑪

THE WHITE HOUSE
WASHINGTON

April 29, 1941

Memorandum For The President.

Dollar-a-year Man

You are to approve or disapprove the following names:

Merlin H. Aylesworth - Republican. He is at present Chairman of the Board of Radio City Music Hall. He was, as you know, President of NBC, Chairman of the Board of RKO and publisher of the New York World Telegram. He is to be Chairman of the Radio Division of the Office of Coordinator of Commercial and Cultural Relations. (Rockefeller)

JHR
James Rowe, Jr.

THE WHITE HOUSE

Washington

AUTHORITY TO APPOINT PERSONS AT

A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941 (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Merlin H. Aylesworth	Chairman, Radio Division	Office of Coordinator of Commercial and Cultural Relations.

Slut (12)

THE WHITE HOUSE
WASHINGTON

May 12, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list.

Edward K. Bauer - Republican. He has spent his life with the United States Steel Corporation subsidiaries in administrative capacities. He is to be Supervisor of the Steel Expediting Department in the Production Division (Biggers).

Charles William Bergquist - Republican. He has spent his life with the Western Electric, and at present is Director of Public Relations of one of the Western Electric plants. He is to be an Industrial Relations Adviser with the Labor Division (Hillman).

Albert C. Danekind - Republican. He campaigned extensively for the Republican party in the last election and has been active in Republican politics although he has never run for office. He is a resident of Schenectady, New York. He is an engineer with the General Electric Company. He is to be a Consultant in the Production Division (Biggers).

George J. Kelday - Politics unknown. He has been with the International Harvester Company for the past thirty-five years. He is to be an Industrial Relations Adviser in the Labor Division (Hillman).

Bayard D. Kunkle - Republican. He is Director of Personnel for General Motors, and also is a Vice President of that company. He is to be Industrial Relations Adviser with the Labor Division (Hillman).

JHR

James Rowe, Jr.

**AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM**

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Edward K. Bauer	Supervisor of Steel Expediting Department	Production Division, OPM
Charles William Bergquist	Industrial Relations Adviser	Labor Division, OPM
Albert C. Danekind	Special Consultant	Production Division, OPM
George J. Kelday	Industrial Relations Adviser	Labor Division, OPM
Bayard D. Kunkle	Industrial Relations Adviser	Labor Division, OPM

APPROVED:

(Sgt) Franklin D. Roosevelt

Sheet ⑬

THE WHITE HOUSE
WASHINGTON

May 12, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list.

W. Frank Roberts - Republican. He is described as an "ardent Republican" and once declined the Republican nomination for Governor of Maryland. He is Chairman of the Board of the Standard Gas Equipment Corporation, which is trying to get some Government defense contracts and in fact has some contracts in its New Jersey plant. Roberts is to be Regional Director of the Defense Contract Service in the Baltimore Branch of the Fifth District of the Federal Reserve System. An Annapolis newspaper (April 18, 1941) attacked the appointment of Roberts as a dollar-a-year man because he was so active for the Republican party.

Robert Lee Blaffer - Democrat. He is "a life-long Democrat, although it has been reported he is not in accord with the entire New Deal program" (FBI). He is treasurer of a Texas oil company and is an independent oil producer. He is strongly pro-British, is a Red-baiter and violently anti-Hitler. He was at one time reported as a German sympathizer, but there is no evidence whatsoever of this charge. He is to be a Regional Director of the Houston Branch of the Defense Contract Service.

Wilson M. Compton - Republican. He is one of the famous Compton brothers (Karl and Arthur). He is Secretary-Manager of the National Lumber Manufacturers Association, which, as you know, is a vicious lobbying organization. He was very active with the lumbermen in the NRA. His greatest ambition is to be as successful as the other Compton brothers. He is of course a conservative Republican. He is to be a Special Consultant for Lumber in the Production Division (Biggers).

Joseph L. Overlock - Democrat. He is regarded as an ardent New Dealer. He is Vice President of the Continental Illinois National Bank & Trust Company and is often mentioned as a strongly pro-Roosevelt businessman. He is regarded as close to Hillman and Lubin. He is to be Special Assistant in the Priorities Division (Stettinius).

Harry S. Rogers - Republican. He is President of Polytechnic Institute of Brooklyn. He is regarded as extremely self-seeking, but this is based upon opinion, not evidence. He is to be Chairman of the General Products group of the Priorities Division (Stettinius).

JHR
JAMES ROWE, Jr.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
W. Frank Roberts	Area Coordinator	Defense Contract Service Office of Production Management
Robert Lee Blaffer	Area Coordinator	Defense Contract Service Office of Production Management
Joseph L. Overlook	Special Assistant	Priorities Division, OPM
Harry S. Rogers	Chairman of General Products Group	Priorities Division, OPM

APPROVED:

YDR

White House,

May 14, 1941

Original letter sent to Mr. Davis
5/19/41
JRM

"J.H.R.
Yes, regular way."
FDR
Sheet 14

THE WHITE HOUSE
WASHINGTON May 16, 1941

Memorandum For The President:

Gordon S. Rentschler — Dollar-a-year Man

As you remember, you disapproved the name of Colby Chester as New York Coordinator of the Defense Construct Service. Since then, Biggers and LaGuardia have been trying to get a satisfactory man.

They have now hit upon the name of Gordon S. Rentschler, Chairman of the National City Bank, but instead of sending his name through in the usual channel, Biggers asked if I could clear him personally with you for the following reason: Some time ago Knudsen suggested Rentschler to head up raw materials in Washington but you regarded it as inadvisable because Rentschler's brother is the head of Pratt and Whitney and there would be some criticism if Rentschler were handling contracts down here.

In New York Rentschler who, according to Biggers, has a great deal of business experience besides his banking background, would be in charge of pushing the labor training program and in getting the large contractors to "farm out" their sub-contracts faster than they are now doing.

Biggers believes that your previous objection would not hold in this case but does not wish to embarrass Rentschler if you still feel the same way.

I told him I would ask you, but that even though you withdrew your previous objection, one might turn up later because of the FBI report or for other reasons and that Rentschler would have to go through the regular process.

Biggers agreed this is correct procedure and pointed out he would not ask for even this special treatment except that the New York region is so important and they have had some difficulty in getting an acceptable man. I think there is some merit in Biggers' position in this case.

Is it all right with you to have Rentschler's name submitted in the regular course, you to waive your previous objection and to consider him in the regular way, or would you prefer not to have Rentschler's name submitted to you at all?
J.H.R.
James Howe, Jr.

No. 15

THE WHITE HOUSE
WASHINGTON

May 19, 1941

Memorandum For The President.

Dollar-a-year Men

You are to approve or disapprove the attached list.

Charles Edward Smith - Republican. He is Vice President of the New York, New Haven Railroad in charge of purchases. He has had previous military experience. He is a petroleum expert and is to be a special petroleum adviser in the Purchases Division (Nelson).

James S. Adams - Republican. He is Executive Vice President of the Colgate-Palmolive Peet Company. He is to be a special consultant to the Materials Branch of the Production Division (Biggers).

Charles E. Curtis - Republican. He is President of an industrial supply company in Wisconsin. He is to be a special adviser in the Machine Tool Section of the Production Division (Biggers).

Benson A. Wadsworth - Republican (?). He is an executive in the Chevrolet Motor Car Company. He is to be a special consultant in the Machine Tool Section of the Production Division (Biggers).

Arthur J. Dyer - Political affiliations unknown but sympathetic to Willkie's candidacy. He is Chairman of the Board of the National Bridge Co., Nashville, Tennessee and has some record as a local public servant in unpaid jobs. He is to be Area Coordinator in the Nashville branch of the 6th District of the Federal Reserve System for the Defense Contract Service, OPM.

Edward L. Norton - Democrat. The FBI report says Norton is a personal friend of the President. He owns a number of radios and tried to promote Speaker Bankhead for the Democratic nomination in 1940. He made a fairly large contribution to the Democratic party in 1940. He is to be Area Coordinator in the Birmingham Branch of the 6th District of the Federal Reserve System for the Defense Contract Service, OPM.

J. E. O'Connell - Republican (?). He is a resident of Helena, Montana, but does not seem to have been active in politics either with or against Wheeler. He is to be Area Coordinator in the Helena Branch of the 9th District of the Federal Reserve System for the Defense Contract Service, OPM.

Albert B. Peterson - Democrat. He is a naturalized American from Canada. He is to be Area Coordinator in the New Orleans Branch of the 6th District of the Federal Reserve System for the Defense Contract Service, OPM.

Alexander E. Walker - Republican. He is President of the National Supply Company in Pittsburgh, Pennsylvania (a Bethlehem subsidiary). He is to be Area Coordinator in the Pittsburgh Branch of the 4th District of the Federal Reserve System for the Defense Contract Service, OPM.

Clifford R. Wright - Republican. He is director in several large companies. He is to be Area Coordinator in the Cincinnati Branch of the 4th District of Federal Reserve for the Defense Contract Service, OPM.

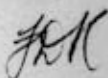
142
James Rows. Jr.

APPENDIX TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Charles Edward Smith	Special Adviser	Purchases Division
James S. Adams	Special Consultant Materials Branch	Production Division
Charles E. Curtis	Special Adviser Machine Tool Section	Production Division
Benson A. Waderlow	Special Consultant Machine Tool Section	Production Division
Arthur J. Dyer	Area Coordinator	Defense Contract Service, OFN.
Edward L. Norton	Area Coordinator	Defense Contract Service, OFN.
J. E. O'Connell	Area Coordinator	Defense Contract Service, OFN.
Albert B. Paterson	Area Coordinator	Defense Contract Service, OFN.
Alexander E. Walker	Area Coordinator	Defense Contract Service, OFN.
Clifford R. Wright	Area Coordinator	Defense Contract Service, OFN.

APPROVED:



White House,

May 21, 1941

Sheet 16

THE WHITE HOUSE
WASHINGTON

May 19, 1941

Memorandum For The President.

Dollar-a-year Men

You are to approve or disapprove the attached list.

Royal F. Munger - Republican. He has been financial editor of the Chicago Daily News (the paper of Secretary Knox) for many years. He has been a Democrat in the past. He is to be Administrative Officer in the Ordnance Department at Large, Chicago Ordnance District and is to do public relations work. He is a reserve officer.

Frank H. Carman - Republican. He is a rubber expert and is to be an executive in charge of synthetic rubber in the General Products Group of the Priorities Division.

Walter Soller - Politics unknown, but he is regarded as conservative. He is a professor at the University of Cincinnati. He was on a previous list which indicated that his father had been a German Consul and German citizen during the last war. You withheld your approval or disapproval until the FBI could make a more elaborate check as to his sympathies. FBI has now reported orally that he is regarded as a good citizen with no pro-German tendencies. ///

J+R
James Rowe, Jr.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Royal F. Munger	Administrative Officer	Ordnance Department at Large, Chicago Ordnance District
Frank H. Carman	Executive in charge of Synthetic Rubber	General Products Group Priorities Division
Walter Soller	Technical Consultant	Ordnance Department at Large, Cincinnati, Ohio

Dotty:

This list was approved June 10th.
You file these, don't you?

Kitty

Approved 6/10 Sheet 17

THE WHITE HOUSE
WASHINGTON

June 9, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list.

Philip Reed — He is Chairman of General Electric and was on a previous list. You sent word asking who should be taken off the list because you did not have time to examine them. I told you that the general tenor of the list were such people as Reed - big business, conservative and whose corporations were politically active against the Administration. I did not mean that Reed should be taken off, because on the whole his record is considerably better than most of the men you have approved. You suggested he should be running General Electric in Schenectady.

In view of these circumstances I checked back to find what he was doing. It seems that Wilson, the President, is the real operating man of General Electric, has been doing it for many years and is doing it very successfully today. Reed had been Chairman for only a few months, his previous background having been the law. Also he is an Assistant to Stettinius and is a most invaluable contact man with the British on priorities. Therefore I recommend that you approve him.

F. Chapin Weed — Republican. He has been managing a warehousing and transportation company in New York. A former company he managed went through bankruptcy, and his personal financial responsibility is not regarded as too high. He is to be a Special Advisor on Warehousing and Transportation (Nelson).

J. Alfred Rice — Republican. He is sales manager for a New York textile manufacturer. He is to be a Special Advisor on Textiles (Nelson).

