

chron

August 9, 1969

MEMORANDUM FOR: MR. HOPKINS

I am returning herewith the William H. Quealy package -- along with his nomination certificate signed by the President. Please hold this in your office until you hear from me on Monday. Treasury has promised to give me a final "go" or "no go" signal by noon of that day ... and I will relay the message on to you.

ALEXANDER P. BUTTERFIELD

Attachment

Chron
August 9, 1969

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: MR. PETER MILLSPAUGH

Subject: Personnel Clearance -- Henry L. Costanzo

Secretary Kennedy, in his capacity as U. S. Governor of the Inter-American Development Bank (IADB), requests that Mr. Henry L. Costanzo be appointed Executive Director of the IADB -- a Presidential appointment requiring Senate confirmation. By separate correspondence the State Department has concurred in this request. Mr. Costanzo's current residence address is 446 M Street, S.W., Washington, D. C.

Please proceed with the full field FBI, Nixon field and Hill clearances. To assist you I am attaching to this memorandum a July 29th letter to the President in which Secretary Kennedy recommends Mr. Costanzo for the IADB position, and a two-page biographical resume.

ALEXANDER P. BUTTERFIELD

Attachments

cc: Mr. K. BeLieu
Miss T. Brown
Mr. K. Cole
Mr. J. Ehrlichman
Mr. P. Flanigan
Mr. H. Flemming
Mr. B. Harlow
Mr. W. Hopkins
Mr. W. Timmons
Mr. D. Trent
Mr. R. Ziegler

ADMINISTRATIVELY CONFIDENTIAL

chem

August 8, 1969

Mrs. Nixon:

The President thought you would be interested in the attached articles. Both concern your recent trip around the world and the impression you conveyed to people of all countries.

Alexander P. Butterfield

Chrow

August 8, 1969

MEMORANDUM FOR: DR. MOYNIHAN

A short paragraph in the President's news summary yesterday concerned Floyd McKissick, and quotes him as saying, "If a man is broke and hungry, he needs bread and money -- not to sit down beside a white man."

The President believes that you should call McKissick on the "Family Work System" ... (or whatever FWS stands for at the moment).

ALEXANDER P. BUTTERFIELD

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

August 8, 1969

MEMORANDUM FOR: MR. EHRLICHMAN
DR. KISSINGER
MR. KLEIN
MR. KEOGH
MR. RAY PRICE

This is just to inform you that the President is very anxious for us to get out a really good story on the "foreign approval" aspect of his recent state visits to Asian countries and Romania. He wants each of you, in coordination with the others, to contribute to this effort ... and ensure that the job is done.

ALEXANDER P. BUTTERFIELD

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

August 8, 1969

MEMORANDUM FOR: MR. EHRLICHMAN
DR. KISSINGER
MR. KLEIN

The following paragraphs appeared in a digest of foreign press comments (from USIA summaries) on the President's recent visit to Asia.

"President Nixon's Asian visit indicates a new U.S. policy for Asia. India was pleased to note the present U.S. emphasis on Asia's economic development. It is noteworthy that Indo-U.S. relations have improved appreciably since President Nixon took over the Administration." (Calcutta's Vishwamitra)

"Though the Nixon visit was short, it turned out to be mutually very beneficial. Never before has any visiting American President displayed such a deep sense of responsibility, humane outlook, goodwill and determination in strengthening Indo-U.S. relations. The visit came at a time when India and the U.S. were drifting apart, to the detriment of democracy and world peace. Nixon has contributed a great deal in bridging the gulf." (Hindustan of New Delhi)

Directing his comments to each of you, he asked that these significant news statements be fed into our PR line ... and that considerable emphasis be given to wide distribution.

ALEXANDER P. BUTTERFIELD

chron

August 8, 1969

MEMORANDUM FOR: MR. KLEIN

The President wants the attached editorial circulated to all sports editors. As you will note, it appeared in the August 9th issue of The Sporting News.

ALEXANDER P. BUTTERFIELD

Attachment

August 8, 1969

MEMORANDUM FOR: DR. KISSINGER

Ray Cromley had an article in the July 30th issue of the Washington Daily News which said, in essence, that Ho Chi Minh (using the 1970 U. S. elections as a lever) believes if he waits and keeps the pressure up until next summer President Nixon will be forced to make any concessions he asks. The news piece goes on to say that Ho is predicting the U. S. will force South Vietnam to accept by decree -- not by democratic vote -- a government that includes Communists in posts so strategic that Ho's men will easily be able to manage a silent takeover. "The frightening background to Ho's reasoning," says Cromley, "is his uncanny ability to predict successfully what LBJ and RN would do ... even before they know themselves."

The President feels very strongly about the necessity for our nipping in the bud this particular line. He wants you to do whatever you can to see that it's "knocked down now".

ALEXANDER P. BUTTERFIELD

Chron

August 8, 1969

MEMORANDUM FOR: MR. EHRLICHMAN

One of the paragraphs in the President's August 6th news summary concerned the draft -- and said, in essence:

A unique Congressional coalition of Democrats and Republicans, blacks and whites, liberals and conservatives, have launched a drive for creation of an all-volunteer Army. Led by Reps. Bill Steiger and Allard Lowenstein, the group attempted to knock down some popular arguments against it. Two black members, Reps. Shirley Chisholm and William Clay, scoffed at expressed concern that a professional Army would be a preponderantly black Army. Steiger said costs of raising pay and benefits (for the purpose of inducing men to join) would be "substantially less" than critics claim. Steiger put the figure at somewhere between \$4 and \$7 billion.

After reading this, the President commented as to the importance of our getting credit for this, and making certain that we don't let this group steal our ideas. He wants you to give priority attention to this matter.

ALEXANDER P. BUTTERFIELD

cc: Mr. Harlow
Mr. Klein

chron

August 8, 1969

MEMORANDUM FOR: DR. BURNS
MR. EHRLICHMAN
MR. ZIEGLER

Dave Broder had an article in the August 5th Washington Post concerning tax reform. One of the statements which stands out clearly in the news column is that the Democrats "know what they are doing by making tax reform their favorite issue."

When the President read this he commented that it is absolutely imperative that we make this "our issue". "It is a top priority matter. We started it." He wants each of you, in close coordination, to work toward ensuring that the Democrats don't get credit.

ALEXANDER P. BUTTERFIELD

cc: Mr. Harlow

chem

August 8, 1969

MEMORANDUM FOR: MR. KLEIN

The President would appreciate your doing what you can to obtain the originals of the three editorial cartoons attached to this memorandum.

Thank you.

ALEXANDER P. BUTTERFIELD

Attachments

August 8, 1969

MEMORANDUM FOR: MR. KLEIN

The President wants you to see to it that the following news articles are circulated widely:

- (a) The editorial of the day, entitled "Nixon, A Smash in Romania" ... from the August 5th issue of the Washington Daily News (Page 16).
- (b) The article entitled "The Practical President" ... in the August 11th issue of U. S. News and World Report ... (distribute at least 10,000 copies).
- (c) The editorial entitled "First Lady of the World" ... from the August 5th issue of the Philadelphia Inquirer ... (circulate by mailing and by other means).
- (d) The Robert Donovan article concerning Mrs. Nixon's outstanding performance on the President's recent around-the-world trip ... from the August 3rd issue of the Boston Globe.

ALEXANDER P. BUTTERFIELD

chem

August 8, 1969

MEMORANDUM FOR: THE STAFF SECRETARY

The President would like letters written to Dean Acheson, Charles Bohlen, Arthur Dean, Frederick Eaton, Foy Kohler, Robert Murphy and Herman Phleger ... thanking each of them for his support throughout the ABM controversy. Each was a signatory to the pro-ABM telegram sent in early July to Senators Stennis and Jackson ... and shortly thereafter made public.

