

WITHDRAWAL SHEET

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Date: 1/28/99

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
1. Schedule	Wednesday, 3/4/81 (partial), 1p	3/3/812	P6/F6

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National security classified information [(a)(1) of the PRA].
- P-2 Relating to appointment to Federal office [(a)(2) of the PRA].
- P-3 Release would violate a Federal statute [(a)(3) of the PRA].
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA].
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA].
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA].
- C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- F-1 National security classified information [(b)(1) of the FOIA].
- F-2 Release could disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA].
- F-3 Release would violate a Federal statute [(b)(3) of the FOIA].
- F-4 Release would disclose trade secrets or confidential commercial or financial information [(b)(4) of the FOIA].
- F-6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA].
- F-7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA].
- F-8 Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA].
- F-9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA].

THE WHITE HOUSE

WASHINGTON

March 3, 1981

4:30 pm

THE PRESIDENT'S SCHEDULE
Wednesday, March 4, 1981

8:30 am (60 min)	<u>Breakfast with Freshmen Republican Congressmen</u> (Max Friedersdorf) Press Photo Opportunity	State Dining Room
9:30 am (10 min)	<u>Mrs. Ursula Meese</u> (Michael Deaver) Press Photo Opportunity	Oval Office
9:45 am (30 min)	<u>Staff Time</u>	Oval Office
10:15 am (15 min)	<u>National Security Briefing</u> (Richard V. Allen)	Oval Office
10:30 am (15 min)	<u>Meeting with James Baker, Ed Meese, Michael Deaver, Max Friedersdorf and James Brady</u>	Oval Office
11:15 am (60 min)	<u>National Security Council Meeting</u> (Richard V. Allen) (No Press Coverage)	Cabinet Room
12:15 am (10 min)	<u>Easter Seal Poster Child</u> (Elizabeth Dole) Press Photo Opportunity	Oval Office
12:30 pm	<u>Return to Residence for Lunch</u>	
4:00 pm (30 min)	<u>Official Portrait of the President and First Lady</u> (Michael Evans)	Blue Room
7:20 pm	<u>Depart White House for Fairfax Hotel</u>	
7:30 pm	<u>Arrive Jockey Club for Private Dinner with M/M Bloomingdale, M/M Annenberg and M/M Wick</u> (Rick Ahearn) Traveling Press Pool	Jockey Club Fairfax Hotel

SENIOR STAFF MEETING ACTION ITEMS (3/31/81)

1. Ruge briefing on condition of President/Brady/Secret Service agent. The President recovering well; Brady better than they thought, but in serious condition; Secret Service agent progressing well.

2. The Vice President said that the perception of the next several days should be one of government continuing in a routine fashion; the President remains in charge; the Vice President standing in for him regarding certain events. Meese/Baker directed that staff:

-- Refer press questions on yesterday's events to press section.

-- Not engage in discussions of right and wrong regarding who in charge; point is there was continuity, government functioned, there was a team effort, VP/Meese/Baker/Haig and others in constant communication.

-- Question on adequacy of security to be referred to Treasury/Secret Service.

3. Schedule for the rest of the week:

-- Today

- We will continue fanfare for Van Agt; V.P. will meet.

- If possible on V.P. schedule, he will drop by CSIS dinner honoring Simon.

-- Wednesday

- Illinois trip cancelled.

- Meeting with Baker/Percy/Helms will be kept on schedule. Question as to whether V.P. will attend. Meese/Baker/Friedersdorf to decide.

-- Thursday

- Meeting with Leon Sullivan will be maintained; V.P. to attend.

- Same for meeting with Black supporters.

- Same for Cabinet meeting.

- V.P. to stand-in for meeting with Deputy Prime Minister of Poland.
- Meese/Baker/Friedersdorf to consider whether Congressional meetings Thursday to continue.
- Internal preparations for auto industry package to go forward; question as to whether we keep this on schedule for V.P.

-- Friday

- Cabinet Council on Natural Resources and Environment will continue; V.P. to attend if possible. Fuller to do briefing memo for President on issues involved.
 - Same with national security planning meeting.
4. Consideration to be given to V.P. meeting with President in hospital for 20 minutes daily beginning tomorrow.
 5. Allen to get information on President-Lopez Portillo call to Baker; President should be asked if he still wishes to make call.
 6. Gergen to revise news plan in light of events.
 7. Fuller to prepare agenda for Thursday Cabinet Meeting, possibly folding in results of Cabinet Council meetings.
 8. Preparations Tuskegee speech 4/12 to continue. President may not make it, but V.P. may wish to.
 9. Swearing-in of minority members of Administration: Dole to provide list to Meese/Baker. Will then determine when to schedule.
 10. There are not anticipated to be any changes in the foreign visitors schedule.
 11. Harper/Fielding/Anderson/Fuller to advise Meese on issue of Federal Regional Commissions.
 12. Deaver et al will review issue of current plans for Mexican trip.

SENIOR STAFF MEETING ACTION ITEMS (3/30/81)

1. White House staff seeking to use residence for social events should check with McCoy before scheduling.
2. Draft speech for Illinois trip (Wednesday) sent to President last Friday.
3. Uhlmann (OPD) and Horowitz (OMB) to work on position regarding Legal Services Corporation. Harper to get budget session sheets to Meese on whether Legal Services Corporation, along with other categorical programs, are subsumed into block grants.
4. Friedersdorf expects we will be in position to have Senate leadership meet with President tomorrow on Reconciliation Bill.
5. Grain price support bill signing tomorrow; Khachigian preparing Presidential statement.
6. Gergen to arrange for Presidential statement on Crocker trip to Africa (seeking to reinstitute process on Namibia). Deaver to check with President whether leadership can meet with him 11:00 a.m. today to be briefed on this issue, then get Friedersdorf to arrange. Since press already aware of trip, need to make sure President sets record straight.
7. There will be no announcement on Simon-chaired Productivity Council until membership determined and Council fleshed out. Meese suggests the President be indefinite on Council but state that Simon will be taking up a number of important tasks for the Administration (NOTE: Simon wanted to be sure there was daylight between demise of Coalition for New Beginning and establishment of his Council).
8. The auto package will be released Wednesday. This largely regulatory.
9. Agreed that Haig should meet with President before leaving for Middle East, probably Friday morning.
10. Memorandum on investigating and reducing USG PR materials should be ready for release tomorrow; egregious examples being included now.
11. Fielding to report on situation regarding hiring and firing of US Attorneys at tomorrow's Senior Staff meeting.

12. Khachigian/Gergen/Anderson to get together on Presidential statement at Tuskegee 4/12. (Noted that Tuskegee Mayor a black Democrat who is supportive of RR.)
13. Harper view supported that should not go ahead with OPM bill to provide derivative preference for spouses of Viet-nam veterans. Meese notes that should look at question of whether appropriate to have derivative preference for spouses of disabled veterans (whether Viet-nam or not).
14. Agreed that should extend GI benefits for two years for Viet-nam veterans. Harper has action.
15. In dealing with amendments to reconciliation bill, OMB will try to end up with result that has same aggregate budget impact.
16. Allen to work with Weinberger in NSC system on assuring that ELF communications system for nuclear submarines is fully discussed in NSC system, that decision is not made at low level. Garrick reported that CNO thinking of cancelling funding as of 4/1.
17. HHS looking at long-term social security financing. Question of whether need private task force to look at this. Anderson will see where this stands.

MEESE/DEAVER BREAKFAST AND SENIOR STAFF MEETING (3/30/81)

A. Breakfast

1. Has RR talked to Connally or Clements about Connally being head of the PFIAB; thought we had settled on Armstrong. Need to call Armstrong back.
2. Barrett says Ford is willing to be in D.C. 4/3 to debrief on China; Barrett says Ford has some significant things to report. Who should he debrief?
-- at least VP and Haig; suggest include Meese/Baker/Allen.
-- Ford will send letter via Scowcroft for RR.
3. You may wish to report on grain embargo discussion over weekend. Important to consult/inform before go public (assuming Poland recedes as crisis) in order to get credit with farm groups.

B. Senior Staff

1. Go over schedule (attached).
2. Before scheduling social events in the residence, discuss with McCoy first. See attached memo.
3. From Friday Senior Staff: does Nofziger have list of minority appointees whose swearing-ins the President should attend?
4. Preparations for Illinois trip Wednesday?
5. Preparations for PM Von Agt visit Tuesday?
- 6.

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

March 20, 1981

Rank:

Senior Staff
Wg.

ABT

FOR JIM BAKER

FROM PETER McCOY

RE [REDACTED] ents

Would you please suggest, [REDACTED] senior staff meeting, that prior to the scheduling of any social event in the residence the office involved must first discuss the event with me and then submit their request to scheduling.

We have already run into the problem of a request being approved by scheduling and guests being invited when in fact the residence has already been committed for another event.

In addition, I think it important to stress that all invitations for inclusion in social events must be issued by the Social Office. [REDACTED] feel no mention of the Friedersdorf exception need be made.

THANKS,
Peter

SENIOR STAFF MEETING ACTIONS ITEMS (3/27/81)

1. Nofziger to pull together list of appointees whose swearing-in the President might attend for political purposes (e.g., women, Hispanics, Blacks).
2. Dole to submit recommendation early next week on whether to cancel (for budget reasons) the Conference on Children and Youth.
3. The report on the auto industry will be delayed from Tuesday/Wednesday to Thursday of next week. Anderson, OMB waste fighters, and Miller's anti-regulation team should review the report. Draft of report should be at White House Tuesday, 3/31.
4. OMB letter to Fauntroy on Congressional Black Caucus resolution (re budget) will be coordinated with Speakers-to-Blacks program. Dole indicated we have no one recruiting Blacks. Deaver to speak with Dole on this.
5. Harper noted that audio-visual waste report will be delayed until Tuesday, 3/31 to incorporate accomplishments to date at EPA.
6. Allen/Anderson will seek further delay (until after Mexican trip) of countervailing duties on Mexican leather.
7. Deaver will receive additional suggested names for President's representative for Australia-America Week. President had noted ability to handle heavy speaking engagements should be taken into consideration in selection of candidate.

Items to Raise with Meese/Deaver and Senior Staff Meeting (3/27/81)

A. Items to raise

1. Space shuttle now scheduled for Sunday, April 12. RR will be in Alabama. Who should represent the President?
2. Do we want RR to swear-in Hispanic for SBA?
3. RR call regarding trade delegation to Japan.
4. White House Fellows Commission -- White House staff members (memo attached).
5. Senior Staff Meetings: Reduce attendance (memo attached).

