

DOCUMENT WITHDRAWAL RECORD [NIXON PROJECT]

DOCUMENT NUMBER	DOCUMENT TYPE	SUBJECT/TITLE OR CORRESPONDENTS	DATE	RESTRICTION
1	MEMO	To: Peter Flanigan From: Rose Mary Woods	3/19/70	D
2	MEMO	MEMORANDUM FOR HARRY FLEMMING	3/28/70	D
3	MEMO	MEMORANDUM FOR THE PRESIDENT	4/28/71	D
4	MEMO	To: Peter Flanigan From: Harry S. Fleming	4/30/70	D
5	MEMO	MEMORANDUM FOR HONORABLE PETER M. FLANIGAN	6/8/70	D
6	MEMO	TO: ROBERT HALDEMAN FROM: PETER FLANIGAN	6/15/70	D
7	LTR	To: John D. Ehrlichman From: Herbert W. Kalmbach	4/24/70	D

FILE GROUP TITLE

BOX NUMBER

WHCF: Subject Files: ~~FG~~ FG 267

FOLDER TITLE

Ex FG 267 Presidential Commission on Financial Structure and Regulation

RESTRICTION CODES

- A. Release would violate a Federal statute or Agency Policy.
- B. National security classified information.
- C. Pending or approved claim that release would violate an individual's rights.
- D. Release would constitute a clearly unwarranted invasion of privacy or a libel of a living person.

- E. Release would disclose trade secrets or confidential commercial or financial information.
- F. Release would disclose investigatory information compiled for law enforcement purposes.
- G. Withdrawn and return private and personal material.
- H. Withdrawn and returned non-historical material.

EXECUTIVE

746-267

746-11-1/Burns, Arthur

746-11-1/Harlow, Bryce

746-3

746-1

746-12

746-11-1/Flanigan, Peter

746-11-1/Ehrlichman, John

January 28, 1970

MEMORANDUM FOR

CHAIRMAN PAUL MCCrackEN

This is to advise you that the President has approved your recommendation that the Economic Report contain a brief and very general statement of his intention to establish a Presidential Commission on Financial Structure and Regulation.

Before this Commission is formally announced, the President has requested that the Troika develop and present to him, for his approval, a specific plan outlining the precise scope and recommended mandate for the Commission, the way it is to be set up and its operating procedure.

/s/

KEN COLE

cc: Peter Flanigan
John Ehrlichman
Bryce Harlow
Ron Ziegler

RECEIVED
JAN 28 1970
CENTRAL FILE

THE WHITE HOUSE
WASHINGTON

(X)

TO: E

FROM: KEN COLE

FYI _____

COMMENT _____

You sent attached memo
to P - Attached also
is paragraph that
will be in economic
report on this subject.

Approve ✓ _____
Disapprove _____

RECEIVED

JAN 20 1970

CENTRAL FILES

Presidential Commission on Financial Structure and Regulation

Our expanding and increasingly complex economy must have financial institutions reflecting the vitality that comes from vigorous innovation and competition. Financial services required by tomorrow's economy will differ in as yet undefinable ways from those appropriate today. The demands on our flow of national savings, as indicated in Chapter 3, will be heavy in the years ahead, and our financial institutions and financial structure must have the flexibility that will permit a sensitive response to changing demands. Thus the time has come for a thorough examination of needed changes in our financial institutions and our regulatory structure. This study will be carried out by a commission of private citizens to be appointed by the President early this year.

THE WHITE HOUSE

WASHINGTON

January 19, 1970

ACTION

Presidential Commission on Financial
Structure and Regulation

MEMORANDUM FOR THE PRESIDENT

Chairman McCracken, Director Mayo and Secretary Kennedy have submitted a memorandum to you recommending that you appoint a Presidential Commission on Financial Structure and Regulation (Tab A). The purpose of this commission would be to study the role of our non-bank thrift institutions (such as savings and loans and mutual savings banks) and also the proper role of the commercial banking industry and the issue of one-bank holding companies.

If you agree with this idea, Chairman McCracken would like to include a small paragraph in the Economic Report indicating your intention to form such a commission in the near future.

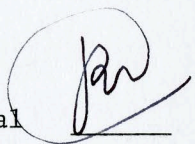
Arthur Burns, Peter Flanigan and Bryce Harlow are in agreement with the formation of such a commission and are in favor of announcing it in the Economic Report. Both Bryce Harlow and Arthur Burns feel that you should also instruct the Troika to draw up a plan for this commission before actually forming it.

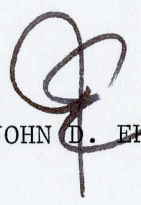
RECOMMENDATION

I recommend that you allow Chairman McCracken to make brief reference in the Economic Report of your intention to form a Presidential Commission on Financial Structure and Regulation, and that you also instruct the Troika to develop a specific plan for this commission. Secretary Kennedy should be the Chairman.

The commission would report no later than November 15, 1970 so that its works could be incorporated into calendar 1971's legislative program.

OPTIONS

- A. The Economic Report should contain a brief and very general statement of my intention to establish a Presidential Commission on Financial Structure and Regulation and the Troika should develop a specific plan for my approval before the Commission is formally announced. 
- B. Do not announce the formation of the commission in the Economic Report but go ahead and develop a specific plan to do so in the near future. _____
- C. I am not in favor of a Presidential Commission on Financial Structure and Regulation. _____


JOHN D. EHRLICHMAN

Attachment

January 17, 1970

ACTION
Presidential Commission on Financial
Structure and Regulation

MEMORANDUM FOR THE PRESIDENT

Chairman McCracken, Director Mayo and Secretary Kennedy have submitted a memorandum to you recommending that you appoint a Presidential Commission on Financial Structure and Regulation (Tab A). The purpose of this commission would be to study the role of our non-bank thrift institutions (such as savings and loans and mutual savings banks). The issue involves the viability of the thrift industry and the related issue of how we are going to get savings flowing into mortgages and housing once again. A second problem of study concerns the proper role of the commercial banking industry. The Congress has come to focus on this issue with its one-bank holding company bill.

If you agree with the idea of forming a Presidential Commission on Financial Structure and Regulation. Chairman McCracken would like to include a small paragraph on this in the Economic Report. The thrust of what is said in the Economic Report would be that there are several problems in this area and that a Commission will be formed in the near future to work on them.

Arthur Burns and Peter Flanigan are in agreement in principal with the recommendation to form a commission. Arthur Burns feels that a more specific plan is needed, however, before steps to implement this recommendation are carried out.

I recommend that you allow Chairman McCracken to make brief reference in the Economic Report to your intention to form a Presidential Commission on Financial Structure and Regulation, and that you also instruct Secretary Kennedy to form a small group of which the Secretary of the Treasury would be chairman and which would include also the Chairman of the Federal Reserve Board, the Chairman of the Council of Economic Advisers and Bryce Harlow to develop a specific plan for this commission.

The commission would report no later than November 15, 1970 so that its works could be incorporated into calendar 1971's legislative program.

OPTIONS

- A. The Economic Report should contain a brief and very general statement of my intention to establish a Presidential Commission on Financial Structure and Regulation and that a small group as outlined above be formed to develop a specific plan.
- B. Do not announce the formation of the commission in the Economic Report but go ahead and develop a specific plan to do so in the near future.
- C. I am not in favor of a Presidential Commission on Financial Structure and Regulation.

A. _____

B. _____

C. _____

JOHN D. EHRLICHMAN

Attachment

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

January 14, 1970

To: The Staff Secretary

From: Arthur F. Burns *AFB*

Subject: Proposed Presidential Commission on
Financial Structure and Regulation

I endorse the recommendation for a Commission on Financial Structure and Regulation, but I urge that reference to it in the Economic Report be in very general terms.

Before a specific plan is presented, extensive consultations will be necessary, first, about the precise scope and mandate of the Commission, second, about the best way of setting up the Commission.

I suggest that the President request the Secretary of the Treasury to serve as chairman of a small group (which should include also the Chairman of the Federal Reserve Board, the Chairman of CEA, and Bryce Harlow) to develop a specific plan.

NOV 14 1970

RECEIVED
WHITE HOUSE OFFICE OF
THE PRESIDENT

THE WHITE HOUSE

ACTION MEMORANDUM

WASHINGTON

LOG NO.: 2738

Date: Monday, January 12, 1970

Time: 11:00 A.M.

FOR ACTION: *E* Dr. Burns *1/14*
Bryce Harlow

cc (for information):

FROM THE STAFF SECRETARY

DUE: Date: Wednesday, January 14, 1970

Time: 2:00 P.M.

SUBJECT: Proposed Presidential Commission on Financial Structure
and Regulation.

ACTION REQUESTED:

_____ For Necessary Action

 X For Your Recommendations

_____ Prepare Agenda and Brief

_____ Draft Reply

_____ For Your Comments

_____ Draft Remarks

REMARKS:

Bobbie:

Mr. Flanigan will prepare an Action Memorandum for the President after Dr. Burns and B. Harlow reply. Maybe you should do it, as Flanigan's first attempt (attached) is a little brief.

John

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately.

K. R. COLE, JR.
For the President

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

MR. HARLOW

Please note below your comments on the attached:

THE WHITE HOUSE

WASHINGTON

January 10, 1970

MEMORANDUM FOR

THE PRESIDENT

I have been discussing with Treasury for some time the contents of the January 8 memorandum from Messrs. Kennedy, Mayo, and McCracken regarding a Presidential Commission on Financial Structure and Regulation (Tab A). This is an exceedingly complex subject which will engender all kinds of opposition on the Hill. Nevertheless, the subject deserves very careful consideration by the type of commission proposed. I recommend approval of the proposal to establish the Commission on Financial Structure and Regulation.


Peter M. Flanigan

Attachment

Approve _____

Disapprove _____

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

January 10, 1970

TO: THE STAFF SECRETARY

FROM: PETER FLANIGAN 

Herewith a memorandum to the President regarding the Kennedy-Mayo-McCracken memorandum of January 8 regarding the Presidential Commission on Financial Structure and Regulation. I discussed this idea with Charls Walker before it was put into writing for the President.

Attachments

THE CHAIRMAN OF THE
COUNCIL OF ECONOMIC ADVISERS
WASHINGTON

January 8, 1970

MEMORANDUM FOR THE PRESIDENT

The time has come to consider seriously a Presidential Commission on Financial Structure and Regulation. The amount of "Presidential Commissioning" must be husbanded rigorously, if a depreciation of that currency is to be avoided, but we now have some serious problems in this area, and they have particularly important implications for major objectives of national policy.

One basic problem centers in the role of our non-bank thrift institutions (such as savings and loans and mutual savings banks). Traditionally they have been a major source of mortgage financing. At one time mortgages carried generally favorable rates, and these institutions could offer savers a slightly more favorable rate than banks. While conditions were quiescent, things worked well. With the sharp rise of market interest rates after 1965, and their acceleration after mid-1968, mortgage rates lagged and became relatively unattractive, and older mortgages in portfolios carried quite low yields. These institutions, therefore, found themselves with demand liabilities invested in long-term assets whose yields were out of line with market rates currently available to savers. Interest rate ceilings were then imposed to keep banks from bidding these funds away. These ceilings have introduced distortions of their own. We find ourselves now with interest rate controls that discriminate against small savers and complicate monetary policy generally.

