

Chen

January 13, 1970

MEMORANDUM FOR: MR. COLSON
FROM: ALEXANDER P. BUTTERFIELD
RE: Borman-Head

I agree that it would be a good idea to put Frank Borman in touch with Murdock Head. He (Borman) is coming in at 3:00 p. m. today to see Bob Haldeman. If you've not met him, I will grab him for 15-20 minutes and call you over for a quick introduction. You could broach the subject then, or later ... whichever course of action seems appropriate at the time.

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6/1000
January 13, 1970

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: MR. MAGRUDER

FROM: ALEXANDER P. BUTTERFIELD

RE: Vietnamization

As an assist to your efforts to put together a contingency plan for the day when GVN forces (probably in the Delta) suffer a major setback and the Administration's dependence upon Vietnamization is questioned, I am attaching some pertinent public comments by Secretary Laird and Deputy Secretary Packard.

Attachment

ADMINISTRATIVELY CONFIDENTIAL

"I want to add a word of caution about the Vietnamization program. I think there are some people, when they talk of the Vietnamization program, that indicate that every battle, every activity that goes on in Vietnam will meet with success. Now, it's true that in the major encounters that we have had recently in Vietnam, the forces of the South Vietnamese have been extremely successful. But I do not want anyone to assume that those forces will never suffer a defeat in any battle, because in a war such as this, there will be times when they will suffer some setbacks. We must be prepared for those temporary setbacks, and I hope that the success that we have recently been having will not be disturbed by a temporary setback should one occur at some future time ..

"I think it is most important for us to show that we are proceeding on two fronts. The two fronts are our real desire for a negotiated settlement in Vietnam, keeping in mind our primary objective, that is, the primary objective of peace, and the right of self-determination for the people of South Vietnam ... I believe the Vietnamization program, as we show this movement, is preparing the South Vietnamese to face up to the responsibility for the combat responsibility in South Vietnam in Phase I of our Vietnamization program. As we show our determination to go forward with Phase II of the Vietnamization program, which makes it possible for the South Vietnamese to handle their own support activities -- whether they be in the area of artillery, aircraft, logistics support -- this puts the North Vietnamese and Hanoi on notice that we are serious about this program, not only as far as turning over the combat responsibilities but in giving the forces of South Vietnam the kind of support that is needed and necessary for them to be successful.

"I believe the President again last night, as well as in his May 14 speech and his November 3 speech, has tried to deliver this message as clearly and as concisely as any President or any leader of any country in the world could ..

"As we move into Phase II of this program, I want to make it very clear that we still will maintain security forces with our support units that remain in Vietnam. These security units will not have combat responsibility in-country, but they will have the security responsibility for our United States forces ..

"This is one of the cornerstones, of course, of our whole doctrine, the Nixon Doctrine outlined on Guam by President Nixon -- to turn over greater responsibility, particularly as far as ground forces are concerned, for the future security of Asia -- that this will be a responsibility of the Asians themselves and we will give them needed and necessary support in Vietnam. The Vietnamization program is the first move towards implementing that important new doctrine as far as the national security planning of the United States." [For details of the Nixon Doctrine see 15 November Policy Letter.]

* * * * *

SPEAKING ON THE SAME SUBJECT, Deputy Secretary of Defense David Packard said on a CBS Morning News interview on 17 December.

"The long-term objective is simply to enable South Vietnam to become a self-supporting, independent country that is viable in its own right. We don't know what the ultimate result will be, whether there will be a need for United States troops there to any degree in the long run. We hope at some point it can be brought down to simply a group of advisors, but I would not want to predict the time or the numbers in the medium long term. We hope that the progress in South Vietnam can progress to the point that we'll have very low numbers. As you know, President Nixon has indicated that we want to have our Asian policy in the future one in which there are no U.S. ground troops involved in countries that need help, and I think our Vietnamization program will be a test as to how

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January 14, 1970

PERSONAL

MEMORANDUM FOR: COLONEL HUGHES

FROM: ALEXANDER P. BUTTERFIELD

RE: Your January 2nd Correspondence Concerning
"Awards"

You asked for my frank opinion. It is simply this:

As much as anyone else I am in favor of people being appropriately rewarded for (1) long periods of normal service, faithfully rendered; and (2) highly effective efforts expended "above and beyond ..." on specific projects. In the case in question, appropriate rewards would be letters ... some perhaps from the President to Mel Laird (for the permanent files), and some to the individuals concerned ... or perhaps both to the 1 or 2 persons most deserving. The mere suggestion of awards on the order of the DSM, the LOM -- even the MSM and the JSCM -- can only be based on the Government level at which the work was done, and not on individual performances.