B. Senior Staff

1. Go over schedule (attached).
2. White House Conference on Youth: Call on Ed Thomas or Ed Meese.

March 26, 1981
5:00 pm

THE WHITE HOUSE

WASHINGTON
THE PRESIDENT'S SCHEDULE
Friday, March 27, 1981

8:45 am (30 min)	<u>Staff Time</u>	Oval Office
9:15 am (30 min)	<u>National Security Briefing</u> (Richard V. Allen)	Oval Office
9:45 am (15 min)	<u>Meeting with James Baker, Edwin Meese, Michael Deaver, Max Friedersdorf, James Brady and David Gergen</u>	Oval Office
10:00 am (20 min)	<u>GOP Members of House, Ways & Means Committee</u> (Max Friedersdorf)	Oval Office
10:20 am (40 min)	<u>Personal Staff Time</u>	Oval Office
11:00 am (30 min)	<u>Meeting with Ethnic Supporters</u> (Lyn Nofziger) Press Photo Pool	Cabinet Room
11:50 am (5 min)	<u>Baseball Hall of Fame Presentation</u> (Joseph W. Canzeri) Press Photo Pool	Oval Office
12:00 pm (60 min)	<u>Luncheon for Baseball Hall of Famers</u> (Joseph W. Canzeri) Open Press Coverage	State Dining Room
1:00 pm (15 min)	<u>Meeting with U. S. Sister City Program representatives in recognition of the 25th anniversary of the program</u> (Richard Williamson) Open Press if in Rose Garden Press Photo Pool if in Cabinet Room	Rose Garden (Backup location Cabinet Room)
1:40 pm (5 min)	<u>Dr. Glenn Campbell</u> (Martin Anderson) White House Photographer	Oval Office
1:45 pm (5 min)	<u>Senator Mark Andrews, et al</u> (Max Friedersdorf) White House Photographer	Oval Office
2:00 pm (60 min)	<u>Staff Time</u>	Oval Office
3:30 pm (30 min)	<u>Interview with Lou Cannon and Lee Lescaze of The Washington Post</u> (James Brady)	Oval Office
4:15 pm (6 min)	<u>Personal Staff Time</u>	Oval Office
5:15 pm (30 min)	<u>Staff Time</u>	Oval Office
5:00 pm	<u>To Residence</u>	
7:00 pm	<u>The President and Mrs. Reagan will have Private Dinner with Sen. and Mrs. Paul Laxalt</u>	Residence

"EYES ONLY"

THE WHITE HOUSE

WASHINGTON

March 26, 1981

NOTE FOR JAB

FROM: FSMH *Frank*

SUBJECT: White House Fellows Commission: For Breakfast Meeting

Per our discussion, there are now four White House staff persons who want to be on the Commission (in addition to the White House staff contact, me): Allen, Gergen, James, Porter.

The past pattern has been for only the White House staff contact to be on the Commission. This was your initial decision. Porter (a former White House Fellow and on the Carter Commission) would be useful to retain, but the suggestion was made before he joined the White House staff. Allen has a good reputation based on previous associations with White House Fellows; Gergen would be good at this sort of thing. The problem is picking and choosing once you go beyond the White House staff contact.

One way (Giamatti agrees) is to have only the staff contact. If you expand this list, in my opinion, on the merits (as opposed to politics), the following is the rank order: Porter, Allen, Gergen, James.

I am not calling any of the White House staff at this point pending your views.

"EYES ONLY"

THE WHITE HOUSE
WASHINGTON

March 26, 1981

NOTE FOR JAB

FROM: FSMH *Franch*

SUBJECT: Senior Staff Meetings

Attendance at the Senior Staff meetings is really getting out of hand. There wasn't enough room for everybody to sit down today. We should go back to something closer to our original rule; it seems to me that (of those attending today):

- Helene von Damm or Dave Fisher, but not both.
- Rich Beal was not part of the original list.
- Assistants should not bring their deputies; Karna Small should not attend when Brady is there.

3/26

Franch:

You are right.
Please put on the
agenda for 4/13/81
breakfast meeting.
Thanks JAB *ms*

SENIOR STAFF MEETING ACTIONS ITEMS (3/26/81)

1. Interested Senior Staff will go over waste and fraud initiative package after staff meeting with Darman. FBI Chief Webster may come over to participate in press briefing.
2. Khachigian will circulate Building Trade Association speech to relevant Senior Staff tomorrow. Coordination taking place with Labor.
3. Baker will get summary of women/Blacks/Hispanics hired by Reagan Administration to President before POST interview.
4. Suggestions for a special representative of President for Australia-America Week to Allen by noon. Williamson to make inputs. Deaver suggests Joseph Coors.
5. Anderson/Fielding to prepare paper on Special Commission on Hawaii for consideration by Senior Staff.
6. Gergen has action on WASHINGTON POST interview preparations.
7. Dole working on economic package materials tailored towards Blacks.
8. Conable to visit with VP while here today to meet with President.

Meese/Deaver Breakfast and Senior Staff Meeting (3/26/81)

A. Breakfast

1. Question of authorization for lease of cars (White House budget); Rogers' memo; number of cars in California; Hickey cannot sign off on White House budget.
2. Who represents us on autos with Japanese?
3. Are we resolved on IG appointments (at Senior Staff meeting, it was decided that Deaver would meet with Nofziger/James/Harper to resolve).

B. Senior Staff

1. Go over schedule (attached).
2. Senior Staff press guidance on Haig/crisis management management flap.
3. Washington Post interview preparations: call on Gergen.
4. Building Trade Association speech Monday: speech preparation?

THE WHITE HOUSE
WASHINGTON
THE PRESIDENT'S SCHEDULE
Thursday, March 26, 1981

REVISED
March 25, 1981
5:30 pm

8:45 am (30 min)	<u>Staff Time</u>	Oval Office
9:15 am (15 min)	<u>National Security Briefing</u> (Richard V. Allen)	Oval Office
9:30 am (15 min)	<u>Meeting with James Baker, Edwin Meese, Michael Deaver, Max Friedersdorf, James Brady and David Gergen</u>	Oval Office
9:45 am (45 min)	<u>Staff Time</u>	Oval Office
10:30 am (60 min)	<u>Congressional Time</u> (10:30) Cong. Barber Conable (20 min) (11:00) Senator Larry Pressler (5 min) (Max Friedersdorf)	Oval Office
11:30 am (15 min)	<u>Sign Executive Order creating a Presidential Council on Integrity and Efficiency</u> (Edward Harper) Press Photo Pool	Roosevelt Room
Noon (60 min)	<u>Lunch with the Vice President</u>	Oval Office
1:00 pm (60 min)	<u>Staff Time</u>	Oval Office
2:00 pm (60 min)	<u>National Security Council Meeting</u> (Richard V. Allen)	Cabinet Room
3:00 pm (30 min)	<u>Meeting with Pendleton James</u>	Oval Office
3:30 pm (1½ hrs)	<u>To Residence for Speech Preparation Time</u>	Residence
5:00 pm (30 min)	<u>Staff Time</u>	Residence
5:30 pm (15 min)	<u>The President and Mrs. Reagan join W. H. Reception for attendees at the Young Republican Leadership Conference</u> Press Photo Pool	East Room
7:40 pm	<u>The President and Mrs. Reagan depart Diplomatic Entrance for Washington Hilton for Radio and Television Correspondents Association Dinner</u> BLACK TIE	Washington Hilton
9:15 pm (10 min)	<u>Remarks by the President</u>	International Ballroom

SENIOR STAFF MEETING ACTIONS ITEMS (3/25/81)

1. Deaver/Friedersdorf to make sure that Conable (one-on-one) and other GOP Ways and Means Congressmen are put on President's schedule this week.
2. Dole/Allen/Gergen will prepare plan for consultation with Jewish leaders on AWACs.
3. DOC looking into countervailing duties on Mexican leather; have delayed imposition slightly; will see if have to go ahead with this.
4. Nofziger/James/Harper to meet with Deaver this afternoon on appointments of IGs. Problems to be resolved today. Issue is: Administrator/CPAs vs. private investigators.
5. Nofziger/Gergen/Garrick to pull together fact sheet on excess USG PR materials; we will delay release of Presidential memo until tomorrow so that story can go with examples.

MEESE/DEAVER BREAKFAST AND SENIOR STAFF MEETING (3/25/81)

A. Breakfast

1. Any follow-up to Haig flap over crisis mgt? Where do we stand on arms control matters?

B. Senior Staff:

1. Go over schedule (attached).
 - Does President have to make remarks for Economic Policy Advisory Board -- Anderson?
2. Do we have Connable and other GOP Ways & Means Congressmen on President's schedule -- Deaver?
3. Where do we stand on dairy price supports?
4. Discussed consultation with Jewish leaders yesterday re AWACs; are Dole/Allen/Gergen getting together on this?
5. Is memo on curbing excess PR materials ready and cleared?
6. Where do we stand on countervailing duties re Mexican leather -- Anderson was to check with Commerce?
7. Washington Post interview preparations -- Gergen?
8. Illinois trip next week preparations?

THE WHITE HOUSE

March 24, 1981
4:00 pm

WASHINGTON

THE PRESIDENT'S SCHEDULE
Wednesday, March 25, 1981

8:45 am (30 min)	<u>Staff Time</u>	Oval Office
9:15 am (30 min)	<u>National Security Briefing</u> (Richard V. Allen)	Oval Office
9:45 am (15 min)	<u>Meeting with James Baker, Edwin Meese, Michael Deaver, Max Friedersdorf, James Brady and David Gergen</u>	Oval Office
10:00 am (60 min)	<u>Meeting with Jack W. Germond and Jules Witcover</u> (James Brady)	Oval Office
11:15 am (20 min)	<u>Meeting with Richard Wirthlin</u> (Edwin Meese)	Oval Office
11:45 am (30 min)	<u>Meeting with Economic Policy Advisory Board</u> (Martin Anderson) Press Photo and Writing Pool at Beginning	Cabinet Room
Afternoon Private Time		

SENIOR STAFF MEETING ACTION ITEMS (3/24/81)

1. Rich Bond to provide Vice President's block schedule to Nofziger/Dole/Friedersdorf/Ursamorso/Brady/Deaver/Fuller/Darman for consideration of plugging economic package.
2. Friedersdorf/Deaver will arrange times on President's schedule this week for Conable (one-on-one) and for other GOP members Ways and Means.
3. Fuller will assure Cabinet informed (probably at next meeting) of need to fight reinstatement of funds.
4. Howard Baker will talk to Zorinsky and Jepson regarding amendments to grain price supports bill. Committee vote at 2:30 p.m. today; Friedersdorf expects (better than 50-50) amendments will be defeated on Senate floor.
5. Re meeting with Ito - President should lead with subjects other than autos.
6. Agreed that should consult with concerned Jewish leaders in small groups regarding future AWAC sales to Saudis. Allen notes AWAC sale could be used as club to defeat F-15 enhancement package. No action assignment made: suggest Dole/Gergen/Allen concert on plan.
7. Agreed that OMB will change Federal procurement specifications to permit purchase of half-ton, as opposed to quarter-ton, trucks.
8. Waste and fraud schedule outline:
 - Memo on curbing excess PR materials will go out tomorrow.
 - The revised Executive Order on the Council on Integrity and Efficiency in Government will be released on Thursday.
 - Reappointment of some of the IGs will be announced by the end of the week.
 - There will be hearings next week on improved measures of USG debt collection.
 - We will be announcing other IG appointments shortly thereafter.
9. There remains a question as to who is responsible for the Law Enforcement Assistance Administration -- OMB or Justice.

MEESE/DEAVER BREAKFAST AND SENIOR STAFF MEETING (3/24/81)

A. Breakfast

1. Brock's call last night.
2. Crisis management issue; need to raise with President.
 - What about arms control; we had agreed that this should be chaired centrally; who is preparing for the postponed SCC? I believe State.

B. Senior Staff

1. Go over schedule (attached).
 - Press guidance on Ito visit -- re autos..
2. Congressional: Connable 1 on 1 with President; schedule other Ways & Means GOP.
3. No reinstatement where cuts greater.
4. Question of VP's schedule re selling of economic package.

