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National Security Council - Records and Access Management NSPDs

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V	22	13	6	1	38288	1000001169

Folder Title:

NSPD-44 [2]

Withdrawn/Redacted Material

The George W. Bush Library

DOCUMENT NO.	FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
010	Directive	Management of Interagency Efforts Concerning Reconstruction and Stabilization	6	12/07/2005	Transferred
011	Memorandum	Memorandum for the President - To: POTUS - From: Steve Hadley	2	11/22/2005	P5;
013	Memorandum	Memorandum - To: Steve Hadley - From: Clint Williamson	1	10/24/2005	P5;
014	Email	RE: NSPD - To: DL-NSC-CROSS - From: G. Timothy Saunders	1	11/30/2005	P5;
016	Memorandum	Memorandum for the President - To: POTUS - From: Steve Hadley	2	11/22/2005	P5;

COLLECTION TITLE:

National Security Council - Records and Access Management

SERIES:

NSPDs

FOLDER TITLE:

NSPD-44 [2]

FRC ID:

38288

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

PRM: Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

Deed of Gift Restrictions

- A. Closed by Executive Order 13526 governing access to national security information.
- B. Closed by statute or by the agency which originated the document.
- C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
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- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

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DOCUMENT NO.	FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
017	Draft	Management of Interagency Efforts Concerning Reconstruction and Stabilization	6	N.D.	P5;
018	Memorandum	Memorandum - To: Steve Hadley - From: Clint Williamson	1	10/19/2005	P5;
019	Draft	Memorandum for the President - To: POTUS - From: Steve Hadley	2	N.D.	P5;
020	Draft	Management of Interagency Efforts Concerning Reconstruction and Stabilization	6	N.D.	P5;
022	Draft	Memorandum for the President - To: POTUS - From: Steve Hadley	1	N.D.	P5;

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023	Draft	Management of Interagency Efforts Concerning Reconstruction and Stabilization	1	N.D.	P5;
024	Draft	Press Points for NSPD...	2	N.D.	P5;
025	Draft	[NSPD-44, pg. 6]	1	N.D.	P5;
026	Draft	Management of Interagency Efforts Concerning Reconstruction and Stabilization	1	N.D.	P5;
026a	Draft	[Memorandum, pg. 2]	1	N.D.	P5;
027	Draft	[Memorandum, pg. 2]	1	N.D.	P5;

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028	Draft	[NSPD-44, pgs. 3-4]	2	N.D.	P5;
029	Email	FW: National Security Presidential Directive... - To: DL-NSC-CROSS - From: John C. Williamson	2	11/29/2005	P5;
030	Draft	[NSPD-44, pg. 6]	1	N.D.	P5;
031	Draft	Memorandum for the President - To: POTUS - From: Steve Hadley	2	N.D.	P5;
032	Draft	Management of Interagency Efforts Concerning Reconstruction and Stabilization	6	N.D.	P5;

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UNCLASSIFIED
NSC/RMO PROFILE

RECORD ID: 0507007
RECEIVED: 11 Oct 05
DOC DATE: 7 Dec 2005
SOURCE REF:

TO: AGENCIES (MISC)

FROM: PRESIDENT (MISC)

KEYWORDS: FOREIGN ASSISTANCE
NSPD

PEACEKEEPING

PERSONS:

SUBJECT: NSPD-44 ON MANAGEMENT OF INTERAGENCY EFFORTS CONCERNING RECONSTRUCTION &
STABILIZATION

ACTION: PRES SGD NSPD-44

DUE DATE: 14 Oct 05

STATUS: C

STAFF OFFICER: JOHN WILLIAMSON (NSC)

FILES: IFD

LOGREF:

DOCUMENT DISTRIBUTION

FOR ACTION

FOR CONCURRENCE

FOR INFO

NSC CHRON
SIMON
WILLIAMSON

COMMENTS:

DISPATCHED BY: _____ DATE: _____ BY HAND W/ATTACH

OPENED BY: WHITEHOUSE\DavidC

CLOSED BY: WHITEHOUSE\KusakJ

DOC 5 of 5

UNCLASSIFIED

UNCLASSIFIED

RECORD ID: 0507007

ACTION DATA SUMMARY REPORT

<u>DOC</u>	<u>ACTION OFFICER</u>	<u>CAO</u>	<u>ASSIGNED</u>	<u>ACTION REQUIRED</u>
2	HADLEY	X	101905 18	FWD TO PRESIDENT FOR SIGNATURE
3	HADLEY	Z	102405 18	FWD TO PRESIDENT FOR SIGNATURE
3	WILLIAMSON	X	111805 13	FOR REDO
4	PRESIDENT	X	112205 14	FOR SIGNATURE
5		X	120805 11	PRES SGD NSPD-44

DISPATCH DATA SUMMARY REPORT

<u>DOC</u>	<u>DATE</u>	<u>DISPATCH OFFICER</u>	<u>DISPATCH ACTION</u>
5	120705	CARD, A	Action
5	120705	MINETA, N	Action
5	120705	NATSIOS, A	Action
5	120705	PACE, P	Action
5	120705	RUMSFELD, D	Action
5	120705	SNOW, J	Action
5	120705	VICE PRESIDENT	Action
5	120705	HADLEY	Action
5	120705	KAPLAN, J	Action
5	120705	GUITERREZ, LUCIO	Action
5	120705	RICE, C	Action
5	120705	JOHANNES, M	Action
5	120705	GONZALES, A	Action
5	120705	NEGROPONTE, J	Action
5	120705	MIERS, H	Action
5	120705	CHERTOFF, M	Action
5	120705	BODMAN, S	Action
5	120705	LEAVITT, M	Action

UNCLASSIFIED

NATIONAL SECURITY COUNCIL
THE WHITE HOUSE

PROOFED BY: _____ LOG # 7007
URGENT NOT PROOFED: _____ SYSTEM PRS INT ARS
BYPASSED WW DESK: _____ DOCLOG 3 A/O _____

	SEQUENCE TO	INITIAL/DATE	DISPOSITION
<u>7/66</u> HAINES	_____	_____	_____
GRAVER	_____	_____	_____
WISECUP	_____	_____	_____
GRADY	<u>1</u>	<u>HA 12/7</u>	_____
BURNETT	_____	_____	_____
LAGO	<u>2</u>	<u>pl 12/7</u>	_____
SHIRZAD	_____	_____	_____
CROUCH	_____	_____	_____
HADLEY	_____	_____	_____
SITUATION ROOM	_____	_____	_____
WEST WING DESK	<u>3</u>	<u>JFK 12/8</u>	<u>D</u>
RECORDS MGMT.	_____	_____	_____
_____	_____	_____	_____
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_____	_____	_____	_____

A = ACTION I = INFORMATION D = DISPATCH R = RETAIN N = NO FURTHER ACTION

CC:

105 DEC 7 1966

COMMENTS:

NEEDS NSAD NUMBER

EXEC SEC OFFICE HAS DISKETTE _____

**NATIONAL SECURITY COUNCIL
THE WHITE HOUSE**

PROOFED BY: _____ LOG # 7007 ⁷⁴⁰⁰
 URGENT NOT PROOFED: _____ SYSTEM PRS INT ARS
 BYPASSED WW DESK: _____ DOCLOG 1 A/O 01

	SEQUENCE TO	INITIAL/DATE	DISPOSITION
HAINES	_____	_____	_____
GRAVER	_____	_____	_____
WISECUP	_____	_____	_____
GRADY	<u>1</u>	<u>614-25</u>	_____
BURNETT	_____	_____	_____
LAGO	_____	_____	_____
SHIRZAD	_____	_____	_____
CROUCH	<u>2</u>	<u>PH for SM</u>	_____
HADLEY	<u>3</u>	_____	_____
SITUATION ROOM	<u>4</u>	_____	_____
WEST WING DESK	_____	_____	_____
RECORDS MGMT	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

A = ACTION I = INFORMATION D = DISPATCH R = RETAIN N = NO FURTHER ACTION

CC:

COMMENTS:

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EXEC SEC OFFICE HAS DISKETTE portal

8

NATIONAL SECURITY COUNCIL
THE WHITE HOUSE

PROOFED BY: _____ LOG # 7007
 URGENT NOT PROOFED: _____ SYSTEM PRS INT ARS
 BYPASSED WW DESK: _____ DOCLOG _____ A/O _____