At the President's request, Dean Acheson should be addressed as Mr. Secretary, Charles Bohlen as Chip, Arthur Dean as Arthur, Frederick Eaton as Fred, Foy Kohler as Foy, Robert Murphy as Bob, and Herman Phleger as Herman ... and the body of the letter should read: Now that the ABM vote has been taken in the Senate I want you to know how deeply grateful I am for your support on this highly controversial issue. The statement which you telegraphed to Senators Stennis and Jackson, later made public, was most helpful in putting us over the top in a cliff-hanger contest.

Please coordinate action closely with Rose Mary Woods in that she well may have some significant additional information.

ALEXANDER P. BUTTERFIELD

cc: Miss Woods

Chen

August 8, 1969

MEMORANDUM FOR: MR. BeLIEU

Judging from the questions posed by Warren Magnuson in the attached letter to my dad (one of our more energetic Washington state supporters), the Senator had his mind pretty well made up back as far as early June. I wonder if he really would have voted for us in a pinch.

ALEXANDER P. BUTTERFIELD

Attachment

cc: Mr. Harlow

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

August 8, 1969

MEMORANDUM FOR:

MR. KLEIN
MR. KEOGH
MR. BUCHANAN

Merriman Smith says this about Asia policy and the President's recent trip:

President Nixon continues to experience a certain amount of critical fall-out from his recent trip to Asia and Europe, much of it coming from so-called foreign policy experts. Criticism of his trip seems to focus on one point -- that he adjusted his words for local audiences and thus, when the long journey was over, the record showed him to be at odds with himself. Specifically under question by some diplomatic experts -- who are less than Nixon supporters -- is the fact that at the outset of his trip he was talking about no more Vietnams for the United States, but that when he reached Thailand, he was promising to stand with the Thais through any threats to their security from outside or from within. A study of Nixon's remarks on Guam shows that he left numerous escape clauses in what was a statement of intent, as well as hope concerning future U.S. attitudes toward Asia. He said one principal purpose of his trip was to make it plain to leaders of non-communist Asian countries that the United States was, indeed, committed to a policy in the Pacific -- a policy not of intervention, but a policy which certainly ruled out withdrawal. He said he wanted his opposite numbers in Asia to realize that regardless of what happened in Vietnam, the United States intended to continue playing a role in Asia to the extent that Asian nations, bilaterally and collectively, desire us to play a role.

The President wanted this brought to your attention because, in his mind, it shows the necessity for selling the trip ... and selling it hard.

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

August 8, 1969

MEMORANDUM FOR: MR. KLEIN
MR. BUCHANAN

The following Harris poll information appeared in the August 7th
Philadelphia Inquirer:

"The drop in President Nixon's popularity from 62 to 44% favorable, recorded during the third week of July leaves Mr. Nixon right where he was just after his election in November. He cannot depend on the East any more than he could in the election of last November; and he must continue to rely on a combination of a plurality in a 3-way split in the South and just over 50% in the Midwest and the West. In June the positive support of Negroes had risen to just about 50%, but in July it dropped to 14% -- precisely the vote he received in November. This is seen as a result of the delay in enforcement of school desegregation in the South, though there were no corresponding advances among groups which might have been responsive to the slow-down. This is attributed to the fact that the South is more hawkish than the rest of the country and their attention has been on troop withdrawals rather than the racial issue. While it is true that some events work to the President's favor as some work against it -- the pattern of incumbent Presidents tends to follow the general pattern set in the first election, in that case another three-way race, and a rating of 44% could be enough to win Nixon re-election."

The President wants you to be sure to get out plenty of letters to editors after the Gallup statistics come out.

ALEXANDER P. BUTTERFIELD

chem
August 7, 1969

MEMORANDUM FOR: THE PRESIDENT

You inquired recently as to the present status of Leon Panetta. I took the query to John Ehrlichman who in turn checked personally and confidentially with Bob Finch. The answer is that Secretary Finch is committed to discharging Panetta within the week.

Alexander P. Butterfield

August 6, 1969

MEMORANDUM FOR:

Honorable George P. Shultz
Secretary of Labor

This confirms my oral message of August 4th -- delivered over the telephone to Mr. Dave Taylor -- that the NSC staff had no objection whatever to Elizabeth Duncan Koontz's participating (at the Department of State's invitation) in the United Nations Regional Seminar in Bucharest during the period August 5th-18th.

Alexander P. Butterfield
Deputy Assistant to the President
(and Acting Secretary to the Cabinet)

chron

August 7, 1969

MEMORANDUM FOR:

Honorable Maurice Stans
Secretary of Commerce

Dr. D. P. Moynihan
Assistant to the President
for Urban Affairs

The following paragraphs concerning Black Capitalism appeared in a recent Presidential news summary:

The Nixon Administration has its fledgling Black Capitalism program out for Capitol Hill inspection this week and the bulk of reviews say "Flop". "Not sufficient," said Rep. Joe L. Evins, Chairman of the House Small Business Committee. "We've heard nothing but flowery and beautiful words from the Administration," said Rep. Joseph P. Addabbo.

"Another one of those public relations type operations," said Roy Innis. "We have serious doubts about President Nixon's true commitment to this program," said Dr. Walter Cooper, Chairman of the SBA's National Advisory Council for Black Business and Economic Development. Floyd B. McKissick said President Nixon has failed to back up his Black Capitalism campaign rhetoric with commitment. Administration witnesses said any lag is due to the newness of the program.

The President is very anxious for us to start getting our side of this issue across to the public ... and he fails to understand why there hasn't been more effort put to this task. He asked that the two of you get together and see what can be done to work something out.

Alexander P. Butterfield
Deputy Assistant to the President

THE WHITE HOUSE
WASHINGTON

August 7, 1969

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR:

ALL CABINET MEMBERS

SUBJECT: Review of Cabinet Meeting Held at Camp David --
9:00 A.M. -2:20 P.M. Wednesday, August 6th

The first presentation concerned the Family Security Plan -- a name, incidentally, which conferees (as well as the President) later decided should be modified so as to emphasize the plan's strong work requirement and provision of incentives for training and/or employment. Briefing team members were Honorable Edward L. Morgan, Deputy Counsel to the President; Mr. Richard Nathan, Assistant Director, Bureau of the Budget; Mr. Jerome Rosow, Assistant Secretary, Department of Labor; and Mr. Robert Patricelli, Deputy Assistant Secretary, Department of Health, Education and Welfare. A summary of their key points is attached at Tab A.

Director Rumsfeld gave a report on OEO Reorganization, a summary of which is attached at Tab B.

The third briefing was on the Comprehensive Manpower Training Act. A summation of this proposal, as outlined by Secretary Shultz during the meeting, is attached at Tab C.

The final presentation prior to adjournment for lunch was made by Dr. Arthur Burns and covered the Revenue Sharing Plan. A condensation of the plan's four major features is attached at Tab D.

Cabinet members and staff personnel then moved from the make-shift Cabinet Room in Laurel to Aspen (the President's residence) for a light lunch and a 20-minute political briefing by Honorable Rogers C. B. Morton, Chairman of the Republican National Committee. Rogers Morton described the duties and responsibilities

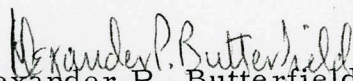
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of the Party's National Chairman, gave a rundown on his view of the Party's status nationwide, and explained how Cabinet members could assist immeasurably in the attainment of Party goals.

Just prior to closing the meeting, the President:

- Voiced his full confidence in Rogers Morton and endorsed what the Party Chairman had stated as the objectives of the organization ... and the responsibilities of individual members.
- Mentioned the present day "welfare mess" and the vital role which those present could, and must, play in focussing public attention on the merits of the new reform package.
- Spoke of "excitement and spirit", our general lack of it in his opinion, what it means to an Administration's image (and success), and why he believes it essential that we put far more thought to ways and means of generating it and maintaining it at a high level throughout good times and bad.


Alexander P. Butterfield
Deputy Assistant to the President
(and Acting Secretary to the Cabinet)

ADMINISTRATIVELY CONFIDENTIAL

SUMMARY OF WELFARE REFORM

I. THE PRESENT SYSTEM

A. FAILURES

The present welfare system has been a failure; all indications are that its future will be worse, not better. In the last decade, the costs of aid to families with dependent children (AFDC) have more than tripled. The caseload has more than doubled.