THE WHITE HOUSE

March 23, 1981
4:00 pm

WASHINGTON

THE PRESIDENT'S SCHEDULE
Tuesday, March 24, 1981

8:30 am (60 min)	<u>Meeting with Bipartisan Congressional Leaders</u> (Max Friedersdorf) Press Photo Opportunity at Beginning	Cabinet Room
9:45 am (30 min)	<u>Staff Time</u>	Oval Office
10:30 am (15 min)	<u>Meeting with James Baker, Edwin Meese, Michael Deaver, Max Friedersdorf, James Brady and David Gergen</u>	Oval Office
11:00 am (20 min)	<u>Meeting with Senator Howard H. Baker (R-Tenn), and Senator John C. Danforth (R-Mo)</u> (Max Friedersdorf) No Press Coverage	Oval Office
11:30 am (30 min)	<u>Meeting with H. E. Masayoshi Ito, Minister of Foreign Affairs of Japan</u> (Richard V. Allen) Press Photo Pool at Beginning	Oval Office
12:15 pm (5 min)	<u>Courtesy Call by Governor Forrest James, Jr. of Alabama</u> (Richard Williamson) (White House Photographer)	Oval Office
12:30 pm (90 min)	<u>Lunch alone</u>	Oval Office
2:00 pm (2 hrs)	<u>Meeting with Richard V. Allen, et al</u> (Richard V. Allen) No Press Coverage	Oval Office
4:00 pm (10 min)	<u>Meeting with Leadership Group of California Legislators</u> (Craig Fuller) California Press Photo Opportunity	Oval Office
4:10 pm (5 min)	<u>The President and California Legislators proceed to Cabinet Room to greet Expanded Group</u>	Cabinet Room
4:15 pm (5 min)	<u>Col. Frank Millner</u> (Joe Canzeri) White House Photographer	Oval Office
5:00 pm (30 min)	<u>Staff Time</u>	Oval Office
5:30 pm (30 min)	<u>The President joins Reception for former Governors who are now Senators, and former Governor James Edwards, now Secretary of DOE</u> (Max Friedersdorf) Press Photo Opportunity at Beginning	Blue Room

SENIOR STAFF MEETING ACTION ITEMS (3/23/81)

1. Gergen has action on news calendar:
 - Materials for retrospective interview with Washington Post Friday to be in by Wednesday.
 - Assuming victory in Senate on reconciliation bill, need to play this up as Presidential victory.
2. A new series of regulatory reform measures will be forthcoming from the Vice President's Task Force on Thursday.
3. Anderson/Allen/Hodsoll to get together after Senior Staff on Lungren bill.
4. Darman/Harper/Anderson/Baker/Meese to meet in Meese's office at 11:30 on fraud and waste.
5. Anderson to contact Baldrige regarding Commerce decision to impose countervailing duties on leather exports from Mexico. If Commerce has no discretion and must move forward, we should communicate in advance of the decision to Mexico. We should postpone countervailing duties if we possibly can.

MEESE/DEAVER BREAKFAST AND SENIOR STAFF MEETING (3/23/81)

A. Breakfast

1. Check clearance White House Fellows Commission; need to finalize with Giamatti and start calls today.
2. Howell Raines story in NYT; RG stay out; refer to JSB; don't respond to questions on record; spokesperson.
3. Clear Mike Baroodi for Communications.
4. Teeter for point person for legislative strategy for economic program; in lieu of BT, Darman.
5. Refugee assistance extension (memo attached); need decision this AM; testimony tomorrow.
6. Darman memo on Spending Control TF (attached).

B. Senior Staff

1. Go over schedule (attached).
2. Call on Gergen re news calendar.
3. When leave building, tell operators whereabouts and use beepers.
4. Friedersdorf memo on need to expend big effort on Congress this week (attached); dairy price supports with pernicious amendments (FYI: grain embargo one of them), budget reconciliation on Senate Floor starting Thursday; need VP, RNC Chairman, Lyn's shop, Cabinet, Sub-Cabinet.
5. Fuller re Cabinet agenda Tuesday.
6. ? on briefing materials for appointment Japanese FM Ito; what will we say on autos to Ito; do we have a strategy for getting the Japanese to set a reasonable limit?

THE WHITE HOUSE

March 20, 1981
3:30 pm

WASHINGTON

THE PRESIDENT'S SCHEDULE
Monday, March 23, 1981

8:45 am (30 min)	<u>Staff Time</u>	Residence Library
9:15 am (30 min)	<u>National Security Briefing</u> (Richard V. Allen)	Residence Library
9:45 am (15 min)	<u>Meeting with James Baker, Edwin Meese, Michael Deaver, Max Friedersdorf, James Brady and David Gergen</u>	Residence Library
10:00 am (10 min)	<u>Greet March of Dimes Poster Children</u> (Mrs. Reagan will Participate) (Elizabeth Dole) Press Photo Opportunity	East Room
10:15 am (15 min)	<u>Meeting with Executive Board, National Association of Realtors</u> (Elizabeth Dole) Press Photo Pool Opportunity	Oval Office
10:30 am (15 min)	<u>Presentation by Senator Mark Hatfield and members of the Inaugural Committee to the President and Vice President of flags which flew over the Capitol on Inauguration Day, and a gold Inaugural Medal (Mrs. Reagan will participate)</u> (Max Friedersdorf) White House Photographer	Oval Office
11:00 am (60 min)	<u>Staff Time</u>	Oval Office
Noon (60 min)	<u>Lunch Alone</u>	Oval Office
1:00 pm (60 min)	<u>Staff Time</u>	Oval Office
2:00 pm (15 min)	<u>Meeting with Elmer Staats, retiring from position of Comptroller General of the U.S.</u> (Elizabeth Dole) Press Photo Opportunity	Oval Office
2:30 pm (60 min)	<u>Meeting with Cabinet Council on Economic Affairs</u> (Craig Fuller) Press Photo Opportunity	Cabinet Room
4:00 pm (30 min)	<u>Interview with Evans and Novak</u> (James Brady)	Oval Office
5:30 pm (30 min)	<u>Staff Time</u>	Oval Office
6:00 pm	<u>Return to Residence</u>	

SENIOR STAFF MEETING ACTION ITEMS (3/20/81)

1. Khachigian/Gergen to get together on speech for CPAC.
2. If Javits affirmative on Ambassadorship (Geneva), announcement should be made after discussion with President from Oval Office.
3. Gergen/Harper meeting today to develop action/communications plan on fraud and waste and improving government efficiency. Canzeri to put Elmer Staats on schedule for meeting with President on fraud and waste. This should be included in communications plan.
4. Evans and Novak interview for book. No need for special preparations.
5. Harper reports two more EPA regulations on bubble concept coming up (of particular interest to New Jersey).
6. There is no change in Administration position on EDA grants. Post story incorrect. EDA grants in pipeline being processed; no new grants.
7. Harper to check on status of legislation for aviation user tax.
8. Harper/Allen to meet after meeting on question of USG management for space.
9. Williamson to talk to Pierce on UDAGs before moving to set up Community Development Task Force.
10. We should back the Budget Committee on the issue of funding of the strategic petroleum reserve.
11. James to provide report of how many agencies still without heads.

MEESE/DEAVER BREAKFAST AND SENIOR STAFF MEETING (3/20/81)

A. Breakfast

(attached)

1. New White House Fellows Commission list/revised by Giamatti; James has asked that it be run through him after you, MD and EM are through -- is this necessary? Would have thought JAB/EM/MD + Giamatti sufficient. Need to get on with calls.
2. Williamson idea on TF on Community Development Support (attached).
3. Allen memo on shuttle and space policy.
4. Darman memo on Spending Control TF; trust this taken care of.
5. Grain Embargo issue: attached (CONFIDENTIAL)

Talk
Mon.
(w/EM/MD)

B. Senior Staff

1. Go over schedule (attached).
2. Reducing fraud and waste and increasing efficiency; follow up to yesterday's senior staff (attached).] # of items
3. ~~Anderson/Darman/Fuller report on Mexico trip.~~
4. ~~Preparations for Evans & Novak interview Monday?~~
5. Congressional leaders Tuesday: Friedersdorf.
6. Study NASA interrelation w/ Air Force.

Frank Stella - State will check out.

THE WHITE HOUSE
WASHINGTON
THE PRESIDENT'S SCHEDULE
Friday, March 20, 1981

March 19, 1981
5:00 pm

8:45 am (30 min)	<u>Staff Time</u>	Oval Office
9:15 am (15 min)	<u>National Security Briefing</u> (Richard V. Allen)	Oval Office
9:30 am (15 min)	<u>Meeting with James Baker, Edwin Meese, Michael Deaver, Max Friedersdorf, James Brady and David Gergen</u>	Oval Office
10:00 am (20 min)	<u>Meeting with former Senator Jacob Javits</u> (Helene von Damm) White House Photographer	Oval Office
11:00 am (30 min)	<u>Meeting with H. E. Takeo Fukuda, former Prime Minister of Japan</u> (Richard V. Allen) Press Photo Pool	Oval Office
11:45 am (15 min)	<u>Taping Session (National Federation of Republican Women, State Conferences on Aging, and Jack Brickhouse, Chicago Cub Broadcaster)</u> (Mark Goode)	First Floor Family Dining Room
12:30 pm	<u>Return to Residence for Lunch</u>	
1:30 pm (2½ hrs)	<u>Private Time - Speech Preparation</u>	
4:00 pm (30 min)	<u>Meeting with Representatives of National Conference of State Legislatures</u> (Richard Williamson) Press Photo Pool at Beginning	East Room
4:45 pm (15 min)	<u>Swearing-in of Mrs. Leonore Annenberg as Chief of Protocol (Mrs. Reagan will participate)</u> (Joseph W. Canzeri) Press Photo Pool	Red Room
5:30 pm (30 min)	<u>Staff Time</u>	Oval Office
7:50 pm	<u>The President and Mrs. Reagan depart White House Mayflower for Mayflower Hotel for Dinner of the Conservative Political Action Conference</u> 8:00-Join pre-Dinner Reception 8:10-Proceed to the Dinner 9:20-Remarks by the President (20 min)	East Room Cafe Ball Room
9:50 pm	<u>Depart for the White House</u>	

BLACK
TIE

SENIOR STAFF MEETING ACTION ITEMS (3/19/81)

1. Friedersdorf has action on assuring relevant Senators and Congressmen consulted on auto import issues prior to Presidential decision. Public stance remains considering options; no decision until these consultations and consultations with Japanese completed. Howard Baker setting up meeting with President and Danforth next week. NOTE: FH suggested to Friedersdorf after Senior Staff meeting that Dole, Rostenkowski, Long, Conable and Jim Jones be considered as additional Presidential contacts, to add free trade and overall Finance and Ways and Means dimensions.
2. Khachigian raised issue of needing time on President's schedule regarding CPAC speech tomorrow.
3. Policy on political activities: No appropriated funds for lobbying; we provide information to any group which wants it. Coalition for New Beginning putting out statement today.
4. Gergen has action of considering special public affairs measures for April 15 -- "Tax Reduction Day", etc. Anderson will check into question of whether filing of 1980 tax returns will reflect over or under withholding; this important from political point of view.
5. Dole/Ursomarso will develop plan to get pro-Administration Blacks to speak out on economic package.
6. Agreed that Cabinet officers, when asked to speak, should plug in with Ursomarso for possible radio/TV spots that can help Administration in selling of economic package. NOTE: Should get Fuller to prepare memo for Cabinet to this effect.
7. There will be a special meeting with Cabinet members where they will be apprised of the need to exercise restraint regarding taking Democratic politicians with them on trips. Baldrige/Metzenbaum trip cited.
8. OMB working to revise specs regarding USG truck procurement; may wish to raise quarter-ton spec to half-ton spec to permit "Buy America". Need to look at revision of current Executive Order on this.
9. Friedersdorf/Fuller/Block to handle legislative strategy regarding dairy price supports. Need to defer introduction of farm bill and start up of task forces on tobacco and peanuts (Fuller to find out if such task forces are being set up). If problem on this, Friedersdorf/Fuller will get back to Senior Staff. (NOTE: Administration lost in sub-committee 7-6; Friedersdorf thinks we can win in full committee (Speaker on our side).)

