

July 13, 1970

MEMORANDUM FOR: Director Donald Rumsfeld
Office of Economic Opportunity

FROM: Alexander P. Butterfield

RE: Your July 7th Note to Bob Haldeman
Concerning Staff Pins

This is just a quick note to tell you that there is a staff pin procedure during Presidential trips and that you should have been briefed by a member of the Secret Service (or by me) prior to your departure for San Clemente.

I am taking steps now to insure that all staff members who accompany the President, or move to a destination in advance of the President, are clearly briefed on the staff pin procedure and their own responsibilities with regard to it.

Meanwhile, I appreciate your calling the procedural shortcoming to our attention.

Chen

July 13, 1970

MEMORANDUM FOR: MR. NIDECKER
FROM: ALEXANDER P. BUTTERFIELD
SUBJECT: Senator Symington's Request Re S. 3778

If the President were to favorably consider Senator Symington's request and sign the two copies of S. 3778 (both of which appear in every way to be "originals"), he could be considered a willful accomplice to an illegal action. I realize that this is putting it rather dramatically but I have checked the matter with Bill Hopkins and he tells me that he can recall this happening only once in the past. He said that on that particular occasion someone with a special interest circumvented the normal channels through which papers going to the President were supposed to flow. In other words, it was signed by mistake.

I realize that this response poses a dilemma but I feel that I have little choice but to support Bill Hopkins' recommendation that the bills not be signed.

Wouldn't the Senator be content with a well-made, life-size photostatic copy?

chen

July 13, 1970

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: MR. JOHN BROWN

FROM: ALEXANDER P. BUTTERFIELD

RE: Miscellaneous Items of Information

The purpose of this memorandum is to bring you up to speed on some of the actions which I took in your absence and to give you a few which I thoughtfully saved.

Actions Taken Which You Should Know About

- Issued instructions that Nell Yates, Harriet Elam and Shelley Scarney be granted Staff Mess tray service on a daily basis.
- Issued final instructions to Charlie Rotchford on Cabinet chairs.
- Had Gaile Moore arrange drapes in the Cabinet Room in such a way as to preclude their being worn by the opening and closing of west wall doors.
- Made decision, in coordination with Mike Ferrell, that George Bell would be permitted parking space in the "Ellipse Reserve" area from last Friday, July 10, through Friday, July 17th and that on Monday, July 20th, he would be given parking space on West Executive Avenue.
- Made decision that Darrell Trent would lose his West Executive parking space effective Monday, July 20th.
- Made decision that Nick Ruwe would be allowed to park on West Executive Avenue beginning Monday, July 13th, as planned and that the special arrangements being made for George Bell would not upset your previously made plans for Ruwe.
- Made decision that George Bell would be given a new title and a raise in salary. (Please see me on this at your earliest convenience.)

ADMINISTRATIVELY CONFIDENTIAL

ADMINISTRATIVELY CONFIDENTIAL

- Decided to hold a 2:00 p.m. meeting every week day with you, Dwight Chapin and Steve Bull to review the following work day's schedule and to either resolve minor problems on the spot or assign resolution of those problems to meeting participants.
- Had Charlie Rotchford take out the squeaks in the doors which lead to the President's Oval Office.
- Put the West Lobby into full use (i.e. until 4:00 p.m.) on Monday, July 6th . . . as a dry run for Lobby operation after the President's return to Washington.
- Closed the West Lobby to further use until further notice (sometime after the new furniture is in place).
- Made certain that Bob Mayo was moved into EOB rooms 140-142 quickly and efficiently . . . and in coordination with Shultz's office. Made certain, too, that Rotchford and/or his senior supervisors, and a decorator, were put at Mayo's disposal.
- Informed Charlie Rotchford that space would have to be provided for the new Counsel to the President, his legal assistant, and his two secretaries by Monday, July 20th . . . and followed up your suggestion that it be the office area now occupied by Darrell Trent.
- Wrote memos as required by all of the President's handwritten comments on other than "national security" papers.

Note: There were other actions taken which I cannot recall at the moment. I will meet with you later in the day and we will discuss this entire ball of wax.

Actions Saved for Your Return

- Make Charlie Rotchford aware of the fact that the temperature rheostat in the Cabinet Room may be faulty. John Ehrlichman reported that at the Leadership Meeting last Tuesday, July 7th, the temperature was a soaring 85°, or thereabout. Then, this past Friday, George Shultz informed me that the Cabinet Room was "freezing". The matter does bear looking into immediately.
- Please get in touch with John Davies and make it clear to him, once and for all, that he cannot raise Jan McNamee from a level 7 to a level 9. Tell him that the decision has been made that he can raise her from a 7/2 to an 8/2 and no more at this time. Tell him also that in negotiating for a replacement for Jan (i.e. a girl to work for Mike Ferrell) he can offer a slight step increase but not a full level increase.

-- Please extract from your files all perquisite lists. I want to review them in the light of the recent personnel shifts and changes in organization. (Incidentally, you and I should do this about every third month the A and B limousine list, the Staff Mess lists, the parking assignments, etc.)

ADMINISTRATIVELY CONFIDENTIAL

chm

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

July 11, 1970

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: MR. KLEIN
FROM: ALEXANDER P. BUTTERFIELD
RE: Holmes Alexander

On June 25th Holmes Alexander said in an article that the critics repeatedly tell us to distrust the President "yet in poll after poll, in mail count after mail count, the verdict is that the people believe the President and don't believe his detractors".

The President wants to be certain that we give Alexander more special treatment.

cc: Mr. Magruder
Mr. Ziegler
Mr. Keogh
Mr. Buchanan

ADMINISTRATIVELY CONFIDENTIAL

chron

July 11, 1970

MEMORANDUM FOR: MR. MAGRUDER
FROM: ALEXANDER P. BUTTERFIELD
RE: The President's Nationally Televised
U.S. Foreign Policy Interview (July 1)

Please prepare for the President a report outlining the more significant instances of public praise (by Administration spokesmen as well as by columnists, commentators, publishers, etc.) of the President's foreign policy interview -- the idea and the performance.