What is at stake here is nothing less than the viability of the thrift industry and the related issue of how we are going to get savings flowing into mortgages and housing once again.

A second problem concerns the proper role of the commercial banking industry. The integrity of the nation's money supply is important enough to warrant special limits on their functions. Yet excessively narrow boundary lines kill innovation. The Congress has come into focus on this issue with its one-bank holding company bill, and a bad bill could come out. A public commission ought to consider this carefully.

Secretary Shultz has suggested a study of the operational aspects of fiscal (and monetary) policy. (He also leans toward a Cabinet Task Force.) Steve Saulnier has proposed a Commission study. On the hill, it should be noted, Senator Proxmire has also proposed a Commission. While the character of different proposals varies some, there is a wide range of opinion that a major effort is in order.

We might consider a Commission of about 15 members, as follows:

5 from the affected institutions (including 2 commercial bankers)

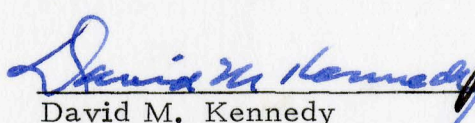
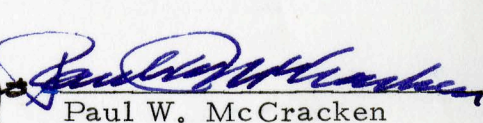
5 academic experts

5 leading citizens (industry leaders, lawyers, university presidents).

It would be essential that the Commission not be dominated by the affected financial institutions and not become a means by which they bargain for mutually satisfactory arrangements in disregard of broader interests. The three-way division of the membership should provide the necessary balance of expertise, on the one hand, and impartiality on the other.

The Commission should probably be directed to submit its final recommendations by December 1, 1970, in recognition of both the complexity and urgency of the problems to be studied. This would be after the election but in time for the next legislative session. The cost would not be large, and funding might even come from the regulatory agencies.

If you think well of this, a paragraph about your intention to establish this Commission could be included in the Economic Report.

		
David M. Kennedy	Robert P. Mayo	Paul W. McCracken
Secretary of the Treasury	Director, Bureau of the Budget	Chairman, Council of Economic Advisers

EXECUTIVE

71

76 267

FEBRUARY 6, 1970

FOR DR. McCracken

RE:

^X
BUNNY LASKER

Bunny Lasker, President of the ^XNew York Stock Exchange, called me the other day and made the following points which I thought I would bring to your attention:

1. Lasker would like to be appointed to the Presidential Commission that is being asked to review the operations of financial institutions.

I think he would like to be the Chairman.
2. It is his feeling that the time is right to start easing the money situation.
3. The New York Stock Exchange member firms are losing money universally. They need relief on the Commission structure. Lasker will be seeing the SEC on February 13 on this issue and if he's not pleased with the SEC's response, he would like the White House to step in.
4. New York Stock Exchange member firms want to offer their ownership to the public in that they need permanent capital. Evidently, the SEC has approved the idea in principle but not the specific proposal.

Again, Lasker is hopeful that the SEC will approve the specific plan and if not he hopes that the White House will step in.

John D. Ehrlichman

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FEB 9 1970
CENTRAL FILES

EXECUTIVE

FG267

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FG6-3

FG12

THE CHAIRMAN OF THE
COUNCIL OF ECONOMIC ADVISERS
WASHINGTON

February 9, 1970

MEMORANDUM FOR

THE PRESIDENT

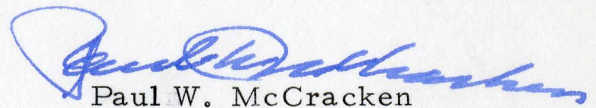
SUBJECT: Meeting with the ^XQuadriad
February 10, 1970
4:30 p.m. (30 minutes)

I. PURPOSE

This meeting would discuss plans for your Presidential Commission on Financial Structure and Regulation. Specifically, the name of the Chairman will be considered. While initially there was strong support for Bill Martin, now sentiment has shifted to Arjay Miller, Dean, School of Business Administration, Stanford, ^Xand formerly President of the Ford Motor Company.

II. BACKGROUND

- A. The attached memorandum outlines several of the principal dimensions of the Commission.
- B. Those who are expected to attend include: Secretary Kennedy, Bob Mayo, Paul McCracken, Arthur Burns, and ~~(possibly)~~ Peter Flanigan. *(for the portion of the meeting relating to the decision as to chairman)*


Paul W. McCracken

CENTRAL FILE
FEB 15 1970
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THE WHITE HOUSE

ACTION MEMORANDUM

WASHINGTON

LOG NO.:

Date: Monday, February 9, 1970

Time: 1:15 P.M.

FOR ACTION: Chairman McCracken
(Bert Cox)

cc (for information): Peter Flanigan

FROM THE STAFF SECRETARY

DUE: Date: Tuesday, February 10, 1970

Time: 10:00 A.M.

SUBJECT: President's meeting with the Quadriad, Tuesday, February 10,
] at 4:30 P.M.

ACTION REQUESTED:

☐ For Necessary Action

☐ For Your Recommendations

☒ Prepare Agenda and Brief

☐ Draft Reply

☐ For Your Comments

☐ Draft Remarks

REMARKS:

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately.

K. R. COLE, JR.
For the President

RECEIVED

FEB 14 1970

CENTRAL FILES

THE WHITE HOUSE

WASHINGTON

February 9, 1970

ACTION

Commission to study
the nation's financial
structure.

MEMORANDUM FOR THE PRESIDENT

Attached at Tab A is a memorandum from Messrs. Kennedy, Mayo, and McCracken regarding the commission to study the nation's financial structure. They recommend:

- a. the Commission be comprised of 15 members;
- b. its work be financed from non-appropriated funds; and
- c. its mandate be broad.

For Chairman of the Commission the Troika recommends William McChesney Martin for first choice and Arjay Miller as second choice. The Troika wishes to meet with you as soon as possible to discuss the chairmanship and other aspects of the project.

STAFF COMMENTS

The selection of Martin for Chairman poses the two following problems:

- (1) It puts the former Chairman of the Federal Reserve System in the position of second guessing, to some extent, the current Chairman.
- (2) Any legislation arising from the Commission's recommendations must be approved by Wright Patman's committee, which approval would be jeopardized by having Martin as Chairman.

RECOMMENDATIONS

1. That you agree to Arjay Miller as Chairman. (Resume at Tab B)

Approve _____ Disapprove _____ See me _____

2. That you meet with the Troika to discuss this decision and other matters.

Approve _____ Disapprove _____ See me _____


Peter M. Flanigan

February 9, 1970
Monday - 10:20 a.m.

MEMORANDUM FOR: H.R. HALDEMAN

FROM: DWIGHT L. CHAPIN

Peter Flanigan advises that the Troika wishes to meet with the President today or this week regarding the chairmanship of the Commission to study Financial Structures.

Peter is putting together a memorandum outlining the reasons for the meeting and requesting the President's time.

Perhaps this is something the President would wish to schedule for this afternoon.

DLC:hle

RECEIVED
FEB 10 1970
CENTRAL FILES

A



THE SECRETARY OF THE TREASURY
WASHINGTON, D. C. 20220

FEB 6 1970

MEMORANDUM FOR THE PRESIDENT

Your announcement in the Economic Report that you intend to appoint a commission to study our nation's financial structure and make recommendations for needed changes has been well received in the press and in the Congress. Senators Sparkman and Bennett, chairman and ranking minority member of the Senate Banking Committee, have especially commended the study.

The Troika is preparing recommendations for you as to the structure and personnel of the commission, its mandate, reporting date, etc. Our preliminary thinking is that --

- the group should be of manageable size, with some 15 or so members;
- its work should be financed from nonappropriated funds (such as the Federal Deposit Insurance Corporation and the Home Loan Bank System), in order to avoid the complications of a Congressional appropriation; and
- the mandate should be relatively broad, including the functioning of insurance companies and pension funds as well as the "deposit-type" financial institutions.

Our specific recommendations in these areas will be forthcoming shortly. Inasmuch as we believe the whole task of appointing the Commission should be wrapped up as soon as possible -- certainly no later than April 1 -- we urge you to give early consideration to the chairmanship. If a chairman could be obtained in the near future, he could help in planning the project and thus be a participator in its formation rather than being drawn in at a later date.

The Troika strongly recommends William McChesney Martin for the chairmanship. We believe that his acceptance of the job would provide great prestige to the project, both in the

Congress and in the financial community. In addition, he will have available time in the months ahead and is greatly qualified as a leader and reconciler of conflicting views.

Our second choice for the chairmanship is Arjay Miller, Dean of the Graduate School of Business at Stanford University. Miller retired from the presidency of the Ford Motor Company in 1968 to assume the deanship of the school. We have no doubt as to his qualifications to chair the commission, but he is a very busy man. His prestige, although less than that of Martin, is nevertheless high.

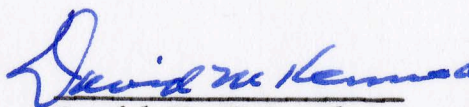
We would like to meet with you on Monday afternoon, February 9, to discuss the chairmanship and to bring you up to date on other aspects of the project.

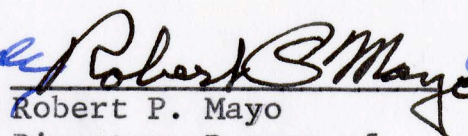
Approve: _____

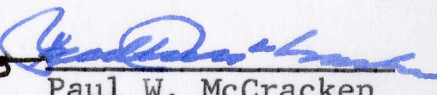
Disapprove: _____

Time: _____

Alternate
Day and Time: _____


David M. Kennedy
Secretary of the
Treasury


Robert P. Mayo
Director, Bureau of
the Budget


Paul W. McCracken
Chairman, Council of
Economic Advisers

B

ARJAY RAY MILLER

Corporation executive; b. Shelby, Nebraska, March 4, 1916; s. Rayley John and Mary Gertrude (Schade) M.; B.S. with highest honors, University of California at Los Angeles, 1937; graduate student University of California at Berkeley, 1938-40; LL.D., University of California at Los Angeles, 1964, Whitman College, 1965, University of Nebraska, 1965; married Frances Marion Fearing, August 18, 1940; children--Kenneth Fearing, Ann Elizabeth. Teaching assistant University of California at Berkeley, 1938-40; research technician California State Planning Board, 1941; economist Federal Reserve Bank San Francisco, 1941-43; assistant treas. Ford Motor Company, 1947-53, controller, 1953-57, vice president and controller, 1957-61, vice president of finance, 1961-62, vice president of the staff group, 1962-63, president, 1963-- , also director, member executive and operating cons.; director Ford Motor Company, Can., Ford Motor Credit Company, Philco Corporation, Am. Road Ins. Company, Trustee Com. Econ. Devel., National Industrial Conference Board, also trustee Kent School, Brookings Instn; chmn. vis com. Grad. Sch. Bus. Adminstrn., University of California, Los Angeles; vis. com. Harvard Bus. Sch; adv com Carnegie Grad Sch. Indsl, Adminstrn. Served from pvt to capt., USAF, 1943-46. Presbyn, Clubs: Detroit, Economic (Detroit); Barton Hills Country (Ann Arbor). Author: An Economic and Industrial Survey of the Los Angeles and San Diego Areas (with Arthur C. Coons), 1941. Home: 2320 Devonshire Road, Ann Arbor. Office: Ford Motor Company, The American Road, Dearborn, Michigan.