For what it is worth to you, Ken BeLieu is in full agreement with my assessment.

I would appreciate your treating this memorandum as "Confidential" and preferably destroying it rather than placing it in your files.

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MEMORANDUM FOR: MR. CHARLES WILKINSON

FROM: ALEXANDER P. BUTTERFIELD

RE: Responsibility for Religious Services
at The White House

Following receipt of your memorandum to Bob Haldeman concerning your desire to turn over to some other office the responsibilities for White House religious services -- and our recent conversation on the same subject -- I spoke to Connie Stuart and found her to be completely amenable to taking full charge. She understands that you have a file of materials relating to past services and planning procedures for future events ... and she is awaiting your call to arrange a near-future get-together.

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PERSONAL

MEMORANDUM FOR: Mr. Joseph H. Blatchford
Director, Peace Corps

SUBJECT: Peace Corps Poster

Here's a poster which, because of the photographs it bears (lower left and lower center), will be every bit as interesting to you as it was to me. I have no idea how many of the posters are displayed around the country, but probably quite a few.

The White House staffer who brought this to my attention reported the following additional information which he had obtained from the Special Assistant to the Commissioner of the Public Buildings Service:

It was printed in 5,000 copies on November 10th, 1969 in the Atlanta office of GSA as a service for the Peace Corps ... the order having been sent to GSA by the Peace Corps' Office of Volunteer Programs (South). The requisition slip indicated that the "originator" was Mary Ann Carroll ... and that the approving authorities were Robert O. Nelson and Antoine A. Lauche, Jr.

Unable to vouch for the accuracy of this information, I thought it most appropriate to turn the entire matter over to you.

Alexander P. Butterfield
Deputy Assistant to the President

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MEMORANDUM FOR: MRS. CONSTANCE STUART
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I appreciate your understanding of the matter we discussed this afternoon, and thank you for your willingness to assume the full responsibility. Bud Wilkinson will be contacting you soon -- certainly within a few days -- to arrange an initial get-together.

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January 14, 1970

MEMORANDUM FOR: MR. HALDEMAN

FROM: ALEXANDER P. BUTTERFIELD

RE: Status of Special Projects and Other Work
Items Since Last Report

1. Get Washburn Committee Report, "The Choice in Vietnam", published in the Reader's Digest -- Hobe Lewis has decided against the publication of this report in any future issue of the Reader's Digest. That decision will not matter, however, if we are successful in our current efforts to provide financial backing (and a permanent staff) for the Committee for once this is done the Committee can undertake a mass mailing of the report.
2. Special Film -- Tim Babcock is having several copies made and will give me one of them to keep here in my office. As I may have told you, the President indicated a desire to see the film ... but not until David and Julie are available (here at the White House or at Camp David) to join him. Meanwhile, Tim is going to air the film over his TV station at Helena and have a survey done immediately afterward to measure public opinion. He will send the results to me, and I will pass them on to you.
3. Film Entitled "A Timetable for Vietnam" -- Larry mentioned in a late-December memo that you would like for me to obtain this film and make it available for one or more showings here in the White House theater. I have done this and can have the film set up anytime you say. It is a color film, 55 minutes in length, narrated by Charles Collingwood ... featuring "Vietnamization". For your further information, 143 prints have been made and shipped to nearly all parts of the world. In those countries where CBS has not reserved film rights, USIA will be the sponsor.