(If such a report has been prepared and forwarded during the past few days, please disregard this request.)

Chin
July 11, 1970

MEMORANDUM FOR: MR. TIMMONS
FROM: ALEXANDER P. BUTTERFIELD
RE: The President's Nationally Televised U. S.
Foreign Policy Interview (July 1)

There was a piece in the news summary this morning about U.S. Representative John Monagan having recently criticized the President's July 1st televised foreign policy interview. According to the article, Monagan warned that the event demonstrated "the danger of conducting foreign affairs in a fish bowl."

Would you please prepare a memorandum for the President listing those members of Congress who, in one way or another, gave public praise to the interview -- the idea and the performance.

Thank you.

July 11, 1970

FRED BORCH

Recommended by: Alexander P. Butterfield

Purpose: To thank him for so ably supporting you last
Wednesday (July 8)

Background: At mid-week, as the Senate-House Economic Committee started hearings and thus made obvious the intent of its outspoken Democratic membership to indict the Administration for the Nation's current economic ills -- and as the Committee's first witness, United Steelworkers President (and AFL-CIO Econ. Policy Comte. Chrmn.) I. W. Abel, said all the "right things" about our complacency in the face of rampant inflation and unemployment -- FRED BORCH (another witness) fully endorsed your fiscal and monetary policies:

- "The government should follow through with its existing programs by trying to avoid deficit financing and providing modest monetary expansion."
- "Some rise in the unemployment index is an inevitable consequence of past rises in unit labor costs; but it should decline late this year as economic growth resumes with less inflation."
- "The key to economic growth is improvement in productivity" . . . and "the forces of productivity are already restraining prices in the manufacturing sector."

Moreover, when Fulbright brought up Southeast Asia, Borch held his own admirably well. He espoused in a loud and clear voice the wisdom of your foreign policies generally, and applauded especially your Cambodia decision.

Suggested Talking Points:

1. Thanks for staunch support before a tough group -- Fulbright, Proxmire, Symington, Sparkman, et al.
2. The Business Council (Personal Note: There is some feeling among the BC's more conscientious members, including Borch, that the organization and its resources could be better and more frequently utilized by the Administration.)

FVI TO GEORGE SHULTZ

THE WHITE HOUSE

WASHINGTON

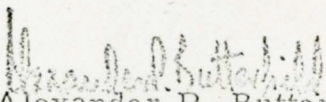
July 10, 1970

PERSONAL AND CONFIDENTIAL

MEMORANDUM FOR:

You will recall that during the Cabinet Meeting this morning there was some brief discussion of SALT ... but no subsequent reminder to those present to refrain from commenting publicly on any aspect of these private and very important sessions. It goes without saying that to fail to do so could prove extremely detrimental.

Thank you.


Alexander P. Butterfield

Deputy Assistant to the President

Addressees:	Sec Kennedy	Coun Harlow
	AG Mitchell	Coun Moynihan
	PMG Blount	Coun Mayo
	Sec Hickel	Dir Rumsfeld
	Sec Hardin	Mr. Flanigan
	USec Siciliano	Mr. Klein
	Sec Hodgson	Mr. Keogh
	Sec Richardson	Mr. Cole
	Sec Romney	Mr. Ziegler
	Sec Volpe	Dr. DuBridge
	Dir Shultz	Dr. McCracken
	Coun Finch	Mr. Timmons
		Mr. Sohmer
		Mr. David Taylor
		Mr. Caspar Weinberger
		Mr. Arnold Weber

PERSONAL AND CONFIDENTIAL

Chen

THE WHITE HOUSE
WASHINGTON

July 10, 1970

MEMORANDUM FOR THE PRESIDENT

Paul Hoffman will not attend. He is enroute back from Japan.
That leaves Yost, Bunche and Shirley Black for testimonials....
and Cardinal Cooke for the invocation and Dr. Peale for the
benediction. All have been notified.

A/
ALEX

Chen

THE WHITE HOUSE
WASHINGTON

A G E N D A

CABINET MEETING
Friday, July 10, 1970
10:00 A.M.

1. THE OFFICE OF MANAGEMENT AND BUDGET
Honorable George P. Shultz, Director
Office of Management and Budget
2. BRIEF REMARKS BY THE PRESIDENT

chron

THE WHITE HOUSE
WASHINGTON

A G E N D A

CABINET MEETING
Friday, July 10, 1970
10:00 A.M.

10:00-11:00

1. THE OFFICE OF MANAGEMENT AND BUDGET

Honorable George P. Shultz, Director
Office of Management and Budget

a) Sub-topics

-- Characterization of OMB

- developing fresh approaches to budgeting and managerial problems; creating a new emphasis and energy with regard to "getting results" from the governmental process

-- Discussion of tasks

- organization of the budget process; long-term management problems; day-to-day problems; and economic policies

(40 min)

-- Organizational issues

- relation of Presidential appointees to the work of the program division; unity of effort of program and functional units; contact points in the various Departments and Agencies; relationship to the Domestic Council and the National Security Council; etc.