H. LeRoy Whitney — Republican. He was active in the Republican Party during 1940 and organized a Willkie for President club in Old Lyme, Connecticut. It is reported that Mr. Whitney says he is a good friend of the President. He seems always to be fighting with his landlords; during the last war he was reduced from the rank of Lieutenant to Private for striking a soldier and in general seems to have a bad temper. He is to be a Staff Expert in the Iron and Steel Branch (Stettinius).

Laurence J. Martin — Democrat. He is Assistant to the President of Thomas A. Edison, Inc., and was Deputy Administrator of the N.R.A. at one time. He is to be a Special Assistant working on minerals (Stettinius).

Albert L. Williams — Republican. He is connected with the International Business Machine Corporation and is to be an Assistant to the Deputy Director in Charge of Operations (Stettinius).

JHR

James Rowe, Jr.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Philip D. Reed	Consultant	Priorities Division
F. Chapin Wood	Special Advisor	Purchases Division
J. Alfred Rice	Special Advisor	Purchases Division
H. LeRoy Whitney	Staff Expert Iron and Steel Branch	Priorities Division
Laurence J. Martin	Special Assistant to Director	Priorities Division
Albert L. Williams	Special Assistant	Priorities Division

APPROVED:

FRANKLIN D. ROOSEVELT

White House

June 10, 1941

Sheet 18

*file
personal*

APPROPRIATE TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1940, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
✓ Franz T. Stone	Special Adviser Industrial Supplies Unit Tools Section	Production Division
✓ John F. Miller	Technical Adviser Tools Section	Production Division
✓ Gordon S. Rentschler	Area Coordinator	Defense Contract Service, OPN
✓ James L. O'Neill	Deputy Director	Priorities Division
✓ Holland C. Allen	Consultant on ferrous minerals and metals	Production Division
✓ John H. Ward	Assistant to Chief, Inventory Control Branch, Minerals and Metals Group	Priorities Division
✓ Geyer G. Dominick	Chief Liaison Officer	Maritime Shipbuilding Branch Priorities Division
✓ J. E. DeLong	Assistant District Chief	Ordnance Department at Large, Chicago Ordnance District
✓ W. E. Rittner	Assistant Chief of Industrial and Raw Materials Section	Purchases Division

APPROVED:

JHR

White House

June 23

, 1941

THE WHITE HOUSE
WASHINGTON

June 23, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list.

Francis T. Stone -- Willkie Democrat. He is President of several manufacturing companies in New York and Ohio. He is to be a Special Advisor in the Tools Section (Biggers).

John F. Miller -- Republican. He has spent twelve years in the machine tool industry and is to be a Technical Advisor in the Planning Section of the Tools Section (Biggers).

Gordon S. Rentschler -- Republican. He is President of the National City Bank of New York. He is a director in several companies and trustee at several universities. I believe you know him. Some months previously you did not want to have Rentschler in Washington because his banking connections might cause criticism. At a later date, OPM asked if you would object to his serving as Area Coordinator of the Defense Contract Service in New York, pointing out that bankers acquainted with the Federal Reserve System were chiefly being used for these posts. You replied that under those circumstances you would withdraw your previous objection and to send Rentschler's name through in the regular order. There seems to be no particular reason for disapproving him at this time. Rentschler actively supported Willkie in the last election but, according to the FBI report, stated that the election was a past issue and in the future he would assist you in every way possible in matters of foreign policy.

James L. O'Neill -- Republican. He is Vice President of the Guaranty Trust Company of New York and was for a brief time NRA Administrator, after the departure of Donald Richberg. The report indicates that Mr. O'Neill is your personal friend. He is to be Deputy Director of the Priorities Division (Stettinius).

Roland C. Allen -- Republican. He is executive vice president of a mining company. He is regarded as an outstanding geologist and metallurgist. He is to be a Consultant on ferrous minerals and metals (Biggers).

John H. Ward -- Republican, although formerly a Democrat. At one time he was employed by the NRA. He has been rather closely associated with Harriman as a confidential assistant. He has been active in British war relief. He is now connected with Commonwealth Edison. He is to be Assistant to Chief of Inventory Control Branch of Minerals and Metals Group, Priorities Division (Stettinius).

Geyer G. Dominick -- Republican. He was a Senior Partner of Dominick & Dominick, and is now a Limited Partner. He is a former Governor of the New York Stock Exchange. He served in the Navy during the last war. He is to be Chief Liaison Officer in the Maritime Shipbuilding Branch of the Priorities Division (Stettinius).

J. E. DeLong -- Republican. He is President of the Waukesha Motor Company in Wisconsin. He was an officer in the last war and is to be Assistant District Chief of the Ordnance Department at Large, Chicago District, for the War Department.

W. E. Bittner -- Republican. He has been in charge of purchases for a Pittsburgh company for many years, and is to be Assistant Chief of the Industrial and Raw Materials Section, Purchases Division (Nelson).

JHR
James Rowe, Jr.

1
THE WHITE HOUSE

WASHINGTON August 23, 1941

PSP
\$ a year Men

Memorandum For The President.

Dollar-a-year Men - Disapproved and Appeal Later
Made to the President

This is a list of four men whom you have previously disapproved. In each case, you have been asked to reconsider. The last three appeals were made to you by Knudsen.

(1) Hull Youngblood. He is to be Regional Administrator of the San Antonio branch of the Defense Contract Service. You disapproved him on the ground he is a former member of the Klu Klux Klan and had a poor labor record. He is regarded very poorly by certain persons in Texas. However, General Watson has told me he has discussed the matter with you, that Senator Connally is vitally interested and that you will approve him because of Connally. I understand Connally has already wired Youngblood and the newspapers that he will be approved shortly. The main argument by Connally was that this is very humiliating to Youngblood because he had been working for three months before you disapproved him. I have repeatedly emphasized to OPM that such embarrassment cannot be the fault of the White House if OPM insists on letting men work this length of time before asking for approval.

(2) Arthur Bunker. This is the only really important man on the list and, in my opinion, his approval or disapproval represents a rather severe test of OPM policy. Bunker, Executive Vice President of the Lehman Corporation, was brought in by your friend, Dick Fuller, and after the latter's disappearance from the scene of OPM stayed on to handle aluminum and magnesium. His appointment was announced to the press many days before his name reached the White House for your approval. Therefore, whatever embarrassment may come to Bunker (this is Knudsen's chief point) is the fault of OPM. I have repeatedly told OPM officials that their practice of making these announcements before approval would some day prove extremely embarrassing. It so happened that in Bunker's case Coy wrote a specific memorandum about the press release, reemphasizing that the fault of any such embarrassment would lie with OPM. At that time I knew nothing about Bunker.

From the time of his entrance into OPM he has been a storm center. In the presence of several persons, (at least one of whom is willing to sign an affidavit) Bunker said that as long as he was there he would not take any action on aluminum which might result in expansion of TVA. The Lehman Corporation has of course handled many utility issues. I believe this was the reason for your previous disapproval.

Several of the really good dollar-a-year men in OPM, such as Alex Henderson of the Cravath law firm, have resigned because of the do-nothing policy on aluminum of Fuller and Bunker.

Bunker has shown a decided preference for the Aluminum Company of America and confers almost exclusively with its representatives. At one time Senator

Murdock protested this action. Bunker's later private comment was "the only way to handle Senators is with money."

You disapproved Bunker two months ago. Nonetheless he has stayed on. More than two months ago because of annoyance on the Hill, OPM finally admitted there would be an aluminum shortage, despite the absurd position it had taken for more than a year that there was no such thing. Everyone outside of OPM knew there was an aluminum shortage. After this fanfare, nothing happened to aluminum until a few days ago when OPM announced that several large plants would be constructed. It took a great deal of pushing and arguing by Krug, the power man from TVA, to convince Bunker something should be done. All of this two month's delay should not be blamed on Bunker and OPM because Jesse Jones held up the deal for at least a month.

All during this time there has been widespread disapproval of Bunker by dollar-a-year men in OPM, by Lubin and others. Henderson at first expressed enthusiasm to Harry Hopkins about Bunker. Later when the facts were brought to his attention he retracted his statements.

Knudsen's argument that Bunker's brother was on a Democratic dollar-a-year man list submitted by Wayne Johnson and that this proves Bunker is all right has two obvious irrelevancies - Wayne Johnson gives Knudsen such lists precisely because the White House does not wish to give such prior guarantees; Bunker is not Bunker's brother.

Knudsen, Biggers and Batt all want Bunker. I understand you plan to give Knudsen his way, but I do suggest you ask him a few pertinent questions on Bunker before he is approved, if you approve him.

(3) Fred W. McIntyre. He is the general manager of a tool machine company in Worcester, Massachusetts. You disapproved him six months ago, primarily because his company seemed to be getting a great number of defense contracts while he was active in Washington. He is, however, regarded as a very competent man and since the demand for machine tools is far greater than the nation's capacity (at least the way OPM goes after it), he should probably at this stage be approved.

(4) Gordon W. Reed. He is a young man serving in the aluminum and magnesium section of OPM. He is also vice president and treasurer of a plastic company and president of several other companies. You disapproved him because two different former business associates independently stated that Reed was not at all patriotic but had come to Washington solely to see what he could make out of it.

JWR
James Rowe, Jr.

Bunker died 1964

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Hull Youngblood	Area Coordinator	Defense Contract Service, OPM.
Frederick W. McIntire	Expert Technical Engineer	Machine Tool Section, OPM.

APPROVED:

JHR
White House

Sept 2 .1941

THE WHITE HOUSE

WASHINGTON August 23, 1941

PST
year Men

Memorandum For The President.

Dollar-a-year Men

I attach a list of dollar-a-year men whom you have previously disapproved and whom Mr. Knudsen and Senator Connally have asked you to reconsider.

In my memorandum I discussed the reasons for your prior disapproval, particularly that of Bunker.

This brings into focus the dollar-a-year men problem. As a matter of policy you may wish to approve each individual dollar-a-year man. Until the 1942 Defense Appropriation Act was passed, you probably had to approve individuals as a matter of law.

It is my opinion that you no longer have to do so and I have been carrying on discussions with OEM lawyers and the Department of Justice on this point.

I believe that you can now give a general approval to the head of a department to employ dollar-a-year men. For example, you can write the Secretary of the Treasury telling him that you approve the policy of his employing such men, and leave the details of investigation, etc. to the Department rather than the White House.

This would seem to be a wise step for two reasons:

(1) It would relieve you of the necessity of passing on these men and doing the necessary paper work connected thereto. Also, if you now reconsider your previous disapproval of these four men, the practice will grow of appealing every disapproval which means that much more time.

(2) On the other hand, there undoubtedly will be some of these men whom you will later regret that you approved. In the future an effective answer to any criticism would be "well the President approved him and therefore he is responsible."

As a necessary condition to shifting this power of approval, I think your letter should provide that each department head should make the same thorough investigation that you have made.

If you think there is something in this, I will arrange with Justice for an informal opinion that you can do so, which will be added protection to you.

JUR

J. R. Raker

THE WHITE HOUSE
WASHINGTON

Bunker }
Reid } Why?

W. T. H. B. Henderson

Sheet 20

**AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM**

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941 (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>NAME</u>	<u>DESIGNATION</u>	<u>DEPARTMENT OR AGENCY</u>
Glarence D. Bending	Staff Expert Machine Tools Branch Tools and Equipment Group	Priorities Division
Edgar H. Hammond, Jr.	Staff Expert Non-Ferrous Metals and Minerals Branch	Priorities Division
James MacPherson	General Assistant to Chief, Equipment and Supplies Section	Purchases Division

APPROVED:

YAR

White House

July 2, 1941.

Arthur Bunker - later developments indicate an explosion in OPM is imminent on the subject of Bunker who is blocking aluminum expansion. As you know, OPM is sensitive on the aluminum question (as they well should be) and an anti-expansionist is one thing they don't want right now.

The "men who guessed wrong" - Kellogg on power, Dunn on steel and Fuller on aluminum - have all departed.

There is a strong feeling that Bunker should join them.

THE WHITE HOUSE
WASHINGTON

June 25, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list.

Clarence D. Bending — Republican. He is master mechanic of one of the International Harvester Company plants. He is to be a Staff Expert, Machine Tools Branch, in the Tools and Equipment Group (Stettinius).

Arthur H. Bunker — Republican. He is Vice President of Lehman Corporation. Last year he opposed the Investment Trust Act which is now law, and administered by the S.E.C.