4. Films for the President and the First Family -- Just prior to the President's departure for San Clemente, I mentioned to Dwight that I would be glad to look into this subject and remedy whatever discrepancies I found. Since that time, however, I have received a memorandum from Don Hughes which tells of his proposal to have all responsibilities relating to Presidential movies placed in the Office of the Military Assistant ... and your acceptance of that plan. As long as everything is under control, I will step out of the middle of this one and, along with you, merely monitor the efficiency of the new system.
5. Contact Mr. Gantkowski (Pepperdine College) -- This request came to me from your office while you were still at San Clemente ... the purpose being to get Gantkowski off your back. I gave him a call and, without realizing it, established great rapport. He simply wanted to line up a speaker for Pepperdine's 12th annual forum on "great issues", scheduled for April 20 and 21. I took what information was necessary and passed it on to the Speaker's Bureau at the RNC. They have since spoken to Gantkowski and as far as I know everyone is happy and things are on track.
6. Books for H -- Either Larry or Pat called this request in to me from San Clemente. I relayed it to Elmer and I assume the books (both pertaining, as I recall, to Presidential power) are in your hands.
7. Make Arrangements for Manolo to 'Take Charge of Tim' -- I have spoken to Manolo about Tim's care and treatment and the general procedures which are now followed. He said that he and the President had discussed the matter and that he (Manolo) had worked out a slight modification to the previously followed procedures and wished that nothing be done until next Monday ... the purpose being to give his new procedures a chance to work. Frankly, I cannot tell you precisely what it was that he was explaining to me, but I do know that it seemed important to him that there be no new arrangement until this coming Monday.
8. The Sanitization of the EOB -- This program is underway and will be the subject of a separate memorandum for the President no later than Friday, January 16th.
9. Use of the Western White House Facility As A Government Conference Center -- I have been in touch with Don Hughes and Jack Brennan and will submit my recommendations, as requested, on Friday, January 16th.

10. Bud Wilkinson's Request That He Be Relieved of Responsibility for Religious Services at The White House -- I have talked over the matter with both Bud Wilkinson and Connie Stuart. Connie is amenable to taking full charge and she will be getting together with Bud probably before the end of the week. At any rate, planning and programming for the next 2 religious services will be Connie's responsibilities ... with Bud merely "standing by" to advise and/or assist. After that, Bud will have no more to do with the event.
11. Cabinet Meetings (In General) -- I received your answers to the questions I posed in my recent memorandum to the President concerning Cabinet meetings and Cabinet membership. I understand that henceforth the agendas for normal Cabinet meetings should outline a 90-minute program ... and that Dwight should allow for a good 2 hours on the President's schedule. With regard to your suggestion that we go ahead with plans for a "late January" meeting, I am going to propose once again that it be scheduled on January 30th. Dwight agrees that that is the best day. Within a few days I will forward to the President a proposed (90-minute) agenda which will include recognition of Arthur Burns' service and presentation to him of his Cabinet chair.
12. Dick Moore -- One of the parties to the legal proceedings which have involved Dick Moore (and kept him from committing himself to a specific course of action) has made it clear recently that settlement will not come for at least another 6 months. This turn of events sort of crystalizes his position. Although he doesn't say so, I know that he doesn't relish the idea of walking out on his partners and his clients. But he puts it this way: "Alex, tell Bob and John that it's up to you fellows. If you think I should come onto the Staff now I'll talk to my partners and to Bob Hope or his business agent. I just hate to keep this thing on a string. I'll do whatever you fellows want." Dick is here in Washington, D.C., staying at the Metropolitan Club (Tel. 298-7500). He would like to see you, if only for 5-10 minutes, and can be reached this afternoon through Bob Finch's secretary. Tomorrow and Friday morning he can be reached at the Metropolitan Club.
13. Move the Secret Service From The Panelled Wall Office on the Ground Floor of the Residence -- Although you gave this project to John Brown I have informed Bob Taylor of the necessity to move ... and of the fact that I will do what I can to ensure that whatever space is provided as a substitute gives "stand-by" and

"waiting" agents their required quick access to the President and other members of the First Family. The important thing is that Bob Taylor has been notified of the plan and given a chance to think out possible alternatives. I will be working with John on this and we will move as quickly as other space becomes available.

14. Your January 12th Memorandum to Me Concerning the Volunteer Project Suggested by Higgins and Keogh -- I am in the middle of this one now and you may be interested in knowing that there is a legal clause which could be an obstacle. U.S. Code Title 31, paragraph 665B, says: "Voluntary service is forbidden ... No officer or employee of the U.S. shall accept voluntary service for the U.S. or shall employ personal service in excess of that authorized by law" Of course, where there's a will there's a way. We got around this clause on our Christmas card project because of the fact that it was a one-time, short-term effort and because the volunteers were merely helping RN as one would help any other friend in time of need. We will have to give a different interpretation to the law if we are going to bring volunteers onto the Staff permanently. (Although many don't realize it, we have a lot of "voluntary service" going for us at the present time in the form of loyal secretaries and other "non-commissioned" personnel who work regularly well beyond the White House-imposed 4 hour per week overtime limit.) I'll stay on this one and keep you informed.