EXECUTIVE

February 11, 1970

48267
4812
4821

else

MEMORANDUM FOR

Honorable Charles E. Walker
Under Secretary of the Treasury

Attached is the resume of Walter Holmes^x who I have recommended for the National Commission on Financial Structures. He is also being supported by Maury Stans as a uniquely qualified individual for this Commission.

Peter M. Flanigan
Assistant to the
President

Enclosure

3

RECEIVED
FEB 12 1970
CENTRAL FILES

Walter S. Holmes, Jr., is president and chief administrative officer of C.I.T. Financial Corporation and a member of its board of directors. C.I.T. Financial is one of the nation's largest business enterprises, with major subsidiaries engaged in consumer and industrial financing and leasing, factoring, banking, life and casualty insurance, manufacturing and merchandising. Its total resources approximate \$4 billion. Headquarters is at 650 Madison Avenue, New York City.

He was born in South River, N. J., in 1919 and spent most of his youth in Philadelphia, Pa., attending public high school there and Lehigh University (B.S. 1941). He also holds an M.B.A. (1947) degree from New York University and is a certified public accountant. He was first employed by Haskins & Sells, public accountants, as an auditor in the Philadelphia area. He served in the U.S. Navy in 1942-45 as a Lieutenant. He joined Franke, Hannon & Withey, a New York accounting firm, in 1945 and Radio Corporation of America in 1947 as assistant tax director. He was named assistant controller of R.C.A. in 1951 and controller in 1954.

He left R.C.A. in 1959 to become controller of C.I.T. Financial Corporation. He was elected a vice president of C.I.T., assuming general administrative responsibilities, in 1960 and became a member of the board of directors and the executive committee in 1962. He was named executive vice president in 1964 and president in 1968.

Since 1965, Mr. Holmes has been a member of the board of directors, executive committee and credit policy committee of the National Bank of North America, the commercial bank subsidiary which C.I.T. acquired in that year. (It was then called the Meadow Brook National Bank.) As of June 30, 1969, the National Bank of North America was the 33rd largest bank in the country in size of deposits. At the close of 1969, the Bank had assets of approximately \$1.8 billion.

Copy for Central Files

Mr. Holmes is a member of the Financial Executives Institute, American Institute of Certified Public Accountants and the Economic Club, New York. He has been active in the newly-formed United Fund of Greater New York. His church affiliation is Methodist. He is a Republican.

Mrs. Holmes is the former Elizabeth Jean Pringle. Mr. and Mrs. Holmes live at 507 Ridgewood Avenue, Glen Ridge, N. J., and also have a home at Ocean City, N. J. They have two sons.

1/28/70

EXECUTIVE

FG 267

FI 2

February 19, 1970

Dear Wallace:

Thank you for your February 4 letter concerning the establishment of a Presidential commission on financial structure and regulation.

Your offer of cooperation in expediting the commission's work is most welcome. I hope to announce the members of the commission soon, and at that time I shall request the chairman to meet with you to discuss the commission and its work.

With warm regard,

Sincerely,

[RN]

Honorable Wallace F. Bennett
United States Senate X
Washington, D. C.

bcc: Mr. Flanigan
bcc: Mr. Timmons
bcc: Mr. BeLieu

sent
2-27

RN:WET:jas

RECEIVED
FEB 28 1970
CENTRAL FILES

TO: ROSE WOODS

THRU: JOHN NIDECKER *N*

FROM: BILL TIMMONS

①+
EXECUTIVE

FG 267

FG 36-5

FI 2

February 19, 1970

Dear John:

Thank you for your February 4 letter concerning the establishment of a Presidential commission on financial structure and regulation.

Your offer of cooperation in expediting the commission's work is most welcome. I hope to announce the members of the commission soon, and at that time I shall request the chairman to meet with you to discuss the commission and its work.

With warm regard,

Sincerely,

RN

Honorable John J. Sparkman
Chairman
Committee on Banking and Currency
United States Senate
Washington, D. C.

bcc: Mr. Flanigan
bcc: Mr. BeLieu
bcc: Mr. Timmons

sent
2-27

RN:WET:jas
3

RECEIVED
FEB 28 1970
CENTRAL FILES

TO: ROSE WOODS

THRU: JOHN NIDECKER *N*

FROM: BILL TIMMONS

elw
February 24, 1970

EXECUTIVE

44267
446-3

MEMORANDUM FOR

DR. PAUL W. McCracken
CHAIRMAN
COUNCIL OF ECONOMIC ADVISERS

x
Here is a resume of John Heimann, whose name I mentioned to you as a possible member of the forthcoming Commission on Financial Institution. You will see that he served most of last year as senior advisor to Secretary Romney of HUD. He is an extraordinary creative and effective person about whom I should be happy to testify at length. He is the only person who has been able to make sense of the housing situation to me. More importantly, I think he has some very clear thoughts on how we should get out of it. I enclose a number of some of his recent writings.

Daniel P. Moynihan
Counsellor to the President

Attachments - Resume, plus various articles written by Mr. Heimann

DPM/crm
/

RECEIVED
FEB 25 1970
CENTRAL FILE

①

HANOVER 5-3838

E. M. WARBURG & CO., INC.

60 BROAD STREET, NEW YORK, N. Y. 10004

February 3, 1970

Mr. Daniel P. Moynihan
Counsellor to the President
The White House
Washington, D. C.

Dear Pat:

Enclosed please find two copies of a brief resume and
two copies each of the various speeches I have made that
I feel would be pertinent with respect to the to-be-
formed Presidential Commission.

Thanks for your help. I really can use your support.

With kindest regards, I am

Sincerely yours,

John G. Heimann

JGH:mr
Enc.

RESUME

John G. Heimann is a Vice President and Director of the investment banking firm of E. M. Warburg & Co., Inc., an organization which is active in the provisions of venture capital, as well as acting as financial advisors to foreign governments and foreign and U.S. corporations. Prior to his association with Warburg, he was a Vice President of Smith, Barney & Co., Inc., primarily active in the field of the investment management of public and private pension and profit sharing funds.

During the past few years, Mr. Heimann has held a number of special government posts as follows:

Senior Advisor to the Secretary, Department
of Housing and Urban Development

Special Advisor to the Secretary General of
the United Nations

Consultant to the President, Federal National
Mortgage Association

Financial Consultant to the National Commission
on Urban Problems

Mr. Heimann is a member of the New York Urban Coalition; a member of the Board of Directors of the Center for the Development of Cooperatives; a member of the Board of Directors of the Citizens' Housing & Planning Council; a member of the Resource Panel of the American Bankers Association Committee on Urban Affairs and an associate of the Foreign Policy Association.

Additionally, he is a member of the Board of Directors of the National Businessmen's Council; a member of the Business Advisory Council of Urban America, Inc.; a Trustee of the New Lincoln School and a member of the Corporate Advisory Council of Syracuse University.

Presently Mr. Heimann serves as a member of the Board of Directors of Computers Investors Group, Inc.; CIG International Capital Corporation, Inc., and Data Science Ventures, Inc.

He was graduated from Syracuse University in 1950 with an A.B. in Economics. During the past few years, he has lectured on a variety of financial problems at New York University, Yale and the University of California at Berkeley.

THE WHITE HOUSE
WASHINGTON

February 25, 1970

1 Bank Holding
G. J. Wane
get letter
EXECUTIVE

FI 2
FG 267

FG 6-3

FG 39-9

MEMORANDUM FOR PETER FLANIGAN

FROM:

Tom Cole *W*

SUBJECT:

One bank holding company legislation

At the direction of John Ehrlichman I met with Robert ⁷Barker, a lobbyist lawyer representing interests pressing for passage of the subject legislation.

Barker advised that he met recently with Senator ^{Wallace}Bennett who told him there wouldn't be any hearings on one bank holding company legislation because the Administration did not want any such hearings, until the Commission referred to in the Economic Message has completed its report. (Barker formerly served as Administrative Assistant to Senator Bennett.)

We are of course opposed to the bill as it passed the House, but our Administration has continually assured proponents of said bill that we were not using the Commission referred to in the Economic Message as a means of delaying legislation. (See attached excerpts, taken from the recent Joint Economic hearings, i.e., testimony of Dr. Burns, Dr. McCracken, and Secretary Kennedy.)

I have previously expressed my reservations about the way we were proceeding on this matter, feeling quite certain a Senator or two would put the blame on the Administration for the fact that

Sen. John SPARKMAN

RECORDED
JUL 7 1970
CENTRAL FILES

EF
EXECUTIVE

FG267

FG17

FG12

March 3, 1970

MEMORANDUM FOR JOHN MITCHELL

Attached hereto is a copy of a memorandum outlining the current thoughts regarding the Presidential Commission on Financial Structure and Regulation. The only member selected to date is the suggestion that Arjay Miller be Chairman. Charles Walker is talking to him in San Francisco later this week.

Peter M. Flanigan
Assistant to the
President

Attachment

3

RECEIVED
MAR 5 1970
CENTRAL FILES



THE UNDER SECRETARY OF THE TREASURY

WASHINGTON, D.C. 20220

February 3, 1970

MEMORANDUM FOR THE TROIKA

FROM: Under Secretary Charls Walker, Messrs. Mann, Stein,
and Weidenbaum

SUBJECT: Presidential Commission on Financial Structure
and Regulation

The purpose of this memorandum is to outline our major recommendations concerning the proposed Presidential Commission on Financial Structure and Regulation.

Size and Structure of the Commission

We favor a group of manageable size -- approximately 15 members. Representation would be limited to private citizens, with no Congressional or other public officials serving as members. We see no need for trying to construct a Commission based on a balanced combination of specific interest group representatives; however, we believe that representation from the financial industry must not be permitted to dominate the Commission.

Financing of the Commission

We recommend that all activities of the Commission be financed from nonappropriated funds (probably limited to the Federal Deposit Insurance Corporation and the Federal Home Loan Bank Board).

Procedures for Selecting Membership

Selection of a chairman is the most important task, and should be completed within two weeks. It is our recommendation that the chairman be chosen early and brought in

to work with the Troika on questions of membership and mandate. We offer the following list of names as possible candidates for the chairmanship:

Robert B. Anderson
Robert O. Anderson
C. Douglas Dillon - No
William C. Foster
Gabriel Hauge
Edward Levi
William McC. Martin
Arjay Miller
David Rockefeller
Theodore Yntema

1 arm bk
1 mutual to bk
1 sick
1 ms man

Con Bk
Holding to
Supreme
K. Randall

We believe the chairman should have discretion to select the Commission's staff director, and some role in selecting the membership. A possible approach would be to allow the chairman discretion over membership, but confine his choices to a Troika prepared list. In addition to the list of names just presented, we add the following as possible candidates for such a membership list:

✓ Bobby Stewart

George Leland Bach
Joseph Barr
Joseph Block
Robert Blyth
Daniel Brill
W. Randolph Burgess
William Carey
Lester V. Chandler
~~John Coleman~~
Emilio G. Collado
Donald K. David
Frederick L. Deming
Donaldson-Lufkin-Jenrette
George Ellis
Gaylord Freeman
Milton Friedman
Tilford Gaines
Carter Golombe
William Greenough
David Grove
Walter Haas
Walter Hoadley

Sidney Homer
Neil H. Jacoby
William Jenkins
J. Ward Keener
Frederick G. Larkin
Rex Morthland
J. Wilson Newman
Rudolph Peterson ← busy
Frederick Pierce
Almarin Phillips
K. A. Randall
Roland Robinson
Robert Roosa ← too anti
R. J. Saulnier
James Saxon
Emerson Schmidt
Fred Scribner
Allan Sproul
Henry Wallich
Frazer Wilde ← too tired
Charles Zwick

Bobby Stewart

Baldwin Maull - several bk
holding to.