	SEQUENCE TO	INITIAL/DATE	DISPOSITION
HAINES	_____	_____	_____
GRAVER	_____	_____	_____
WISECUP	_____	_____	_____
GRADY	<u>1</u>	<u>11/12/24</u>	_____
BURNETT	_____	_____	_____
LAGO	_____	_____	_____
SHIRZAD	_____	_____	_____
CROUCH	<u>H</u>	_____	_____
HADLEY	_____	_____	_____
SITUATION ROOM	_____	_____	_____
WEST WING DESK	_____	_____	_____
RECORDS MGMT	_____	_____	_____
_____	<u>2</u>	_____	<u>PTN</u>
_____	_____	_____	<u>TO</u>
_____	_____	_____	<u>DIR</u>

A = ACTION I = INFORMATION D = DISPATCH R = RETAIN N = NO FURTHER ACTION

CC:

COMMENTS:

05 OCT 19 00 00

EXEC SEC OFFICE HAS DISKETTE portal

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20504

December 7, 2005

MEMORANDUM FOR RECIPIENTS OF NSPD-44

SUBJECT: Distribution of NSPD-44

Attached is your agency's copy of National Security Presidential Directive/NSPD-44. Regardless of whether the text is classified or unclassified, this Presidential document should be carefully safeguarded.

Since NSPDs communicate new Presidential policy on sensitive foreign policy and national security topics, copies should be redistributed within your department or agency only on a need to know basis. Broader dissemination of policy decisions, as necessary, should take place by providing a summary of the NSPD to appropriate staff or by including relevant portions in agency directives or policy guidance.

NSPDs should not be redistributed beyond your department or agency or overseas within your department or agency without the advance approval of the NSC. Likewise, all public requests for copies of or access to NSPDs, or Presidential Directives of prior administrations, should be referred to the NSC. All such requests for redistribution should be faxed to the NSC's Senior Director for Records and Access Management at 202-456-9200.



V. Phillip Lago
Executive Secretary

THE WHITE HOUSE
WASHINGTON
December 7, 2005

NATIONAL SECURITY PRESIDENTIAL DIRECTIVE/NSPD-44

MEMORANDUM FOR THE VICE PRESIDENT

THE SECRETARY OF STATE
THE SECRETARY OF THE TREASURY
THE SECRETARY OF DEFENSE
THE ATTORNEY GENERAL
THE SECRETARY OF AGRICULTURE
THE SECRETARY OF COMMERCE
THE SECRETARY OF HEALTH AND HUMAN SERVICES
THE SECRETARY OF TRANSPORTATION
THE SECRETARY OF ENERGY
THE SECRETARY OF HOMELAND SECURITY
CHIEF OF STAFF TO THE PRESIDENT
DIRECTOR, OFFICE OF MANAGEMENT AND BUDGET
DIRECTOR OF NATIONAL INTELLIGENCE
ASSISTANT TO THE PRESIDENT FOR NATIONAL SECURITY
AFFAIRS
ASSISTANT TO THE PRESIDENT AND COUNSEL TO THE
PRESIDENT
ADMINISTRATOR, AGENCY FOR INTERNATIONAL
DEVELOPMENT
CHAIRMAN, JOINT CHIEFS OF STAFF

SUBJECT: Management of Interagency Efforts Concerning
Reconstruction and Stabilization

Introduction

The purpose of this Directive is to promote the security of the United States through improved coordination, planning, and implementation for reconstruction and stabilization assistance for foreign states and regions at risk of, in, or in transition from conflict or civil strife.

Policy

The United States has a significant stake in enhancing the capacity to assist in stabilizing and reconstructing countries or regions, especially those at risk of, in, or in transition from conflict or civil strife, and to help them establish a sustainable path toward peaceful societies, democracies, and

market economies. The United States should work with other countries and organizations to anticipate state failure, avoid it whenever possible, and respond quickly and effectively when necessary and appropriate to promote peace, security, development, democratic practices, market economies, and the rule of law. Such work should aim to enable governments abroad to exercise sovereignty over their own territories and to prevent those territories from being used as a base of operations or safe haven for extremists, terrorists, organized crime groups, or others who pose a threat to U.S. foreign policy, security, or economic interests.