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MEMORANDUM FOR: MR. MELENCAMP
FROM: ALEXANDER P. BUTTERFIELD
RE: Letter Response to Mr. Rocco F. Civizzio

I am enclosing with this memorandum a notebook containing Mr. Civizzio's ideas for generating and maintaining Silent American Majority support for the President and his Vietnam policy. As you will notice, it (the book) includes Mr. Civizzio's December 12th letter to Dr. Moynihan ... and it is that letter which explains the ideas in full.

Obviously a lot of work has gone into presentation of this proposal ... certainly enough to warrant a nice letter of acknowledgment and thanks.

Actually there is very little that we can do here to promote Mr. Civizzio's plan, so I am at a loss for suggestions as to what you might tell him. You should say at least that a number of Staff members discussed the merits of his idea ... and (perhaps) suggested that he approach the VFW, American Legion and other veteran organizations through their Washington offices.

When you have no further need for the book, please return it to Mr. Art Klebonoff in Room 194 - EOB and he will see that it gets back to the owner.

Many thanks.

Note: Don't forget to add Mr. Civizzio's name to our list of supporters.

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January 15, 1970

Mr. V. William Tompkins
6606 Walnut Ridge Road
Dayton, Ohio 45414

Dear Mr. Tompkins:

This is just a short note to let you know that Herb Klein passed on to me a copy of the December 23rd WHIO editorial -- the one on New Youth Activism which mentions your commendable signature-collecting project. It is always gratifying for those of us here on the White House Staff -- and for the President, of course -- to learn of such efforts as yours, and we look forward to receipt of the huge support petition.

Sincerely,

Alexander P. Butterfield
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Deputy Assistant to the President

January 15, 1970

Larry:

I have passed Bob's message to Dick Moore. He will be back in Washington, D.C. next Thursday and Friday (Jan 22 and 23) and would hope to see Bob on Friday at 10:00 a.m. If this looks reasonable you might put it down as a tentative appointment; otherwise, leave the appointment open and we can play it by ear after Dick checks in with us.

Alex

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THE WHITE HOUSE

WASHINGTON

January 15, 1970

MEMORANDUM FOR:

MEMBERS OF THE CABINET

Subject: Arrival Ceremony for The Vice President

The Vice President will return from his Asian-Pacific tour at 6:00 pm. on Monday, January 19th.

A welcoming ceremony will be held at planeside on the Andrews Air Force Base flight line -- and will be covered by live television.

We are asking Cabinet members and their wives, and others who will comprise the official reception committee, to arrive no later than 5:50 p. m.

Thank you.

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THE WHITE HOUSE
WASHINGTON

January 15, 1970

MEMORANDUM FOR:

MEMBERS OF THE CABINET

Subject: Cabinet Meeting

The President plans tentatively to hold a Cabinet Meeting at 10.00 a.m. Friday, January 30th.

In that all members have yet to be gathered under the same roof at the same time, we are hoping for 100 percent attendance and an opportunity at the end of the meeting to take a photograph.

Please understand that this schedule is only tentative. I will inform you as soon as a time and date are confirmed.

Alexander P. Butterfield
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MEMORANDUM FOR: THE PRESIDENT
FROM: ALEXANDER P. BUTTERFIELD
RE: Silent American Majority Support
(Information Only)

I have just received the names of 91 college and university student body Presidents who have signed "Tell It to Hanoi" petitions ... petitions which call upon the Hanoi government to:

- Renounce military victory in the South.
- Agree to negotiate cease-fire under international supervision.
- Agree to free elections in South Vietnam under international supervision.
- Declare that it will abide by the political decision that results from free elections, and renounce (as we have) all military bases in the South.
- Support the right of the South Vietnamese to determine their own future without outside interference.

All of the names are being transposed to our tapes ... along with other supporters.

Incidentally, Pat O'Hara reports that his "Tell It to Hanoi" Committee in New York still receives an average of 200 letters per day -- each containing long lists of petition signers -- and Bill Casey reports that the Citizens Committee for Peace with Security is standing by to assist whatever Safeguard efforts might be necessary in the coming months.

clan

January 15, 1970

MEMORANDUM FOR: THE PRESIDENT
FROM: ALEXANDER P. BUTTERFIELD
RE: Silent American Majority Support
(Information Only)

I have just received the names of 91 college and university student body Presidents who have signed "Tell It to Hanoi" petitions ... petitions which call upon the Hanoi government to:

- Renounce military victory in the South.
- Agree to negotiate cease-fire under international supervision.
- Agree to free elections in South Vietnam under international supervision.
- Declare that it will abide by the political decision that results from free elections, and renounce (as we have) all military bases in the South.
- Support the right of the South Vietnamese to determine their own future without outside interference.