I have private information that Bunker was brought in by Sam Fuller to take charge of problems relating to power, aluminum and magnesium. As you probably know, Fuller resigned from OPM a couple of days ago. Although I know Fuller is a friend of yours, it must be stated frankly that this is a very good thing, a matter on which the dollar-a-year men and the government men are unanimous. Because of Fuller's inadequacy and his refusal to do anything, a number of really good dollar-a-year men such as Alec Henderson of the Cravath firm and others have resigned in despair.

Because of the industry committee reorganization of OPM over the weekend, Bunker really has nothing to do and should not stay. Nonetheless he is still staying, opposing to the utmost any attempts at expansion of aluminum and power, although how any one with a grain of sense can do so is beyond my understanding. Bunker has been quoted to me, by accurate sources, as saying that as long as he is there, TVA will get no aluminum contracts, because it is a Lilienthal plot to take over the aluminum industry. He is Acting Deputy Chief of the Materials Branch, having been brought in by Fuller as his understudy.

Edgar H. Hammond, Jr. — Republican. He is a District Manager of the Kennecott Wire and Cable Company. His father is regarded as a rabid anti-New Dealer. He is to be a Staff Expert in the Metals and Minerals Branch (Stettinius).

Gordon W. Reed — Republican (probably). He is a resident of Greenwich, Connecticut. He is President of Texas Gulf Producing Company, a small company. According to the FBI report, two different business associates asserted that they had heard Reed was a dollar-a-year man in the Aluminum Branch of OPM, that he was also connected with a plastic company, that he was not sufficiently wealthy to be a dollar-a-year man and that they were convinced Reed would take such a position only to advance his own pecuniary interests and not through patriotism. Reed had had business trouble with both men. He is a Staff Expert in the Aluminum and Magnesium Branch (Stettinius).

James MacPherson — Republican. He is a Standard Oil Company man and is president of several subsidiaries. He served with the British during the last war. He is a purchasing expert and is to be General Assistant Chief of the Equipment and Supplies Section (Nelson).

JHR

James Rowe, Jr.

THE WHITE HOUSE
WASHINGTON

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941 (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Clarence D. Bending	Staff Expert Machine Tools Branch Tools and Equipment Group	Priorities Division
Arthur H. Bunker	Acting Deputy Chief Materials Branch	Production Division
Edgar H. Hammond, Jr.	Staff Expert Non-ferrous Metals and Minerals Branch	Priorities Division
Gordon W. Read	Staff Expert Aluminum and Magnesium Branch	Priorities Division
James MacPherson	General Assistant to Chief, Equipment and Supplies Section	Purchases Division

APPROVED:

White House

, 1941

PSF Dollar A Year Men Folio

29 Sept 1941

DOLLAR A YEAR MEN

SAWYER, Wilbur Augustus, M.D. as Honorary Consultant
to the Medical Dept. of the Navy at \$1.00 per annum

O.K. by F.D.R. 9/12/41 Recommended by Secy. Knox

BALFOUR, Donald Church, M.D. as Honorary Consultant
to the Medical Dept. of the Navy at \$1.00 per annum

O.K. by FDR 9/30/41 Recommended by Forrestal as Acting Secy.

C
O
P
Y

THE SECRETARY OF THE NAVY

Washington

7
original to Navy
10-1-41

September 29, 1941

My dear Mr. President:

I desire to appoint Donald Church Balfour, M.D., as Honorary Consultant to the Medical Department of the Navy at One Dollar per annum, under the following provision of law as found on page 1, Title I, Public 677, 76th Congress, approved June 26, 1940:

"* * * Provided, That until such time as the President shall declare the present emergency at an end the head of any department or independent establishment of the Government, notwithstanding the provisions of existing law, may employ, with the approval of the President, any person of outstanding experience and ability at a compensation of \$1 per annum."

In order that you may be fully informed as to Doctor Balfour's qualifications for this important duty, there is enclosed herewith a statement showing his education and experience, which I believe fully justify his appointment.

It is requested that you grant the necessary authority for Doctor Balfour's appointment.

Sincerely yours,

/s/ FORRESTAL

Acting

The President,
The White House.

OK
FOR
10-1-41

Grace:

PSF Dollar A Year Men
Folder

Will you let me know if and when
the President sends this out?

J. H. R.

Personnel file attached memo not sent -

THE WHITE HOUSE
WASHINGTON

September 30, 1941

Memorandum For The President.

Dollar-a-year Men

I give you a suggested draft of reply to Mr. Knudsen's letter of September twenty-fourth which asks that you delegate to him the authority to approve dollar-a-year appointments in OPM, such appointments to be passed upon by the staff meetings of the division heads. Mr. Knudsen's chief reason for this request is to expedite the appointments. He points out that at present it takes from three to five weeks to clear these names through the White House. This is correct.

On the whole, I think this is a good suggestion. You may recall that I gave you memoranda on August twenty-third and September fifteenth, making the same suggestion. Needless to say, my reasons are totally different from that advanced by Knudsen. They are:

(1) Such delegation will remove a certain amount of paper work from your desk. Since Knudsen has made the practice of appealing every recent disapproval you have made, this has the effect of doubling this paper work. For example, I had brought the Bunker case to your desk three times and Knudsen has also done the same three times. After more than six months, Bunker is still active in OPM although his status remains doubtful.

(2) More important, such delegation would remove criticism of you personally for the appointment of many men antagonistic to the Administration's domestic policies, and therefore anathema to most of your consistent supporters during the past eight years. I attach a clipping from the last issue of the New Republic which indicates a growing feeling against the type of dollar-a-year men you have approved. It is better that these attacks be focused against OPM rather than the White House.

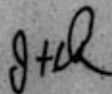
(3) The present system doesn't do any good anyway. You have removed only a handful of men, several of whom have been approved later at Knudsen's request. No particular standards of approval or disapproval have been reached. For example, many of our active political enemies have been appointed. With rare exceptions, the OPM dollar-a-year men have been the domestic enemies of this Administration. There has also been a tendency to approve too many financial men from New York who do not have the usual excuse of being able to qualify as good production men. I certainly do not mean to indicate my belief that partisan politics should be considered today. But I do think however there is a terrific lack of balance, even discrimination against your supporters. I am, perhaps, talking more about an "attitude of mind" than anything else. This attitude is reflected in the fact that the Administration supporters have been consistently correct in their contentions that shortages would develop in every essential defense commodity at the same time the dollar-a-year men were issuing pleasant statements about aluminum, steel, copper, and transportation. There should be some way of making this mental attitude more common in the defense program.

However, prior approval of dollar-a-year men is not the way to do it, unless we are prepared to make inferences about a man's attitude from his background.

Perhaps the only salutary effect of requiring Presidential approval is that there has been some hesitancy in nominating persons publicly antagonistic towards you. It is difficult to gauge the effect of this intangible. Perhaps a better technique would be to have the Democratic National Committee make specific protests, after the fact, in the more flagrant cases of the appointment of our political enemies. You could send such protests on to Knudsen. This would probably be as good or better a deterrent as the present system.

If you think this is worth doing, should I speak to Ed Flynn about it?

There is a legal question about your ability to delegate, which can and should be answered affirmatively. For your own protection, I think it advisable to get such an informal opinion from Justice.

A handwritten signature in dark ink, appearing to read "J+R" or "JR", with a stylized flourish.

James Rowe, Jr.

Strange Reput of an Election

see Pacific
9/29/41

The Pacific Northwest is the principal public-power area of the nation. On repeated occasions the people of that region have voted for public-ownership proposals and for candidates committed to a public-power program, among them Franklin D. Roosevelt. Voters are now wondering whether Mr. Willkie, for all his utility connections, would have appointed as one-sided a personnel as that which now runs the OPM offices in the Northwest. U. M. Dickey, Seattle coordinator of the OPM, is a director of the Puget Sound Power and Light Company. H. G. Winsor, district representative of the OPM, is the personnel director of the Puget Sound Company. Leighton H. Steel, associate district representative of the OPM in Seattle, is assistant to the president of the Seattle Gas Company. Appropriately enough, the Seattle OPM headquarters are in the

Stuart Building, which also houses the main offices of the Puget Sound Power and Light Company.

In Portland, Oregon, forty-two miles from Bonneville Dam, where public power has been a main issue for years and where Franklin D. Roosevelt has delivered three public-power speeches, the OPM associate district representative is Laurin E. Hinman of the Portland General Electric Company. Hinman is the principal OPM official in Oregon, a state which many times has supported public-ownership referenda. Last week the Pacific Northwest Public Power Convention, which was addressed by Secretary Ickes, asked the administration in a resolution whether the OPM in the region was representing the private-utility companies or the United States government.

THE WHITE HOUSE
WASHINGTON

September 30, 1941

MEMORANDUM FOR

BILL KNUDSEN

I have your letter of September twenty-fourth in which you suggest that I delegate to you and Sidney Hillman the authority to approve dollar-a-year appointments in OPM, such appointments to be considered, at your daily staff meetings, by Nelson, Henderson, Harrison, MacKeachie, Batt, and Odum, prior to final approval by you and Hillman.

I think this is a good idea subject to one qualification. I believe it is still advisable to have the background of every dollar-a-year man thoroughly checked by the FBI. Every government employee engaged in defense work is investigated by one or the other government investigative agencies and I do not believe it wise to make an exception of dollar-a-year men. It is also desirable to receive reports from the Treasury Department on pending or past income tax matters involving any appointee.

I do not care whether dollar-a-year men are appointed prior to or subsequent to these investigations. If you wish to expedite the appointments so that such men can begin work immediately, I think it should be clearly explained to them their appointment is subject to the condition subsequent that they get a clean bill of health from the investigation. If this is clearly explained, there should be no embarrassment in the future. It might also be advisable to delay publicity about new appointments until such time as the investigations have been completed.

Since these reports are confidential, I suggest you designate one man, such as your Secretary, Emmerich, to handle them.

There is some question, not serious, whether I can legally delegate the power of approval. I suggest my delegation to you be made effective as soon as I receive an affirmative answer on this point from the Department of Justice. I should have an answer within a week.

F. D. R.

THE WHITE HOUSE
WASHINGTON

September 26, 1941.

MEMORANDUM FOR JIM ROWE:

For preparation of reply.

F.D.R.

OFFICE OF PRODUCTION MANAGEMENT

OFFICE OF THE DIRECTOR GENERAL

WASHINGTON, D. C.

September 24, 1941

THE WHITE HOUSE
SEP 26 9 11 AM '41
RECEIVED

The President

The White House

My dear Mr. President:

To meet its current and future personnel requirements, the Office of Production Management is employing many people each week. Some of these appointees are men who serve in important posts on a dollar a year basis. These latter appointments are submitted for your approval as provided in the First Supplemental National Defense Appropriation Act, 1941.

To avoid embarrassment and difficulties, the dollar a year workers are not now permitted to enter on duty until their proposed selections have been cleared through established channels prior to final approval by you. Experience indicates that the usual waiting period for compliance with this procedure is from three to five weeks. Some appointments submitted for consideration as long ago as August 14 have not yet been approved. This has left the Office of Production Management with a serious problem regarding the rapid staffing of its organization to meet the present emergency.

It is respectfully suggested that you delegate to the Director General of the Office of Production Management, acting in association with the Associate Director General, the authority to approve dollar a year appointments in the Office of Production Management. Such appointments will be presented for consideration at the daily staff meetings that are attended by Messrs. Donald Nelson, Leon Henderson, W. H. Harrison, Douglas MacKeachie, W. L. Batt, and Floyd B. Odium, so that their views on these appointments may be obtained prior to final approval. It is felt that such a procedure will insure careful consideration of the qualifications of persons nominated for appointment on a dollar a year basis and will expedite the appointment of such people so that the work of the Office of Production Management will not be delayed.

Respectfully yours,



PSF Dollar a year Men
Folder

Oct. 29, 1941

DOLLAR A YEAR MEN FOLDER

CRILE, George Washington, M.D., appointed as
Honorary Consultant to the Medical Dept. of the Navy
at \$1.00

"F.K.

O.K.

F.D.R."