Responsibilities of the Department of State

Need for Coordinated U.S. Efforts. To achieve maximum effect, a focal point is needed (i) to coordinate and strengthen efforts of the United States Government to prepare, plan for, and conduct reconstruction and stabilization assistance and related activities in a range of situations that require the response capabilities of multiple United States Government entities and (ii) to harmonize such efforts with U.S. military plans and operations. The relevant situations include complex emergencies and transitions, failing states, failed states, and environments across the spectrum of conflict, particularly those involving transitions from peacekeeping and other military interventions. The response to these crises will include among others, activities relating to internal security, governance and participation, social and economic well-being, and justice and reconciliation.

Coordination. The Secretary of State shall coordinate and lead integrated United States Government efforts, involving all U.S. Departments and Agencies with relevant capabilities, to prepare, plan for, and conduct stabilization and reconstruction activities. The Secretary of State shall coordinate such efforts with the Secretary of Defense to ensure harmonization with any planned or ongoing U.S. military operations across the spectrum of conflict. Support relationships among elements of the United States Government will depend on the particular situation being addressed.

To achieve the objectives of this directive, the Secretary of State shall be responsible for the following functions and may direct the Coordinator for Reconstruction and Stabilization ("Coordinator") to assist the Secretary to:

- (1) Develop and approve strategies, with respect to U.S. foreign assistance and foreign economic cooperation, for reconstruction and stabilization activities directed towards foreign states and regions at risk of, in, or in transition from conflict or civil strife;
- (2) Ensure program and policy coordination among Departments and Agencies of the United States Government in carrying out the policies set forth in the Foreign Assistance Act of 1961, the Arms Export Control Act, and other relevant assistance laws, as well as section 408 of the Departments of Commerce, Justice, and State, the Judiciary and related Agencies and Appropriations Act, 2005, with respect to such states;
- (3) Coordinate interagency processes to identify states at risk of instability, lead interagency planning to prevent or mitigate conflict, and develop detailed contingency plans for integrated United States Government reconstruction and stabilization efforts for those states and regions and for widely applicable scenarios, which are integrated with military contingency plans, where appropriate;
- (4) Provide United States Government decision makers with detailed options for an integrated United States Government response in connection with specific reconstruction and stabilization operations including to recommend when to establish a limited-time PCC-level group to focus on a country or region facing major reconstruction and stabilization challenges;
- (5) Coordinate United States Government responses for reconstruction and stabilization with the Secretary of Defense to ensure harmonization with any planned or ongoing U.S. military operations, including peacekeeping missions, at the planning and implementation phases; develop guiding precepts and implementation procedures for reconstruction and stabilization which, where appropriate, may be integrated with military contingency plans and doctrine;
- (6) Coordinate reconstruction and stabilization activities and preventative strategies with foreign countries, international and regional organizations, nongovernmental organizations, and private sector entities with capabilities that can contribute to such efforts provided that the Secretary of the Treasury shall lead coordination with the international financial institutions and multilateral financing bodies and shall facilitate the Secretary of State's stabilization and reconstruction work with respect to these institutions and bodies;
- (7) As appropriate, work with people and organizations, including in expatriate and foreign communities, with relevant ties, expertise, or knowledge related to countries

- in which the United States may conduct stabilization and reconstruction activities;
- (8) Develop strategies to build partnership security capacity abroad and seek to maximize nongovernmental and international resources for reconstruction and stabilization activities;
 - (9) Lead United States Government development of a strong civilian response capability including necessary surge capabilities; analyze, formulate, and recommend additional authorities, mechanisms, and resources needed to ensure that the United States has the civilian reserve and response capabilities necessary for stabilization and reconstruction activities to respond quickly and effectively;
 - (10) Identify lessons learned and integrate them into operations;
 - (11) Resolve relevant policy, program, and funding disputes among United States Government Departments and Agencies with respect to U.S. foreign assistance and foreign economic cooperation, related to reconstruction and stabilization consistent with the Office of Management and Budget's budgetary and policy coordination functions; and
 - (12) When necessary, identify appropriate issues for resolution or action through the NSC interagency process in accordance with NSPD-1. Such issues would include the establishment of a PCC-level group as described in sub-paragraph (4) above.