10. Public line on nomination of Harris as Assistant Secretary of Interior with responsibilities in strip mining area (press stories of conflict of interest in options in AMEX): Resolution of conflict of interest issues being considered; nomination has not/will not go forward until Administration satisfied.
11. Reducing fraud and waste and increasing efficiency: Agreed that should develop continuing press coverage of Administration efforts in this area this week and next. Specifics to be discussed at each Senior Staff meeting for the next several days.
 - Harper reports IG nominations being finalized today.
 - Harper also reports a number of indictments are likely to come forward April 1.
 - Harper preparing memorandum to Cabinet instructing them to consider freeze on new publications and films and report to OMB on ongoing public affairs activities and ways in which these can be reduced.
 - OMB should also prepare memorandum to Cabinet requesting them to appoint lead person whose job will be to improve efficiency in each of their Departments.
 - Gergen/Brady to look at communications package for above.

SENIOR STAFF MEETING (3/19/81)

✓ 1. Go over schedule (attached).

-- Auto Task Force: Have to make sure that public line is that reviewing options; no decision. In the meantime, we have to pre-cook a deal with the Japanese; need to discuss how this is done in a smaller meeting (Meese, JAB, a few others).

-- Cabinet meeting agenda: decided at last Senior Staff (notes attached).

✓ 2. Roth idea of using 4/15 income tax deadline to build rallies, speeches etc. around the President's economic package. Nofziger: Pres. declaration "Tax Reduction Day".

✓ 3. Cannon idea of asking media for equal time to respond to charges of Jesse Jackson and the like; get responsible GOP blacks (e.g., Art Fletcher) to speak out.

✓ 4. Cannon complaint that Gov. Rhodes (Ohio) upset that Baldrige going with Metzenbaum (Dem) to Ohio. Metzenbaum up for re-election next year; Rhodes a possible GOP contender.

-- Fuller to call Baldrige.

5. Public line on coal strike. This came up at yesterday's Senior Staff meeting (see attached). Schleede memo also attached. Are Presidential TPs prepared for Cabinet meeting to give out line on this?

✓ 6. Call on Cribb or Fuller re reported GSA parking fee scandal (see previous Senior Staff).

✓ ^{Dep.} ? Autor - G.S.A. (410 Trucks)

THE WHITE HOUSE

WASHINGTON

March 18, 1981

3:30 pm

THE PRESIDENT'S SCHEDULE
Thursday, March 19, 1981

8:45 am (30 min)	<u>Staff Time</u>	Oval Office
9:15 am (15 min)	<u>National Security Briefing</u> (Richard V. Allen)	Oval Office
9:30 am (15 min)	<u>Meeting with James Baker, Edwin Meese, Michael Deaver, Max Friedersdorf, James Brady and David Gergen</u>	Oval Office
11:00 am (60 min)	<u>Meeting with Auto Task Force</u> (Craig Fuller) No Press Coverage	Cabinet Room
Noon (60 min)	<u>Lunch with the Vice President</u>	Oval Office
1:15 pm (10 min)	<u>Presentation of Merchant Marine Trophy</u> (Elizabeth Dole) Press Photo Opportunity	Oval Office
1:30 pm (60 min)	<u>Cabinet Meeting</u> (Craig Fuller)	Cabinet Room
3:00 pm (60 min)	<u>National Security Council Meeting</u> (Richard V. Allen) No Press Coverage	Cabinet Room
4:00 pm (60 min)	<u>Staff Time</u>	Oval Office
4:15 pm. <i>Allen.</i>		
5:00 pm	<u>Return to Residence</u>	
7:15 pm	<u>The President and Mrs. Reagan depart White House for Kennedy Center</u> <u>BLACK TIE</u> Traveling Press Pool	
7:30 pm	<u>Performance of "Little Foxes"</u>	Eisenhower Theater
10:10 pm	<u>Conclusion and Proceed to Green Room Backstage to Greet Members of Cast</u>	
10:25 pm	<u>Return to White House</u>	

SENIOR STAFF MEETING (3/18/81)

1. Go over schedule (attached).
2. Where do we stand on auto task force (due to report to President Thursday)?
3. Thursday Cabinet meeting agenda -- call on Fuller.
4. Fielding re whether Chief Justice/RR Administration deal on keeping Sollicitor General for the remainder of the Court term.
5. Report that Economic Regulatory Administration may give press conference and is opening new enforcement audits, bringing new enforcement actions and pursuing a harsh settlement policy.
 - Suggest Fuller speak with Edwards to get report; have to be careful that don't get bad press that DOE oil overcharge cases being jeopardized by cuts.

7. b.c.

SENIOR STAFF MEETING ACTION ITEMS (3/18/81)

1. Friedersdorf/Nofziger and others to work on 8 Republican Senators who may vote against Administration position on dairy price supports (Abdnor, Andrews, Boschwitz, Pressler, Stafford, Durenberger, Grassley, Kasten).
2. Press guidance on Auto Task Force report: options not decision.
3. Thursday Cabinet meeting action item: appointment Chairman Housing Commission; discussion items: status economic package selling, report on FRCs, report by Meese on critical issues, departmental public affairs guidance.
4. Harper/Friedersdorf to work together on procedure for assuring appropriate scheduling of legislation going to Hill to be sure that (i) Congress apprised in advance and (ii) Administration legislative proposals move forward in accordance with a reasonable plan.

-- Noted that block grant legislation will be ready in next two weeks; need to review this substantively in advance and be sure that relevant Congressional committees and leadership prepared for its transmittal.

5. Fielding has action on scheduling meeting with Meese, AG and others (not later than next Monday) to go over (i) litigation schedule, (ii) Solicitor General's positions in litigation, and (iii) procedures for appointment of U.S. Attorneys and Federal Judges. Fielding has reviewed MOU between AG and Chief Justice which agrees to Solicitor General staying on full time until 4/30, and then continuing in some capacity until June.
6. Harper has talked to DOE about keeping Economic Regulatory Administration under control. No new enforcement actions without approval of Under Secretary. Harper will keep us informed.
7. Williamson to take action on Puerto Rican issues (particularly impact of block grant approach), talk to relevant Puerto Rican parties of interest (Governor, President of Senate, Mayor of San Juan...). Harper to take close look at block grant legislation from point of view of Puerto Rico; need to be sure no inequity. Meese will discuss separately question of how to deal with independence movement (FBI).

8. Harper to look at specs for trucks proposed to be procured by DOD to be sure they don't prejudice purchase of American trucks. Agreed not to change GSA purchase (for Park and Agricultural Services) of 450 Chevrolet Luvs made in Japan. U.S. obligations under MTN procurement code noted.
9. Press guidance on possible coal strike remains referral to Federal Mediation and Conciliation Service. Ken Cribb having briefing on this at 10:30 a.m. today. Schleede memo noted. Agreed that this item should be raised again at tomorrow's Senior Staff meeting and that Presidential talking points should be prepared for Thursday's Cabinet meeting.
10. Cribb to look into issue of reported GSA parking fee scandal.]

THE WHITE HOUSE
WASHINGTON

JH

March 11, 1981

MEMORANDUM TO: Jim Baker
Ed Meese
Mike Deaver

FROM: Max Friedersdorf *M.G.*

SUBJECT: Senator Roth (R-Del.)

Senator Bill Roth (R-Del.), who deserves a lot of the credit for rounding up the 47 Republican Senators who co-authored the President's tax reduction bill, suggests that the April 15 income tax deadline would be an ideal time to build some rallies, speeches, cabinet appearances, Presidential statements, etc., around the President's economic program.

cc: Elizabeth Dole
Lyn Nofziger
Jim Brady
Rich Williamson
Frank Ursomarso

Junior Staff

THE WHITE HOUSE

WASHINGTON

March 11, 1981

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Ed Meese }
Mike Deaver }
FROM: Max Friedersdorf M.G.
SUBJECT: Senator Roth (R-Del.)

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cc: Elizabeth Dole
Lyn Nofziger
Jim Brady
Rich Williamson
Frank Ursomarso

Why not have the
President declare it
"National Tax Reduction Day"
& build some stuff around it.
LN

THE WHITE HOUSE

WASHINGTON

March 11, 1981

MEMORANDUM TO: Jim Baker
FROM: Max Friedersdorf *M G*
SUBJECT: Jim Cannon (Senator Baker)

Jim Cannon requests a meeting with you to urge you to take overall responsibility for coordinating the campaign to enlist public support for the President's program.

Cannon is miffed because the NAACP called on Senator Baker for an hour and a half today to berate him about the President's program.

Junior Staff Cannon says we have no blacks responding to these charges and the public attacks by Jesse Jackson and Benjamin Hooks.

Cannon says that we should be asking the media for equal time to respond to these charges; there are many blacks who also want to get the loafer off the welfare rolls, and responsible Republicans like Art Fletcher should be enlisted to speak out.

THE WHITE HOUSE

WASHINGTON

March 11, 1981

MEMORANDUM TO: Jim Baker
Ed Meese
Mike Deaver
Lyn Nofziger

FROM: Max Friedersdorf *m. G.*

SUBJECT: Cabinet Travel

Jim Cannon (Senator Baker) called to complain that Baker had been contacted by Governor Jim Rhodes, of Ohio, about a trip to Cleveland by Senator Howard Metzenbaum (D-Ohio) accompanied by Secretary of Commerce Baldrige.

Rhodes was mightily upset, according to Cannon, because Metzenbaum put Baldrige on public display like he owned him and the Administration.

Metzenbaum, of course, is up for reelection next year, and is considered very vulnerable, with Governor Rhodes a possible GOP candidate.

Cannon requests the Cabinet be restricted from aiding and assisting vulnerable Senate Democrats.

*Decision at Senior Staff
(How handle - Ursonaro?)
Fuller call Baldrige*



EXECUTIVE OFFICE OF THE PRESIDENT

OFFICE OF MANAGEMENT AND BUDGET

WASHINGTON, D.C. 20503

March 6, 1981

MEMORANDUM FOR: Ed Meese/Jim Baker
THROUGH: Dave Stockman
FROM: Glenn Schleede *Glenn*
SUBJECT: Potential Strike by Coal Miners

Summary

The principal purpose of this memorandum is to recommend certain steps (outlined on page 4) to head off unintentional actions by Executive Branch officials which might interfere with labor negotiations now underway in the coal industry or prolong a strike by the United Mine Workers (UMW) which might occur when their contract expires on March 27th.

The memo also:

- . Provides information on the current status of negotiations and on the potential impact of a strike.
- . Points out that actions by the Carter Administration helped prolong the strikes that occurred three years ago.

Background

Because of my past employment in the coal industry, I have been urged informally by parties from the UMW and the coal industry to try heading off unwitting interference by Government officials during negotiations or if a strike develops. Their request stems from interference by the Carter Administration during December 1977-March 1978, which contributed to the 111-day strike. Precautions were taken by previous administrations to head off Government interference.