[Sheets 27-34]

PSF
\$ a year Men
7 Nov 1941

DOLLAR A YEAR MEN

BRACE, Maxwell	See Sheet 29	
MEYER, Edwin R.	" "	"
PINKHAM, Wm. D.	" "	"
SHEPARD, Kenneth E.	" "	"
SMITH, Bruce D.	" "	"
WEISL, Edwin L.	" "	"

DALTON, N. N.	See Sheet 33
GOODNOW, Russell J. Jr	" "
LANIER, Geo H. Jr.	" "
McQUAID, Harry W.	" "
WAGEMAN, Don H.	" "

ROSENWALD, Lessing J. " " 30

COOPER, Stanley See Sheet 34

BRISTOL, Wm. M. Jr.	" "	31
HARVEY, Dean	" "	"
LETCHWORTH, Edw. H.	" "	"
MEYERS, Herbert H.	" "	"
PELOUBET, Maurice E.	" "	"
PFLAUM, Irving P.	" "	"
RAND, Wm. M.	" "	"
TAYLOR, Jos. R.	" "	"
WOUK, Herman	" "	"

BARNARD, Chester I.	" "	32
BARSANTI, Wm. J.	" "	"
CONWAY, Carle C.	" "	"
De MOTTE, Ralph J.	" "	"
FRANK, Wm. K.	" "	"
GAMBLE, Jefferson S.	" "	"
GETMAN, Arthur K.	" "	"
* GRAHAM, Herbert W.	" "	"
* JAMES, Wm. L.	" "	"
LANDRY, Geo. A.	" "	"
LOWRY, Hiter H.	" "	"
LINDENMUTH, Lewis B.	" "	"
MABEY, Chas. R.	" "	"
MANDERSON, Harold A.	" "	"
MEYER, Emanuel A.	" "	"
* GROSSMAN, Maxwell B.	" "	"
REUTER, Irving J.	" "	"
TAUB, Alex	" "	"
TIMMONS, John S.	" "	"
WHEELER, Walter H. Jr.	" "	"
* KUHN, Mrs. Delia W.	" "	"

Hollar 11 Year 7 Mon
Sheet 34

AUTHORITY TO APPOINT PERSONS AT

A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following person at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Stanley Cooper	Assistant to the Deputy Director	Priorities Division

THE WHITE HOUSE
WASHINGTON

November 7, 1941

Memorandum For The President.

Stanley Cooper

This should be your last "headache" from the dollar-a-year men.

On September 22nd you disapproved the name of Stanley Cooper, who was to be Assistant to the Deputy Director of the Priorities Division. The FBI report, which I summarized, indicated he was an anti-New Deal Republican, but was thoroughly in agreement with the foreign policy of this Administration.

On this basis, so far as I know, you disapproved him.

Since then I have learned the following:

Bill Batt had personally asked Cooper to come to Washington. When Cooper arrived, Batt was on his way to Moscow and by the time he returned Cooper had been disapproved.

Since you have approved so many Republicans, Batt and friends of Cooper believe this could not be the reason. They are convinced that the White House must have discovered some more or less sinister background on which to disapprove him.

Cooper, who is a young man, is quite disturbed. He has written an extremely humble letter (attached) saying that of course he does not know the reason, but that he would like to serve his country in some other capacity, such as the Army etc. He is afraid, however, of trying to do so because he thinks the mysterious reason for his disapproval will militate against him in every situation. There is also a letter to you from his father, a rather stiff-necked old Yankee asking for the reason.

Cooper has never been active in Republican politics, in any form. The testimony about his anti-New Deal attitude was given to the FBI by the local postmaster and may or may not be credible. In any event, the whole family is disturbed about the disapproval.

This also puts Batt in an awkward position, since he personally asked Cooper to come to Washington and he does not believe Cooper was turned down because of his Republican politics, since Batt himself is an active Republican. Batt has been doing one of the really excellent jobs in the defense program and for that reason it would be helpful to him to take him off the spot. I have not of course told anyone the reason for your disapproval.

Unless you have private reasons about Cooper, I would recommend that you approve him. This will be the last time you will have to concern yourself about dollar-a-year men. Senator Maloney is also interested.

JHR
James Rowe, Jr.

STANLEY M. COOPER
86 Brookside Road
New Britain, Conn.

Oct. 27, 1941

My dear Mr. Coy:

You may remember that I talked with you on the telephone last week from OPM regarding the White House rejection of my appointment as a \$1 per year man in OPM. You advised that you were unable to give me any information as to the reasons for my rejection, and, I believe, confirmed this to Senator Maloney.

Naturally, I appreciate that it is the prerogative of the President, like any employer, to reserve the right to choose his own assistants or to reject those who apply, even without explanation, and I am not now asking for the reasons in my case.

I am, however, concerned over the implications of this rejection and in particular the extent to which it might apply to any other efforts I might be asked to make in the Government's behalf. Specifically, does the rejection apply only to the specific application as a \$1 per year man in OPM or would it infer that I would be persona non grata with the Government in any capacity? I can hardly believe the latter, but without any confirmation of the point it leaves me uncertain as to whether or not there is any further way in which I can be of assistance in the present emergency. For example, were my services required in the Naval Reserve or in a special consulting capacity to some Government agency would my rejection as a \$1 per year man eliminate me from consideration?

Possibly I am worrying about and reading into my rejection more than I should, but it is for just that reason that I would like some reassurance from The White House. I can sympathize with what I suspect to be the White House attitude towards having too many \$1 per year men and the necessity for having some limitations in that regard, but I think my desire to have confirmation of the fact that my rejection is limited to that point and does not otherwise affect my ability to serve my country is pardonable.

I hope that I may receive this confirmation from you. Should there be any points which might better be discussed personally, I am at your service at any time. Should it, which I doubt, be impossible for you to give me an answer, I will appreciate your assistance in seeing that this letter reaches someone who can do so.

Sincerely yours,

(signed) Stanley M. Cooper

Mr. Wayne Coy
The White House

Sheet #33

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
✓ Don H. Wageman	Assoc. Administrator	Defense Savings Staff
✓ Russell J. Goodnow, Jr.	Analyst	Project Rating Section, OPM
✓ M. N. Dalton	Consultant on Soaps, Fats and Glycerin	Office of Production Management
✓ George H. Lanier, Jr.	Consultant in Textiles Clothing and Equipage Branch	Purchases
✓ Harry W. McQuaid	Consultant, Steel Expansion Unit, Iron and Steel Branch	Materials

file
personal

THE WHITE HOUSE
WASHINGTON

November 3, 1941

Memorandum For The President.

Dollar-a-year Men

You are to approve or disapprove the attached list.

Don H. Waceman. Democrat. He is Vice President of a bank in Cheyenne, Wyoming. He is to be Associate Administrator of the Defense Savings Staff with headquarters in Wyoming.

Russell J. Goodnow, Jr. Republican (?). He is Treasurer of a Boston manufacturing company. He is to be in the Project Rating Section (Priorities).

N. N. Dalton. Republican. He was at one time Vice President of the Colgate Palmolive Peet Company and is now Research Director of a soap association. He is to be consultant on soaps (Materials).

George H. Lanier, Jr. Democrat. He is Vice President of a New York textile company. He is to be a consultant on textiles (Purchases).

Harry W. McQuaid. Politics unknown. He is a metallurgist at the Republic Steel Corporation and is to be a consultant in the Steel Expansion Unit (Materials).

JHR
James Rowe, Jr.

Sheet # 32

**AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM**

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
✓ Ralph J. De Motte	Chief, Operations Section	Priorities Division
✓ Jefferson S. Gamble	Technical Adviser Staff Branch	Production Division
✓ Hiter H. Lowry	Chief of Staff Branch	Production Division
✓ Herbert W. Graham	Steel Consultant on Bessemer and Duplex Expansion	Production Division
✓ Harold A. Manderson	Assistant to Assistant Director of Purchases	Purchases Division
✓ Carle C. Conway	Special Adviser	Priorities Division
✓ William L. James	Assistant, Equipment and Supplies, Procurement Advisory Branch	Purchases Division
✓ Emanuel A. Meyer	Consultant on Canned Foods	Purchases Division
✓ Maxwell B. Grossman	Consultant on Paper and Paper Products	Office of Price Administration
✓ Charles R. Mabey	Administrator	Defense Savings Staff
✓ Arthur K. Getman	Assoc. Administrator	Defense Savings Staff
Mrs. Delia W. Kuhn	Consulting Expert	Defense Savings Staff

- 2 -

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
William J. Barsanti	Consultant on Tools, other than Machine tools.	Purchases Division
✓ John S. Timmons	Radio Production Specialist, Defense Instruments Section	Ordnance Branch, OPM
✓ George A. Landry	Coordinator, Staff Branch	Production Division, OPM
✓ William K. Frank	Member of Staff Branch	Production Division, OPM
✓ Alex Taub	Technical Liaison	Defense Contracts Distribution
Walter H. Wheeler, Jr.	Director, Field Offices	Division of Contract Distribution
✓ Irving J. Reuter	Chief, Defense Instruments Section	Ordnance Branch of Production Division
✓ Lewis B. Lindemuth	Consultant on Iron Ore Deposits, Blast Furnace, etc.	Production Division
✓ Chester I. Barnard	Assistant to the Secretary of the Treasury	Treasury Department

FRANKLIN D. ROOSEVELT

APPROVED:

THE WHITE HOUSE

Oct. 24, 1941

**THE WHITE HOUSE
WASHINGTON**

October 24, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list.

Ralph J. De Motte -- Republican. He is treasurer of Sears Roebuck, and is to be Chief of Operations Section (Priorities).

Jefferson S. Gamble -- Republican. He is assistant to the president of a manufacturing company. He is to be a Technical Adviser (Production).

Hiter H. Lowry -- Democrat. He is Director of Equipment Development at Bell Laboratories and is an expert in plant procedures and the administrative phases of industrial production. He is to be Chief of the Staff Branch (Production).

Herbert W. Graham -- Republican. He is an employee of Jones and Laughlin Steel Corporation, and is to be a Consultant on Steel Expansion (Production).

Harold A. Manderson -- Republican. He is Supervisor of Purchases for the Continental Can Company. He is to be Assistant to the Assistant Director of Purchases (Purchases).

Carle C. Conway -- Republican. He is Chairman of the Board of Continental Can Company. He is to be Special Adviser (Priorities).

William L. James -- Democrat. He has spent the past twenty-one years as a purchasing agent for oil companies. He is to be an Assistant in the Procurement Advisory Branch (Purchases).

Emanuel A. Meyer -- Republican. He is vice president and sales manager of a can company. He is to be a Consultant on Canned Foods (Purchases).

Maxwell B. Grossman -- Democrat. He owns a Massachusetts paper company. He is to be a Consultant on Paper and Paper Products (O.P.A.)

Charles R. Mabey -- Republican. He was Republican Governor of Utah, 1921-25. He is to be Administrator of the Defense Savings Staff, with headquarters at Salt Lake.

Arthur K. Getman -- Republican. (Roosevelt Republican). He is Chairman of the New York Bureau of Agricultural Education. He is to be Associate Administrator of the Defense Savings Staff, with headquarters in New York.

Mrs. Delia W. Kuhn -- Democrat. She is the wife of Ferdinand Kuhn, the ex-newspaperman, now Assistant Secretary of the Treasury. She is to be a Consulting Expert on the Defense Savings Staff, with headquarters in Washington.

William J. Barsanti -- Republican (?). He is in the purchasing department of the Ford Motor Company. He is to be a Consultant on Tools (Purchases).

John S. Timmons -- Republican. He is vice president of Philco Corporation. He is to be a Radio Production Specialist, Defense Instruments Section, Ordnance Branch (Production).

George A. Landry -- Republican. He is manager of a division of the Hawthorne Works in Chicago and is to be Coordinator of the Staff Branch (Production).

William K. Frank -- Republican. He is Chairman of the Board of the Copperweld Steel Company. He is to be a Member of the Staff Branch (Production).

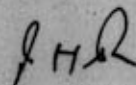
Alex Taub -- Republican. He spent many years with Packard Motor Company, and recently has been with the British Mechanization Board and has been representing Lord Beaverbrook. He is to represent Hillman in matters affecting his office pertaining to the distribution of defense contracts.

Walter H. Wheeler, Jr. -- Republican. He is president of a manufacturing company in Connecticut. He is to be Director of the Field Offices, Division of Contract Distribution.

Irving J. Peuter -- Democrat. He was President and General Manager of Olds Motor Works and Buick Motor Company, but retired in 1933. He is regarded as a strong Roosevelt supporter. He is to be Chief of the Defense Instruments Section, Ordnance Branch (Production).

Lewis B. Lindemuth -- Republican. He is a steel consultant and has consulted all over the world. He is to be Consultant on Iron Ore Deposits, Blast Furnaces, etc. (Production).