Responsibilities of Other Executive Departments and Agencies

To enable the Secretary of State to carry out the responsibilities in this directive and to support stabilization and reconstruction activities and requirements with necessary resources, Executive Departments and Agencies whose programs and personnel may be able to assist in addressing the relevant challenges will:

- (1) Coordinate with S/CRS during budget formulation for relevant reconstruction and stabilization activities prior to submission to OMB and the Congress or as required to coordinate reconstruction and stabilization activities;
- (2) Identify, develop, and provide the Coordinator with relevant information on capabilities and assets;
- (3) Identify and develop internal capabilities for planning and for resource and program management that can be mobilized in response to crises;
- (4) Identify within each agency current and former civilian employees skilled in crisis response, including employees employed by contract, and establish under each agency's authorities mechanisms to reassign or reemploy skilled

- personnel (including by contract) and mobilize associated resources rapidly in response to crises;
- (5) Assist in identifying situations of concern, developing action and contingency plans, responding to crises that occur, assessing lessons learned, and undertaking other efforts and initiatives to ensure a coordinated U.S. response and effective international reconstruction and stabilization efforts;
 - (6) Designate appropriate senior United States Government officials and government experts as points of contact to participate in relevant task forces, planning processes, gaming exercises, training, after action reviews, and other essential tasks; and
 - (7) Make available personnel on a non-reimbursable basis, as appropriate and feasible, to work as part of the Office of Reconstruction and Stabilization and develop plans for additional personnel exchanges, as appropriate, across departments and agencies to increase interoperability for stabilization and reconstruction operations.

Coordination between the Secretary of State and the Secretary of Defense

The Secretaries of State and Defense will integrate stabilization and reconstruction contingency plans with military contingency plans when relevant and appropriate. The Secretaries of State and Defense will develop a general framework for fully coordinating stabilization and reconstruction activities and military operations at all levels where appropriate.

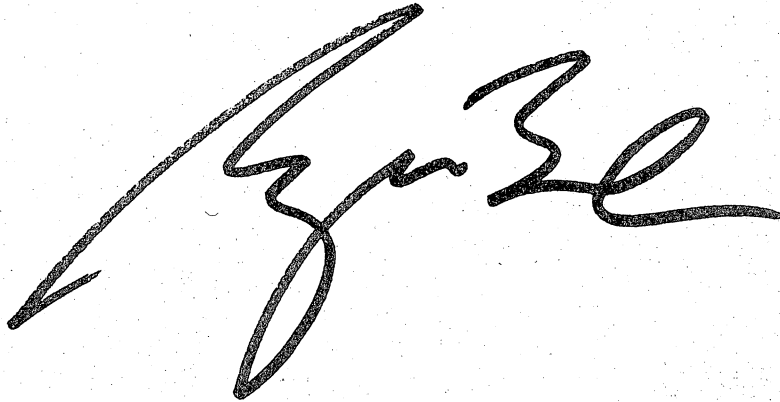
Within the scope of this NSPD, and in order to maintain clear accountability and responsibility for any given contingency response or stabilization and reconstruction mission, lead and supporting responsibilities for agencies and departments will be designated using the mechanism outlined in NSPD-1. These lead and supporting relationships will be re-designated as transitions are required.

Policy Coordination Committee

I hereby establish a Policy Coordination Committee (PCC) for Reconstruction and Stabilization Operations. The PCC will be chaired by the Coordinator for Reconstruction and Stabilization and a designated member of the NSC staff. The PCC shall include representatives in accordance with NSPD-1.

Nothing in this directive shall be construed to impair or otherwise affect the authority of the Director of the Office of Management and Budget relating to budget, administrative, or legislative proposals. In addition, this Directive is not intended to, and does not: (1) affect the authority of the Secretary of Defense or the command relationships established for the Armed Forces of the United States; (2) affect the DNI's and D/CIA's authorities under title 50 of US Code; (3) affect the authority of the President's Special Coordinator for International Disaster Assistance under Section 493 of the Foreign Assistance Act of 1961, as amended; and, (4) create any right or benefit, substantive or procedural, enforceable at law or in equity, by a party against the United States, its departments, agencies, entities, instrumentalities, its officers or employees, or any other person.

This directive supersedes Presidential Decision Directive/NSC 56, May 20, 1997, "Managing Complex Contingency Operations."