All of the names are being transposed to our tapes ... along with other supporters.

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Chen

January 15, 1970

MEMORANDUM FOR: MR. MELENCAMP
FROM: ALEXANDER P. BUTTERFIELD
RE: "Tell It to Hanoi" Members

I am attaching to this memorandum the names of 91 college and university student body Presidents who have signed YAF's "Tell It to Hanoi" petition. You may have seen the list already ... but if not, please see to it that we transpose the names to our tapes.

Many thanks.

Attachment

Chen

January 15, 1970

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FROM: ALEXANDER P. BUTTERFIELD
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clm

January 16, 1970

MEMORANDUM FOR: MR. MAGRUDER
FROM: ALEXANDER P. BUTTERFIELD
RE: Preparation of Game Plans

The attached memoranda (especially the one dated June 27th and the comments and questions written in the margin) should serve as excellent guides to the general preparation of future game plans.

Attachments

January 16, 1970

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Attachments

skm
January 16, 1970

MEMORANDUM FOR: MR. HALDEMAN
FROM: ALEXANDER P. BUTTERFIELD
RE: My Duties and Responsibilities

I have heard a word here and a word there about alleged contemplated changes in my duties and responsibilities. If there is some thought being given to this matter I would very much appreciate the opportunity to talk it over with you in person.

ckm
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January 16, 1970

MEMORANDUM FOR: MR. HALDEMAN

FROM: ALEXANDER P. BUTTERFIELD

RE: A Plan to Permit Monitored Government
Use of Certain Facilities of the Western
White House Complex

As I mentioned to you in an earlier memorandum, I have discussed this matter with both Don Hughes and Jack Brennan -- the latter having been designated "project officer". An outline of actions to date appears below:

- The arbitrary decision was made that only Building B (including the Staff mess and kitchen), the beach house, the helipad and access roadways would be made available for Government groups and agencies.
- Organizations concerned were notified of the plan and discussions ensued with representatives of each.
- The Coast Guard foresaw no problems to the development of a workable plan.
- The White House Communications Agency foresaw no problems, although it may be required to furnish one extra man for the Western White House switchboard, currently manned only during daylight hours. (Message Center facilities would not be accessible to using groups.)
- The Secret Service foresaw no problems and requested only that its White House office be furnished complete lists of attendees 48 hours prior to planned conferences or other functions.
- The Marine Corps foresaw no problems whatever.

- The GSA foresaw no insurmountable problems but pointed out the fact that there would be some additional costs involved in operating and maintaining the buildings and in keeping one extra building custodian in San Clemente. (It (GSA) agreed that the preparing and serving of food could be done by any one of several reputable caterers in the San Clemente-San Juan Capistrano area.

Current planning calls for:

- Using agencies furnishing their own transportation to and from (and within) the Western White House complex.
- Groups being scheduled from the Office of the Military Assistant to the President ... in precisely the same manner as groups are now scheduled into Camp David.
- Policy guidance (when necessary) coming from you.
- The locally-based USCG commanding officer serving as facility commander ... and responding to our requests in the same manner that the Camp David commander now responds. (The present USCG officer-in-charge is a lieutenant (j.g.), which some might think is a bit junior for one assigned to deal frequently with senior military and civilian dignitaries; but I think it depends entirely on the man.
- A March 1st opening date.
- A meeting at 2:00 p.m. Tuesday, January 20th, in the Shelter Conference Room to discuss, and hopefully agree on, appropriate criteria for use of the facility.
- A near-future meeting to discuss, and hopefully agree on, appropriate ways of announcing this plan.

I recommend that I remain close to the evolution of this plan and keep you abreast of developments. I have no personal objections to the way things are going now, but feel that I will know a good deal more after next Tuesday's meeting.

Chron

January 16, 1970

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Chen

January 16, 1970

MEMORANDUM FOR: MR. HALDEMAN

FROM: ALEXANDER P. BUTTERFIELD

RE: Pictures in the EOB

I have just received your January 14th memorandum concerning pictures in the EOB ... and my delay (for nearly a month) in getting certain information back to the President.