Even more disturbing is the fact that the proportion of persons on AFDC is growing. In the past fifteen years the proportion of children receiving assistance has doubled -- from 30 children per 1000 to about 60 per 1000 at present.

B. INEQUITIES

Serious inequities exist under AFDC between regions of the country, between male and female-headed families, and between poor people who work to help themselves on the one hand and the welfare poor on the other hand.

Average benefits for a female-headed family of four persons vary from \$39 to \$263 a month.

Only twenty-four states provide Federally-matched assistance to male-headed families, and this is only done where there is an

"unemployed father" in the house -- one who works no more than thirty hours a week. In no state is there now Federally-matched assistance for a male-headed family where the father works full time.

The present AFDC system encourages dependency. The preferential treatment of female-headed families has led to increased family breakup. In 1940, 30 percent of AFDC families had absent fathers; today it is over 70 percent.

II. THE NEW SYSTEM

A. COVERAGE

The Administration's proposed welfare reform will provide direct Federal payments to all families with children with incomes below stipulated amounts.

The principal new group made eligible for cash assistance under the proposal is "working poor" families headed by males employed full time. The Administration's proposed system would cover both "dependent families," defined as those headed by a female or an unemployed father, and "working poor" families, defined as families headed by a full-time employed male.

B. BENEFIT LEVELS

1. Families with No Earnings

The basic Federal benefit for a family of four would be \$1600 per year, \$500 per person for the first two family members

and \$300 for each family member thereafter. A 7-person family with no earnings would receive \$2500 per year.

2. Families with Earnings.

Families of four with earnings up to \$3920 per year would be eligible for payments. Families of seven would be eligible up to \$5720. All families would be allowed to "disregard" \$60 per month (\$720 per year) as work-related expenses -- transportation, meals, clothing. Benefits would be reduced by 50% as earnings increase above \$720 per year.

C. AN EXAMPLE

A family of four with earnings of \$2,000 would be entitled to disregard the first \$720 in earnings.

Subtracting \$720 from \$2,000, the remainder is \$1280. Fifty percent of this amount (\$640) is subtracted from the family's entitlement for benefits, which is \$1600. The remainder (\$960) is added to the family's earnings of \$2000. Its total income, therefore, would be \$2960.

A family of seven, with \$2000 in income, using the same arithmetic, would be entitled to benefits of \$1860 for a total income of \$3860.

D. STATE SUPPLEMENTAL BENEFITS

In order that present benefit levels not be reduced for families aided under the existing AFDC program, the new system would require the continuation of State benefits equal to the difference between the proposed Federal minimum and a State's present benefit level. All States, however, would receive fiscal relief under the proposed welfare program.

States would not be required to supplement "working poor" families.

E. THE WORK REQUIREMENT

A basic element of the Administration's welfare reform program is its emphasis on work, both a strong work requirement and the provision of incentives throughout the system for training and employment.

All applicants for benefits who are not working are required to register with the Employment Service.

Employable recipients must accept training or employment or lose their portion of the family's benefit.

F. TRAINING AND DAY CARE

To insure that employable recipients become self-sufficient, the Administration's program provides a substantial increase in

training opportunities and child care services. Training opportunities will be provided for an additional 150,000 welfare mothers. Child care services will be provided for an additional 450,000 children in families headed by welfare mothers.

G. ADMINISTRATION

Another important feature of the Administration's welfare reform program is the national administration of the basic Federal benefit for families. It is proposed that the administration of the system be assigned to the Social Security Administration in the Department of Health, Education and Welfare. The administration of the new system by the Social Security Administration would be handled entirely separate from its responsibility for the wage-related contributory OASDI programs.

III. COST OF THE PROGRAM

The estimated cost in the first full year of operation of the proposed welfare reform program is \$4 billion. This is additional to present Federal spending for public assistance, estimated at \$4.20 billion in FY 1970.

Major cost components of the program are:

1. Benefits to Families	\$ 2.5 billion
2. Adult Minimum Standards	.4 billion
3. Training and Day Care to provide Additional Work Opportunities for Cash Assistance Recipients	.6 billion
4. <u>Other:</u> Administration, effects on other programs, fiscal relief to States, and adjustments for lagged income reporting	<u>.5 billion</u>
TOTAL	\$ 4.0 billion

A. BENEFITS TO FAMILIES

The estimate above of \$2.5 billion in additional spending for benefits to families is based on an inter-agency analysis of data from the OEO Survey of Economic Opportunity. The economic model for deriving this estimate uses data on 14,000 low income families and current research findings.

B. ADULT MINIMUM STANDARD

The Administration's welfare reform program also establishes a Federal minimum payment level of \$65 per month for the three adult public assistance categories (aid for the blind, the disabled and the aged) and provides for the administrative combination of these programs.

Under this proposal, the Federal government pays 100% of the first \$50; 50% of the next 15%; and 25% thereafter. Fiscal relief for State and local governments as a result of this Federal minimum for the adult categories is \$400 million.

C. TRAINING AND CHILD CARE

The total cost for training an additional 150,000 welfare mothers and providing child care services for an additional 450,000 children is \$623 million.

SUMMARY OF ADDED TRAINING AND CHILD
CARE COSTS AND ENROLLMENTS

	<u>Persons Served</u> (000's)	<u>Unit Cost</u> (dollars)	<u>Total Cost</u> (millions)
Training	150	\$ 1,110	\$ 165
Incentive payments	150	180	27
Child care	450	858	386
Upgrading	75	600	<u>45</u>
TOTAL			\$ 623

IV. FISCAL RELIEF TO STATE AND LOCAL GOVERNMENTS

A. UNDER THE NEW WELFARE PLAN

Under the Administration's proposed welfare reform program, all States receive fiscal relief. Each State is required to spend at

least 50% of the amount spent in the base year for the present public assistance programs. No State, however, is required to spend more than 90% of expenditures in the base year for the four categories.

B. REVENUE SHARING

State and local governments are also aided under the Administration's proposed revenue sharing program. The first full year effect of revenue sharing is \$1 billion. The amount of revenue sharing increases annually in five steps thereafter.

C. COMBINED IMPACT OF WELFARE REFORM PROPOSAL AND REVENUE SHARING

Combining the welfare reform and revenue sharing proposals, \$5 billion in new first-year funds is distributed as follows:

Cash Assistance Benefits for the Poor	\$ 2.2 billion
Fiscal Relief for State and Local Governments	1.7 billion
Additional Training and Day Care	.6 billion
Other	<u>.5 billion</u>
Total	\$ 5.0 billion

The table attached provides State-by-State data on fiscal relief under both the Administration's proposed welfare and revenue sharing reforms in their first full year of effect.

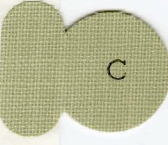
B

SUMMARY OF OEO REORGANIZATION

A refocusing and reorganization of the Office of Economic Opportunity is necessary for this agency to fulfill its goal of helping men to participate to the full extent of their capacities in the economic life of the nation. With the proposed reform of the welfare system, the food programs and other domestic proposals, the task of OEO will be to carry on research, evaluation and program development in the areas of increasing economic opportunity, and increasing individual capabilities to seize these opportunities, not to operate large scale social service or income maintenance programs.

Such a reorganization will define and assign more clearly the functions of this agency. In the past, the OEO has attempted to perform a wide variety of activities, including coordination, new research, demonstration projects, evaluation, and serving as an advocate for the poor. Because each of these functions is important, each should be clearly assigned, and these offices and people, in turn, should be held accountable by others for the way in which their work is performed.

The specific changes will include the creation of a new Office of Program Development, revamping and strengthening the Office of Planning, Research and Evaluation, upgrading the Office of Health Services and the Office of Legal Services, and the creation of a new Office of Program Operations to improve the administration of activities in the field.