Current Situation

As indicated, the current contract expires on March 27, 1981. The UMW Executive Committee will meet about March 17th and decide whether to authorize a strike.

The Federal Mediation Conciliation Service (FMCS) is in touch with both parties. Also, according to the Acting FMCS Director Wayne Horvitz, representatives of industry are seeking a meeting with Secretary Donovan to brief him on the situation, but apparently with no intention of encouraging his involvement. Horvitz has recommended that the Secretary have such a meeting and offer a similar opportunity to Mr. Sam Church, President of UMW. There would be no real harm in such meetings as long as they are listening sessions.

Potential Impact of a Strike

A relatively short strike would have little impact on the availability of an adequate supply of coal--with the possible exception of coal for exports. More specifically;

- . Most utility coal users have record-high stock levels (averaging 125 days). In addition, there are large stocks of mined coal on the ground at mine sites awaiting shipment.
- . Exports of metallurgical coal (for steel) should not be a serious problem because foreign customers have been building stocks to protect against a possible strike. Exports of steam coal for utilities could be an early problem. This has been the fastest growing segment of the market and foreign customers have not been able to build stocks. In either case, shipping from East Coast ports would stop in about 10-15 days Gulf Coast probably could remain open. (Long lines of ships are already waiting.)
- . The UMW now represents miners producing only 45% of the coal produced in the United States, with their strength predominately in the Appalachian and Mid-Western regions.
- . If a strike occurs, slightly more than half of production is likely to be interrupted because non-union mines in the East typically close down to avoid violence. Even during the 111-day strike in 1977-1978, coal production continued at roughly 40% of pre-strike levels. Production in the West is least affected (largely non-union or organized by Operating Engineers and Teamsters or UMW units that have already settled). Production at 50% or higher levels is likely to occur in the event of a new strike. Substantial excess capacity is available to produce coal in the U.S.

The Potential for Unwarranted Interference

There are two ways in which Government officials have become involved in past coal industry negotiations:

- . Deliberate attempts to influence negotiations or speed agreement occurred during the Carter Administration.
- . Unwitting interference merely by trying to be helpful or by carrying out responsibilities, e.g.;
 - Department of Energy has authority to allocate coal in emergency situations and also keeps close track of the supply and demand information situation when strike is imminent.
 - Department of Labor has coal mine health and safety and other responsibilities and has many contacts in the UMW.
 - Department of Interior regulates environmental effects of both surface and underground mines.
 - The FBI has, in the past, been asked to provide assistance when violence occurs during a strike.

The Carter Administration's Contribution to the 111-Day Strike

The following brief review of events occurring during the 1977-78 strike may be helpful in heading off unintentional involvement.

- . The UMW contract with the BCOA* expired in early December 1977. Negotiations were highly contentious. Leadership in the UMW was not strong at that time and there were splits within the Union and the BCOA on the positions being taken during negotiations.
- . Negotiations broke down and a strike began, which has been a normal development in the coal industry each time the contract expires (normally every three years).
- . Users' stocks of coal were relatively high but a few utilities were not well prepared. In early January, a few utilities whose stocks were running low told their industrial users that electrical service would be cut off within a few weeks. (Allegations have been made that these "panic" signals were intended to elicit early, favorable consideration by state PUC's for rate increases that are sometimes necessary for a utility to buy power from neighboring utilities.)
- . The panic spread rapidly. Industrial firms contacted the Carter Administration and Congressional delegations asking that the Government "do something" to end the strike. Pressure on the Carter Administration to intervene mounted quickly.
- . Meanwhile, the Department of Energy (Economic Regulatory Administration) had set up task forces to identify supplies of coal and to aid producers, transporters and users to get together on coal movements. Somewhat to the surprise of all concerned, adequate quantities of coal were located quickly. Those in DOE who were aware of this situation tried to use the information to calm the situation, but without success.
- . Carter Administration officials at the highest levels urged UMW and industry representatives to reach agreement quickly. Particular pressure was placed on industry.
- . The Carter Administration quite openly began drafting legislation providing for Government seizure of the coal industry.
- . The Administration then decided to hold the proposed legislation in abeyance and seek a Taft-Hartley injunction. The Federal judge considering the Government request for injunction denied the request on grounds that the alleged emergency conditions did not, in fact, exist.
- . High costs of the strike borne by strikers and the industry, coupled with political pressure on the industry, finally resulted in resumption of negotiations, and an agreement, which was first rejected by the UMW, negotiated and then accepted.

* Bituminous Coal Operators of America, an association representing a large share of the industry with mines organized by the UMW.

Coal supplies proved adequate to meet essential needs due, in part, to the substitution of oil or natural gas and to the "wheeling" of power from utilities not heavily dependent upon coal. About 50 million barrels of additional oil were consumed during the strike period.

Developments Since the Long Strike

Since the long strike, new leadership has been installed in the UMW and both sides have worked to improve labor relations. Wild-cat strike--a serious problem in the past--almost disappeared. Both the industry and the UMW have recognized that the long strike caused concern among potential coal users in the U.S. and abroad about the reliability of increased dependence on coal. Both sides have sought to avoid a strike this year, but that may not be possible.

Suggested Actions

I suggest you consider the following steps to avoid unintended interference in the negotiations:

1. Instruct heads of all departments that only the FMCS (and the Secretary of Labor if necessary) should have contact with the UMW or industry during negotiations.
2. Authorize the creation of a temporary inter-agency group (chaired by OMB or the Policy Development Staff) to encourage sharing of information among the agencies that might become involved. Such a group might include

- FMCS	- Transportation
- Labor	- White House Liaison Office
- Energy	- Policy Development Staff
- Interior	- OMB

A temporary group such as this was used during the 1974 negotiations and strike to share information. It helped head off unwitting interference in the negotiations.

3. Authorize DOE to maintain current information on coal stocks and such other limited information that might be necessary should a long strike develop--but instruct DOE to conduct such efforts on a low-key basis.
4. Designate Secretary Donovan as the Administration's representative should the industry or union desire high level contacts in the Administration.

If you approve of these steps, I would proposed to tell friends in the UMW and industry so that they will understand that they should look only to the FMCS and Labor Department should they need help. Alternatively, Secretary Donovan might pass along the information.

cc: Ed Harper
 Craig Fuller
 Martin Anderson
 Elizabeth Dole
 Dick Darman

EdM.

are we doing?

SENIOR STAFF MEETING ACTION ITEMS (3/16/81)

1. American Legion visit with President added to today's schedule 11:30-45.
2. Friedersdorf/Harper to arrange for Baker/Meese to meet with Jack Brooks tomorrow on extension of reorganization authority. Harper reports Roth agreeable to extension. Brooks may be a problem, but unlikely to deny extension of some sort.
3. Anderson to prepare paper for President on social security indexing for his meeting with 15 GOP legislators tomorrow. Policy remains one of not tampering with indexing formulae in safety net programs while economic package pending before Congress. Rivlin (CBO) advocating changes in COLA.
4. On President's meeting with leadership, Friedersdorf to ask change in agenda to concentrate on economic package and reorganization authority. We will request that the foreign policy items (El Salvador, Poland, F-15s) be deleted, although we are prepared to brief the leadership on these items from here.
5. Issue of legislative veto and separating out eight independent agencies will be put on next Cabinet agenda. Meese suggestion that Jim Miller (OMB) be the one to testify on this issue.
6. Fuller to check on press report that GSA will buy 5,000 Datsuns and report back.
7. Allen to call Phyllis Schafly to tell her that we will take care of her problem with Solicitor General including women's lib rhetoric in case concerning draft.
8. Fielding still hasn't heard back from Schmults as to whether there is Chief Justice/RR Administration deal to keep Solicitor General through court term.
9. Fuller reports Justice position on cotton dust and lead standards regulation case back on track.
10. Ursomarso will have speakers kit available tomorrow.
11. Anderson/Harper to develop position on civil rights policy, including a position for testimony on voting rights act within two weeks. OMB has ideas on how to make more effective use of enforcement capability.

12. Meese to listen to Governor of Puerto Rico on impact of economic package. No decision on whether to make special arrangements for Puerto Rico.
13. Harper to assure necessary arrangements for Stockman to meet with Koch (Presidential commitment).
14. State position on continuing Nicaraguan aid coming through NSC system. Agreed that we will need Presidential decision on this.

SENIOR STAFF MEETING (3/16/81)

1. Go over schedule (attached).
2. Discuss civil rights policy development -- vacuum.
OPD? Ask Anderson. What is Justice doing? What Court cases are coming up; what legislation; ask Fielding and Friedersdorf.
3. Check Fielding as to whether agreement with Chief Justice re keeping Solli citor General for cotton dust and lead standards?
4. New York trip post mortem?

THE WHITE HOUSE

WASHINGTON

March 13, 1981

3:30 pm

THE PRESIDENT'S SCHEDULE

Monday, March 16, 1981

10:00 am (30 min)	<u>Staff Time</u>	Oval Office
10:30 am (15 min)	<u>National Security Briefing</u> (Richard V. Allen)	Oval Office
10:45 am (15 min)	<u>Meeting with James Baker, Ed Meese, Michael Deaver, Max Friedersdorf and James Brady</u>	Oval Office
Noon (75 min)	<u>Lunch with Congressional Women</u> (Max Friedersdorf) Press Photo at Beginning	First Floor Family Dining Room
2:00 pm (30 min)	<u>Meeting with Pendleton James</u>	Oval Office
2:45 pm (10 min)	<u>Meeting with Jerry Lewis, National Chairman, Muscular Dystrophy Association, and the 1981 MD National Poster Child, Christi Bartlett</u> (Elizabeth Dole) Press Photo Opportunity	Oval Office
3:00 pm (90 min)	<u>Staff Time</u>	Oval Office
Approx. 5:00 pm (45 min)	<u>Depart White House for Washington Hilton for Reception of Associated General Contractors of America</u>	Washington Hilton
Approx. 6:15 pm	<u>Return to White House</u>	

SENIOR STAFF MEETING ACTIONS ITEMS (3/13/81)

1. Cabinet meeting today will discuss legislative veto issue. Assuming Cabinet agreement, we should oppose legislative veto with regret on grounds it violates "separation of powers". Murphy suggests possible division between Executive Branch agency regulations and independent agency regulations. Following Cabinet meeting decision, Baker/Deaver/Meese/Murphy/Friedersdorf/Williamson to discuss public line and Congressional strategy.
2. Darman will circulate procedures regarding foreign trips in next two days.
3. President to call Javits regarding UN post Geneva today. If Javits accepts, Sunday release.
4. Stockman testimony will indicate we are contemplating no changes on social security indexing. (NOTE: Discussion on this was confused. I understand HHS reviewing social security system. Need to be sure OMB/HHS/OPD coordination.)
5. State handling Congressional relations on F-15's. Howard Baker working our side of the issue. Friedersdorf to keep eye on it and give early warning of any problems.
6. Press handling of auto import story in Times: Issue has never been on Cabinet agenda; in all likelihood will be meeting of Cabinet on issue next week (but not necessarily decision); Auto Task Force will produce options for President, not make decision. Ursomarso has met with Cabinet public affairs officers to try to pull back Departments commenting on early decision. President should urge restraint on public comments on this issue at today's Cabinet meeting.
7. Nofziger to provide copies of Wirthlin survey and political material to Anderson.
8. FRC issue will be addressed at Cabinet meeting.
9. Baker/Deaver/Williamson/Dole/Nofziger to meet today on Coalition for New Beginning.
10. Fielding to check with Justice on agreement with Chief Justice on keeping Solicitor General on case before Supreme Court on cotton dust and lead standards and issue of whether agencies can make cost/benefit studies on regs. Need to have Solicitor General represent new Administration's views.