Holmes - CIT

Economists' Brainstorming Session

We recommend the scheduling, sometime in February, of an informal brainstorming session with academic and industry financial economists. The purposes of such a session would be:

- to assist in defining a mandate,
- to develop other procedural views and to make personnel recommendations,
- to provide some candidates for staff director, and
- to assist in defining appropriate issues and methodology.

We believe such a session could prove valuable, especially to the chairman-elect.

The Mandate of the Commission and Timing of its Report

There are several possible approaches open to the proposed Commission. One would be to study only the most pressing financial issues relating to the depository institutions. Another would be to engage in a complete review and study of all private financial institutions. And a third possibility could be to study only those institutional questions subject to Federal regulation.

We recommend that the Commission be given a relatively broad mandate: to review and study the structure and operation of private financial institutions in the United States and of government regulation thereof, for the purpose of formulating recommendations which would improve the functioning of the private financial system.

This mandate would exclude such areas as monetary policy, international finance, and the market for equity securities; but would go beyond a study of only the depository institutions. However, in addition to giving the Commission this broad mandate with no specific time period for reporting, we suggest that the Commission be requested to formulate

earlier recommendations on those financial issues of more immediate relevance to policy decisions. This phase of the Commission report would be expected within 6-12 months, with the final report due sometime later. The first phase should cover such issues as:

- (1) the overlapping jurisdiction of bank regulatory agencies,
- (2) deposit rate ceilings, and
- (3) restrictions on the nature and scope of the activities of depository institutions.

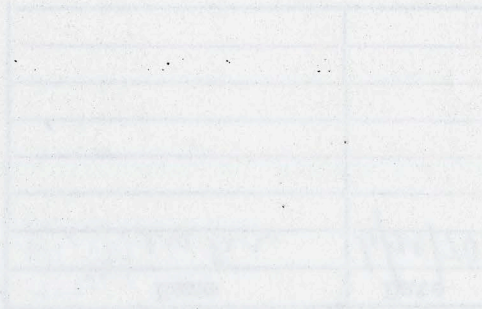
Target Date for Announcement

We are hoping to be able to announce the chairman, membership, and mandate around March 1, 1970.

Action Needed by the Troika

In order of priority for decision, the Troika should:

- (1) reach decision on the chairman;
- (2) decide on the desirability of the brainstorming session;
- (3) reach agreement on the general nature of the Commission mandate;
- (4) approve a list of potential members.



EXECUTIVE

3/4/70

FG 267

FI 2

TO: TOM COLE

FG 6-11-1 / FLANNIGAN, PETER

FROM: PETER FLANNIGAN

Thank you for your various memoranda concerning the one bank holding situation. I think we all agree that the Administration should not be stuck with the blame for holding up this legislation. However, for a number of reasons, including Charles Walker's commitment, it seemed necessary for the President to send a non-committal letter to Senators Sparkman and Bennett thanking them for their interest in the proposed Commission on Financial Structure and promising to keep them advised of its progress.

I do not believe this letter could provide the basis for an attack on us as delaying the one bank holding company legislation, unless its content is violently distorted. If you would be interested in seeing a copy of the letter which was sent to the Senators, I am sure you can obtain it from the Central Files.

filed same

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MAR 6 1970
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EXECUTIVE

4/26/70

4/26-11-1/ Freeman, Roger
4/26-11-1/ Flanigan, Peter

March 4, 1970

MEMORANDUM FOR

PETER FLANIGAN

This is to forward to you Roger Freeman's memorandum regarding the proposed Presidential Commission on Financial Structure and Regulation.

12/

KEN COLE

^x
Walter Hoodley
^x
Arjay Miller

Attachment

cc: Roger Freeman

APR 16 1970
CENTRAL FILES

THE WHITE HOUSE
WASHINGTON

March 3, 1970

MEMORANDUM FOR KEN COLE

FROM: Roger A. Freeman 

SUBJECT: Proposed Presidential Commission on Financial Structure
and Regulation

I just had a telephone call from Walter Hoadley, Executive Vice President of the Bank of America. He is one of the country's top economists, has served in various governmental assignments such as Chairman of the Federal Reserve Bank of Philadelphia, most recently as a member of the President's Task Force on Economic Growth, and has long been active in Republican affairs.

He has heard that Arjay Miller, former President of the Ford Motor Company, now Dean of the Graduate School of Business at Stanford University, is under consideration for chairman of the proposed Presidential Commission on Financial Structure and Regulation but that his appointment is being opposed by Peter Flanigan.

Hoadley has known Arjay Miller for 30 odd years, has the highest regard for his integrity, capacity, etc. and feels that he is eminently qualified for such an appointment. If there is any information against Mr. Miller, then he (Hoadley) would like to know what it is. In any case, Hoadley strongly recommends Miller -- though he does not know whether Miller if offered the appointment would accept.

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

March 11, 1970
Wednesday - 1:00 p.m.

C
EXECUTIVE

44267
4412
PR 7-2/m*

MEMORANDUM FOR MR. H. R. HALDEMAN

FROM: Dwight L. Chapin

RE: Arjay^{xx} Miller

Attached you will find a memorandum from Secretary Kennedy to the President. It concerns Arjay Miller and states that he is leaning against taking the Chairmanship of the Commission on Financial Structure and Regulation.

Peter Flanigan feels -- and also Secretary Kennedy -- that if the President were to have Miller over today, he could probably "talk" him into taking the position. Peter feels the President should see him.

Approve _____

Disapprove ✓

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MAR 13 1970
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THE SECRETARY OF THE TREASURY
WASHINGTON, D. C. 20220

MAR 11 1970

MEMORANDUM FOR THE PRESIDENT

As I told you in the Quadriad meeting last week, I telephoned Arjay Miller, Dean of the Graduate School of Business at Stanford University, to offer him the chairmanship of your Commission on Financial Structure and Regulation. He is scheduled to join me here in Treasury for a discussion of the matter this afternoon.

Last Thursday, Under Secretary Walker spent over two hours briefing Dean Miller in San Francisco on the proposed Commission. Miller asked many questions and is clearly interested in the project. He stated that he was immensely flattered and that if still with Ford, he would not hesitate for an instant to accept the chairmanship.

He also said that he feels an obligation to respond to this sort of request by his President, especially in view of the fact that he believes (and has told other people this) that you are exercising outstanding leadership in the White House.

The difficulty is -- and Walker reports that Miller is leaning against acceptance -- that he feels a deep obligation to achieve certain goals in his new position (since mid-1969) as Dean of the Graduate School of Business at Stanford. He states that he has not been able to organize that work as effectively as he had hoped. He therefore fears that if he takes on the chairmanship of the Commission, he will of necessity fall short in meeting his responsibility to Stanford.

We believe that Miller overestimates the time the Commission would take. I found that with proper staffing and planning, the Budget Concepts Commission which I headed was not excessively time-consuming.

More important, we see many plusses in shifting the locus of this study -- chairman and top staff man -- from the Eastern Establishment (Harvard, etc.) to the West Coast, not the least of which is strong credit to Stanford itself. In other words, despite the fact that some of Miller's time would be taken up by the Commission, Stanford clearly would be a net gainer as a result of the prestige of mounting what is shaping up as a highly constructive and perhaps historic study.

We think Miller is by all odds the best man for the job; Charly was highly impressed with him. It would be a pity if we were to lose him because of lack of selling effort. Gabe Hauge, who talked to Miller last night at Charly's request, believes that you might want to consider contacting some one you know high in the administrative hierarchy at Stanford, in order to emphasize the positive benefit to Stanford and the Graduate School of Business of Miller accepting this assignment.

If so, early action is necessary. Miller is coming to see me this afternoon and may turn us down at that time.

David M. Kennedy

March 20, 1970

TO: BOB HALDEMAN
FROM: PETER FLANIGAN

Re your inquiry, stimulated by Stans, concerning a
Mr. ^{WALKER} Holmes for the Commission on Financial Structures,
Holmes is on the ^{CHARLES} preliminary list that has been
submitted by Dr. Walker. As a matter of fact, I had
already recommended Holmes for the Commission.
I will make every effort to see to it that Holmes is
included among those chosen.

This Commission has more applicants among supporters
and Congressmen than any Commission yet recommended.
I assure you I will keep service to the President very
much in mind as well as ability.

Attachment

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March 20, 1970

MEMORANDUM FOR ROSE MARY WOODS

FROM: PETER FLANIGAN

I have checked on the Meredith Willson^x suggestion. You might wish to call Dan Gainey and tell him that no further consideration is being given to this possibility.

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NIXON PRESIDENTIAL MATERIALS PROJECT
DOCUMENT CONTROL RECORD

ITEM REMOVED FROM THIS FILE FOLDER

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BB 8
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WASHINGTON

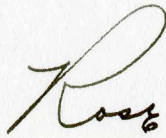
3/22/70

~~Central~~
File

Nesco, St. Clarke

PETER FLANIGAN

I received the attached telegram from Dan
Gainey yesterday -- do not know whether you
are interested in his suggestion or not -- but
I am just passing it along for what it may be
worth.



Rose Mary Woods

3/22/70

re: Commission to Study
Financial Institutions

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APR 2 1970
CENTRAL FILES

The White House
Washington

1970 MAR 21 PM 12 17

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WUX OWATONNA MINN MAR 20 943A CST

MISS ROSE MARY WOODS

THE WHITE HOUSE

W CLARKE WESCO, WHO RESIGNED AS CHANCELLOR OF KANSAS UNIVERSITY
IN JUNE, WOULD BE A GREAT MAN FOR THE JOB. IN THE LONG RUN
3 INFINITELY BETTER THAN THE ONE WITH SERPENTINE QUALITIES.

WARMEST REGARDS

DANIEL C GAINNEY.

NIXON PRESIDENTIAL MATERIALS PROJECT
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elm

EXECUTIVE

March 30, 1970

48267
4812

MEMORANDUM TO CHARLES WALKER

FROM: Peter M. Flanigan

Attached is a letter from Cal ^xKnudsen, a very high grade fellow and a close friend of mine, with a proposal for the Commission. Since it comes from Cal, I'd appreciate your giving it extra serious consideration.