-- The budget process

- as approved by the President at San Clemente; timeliness of various steps and the ability to shift as information on the economy develops; the relationship of the whole to the parts

-- Comments on the substance of current and prospective Federal budgets

- the momentum of expenditures; non-controllable items; a general view of difficult prospects ahead

(20 min)

b) Discussion

11:00--

2. BRIEF REMARKS BY THE PRESIDENT

You may wish to touch briefly on one or more of the following subjects:

-- Contents of Cabinet Members' Speeches

Their need for improvement generally; their need to be more effective, more political . . . more forceful in support of Administration principles and themes

-- Disaffection of Key Personnel

(Sub-Cabinet)

-- Importance of Cabinet Members' Taking The Initiative To Knock Down Stories About The Domestic Policy Council And The OMB Downgrading The Cabinet

TO BE IN ATTENDANCE

At Cabinet Table

(Absent)

The President	
The Vice President	
Under Secretary Alexis Johnson	(Secretary Rogers out of the country)
Secretary Kennedy	
Secretary Laird	
Attorney General Mitchell	
Postmaster General Blount	
Secretary Hickel	
Secretary Hardin	
Under Secretary Siciliano	(Secretary Stans out of the country)
Secretary Hodgson	
Secretary Richardson	
Secretary Romney	
Secretary Volpe	
Director Shultz	
Counsellor Finch	
Counsellor Harlow	
Counsellor Moynihan	
Counsellor Mayo	
Director Rumsfeld	
-----	(Ambassador Yost in New York)

Staff

Mr. Haldeman
Mr. Ehrlichman
Dr. Kissinger
Mr. Flanigan
Mr. Klein
Mr. Keogh
Mr. Butterfield
Mr. Cole
Mr. Ziegler
Dr. DuBridge

Others

Dr. McCracken
Mr. Caspar Weinberger ... to assist Dir.
Shultz in his OMB briefing
Mr. Arnold Weber ... to assist Dir. Shultz
in his OMB briefing

Chron

List of Attendees
Cabinet Meeting
10:00 A.M. Friday, July 10, 1970
Cabinet Room

Cabinet Members

The President
The Vice President
Under Secretary Alexis Johnson
Secretary Kennedy
Secretary Laird
Attorney General Mitchell
Postmaster General Blount
Secretary Hickel
Secretary Hardin
Under Secretary Siciliano
Secretary Hodgson
Secretary Richardson
Secretary Romney
Secretary Volpe
Director Shultz
Counsellor Finch
Counsellor Harlow
Counsellor Moynihan
Counsellor Mayo
Director Rumsfeld

White House Staff

Mr. Haldeman
Mr. Ehrlichman
Dr. Kissinger
Mr. Flanigan
Mr. Klein
Mr. Keogh
Mr. Butterfield
Mr. Cole
Mr. Ziegler
Dr. DuBridge

Others

Dr. McCracken
Mr. Caspar Weinberger
Mr. Arnold Weber

chron

July 10, 1970

Mr. Thomas H. Scullion
Broughshane
Ballymena, North Ireland

Dear Mr. Scullion:

Many thanks for your kind note
of June 21st and rest assured
that it is a pleasure for me to fulfill
your request.

Sincerely,

Alexander P. Butterfield
Deputy Assistant to the President

Enclosures

chm

July 9, 1970

MEMORANDUM FOR: MR. HALDEMAN
FROM: ALEXANDER P. BUTTERFIELD
RE: Parking Space for George Bell

George Bell cannot get a parking space on West Executive Avenue today or tomorrow because the only available space has been promised to Nick Ruwe. This being the case, we have given George a spot in the nearest portion of the "Ellipse Reserved" area until Friday, July 17th, on which date he will be given the West Executive Avenue slot vacated by Darrell Trent. Colson and Bell know of this arrangement, and both are very pleased.

chron

July 9, 1970

MEMORANDUM FOR: MR. HALDEMAN
FROM: ALEXANDER P. BUTTERFIELD
RE: Progress Report

Here are progress reports on two separate items:

- I have talked to Bob Mayo twice in the last 24 hours about his move to EOB offices 140 and 142. He's happy with the arrangement and the move is in progress at this moment. It should be completed well before the end of the day.
- Bob Newbrand was offered the position which I mentioned to Larry on the telephone during the weekend prior to your San Clemente departure -- Agent In Charge of the White House Division of the Executive Protective Service. Meanwhile, he (Newbrand) has been told that he can have the rather choice job, and opportunity, of initially setting up the Secret Service detail to be charged with the protection of visiting foreign dignitaries ... i.e. if that plan is eventually approved. It is my opinion that Bob is genuinely pleased with this turn of events.

Chron

July 9, 1970

MEMORANDUM FOR

Mr. John Brown
The Staff Secretary

FROM:

Alexander P. Butterfield

RE:

Staff Mess Tray Service

Please notify the Office of the Military Assistant that henceforth the duties of Mrs. Nell Yates and Miss Harriet Elam will require their being granted Staff Mess tray service on a daily basis.

Thank you.

chm

July 9, 1970

Mrs. Helen McCain Smith
Room 213, East Wing
The White House
Washington, D. C.

Dear Helen:

This is just a quickie to acknowledge receipt of the \$20 check -- your personal donation to Peruvian relief -- and to thank you once again for your help in the East Wing on that rather hectic "blanket day".

Sincerely,

Alexander P. Butterfield
Deputy Assistant to the President

chron

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

July 9, 1970

MEMORANDUM FOR: MR. CHAPIN
MR. JOHN BROWN
MR. BULL

FROM: ALEXANDER P. BUTTERFIELD

RE: Daily Meeting

As each of you knows I have long been a "meeting man" and have long felt short of adequate information concerning the original concepts and early planning and staging developments of meetings and appointments scheduled for the President. Thus Dwight's recent suggestion that the three of us meet daily to get a position report on all events planned for the following day -- and to check precisely what items are lacking to complete the full planning cycle -- was like a breath of fresh air. There is just no question about it -- these sessions will greatly enhance our ability to better prepare the President for his appointments and more efficiently control his office activities the very things which all of us agree are of the highest priority.

The trick will be to give this daily meeting the same priority. It will be held in my office at 2:00 p.m. Monday through Friday. It will be short and to the point -- lasting no more than 10-15 minutes most of the time, but always until all events scheduled or contemplated for the following day have been covered and all questions have been answered or assigned.

The first meeting will be today, Thursday, July 9th.