I remember precisely what the President said when he spoke to me about this and there was no request for a report back -- only a clear directive that action be taken. Whereas I am not in the habit of dragging my feet ever (especially on a matter of expressed priority interest to you or the President) I did in this case adhere to the President's word of caution that a sweeping order to bring down all pictures of past Presidents -- coming on the heels of his December 24th "walk-through" -- might well be taken as "Presidentially-directed".

There are 2 parts to the project: (1) Discreetly institute the proper "picture policy" ... and ensure that its merits (indeed its justification) are clearly understood by all personnel in the Executive Office of the President, especially GS employees on the White House Support Staff; and (2) Assign one of our own people to every support office, or in some other way set up a system which will ensure across-the-board loyalty of White House Support Staff personnel even if it is necessary to "abolish all offices and start over from scratch." The first half of the project -- admittedly the easiest half -- was begun with my own "walk-through" the EOB offices on January 1st, less than 48 hours after the President's departure for San Clemente. It was completed on January 14th, just 13 days later. The second half of the project is just beginning -- and will not be done overnight. I am looking at personnel files now, and when I finish I will recommend to you 1 or 2 possible courses of action that is, unless you want to stay out of it entirely and give me a full rein.

chsm

January 16, 1970

MEMORANDUM FOR: MR. HALDEMAN
FROM: ALEXANDER P. BUTTERFIELD
RE: My Duties and Responsibilities

I have heard a word here and a word there about alleged contemplated changes in my duties and responsibilities. If there is some thought being given to this matter I would very much appreciate the opportunity to talk it over with you in person.

THE WHITE HOUSE
WASHINGTON

January 16, 1970

MEMORANDUM FOR: THE PRESIDENT
FROM: ALEXANDER P. BUTTERFIELD
RE: Sanitization of the EOB

Recalling your word of caution to me that a sweeping order to take down from EOB walls all pictures of past Presidents -- coming on the heels of your December 24th walk-through -- might well be taken as "Presidentially-directed", I did not move on this project until after your departure for San Clemente. However, on New Year's day I made my own inspection of EOB offices occupied by White House Support Staff personnel and less than a week later spoke to Bill Hopkins about general policy on the matter, his views, etc. I couched my pitch to Hopkins in terms of my surprise discovery ... i.e. learning that civilian government employees, unlike military personnel, do on occasion display pictures of past commanders or commanders-in-chief on (Federal) office walls. I took time to elaborate on the fact that the taking down of pictures of former chiefs, in offices or other official business environments, is only a gesture of common courtesy to new chiefs -- a gesture of "pledged loyalty" ... with no disrespect whatever intended for those who have served and moved on. Bill Hopkins knew all of this, of course, so was naturally understanding of the position I was taking. I asked him to make a detailed check (not telling him of my earlier check) ... which he did prior to your return to Washington. Here is a recapitulation of results:

- Of 35 large and small offices occupied by White House Support Staff personnel, 6 displayed photographs of one or more former Presidents ... in addition to your own.
- 27 offices (including the 6 mentioned above) displayed your picture.
- 8 offices displayed no pictures of U.S. Presidents.

-- The office which you mentioned to me specifically -- the one in which you noticed 2 pictures of President Kennedy -- is supervised by Edna Rosenberg, a civil servant at the GS-9 level, who has the distinction of having served on the White House Staff longer than anyone else 41 years this coming March 7th. I have checked her file very carefully and found that the House Committee on Un-American Activities, the Civil Service Commission's Bureau of Personnel Investigation, the State Department and its Passport Office, the CIA, the Secret Service, and the FBI have all rendered continual reports to the effect that she is a "completely loyal American whose character, reputation, and associations are above reproach." Born in 1902 here in Washington, D.C., she has remained single all of these years, and lives now with a sister (Miss Janette Rosenberg) in Silver Spring, Maryland.

-- One of the Kennedy pictures bore a personal inscription of good wishes to the personnel of that office, and undoubtedly for that reason had been retained and displayed by those who work there.

-- Using to best advantage the fact that your new official photographs have just been printed and made accessible to Federal offices and employees, I instructed Bill Hopkins to see to it that every office supervisor received one and in the process of hanging it on the wall took all others down ... "in accordance with normal policy".

-- On January 14th the project was completed and all 35 offices displayed only your photograph.

The second half of this project -- i.e. to ensure across-the-board loyalty of all White House Support Staff personnel even if we find it necessary to "abolish current office arrangements and start over from scratch" -- is underway; but I cannot yet report results. I am in the process of screening personnel records and within 2-3 days will be ready to suggest possible courses of action to Bob Haldeman.

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