RECEIVED
APR 7 1970
CENTRAL FILES

elm
April 4, 1970

EXECUTIVE

4/4/267

TO: Peter Flanigan
FROM: Bryce Harlow

Gabriel Hauge^x, chairman of Manufacturers Trust, telephoned me on April 4 to say that on April 6 and 7, the^xAssociation of Reserve City Bankers will be meeting at their annual convention. Hauge believes it would be very desirable to announce the appointment of Reed^xHunt, who Hauge understands is to be chairman of the Commission on Financial Institutions -- the announcement to be made while this association is in session.

Hauge feels this would be a very good public relations thing for the Administration to do.

922V
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APR 6 1970
CENTRAL FILES

MEMORANDUM OF INFORMATION FOR THE FILE

DATE

4/6/70

EXECUTIVE

FG 267

FG 12

Miller, Arjay

LETTER, MEMO, ETC.

TO:

The President

FROM:

Peter Flanigan

SUBJECT:

Appointment of Reed Hunt
as Chairman of President's
Committee on Financial
Structures

CORRESPONDENCE FILED CENTRAL FILES - CONFIDENTIAL FILE

Special Files

EXECUTIVE

FG267

FG249

(2)

April 6, 1970

MEMORANDUM FOR CHARLS WALKER

FROM: JONATHAN C. ROSE

RE: Attached Recommendation of Raymond C.
Clevenger, III For Appointment to the
Staff of the Commission on Financial
Structures

I know Clevenger and view him as a highly
well qualified individual. Perhaps you might
like to pass on his resume to the new Chairman
of the Commission for consideration as a possible
staff member.

Also attached is the resume of a John McCoy
who has been recommended for the staff of the
Commission on Financial Structures.

bcc: David J. Callard

April 6, 1970

MEMORANDUM FOR DAVID J. CALLARD

FROM: JONATHAN C. ROSE

RE: Raymond C. Clevenger, III

I, too, know Mr. Clevenger and share your high regard for him.

RECEIVED
APR 8 1970
CENTRAL FILES

Ch. Walker

PRESIDENT'S COMMISSION ON AN ALL-VOLUNTEER ARMED FORCE

726 JACKSON PL., N.W.
WASHINGTON, D.C. 20506

March 25, 1970

MEMO TO: Jonathan Rose, Room 9, West Wing
FROM: David J. Callard
SUBJECT: Presidential Commission to Study the Nation's Financial Institutions

After one of Martin Anderson's All-Volunteer Task Force meetings two weeks ago, I discussed briefly with you the advisability of recommending a friend of mine for a position on the above Commission's staff. You thought such a recommendation would not be appropriate until the members of the Commission had been chosen. Last night I learned that another friend has apparently been hired to work for this Commission, and I therefore assume that now would be a good time to propose Mr. Raymond Clevenger for a senior position on the Commission's staff.

I have enclosed a resume setting forth Mr. Clevenger's excellent credentials. He does not know that I am proposing him, so I am not sure he would take a position on the staff if one were offered. Nevertheless, he is an extremely capable individual who is quite familiar with the banking world, both because his father has been head of the largest bank in Topeka for years, and as a result of his almost four years at Morgan Guaranty Trust Company. As his record indicates, Mr. Clevenger is extremely bright as well as articulate, and he has an excellent analytical approach to problems. I have known him for 14 years and consider him a close friend. I have the highest regard for his integrity. In addition, I believe he is a Republican.

MC

P.S. I also enclose a resume setting forth the qualifications of John McCoy. Mr. McCoy is an able and engaging person who is very interested in the study being conducted by the above Commission. He would make an able analyst.

Raymond C. Clevenger, III

Business Address:

Wilmer, Cutler & Pickering
900 17th Street, N. W.
Washington, D. C. 20006
296-8800

Home Address:

3242 Ellicott Street, N. W.
Washington, D. C. 20008
363-4974

Age:

31

Birthplace
& Date:

Topeka, Kansas
August 27, 1937

Education:

Topeka, Kansas public
schools, 1942-1953; Phillips
Andover Academy, 1955 (cum
laude); attended Princeton
University, 1955-1956; Yale
University, B.A., 1959 (magna
cum laude); Yale Law School,
LLB., 1966 (magna cum laude)

Honors &
Affiliations:

College: Phi Beta Kappa,
Torch Honor Society (President);
Elihu Club, Elizabethan Club;
Fence Club; Yale Lacrosse
Association; Class Day Chairman;
Scholar of the House

Law School: Yale Law Journal
(Articles & Book Review Editor);
Order of The Coif, Jewell Prize;
graduated first in class; member,
Nominating Committee, Yale Law
School Association

Professional: Member, Bar of
District Court and Court of
Appeals, District of Columbia;
member, District of Columbia
Bar Association and American
Bar Association

Other: New Haven Lawn Club;
Chevy Chase Club; Yale Club
of Washington, D. C.

Employment:

Instructor in History, Yale University, 1959-1960; general banking, Morgan Guaranty Trust Co. of N.Y., 1960-1963; law clerk to Mr. Justice Byron R. White, 1966-1967; associate - Wilmer, Cutler & Pickering, 1967 to present

resume

JOHN D. McCOY

490 M Street, S. W., Apt. W-604
Washington, D.C. 20024

Telephone:
(202) 554-4631

Married, no children 6 feet 180 lbs. Excellent health

job objective Position in Institutional Investment Management.

employment Registered Representative with Eastman Dillon, Union Securities
and Co., Washington, D. C. Primary duties have involved the
buying and selling of securities for retail and institutional
Nov. 1967 customers and the placement of securities for the firm's
to present corporate and municipal investment banking clients. Registered
broker with the New York Stock Exchange, American Stock Exchange,
and the National Association of Security Dealers.

June 1966 Assistant to the Marketing Officer with Wachovia Bank and Trust
to Co., Winston-Salem, N. C. Primary responsibilities were in the
Oct. 1967 general marketing functions of sales promotion, advertising,
public relations, and research.

military Direct Support Platoon Leader with the U. S. Army Ordnance
service Corps. Responsibilities were in coordinating and providing
1964-1966 direct maintenance and supply support to forward combat units.
One year's service in Vietnam.

education Bachelor of Science (Business Administration) Washington and
Lee University 1964

Bachelor of Arts (Fine Arts) Washington and Lee University 1964

Senior Management Training Program (6 months) Wachovia Bank
and Trust Co. 1966

Registered Representative training course (6 months) Eastman
Dillon, Union Securities and Co. 1968

references Personal references will be provided on request.

EXECUTIVE

48102

48267

April 9, 1970

MEMORANDUM FOR HARRY DREW
HARRY FLANNING
TOM WHITEHEAD

FROM: PETER FLANNIGAN

Regarding Cosset, Rudy Peterson is apparently an effective director, as is Haggerty. Also, both of them are supporters of the President. Therefore, it would seem impossible to remove Peterson as the Presidential Director in favor of Tom Reed. You will remember we were going to try for the Financial Structures Committee, but this cannot be worked out. Unless I hear to the contrary from you by Tuesday, April 14, we will move ahead with Haggerty and Peterson.

EXECUTIVE

4/12/70

April 10, 1970

elm
MEMORANDUM FOR HARRY FLEMING

FROM: PETER FLANIGAN

These are not the final choices and therefore we would not want them to be alerted to our consideration. However, if you would like to look them over for political affiliation, that would be helpful.

Attachment

Proposed membership
for Commission on Financial Institutions
X

*Believe President's Comm on Financial Structure
and Regulation is same Comm.*

*5/19/70
J. M.*

RECEIVED

APR 14 1970

CENTRAL FILES

April 11, 1970

MEMORANDUM TO: Charles E. Walker

At the next Tuesday's meeting regarding the Proxmire amendment, I think it would be appropriate if you made a short report on the status of the voluntary program. I have been getting very good reports from Bruce MacLaury, but I think it would be appropriate if you brought the rest of the group up to date.

I know George Romney will also want to have some talks about the Commission on Financial Structures, so it appears to me that after the others have left, Romney, McCracken, you and I ought to sit down and talk about our thoughts on that Commission.

Peter M. Flanigan

elm

THE WHITE HOUSE

WASHINGTON

April 13, 1970

2

HIGH PRIORITY

EXECUTIVE

4/26/7

PR 7-1/H*

4/12

MEMORANDUM FOR THE PRESIDENT

APPOINTMENT: Mr. Reed ^{**}Hunt who will head the Presidential Commission on Financial Structure

DATE: Tuesday, April 14

PURPOSE: courtesy call

PRESIDENTIAL PARTICIPATION

-12:15 p.m.

-in your office

-five minutes

approve ☒

disapprove ☐

PRESS COVERAGE: photo opportunity

approve ☒

disapprove ☐

STAFF PARTICIPATION: Mr. Flanigan (brief)

RECOMMENDATIONS

In Favor

Mr. Ehrlichman

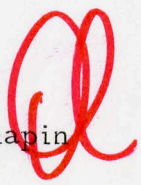
Mr. Flanigan

Mr. Timmons

John BACKGROUND: Mr. Flanigan has recommended this appointment as a follow-up to your approval of Mr. Hunt to head the Presidential Commission on Financial Structure. Mr. David Rockefeller discussed this with you during a meeting on April 7. Mr. Hunt will be meeting with Senator Sparkman, Chairman of the Senate Banking and Currency Committee at 3:00 p.m.

Hugh W. Sloan, Jr.

HUGH W. SLOAN, Jr.


via Dwight L. Chapin

April 13, 1970

MEMORANDUM FOR

THE PRESIDENT

SUBJECT: Meeting With Reed Hunt
April 14, 1970
12:15 (5 minutes)

I. PURPOSE

The purpose of this meeting is for you to meet briefly with your proposed appointee (to be announced today) for the Chairmanship of the Commission on Financial Structure and Regulation.

II. BACKGROUND

A. Hunt's meeting with you has particular significance because he is scheduled to meet at 3:00 p.m. with Senator Sparkman, Chairman of the Senate Banking and Currency Committee.

B. Participants are:

Reed Hunt - retired Chairman of Crown, Zellerbach Corporation - to be announced today as the Chairman of the Commission on *Financial Structure*.

Charls Walker - Undersecretary of the Treasury

Peter Flanigan - Assistant to the President

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CENTRAL FILES

III. POINTS OF DISCUSSION

A. The purpose of the Commission.

RECOMMENDATION

That you emphasize the tremendous importance and relatively broad mandate of this Commission to formulate recommendations to improve the functioning of the private financial system. You might wish specifically to refer to such high priority issues as:

- 1) the restructuring of our financial system so that the housing market does not always bear the brunt of a shortage of lendable funds;
- 2) the overlapping and sometimes conflicting jurisdiction of bank regulatory agencies;
- 3) deposit rate ceilings; and
- 4) restrictions on the nature and scope of the activities of depository institutions.

B. The current pending legislation to regulate the activities of one-bank holding companies.

RECOMMENDATION

That you indicate your awareness that Senators Sparkman and Bennett have shown an interest in the possibility of "systematic studies" by the Commission which would facilitate the Senate's deliberations on one-bank holding company legislation. You may wish to request Hunt to explore this possibility with Senator Sparkman this afternoon.