SUMMARY OF COMPREHENSIVE MANPOWER TRAINING ACT

Many new manpower programs have been developed in recent years to aid the unemployed, underemployed, and low income groups. Efforts to coordinate these programs have been ineffective.

The proposed Manpower Training Act will create a comprehensive manpower services system. A single administrative channel will be developed. The Secretary of Labor will provide guidelines and national priorities, review and approve annual State plans of service, and evaluate performance of State and area manpower service systems. The Governors will determine the utilization of manpower program resources, be responsible for State comprehensive manpower plans, assure the provision of manpower services in rural areas and nonmetropolitan areas, and monitor program performance. The Mayors will be responsible for planning and implementing manpower programs in urban areas. The Act will:

1. Assure that the people who need and desire job training, especially the disadvantaged, have ready access to the combination of training and other manpower services they require to find and hold good jobs. These services will be tailored to the needs of the individual.

2. Decentralize administration of manpower programs to States and metropolitan areas, step by step, as Governors and Mayors demonstrate interest and establish administrative capacity in the manpower area. As the system develops the States and areas will be delegated administrative responsibility for successively larger shares (ultimately 100%) of the funds

apportioned to operate manpower programs. The Secretary will retain 20% of funds appropriated for direct use, as in national projects.

3. Provide flexible funding for manpower programs so that they may be planned in the community, to meet community needs.

4. Consolidate manpower programs administered by the Labor Department.

5. Unify administration of manpower services by establishing State and area single Prime Sponsors who will be responsible for the planning and conduct of all services.

6. Simplify and equalize the present training allowance system.

7. Require annual comprehensive manpower plans responsive to national priorities and guidelines, as the basis of versatile grants.

8. Provide an equitable distribution of resources among the cities and rural areas while working through a State grant system.

9. Provide for a National Computerized Job Bank.

10. Facilitate the use of the manpower program as an economic stabilizer by automatically increasing appropriations 10 percent if the national unemployment rate reaches 4-1/2 percent for three consecutive months.

11. Establish an Intergovernmental Advisory Council on Manpower, composed of Governor, Mayor and other local officials.

D

SUMMARY OF THE REVENUE SHARING PLAN

The plan has four major features:

1. The size of the fund to be shared will be a stated percentage of personal taxable income -- the base on which Federal individual income taxes are levied. To ease the budget, the FY 1971 impact will be only \$500 million. The figure will rise to \$1.5 billion in FY 1972, \$3.0 billion in FY 1973, and \$4 billion in FY 1974.
2. The distribution among states will be made on the basis of each state's share of national population, adjusted for the state's revenue effort. Thus, a state which taxes its citizens more than the national average will receive a proportionate bonus.
3. The distribution within states to the general units of local governments will also be established by formula. The total amount that a state must turn over to all its general political sub-divisions will be fixed by the percentage that total local general revenues bear to the sum of state and total local general revenues. The amount which an individual unit of general local government will receive will depend on the percentage of the total local government*share that its own

revenues bear to the total of all local revenues.

4. The main restriction imposed on use of the money, in addition to the mandatory distribution by the states, will be quarterly reporting and accounting requirements.

chron

August 7, 1969

MEMORANDUM FOR: MR. HARLOW

The President wants you to convey to Bob Haldeman the precise circumstances of Bob Dole's recently reported comment ("They've got a lot of jerks at the White House staff level ... on-the-job training shouldn't take so long."), and who, specifically, Dole was referring to. He wants the report before he leaves for California.

ALEXANDER P. BUTTERFIELD

cc: Mr. Haldeman

Chen
August 7, 1969

MEMORANDUM FOR: MR. EHRLICHMAN

The President just read your July 29th memorandum which condenses and covers Maury Stans' earlier correspondence on the Office of Minority Business Enterprise. With reference to your last paragraph which tells of the SBA's recent reporting of the largest annual volume of loans in its entire history -- including a better than three-fold increase in its loans to minorities in FY 1969 -- he (the President) wants you to see that we get some good publicity.

ALEXANDER P. BUTTERFIELD

cc: Mr. Klein
~~XXXXXXXXXX~~

chun

August 7, 1969

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: MR. FLANIGAN

In a recent news summary the President read a report which said, "According to Leslie Carpenter, Javits is making a strong push for William A. M. Burden to get the Shriver post." If there are really some moves being made in this direction, the President wants you to be on guard to see that nothing develops.

ALEXANDER P. BUTTERFIELD

ADMINISTRATIVELY CONFIDENTIAL

Chron

August 7, 1969

MEMORANDUM FOR:

Honorable George Romney
Secretary of Housing and Urban
Development

Thank you for the courtesy of advising this office of Charles Orlebeke's membership on the U.S. Technical-Scientific Exchange delegation which plans to visit the Soviet Union during late August and early September. Although Mr. Orlebeke is not a Presidential appointee, the matter was brought to the attention of the NSC staff and quickly approved.

Alexander P. Butterfield
Deputy Assistant to the President
(and Acting Secretary to the Cabinet)

Chen

August 7, 1969

MEMORANDUM FOR: DR. KISSINGER

Joseph Kraft was one of the first to analyze the President's Romanian visit. He says that the most important thing now going on in the Communist world is the withering away of Soviet ascendancy, and he thinks the President would be wise to follow up on the Romania trip by extending liberal trade terms, etc. "Certainly the President should abandon the illusion that meaningful agreements to solve all the world's problems can be worked out with the Soviets. The big diplomatic deal, inviting as it may look to the President and his advisers, is not in the cards. Indeed, to bet heavily on the Soviet regime at this time is to put money in the stock of a company that is going down hill."

The President thought this report significant and asked that I pass it on to you.

ALEXANDER P. BUTTERFIELD

Chron
August 7, 1969

MEMORANDUM FOR: MR. ZIEGLER

In one of the daily news summaries which Buchanan sent to the President during this recent around-the-world trip, there was one report which read as follows:

The President's Manila reception is described as "friendly, but restrained" by the New York Times, and Oberdorfer in the Washington Post writes that the President received a much less enthusiastic welcome than did LBJ in 1966.

The President remarked that this was obviously a "deliberate job" ... and he wanted it passed on to you for your information.

ALEXANDER P. BUTTERFIELD

Chron
August 7, 1969

MEMORANDUM FOR: MR. HARLOW

In one of the daily news summaries relayed to the President during his recent around-the-world trip, there appeared the following report (condensed, I believe, from a Newsweek article):

Another GOP member said LBJ not only gave the impression that he "gave a damn" ... he actually "took the time to communicate with us. I used to get personal calls from LBJ thanking me for voting for him. Hell, here I am ready to go to the mat for my own man, and he won't pay any attention to me." The inaction at the White House is seen as a sign that the President is either unaware or uncaring of the clumsy, undirected course the nation is taking.

The President wants you to convey to Bob Haldeman what you believe to be the circumstances of this situation, and what prompted them. He asked, "What about all of our calls and letters? Aren't they having any affect? If not, why?" He wants to have the report before he leaves for California on Saturday.

Thank you.

ALEXANDER P. BUTTERFIELD

August 7, 1969

MEMORANDUM FOR: MR. ZIEGLER

The President read in a recent news summary that Time magazine had been somewhat critical of events aboard the HORNET on the day of the Apollo XI splashdown: "It was an awkward performance" ... "and its frivolity was strongly at odds with the solemnity of what had been accomplished." He wants to know if Fentress wrote this ... and if not, who did. He asked also that you "take appropriate action."

ALEXANDER P. BUTTERFIELD

chron

August 5, 1969

MEMORANDUM FOR: MR. HALDEMAN

Subject: Personnel Status Report No. 25 (as of August 1, 1969)

The consolidation of weekly personnel reports from the 12 major Departments indicates that:

- (a) 233 positions at Level V and above have been filled out of 266 such positions designated (... a completion percentage of 87.6).
- (b) There are 1,992 non-career positions available.
- (c) Incumbents of 1,621 of the 1,992 non-career positions have been or are to be replaced.
 - Incumbents of 1,239 of the 1,621 non-career positions have been replaced (... a completion percentage of 76).
 - Incumbents of 382 of the 1,621 non-career positions are to be replaced.
- (d) Of the 1,239 appointments made, 971 were to Republicans, 92 were to Democrats, 74 were to Independents, and 102 were to persons of unknown political affiliation (including 48 FSO's).