11. Baker/Deaver will raise with President issue of providing additional \$1.5 million for overtime for Atlanta police to help re Atlanta murders.
12. Senior staff meeting Monday to discuss vacuum in civil rights policy area.

Black-thing
white thing

Signal that
we care for
minorities.

AG. 1
\$900,000
2

① Tully
draft
② Hair
urgency
of grand
propos
on grain
embargo -
quiet back-
door. But
urgent!!
(Sahar -
Schwarzbay?)

SENIOR STAFF MEETING (3/13/81)

- ✓ 1. Go over schedule (attached).
-- Fuller re Cabinet meeting agenda and papers. ?
- ✓ 2. Announce that will be publishing future procedures for trips involving President (NOTE: Meese announced yesterday that Deaver would be coordinating materials and arrangements for the Mexico trip).
-- Call on Darman.
- 3. New York preparations: call on Gergen.
✓ -- Fraud & waste initiative Heinz
✓ -- Westway
-- News slant
-- D'Amato to ride up on plane ?
- ✓ [4. Stockman testimony on social security policy today: ask Harper what line being taken.]
- ✓ 5. Max: F-15s; anything else

LAY ON

o 6. Fgn; Eliz; Rich; M.D.; Max. (Coalition for New Reg.)

on lab agenda

✓ - 7. Pev (Fed Reg. Commitee) - Talk about yesterday?

✓ 8. Don Murphy: Meet w/ VP + Secty of Labor (Lead?)

✓ 9. Press Guidance re Auto Imports (Tech Force Report due in next week.)

✓ 10. ^{NE for} Arts - Chrysler Corp (Chuck Heston in head)?

✓ Kuller - ... Dept. Pub. Affs activity?

1/11/81 for Atlanta

THE WHITE HOUSE

WASHINGTON

UNPUBLISHED
March 12, 1981
3:30 pmTHE PRESIDENT'S SCHEDULE
Friday, March 13, 1981

8:45 am (30 min)	<u>Staff Time</u> (Baker, Meese, Deaver)	Oval Office
9:15 am (15 min)	<u>National Security Briefing</u> (Richard V. Allen)	Oval Office
9:30 am (15 min)	<u>Meeting with James Baker, Ed Meese, Michael Deaver, Max Friedersdorf and James Brady</u>	Oval Office
10:00 am (15 min)	<u>Meeting with Spencer W. Kimball, President of the Church of Jesus Christ of Latter- day Saints</u> (Elizabeth Dole) Press Photo Pool	Oval Office
	(TAB A)	
10:15 am (90 min)	<u>Staff Time</u>	Oval Office
11:45 am (60 min)	<u>Working Lunch</u> (David Gergen) No Press Coverage	Cabinet Room
	(TAB B) (Briefing material distributed separately)	
1:00 pm (60 min)	<u>Cabinet Meeting</u> (Craig Fuller)	Cabinet Room
	(TAB C)	
Approx. 3:30 pm	<u>The President departs South Lawn for AAFB for trip to New York City</u>	South Lawn
	(Briefing book provided separately)	

SENIOR STAFF MEETING ACTION ITEMS (3/12/81)

1. Speaker system
 - Gergen to work out system regarding requests for speakers with appropriate White House staff and others.
 - Khachigian/Harper/Gergen to develop regarding economic package (i) outline of speech (ii) draft speech material that can be used by surrogates, and (iii) Q&A's.
 - Nofziger to get Wiedenbaum Congressional package and Washington Star article and work up hand-out based on these.
2. Allen/Dole/Gergen to develop press briefing materials and speaking materials on F-15 deal.
3. Fuller to follow-up with Interior on why Park Service abolished National Aquarium. Bad press story. Need to look at possibility of Aquarium becoming self-sustaining.
4. Gorsuch will take care of McGrath (EPA Great Lakes Regional Administrator). James to sign letters being prepared to fire Federal Regional Councils Chairmen. James moving forward to dismiss 34 additional Schedule C personnel on FRCs.
5. Fuller to put need to minimize public affairs materials on Cabinet agenda. Cabinet Secretaries (I would suggest we add agency heads) to look into matter and report back. Garrick reports hold on all EPA public affairs materials. Goode/Carruthers looking at issue.
6. Harper/Fuller to talk with Sec Energy Edwards about schedule for reduction of DOE Economic and Regulatory Administration. Suggestion made that they take on no new cases until scheduling procedures worked out.
7. Allen to get with Small on press questions regarding plane hijacked in Syria.
8. Gergen coordinating materials for New York trip; materials going to Anderson; briefings tomorrow AM.

SENIOR STAFF MEETING (3/12/81)

1. Go over schedule (attached).
2. Call on Gergen/Ursomarso re speakers bureau system.
3. Status firing EPA Great Lakes Regional Administrator (McGrath); call on Fuller (action item from last mtg).
4. Any items post mortem on Canadian trip. Do you want to appoint Deaver project officer Mexican trip arrangements? Need to discuss who does substance. Suggest Allen get candidate list items from State; then we can decide. In my view, N-S summit Mexico (Rashish and NSC staffer Nau down there now) and immigration possibly (FH has action) should be on agenda. Suggest do not deal with Ottawa Summit until after we get consensus with VP staff/Nau/Porter.

*materials
+
discuss*

NOTE: Yesterday's action items attached. You MD, EM need to get together re improving coordination re selling economic package.

SENIOR STAFF MEETING ACTION ITEMS (3/11/81)

1. Fuller to arrange for resignation of EPA Great Lakes Regional Director (Madonna McGrath).
2. Senior staff should avoid press discussions of senior staff meetings; Meese pointed to Hedrick Smith's knowledge of yesterday's senior staff meeting.
3. Fuller to attempt to get early warning on agency actions which could have direct or indirect impact on selling of economic package. Meese pointed to POST story on freeze on generic drugs which can be billed as hurting poor people. Meese noted possible line: reducing taxes is not taking away from the poor; it's eliminating social engineering for special interest groups as opposed to giving the people a choice as to how they spend their money.
4. Von Damm to check President's schedule, coordinate with Murphy on whether VP should meet President.
5. Darman collecting briefing materials for NY trip.
 - Meeting with Fire Commissioner Heinz on fraud and waste (Koch attending): President should listen and generally endorse eliminating fraud and waste, but not endorse specifics Heinz's plan. We should have meeting on USG policy (OMB paper) Thursday or Friday.
 - We should discuss news slant for NY trip at tomorrow's senior staff meeting; need to manage news to offset stories about adverse impact of economic program on cities.
 - Fuller to arrange Meese/Anderson/Lewis/Williamson meeting on Westway.
 - Darman to get Williamson memo on NY trip to Meese.
 - Consideration to be given to D'Amato riding up to NY with President.
6. Cabinet meeting postponed to Friday. Agenda currently includes:
 - Legislative veto.
 - Statement on clearing legislation

- Regional Councils (James to provide Meese with list).
 - Horowitz to brief Cabinet on UMW labor dispute. (Public stance on this to be funneled through one point (Horowitz) after Cabinet meeting; Fuller to turn DOE off now.)
7. Auto Task Force report delayed; will be in next week.
 8. Meese to discuss with Baker and others periodic review of selling of economic package. Dole had suggested weekly meeting of concerned White House staff for coordination.
 9. Agreed that need to set up speakers bureau system. Need to talk to Gergen about where he is on this. For economic package, need:
 - Two pages of talking points for surrogate speakers
 - Script materials for speeches
 - List of women who can go out as speakers (on White House staff, Dole/Small/Peachee/Borcherdt identified).
 10. Williamson to coordinate with Friedersdorf on getting GOP Governors to help with selling of economic package on Hill. Meese wants to orchestrate getting our people up on Hill generally so that headlines are: major battle over tax cuts rather than poor fight regressive Reagan policies.
 11. Williamson to prepare letter from President expressing appreciation for National Association of Counties officials' resolution favorable to economic package.
 12. Friedersdorf/von Damm to arrange for Presidential telephone calls after his return from Canada to Speaker, perhaps one or two others regarding agreement to consider tax cut package immediately after budget cut package.
 13. Nance/Small to coordinate on joint US/FRG announcement on German visits.
 14. Press guidance on national security story:
 - Lifting of restrictions regarding actions in Angola: This is State proposal.
 - Inman briefing clarified what we are doing on intelligence front; no intention to get into domestic spying. Need to read Inman briefing; headline and lead in POST misleading.

SENIOR STAFF MEETING ACTION ITEMS (3/9/81)

1. Dole/Allen/Nofziger to work out strategy for handling Jewish leaders. We will not take them to press room after meeting with President.
2. Gergen has action on preparing briefing materials for Frank Reynolds interview; will use press conference materials updated.
3. Stockman/Weidenbaum will be present for President's signature on budget transmittal.
4. Gribben to talk to Jim Edwards regarding Snyfuels Corporation; STAR story wrong; nothing has changed regarding synfuels.
5. Bell decision noted to keep bilingual education funds a categorical, as opposed to block, program to offset Hispanic unhappiness with our not moving forward with bilingual regs.
6. Canadian Trip: Khachigian to sit in on Economic Council meeting to clear up remaining issues on President's parliamentary speech. Rentschler to head up working group on substance if necessary. Also need press guidance for Cabinet members accompanying President.
7. Senior staff to provide recommendations to Dole on membership for White House Commission on Aging; Nofziger suggests that suggestions include taxpayers as well as activists for the elderly.
8. Darman reports New York trip materials will be ready for President on Wednesday 3/11.
9. Stockman to arrange budget briefings for White House staff.
10. Fuller to obtain report from departments and agencies on where we are regarding firings of Carter holdovers; Fuller to keep Pen James informed.

SENIOR STAFF MEETING ACTION ITEMS (3/6/81)

1. Deaver has today's Press Conference materials. Gergen still needs to supply foreign policy materials.
2. Posture with Governors and public posture regarding auto industry is: we still have issue under review by task force; task force report due next week. There should be no mention of voluntary restraint agreements at this time.
3. Harper reports 3/10 budget package will indicate additional cuts (beyond FY 82) still to be identified. OMB considering spending control task force. DECISION: OMB to continue effort on spending control, but don't create task force.
4. Legislation on budget will be ready to go 3/10, except for some miscellaneous items. Status report to Baker today.
5. Fielding to call Justice on POST story regarding dropping Carter judicial selection process. It has no White House input. Need to have Brady ready on this for press briefing this morning to take heat off President at the Press Conference this afternoon. Fielding to get information to Baker/Brady.
6. Re EPA appeal on Westway, Anderson to get to Acting EPA Administrator to ask EPA to lay back. Westway strategy: Administration will live up to commitment when NYC decides how it wants to structure.
7. We will not appeal the District Court decision against federal parking fees.
8. Prior to NYC trip, we will extend the exemption to the rules on sludge dumping to permit NYC to continue dumping beyond 12 miles.
9. Release on EPA regulations on "double bubble" will be made Saturday to avoid additional questions at Press Conference today and provide separate news story.
10. We will not backtrack on funding cuts for black lung because of UMW suggestions that if we were to soften they would not hold rally. Donovan/OMB agree.
11. Regarding POST story "White House wants to cut off Federal legal aid for the Poor", Legal Services Corp. cut really a conversion of funds to block grants, leaving up to the States how the money will be spent.