Peter M. Flanigan

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

April 9, 1970

HIGH PRIORITY

MEMORANDUM FOR BILL TIMMONS

FROM: Hugh Sloan

Hugh

RE: Appointment with President for Reed Hunt, approved
by the President to head the Presidential Commission
on Financial Structure. April 14. (*or before*)

Flanigan recommends the appointment. Do you concur?

yes ✓ no

Hunt will be meeting with Senator Sparkman that afternoon.

BJ

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

April 9, 1970

HIGH PRIORITY

MEMORANDUM FOR JOHN EHRLICHMAN

FROM: Hugh Sloan *Hugh*

RE: Appointment with President for Reed Hunt, approved
by the President to head the Presidential Commission
on Financial Structure. April 14 (*or before*)

Flanigan recommends the appointment. Do you concur?

yes ☒ no ☐

Hunt will be meeting with Senator Sparkman that afternoon.

THE WHITE HOUSE

WASHINGTON

April 8, 1970

*Hugh
Puck
- Still out / C*

MEMORANDUM FOR DWIGHT CHAPIN

FROM: PETER FLANIGAN

and

Reed Hunt has been approved by the President to head the Presidential Commission on Financial Structure. This was discussed with the President by David Rockefeller during his meeting of April 7.

Hunt has a meeting with Senator Sparkman at 3 PM on April 14. It would be helpful if he could meet with the President prior to that meeting.

THE WHITE HOUSE

WASHINGTON

April 13, 1970

MEMORANDUM FOR

THE PRESIDENT

SUBJECT: Meeting With Reed Hunt
April 14, 1970
12:15 (5 minutes)

I. PURPOSE

The purpose of this meeting is for you to meet briefly with your proposed appointee (to be announced today) for the Chairmanship of the Commission on Financial Structure and Regulation.

II. BACKGROUND

A. Hunt's meeting with you has particular significance because he is scheduled to meet at 3:00 p.m. with Senator Sparkman, Chairman of the Senate Banking and Currency Committee.

B. Participants are:

Reed Hunt - retired Chairman of Crown, Zellerbach Corporation - to be announced today as the Chairman of the Commission on Financial Structure

Charls Walker - Undersecretary of the Treasury

Peter Flanigan - Assistant to the President

III. POINTS OF DISCUSSION

A. The purpose of the Commission.

RECOMMENDATION

That you emphasize the tremendous importance and relatively broad mandate of this Commission to formulate recommendations to improve the functioning of the private financial system. You might wish specifically to refer to such high priority issues as:

- 1) the restructuring of our financial system so that the housing market does not always bear the brunt of a shortage of lendable funds;
- 2) the overlapping and sometimes conflicting jurisdiction of bank regulatory agencies;
- 3) deposit rate ceilings; and
- 4) restrictions on the nature and scope of the activities of depository institutions.

B. The current pending legislation to regulate the activities of one-bank holding companies.

RECOMMENDATION

That you indicate your awareness that Senators Sparkman and Bennett have shown an interest in the possibility of "systematic studies" by the Commission which would facilitate the Senate's deliberations on one-bank holding company legislation. You may wish to request Hunt to explore this possibility with Senator Sparkman this afternoon.

Peter M. Flanigan

gail

EXECUTIVE (5)

76 273

76 267

April 16, 1970

Lankler, Sandy

Sauls, Ralph

Hilton, Ernest

Cawley, Frank R.

Mr. Flanigan --

Mr. Harlow asked that the attached recommendations be forwarded to you for your consideration.

Sally Studebaker

Mr. Bryce H. Harlow
Counselor to the President
The White House
Washington, D.C.

Dear Mr. Harlow:

I am very pleased to hear that you are well and hope you are enjoying your summer.

If the President's Commission on the Assassination of Dr. Martin Luther King, Jr. is to be successful, it must be able to identify the individuals who were involved in the assassination. It is my hope that the Commission will be able to identify the individuals who were involved in the assassination.

I am sure that the Commission will be able to identify the individuals who were involved in the assassination.

Sally Studebaker

27-
Sun

EXECUTIVE

FG267

Saul, Ralph

①

THE WHITE HOUSE
WASHINGTON

April 16, 1970

Mr. Flanigan --

Mr. Harlow asked that the attached
recommendations be forwarded to you
for your consideration.

Sally

Sally Studebaker

RECEIVED
JUN 2 1970
CENTRAL FILES

MEMORANDUM
OF CALL

4/7

BH:

Lanman
Preshaule

Sandy Lankler called with an endorsement for a member of the President's Commission on Financial Institutions. He understands there are going to be 20 or so appointed, according to the President's Economic Message.

He'd like to endorse Ralph Saul, President of the American Stock Exchange. Sandy says he is very smart; used to be an assistant to Tom Dewey in Albany; was a Republican appointee to the SEC, during which time he was chairman of the SEC study group reviewing the SEC. He has a few other talents in his dossier. Sandy says he is a real comer, a young man, and the financial community would love his appointment. He says Dewey would give him a great recommendation.

333-6500

sjs

goh/

EXECUTIVE

76 267

Special
Push?
78

CF

April 17, 1970

MEMORANDUM FOR: HARRY DENT

FROM: JIM ALLISON

Please note the attached clipping about a new panel that will study the nation's financial institutions. I think it would be great if we could get Dan Lufkin of Connecticut on this panel. As you are aware, Dan was a very large contributor to Nixon and is thinking about running for Congress in Connecticut this year. It would be a great "coup" and we hope you can arrange it.

cc: Ray Lamontagne
Howard Russell
✓ Peter Flanigan

R.O. Hunt Likely to Head Nixon's Financial Panel

By a WALL STREET JOURNAL Staff Reporter

WASHINGTON—President Nixon probably will name Reed O. Hunt, former chairman of Crown Zellerbach Corp., as chairman of a panel that will study the nation's financial institutions.

Ron Zeigler, White House press secretary, confirmed that the 65-year-old Mr. Hunt was "under consideration" but warned: "Don't get carried away by consideration."

It was later explained that the President hadn't formally selected the chairman yet. But other Administration officials said Mr. Hunt's selection was almost a certainty. The announcement was supposed to have been made earlier this week, they said, but the death of Peter C. Sinclair, chairman of Crown Zellerbach and a former colleague of Mr. Hunt, prevented Mr. Hunt from coming to Washington.

President Nixon announced his intention to begin the study of financial institutions in his economic report last February. The panel, which will have 20 members, is expected to study the nation's credit problems for as long as a year.

APR 20 1970

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EXROUTIVE

4/26/70

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4/21/70

elms

John F. Sparkman

Dear Mr. Chairman:

As you know, I have just appointed Mr. Reed O. Hunt^x of the State of Washington, a distinguished business leader, to the chairmanship of the Presidential Commission on Financial Structure and Regulation. I understand that he has met with you, as I suggested he do. Now that an outstanding chairman has been obtained, it is my intention to move promptly with the objective of having the Commission fully organized, staffed and ready to begin its important work no later than June 1.

The major task of the Commission is to conduct a thorough analysis of all aspects of the structure and regulation of "deposit-type" financial institutions, including life insurance companies, and to report its conclusions to me. However, it may well be feasible for me to make available interim reports of the Commission and its staff to the Congress to assist in resolving pressing financial matters that cannot await the final recommendations that I shall submit to the Congress.

In this connection, I am informed that you plan in the near future to discuss with your Committee a course of action for considering the legislation for expanded regulation of bank holding companies. Despite efforts by many, including this Administration -- and yourself, as a sponsor of the Administration bill -- to develop effective and acceptable legislation, substantial disagreement continues with respect to several of its key features.

*Yellow copy not in file. 5/1/70
W.R.*

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In a joint letter to me on February 4, following announcement of my intention to appoint the Commission, Senator Wallace Bennett and you stated that "the systematic studies which your Commission would carry out could be of inestimable help in our deliberations on the /holding company/ matter."

I would hope that two or three months after it begins its work I can make available to your Committee an interim report of the Commission which would provide this help.

Mr. Hunt stands ready to cooperate with you and your Committee on this important matter.

Sincerely,

Honorable John J. Sparkman
Chairman
Banking and Currency Committee
United States Senate
Washington, D. C.

RN:PMF:jlc

Proposed letter from President to Senator John Sparkman

Dear Mr. Chairman:

As you know, I have just appointed Mr. Reed O. Hunt of the State of Washington, a distinguished business leader, to the chairmanship of the Presidential Commission on Financial Structure and Regulation. *I understand that he has met with you, as I suggest he do.* Now that an outstanding chairman has been obtained, it is my intention to move promptly with the objective of having the Commission fully organized, staffed and ready to begin its important work no later than June 1.

The major task of the Commission is to conduct a thorough analysis of all aspects of the structure and regulation of "deposit-type" financial institutions, including life insurance companies, and to report its conclusions to me. *in* addition, *for me to make available upon* however, it may well be feasible ~~to utilize the~~ Commission and its staff to ~~assist~~ *to assist* the Congress, *final* in resolving pressing financial matters that cannot await the ~~recommendations that, based on the Commission's reports,~~ I shall submit to the Congress.

In this connection, I am informed that you plan in the near future to discuss with your Committee a course of action

for considering the legislation for expanded regulation of bank holding companies. Despite efforts by many, including this Administration -- and yourself, as a sponsor of the Administration bill -- to develop effective and acceptable legislation, substantial disagreement continues with respect to several of its key features.

In a joint letter to me on February 4, following announcement of my intention to appoint the Commission, Senator Wallace Bennett and you stated that "the systematic studies which your Commission would carry out could be of

Refer to
inestimable help in our deliberations on the /holding company/ matter." ~~I would hope that any interim report that~~ Perhaps within guidelines recommended by your ~~It can make available to your Committee~~ would provide Committee, the Commission could conduct a priority study of ~~such help I would expect an interim report would~~ the more complex aspects of the question and report back its ~~be completed by~~ conclusions and recommendations this summer.

Mr. Hunt has assured me that he stands ready to give ~~cooperate with you and~~ you and your Committee his full cooperation on this important matter.

on this matter
which
Sincerely yours,

If the Commission were asked to consider specific aspects of this problem, I would anticipate that a report could be available within 60 to 90 days after June 1

for considering the legislation for expanded regulation of bank holding companies. Despite efforts by many, including this Administration -- and yourself, as a sponsor of the Administration bill -- to develop effective and acceptable legislation, substantial disagreement continues with respect to several of its key features.

In a joint letter to me on February 4, following announcement of my intention to appoint the Commission, Senator Wallace Bennett and you stated that "the systematic studies which your Commission would carry out could be of inestimable help in our deliberations on the /holding company/

Refer
matter." ~~I would hope that some interim report that~~
~~Perhaps within guidelines recommended by your~~
~~I can make available to your Committee & would provide~~

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Sincerely,

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The major task of the Commission is to conduct a thorough analysis of all aspects of the structure and regulation of "deposit-type" financial institutions, including life insurance companies, and to report its conclusions to me. *In interim for me to make available reports of the* addition, ~~However,~~ it may well be feasible ~~to utilize the~~ Commission and its staff to ~~assist~~ *to assist* the Congress *in resolving* pressing financial matters that cannot await the *final* ~~recommendations that, based on the Commission's reports,~~ I shall submit to the Congress.