Chester I. Barnard -- Republican. He is President of the New Jersey Bell Telephone Company. He is to be Assistant to the Secretary of the Treasury.


James Rowe, Jr.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
✓ Irving P. Pflaum	Consultant	Coordinator of Information
✓ William M. Bristol, Jr.	Consultant on Health Supplies	Purchases Division
✓ Joseph R. Taylor	Consultant on Metal Containers	Purchases Division
✓ Maurice E. Peloubet	Assistant Chief, Accounting Advisory Branch	Purchases Division
✓ Herbert H. Meyers	Head of Ammonia Unit	Materials Division
✓ Edward H. Letchworth	Associate Administrator	Defense Savings Staff Office of Secretary Treasury Department
Herman Wouk	Consulting Expert	Defense Savings Staff Office of Secretary Treasury Department
✓ William M. Rand	General Procurement Consultant, Chemical Warfare Service	Purchases Division
✓ Dean Harvey	Adviser on Materials Government Conservation Branch	Purchases Division

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Hubert D. Bennett	Consultant on Organization and Operation	Contract Distribution Division
Bradford W. Alcorn	Examiner, Project Priority Section	Priorities Division
Roy D. Moore	Associate Administrator	Defense Savings Staff Office of Secretary Treasury Department

APPROVED:

70K

White House

Oct 15 , 1941

THE WHITE HOUSE
WASHINGTON

October 14, 1941

Memorandum For The President.

Dollar-a-year Men

You are to approve or disapprove the attached list:

Irving P. Pflaum. Democrat(?). He has been lent to Donovan by the Chicago Daily Times. He represented Universal News in Spain during the Civil War covering the Loyalist side. He has been a foreign correspondent for ten years and will serve as a consultant to Donovan on radio news.

William M. Bristol, Jr. Republican. He has been a New Jersey County Republican Chairman and is regarded as a "dyed-in-the-wool Republican". He is Vice President of a New Jersey manufacturing company bearing his name. He is to be a consultant on health supplies (Purchases).

Joseph E. Taylor. Republican. He has been associated with the Socony Vacuum Oil Company for many years. He is to be a consultant on metal containers (Purchases).

Maurice E. Peloubet. Republican. He is one of the leading New York accountants, with the big copper companies as his chief clients. He is to be assistant chief, accounting advisory branch (Purchases).

Herbert H. Meyers. Democrat. He is an outstanding chemical engineer and was a commercial research man for many years. He is now with the Monsanto Chemical Corporation. He is to be the head of the ammonia unit (Materials).

Edward H. Letchworth. Republican. He is a Buffalo attorney. He is to be Associate Administrator of the Defense Savings Staff with headquarters in New York.

Herman Wouk. Democrat. He is an experienced radio writer and is to be a consulting expert in the Defense Savings Staff with headquarters in New York. He writes radio scripts for Fred Allen, the radio comedian.

William M. Rand. Republican. He is at present President of the Merrimack Chemical Transportation Co. He is to be general procurement consultant in the Chemical Warfare Service.

Dean Harvey. Republican. He is a materials engineer for Westinghouse and is to be an adviser on materials in the Conservation Branch. (Purchases).

Hubert D. Bennett. Republican. He is President of the Defiance Machine Works, an Ohio company. He is to be a consultant on Organization and Operation, Contract Distribution Division.

Bradford W. Alcorn. Republican. He is only 29 years old. He works for his father's company, a varnish company, as Assistant General Sales Manager. He is to be an examiner in the Project Priority Section.

Roy D. Moore. Republican. An Ohio newspaper man (owning his own newspapers), he is to be Associate Administrator of the Defense Savings Staff with headquarters in Cleveland.

JHR
James Rowe, Jr.

Sheet #30

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Dept. or Agency</u>
Lessing J. Rosenwald	Chief Bureau of Conservation and Substitution	Office of Production Management

APPROVED:

YPR

White House

Oct 7, 1941

**THE WHITE HOUSE
WASHINGTON**

September 29, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list:

William A. Parker - Democrat. He is President of an Atlanta, Georgia, hardware company and a bank director. He is to be Coordinator for the Defense Contract Service for the Atlanta region.

Parker's name was submitted on the last list and you approved him. However, before I gave this approval to OPM, I received a confidential letter from the Treasury Department. The Treasury Department reports are usually two or three weeks behind the FBI reports, and as a practical matter, I usually submit the names to you before receiving the latter reports, to cut down the delay as much as possible.

The Treasury letter refers to an irregularity in the income tax return for the fiscal year of 1935 of the hardware company of which Parker is President. Treasury files indicated Parker accepted personal responsibility for the fraudulent efforts to conceal profits so as to avoid payment of corporation taxes. Treasury recommended prosecution. However, an offer of compromise was accepted. There seems to be little doubt that Parker personally attempted to defraud the Government. In these circumstances, you may wish to reconsider his case.

Lessing J. Rosenwald - Republican. He is to be Chief of the Bureau of Conservation and Substitution. Because of his Sears Roebuck experience, he is regarded as an expert in replacing materials, of which there is a shortage, with substitutes.

He is highly recommended by the so-called New Dealers -- Donald Nelson, Henderson and Lubin.

One point should be raised against Rosenwald -- his connection with the America First Committee. He was at one time active in that Committee. The question is whether he still is. I understand Rosenwald personally denies it, but I quote the FBI report:

"Found out from close source in the America First Committee - considered authentic - that he was one of the original members, is a member now, but is not active. Originally he made nominal contributions. Does not now make any contributions".

The later FBI report indicates he resigned two weeks ago. Nonetheless, Rosenwald has been with the Administration for two months, first as the head of the silk committee, and was probably a member of America First while with OPM. Although he has been in Washington for two months his name was not submitted to the White House until September 17.

I understand his private explanation about America First, when his close friends had remonstrated with him, has been that Jews should be on both sides of a public question. He explained both America First and his support of Willkie on this basis. I rather imagine he may have changed his mind since the last Lindbergh speech.

I do not quite see what you can do about it at this stage, since it is a well known fact Rosenwald has been in Washington for two months. Although no formal announcement has been made of his appointment it has appeared in every newspaper and in Time Magazine. His removal at this time, therefore, would prove embarrassing to everyone. This is just another example of the futility of requiring Presidential approval on these appointments.

As you well know, Rosenwald could never be regarded as friendly to this Administration.

J+WR

James Rowe, Jr.

Handwritten initials

THE WHITE HOUSE

WASHINGTON October 3, 1941

Memorandum For Grace Tully.

Lessing Rosenwald

Dear Grace:

As I told you this morning there are constant inquiries about Lessing Rosenwald, a dollar-a-year man whose name is on the President's desk. My report indicated he was at one time on the executive committee of America First. The FBI report indicated he might still be a member of America First, but most persons, including Rosenwald, don't think so.

I have had calls today from Lubin and Henderson. Since it is a well publicized fact that Rosenwald was active in America First, they assume this is the trouble. Both told me that Nelson has the correspondence between Rosenwald and General Wood, indicating the conditions on which Rosenwald originally accepted membership and also his eventual resignation, which caused the breaking of a thirty-year friendship between him and General Wood.

Rosenwald is the candidate of the New Dealers, including Nelson, Henderson and Lubin. I have no comments on his approval or disapproval, except to point out that even previous membership in America First indicates an attitude of mind not particularly compatible to the President's foreign policy.

Handwritten signature of James Rowe, Jr.

James Rowe, Jr.

Dollar A-Year Folder

THE WHITE HOUSE
WASHINGTON

October 7, 1941.

CONFIDENTIAL MEMORANDUM TO MR. KNUDSEN:

I have not approved the appointment of William A. Parker because of a definite irregularity in his income tax return reported by the Treasury Department.

F.D.R.

No papers accompanied the original of this memorandum to Mr. Knudsen.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Bruce D. Smith	Associate Administrator	Defense Savings Staff Office of Secretary Treasury Department
Maxwell Brace	Executive Consultant Iron and Steel Branch	Production Division
Kenneth E. Shepard	Merchandise Consultant	Purchases Division
Edwin R. Meyer	Purchaser of Food Products	Purchases Division
William D. Pinkham	Consultant Defense Supplies Rating Plan Group	Priorities Division
Edwin L. Weial	Special Assistant and Consultant to Director	Division of Contract Distribution

APPROVED:

Oct 2 70K

*file
personal*

THE WHITE HOUSE
WASHINGTON

October 1, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list.

Bruce D. Smith -- Republican (?). He has spent a number of years with the American Red Cross as a volunteer. He is to be Associate Administrator of the Defense Savings Staff, with headquarters in New York.

Maxwell Brace -- Republican. He is a member of a sales firm for steel manufacturers of New York State, and is a director of the Ludlum Steel Company. He is to be a Consultant with the Iron and Steel Branch (Production Division).

Kenneth E. Shepard -- Republican. He has his own advertising firm in Chicago. He is to be a Merchandise Consultant (Purchases Division).

Edwin R. Meyer -- Republican. He has been a food broker for many years. He is to be a Purchaser of Food Products (Purchases Division).

William D. Pinkham -- Republican. He has had extensive industrial experience, particularly in improving production methods. He is to be a Consultant in the Defense Supplies Rating Plan Group (Priorities Division).

Edwin L. Weisl -- Politics unknown. He was an Assistant United States Attorney during the Harding Administration and is therefore probably a Republican. However, the appointment was made by a hold-over Democrat. He is a partner in Simpson, Thacher & Bartlett. He is to be Consultant to Floyd Odlum, Division of Contract Distribution.

JHR

James Rowe, Jr.

file

*PSF Nelson - 4 years
older*

THE WHITE HOUSE
WASHINGTON

February 16, 1942.

MEMORANDUM FOR THE PRESIDENT:

Wayne Coy telephoned and said that Donald Nelson is anxious to take on John Hancock as a member of the Requirements Committee of the War Productions Board. John Hancock is now with Lehman Bros. and worked on the War Resources Board report with Ed Stettinius several years ago. Wayne Coy also understands he was associated with you when you were Asst. Secy. of the Navy. It has been said that he has been very critical of you in recent years.

Do you know him and what do you think of him? Donald Nelson just wants to check before taking him on.

PSF
14 May 1942

DOLLAR A YEAR MEN

BLAIR, Wm. R.	See	Sheet 19	BANFIELD, Thomas H.	See	Sheet 24
BROWN, J. Douglas	"	"	BURGESS, Robt. W.	"	"
COTHRAN, Frank Harrison	"	"	CARLTON, Clarence C.	"	"
JONES, E. W.	"	"	CLARK, Harry K.	"	"
NORFLEET, Jesse P.	"	"	CONWAY, Thomas R.	"	"
SPARKS, Robt. W.	"	"	GODDARD, Archibald N.	"	"
			HARRIMAN, John W.	"	"
			HOOK, Chas. R. Jr.	"	"
			JENKINS, E. Dickerson	"	"
			LAIRD, Jos. S.	"	"
			PATTERSON, Richard C. Jr.	"	"
			PARKER, Philo W.	"	"
			SCHOENLAUB, Chas. M.	"	"
			SHORE, T. Spencer	"	"
			STICKLER, Alfred A.	"	"
			VON DAAKKE, James C.	"	"
BENDING, Clarence D.	Sheet 20	"	McINTYRE, Frederick W.	"	25
HAMMOND, Edgar H. Jr.	"	"	YOUNGBLOOD, Hull	"	"
MacPHERSON, James	"	"			
DOUGLAS, John Waldo	"	21			
FARNSWORTH, Sidney W.	"	"			
GENT, Ernest V.	"	"			
GIBSON, Jo Jr.	"	"			
KLEIN, Charles	"	"			
McAULIFFE, Eugene	"	"			
PETRIKIN, William L.	"	"			
ROSECRANS, Wm. S.	"	"			
TEWKSBURY, Roger G.	"	"			
			KNOWLSON, James S.	"	26
ALLEN, Charles W.	"	22			
CABOT, Paul C.	"	"	ADRIANCE, Edw. H.	"	27
CHRYSLER, Walter P. Jr.	"	"	BARY, Constantine	"	"
CORTESI, Roger	"	"	FALCK, Edw.	"	"
DICKEY, Uberto M.	"	"	KERBER, Wm.	"	"
DIGNAN, Thomas S.	"	"	MOORE, J. E.	"	"
GORRELL, Edgar S.	"	"	SANDELAIR, Philip J.	"	"
GREENMAN, Russell L.	"	"	SCHAFF, Frederick A.	"	"
LENAHAN, John J.	"	"	SCHWARTZ, Michael	"	"
McCORMICK, Cyrus	"	"	SCOTT, Harry R.	"	"
ODEGAARD, Charles A.	"	"	TAPLEY, Gilbert H.	"	"
SIMONS, Geo. W. Jr.	"	"	WALKER, Raymond A.	"	"
STEELE, Heath McClung	"	"	WATKINS, Donald N.	"	"
THOMPSON, Chas. L.	"	"	WOLF, Ralph F.	"	"
WEBB-PEPLOW, Robt H.	"	"			
BELL, Frank B.	"	23	GRAHAM, Seymour	"	28
DUNCAN, Russell C.	"	"	HULL, Mrs. Helen H.	"	"
FALLES, Frederick S.	"	"	SAUER, Howard C.	"	"
FOLEY, John	"	"	WILEY, Wm. G.	"	"
GADSBY, George M.	"	"			
GAMBLE, Ted R.	"	"			
HAYS, David	"	"			
KELLOGG, Howard C.	"	"			
NEWHALL, Arthur B.	"	"			
STEVENS, Robt. T.	"	"			

EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE FOR EMERGENCY MANAGEMENT
WASHINGTON, D. C.