12. Anderson/James to investigate who Nicholas Longworth is. Reportedly is telling VA Acting Administrator Rufus Wilson that VA should work behind the scenes to shoot down the OMB cap on VA emoluments.
13. There will be a meeting Monday, 3/9, at 5:30 p.m. of all those going to Canada to provide briefings for the Canadian trip.
14. Regarding Thurmond bill forcing major oil companies to divest themselves of gas stations, Administration should oppose softly, not be out in front.

SENIOR STAFF MEETING ACTION ITEMS (3/5/81)

1. Heads of White House staff units to coordinate with Darman on numbers of personnel in their units.
2. Memo on Schedules A, B and SES sent out by Fielding (3/4) to Cabinet members. NOTE: The list of addressees should be expanded to include sub-Cabinet agencies.
3. Deaver and Gergen have action on Frank Reynolds interview 3/9. Reynolds wants to concentrate on the economy.
4. There will be a Presidential press conference tomorrow. Brady has not announced yet, but press are generally aware. Gergen has action on briefing for President; use Cronkite briefing books (updated).
5. Khachigian will have speech material (except parliamentary speech) for Canadian trip to RR tomorrow PM. Parliamentary speech should be to President Saturday AM. Drafts will be circulated today.
6. Deaver/Spencer/Baker/Dole to meet today on selling of economic package.
7. Gergen working on scenario to assure detailed budget presentation to Congress 3/10 integrated with Canadian trip. Dale (OMB)/Brady have action on budget briefings. Presidential statement being prepared by OMB.
8. Issue of how Congressional gold medal to Canadian Ambassador who helped escape of hostages would be given unresolved.
9. New EPA regulation to provide for new plant if doesn't add to overall pollution should not be promulgated until after Gorsuch confirmation.
10. We should distance ourselves from legislative veto of regulations being pushed by Laxault; one House veto has problems (Schmultz). (NOTE: Stockman on record as Congressman for legislative veto.)

5 BREAKFAST ITEMS

MEESE/DEAVER BREAKFAST AND SENIOR STAFF MEETING (3/5/81)

I

A. Breakfast

1. NSC organization and process (Note attached).

2. OMB should be included in NSC meetings where budget implications; this done re El Salvador; must not forget.

3. Canadian trip substantive preparations?

4. Voluntary restraint agreement with Japan re autos (after Lewis report comes in); Brock and Haig to get going. II

Don't need to mention but cld. be good idea. Will flesh out if you like.

5. FH idea: it would be good to take some of the heat off in the trade area, pressures for protectionism. What about a blue ribbon panel (a la the Williams Commission* of high level (including both Dems (e.g., Strauss) and GOP (e.g., Eberly, Shultz, Dent) to review broad issues of international economic policy (trade, monetary matters, investment; and how these impact on domestic economy). This idea could obtain Congressional support, particularly if key Congressmen were advisors to the Commission (e.g., Dole, Long, Rostenkowski, Connable). Panel would not preclude movement, but would allow Administration stall where it wished. If this has any appeal, suggest discuss with Anderson/Allen/Brock et al on basis of short paper.

B. Senior Staff

1. Go over schedule (attached).

2. Nofziger on New Republic letter (attached).

3. Canadian trip preparations

- substance
- press (Speakes memo attached)
- communications plan for integrating with detailed budget presentation to Congress; Gergen has action.

- El Salvador

Frank Reynolds taping (3/9); preparations schedule -- call on Gergen.

5. Meeting with FRG FM Genscher preparations (3/9).

✓ 6. Outside selling effort (Jpn. Eliz. M/D + Atn)
(but update from Jpn + Atn prior to meet w/ Wick)

* First time in 10 yrs. Policy for the 80s.

✓ 7. E. Dole (Jewish)

W/H Staff.
350
20 to go
Not with details.

Series of reports in (cont'd 4)

See Doolie - How did you get into this? No veto - should call someone asked for letters.

March 4, 1981
4:00 pm

THE WHITE HOUSE

WASHINGTON

THE PRESIDENT'S SCHEDULE
Thursday, March 5, 1981

8:30 am (60 min)	<u>Breakfast with Congressional Conservative Democratic Forum</u> (Max Friedersdorf) Press Photo Opportunity	State Dining Room
9:45 am (30 min)	<u>Staff Time</u>	Oval Office
10:15 am (15 min)	<u>National Security Briefing</u> (Richard V. Allen)	Oval Office
10:30 am (15 min)	<u>Meeting with James Baker, Ed Meese, Michael Deaver, Max Friedersdorf and James Brady</u>	Oval Office
11:15 am (15 min)	<u>Meeting with Ann McGill Gorsuch</u> (Craig Fuller) White House Photographer Only - No Press Coverage	Oval Office
11:30 am (10 min)	<u>The President and Mrs. Reagan Greet Cystic Fibrosis Poster Children</u> (Max Friedersdorf) Press Photo Opportunity	Oval Office
Noon (60 min)	<u>Lunch with the Vice President</u>	Vice President's Office
1:30 pm (30 min)	<u>Congressional Time - Senators Russell Long and Bennett Johnston; Congressmen Jerry Huckaby and Buddy Roemer of Louisiana</u> (Max Friedersdorf) No Press Coverage	Oval Office
2:00 pm (30 min)	<u>Taping Session (Red Cross, Easter Seal, Newsweek and Academy Awards)</u> (Mark Goode)	Oval Office
3:00 pm (90 min)	<u>Cabinet Meeting</u> (Craig Fuller)	Cabinet Room
4:45 pm (30 min)	<u>Meeting with Pendleton James</u>	Oval Office
5:30 pm (30 min)	<u>Staff Time</u>	Oval Office
6:00 pm	<u>Return to Residence</u>	

SENIOR STAFF MEETING ACTION ITEMS (3/4/81)

1. Fuller will have next Cabinet meeting agenda to Meese/Baker by noon. Agenda to include:
 - Discussion of removal of Schedule A, B and SES; Fielding has to revise paper, but will have it around today.
 - Meese wants to talk at Cabinet meeting about legislative process. Harper to prepare talking points for President regarding testimony and legislation. Part of talking points should include restraint on new legislative packages pending progress on our economic program. We should also get Cabinet officers (and I would add independent agencies) to alert us on legislative items coming down the pike. Item should also include having RR man in each agency to help push budget cuts through with help from relevant Assistant Administrator of OMB.
 - Personnel freeze becoming permanent reductions. Need to go over public affairs posture.
 - Fuller reports farm bill discussion being deleted at Block's request.
2. Allen to work with Brady on public affairs posture on Defense budget. Harper to provide Meese/Baker with numbers. Meese will talk to Weinberger. Need to know precisely where cuts will be made. Harper to prepare paper on numbers.
3. Friedersdorf reports we have good chance of winning on dairy price supports.
4. Need to get handle on State and Defense chaired IGs. Allen reports thirty in existence, but indicates he doesn't know precisely what they are doing. Issue to be discussed after Senior Staff meeting and perhaps put on Cabinet agenda. Anderson notes that international economic issue handling not clearly defined. (This issue triggered by POST story today on Law of the Sea IG; State Department release that problems; no movement pending review; agreed this should be NSC, not State run issue.)

JAB:
your markup of agenda
attached.
J.

5. Anderson reports Task Force on Interdiction of Drugs has been established.
6. Anderson to take action (with Harper/Williamson/Swope/Carlson) regarding need to meet with Governors on Medicare regs (OK to reduce funding if States can have greater flexibility on how to spend).
7. Anderson will have meeting 5:30 p.m. today with Lewis, Trent and any others interested in Westway.. NYC has not yet applied for funds.
8. We will not include possibility of NYC being experimental area for minimum wage differential at this time despite Mayor Koch possibly being favorable to idea.
9. Need better system for controlling visitors to White House. Suggest we ask Rogers/George Saunders to prepare proposal.

MEESE/DEAVER BREAKFAST AND SENIOR STAFF MEETING (3/4/81)

⑤ YAB tell
Cab re new
commitments
policy.

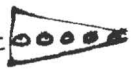
A. Breakfast

1. National Security Planning Group meeting in Situation Room (no agenda, principals only) today at 11:15. What purpose? Is this a new group?

2. Cabinet meeting agenda? Items included from previous Senior staffs:

- Procedures for replacing Sched. A, B, SES.
- RR man in each agency to help push budget cuts through; help from relevant Asst. Admin. OMB for hearings.
- Defer taking new legislation up to Hill pending movement on economic package.
- Eventual locus of auto issue in terms of Cabinet Councils
- Personnel freeze becoming permanent reductions.

1000 ←



B. Senior Staff Meeting

1. Go over schedule (attached).

✓ 2. Darman paper on Sched. A, B, SES removals.

3. Personnel freeze becoming permanent reductions. Date for announcement. Question of EO. Press treatment.

4. James paper on agencies needing PAS appointments?

5. Arnold - T.M.I. (?)

✓ Fielding 6. D.C. names. (Go with them)

✓ 7. Cab. mtg. agenda - Craig Fuller Tomorrow

✓ 8. Law of the Sea (?)

✓ WAC 9. ~~Wain~~ price supports.

③ Inter-agency
grip on drug abuse
(?)
④ Vol. restraint
agreement w/ Japan
on auto (Nepworth -
after limits Task Force
Report comes in).
Brook + Hain get going.

State
in press
statement
+ Jan.

(Stated
in NSC)

FSM H: ① Defense Dept. response to State's recommendations for cuts. Carry over for Press. mtg.

② I Go being formed by State (309 them) - not telling anybody to get going.

THE WHITE HOUSE

WASHINGTON

March 3, 1981

4:30 pm

THE PRESIDENT'S SCHEDULE
Wednesday, March 4, 1981

8:30 am (60 min)	<u>Breakfast with Freshmen Republican Congressmen</u> (Max Friedersdorf) Press Photo Opportunity	State Dining Room
9:30 am (10 min)	<u>Mrs. Ursula Meese</u> (Michael Deaver) Press Photo Opportunity	Oval Office
9:45 am (30 min)	<u>Staff Time</u>	Oval Office
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10:30 am (15 min)	<u>Meeting with James Baker, Ed Meese, Michael Deaver, Max Friedersdorf and James Brady</u>	Oval Office
11:15 am (60 min)	<u>National Security Council Meeting</u> (Richard V. Allen) (No Press Coverage)	Cabinet Room
12:15 am (10 min)	<u>Easter Seal Poster Child</u> (Elizabeth Dole) Press Photo Opportunity	Oval Office
12:30 pm	<u>Return to Residence for Lunch</u>	
4:00 pm (30 min)	<u>Official Portrait of the President and First Lady</u> (Michael Evans)	Blue Room
7:20 pm	<u>Depart White House for Fairfax Hotel</u>	

~~REDACTED~~

~~REDACTED~~

(Rick Ahearn)
Traveling Press Pool

ACTION ITEMS SENIOR STAFF MEETING (3/3/81)

1. President Ford will be provided the press briefing room should he wish to talk with reporters. NSC to arrange with State for greetings from President for France, FRG, China, Japan and possibly Ireland. State to convey to countries not receiving greetings the reason why; will also need public posture on this. Ford to be briefed on El Salvador.
2. No one will be with RR for Cronkite interview.
3. Harper to prepare report on employee reductions that can result from abolition of FRCs.
4. V.P. to attend Gorsuch meeting with President (if he wishes).
5. Meese notes need for briefing of independent agency heads on conflicts and personnel policy. No action specifically assigned. Suggest Fuller.
6. Personnel freeze to be lifted in next week. This should be characterized as turning freeze into permanent reduction of personnel. Need logical date for announcement. Meese suggests E.O. promulgating personnel ceiling and putting item on Cabinet agenda. This item to be discussed at Senior Staff tomorrow.
7. Darman group paper on SES and Schedules A and B to be circulated to Senior Staff tomorrow morning.
8. Fuller/Friedersdorf/Anderson/Block to discuss today position on dairy price supports in order to be prepared for tomorrow's mark-up in Senate Appropriations Committee.
9. Barnwell and TMI decisions going to President for approval today.
10. Harper to provide Baker/Meese with copies of legal opinions on whether Bloom acted legally in making \$4 million charitable contribution. Fuller reports charities prepared to return one-quarter of contribution. Need to avoid bad press on this.
11. Administration should avoid public talk of dangers of bankruptcies. OPD preparing guidance for Press Office.
12. Anderson/Lewis to continue action on Westway. Meese warns to be careful about cutting back \$800 million for Westside redevelopment (vs Highway).
13. Darman to pull together briefing books for President's New York trip; Canzeri in charge of arrangements.