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Picker
x
~~I would hope that any interim reports that matter" / Perhaps within guidelines recommended by your I^{can} make available to your Committee would provide Committee, the Commission could conduct a priority study of such help. I would expect an interim report would the more complex aspects of the question and report back its be completed by conclusions and recommendations this summer.~~

~~Mr. Hunt has assured us that he stands ready to give cooperate with you and you and your Committee his full cooperation on this important matter.~~

Sincerely yours,

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matter" ~~I would hope that any interim reports that~~
~~Perhaps within guidelines recommended by your~~

*File
X*

I would hope that two or three months after it begins its work I can make available to your Committee an interim report of the Commission which would provide this help.

Mr. Hunt stands ready to cooperate with you and your Committee on this important matter.

Sincerely,

COPY

LEGISLATION
B&C
General

February 4, 1970

The President
The White House
Washington, D.C.

Dear Mr. President:

We strongly commend the decision, announced in your Economic Report, to appoint a panel of distinguished citizens to study the financial structure and make recommendations to you for needed changes. As your Council of Economic Advisers so aptly points out, the financial services needed in the future will differ from those that are appropriate today, and the demands on the flow of national savings will be heavy. Accordingly, they reason, this nation's financial institutions and financial structure must have the flexibility that will permit a sensitive response to changing demands.

As chairman and ranking minority member of the Senate Committee on Banking and Currency, we are keenly aware of the responsibilities the Congress shares with you in this important area. Unfortunately, the problems which confront us are increasingly complex, and the analysis and study on which to base answers to the problems are all too scarce. Let us cite only three examples.

Inasmuch as financial institutions are subjected to varying degrees of government regulation, the extent of that regulation must be carefully calibrated if innovation and competition are to be fostered rather than stultified. Yet the system of regulation for deposit-type financial institutions -- commercial banks, mutual savings banks, savings and loan associations and credit unions -- has grown without plan. The needs of the 1970's may not at all be served by a regulatory network that evolved largely in the depression of the 1930's.

Your distinguished panel could therefore provide significant help to our committee by suggesting revisions in the regulatory structure.

The President
Page Two
February 4, 1970

Second, legislation passed by the House and now pending in the Senate would specifically delineate the functions of commercial banks and their affiliates. We do not prejudge this issue. But clearly the systematic studies which your commission would carry out could be of inestimable help in our deliberations on this important matter.

Third, for the second time in only four years, the process of savings "disintermediation" -- or the shifting of funds from the deposit-type financial institutions to more attractive market investment -- has impinged sharply on the availability of funds for housing. The result has been an almost disastrous contraction in housing construction. This is probably our most serious single current financial problem.

Our committee is constantly working on it and will continue to do so. We hope that this commission will be able to supply us with new ideas and approaches that will help close this tragic gap.

Because of the importance of these and many other issues in solving the financial problems of the 1970's, we stand ready to cooperate to the fullest in expediting the commission's work.

Respectfully yours,

John J. Sparkman
Chairman

Wallace F. Bennett
Ranking Minority Member

REC FEB 28 1970

THE WHITE HOUSE
WASHINGTON

February 19, 1970

Dear Wallace:

Thank you for your February 4 letter concerning the establishment of a Presidential commission on financial structure and regulation.

Your offer of cooperation in expediting the commission's work is most welcome. I hope to announce the members of the commission soon, and at that time I shall request the chairman to meet with you to discuss the commission and its work.

With warm regard,

Sincerely,



Honorable Wallace F. Bennett
United States Senate
Washington, D. C.

elm

EXECUTIVE
44-267
446-1

THE WHITE HOUSE
WASHINGTON

April 23, 1970

MEMORANDUM FOR KEN COLE

FROM: PETER FLANIGAN *pmf*

Attached is the reason why no
Executive Order has been requested regarding
the President's Commission on Financial Structure.

RECEIVED
MAY 1 1970
EXECUTIVE

EXECUTIVE OFFICE OF THE PRESIDENT

*Copy to Kim
Cable - per our
telex*
BUREAU OF THE BUDGET
WASHINGTON, D.C. 20503

APR 22 1970

MEMORANDUM FOR THE HONORABLE JONATHAN C. ROSE
The White House Office

As requested, I am setting forth in this memorandum the substance of our telephone conversation of today regarding the various procedures which might be used to establish a Commission on Financial Institutions.

While it is customary to think of Presidential action in terms of Executive orders, it is not at all uncommon for Presidential commissions and similar groups to be established by less formal means, such as Presidential announcements or White House press releases.

Among Presidential bodies which were established by less formal documents than Executive orders are--

Ad Hoc Advisory Group on the Presidential Vote for Puerto Rico	April 13, 1970
President's Committee on the Vietnam Veteran	June 5, 1969
President's Advisory Council on Executive Organization	April 5, 1969
Advisory Commission on an All-Volunteer Armed Force	March 27, 1969

Which type of document is used is largely a matter of the desired emphasis, since there is no legal difference. In the case of the proposed Commission on Financial Institutions, the considerations which might seem to indicate a less formal approach are the following:

1. The proposed Commission is not one of permanent or indefinite duration but is expected to last only for 18 months.

2. The Commission will be a study group and its functions will be advisory; individual rights will not be affected.

3. It is expected that financing will be furnished by agencies which derive their funds from member institutions, such as the Federal Reserve System.

4. Apparently, the precise scope of the Commission's activities has not yet been determined; it may be difficult, therefore, to describe its functions with the precision which is usually expected in Executive orders.

5. A similar group--the Committee on Financial Institutions--was established in 1962 by a memorandum to the heads of interested Government agencies. (This group was established by memorandum of March 28, 1962; it submitted its report to the President on April 10, 1963, and presumably went out of existence on that date.)

Arthur B. Focke

General Counsel

NIXON PRESIDENTIAL MATERIALS PROJECT
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A sanitized copy substituted for an original item which contains information restricted under the Privacy Act.

BBJ
MEMORANDUM OF INFORMATION FOR THE FILE

DATE

4/24/70

EXECUTIVE

FG 267

FG 6-11-1/Ehrlichman
John

LETTER, MEMO, ETC.

TO:

John Ehrlichman

FROM:

Herbert H. Kalmbach

SUBJECT:

Ltr. fm Howard Edgerton

CORRESPONDENCE FILED CENTRAL FILES - CONFIDENTIAL FILE

EXECUTIVE

FG267

PR7-1

SHINE, Henry

②

THE WHITE HOUSE
WASHINGTON

4/30/71

To: HRH

Only Previous participation
was on April 14 when
P met with Reed Hunt
briefly - he is the Chairman
of this Commission.

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never
get up
3:30
6:12
Ask
Shelly how
low to
allow

NIXON PRESIDENTIAL MATERIALS PROJECT
DOCUMENT CONTROL RECORD

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GUESTS TO MEET WITH THE PRESIDENT
CABINET ROOM
3:30 P. M., THURSDAY, MAY 6, 1971
COMMISSION ON FINANCIAL STRUCTURE AND REGULATION

✓ Reed O. Hunt
Chairman
Commission on Financial Structure
and Regulations
1015 Second Avenue
Seattle, Washington 98104

✓ Atherton Bean
Chairman of the Executive Committee
of the Board of Directors
→ International Multifoods Corporation
Investors Building
733 Marquette Avenue
Minneapolis, Minnesota 55402

✓ Morris D. Crawford, Jr.
Chairman of the Board
The Bowery Savings Bank
110 East 42nd Street
New York, New York 10017

✓ Morgan C. Earnest
→ Earnest Homes, Inc.
P. O. Box 8236
New Orleans, Louisiana 70122

✓ James H. Edgerton
President, California Federal
Savings and Loan Association
5680 Wilshire Boulevard
Los Angeles, California 90036

✓ Richard G. Gilbert
President
Citizens Savings
Central Plaza
Canton, Ohio 44702

✓ William D. Grant
President
Businessmen's Assurance Company
BMA Tower
Kansas City, Missouri 64141

✓ Alan Greenspan
President
Townsend-Greenspan and Company
80 Pine Street
New York, New York 10005

Walter S. Holmes, Jr.
President
C.I.T. Financial Corporation
650 Madison Avenue
New York, New York 10022

Lane Kirkland
Secretary-Treasurer
AFL-CIO
815 16th Street N. W.
Washington, D. C. 20006

✓ Donald S. MacNaughton
Chairman, The Prudential Insurance
Company of America
Prudential Plaza
Newark, New Jersey 07101

Edward H. Malone
Vice President, Trust Operations
General Electric Corporation
750 Lexington Avenue
New York, New York 10022

✓ Rex J. Morthland
President, Peoples Bank and Trust Co.
310 Broad Street
Box 799
Selma, Alabama 36701

✓ William H. Morton
President, American Express Co.
65 Broadway
New York, New York 10004

✓ Ellmore C. Patterson
President
Morgan Guaranty Trust Co.
23 Wall Street
New York, New York 10015

✓ K. A. Randall
Vice Chairman
United Virginia Bankshares, Inc.
900 E. Main Street
Richmond, Virginia 23219

✓ Ralph S. Regula
15 N. Main Street
Navarre, Ohio 44662

✓ Dr. R. J. Saulnier
Professor of Economics
Barnard College
Columbia University
New York, New York 10027

✓ Dr. Ezra Solomon*
Dean Witter Distinguished Professorship
in Finance
Stanford University
Stanford, California 94305

Robert H. Stewart, III
Chairman
First National Bank in Dallas
P. O. Box 6031
Dallas, Texas 75222

Commission
Members of the Staff:

- Insert A*
- ✓ Allen R. Rule
 - ✓ James Lynch
 - ✓ Mrs. Lucille Mayne
 - ✓ Bertwing Mah
 - ✓ Dr. Donald Jacobs
 - ✓ Dr. Almarin Phillips
 - ✓ Dr. Samuel Chase
 - ✓ Clarence Scruggs
 - ✓ Henry Shine
 - ✓ Neil Murphy
- ESC, & 1 USC in 7/6 T ref
of Com.*

The group will be accompanied by:

- Under Secretary of the Treasury
- ✓ Charles E. Walker
- ✓ Peter M. Flanigan

NIXON PRESIDENTIAL MATERIALS PROJECT
DOCUMENT CONTROL RECORD

ITEM REMOVED FROM THIS FILE FOLDER

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elm

May 4, 1970

EXECUTIVE

44-267

44-12

MEMORANDUM TO CHARLS WALKER

FROM: PETER M. FLANIGAN

My assistant, Jonathan Rose, has referred the attached resume to me as an outstanding possibility for the staff of the Commission on Financial Institutions or a deputy slot in the International Monetary area.

Jon also informs me that he holds some bank stock in Kansas which may or may not present a conflict problem.

What do you think?