May 14, 1942

*Tell Coy J.
still agree with my
action of Sept. 14/41
GSK*

MEMORANDUM TO MISS GRACE TALLY:

From: Wayne Coy *WC*

The War Production Board wants to hire Mr. H. Wendell Endicott on a dollar-a-year basis. Endicott has recently made a trip to England on behalf of the War Department to study the methods used for the protection of war plants and facilities. The WPB is now setting up a committee in cooperation with the Army, Navy and the FBI to arrange for adequate protection of war industries in this Country. Mr. Nelson desires to use Endicott as a member of this committee and appoint him on a dollar-a-year basis.

It runs in my mind that Endicott was nominated for a dollar-a-year position with the OPM some months ago and that Jim Rowe discussed the matter with me. I may be wrong. I would appreciate your checking the file and attaching Jim's memorandum to the President - if there was one.

I am quoting herewith from Who's Who as to Endicott's background:

ENDICOTT, H(enry) Wendell; b. Dedham, Mass., Nov. 1, 1880; s. Henry Bradford and Caroline Williams (Russell) E.; Harvard, 1899-1901; m. Martha Waldron, d. C. W. Barron, Oct. 2, 1911; 1 dau., Martha Endicott; m. 2d, Priscilla Maxwell, Sept. 12, 1925; children - Bradford, Maxwell, Priscilla. With Endicott-Johnson Corp., mfrs. leather and shoes, for many years from 1901, v.p., 1919; dir. Boston Wharf Co., Sears Roebuck & Co., R. H. Macy & Co. (New York), Geo E. Keith Co., (Brockton, Mass.); trustee New Eng. Conservatory of Music, New England Museum of Natural History; pres. Boston Opera Assn. Member Massachusetts Committee on Public Safety. Overseas Commr. of War Dept. in France and England, later chief of research and specifications br. of Clothing and Equipage Div. under Q.-M. Gen. Washington, World War, attaining to the rank of major; retired with rank of lt. col. Mem. Unitarian Ch. Clubs: Harvard, Exchange, Harvard Travelers (Boston); Dedham Polo and Country; Swan Island Shooting (N.C.); Moisie Salmon (Canada). Author: Adventures with Rod and Harpoon Along the Florida Keys, 1925; Adventures in Alaska and Along the Trail, 1928. Home: Dedham, Mass. Office: 831 Shawmut Bank Bldg., Boston, Mass.

September 22, 1941

C O P Y

Memorandum For The President.

Dollar-a-year Men

You are to approve or disapprove the attached list:

.....

Henry Wendell Endicott. Republican. I quote (for your amusement) from the Harvard 1938 class report of the class of 1903: "While I suppose it is impossible to divorce self and the effects of self during these times, I do feel that the broader aspects of our country's future and the welfare are giving us all deeper and more profound thought than ever. This I believe is a hopeful sign. Personally I shudder at the attitude and procedures of our present Washington administration, and its drifting away from many of our sound foundations. I shudder, too, at the standards and types of many of our administration's advisers".

He is a typical Harvard and Boston "stuffed shirt" and probably will do no great harm in Washington. Perhaps we can get "H. M. Fulham, Esquire" as a dollar-a-year man too.

He is a Director in Sears Roebuck, which probably explains Don Nelson's appointment of him. He is to be a Consultant to Nelson.

.....

THE WHITE HOUSE
WASHINGTON

Please re-write
September 22, 1941

Memorandum For The President.

Dollar-a-year Men

You are to approve or disapprove the attached list:

cut
Stanley M. Cooper, Republican. He is a reactionary anti-New Deal Republican, but agrees with the President on foreign policy. He is connected with a large ball bearing manufacturing company and is to be Assistant to the Deputy Director of the Priorities Division.

William G. Wiley, Democrat. He is employed by a wire and cable company. The Presidents of Anaconda Wire and Cable and Phelps Dodge Copper Products Corporation object to this appointment (to the FBI agent) on the ground they will have to submit confidential data to Wiley and are afraid he will use it for the benefit of his own company. He is to be a Consultant on wire and cable products (Priorities).

ant
Henry Wendell Endicott, Republican. I quote (for your amusement) from the Harvard 1938 class report of the class of 1903: "While I suppose it is impossible to divorce self and the effects of self during these times, I do feel that the broader aspects of our country's future and the welfare are giving us all deeper and more profound thought than ever. This I believe is a hopeful sign. Personally I shudder at the attitude and procedures of our present Washington administration, and its drifting away from many of our sound foundations. I shudder, too, at the standards and types of many of our administration's advisers".

He is a typical Harvard and Boston "stuffed shirt" and probably will do no great harm in Washington. Perhaps we can get H. M. Pulham, Esquire as a dollar-a-year man too.

He is a Director in Sears Roebuck, which probably explains Don Nelson's appointment of him. He is to be a Consultant to Nelson.

Seymour Graham, Democrat. He is 27 years of age and has been associated with several companies in an administrative capacity. He is to be a Consultant on the Defense Supplies Rating Plan (Priorities).

William A. Parker, Democrat. He is President of an Atlanta, Georgia hardware company. He is also a bank director. He is to be Coordinator of the Defense Contract Service (if Mr. Odum keeps the same system).

Howard C. Sauer, Republican. He is employed by the Timken Roller Bearing Company. He is to be Technical Adviser, Anti-friction Bearing Unit, Tools Section (Production).

Helen H. Hull (Mrs. Lytle Hull), Democrat. She is the former Mrs. Vincent Astor. She is to be Associate Administrator of the Defense Savings Staff in New York.

JHR
James Rowe, Jr.

THE WHITE HOUSE
WASHINGTON

Re-written

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Stanley M. Cooper	Assistant to the Deputy Director	Production Division
William G. Wiley	Consultant	Industrial Subdivision Priorities Division
H. Wendell Endicott	Consultant on Staff of Director	Division of Purchases
Seymour Graham	Consultant Defense Supplies Rating Plan	Priorities Division
William A. Parker	Coordinator Sixth District	Defense Contract Service, OPM
Howard C. Sauer	Technical Advisor Anti-friction Bearing Unit, Tools Section	Production Division
Mrs. Helen H. Hull	Associate Administrator	Defense Savings Staff Office of Secretary Treasury Department

APPROVED:

White House

, 1941

Sheet #28

7

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
William G. Wiley	Consultant	Industrial Subdivision Priorities Division
✓ Seymour Graham	Consultant Defense Supplies Rating Plan	Priorities Division
✓ Howard C. Sauer	Technical Advisor Anti-friction Bearings Unit, Tools Section	Production Division
✓ Mrs. Helen H. Hull	Associate Administrator	Defense Savings Staff Office of Secretary Treasury Department

APPROVED:

FRANKLIN D. ROOSEVELT

White House

Sept 26, 1941

Sheet #27

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941 (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
✓ Raymond A. Walker	Consultant on Copper, Wire, and Cable	Priorities Division
✓ Edward H. Adriance	District Representative for Indianapolis	Training-within-industry Program, Labor Division
✓ Gilbert H. Tapley	Associate District Representative, District One	Training-within-industry Program, Labor Division
✓ Donald H. Watkins	Head of Refractories and Fluxes Group, Iron and Steel Branch	Production Division
✓ William Kerber	Special Consultant Pig Iron Division Iron and Steel Branch	Production Division
✓ Ralph F. Wolf	Assistant Staff Expert Synthetic Rubbers and Polyvinyl Chloride	Rubber and Cork Branch, OPW
✓ Philip J. Sandmaier	Administrative Assistant Iron and Steel Branch	Production Division
✓ Constantine Bary	Consultant, Heat, Light and Power Unit	Production Division
✓ Edward Falck	Consultant, Heat, Light & Power Unit	Production Division
✓ J. E. Moore	Consultant, Heat, Light & Power Unit	Production Division

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
✓ Frederick A. Schaff	Consultant, Heat, Light & Power Unit	Production Division
✓ Harry R. Scott	Consultant, ¹ Heat, Light & Power Unit	Production Division
✓ Michael Schwarz	Consultant on Copper Scrap	Industrial Subdivision E Priorities Division

APPROVED:

FRANKLIN D. ROOSEVELT

White House

Sept 22, 1941

THE WHITE HOUSE
WASHINGTON

September 19, 1941

Memorandum For The President.

Dollar-a-year Men

You are to approve or disapprove the attached list.

Raymond A. Walker, Republican. He is presently employed by the United States Rubber Company. He is to be a Consultant on Copper, Wire and Cable, (Priorities).

Edward H. Adriance, Democrat. He is a personnel man for a pharmaceutical company in Indiana. He is to be Indianapolis Representative for the Training-within-Industry program (Labor).

Gilbert H. Tapley, Republican. He is a retired Dartmouth Economic Professor and is now managing his father's estate. He is to be Associate District Representative, District One of the Training-within-Industry program.

Donald N. Watkins, Republican. He was at one time superintendent of some mills for J. & L. and is now President of Steel Publications, Inc. and editor of Blast Furnace and Steel Plant. He is to be head of the Refractories group, Iron and Steel Branch (Production).

William Kerber, Republican. He is Eastern sales manager for a National Steel Corporation subsidiary. He is to be Special Consultant, Pig Iron Sub-division of the Iron and Steel Branch (Production).

Ralph F. Wolf, Politics unknown. He is Assistant Director of a synthetic rubber laboratory for the Standard Oil Development Company. He is to be an Assistant Staff Expert on synthetic rubbers for the Rubber and Cork Branch (Raw Materials).

Philip J. Sandmaier, Republican. He is Secretary to the Vice President of Republic Steel Corporation. He is to be Administrative Assistant in the Iron and Steel Branch (Production).

Constantine Bary, Republican. He was born in Russia and is a naturalized citizen. He is employed by the Philadelphia Electric Company. He is to be Consultant in the Heat, Light and Power Unit (Production). Incidentally, this Division which is run by Krug of TVA has the best men in OPM. They are either TVA men or operating (as distinguished from financial) men from the private power companies.

Edward Falck, Republican. He was employed by TVA for four years and is now employed by Consolidated Edison. He is to be Consultant for the Heat, Light and Power Unit (Production).

J. E. Moore, Republican. He is an operating consultant with Ebasco Services, an Electric Bond subsidiary. He is to be a Consultant in the Heat, Light and Power Unit (Production).

Frederick A. Schaff, Republican. He is President of two engineering companies manufacturing power equipment and is to be a Consultant in the Heat, Light and Power Unit (Production).

Harry R. Scott, Democrat. He is with the Union Electric Company in Missouri and is to be a Consultant in the Heat, Light and Power Unit (Production).

Michael Schwarz - Politics unknown. He is now retired but has had considerable experience in the electrical industry. He is to be a Consultant on Copper scrap (Priorities).

JCR
James Rowe, Jr.

Sheet #26

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following person at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
James S. Knowlson	Deputy Director of Priorities	Priorities Division

APPROVED:

FRANKLIN D. ROOSEVELT

White House

Sept 16 , 1941

THE WHITE HOUSE

WASHINGTON

September 15, 1941 7

Memorandum For The President.