ALEXANDER P. BUTTERFIELD

cc: Mr. Flanigan
Mr. Flemming
Mr. Trent
Mr. Higby

chron

August 7, 1969

MEMORANDUM FOR: DR. KISSINGER

The President thought the following statement by HHH -- made to newsmen shortly after his return from the Soviet Union -- was very perceptive ... and he wanted it passed on to you. The precise quote:

"It's my view that the Soviet Union has -- and I've never said this to anyone else before -- that the information they have on our MIRV indicates to them that we're ahead in the MIRV and that they're stalling for some testing of their own so that when they go to that bargaining table, they're in a position of equals."

ALEXANDER P. BUTTERFIELD

August 7, 1969

MEMORANDUM FOR: MR. TONER

Al:

Please feel free to follow through with your plans for a vacation during the period August 9-16.

ALEXANDER P. BUTTERFIELD

THE PRESIDENT'S COPY

THE WHITE HOUSE
WASHINGTON

A G E N D A

CABINET MEETING

Wednesday, August 6, 1969
9:00 A.M. to 1:15 P.M.

9:00-10:00

1. THE FAMILY SECURITY PLAN

Honorable Edward L. Morgan, Deputy Counsel to
the President

Mr. Richard Nathan, Assistant Director, Bureau
of the Budget

Mr. Jerome Rosow, Assistant Secretary, Depart-
ment of Labor

Mr. Robert Patricelli, Deputy Assistant Secretary,
Department of Health, Education and Welfare

a) Key Points

-- Advantages of the Plan

-- Full description of the Plan

-- Work requirements, training, and day care

-- Administration and costs

(45 min)

(15 min)

b) Discussion

10:00-10:30

2. OEO REORGANIZATION

Honorable Donald Rumsfeld, Director, Office of
Economic Opportunity

a) Key Points

-- The purpose of OEO

-- Description of the new organization of OEO

(15 min)

(15 min)

b) Discussion

10:40-11:15

3. POLITICAL BRIEFING

Honorable Rogers C. B. Morton, Chairman,
Republican National Committee
Honorable Harry Dent, Deputy Counsel to the
President

a) Key Points

- Prime responsibilities of the Republican National Chairman
- Dependence upon others
- Objectives of the Party
- (25 min) -- Replacements in regional and state offices. Chairman Morton will hit hard on this point. As you may know, the Cabinet members -- as a group -- have not done too well in this area and have been asked to bring with them to this meeting a status or progress report on their efforts to date.

(10 min)

b) Discussion

NOTE. You will want to be the first to respond to Chairman Morton's talk by voicing your full confidence in him as the ideal man for this critical post ... (aggressive, hard-charging, untiring, amiable, etc.). Additionally you may want (either directly or indirectly) to endorse and reinforce what Morton has described as the objectives of the Party and the responsibilities of all who claim membership.

11:15-12:00

4. THE MANPOWER TRAINING ACT

Honorable George Shultz, Secretary of Labor

a) Key Points

- Explanation of the Manpower Act
- Decategorization of manpower programs
- (30 min) -- Unification of administration of manpower programs ... through the creation of state and local prime sponsors
- Flexibility of manpower programs

(15 min)

b) Discussion

* * * * 30-Minute Recess * * * *

12:30-1:15

5. REVENUE SHARING

(During Lunch)

Honorable Arthur Burns, Counsellor to the President

a) Key Points

- Rationale for revenue sharing
- Amount to be distributed
- (30 min) -- Distribution formula for allocation to the states
- Distribution formula for allocation to the cities (by the states)
- Eligibility requirements and administrative details

(15 min)

b) Discussion

(1:15--)

6. BRIEF REMARKS BY THE PRESIDENT

(During Lunch)

BRIEF REMARKS BY THE PRESIDENT

I would suggest here:

1. A short admonishment to the Cabinet to get out and help sell the Fair Share Plan.
2. A few words on the State Dinner which you will host for the Apollo XI astronauts on August 13th.

-- Not the dinner of the year, but the dinner of the century.

-- You want the Cabinet and the Under Secretaries to be a part of it.

Note: All have accepted except Bob Mayo who had made previous plans to vacation with Mrs. Mayo in Scandanavia.

3. Some mention of the Summer White House schedule. All Cabinet members have been informed of the key events (circled) on the attached calendar.
4. A closing statement on this particular Cabinet meeting.

-- The pleasant environment.

-- Your enjoyment over being able to get all of them together (except Bill Rogers) for a good dinner and private discussions ... and for today's productive session.

Key Events on the Summer White House Schedule ..

August

			Wednesday	Thursday	Friday	Saturday
			6 Cabinet Meeting	7 Kiesinger Arrival Kiesinger Dinner	8 GOP Leadership Kiesinger Farewell President's Speech	9 To California
Sunday	Monday	Tuesday				
10 Church?	11 Appointments	12 (9:30 A.M. CCEP) Appointments	13 Astronauts Day Astronaut Dinner	14 Gov. Rockefeller Appointments NSC 9:30 AM	15 Appointments	16 (Color Event)
17 Church	18 Appointments	19 Appointments	20 Thayer/Ash Group Advisory Council on Exec. Org.	21 President Park of Korea Visit Park Dinner	22 Park Farewell	23 Wayne Event
24 Ball Game Anaheim	25 UAC	26 EQC	27 LBJ	28 Quadriad	29 NSC	30 Football Game San Diego?
31						
			1 LABOR DAY National Govs. Conference Colorado Springs Colorado	2 Appointments	3 Congress Reconvenes Appointments	4 Cabinet Meeting (all or a portion in company of wives)
					5 RN Foundation	6

September

THE WHITE HOUSE

WASHINGTON

A G E N D A

CABINET MEETING

Wednesday, August 6, 1969
9:00 A.M. to 1:15 P.M.

1. THE FAMILY SECURITY PLAN

Honorable Edward L. Morgan, Deputy Counsel to
the President

Mr. Richard Nathan, Assistant Director, Bureau
of the Budget

Mr. Jerome Rosow, Assistant Secretary, Department
of Labor

Mr. Robert Patricelli, Deputy Assistant Secretary,
Department of Health, Education and Welfare

2. OEO REORGANIZATION

Honorable Donald Rumsfeld, Director, Office of
Economic Opportunity

* * * * 10-Minute Recess * * * *

3. POLITICAL BRIEFING

Honorable Rogers C. B. Morton, Chairman,
Republican National Committee

Honorable Harry Dent, Deputy Counsel to the President

4. THE MANPOWER TRAINING ACT

Honorable George Shultz, Secretary of Labor

* * * * 30-Minute Recess * * * *

5. REVENUE SHARING (During Lunch)

Honorable Arthur Burns, Counsellor to the President

6. BRIEF REMARKS BY THE PRESIDENT (During Lunch)

Chron
August 5, 1969

CONFIDENTIAL

MEMORANDUM FOR: DR. KISSINGER
Attention: Colonel Haig

My memorandum of July 22nd concerning travel by Presidential appointees to the Soviet Union and Eastern Europe (attached) outlines a procedure whereby Cabinet members are asked to seek advance White House approval for any anticipated "Communist bloc" travel by Presidential appointees under their jurisdiction. With this in mind, I want to inform you of the following message just received from Mr. Dave Taylor in the Department of Labor:

Elizabeth Duncan Koontz, Director of the Women's Bureau, Department of Labor, has been invited (or asked) by the Department of State to participate in the United Nations Regional Seminar being held August 5th through 18th in Bucharest. The seminar topic (if I copied this correctly) will concern the effects of science and technological developments on the status of women in the world.

Can approval be obtained for this trip very quickly ... or at least some judgment passed as to the propriety of Mrs. Koontz participation.