Thank you.

chron
July 9, 1970

Mr. Jack Crump
3819 Gilbert Street
Dallas, Texas 75219

Dear Mr. Crump:

This is just a short note to acknowledge your letter of early June and to thank you for your several interesting comments and observations concerning the economy, the war in Southeast Asia, and the current unrest among many of our young people. Incidentally, I fully share your view that we should strive continuously to instill in the young a better understanding of our country's history, and of what it really means to be free.

Perhaps before closing I should apologize for my long delay in responding to you. It was no doubt due to my recent absence from Washington during which time a fantastic amount of personal and business correspondence was allowed to accumulate unattended.

Once again, my thanks for your letter and your obvious interest in America's future.

Sincerely,

Alexander P. Butterfield
Deputy Assistant to the President

chron

July 9, 1970

CONFIDENTIAL

MEMORANDUM FOR: THE RECORD

FROM: ALEXANDER P. BUTTERFIELD

RE: Reappointment of Mr. Saul Haas
Member, Board of Directors,
Corporation for Public Broadcasting

After my first review of Mr. Haas's security file, on June 19, 1970, I disapproved his reappointment as a member of the Board of Directors of the Corporation for Public Broadcasting. Admittedly, in my own mind, Haas was a borderline case -- but so are quite a few prospective Presidential appointees and decisions one way or another must be made. The fact is that Saul Haas was disapproved for reappointment on the aforementioned date.

Throughout late June and the first week in July, I was aware of some political discussions and considerations concerning the Haas reappointment.

On July 8th John Ehrlichman spoke to me briefly about Haas saying in essence that whereas he (Ehrlichman) did not think very highly of Mr. Haas and strongly objected to his reappointment for good and valid reasons, he felt that the particular political pressures being applied would force us eventually to agree to Haas's retention.

Today (July 9th) Peter Flanigan called me on the telephone. He said he'd just received a memorandum from John Ehrlichman saying roughly what John had said to me yesterday. Peter went on to explain that it was indeed very important for us to "go ahead with Haas" ... i.e. approve him.

Thus, under the circumstances described, I have reversed my June 19th decision and approved the reappointment of Mr. Haas on this date ... and so notified Miss Gertrude Brown, Security Assistant.

CONFIDENTIAL

chron

July 9, 1970

MEMORANDUM FOR: MR. HALDEMAN
FROM: ALEXANDER P. BUTTERFIELD
RE: Alexander P. Butterfield

This is just a quickie to thank you for having me into your office this morning. The fact that I was dangling there with Dwight on the receiving end of a well-deserved reprimand mattered not. It was just a "really great thrill" to be a part of the action again, for as you may or may not know I've spent the last several months in relative isolation -- feeling much like the guy who brought his oboe to the party and wasn't asked to play.

chron

July 9, 1970

MEMORANDUM FOR:

Mr. James R. Holland
Special Assistant to the
Postmaster General

Jim:

The appropriate key staff personnel have given full consideration to your proposal and decided that the President's signature should not be affixed to the GPO's American Flag poster.

I know that is probably disappointing news to you, but by your own admission the posters are selling like hot cakes as originally printed.

Alexander P. Butterfield
Deputy Assistant to the President

chem

July 8, 1970

MEMORANDUM FOR: DR. MOYNIHAN
FROM: ALEXANDER P. BUTTERFIELD

The President appreciated your memorandum concerning the NAACP denunciation. He wants you to know that he does understand.

July 8, 1970

MEMORANDUM FOR:

THE PRESIDENT

FROM:

ALEXANDER P. BUTTERFIELD

Your actions during this morning's meeting with the Taos Pueblo Tribal Council:

- You will walk into the Cabinet Room and take your normal place at the Cabinet table.
- The Vice President will make some brief remarks and probably explain to you that the Indians present have been briefed on the content and theme of the Indian Message.
- The Vice President will ask you to say a few words.
- You will emphasize your support and that of the Administration for the legislation which would restore the Blue Lake land to the Taos Pueblo Indians.
- Len Garment will be here personally to brief you a few minutes beforehand.

July 8, 1970

MEMORANDUM FOR: THE PRESIDENT

FROM: ALEXANDER P. BUTTERFIELD

RE: Your Meeting Today With
Dr. Moynihan

John Ehrlichman recommends your quick review of the
three attachments prior to the noon meeting with Pat
Moynihan.

Attachments

chro
July 8, 1970

Mrs. Eileen M. Engel
2205 South Holly, Apt. 3
Denver, Colorado 80222

Dear Mrs. Engel:

I have heard from Rob Odle, a Staff Assistant for Mr. Klein, and from Jack Wogan in Denver that you were absolutely terrific as the prime organizer of Denver's very successful Independence Day rally. It is too bad that a celebrity from the entertainment field could not be on hand ... but evidently you worked your own miracle.

The purpose of this note is simply to say, "Congratulations", and to wish you well.

Sincerely,

Alexander P. Butterfield
Deputy Assistant to the President

Info for file: Young Air Force POW
wife who organized the
massive patriotic rally in
Denver, Colo. July 4, '70.

July 8, 1970

Mr. Charles C. Randolph
Publisher
Business Week
330 West 42nd Street
New York, N. Y. 10036

Dear Mr. Randolph:

This is just a short note to thank you for sending me the complimentary copy of The War That Business Must Win by Philip Osborne and the editors of Business Week. It looks like easy reading so I have every hope of getting to it -- and through it -- within 5-6 days.

Unless you have already sent a copy to Mr. Jack Burke, Executive Secretary of The Business Council (888 Seventeenth Street, N.W., Washington, D.C. 20006) I will probably pass mine on to him. As I am sure you know, much of the solution to America's social and environmental problems rests with that organization's members ... and depends upon their understanding of the facts.

Best wishes.