James S. Knowlson

You sent me a memorandum "Will you check on this memorandum and let me know what you think? F.D.R.", enclosing a memorandum from General Watson which reads:

"William Knudsen and Don Nelson want to know if the President can expedite the clearance and allow them to put to work immediately James S. Knowlson, President and Chairman of the Stewart-Warner Corporation in Chicago. He will be Deputy Director of Priorities, next in command to Don Nelson".

Inquiry about Mr. Knowlson starting work without prior clearance was first addressed to Wayne Coy who asked me if I would submit his name to you on a dollar-a-year man list without a prior check-up. I told him I would not do so without having the regular FBI report.

I pointed out that many other men had started to work months before their names were approved, but OPM did not care to risk disapproval.

I promised to rush Mr. Knowlson's name through FBI as fast as possible, but this was also not satisfactory.

I then pointed out that Mr. Knudsen had previously cleared several names with you directly through General Watson and that if he wished to do so with Mr. Knowlson, I certainly had no objection.

I saw no point, however, in giving you such lists without investigation.

This is merely another example of the futility of asking you personally to approve dollar-a-year men. The whole system is breaking down, in that when you disapprove, Mr. Knudsen asks you to reverse your position. When you again disapprove the same names, as in the case of Bunker, Mr. Knudsen again asks you to approve them.

As I have pointed out in previous memoranda, it is not necessary for you to do this legally. This could be done by the heads of the various departments, to whom you would give general approval, who would make the investigations themselves. In the case of OPM, Knudsen would select the dollar-a-year men.

I have the first FBI report on Knowlson which indicates he is a Republican, is the President of Stewart-Warner in Chicago and is a well-known businessman in that city. I have made several unsatisfactory telephone calls through Chicago, but have been unable to get any further information.

I would recommend you approve his name, according to the attached memorandum; by the time it is returned to me, I will have further information on Knowlson, and if it looks all right, will let the name go through.

JAK

COPY

Sept. 5, 1941

The President
The White House

My dear Mr. President:

In the case of Arthur H. Bunker and Gordon Reed, I ask respectfully that action on their approval be held in abeyance until I have had a chance to see you and explain the special circumstances which govern their situation in O.P.M.

Respectfully yours,

Wm. S. Knudsen

Private and Confidential

Hyde Park, N.Y.
Sept. 8, 1941

MEMORANDUM FOR HON. WM. S. KNUDSEN

I will talk with you about Arthur Bunker and Gordon Reed at the first opportunity and will defer final action until that time.

F.D.R.

4000

Sheet #25

7

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Hull Youngblood	Area Coordinator	Defense Contract Service, OPM.
Frederick W. McIntyre	Expert Technical Engineer	Machine Tool Section, OPM

APPROVED:

FRANKLIN D. ROOSEVELT

White House

Sept 2, 1941

THE WHITE HOUSE
WASHINGTON

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Hull Youngblood	Area Coordinator	Defense Contract Service, OPM.
Arthur H. Dunker	Acting Deputy Chief	Materials Branch, OPM
Frederick W. McIntyre	Expert Technical Engineer	Machine Tool Section, OPM
Gordon W. Reed	Staff Expert	Aluminum and Magnesium Branch, OPM

The other two names are
not approved.

Sheet #24

**AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM**

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
✓ Clarence C. Carlton	Industrial Relations Adviser	Labor Division
✓ Thomas H. Banfield	Area Coordinator	Defense Contract Service, OPM
✓ Charles M. Schoenlaub	Staff Adviser to the Defense Supplies Rating Plan	Priorities Division
✓ James C. Von Daecke	Consultant	Priorities Division
✓ Joseph S. Laird	Adviser on Ferrous Metals and Plastics	Purchases Division
✓ John W. Harriman	Special Consultant Non-ferrous Minerals and Metals Section	Priorities Division
✓ Richard C. Patterson, Jr.	Associate Administrator	Defense Savings Staff Office of Secretary of the Treasury
✓ Robert W. Burgess	Consultant	Bureau of Research and Statistics, OPM
✓ Alfred A. Stickler	Assistant Deputy Director	Priorities Division
✓ Phil W. Parker	Consultant	Priorities Division
✓ T. Spencer Shore	Assistant Chief Bureau of Clearance	Defense Industry Advisory Committee
✓ Charles R. Hook, Jr.	Maryland Representative	"Training-within-Industry" Advisory Service, Labor Division, OPM

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
✓ Archibald N. Goddard	Technical Consultant	Priorities Unit, Tools Section
✓ Harry K. Clark	Senior Consultant	Defense Supplies Rating Plan, Priorities Div.
✓ Thomas R. Conway	Assoc. Administrator	Defense Savings Staff Office of Secretary, Treasury Department
✓ E. Dickerson Jenkins	Consulting Expert	Office of Secretary, Treasury Department

APPROVED:

FRANKLIN D. ROOSEVELT

White House

August 30, 1941

THE WHITE HOUSE
WASHINGTON

August 29, 1941

Memorandum For The President.

Dollar-a-year Men

You are to approve or disapprove the attached list.

Clarence C. Carlton. Republican. He supported Governor Van Wagoner in 1940. He is vice president of a Michigan automobile manufacturing company. He is to be an industrial relations adviser (Hillman).

Thomas H. Banfield. Republican. He is president of an Oregon automatic stoker manufacturing company. He was, during the last election, President of the Republican State Committee. Circuit Court of Appeals Judge Haney told FBI that Banfield has been a bitter opponent of this Administration. Banfield has been active in the National Association of Manufacturers. He is to be Area Coordinator for the Defense Contract Service.

Charles M. Schoenlaub. Republican. He is assistant superintendent at one of the Republic Steel plants in Ohio. He is to be a staff adviser for the Defense Supplies Rating Plan (Priorities).

James C. Von Daacke. Republican. He is assistant sales manager of the American Brass Company. He served in the Army during the last war. He is to be a consultant on copper and brass in the Priorities Division.

Joseph S. Laird. Politics unknown. He is a chemist for the Ford Motor Company at Dearborn. He is to be an adviser on ferrous metals and plastics (Purchases Division).

John W. Harriman. Republican. He is an assistant professor of banking and finance at Dartmouth. He is to be a special consultant on non-ferrous minerals and metals (Priorities).

Richard C. Patterson, Jr. Democrat. He did not vote in 1940. He was Assistant Secretary of Commerce during this Administration and is now Chairman of the Board of Directors of RKO. He is to be associate administrator of the Defense Savings Staff (Treasury).

Robert W. Burgess. Republican. He is chief statistician of the Western Electric Company. Previously he had taught in several colleges. He is to be a consultant in the Bureau of Research and Statistics, OPM.

Alfred A. Stickler. Republican. He was Treasurer and Director of the National Dairy Products Corporation. He did not get along too well with the other officials and resigned in November 1940, according to the Chairman of the Company. He is to be Assistant Deputy Director of the Priorities Division.

Philo W. Parker. Republican. He is President and Director of the Standard Vacuum Oil Company, a Standard Oil subsidiary, and is regarded as a

Far East expert. He is to be a consultant in the Priorities Division.

T. Spencer Shore. Republican. He is Vice President of the General Tire and Rubber Company in Akron. He is to be assistant chief of the Bureau of Clearance of the Defense Industry Advisory Committees.

Charles R. Hook, Jr. Republican. He is the son of Charles Hook, former President of the National Association of Manufacturers and President of the American Rolling Mills. Hook, Jr. is the personnel manager of the Maryland plant. He is to be Maryland representative of the training-within-industry advisory service (Hillman).

Archibald N. Goddard. Republican. He is president of a Michigan machine tool company. He is to be a technical consultant with the tool section. (Priorities).

Harry K. Clark. Republican. He is Vice President and General Manager of the Norton Corporation, a subsidiary of a Canadian manufacturing company. He is to be senior consultant of the Defense Supplies Rating Plan (Priorities).

Thomas R. Conway. Republican. He is Manager of the Oregon State Automobile Association. He is to be associate administrator of the Defense Savings Staff with headquarters in Portland. (Treasury).

E. Dickerson Jenkins. Democrat. He is to be a consulting expert on publicity for the National Defense Securities Sales (Treasury). He runs a dude ranch in the West and is a personal friend of the Secretary of the Treasury.

JHR
James Rowe, Jr.

Sheet # 23

APPROPRIATE TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941, (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
✓ David Hays	Technical Assistant Shipbuilding Section	Production Division, OPN
✓ George M. Gadsby	Area Coordinator	Defense Contract Service, OPN
✓ Robert T. Stevens	Area Coordinator	Defense Contract Service, OPN
✓ Howard C. Kellogg	Group Executive Tools Section	Production Division, OPN
✓ Frank B. Bell	Assistant Chief Ordnance Branch	Production Division, OPN
✓ Russell C. Duncan	Associate Chief Mill Supplies Unit Tools Section	Production Division, OPN
✓ John Foley	Special Adviser on Lumber and Building Materials	Purchases Division, OPN
✓ Frederick S. Pales	Special Assistant and Consultant	Office of the Quartermaster General, War Department
✓ Ted R. Gamble	Administrator	Defense Savings Staff Office of the Secretary of the Treasury
✓ Arthur B. Newhall	Consultant on Executive and Operational duties	Production Division, OPN

APPROVED: *Franklin D. Roosevelt*

White House

July 31, 1941

**THE WHITE HOUSE
WASHINGTON**

July 30, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list:

David Hays -- Republican. He has spent many years with General Electric and is now commercial engineer in the appliance division, coordinating the sales and engineering departments. He is to be Technical Assistant in the Shipbuilding Section (Biggers).

George M. Gadsby -- Republican. He contributed to the Republican Party in the 1940 campaign. He has been a typical utility man all his life and is now president of the Utah Power and Light Company. Marriner Eccles says that, while of course he is not a New Dealer or a liberal, he is the best man in the Utah area for this job because he is head of the Power Company and knows intimately all the small firms which could do defense work. He is to be Area Coordinator in Salt Lake for the Defense Contract Service.

Robert T. Stevens -- Republican. He is president of a large textile manufacturing company. He is also a Class B Director of the New York Federal Reserve Bank. He was at one time active in the NRA and also worked for the Defense Commission for some time but had not been approved by you because the statute requiring approval did not exist. I am told you have already informally approved Stevens through General Watson. He is to be Area Coordinator in New York for the Defense Contract Service.

Howard C. Kellogg -- Politics unknown. He is purchasing engineer for the Fort Motor Company. He is to be a Group Executive in the Tools Section (Biggers).

Frank B. Bell -- Republican. He is president of the Edgewater Steel Company in Pittsburgh. He is now District Chief of the Pittsburgh Ordnance District, War Department, and is an experienced Ordnance man, having served in the last war. His steel company has, of course, defense contracts. He is to be Assistant Chief of the Ordnance Branch (Biggers).

Russell C. Duncan -- Democrat. He has been engaged in the distribution of industrial supplies for many years and previously has been a manufacturer. He will be Associate Chief of the Mill Supplies Unit, Tools Section (Biggers).

John Foley -- Republican. A former Forest Service employee, he has been the Forester for the Pennsylvania Railroad for many years. Foley is regarded as a friend of Gifford Pinchot. He is to be Special Adviser on Lumber and Building Materials (Nelson).

Frederick S. Fales -- Republican. At the time he retired he was Vice President of a Standard Oil Company subsidiary. He is to be Special Consultant in the Office of the Quartermaster General, War Department.

Ted R. Gamble -- Republican. He is a theater owner in Portland, Oregon, and has spent his life in the motion picture theater business. He is to be the Administrator in Oregon of the Defense Savings Staff (Treasury).

Arthur B. Newhall -- Republican. He is Director of the Goodrich Company and was formerly president of one of its subsidiaries. He is now Executive Vice President of the Talon Manufacturing Company. He is to be Consultant, on Executive and Operational Duties, to Batt (Biggers).