Raymond C. Clevenger^x

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Raymond C. Clevenger, III

Business Address:

Wilmer, Cutler & Pickering
900 17th Street, N.W.
Washington, D. C. 20006
296-8800

Home Address:

3242 Ellicott Street, N.W.
Washington, D. C. 20008
363-4974

Age:

32

Birthplace & Date:

Topeka, Kansas
August 27, 1937

Education:

Topeka, Kansas public
schools, 1942-1953; Phillips
Andover Academy, 1955 (cum
laude); attended Princeton
University, 1955-1956; Yale
University, B.A., 1959 (magna
cum laude); Yale Law School,
LLB., 1966 (magna cum laude)

Honors &
Affiliations:

College: Phi Beta Kappa,
Torch Honor Society (President);
Elihu Club, Elizabethan Club;
Fence Club; Yale Lacrosse
Association; Class Day Chairman;
Scholar of the House

Law School: Yale Law Journal
(Articles & Book Review Editor);
Order of The Coif, Jewell Prize;
graduated first in class

Professional: Member, Bar of
District Court and Court of
Appeals, District of Columbia;
member, District of Columbia
Bar Association and American
Bar Association

Other: New Haven Lawn Club;
Chevy Chase Club; Yale Club
of Washington, D. C.

Employment:

Instructor in European History,
Yale University, 1959-1960;
general banking, Morgan Guaranty
Trust Co. of N.Y., 1960-1963;
law clerk to Mr. Justice Byron
R. White, 1966-1967; associate -
Wilmer, Cutler & Pickering,
1967 to present

May 8, 1970

FG 267

MEMORANDUM FOR HARRY FLEMMING

FROM: PETER FLANIGAN

Herewith additional information on the Commission on Financial Structures. I understand that you already have put in clearance on all the names on page one plus Bach and Rouse.

Because of Rouse's ad on page 11 in today's "Washington Post", I think we should drop Rouse.

Please put in clearance the additional names indicated by an "X" on page two. There may be one or two more names to be added to this Commission, but we are ready to go now.

Attachment

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MAY 20 1970
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EXECUTIVE

76 267

ST 47

May 12, 1970

Dear Dan:

This is just a note to thank you for your suggestion that Mr. Gerrit Vander Ende be appointed to the Commission on Financial Structure and Regulation. I appreciate the listing of his qualifications and I was pleased to learn of your high regard for Mr. Vander Ende. You may be sure that your recommendation will receive careful attention.

With warm personal regards,

Sincerely,

RW

Honorable Daniel J. ^x Evans
Governor of Washington
Olympia, Washington

RN:NMM:jz

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MAY 13 1970
CENTRAL FILES



STATE OF WASHINGTON

OFFICE OF THE GOVERNOR

OLYMPIA

DANIEL J. EVANS
GOVERNOR

April 20, 1970

encl
HF

The Honorable Richard M. Nixon
President
The White House
Washington, D. C.

Dear Mr. President:

You will shortly be appointing several members to a commission to study the possible restructuring of our financial regulatory authorities.

May I submit the name of Mr. Gerrit Vander Ende, recommending him to the commission.

A resume is enclosed, but more than the national reputation, he is a lifelong Republican, Chairman of the Board of one of the largest savings and loan associations in the country, former president of the National Savings and Loan League and also recommended by the National Savings and Loan League.

Your consideration will, of course, be greatly appreciated.

Sincerely,

Daniel J. Evans
Governor

DJE:ry

BIOGRAPHY OF GERRIT VANDER ENDE

1926 - 1942 Secretary-Manager, Berkeley Guarantee Savings and Loan
 Association, Berkeley, California

1937 - 1937 Deputy to Frank C. Catlett, Member Federal Home Loan
 Bank Board (on leave from Berkeley Guarantee S & L Assn.)

1942 - 1946 City Manager of City of Berkeley, California

1946 - 1948 President, Federal Home Loan Bank of San Francisco

1948 - 1970 President and Chairman of the Board
 Pacific First Federal Savings and Loan Association
 Tacoma, Washington

1970 - Chairman of the Board
 Pacific First Federal Savings and Loan Association

1948 - 1955 Director, Federal Home Loan Bank of San Francisco

1960 Received Honorary Degree, Doctor of Laws
 Pacific Lutheran University, Tacoma, Washington

1968-69 Listed in Who's Who in America

AFFILIATIONS:

Past President, National League of Insured Savings Assns., Washington, D. C.

Past President, California State League

Chairman Housing Authority, City of Tacoma
Director Puget Sound National Bank, Tacoma
Director Northwestern Drug Company, Tacoma
Director United Pacific Insurance Company, Tacoma
Director International Union of Building Societies and
 Savings Associations, England

Trustee and
Treasurer University of Puget Sound, Tacoma
Trustee and
Vice President Washington Research Council
Trustee Tacoma General Hospital
Trustee Industrial Conference Board, Tacoma

Member Legislative Committee, U. S. Savings & Loan League
Member Bonneville Power Administration Advisory Council
Member Rotary Club of Tacoma
Member Tacoma Club
Member Tacoma Country & Golf Club
Member Tax Advisory Council, State of Washington
Member International Development Committee on Savings and Loans

Honorary
Member Alpha Kappa Psi Fraternity

EXECUTIVE

FG 267

FG 254

June 3, 1970

TO: HARRY FLEMMING

FROM: PETER FLANIGAN

Alan Greenspan has accepted membership on the Presidential Commission on Financial Structures. He points out that he is also on the Presidential Commission on Statistics. I think that it is a mistake that he should be on both of these very important and very hard working committees. He will leave that decision to us, but prefers the Financial Structures Commission if he has to choose one. Unless you feel strongly, I think he should be taken off the Statistics Commission and one of the other economists in our stable substituted on that Commission.

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JUN 5 1970

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THE UNDER SECRETARY OF THE TREASURY
WASHINGTON, D.C. 20220

EXECUTIVE

76 267

PM

(2)

Feb. 3

June 5, 1970

MEMORANDUM TO: The Honorable
Peter M. Flanigan

The Honorable
Harry S. Flemming

Subject: Commission on Financial Structure
And Regulation

Paul McCracken and I have discussed possible replacements for Lee Bach on the Commission. We agree that the best man would be Dr. Ezra Solomon, Dean Witter Distinguished Professorship in Finance, Graduate School of Business, Stanford University. He was born on March 20, 1920 at Rangoon, Burma. His home address is 775 Santa Inez Avenue, Stanford, California 94305.

Charles E. Walker

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June 10, 1970

MEMORANDUM FOR SECRETARY SHULTZ
DR. BURNS

You will remember that the Presidential Commission on Financial Structure and Regulation includes Alan^x Greenspan and Steve^x Saulnier. As a third economist, since Dr. Baq declines, Dr.[?]^x Solomon has been chosen. One reason for this choice, from among the men approved by you, was a desire to have a Californian.

Peter M. Flanigan
Assistant to the
President

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EXECUTIVE

FG 267

FG 12

June 11, 1970

ACTION

Financial Commission

MEMORANDUM FOR

THE PRESIDENT

Attached at Tab A is a memorandum from Secretary Kennedy on the Commission on Financial Structure and Regulation.

Attached at Tab B is the proposed membership agreed upon to date for that Commission. I recommend that Robert O. Anderson not be announced at this time due to the possibility of a conflicting political involvement.

Attached at Tab C is a proposed Presidential Statement for the press which has been cleared with Keogh.

RECOMMENDATION

I recommend that:

1. The attached names, other than Robert Anderson, be approved and publicly announced.

APPROVE _____

DISAPPROVE _____

2. The Presidential Statement for the press be released.

APPROVE _____

DISAPPROVE _____

Peter M. Flanigan

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JUN 17 1970
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ms
~~EXECUTIVE~~

FG 267

June 16, 1970

MEMORANDUM FOR NOBLE MEMENCAMP

FROM: JONATHAN ROSE

Noble, attached is Treasury's draft of a Presidential letter to the members of the Commission on Financial Structure and Regulation. I would very much appreciate your doing whatever "smoothing out" you think appropriate and seeing that the letters are dispatched as soon as possible. I suppose we'll want to send the Chairman, Reed Hunt, a revised and somewhat expanded version.

Also attached is a list of the addresses and appropriate salutations for the Commission members.

Many thanks for taking care of this project.

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BROUGHT FORWARD

EXECUTIVE

FG 267

Previously filed

6/19/70

Date

NAME Pres ltr to Mr Morgan EARNEST, Red Oliver Hunt
ORGANIZATION and other people on the
Commission on FINANCIAL STRUCTURE & Regulation

EXECUTIVE

FG 267/A

New File Symbol

6/19/70

Date

FINAL ACTION Reference Changed

June 22, 1970

EXEC
FG-267

Dear Mr. Green:

Your willingness to serve on the Commission on Financial Structure and Regulation is gratifying, indeed. This Commission's activities will play a vital part in shaping the future course of our financial system and I am looking forward both to observing the progress of your study and to learning the Commission's recommendations.

The Chairman of the Commission, Reed Hunt, will be in touch with you in the near future concerning your first meeting with your colleagues. I want to take this opportunity to send you my best wishes for every success in your endeavors.

Sincerely,

RICHARD NIXON

Mr. Herschel Green^x
Green Construction Corporation
5825 Sunset Drive
South Miami, Florida 33143

RN:NMM:
nm

*Mr. Green is not to be considered a
member of the Commission. See
Memo for the President by A. J. H. of 7/10/70*

*NOTED
TMO*

No ^{new} announcement for
this man

[Handwritten signature]

ET-
EXECUTIVE

FG267

November 17, 1970

Hon. Reed O. Hunt
Chairman
Commission on Financial Structure
and Regulation
1016 16th Street, N.W.
Washington, D. C. 20036

Dear Reed:

The President has asked me to thank you for your letter of October 29th, informing him of the meeting of the Commission on Financial Structure and Regulation which was held on October 28th.

The President was pleased to hear your opinion of the Commission members and looks forward to hearing about your future meetings.

With warm regards,

Sincerely,

Peter M. Flanigan
Assistant to the
President

9
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THE WHITE HOUSE
WASHINGTON

Date: 11/13

TO: *Peter Flanagan*
FROM: John Campbell

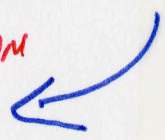
For your information.

Comments:

In appropriate reply —

THE WHITE HOUSE
WASHINGTON

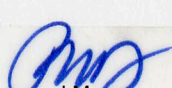
Date: 11/13

TO: *PETER FLANIGAN*
FROM: John Campbell 

For your information.

Comments:

*IF THIS SHOULD BE
BROUGHT TO THE PRESIDENT'S
ATTENTION — PLEASE PREPARE
AN APPROPRIATE COVER MEMO.*

Not necessary 

14

COMMISSION ON FINANCIAL STRUCTURE AND REGULATION

1015 2nd Avenue
Seattle, Washington 98104

1016 16th Street N.W.
Washington, D.C. 20036

October 29, 1970

The Honorable Richard Milhous Nixon
President of the United States
The White House
1600 Pennsylvania Avenue, N. W.
Washington, D. C. 20500

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Dear President Nixon:

H
After some months of careful study your Commission on Financial Structure and Regulation met yesterday to probe the problems of interest rate regulations.

After the conclusion of a very full day the staff leaders, Allen R. Rule, Dr. Donald P. Jacobs and Dr. Almarin Phillips agreed with me that real progress had been made.

The Commission Members were well informed and took a very active interest. The broad view needs of the nation dominated the lively discussions throughout.

Your selection of the Commission Members was excellent, and I look forward to further Commission work with them.

We meet again December 2nd and 3rd.

Sincerely yours,

Reed O. Hunt
Chairman

ROH:mh