Sincerely,

Alexander P. Butterfield
Deputy Assistant to the President

Chron

July 8, 1970

MEMORANDUM FOR: Mr. Al Wong, SAIC
Technical Security Division
U. S. Secret Service

FROM: Alexander P. Butterfield

RE: Mr. Howard Russell

Please recall Mr. Howard Russell's White House pass. He left the staff recently to take a position with SBA.

Thank you.

cc: Miss Gertrude Brown

**RICHARD NIXON PRESIDENTIAL LIBRARY
DOCUMENT CONTROL SHEET**

ITEM REMOVED FROM THIS FOLDER

A RESTRICTED DOCUMENT OR CASE FILE HAS BEEN REMOVED FROM THIS FILE FOLDER. FOR A DESCRIPTION OF THE ITEM REMOVED AND THE REASON FOR ITS REMOVAL, CONSULT DOCUMENT ENTRY NUMBER 26 ON THE DOCUMENT WITHDRAWAL RECORD IN THE FRONT OF THIS FILE FOLDER.

Chrom

July 8, 1970

MEMORANDUM FOR: MRS. JEANNE DAVIS
FROM: ALEXANDER P. BUTTERFIELD
RE: Proposed Foreign Travel by Cabinet Member

This is to inform you that Ambassador Charles Yost plans to attend part of the United Nations summer session of the Economic and Social Council in Geneva, Switzerland from July 12th through July 18th. He will vacation briefly in Italy and Ireland. His office will have the complete itinerary.

cc: B/Gen. Haig

ckm

July 8, 1970

MEMORANDUM FOR: B/GENERAL HUGHES
FROM: ALEXANDER P. BUTTERFIELD
RE: Bill Gulley

June 26th was particularly hectic here. It was Peruvian Blanket Day, and we had only 7 hours (from 10:00 a.m. until 5:00 p.m.) to obtain from a skeleton staff a sufficient number of wool blankets to serve as a creditable donation to Peruvian relief by the President's official family.

The purpose of this brief note is only to say that without Bill Gulley's help -- and his remarkable ability to put his hands quickly on extra men and vehicles (even airplanes) -- we would have been too late with much too little. But as it turned out, and as I am sure you've heard, we mustered more than 356 blankets and all were put aboard Mrs. Nixon's aircraft prior to her departure from El Toro.

A special word of thanks to Bill and others of your staff who worked with him on this project.

Chira

July 8, 1970

Mrs. Nixon:

I am enclosing in the attached notebook two special reports which the President thought would be of interest to you. One pertains to the St. Louis visit and the President's speech to the Jaycees (Tab A), and the other concerns your recent trip to Peru (Tab B).

Alexander P. Butterfield
Deputy Assistant to the President

Enclosure

Mrs. Richard M. Nixon
The White House
Washington, D. C.

Chen

July 8, 1970

MEMORANDUM FOR: MR. HALDEMAN
FROM: ALEXANDER P. BUTTERFIELD
RE: EOB Office Space

Here are two quick pieces of information in response to queries from your office yesterday:

- Appropriate office space for Counsellor Mayo will be available on July 9th. It is the area which has been occupied by Clark Mollenhoff, i.e. Rooms 140-142. I am trying now to get in touch with Dave Taylor so that any actions taken by Charlie Rotchford of GSA and the interior decorators will be coordinated with Director Shultz's office. I will handle details.
- Appropriate office space will be available for Mr. Dean on July 20th ... as requested. I will handle the details.

Note

Larry:

If it doesn't matter to you, I would prefer your coming to me before calling John Brown while he is on vacation. I think that many of the problems we called him about yesterday could have been solved here.

chron

July 7, 1970

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: MR. KLEIN
FROM: ALEXANDER P. BUTTERFIELD
RE: Double Standard

There was a piece in this morning's news summary about the half-hour of free time which CBS is giving to the Democrats tonight for their "special" on the ills of the nation.

The President wants to be absolutely certain that we are objecting strenuously to this and making those objections known to all concerned.

cc: Mr. Magruder

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

July 7, 1970

MEMORANDUM FOR: MR. HALDEMAN
MR. EHRLICHMAN
DR. KISSINGER

FROM: ALEXANDER P. BUTTERFIELD *A*

RE: CBS News Poll

A CBS News poll of July 1 -- taken just after the President's televised appearance with commentators Smith, Chancellor and Severeid -- indicates that:

- 65% of all persons questioned approve of the way the President is handling his Office.
- Among young persons 18-29 years of age, the Cambodian move was approved by 53%-45%; it was regarded as a success by 66% of this age group ... the highest rating given by any age group.
- Persons 18-29 years of age approve of the way the President is handling his Office by 61%-35% ... and by 57%-39% express general satisfaction with Richard Nixon as President.
- Other ages approve of the way the President is handling his Office by 66%-25% ... and express general satisfaction with Richard Nixon as President by the same percentages.

The President wanted each of you to note this statistical report, especially the underlined portion.

bcc: Mr. John Brown

THE WHITE HOUSE

WASHINGTON

July 7, 1970

MEMORANDUM FOR: THE PRESIDENT

FROM: ALEXANDER HEARD

SUBJECT: Meeting with Dr. Alexander Heard, Dr. James Cheek, and Mr. Robert H. Finch
Tuesday, July 7, 1970, 3:00 P.M.
The Oval Office

I. PURPOSE

To discuss observations and recommendations relating to youth unrest in America.

II. DISCUSSION

Dr. Cheek and I offer the following points to help guide our discussion this afternoon. We do two things here: (1) We say why we believe it essential that you and members of the Administration develop the deepest possible understanding of moods and beliefs on our campuses and in our Black communities; and (2) We recommend procedures for doing this during the next 12 months.