14. Fuller to add to next Cabinet meeting question of having Reagan Administration man in each agency to push budget through Hill committees. Darman suggested Assistant Directors of OMB could go with budget officers to help.
15. Speech requests to Cabinet Departments will be coordinated by Gergen and Communications Office.
16. Spokesman should be very cautious on budget numbers until March 10; stay away from precise numbers for the moment.

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MEESE/DEAVER BREAKFAST AND SENIOR STAFF MEETING (3/3/81)

A. Breakfast

Keep
of
VSC

1. Allen memo dated 2/20 (attached) putting DOD in charge of preparations for next US-Soviet arms control discussions. Arms control issues have traditionally been organized under NSC chairmanship (under Carter, SCC; under Nixon-Ford the Verification Panel).
2. Weidenbaum cabinet status.
3. Cabinet Council for consideration of auto issues (domestic and international) -- after DOT, Commerce on trade and commerce or Treasury on economy? Implications for other sectoral and trade issues.
4. Chairing of preparations for Economic Summits -- VP. State now taking lead. Under Carter, Henry Owen as Special Rep. of President. Economic Summits combine domestic and international with our closest allies.
5. Lack of priority at State for briefing materials for President's public appearances.

VP.-

B. Senior Staff

1. Go over schedule (attached).
2. Check Harper for next actions on regulatory reform.
3. Max - legis. time - Edwards + Toner to discuss defuse spending issues.
4. VP - chair preparations for Eco. Summit (Ottawa) Inter-agency
5. Fed Regional Councils - EM (Harper)
6. Hamwell + TMY - 8:45 - EM + JAB
7. Milk price support memo - Max

8. Harstaff
at Cronkite
only SS.

9. Mission
Trade Fair
of Americas

V-P

Decisions w/
R.L.
Pres.
announcements
at Cab.
MTG.

- R.L. (a) Auto Task Force - assign to Commerce + Trade (at end of week)
 (b) Red River
 (c) VP chair Ottawa Summit

THE WHITE HOUSE

WASHINGTON

THE PRESIDENT'S SCHEDULE
Tuesday, March 3, 1981

March 2, 1981
4:00 pm

8:45 am (30 min)	<u>Staff Time</u>	Oval Office
9:15 am (15 min)	<u>National Security Briefing</u> (Richard V. Allen)	Oval Office
9:30 am (15 min)	<u>Meeting with James Baker, Ed Meese, Michael Deaver, Max Friedersdorf and James Brady</u>	Oval Office
9:45 am (60 min)	<u>Staff Time</u>	Oval Office
10:45 am (30 min)	<u>Automotive Task Force Meeting</u> (Craig Fuller) Photo Coverage and Writing Pool	Cabinet Room
11:30 am (75 min)	<u>Lunch alone</u>	Oval Office
1:10 pm	<u>Proceed to Diplomatic Reception Room to meet Walter Cronkite</u>	Diplomatic Reception Room
1:15 pm	<u>Escort Mr. Cronkite back to Oval Office (on tape)</u>	Oval Office
1:20 pm (70 min)	<u>Cronkite Taping</u> (Dave Gergen)	Oval Office
4:00 pm (60 min)	<u>Meeting with former President Gerald Ford</u> (Joseph Canzeri) Photo Coverage and Writing Pool	Oval Office
5:00 pm (30 min)	<u>Staff Time</u>	Oval Office
5:30 pm	<u>Return to Residence</u>	
6:30 pm	<u>Depart for Sheraton Washington Hotel</u>	
6:45 pm (20 min)	<u>VFW Reception Drop-by</u> (H. O'Neill) Press Pool	Sheraton Washington Hotel
7:15 pm	<u>Return to Residence for Dinner with Majority Leader of the Senate</u> (Max Friedersdorf) (No press coverage)	Family Dining Room - 2nd Floor Residence

EM

① Autor - (after Juvic report)

When send it?

Commerce + Trade
(Economics) Treasury - (Pagan needs upgrading
re Stockman)

(+) already has Chopale + is
so involved already - has to
stay.

② V-P take lead for Ottawa Eco.

Summit? (Int. Economic
forum is a void.) (We don't have a strong int.
- economic players.)

Pashke thinks he's got it?
V.P. supervise preparation of the agenda

RR

Auto Test Force

① No decisions re
protection or no

② No announcement re
Swish Lab. Council to review
- unless E.M. + I have agreed.

Action Items for Senior Staff Meeting (3/2/81)

1. Deaver/Brady to talk to Chris Wallace about postponing the Nancy Reagan interview so that it would be on a different day from the Reagan interview with Cronkite tomorrow.
2. Not possible to postpone Cronkite interview. Gergen has action. Briefing book will be provided to RR this evening.
3. Consideration should be given to Gergen coordinating public affairs guidance for State and DOD regarding issues discussed in NSC meetings.
4. EPA Administrator Gorsuch meeting with President to provide for exchange of views. Fuller has action. Separately, Anderson to arrange for Boggs to brief Gorsuch on controversial RR environmental positions taken during Campaign.
5. Baker to meet with Harper (and/or perhaps Stockman)/Williamson/Anderson at 10:15 regarding final decision on UDAGs.
6. Fuller to assure that papers on Barnwell and TMI come into President tonight.
7. James to provide paper to meet Baker/Meese/Deaver on what agencies do not at this point have PAS heads.
8. Fielding to provide paper on DC judicial selections.
9. Allen will provide NSC agenda for Wednesday meeting today.
10. Allen noted stories of Reagan Administration backing away on Middle East; this not so. Allen/Dole/Nofziger will talk to Jewish groups.
11. Murphy will check with VP to see whether he can attend Miami Trade Fair of Americas 3/5.
12. VP will meet with National League of Cities people at 3:15 p.m. today.
13. Need to resolve problem of leaks after NSC meetings. Harper also noted leak of budget book. Murphy particularly concerned by Star article on classified budget for surveillance satellite system.
14. Garrick Action: Kentucky and New Jersey will be advised of federal actions on disasters in those states today.
15. Harper has action on fraud and waste initiatives. Marty Anderson to check with Ed Gray to assure coordination.
16. James will have list of Schedule C staff of Federal Regional Councils for discussion at 5:00 p.m. personnel meeting.

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④ GAT scenario
Call Haig Betty + N.A. upstairs
1 hr - one on one

② Call Bob Brock Haig +
Senior staff
Briefing paper
Then GAT talk
to press.

SENIOR STAFF

① GAT - meeting EM, JAB
+ OMB

(Get details of the leg. package
worked out.)

② Decision paper for Pres for
Barnwell + 3 Mile Island
(Craig preparing - EM + JAB
present.)

⑤ HAITI
⑥ JONAS
PRESS
GO w/ E. WIND.
+ PRESS.
NOTF.

③ OMB paper re across the board
treatment of all ag. products
(Increase loan rates to mkt - decrease
% of crop available for loan)

MEESE/DEAVER BREAKFAST AND SENIOR STAFF MEETING (3/2/81)

A. Breakfast

1. Report on boat with Haitians; will split out contingency planning for future boats for rapid action this week.
2. Membership Policy Planning Group (Gergen, Darman, Hodsoll); policy and politics intermingled.
3. Jim Roberts for Exec. Dir. WH Fellows Program, but ask MD for his ideas; will try to get Navy Lt. Cdr. for #2 to provide in-house experience. Note about Ford. Note for MD that can't really influence selection of Fellows; part of complex regional and national process (this re Mike Campbell suggested as Fellow by MD)
4. On CEQ: FH contacted Minor who enthusiastic; FH also talked with current Acting Chairman; problem of titles and fact that Exec. Dir. slot filled with career person; suggest Minor become Act'g Director Office of Environmental Quality, Baldwin become Act'g Dep. Dir.
5. On OSTP: FH talked with Ben Huberman who Dick Allen is taking on for the technological slot on NSC (this has previously been the same man who headed the international side of OSTP). No problem with cutting in half by FY82. Suggest Huberman be named Act'g Director. Suggest we go for Art Bueche for Director. Will have to persuade. Suggest EM or JAB call.

B. Senior Staff

1. Go over schedule (attached).
2. Has Cronkite interview been postponed to Friday? What about commitment to Frank Reynolds for week after Canadian trip?
3. Tell Anderson that Drew Lewis would like him to work directly with him on Westway.
4. Agenda for Wednesday NSC meeting: Allen.
5. What does Ann Gorsuch want to do with the President Thursday?
6. Has Communications Group structured budget package with Canadian trip; when will we have scenario?
7. Penn: where else besides CSA will we have problem of no PAS's on board to run agency?
8. When will we have paper on Schedule A, B and SES personnel for next Cabinet mtg (Thursday); Rollins, Fuller, Fielding, Darman to prepare; suggest by Tuesday COB for Meese, Deaver Baker.

→ Chy to 1/2 hr.
NR can do.

Get these items.

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THE WHITE HOUSE

WASHINGTON

February 27, 1981

5:30 pm

THE PRESIDENT'S SCHEDULE

Monday, March 2, 1981

8:45 am (30 min)	<u>Staff Time</u>	Oval Office
9:15 am (15 min)	<u>National Security Briefing</u> (Richard V. Allen)	Oval Office
9:30 am (15 min)	<u>Meeting with James Baker, Ed Meese, Michael Deaver, Max Friedersdorf and James Brady</u>	Oval Office
10:00 am (2 hrs)	<u>Staff Time</u>	Oval Office
12:00 pm	Depart White House for Washington Hilton Hotel for General Session of Mid-winter Congressional Conference of the National League of Cities <u>Open Press Coverage</u>	Washington Hilton Hotel
	<u>The President's Remarks (25 min)</u>	
12:55 pm	<u>The President Returns to White House</u>	
1:00 pm (75 min)	<u>Staff Time</u>	Oval Office
2:15 pm (60 min)	<u>Congressional Time</u> (15 min) Senator Henry Jackson (15 min) Senator Bob Packwood (15 min) Congressman Sylvio Conte (15 min) <u>Congressman James Broyhill</u> White House Photographer Only	Oval Office
4:00 pm (30 min)	<u>Meeting with Richard Wirthlin</u> (Franklyn Nofziger)	Cabinet Room
4:30 pm (90 min)	<u>Staff Time</u>	Oval Office
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