ALEXANDER P. BUTTERFIELD

Attachment

CONFIDENTIAL

Chern

THE WHITE HOUSE

WASHINGTON

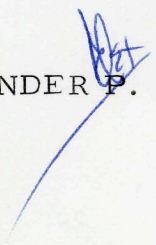
August 4, 1969

MEMORANDUM FOR: Messrs. C. Stanley Blair
P. J. Buchanan
*Dwight Chapin
*Ken Cole
Lee A. DuBridge
John D. Ehrlichman
Peter Flanigan
H. R. Haldeman
Bryce N. Harlow
James Keogh
Henry A. Kissinger
Herbert G. Klein
Paul McCracken
D. P. Moynihan
C. B. Wilkinson
Ronald Ziegler

This is to confirm the message passed to you earlier that there will be a Cabinet Meeting at Camp David on Wednesday, August 6, at 9:00 a.m. Helicopter transportation will depart the Pentagon Helipad at 7:30 a.m. (Wednesday) and arrive at Camp David about 30 minutes later. This schedule should allow briefing personnel adequate time to survey the conference room, set up training aids, etc.

It is understood that those persons whose names are preceded by an asterisk do not plan to attend.

The meeting agenda is attached.


ALEXANDER P. BUTTERFIELD

Attachment

Chen

THE WHITE HOUSE
WASHINGTON

August 4, 1969

MEMORANDUM FOR:

ALL CABINET MEMBERS

This is to confirm the message passed to you earlier that ~~there~~ will be a Cabinet Meeting at Camp David on Wednesday, August 6. It is now planned that the meeting will commence at 9:00 a.m. and conclude, after a working lunch, at about 1:30 p.m. The meeting agenda is attached.

Your departure from Camp David should be in the vicinity of 2:00-2:15 p.m. This would put you back at the Pentagon Helipad around 2:45 p.m.

Alexander P. Butterfield

Alexander P. Butterfield
Deputy Assistant to the President
(and Acting Secretary to the Cabinet)

Attachment

THE WHITE HOUSE
WASHINGTON

A G E N D A

CABINET MEETING

Wednesday, August 6, 1969
9:00 A.M. to 1:15 P.M.

1. THE FAMILY SECURITY PLAN

Honorable Edward L. Morgan, Deputy Counsel to
the President
Mr. Richard Nathan, Assistant Director, Bureau
of the Budget
Mr. Jerome Rosow, Assistant Secretary, Department
of Labor
Mr. Robert Patricelli, Deputy Assistant Secretary,
Department of Health, Education and Welfare

2. OEO REORGANIZATION

Honorable Donald Rumsfeld, Director, Office of
Economic Opportunity

* * * * 10-Minute Recess * * * *

3. POLITICAL BRIEFING

Honorable Rogers C. B. Morton, Chairman,
Republican National Committee
Honorable Harry Dent, Deputy Counsel to the President

4. THE MANPOWER TRAINING ACT

Honorable George Shultz, Secretary of Labor

* * * * 30-Minute Recess * * * *

5. REVENUE SHARING (During Lunch)

Honorable Arthur Burns, Counsellor to the President

6. BRIEF REMARKS BY THE PRESIDENT (During Lunch)

Chow

August 4, 1969

MEMORANDUM FOR: MISS ROSE MARY WOODS

Further to my memorandum of earlier this morning concerning the August 13th State Dinner, I should call your attention to the letter and guest list at Tab A. The material was sent to Jon Rose by Aviation Week's Editor-in-Chief, Mr. Robert Hotz. The list of names was compiled at Frank Borman's request and although it contains some of the same names which Borman himself submitted previously, it suggests many others extremely prominent in the aviation and space science fields ... persons who, by virtue of their really significant contributions to this country's fantastic technological progress, should be seriously considered for inclusion. Mentioned also are 8 Brits who have likewise distinguished themselves in aviation research and/or development.

There are some additional papers at Tab B which I failed to pass on to you before. Almost all have been overtaken by events, but you may want to review them quickly to make sure.

ALEXANDER P. BUTTERFIELD

Attachments

August 4, 1969

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: MR. HALDEMAN

Roy Ash just called to bring to my attention -- for immediate relay to you and the President -- a question, the answer to which he considers to be no less than critical. It is this: Does the President want any input from his Advisory Council on Executive Organization prior to delivery of his planned August 8th address to the nation?

Roy said that the Council has been working for some time directly along the lines of the crux of next Friday's talk ... and that if nothing is to be sought from the Council prior to Friday evening, it may as well (in the words of one of its members) "disband".

(For what it's worth, I have to agree with Roy ... although at this late date it's a matter of face saving only.)

ALEXANDER P. BUTTERFIELD

ADMINISTRATIVELY CONFIDENTIAL

chr

August 4, 1969

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: MR. FLANIGAN

Jeremiah O'Leary, Latin American affairs writer for the Washington Star, writes that "nothing since its last earthquake has rocked Venezuela as much as President Nixon's nomination of controversial Texas oil man John Hurd as Ambassador to Caracas." Hurd is regarded as an avowed enemy of "loosening restrictions on foreign petroleum imports" and veteran observers of Latin-U.S. affairs "consider the nomination a blunder."

The President would appreciate a report from you on this matter. If there is some validity to the report, could we give Hurd something else ... and if so, what?

ALEXANDER P. BUTTERFIELD

ADMINISTRATIVELY CONFIDENTIAL

chron

August 4, 1969

MEMORANDUM FOR: MR. HALDEMAN

Bob:

A few quick items re the Camp David setup for August 4, 5 and 6.

- The Change of Command ceremony will not be held until Thursday, August 7.
- I have given the following information to the Camp David Commander:
 - The President will be coming up late this morning in the company of Messrs. Haldeman and Higby.
 - Overnight guests August 4th will be the President, Messrs. Haldeman, Higby ... and possibly Rebozo.
 - Mr. Butterfield will be up (by automobile) around mid-afternoon Tuesday.
 - Guests arriving by chopper at 5:00 p.m. Tuesday will be:

Vice President Agnew
Secretary Kennedy
Secretary Laird
Attorney General Mitchell
Postmaster General Blount
Secretary Hickel
Secretary Hardin
Secretary Stans
Secretary Shultz
Secretary Finch
Secretary Romney
Secretary Volpe
Under Secretary Richardson
Ambassador Yost
Director Mayo
Director Rumsfeld
Dr. Burns
Chairman Morton

A total of 18 ... which means that (18 + 5) 23 people, at least, will be spending Tuesday night at the Camp.

- The President's dinner Tuesday evening will probably include all except Rebozo, Butterfield, Higby, and perhaps Haldeman ... i.e. dinner for 19 or 20.
- Breakfast Wednesday morning should be planned for 7:30 or 8:00 with the Cabinet Meeting to follow at about 9:00 ... certainly no later than 9:30. Some staff members and a briefing team will arrive at Camp David prior to Wednesday morning's Cabinet Meeting ... probably about 8:00.
- At least 25 pads and pencils are to be on hand and the conference table should be set up to accommodate 19 persons with at least 15 chairs spaced evenly around the perimeter of the room.
- Mr. Butterfield will bring with him all necessary training aids.

Larry Higby may have given the Camp staff some additional information. At any rate, the staff up there claims to be prepared for the activities scheduled for the next 3 days and whereas a sleeping plan has been drawn up, it will not be considered "final" until you have checked it over.

ALEXANDER P. BUTTERFIELD

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

August 4, 1969

MEMORANDUM FOR: MR. EHRLICHMAN
MR. HARLOW

This morning's Washington Post has a story which says "despite ample warning that it was coming, the Administration apparently didn't lift a finger to stop anti-school desegregation provisions written into the HEW appropriation bill by the House on Thursday." Liberals are hopeful the action will be reversed in the Senate.

With reference to this, the President's comment to each of you:
"Leave it alone!"