The Need for Deep Understanding

- The segment of black and white young people who are baffled, disillusioned and angered -- and the percentage of students attending 4-year institutions who are disaffected -- is sufficiently large to warrant concern. All are at a crucial psychological and intellectual stage in their lives. Many have great talent and future potential. (See Tab A -- a Louis Harris survey made during the period May 20-26, 1970.) Youth and black attitudes are uniquely important to governing the U.S. in the 70's.
- If little or nothing is done, explosive tensions will heighten and there will be more violence and greater polarization. Any widening of the war will make it impossible for some institutions to operate normally, and for some others to operate at all. There is considerable sober argument that our international policies must in the future take greater account of factors affecting internal U.S. security.

- The "generation gap" and "credibility gap" are largely a communications gap ... caused by differences in assumptions and definitions. Who (which side) is right about the issues doesn't matter so much as the need to discuss those issues and there can be no meaningful discussions without a common language. (See Tab B -- suggestions of sources of the communications gap.)

Recommendations

- You should seek the benefits of regular consultation with a variety of campus folk for the next year ... i.e. we would suggest that in July and each 3 months thereafter you meet with a group of students; in August and each 3 months thereafter, meet with a group of faculty members; and in September and each 3 months thereafter, meet with a group of institution Presidents.
 - The student group should total about 18 and should include 4 or 5 student body Presidents from the various sections of the country as well as representatives from private and public institutions of high and low selectivity.
 - The faculty group should total about 16 and should be as thoroughly representative as the student group.
 - The institutional Presidents whom we recommend are listed at Tab C.
- A high-level White House Staff member (Mr. Finch) should be clearly identified with the concerns of higher education.
- The educational and intelligence resources of the U.S. Government are vast and should be placed effectively at your disposal. Secretary Richardson should be your chief adviser on higher education.
- Greatly increase your exposure to representatives of the Black community and other racial minorities. Absence of a black official on the Domestic Council and/or on your senior staff (perhaps as a Counsellor) is widely held among sensitive blacks to be an erroneous and grievous affront. Your meeting with a group of black students would be extremely useful.

III. MISCELLANEOUS INFORMATION

No press; no photos

APB/rg/7-7-70

Chen

July 7, 1970

Honorable D. P. Moynihan
Counsellor to the President
Second Floor, West Wing
The White House
Washington, D. C. 20500

Dear Pat:

The President very much appreciated your being on hand last night to welcome him back from San Clemente. Evidently unable to contact you by telephone at about 9:45 p.m., he made a special call to me and asked that I pass this word along to you.

Sincerely,

Alexander P. Butterfield
Deputy Assistant to the President

July 7, 1970

MEMORANDUM FOR: MR. CASHEN
FROM: ALEXANDER P. BUTTERFIELD
RE: The Attached GPO Poster

I do not question the propriety of the President's putting his signature on the attached poster, but I do question the proposal's appropriateness. In other words, I recommend a negative answer but I am without background on the matter. Please give me a reading and your own recommendation, and I will get back to the Postmaster General's office.

Thank you.

Attachment

chon

July 7, 1970

MEMORANDUM FOR: MR. EHRLICHMAN
FROM: ALEXANDER P. BUTTERFIELD
RE: Executive Order for the President's
Signature (Attached)

In the interest of adhering to established procedure I am returning this Executive Order and its attachments (letter to the President from NMB Chairman George Ives and memo for Ken Cole from OMB General Counsel Art Focke) to you for the addition of a brief cover sheet telling the President of the urgency of the matter and recommending his signature tonight (if that is the case). Under no conditions can I get to the President prior to 6:45 or 7:00 p.m. because of his attendance at the OAS reception now in progress ... and that is another reason for my taking the time to have the material prepared as it should be.

Many thanks.

Attachments

Chron

Determined to be an
Administrative Marking
Not National Security Information
By JLS NARA Date 8/28/2016

July 7, 1970

CONFIDENTIAL/EYES ONLY

MEMORANDUM FOR: MR. HALDEMAN
FROM: ALEXANDER P. BUTTERFIELD
RE: Confidential Report

Here is the second and final part of a confidential report you requested some 7-10 days ago. The group numbers opposite academic subjects indicate achievement in terms of course standing -- 1 being the highest and 7 the lowest.

Attachment

CONFIDENTIAL/EYES ONLY

Chron
July 7, 1970

MEMORANDUM FOR: MR. HALDEMAN
FROM: ALEXANDER P. BUTTERFIELD
RE: Office Space for Mr. Dean

The EOB office space you requested for Mr. Dean, his secretaries, and his legal assistant can and will be made ready for occupancy ... by July 27th at the latest.

Chen

July 7, 1970

MEMORANDUM FOR: THE PRESIDENT
FROM: ALEXANDER P. BUTTERFIELD
RE: Respondents to The Recent Harris Poll

You asked this morning who the students were that Harris polled for Dr. Heard's study ("conducted for the American Council on Education"). The essence of the answer appears below, on this page. More detailed information is attached.

Harris Survey (May 20-26, 1970)

Respondents were 820 full-time undergraduates in 50 colleges throughout the U.S. They represented, by self characterization, these political philosophies:

-- Conservative to Far-Right	... 17%
-- "Middle of the Road"	... 27%
-- Liberal	... 42%
-- Far-Left	... 11%

This indicates a considerable imbalance. Moreover, 48% of those interviewed had participated in their own schools' public demonstrations or protests after your Cambodian decision, while only 34% were non-participants.

Then too, regional representations must have had some bearing on the results. The East was represented by 30% of the respondents, the mid-West by 28%, the South by 27%, and the West by 15%.