A handwritten signature in dark ink, appearing to read "George W. Bush". The signature is written in a cursive, flowing style with a large initial "G" and a prominent "W".

Withdrawal Marker

The George W. Bush Library

FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
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**This marker identifies the original location of the withdrawn item listed above.
For a complete list of items withdrawn from this folder, see the
Withdrawal/Redaction Sheet at the front of the folder.**

COLLECTION:

National Security Council - Records and Access Management

SERIES:

NSPDs

FOLDER TITLE:

NSPD-44 [2]

FRC ID:

38288

OA Num.:

4050

NARA Num.:

FOIA IDs and Segments:

2014-0390-F

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**Press Points for NSPD on Management of Interagency Efforts
Concerning Reconstruction and Stabilization**

Background

In April 2004, the NSC Principals Committee approved an NSC staff proposal to create an office in the Department of State which would have responsibility for coordinating civilian stabilization and reconstruction efforts in post-conflict or failed state situations. In July 2004, the Office of the Coordinator for Reconstruction and Stabilization (S/CRS) was established, and Ambassador Carlos Pascual was appointed to head the office. To clearly define the responsibilities of S/CRS and to facilitate better interagency coordination in responding to crisis situations, the President has signed this National Security Presidential Directive.

Specific Points

- This NSPD was issued to improve the United States Government's civilian capabilities in responding to post-conflict, failed state, or other overseas crisis situations.
- The NSPD designates S/CRS as the lead office in coordinating such responses and provides a process for key agencies, but particularly the Department of Defense, to work together effectively when crises arise.
- Since the attacks of 9/11 originated in Afghanistan - a failed state by any definition - it is clear that our national security interests require that we do everything possible to prevent weak states from collapsing into havens for terrorists, organized crime groups, and traffickers in weapons, narcotics, and human beings.
- For the past 15 years, the United States has participated in numerous post-conflict and peacekeeping missions in places such as Haiti, Somalia, Bosnia, Kosovo, Liberia, Iraq, and Afghanistan. We need a civilian response capability that matches our military capabilities for dealing with such changes.
- (If asked) This NSPD was not issued in response to problems in Iraq, but rather to address long-standing deficiencies in our civilian response capabilities dating back to the end of the Cold War.
- (If asked) This is not an indicator that the Administration is planning for another "Iraq." Rather, in the future, as has been the case in the past, most U.S. post-conflict missions

will be in the context of multinational operations such as U.N. peacekeeping missions. We must be better prepared for those scenarios as well as the unlikely situations when we must act alone or with a limited number of allies.

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FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Memorandum	Memorandum - To: Steve Hadley - From: Clint Williamson	1	10/24/2005	P5;

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National Security Council - Records and Access Management

SERIES:

NSPDs

FOLDER TITLE:

NSPD-44 [2]

FRC ID:

38288

OA Num.:

4050

NARA Num.:

FOIA IDs and Segments:

2014-0390-F

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FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Email	RE: NSPD - To: DL-NSC-CROSS - From: G. Timothy Saunders	1	11/30/2005	P5;

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CLOSE HOLD

WHITE HOUSE STAFFING MEMORANDUM

Date: 11/22/05 4:00 P.M. ACTION / CONCURRENCE / COMMENT DUE BY: 11/28/05 12:00 P.M.

**NATIONAL SECURITY PRESIDENTIAL DIRECTIVE ON MANAGEMENT OF
INTERAGENCY EFFORTS CONCERNING RECONSTRUCTION AND**

Subject: STABILIZATION

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	☒	☐	MCCLELLAN	☐	☒
CARD	☒	☐	MCGURN	☐	☐
ALLEN	☒	☐	MIERS	☒	☐
BARTLETT	☒	☐	ROVE	☒	☐
BENNETT	☐	☐	TOWNSEND	☒	☐
BERNANKE	☒	☐	TOWEY	☐	☐
BOLTEN	☒	☐	WALLACE	☒	☐
CONNAUGHTON	☐	☐	WOLFF	☒	☐
GERSON	☐	☐	WRIGHT	☒	☐
HADLEY	☐	☒	CLERK 	☐	☒
HAGIN	☐	☐	_____	☐	☐
HUBBARD	☒	☐	_____	☐	☐
KAVANAUGH	☒	☐	_____	☐	☐
MARBURGER	☐	☐	_____	☐	☐

REMARKS:
PLEASE FORWARD COMMENTS DIRECTLY TO CLINT WILLIAMSON, EXT. 6-7154/FAX 6-9280,
BY 12:00 P.M. ON MONDAY, NOVEMBER 28, 2005, WITH A COPY TO THE STAFF SECRETARY.