ALEXANDER P. BUTTERFIELD

chron

August 4, 1969

MEMORANDUM FOR: Dr. Paul W. McCracken
Chairman, Council of Economic Advisers

The current issue of U.S. News and World Report says that "more and more, there is a danger that the U.S. could have a recession and inflation at the same time -- a business slump while prices keep heading upward."

The President is interested in your judgment on this matter ... and would appreciate a short report.

Thank you.

Alexander P. Butterfield
Deputy Assistant to the President

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

August 4, 1969

MEMORANDUM FOR: DR. KISSINGER
MR. KLEIN
MR. ZIEGLER

There were a series of analytical pieces in this morning's papers concerning the Asian leg of the trip. On balance, all writers made a serious effort to resolve in logical fashion the alleged contradictions in the President's comments in the various capitols.

The President wanted each of you to note this fact ... and to note the articles as well.

ALEXANDER P. BUTTERFIELD

Cham

August 4, 1969

MEMORANDUM FOR: MISS ROSE MARY WOODS

Subject: The President's Dinner Honoring Apollo 11 Astronauts
(August 13th)

I am attaching at Tab A a copy of what I understand from Sandy Fox is the complete list of guests invited to the Los Angeles dinner ... as of this moment. Names are alphabetical by category and total 1531.

The list at Tab B contains names of persons recommended as guests by various other persons on and off the White House staff. As you will note, some of the "requests" carry an air of urgency; nevertheless, we added no one without a positive okay from you.

Let me add in conclusion that I hope I didn't upset anything -- or you personally -- by getting into the act during the brief 3-day period, July 30- August 1. I can assure you that I didn't do it by choice -- and that I did extricate myself completely as soon as Nick Ruwe returned from Iceland.

(I may have failed to pass on in the attached materials all of the "dinner" items which came across my desk, so if some questions arise and you think I may be able to help out please give me a call.)

ALEXANDER P. BUTTERFIELD

Attachments

August 4, 1969

MEMORANDUM FOR: Dr. Paul W. McCracken
Chairman, Council of Economic Advisers

The President thought your memorandum on steel prices and policy alternatives was excellent. With regard to your recommendations (Pages 3 and 4), he wants you to meet with George Shultz and Arthur Burns (and possibly Secretary Kennedy where he has a part to play) and give him a report within a week. He would like the report sooner if it is ready and if you think urgent action will be required within 7 days.

Alexander P. Butterfield
Deputy Assistant to the President

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THE PRESIDENT'S ARRIVAL AT ANDREWS AFB

(Scheduled for Sunday, August 3rd, 1969 ... at 10:00 P. M.)

10:00 P. M. President and Mrs. Nixon, followed by the remainder of the official party, descend the front stairs of Air Force One while the Herald Trumpets sound a brief fanfare and the military band plays "Hail to the Chief."

The President and Mrs. Nixon are welcomed by the Vice President and Mrs. Agnew, who are at the base of the stairs to the President's right -- and Julie and David Eisenhower, Tricia Nixon and Brigadier General and Mrs. Knobloch (pronounced NOB-LOCK ... Base Commander) who are at the base of the stairs to the President's left.

10:05 P. M. The President and Mrs. Nixon, and key official members of the Presidential Party, then proceed down the red carpet and are received by the following dignitaries and their wives aligned along the right side of the carpet in this order:

Speaker of the House
Chief Justice
Dean of the Diplomatic Corps
Ambassadors from the 13 countries visited by
President Nixon and Secretary of State Rogers
Cabinet
President Pro Tem
Senate Leadership (ranked according to continuous
length of service)
House Leadership (ranked according to continuous
length of service)
Charges d'Affaires
Chairman of the Joint Chiefs

STAFF INSTRUCTIONS: Staff other than the official party should deplane by the rear door of the aircraft. While the President is being greeted, they should move to the reserved VIP area which is directly opposite (and across the red carpet from) the fixed press platform.

Following greetings by this welcoming committee of dignitaries, the President and Vice President move onto the end of the red carpet and step up onto the Review stand, keeping their backs to Air Force One and facing the Armed Forces honor guard. The Vice President ~~will~~ stand to the left of the President. Other members of the First Family, Mrs. Agnew, the Presidential party, and the welcoming committee ~~will~~ move to a designated area to the right of the Review stand, and just in front of the VIP area. (See diagram.) (At this point, assigned escorts ~~will~~ assist Mrs. Nixon, Mrs. Agnew, the Eisenhowers, and Tricia.)

10:12 P. M.

After the President and Vice President are on the Review stand, the Commander of Troops presents the Command and Ruffles and Flourishes are played, followed immediately by the National Anthem.

10:15 P. M.

The President and Vice President, each in the company of his Aide, then leave the Review stand to inspect the troops. As the President and Vice President reach the far left edge of the troop formation (far side of Band) and start to make the right turn preparatory to inspecting the front line of troops, the Vice President moves to the right of the Commander of Troops so that the President is closest to the formation (with his Aide behind him). The group passes down the front rank, saluting the Colors as they pass them and then along the rear of the formation. The President and Vice President return to the Review stand and resume their original positions there just long enough for the President to receive the report (and a salute) from the Troop Commander that the ceremony is concluded. The Troop Commander then puts his formation at "Parade Rest."

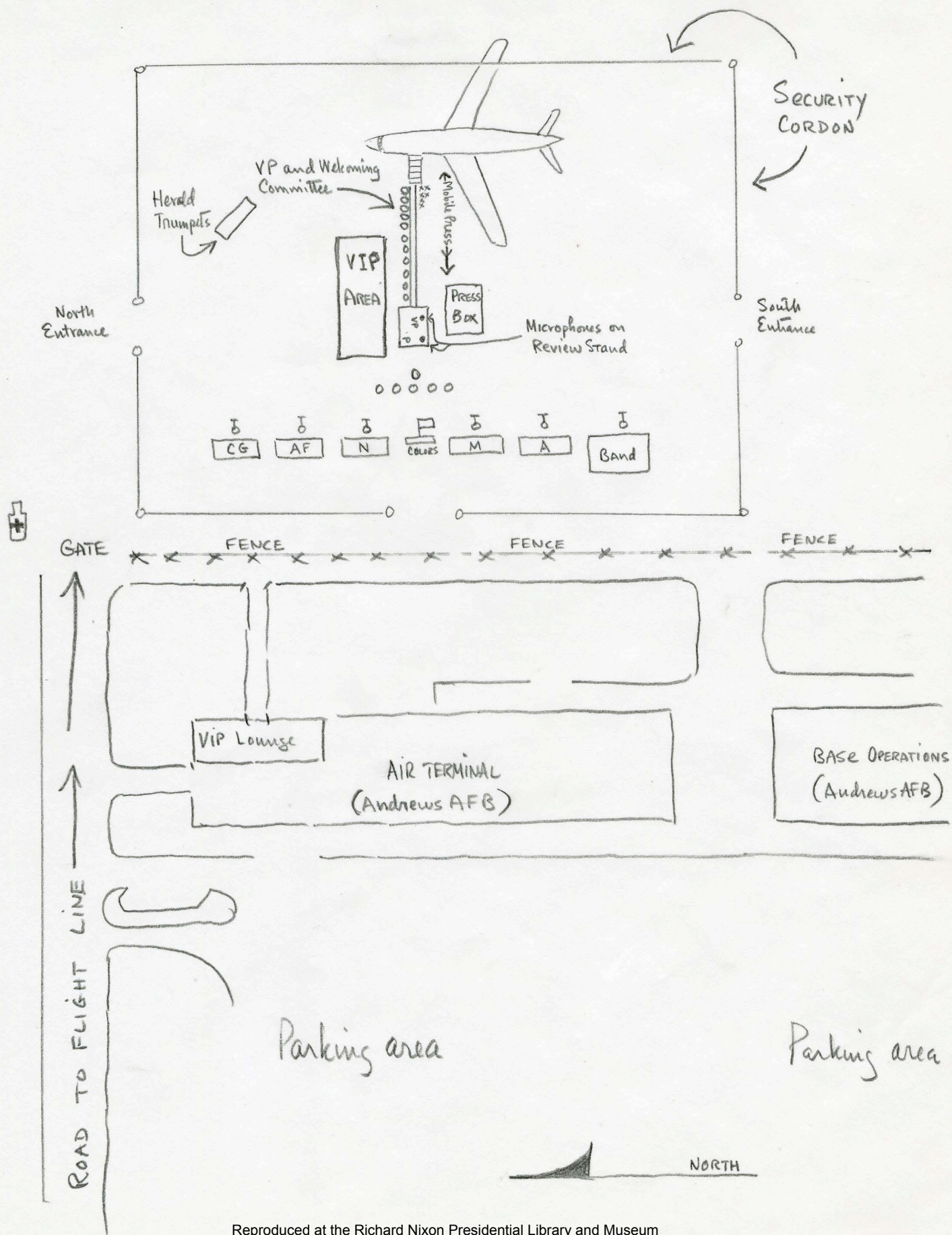
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NATIONAL ARCHIVES AND RECORDS ADMINISTRATION