Attachment

The May 20-26 Harris Survey Respondents Represented:

Size of School

-- Undergraduate Student Bodies of Less Than 3,000	... 29%
-- Undergraduate Student Bodies of 3,000-10,000	... 31%
-- Undergraduate Student Bodies of More Than 10,000	... 40%

Major Area of Study

-- Disciplines in the Humanities Category	... 53%
-- Other Major Areas of Study	... 47%

Type of School

-- Private Non-Denominational Schools	... 21%
-- Denominational Schools	... 16%
-- Public Schools	... 63%

Selectivity

-- Generally Non-Competitive Schools (SAT scores of entering freshmen less than 500)	... 47%
-- Slightly Competitive Schools (SAT scores of entering freshmen 500-574)	... 25%
-- Competitive Schools (SAT scores of entering freshmen above 574)	... 28%

Sex

-- The Male Sex	... 55%
-- The Female Sex	... 45%

Class

-- The Freshman Class	... 26%
-- The Sophomore Class	... 25%
-- The Junior Class	... 25%
-- The Senior Class	... 24%

Race

-- The Black Race	... 8%
-- The White Race	... 89%
-- Other	... 3%

Chron

July 7, 1970

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: MR. MAGRUDER

FROM: ALEXANDER P. BUTTERFIELD

There was a piece in this morning's news summary about the 3 minutes which CBS/TV gave to the 2 dissenters of the 12-man House fact-finding group just back from Vietnam. Evidently, among other things, Congressmen Hawkins and Anderson used the opportunity to describe the "shocking", torture-type prison conditions being endured by opponents of the Thieu regime.

Please see to it that there is some considerable demand by the silent majority that CBS grant equal TV time to other members of that House group.

(Incidentally, the wire services carried generally positive reports on the group's findings but the President thought it worth reiterating that wire service news has relatively little impact compared to major network TV news.)

cc: Mr. Klein

ADMINISTRATIVELY CONFIDENTIAL

July 7, 1970

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: MR. FLANIGAN
FROM: ALEXANDER P. BUTTERFIELD
RE: Henry Salvatori

The President has no objection to Salvatori's taking the Ambassadorial post in Brazil when Elbrick retires. He requests, however, that you make a careful check with Bryce Harlow first to see if Salvatori could be confirmed.

ADMINISTRATIVELY CONFIDENTIAL

July 7, 1970

MEMORANDUM FOR: MR. EHRLICHMAN
FROM: ALEXANDER P. BUTTERFIELD
RE: Scranton Commission

Today's New York Times tells of the Scranton Commission's plan to hold public hearings on campus unrest.

In a brief reply to the President, please report the facts of the matter ... i.e. who, if anyone, approved these public hearings, and why.

Thank you.

cc: Mr. Krogh

Chen

July 7, 1970

PERSONAL/EYES ONLY

MEMORANDUM FOR: MR. EHRLICHMAN
FROM: ALEXANDER P. BUTTERFIELD

You will be interested in the attached letter and undoubtedly will want to discuss the matter with the Attorney General.

Meanwhile, please have a member of your staff prepare an appropriate response.

Thank you.

Attachment

PERSONAL/EYES ONLY

Chron

THE WHITE HOUSE
WASHINGTON

July 6, 1970

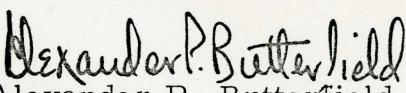
PERSONAL

MEMORANDUM FOR:

MEMBERS OF THE CABINET

SUBJECT: Cabinet Meeting

The President will meet with Members of the Cabinet at
10:00 a.m. Friday, July 10th. The Honorable George P.
Shultz, Director of the Office of Management and Budget,
will outline the organization, functions and responsibilities
of his Office.


Alexander P. Butterfield
Deputy Assistant to the President

PERSONAL

Chen

July 6, 1970

MEMORANDUM FOR: Mr. John Brown
Staff Secretary

FROM: Alexander P. Butterfield

Please add Miss Shelley Ann Scarney to the list of those persons authorized tray service from the Staff Mess.

Miss Scarney is the West Lobby receptionist, and is assigned to my office.

Thank you.

cc: Office of the Military Assistant
to the President

*Cabinet
chron*

THE WHITE HOUSE
WASHINGTON

July 6, 1970

PERSONAL

MEMORANDUM FOR:

MEMBERS OF THE CABINET

SUBJECT: Cabinet Meeting

The President will meet with Members of the Cabinet at
10:00 a.m. Friday, July 10th. The Honorable George P.
Shultz, Director of the Office of Management and Budget,
will outline the organization, functions and responsibilities
of his Office.

Alexander P. Butterfield
Alexander P. Butterfield
Deputy Assistant to the President

FYI copies sent to: Mr. Haldeman
Mr. Ehrlichman
Dr. Kissinger
Mr. Timmons
Mr. Flanigan
Dr. DuBridge
Mr. Klein
Mr. Keogh
Mr. Ziegler
Mr. Chapin
Mr. Ken Cole
Mr. Bull
Dr. McCracken
Chairman Morton
Office of the Vice President
Mr. John Brown

PERSONAL

chron

Chronology of Major White House/Administration News Play in Area Newspapers
(As of 10:00 A.M. EST, Jul 2)

Wash. Post (Jul 2)

Page 1 -- Nixon Picks Bruce As Envoy At Talks ... Also Cites
Peril in MidEast w/photo of President talking to
Chancellor

Highlights:

- Bruce Appointment
- Arab-Israeli Conflict Poses Greater Long-range Dangers Due to Possible Confrontation of Super Powers
- North Vietnam Warned That U.S. President Reserves Right To Take Any Action Needed To Defend American Lives (and Pilots of U.S. Rescue Aircraft).
- Balance of Power in Indo-China Now Rests With Allies
- President Introduced No U.S. Initiatives Except To Say That Bruce Appointment Represents Move Which Could Be Reciprocated by Hanoi
- President Minimized Senate's Current Attempt to Assert Its Own War Powers
- President Expressed Confidence That He Will Be Sustained by The Nation Whenever He Has to Act To Assure That American Lives Are Not Jeopardized
- "Those who say the domino theory is obsolete ... haven't talked to the dominoes -- i.e. the Thais, the Malaysians, those in Singapore, in Indonesia, in the Philippines, in Japan, etc."
- "Let it be noted that in no country in the world today in which the Communists are in power, have they come to power as a result of the people's choice. I think we are in a pretty safe position on this point."
- Western White House emphasized in advance that it had no control over the content of the Nixon encounter with Chancellor, Severeid and HKS.