JHR

James Rowe, Jr.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941 (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
✓ George W. Simons, Jr.	Area Coordinator	Defense Contract Service, OPM
✓ Charles L. Thompson	Area Coordinator	Defense Contract Service, OPM
✓ Charles W. Allen	Area Coordinator	Defense Contract Service, OPM
✓ Uberto M. Dickey	Area Coordinator	Defense Contract Service, OPM
✓ Paul G. Cabot	Deputy Chief Conservation Section	Production Division
✓ John J. Lenahan	Area Coordinator	Defense Contract Service, OPM
✓ Robert H. Webb-Peploe	Assistant Chief, Bur. of Clearance, Defense Industry Advisory Committees	Purchases Division
✓ Heath McClung Steele	Consultant on Bauxite	Production Division
✓ Thomas S. Dignan	Special Assistant	Labor Division
✓ Russell L. Greenman	Industrial Relations Advisor	Labor Division
✓ Walter P. Chrysler, Jr.	Consultant on Commercial Relations	Office of Coordinator of Commercial and Cultural Relations Between the American Republics
✓ Roger Cortesi	Consultant on ex- pansion of aluminum and magnesium	Financial Section, OPM

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
✓ Charles A. Odgaard	Technical Adviser on Used Tools, Tools Section	Production Division
✓ Edgar S. Correll	Consultant on Air Transportation	Transportation Division
✓ Cyrus McCormick	Consultant Civilian Allocation Division	Office of Price Administration and Civilian Supply

THE WHITE HOUSE
WASHINGTON

July 21, 1941

Memorandum For The President:

Dollar-a-Year Men

You are to approve or disapprove the attached list:

George W. Simons, Jr. -- Democrat. He is a City Planner in Florida. He is to be Area Coordinator in Jacksonville for the Defense Contract Service, OPM.

Charles L. Thompson -- Democrat. He has been an architect in Little Rock, Arkansas, and is Director of several banks there. He is to be Area Coordinator in Little Rock for the Defense Contract Service, OPM.

Charles W. Allen -- Republican. He is opposed to much of the New Deal but strongly backs the Administration's foreign and national defense policy. He has spent his life in a manufacturing company in Louisville, Kentucky. He is to be Area Coordinator in Louisville for the Defense Contract Service, OPM.

Uberto M. Dickey -- Republican. He is president of a dairy products company and a pulp company in Seattle, Washington, and is regarded as one of the leading businessmen in the Northwest. He is to be Area Coordinator in Seattle for the Defense Contract Service, OPM.

Paul C. Cabot -- Republican. He is President of a Boston mutual investment company and also a partner in a research and investment management company. He has at times been an advisor to the Department of Agriculture. He is to be Deputy Chief of the Conservation Section (Biggers).

John J. Lenahan -- Democrat. He is a resident of Buffalo, and is president of several banking companies. He is an active Catholic. Senator Mead is quite anxious that he be appointed. He is to be Area Coordinator in Buffalo for the Defense Contract Service, OPM.

Robert H. Webb-Peploe -- Republican. He has been connected with the Borden Company and with Lever Brothers in Boston. He has previous experience with the White Motor Company and the DuPont Company. His former boss describes him as an extreme snob, although efficient, and said that he had no use for the "common people". He said that he would do a good job, if he did not have to associate with Sidney Hillman. However, the other references are favorable. He is to work under Sidney Weinberg, to be Assistant Chief of the Bureau of Clearance, Defense Industry Advisory Committee.

Heath McClung Steele -- Republican. He is Vice President of The American Metal Company, Ltd. (most of the officers of which are of German descent and origin). This company controls a number of subsidiaries in South America. Steele himself is an American born citizen and has had extensive mining experience. He is to be a Consultant on Bauxite (Biggers).

Thomas S. Dignan -- Democrat. He ran for Congress in 1940 on the Democratic ticket in New Jersey. He has had about ten years of business experience. He is to be a Special Assistant to Hillman.

Russell L. Greenman -- Republican. He is employed by the Brooklyn Chamber of Commerce and is author of several articles on industrial relations. He is to be an Industrial Relations Adviser. (Hillman).

Walter P. Chrysler, Jr. -- Republican. The FBI report does not make him out a very lovable character, particularly on the moral side. However, at Tommy Corcoran's request, you told me to ask Rockefeller to take him on. Rockefeller who was a classmate of his, did so, reluctantly, some time ago. The other day Rockefeller told me that much to his surprise Chrysler is doing an A-1 job and that the President should be given credit for rehabilitating a spoiled rich man's son. Under the circumstances, it is probably best to give him a chance. He is to be Consultant on Commercial Relations (Rockefeller).

Roger Cortesi -- Republican. He was born in Italy, worked for some years with the Associated Press in Washington, was naturalized in 1934, and is a brother of Arnaldo Cortesi, Rome correspondent for the New York Times, who was requested to leave Italy because of his anti-Fascist attitude. Cortesi has also worked for the National City Company and is now employed by Harriman Ripley & Company. It should be noted that Cortesi still has relatives in Italy. Cortesi evidently was brought to Washington by Arthur Bunker (whom you recently disapproved, but who is still active in OPM). Cortesi worked with Associated Press at the same time as Steve Early. All reports indicate he is anti-Fascist. He is to be a Consultant on expansion of aluminum and magnesium, (Biggers).

Charles A. Odegard -- Republican. He is President of a machine tool company in Illinois. He is regarded as extremely competent. He is a naturalized American citizen. He is to be a Technical Adviser on Used Tools (Biggers).

Edgar S. Correll -- Democrat. He is now President of the Air Transport Association, which is the airline association. He was the first Colonel of this country's air corps, and flew in France during the last war. He is a West Point graduate. I have had frequent dealings with Correll in connection with the drafting of the Civil Aeronautics Act and during the fight against Reorganization Plans III and IV and think that he can be safely recommended. You appointed him to the Baker Committee which recommended against a separate airforce. He is to replace C. R. Smith of the American Airlines as Consultant on Air Transportation (Budd).

Cyrus McCormick -- Republican. He is Republican National Committeeman for New Mexico. He is regarded as liberal politically and published a paper at one time supporting Senator Cutting. He has been associated with the International Harvester Company and is now Trustee of Industrial Relations Counsellors, Inc. He is regarded as retired. He is 100% for the Administration's foreign policy. He is to be a Consultant in the Civilian Allocation Division (Henderson).

JWR
James Rowe, Jr.

AUTHORITY TO APPOINT PERSONS AT
A COMPENSATION OF \$1.00 PER ANNUM

Under provisions of the second paragraph of the Civil Activities National Defense Appropriation Act, 1941 (Public No. 667, 76th Congress), the appointment of the following persons at a compensation of \$1.00 per annum is hereby approved:

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Jo Gibson, Jr.	Deputy Administrator	Defense Savings Staff Office of Secretary of Treasury
John Waldo Douglas	Special Consultant	Minerals and Metals Group
Sidney W. Farnsworth	Assistant Chief	Maritime Shipbuilding (Liaison)
Eugene McAuliffe	Area Coordinator	Defense Contract Service, OPM
William L. Petrikin	Area Coordinator	Defense Contract Service, OPM
William S. Rosecrans	Area Coordinator	Defense Contract Service, OPM
Ernest V. Gent	Special Consultant Non-ferrous Minerals and Metals Branch	Priorities Division
Charles Klein	Consultant	Price Administration and Civilian Supply
Roger G. Tenckbury	Technical Adviser Industrial Supplies Unit, Tools Section	Production Division

APPROVED:

FRANKLIN D. ROOSEVELT

White House

THE WHITE HOUSE
WASHINGTON

July 7, 1941

Memorandum For The President;

Dollar-a-year Men

You are to approve or disapprove the attached list:

Jo Gibson, Jr. — Democrat and regarded as a strong New Dealer. He is an investment broker in Nashville, Tennessee, and has been quite active in Democratic politics. He is to be Deputy Administrator, with headquarters in Tennessee, of the Defense Savings Staff (Treasury).

John Waldo Douglas — Republican. He is technical adviser with Revere Copper and Brass Inc., and is to be a Special Consultant in the Minerals and Metals Group (Stettinius).

Sidney W. Farnsworth — Republican. He has had some government experience, was Vice-President of Case Pomeroy and Company, and is now with S. W. Farnsworth Company investigating opportunities for capital investment. He is to be Assistant Chief, Maritime Shipbuilding, liaison between OPM and the Commission.

Eugene McAuliffe — Republican. He is President of several coal companies, probably subsidiaries of the Union Pacific Railroad, and was Federal Fuel Administrator for west coast states during the last war. He is to be Area Coordinator in Nebraska for the Defense Contract Service, OPM.

William Lloyd Petrkin — Republican. He is Chairman of the Board of the Great Western Sugar Company in Denver, Colorado. He is to be Area Coordinator in Colorado for the Defense Contract Service, OPM.

William S. Rosecrans — Republican. He is Chairman of the Board of the Los Angeles branch of the Federal Reserve Bank of San Francisco, and is a Director of several banks. He is to be Area Coordinator in Los Angeles for the Defense Contract Service, OPM.

Ernest V. Gent — Republican. He is Executive Secretary of the American Zinc Institute. He is a naturalized American citizen, having been born in England. He is to be a Special Consultant in the Non-ferrous Minerals and Metals Branch (Stettinius).

Charles Klein — Republican. He is Judge of the Orphans Court in Philadelphia and is a personal friend of Leon Henderson. He is to be a Consultant (Henderson).

Roger G. Tenksbury — Republican. He is with a manufacturing company in Cleveland, Ohio, and is an expert on tools. He is to be a Technical Adviser in the Tools Section (Biggers).

94R
James Rowe, Jr.

Sheet 19

ONE DOLLAR PER YEAR MEN

<u>Name</u>	<u>Designation</u>	<u>Department or Agency</u>
Cothran, Frank Harrison	Area Coordinator	Defense Contract
Blair, William R.	" "	Service-OPM
Norfleet, Jesse P.	" "	" "
Jones H. W.	District Representative Eastern Pennsylvania and Delaware Region.	Labor Divisions Training-within- Industry Program.
Sparks, Robert W.	Assistant Field Director Defense Savings Staff.	Office of the Secretary of the Treasury.
Brown, J. Douglas	Principal Economist	Office of Director Labor Division.

Approved by the President June 20, 1941.

THE WHITE HOUSE
WASHINGTON

June 10, 1941

Memorandum For The President:

Dollar-a-year Men

You are to approve or disapprove the attached list:

Frank Harrison Cothran — Democrat. He is President of the Piedmont & Northern Railway and also the Durham & Southern Railway. He is to be Area Coordinator (North Carolina) for the Defense Contract Service (OPM).

Hull Youngblood — Democrat. The F.B.I. report says that Youngblood was active in the Ku Klux Klan, which information it received from a Klan member. It seems to be fairly well documented and if this is so he should, of course, be disapproved. I think this is a good case to let OPM know why one of its candidates has not been approved because they have been fairly argumentative about the ones turned down in the past. If you agree I will have Wayne Coy tell them. He is to be Area Coordinator (Texas) of the Defense Contract Service (OPM).

William R. Blair — Democrat. He was manager of the Southwest Portland Cement Company in El Paso, Texas. He is to be Area Coordinator (Texas) in the Defense Contract Service (OPM).

Jesse P. Norfleet — Democrat. He is President of the Sledge and Norfleet cotton factors in Memphis. He is a director of the Memphis Branch of the Federal Reserve System. He is to be Area Coordinator (Tennessee) of the Defense Contract Service (OPM).

H. W. Jones — Republican. He is manager of industrial relations for the Atlantic Refining Company in Pennsylvania. He is to be District Representative (Pennsylvania and Delaware) of the Training-within-industry Program (Hillman).

Robert W. Sparks — Republican. He is now Vice President of the Bowery Savings Bank and is a protege of Henry Bruere whom the FBI report describes as having leftist tendencies. Mr. Sparks is, however, very active in the American Legion. He is to be Assistant Field Director (New York) for the Defense Savings Staff.

J. Douglas Brown — Democrat. He supports the Roosevelt Administration. He is Professor of Economics at Princeton and is director of its industrial relations section. He is to be Principal Economist in the Office of the Director of the Labor Division (Hillman).

JHR
James Rowe, Jr.

PSF Dollar a year
man
3-41

THE WHITE HOUSE
WASHINGTON

June 15, 1942

DOLLAR A YEAR MAN

John Jacob Hursh

Approved by the President
June 10th.

PSF
a year Man
THE WHITE HOUSE
WASHINGTON

March 6, 1943

DOLLAR A YEAR MAN

Mr. Bruce Smith - Special Assistant
to Chairman, War Manpower Comm.

Approved, 3-3-43.

THE WHITE HOUSE
WASHINGTON

PSF
\$ a year New

DOLLAR A YEAR MAN

Edward Lasker to be Asst. to the
Secretary of the Navy.

See: Letter to the President from Secy.
Knox - July 10th and the President's
O.K. Letter in files downstairs.