THANK YOU.

CLOSE HOLD

RESPONSE: _____

Brett Kavanaugh
Assistant to the President
and Staff Secretary
Ext. 62702
FAX Ext. 62215

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FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Memorandum	Memorandum for the President - To: POTUS - From: Steve Hadley	2	11/22/2005	P5;

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Press Points for NSPD on Management of Interagency Efforts Concerning Reconstruction and Stabilization

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- The NSPD designates S/CRS as the lead office in coordinating such responses and provides a process for key agencies, but particularly the Department of Defense, to work together effectively when crises arise.
- Since the attacks of 9/11 originated in Afghanistan - a failed state by any definition - it is clear that our national security interests require that we do everything possible to prevent weak states from collapsing into havens for terrorists, organized crime groups, and traffickers in weapons, narcotics, and human beings.
- For the past 15 years, the U.S. has participated in numerous post-conflict and peacekeeping missions in places such as Haiti, Somalia, Bosnia, Kosovo, Liberia, Iraq, and Afghanistan. While our military capabilities are well-developed for such missions, we have repeatedly patched together our civilian responses in an ad-hoc fashion, resulting in delays and ineffective actions on the ground.
- (If asked) This NSPD was not issued in response to problems in Iraq, but rather to address long-standing deficiencies in our civilian response capabilities dating back to the end of the Cold War.
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FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Draft	Press Points for NSPD...	2	N.D.	P5;

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National Security Council - Records and Access Management

SERIES:

NSPDs

FOLDER TITLE:

NSPD-44 [2]

FRC ID:

38288

OA Num.:

4050

NARA Num.:

FOIA IDs and Segments:

2014-0390-F

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Email	FW: National Security Presidential Directive... - To: DL-NSC-CROSS - From: John C. Williamson	2	11/29/2005	P5;

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Draft	Memorandum for the President - To: POTUS - From: Steve Hadley	2	N.D.	P5;

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Press Points for NSPD on Management of Interagency Efforts Concerning Reconstruction and Stabilization

Background

In April 2004, the NSC Principals Committee approved an NSC staff proposal to create an office in the Department of State which would have responsibility for coordinating civilian stabilization and reconstruction efforts in post-conflict or failed state situations. In July 2004, the Office of the Coordinator for Reconstruction and Stabilization (S/CRS) was established, and Ambassador Carlos Pascual was appointed to head the office. To clearly define the responsibilities of S/CRS and to facilitate better interagency coordination in responding to crisis situations, the President has signed this National Security Presidential Directive.

Specific Points

- This NSPD was issued to improve the United States Government's civilian capabilities in responding to post-conflict, failed state, or other overseas crisis situations.
- The NSPD designates S/CRS as the lead office in coordinating such responses and provides a process for key agencies, but particularly the Department of Defense, to work together effectively when crises arise.
- Since the attacks of 9/11 originated in Afghanistan - a failed state by any definition - it is clear that our national security interests require that we do everything possible to prevent weak states from collapsing into havens for terrorists, organized crime groups, and traffickers in weapons, narcotics, and human beings.
- For the past 15 years, the United States has participated in numerous post-conflict and peacekeeping missions in places such as Haiti, Somalia, Bosnia, Kosovo, Liberia, Iraq, and Afghanistan. While our military capabilities are well-developed for such missions, we have repeatedly patched together our civilian responses in an ad-hoc fashion, resulting in delays and ineffective actions on the ground.
- (If asked) This NSPD was not issued in response to problems in Iraq, but rather to address long-standing deficiencies in our civilian response capabilities dating back to the end of the Cold War.

- (If asked) This is not an indicator that the Administration is planning for another "Iraq." Rather, in the future, as has been the case in the past, most U.S. post-conflict missions will be in the context of multinational operations such as U.N. peacekeeping missions. We must be better prepared for those scenarios as well as the unlikely situations when we must act alone or with a limited number of allies.