Note: Story covered one long column Page 1 and 1/4 of Page A-10.

-- Bruce Gets No New Cards for Dealing At Paris Talks.
(This Chalmers Roberts article continued on Page A-13.)

-- July 9 Is Number One In Draft Lottery.

-- SEATO Nations Weigh Arms Aid to Cambodia.

-- Moynihan Sees Hope Fading for Passing Welfare Reforms

Page 2 -- PennCentral Told to Pay Interline Fees

-- White House Says Attack by Spottswood is Unfair. (Garment is White House spokesman re NAACP.)

-- Calif. Democrats Kill Reagan's New Budget

Editorial Page

-- Cooper-Church, More Warning Than Law. Adam Yarmolinsky column entitled "Britain Has Hardly Swung To The Right." ("And the political advisors of President Nixon who are trying to persuade him otherwise are doing the President a grave disservice.")

-- Joe Kraft's column entitled "Nixon Cambodia Report". (The written report of June 30) Backs Impression of A Weak Leader ("a leader singularly ill-equipped to resist the tremendous pressures that keep dragging this country deeper and deeper into Southeast Asia. Whereas there was a large historic case to be made for the Cambodia operation, RN chose instead to enter a highly defensive personal plea for self vindication.")

Two Final Notes:

(1) Good Phillip Carter news analysis on Page A-17 entitled "War Curb Debate: Foibles and Follies Amid Tension." (Re facts that Democratic managers of Cooper-Church amendment have been rapidly "going out of their minds." Reference made to Bayh's carelessness, Symington's confusion and switching sides, Ellender's low resistance and switching sides, Russell Long's first voting to table then voting against reconsideration of the measure, Mondale's tardiness, etc.)

(2) Good picture on Page A-25 of young delegates Julie and David chatting with Japanese FM Aichi and U.S. Amb. Armin Meyer.

- Page 1 -- Nixon Appoints Bruce As Leader at Peace Talks ...
Seeks to Assert Pressure on North Vietnamese to Be
More Flexible in Paris ... Bars Timetable on War ...
Has No Plans to Send Ground Troops Or Advisors Back
Into Cambodia. (Hedrick Smith article covers 1/2 of
one column on Page 1 and two short columns Page 10.)
- Soviet Suggests New Plan to End MidEast Conflict ...
Proposals, said to call for formal accord between Arabs
and Israel, are termed "a substantial move forward."
- Nixon Aides Push Welfare Reform ... Seek to dislodge
Bill from hostile panel in Senate ... Moynihan makes
plea.

Page 2 -- Lodge Arrives in Rome as Nixon's Envoy to Pope

Note: All of Page 10 devoted to excerpts from President's
televised interview on foreign policy w/large photo
of the President with the 3 news commentators. Point
is made very clear in all news stories that Bruce is a
"giant", a man eminently qualified for the job, a man
whom 5 past Presidents have held in the highest regard,
etc.

End of this report.

THE WHITE HOUSE

WASHINGTON

ACCESS LIST
FOR
SWEARING-IN CEREMONY
(4:00 p.m. - Cabinet Room)

Honorable Robert P. Mayo	Director, BoB
Mrs. Robert P. Mayo	
Miss Margaret Mayo	Daughter
Master Robert Mayo	Son
Justice John Harlan	Supreme Court
Honorable Winton Blount	Postmaster General
Honorable Clifford Hardin	Secretary of Agriculture
Honorable Maurice Stans	Secretary of Commerce
Honorable Paul Volcker	Under Secretary of the Treasury
Honorable Fred Russell	Under Secretary of the Interior
Honorable John Venemen	Under Secretary of HEW
Honorable Richard VanDusen	Under Secretary of HUD
Honorable George Lincoln	Director, Office of Emergency Preparedness
Honorable Nils Boe	Director, Office of Intergovernmental Relations
Honorable Herbert Stein	Council of Economic Advisers
Honorable Hendrik Houthakker	Council of Economic Advisers
Mr. James R. Schlesinger	
Mr. Maurice Mann	
Mr. Dwight Ink	
Mrs. Velma Baldwin	
Mr. Paul M. Baltay	
Mr. William A. Boleyn	
Mr. Jack Carlson	
Mr. Samuel M. Cohn	
Mr. Donald E. Crabill	
Mrs. Gladys Durkin	
Mr. Arthur B. Focke	
Mr. James M. Frey	
Mr. Walter W. Haase	
Mr. Joseph Laitin	
Mr. Wilfred Rommel	
Mr. Carl H. Schwartz	
Mr. Julius Shiskin	
Mr. Ellis Veatch	
Mr. John Young	

THE WHITE HOUSE

WASHINGTON

July 1, 1970

MEMORANDUM FOR ALL WHITE HOUSE / E.O.B. STAFF

SUBJECT: Fourth of July Weekend

Since we have had numerous inquiries, we thought you would like to know that the "Honor America Day" ceremonies on the Washington Monument grounds will begin at 7:00 p.m. on July 4. The traditional fireworks will follow.

The President has asked that the White House be open to visitors from 10 a.m. to 8 p.m. on July 3rd, 4th and 5th. While the tour is not on a reservation basis, it is unlikely that the crowds will be unusually large at any given time due to the extended visiting hours. Because of the extended visiting hours, the South Lawn will not be available for the staff to watch the fireworks this year.

We thought you would like to know the above information in the event you wish to bring guests through the White House prior to your attending "Honor America Day" at the Monument. Various musical units of the Armed Forces are scheduled to be playing at the White House throughout the above visiting hours on all three days.

John S. Davies