ARMED FORCES FULL HONOR ARRIVAL ANDREWS AIR FORCE BASE



THE WHITE HOUSE

WASHINGTON

August 3, 1969

MEMORANDUM FOR:

ALL CABINET MEMBERS

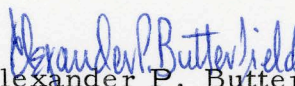
Subject: Cabinet Meeting

The President would like for each of you to join him at Camp David at 5:00 p. m. on Tuesday, August 5th. A helicopter has been set up for departure from the Pentagon Helipad at 4:30 p. m. Present plans call for dinner at Camp David that evening, a restful night, and a regular Cabinet Meeting the following day -- Wednesday, August 6th ... commencing at approximately 9:30 a. m.

As I have mentioned in previous memoranda, the meeting will probably last most of the day -- I would guess until 3:30 or 4:00 p. m. -- with discussions covering the President's trip to Asia and Romania, the welfare plan, OEO reorganization, manpower reorganization, and revenue sharing.

If you believe it essential to have one of your assistants in attendance at Wednesday's Cabinet Meeting, please let me know by the close of business on Monday so that I can make the necessary transportation arrangements. I should say here, however, that no encouragement is being given to the inclusion of staff personnel at this particular meeting. In fact, of those 16-17 White House staff members who normally sit in on these meetings, only 4-5 will be present.

If this schedule is amended in any way, I will contact you by telephone immediately.


Alexander P. Butterfield

Deputy Assistant to the President
(and Acting Secretary to the Cabinet)

TELEPHONE CALL

DEAN ACHESON

CHARLES BOHLEN

ARTHUR DEAN

FREDERICK EATON

FOY KOHLER

ROBERT MURPHY

HERMAN PHLEGER

RECOMMENDED BY: Alex Butterfield

REASON: During the weekend of July 19-20, you asked to be reminded to call each of these gentlemen upon your return from Asia and Romania. All were signatories to the pro-ABM telegram sent to Senators Stennis and Jackson some two weeks ago ... and shortly thereafter made public. The telegram read:

"In our varied experiences of negotiating with the Soviet Union nothing suggests that a Congressional decision to authorize President Nixon's Safeguard ABM proposal will in any way hinder the start of strategic arms limitation talks with Moscow or impede the negotiations once they are underway."

ACTION:

(FYI: You asked also that Dean, Eaton, Kohler and Phleger be included in some future White House dinners. That message was passed on to Rose, and acknowledged, on July 21st.)

CONFIDENTIAL

By 3/21/2016
Not National Security Information
Administrative Marking
Determined to be an

FOR HALDEMAN

FROM BUTTERFIELD

Please Deliver Morning of August 2nd

MESSAGE IN THREE PARTS

PART 1. Arrival Ceremony

No difficulty moving event from Andrews to South Lawn. It has been toned down slightly due to the later hour, and all participants, as well as members of welcoming committee, have been advised of necessary details. Major change in ceremony is elimination of armed forces troop formation, leaving only herald trumpeteers and military band. Also, in view of fact that President will be greeted by welcoming committee at the White House, we have eliminated Vice President's welcoming remarks and presence on reviewing stand. Of course he and Mrs. Agnew will be on hand at Diplomatic Entrance to greet President as motorcade arrives from Ellipse. Julie, David and Tricia will be there too unless you feel they should meet Air Force One at Andrews. (Our thinking was that if they remain at White House with others in welcoming group they could assist in hosting dignitaries during brief wait and serving of light refreshments in Diplomatic Reception Room.) Other than these changes ceremony procedure much the same as Andrews plan. I will give outline to you during

CONFIDENTIAL

CONFIDENTIAL

our planned telecon Saturday morning EDT. Meanwhile I will transmit copy of Hugh Sloan's scenario.

PART 2.

Nick Ruwe back with us today and taking over details etc. re dinner for astronauts. Present status report follows: Invitations sent out this morning to Cabinet Under Secretaries (totaling 24 persons), and to those on Borman's NASA list (i.e. NASA personnel, scientists, military, industry leaders, aviation greats, etc. totaling 332 persons). Formal invitations followed all telegrams. These two increases added to last reported total figure of 1115 bring total number of persons invited up to 1471.

Invitations to Presidents of major airlines have not gone out, nor will they, until you give the okay. However, Borman still urges reconsideration in that airlines "contribute significantly" to over-all space effort by willingly meeting NASA's many logistics demands. All other "suggested invitees" are being put in alphabetical order in single separate category to be given final review after Rose Mary's return.

PART 3.

Reaction of Cabinet members to "possible CD plan" which you described for evening Aug 5 and most of day on Aug 6 was overwhelmingly enthusiastic.

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AUG 1, 1969 *Chen*

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FOR HALDEMAN FROM BUTTERFIELD
Please Deliver with Breakfast August 1st

Determined to be an
Administrative Marking
Not National Security Information
By MS NARA Date 3/21/2016

MESSAGE IN SEVEN PARTS

PART 1. Arrival ceremony.

Program for Andrews arrival ceremony Sunday evening was completed July 30. Am holding until Aug 1, and will release on that date only to those with need to know. Outline follows:

President and Mrs. Nixon descend steps as trumpets herald arrival and band plays Hail to the Chief. Vice Pres. and Mrs. Agnew at base of steps to President's right. Julie, David, Tricia and BGen and Mrs. Knobloch (NOB-LOCK; Andrews Base Commander) at base of steps to President's left. After greeting this group (right and left) President, First Lady and key officials Presidential party move down red carpet to greet others in welcoming committee aligned to their right in this order: Speaker of House, Chief Justice; Dean of Diplomatic Corps; Ambassadors from countries visited; Cabinet; President Pro Tem; Senate Ldrship; House Ldrship; and Chairman JCS. During Presidential greetings roving press will have freedom up and down marked-off corridor just opposite welcoming committee; i. e. off to President's left and just forward of left wing of

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Air Force One. At end of welcoming committee line President, with Vice President on his left, continues to end of red carpet and up onto reviewing stand facing Armed Forces honor guard. Vice Pres. will not, repeat not, stand abreast of President but instead will hold about one pace to the rear and two paces to the left of President so that cameras mounted on fixed press platform off to their left can view both men clearly. Other First Family members and Mrs. Agnew will be assisted by designated escorts to positions beside and near righthand edge of reviewing stand (i.e. to President's right). Band will sound Ruffles and Flourishes and follow with Star Spangled Banner. After Anthem President and Vice President, each in company of his Aide, leave reviewing stand to inspect troops beginning with band to their far left. After usual troop inspection procedure President and Vice Pres. return to reviewing stand and resume original positions facing troops. The Troop Commander will report "inspection completed", salute the President, and give his formation "Parade Rest" order. Once formation is at the "Parade Rest" position President and Vice Pres. turn 90 degrees to their left to face fixed press platform and microphones already in position on reviewing stand. (Air Force One will be off to their left.) Before Vice Pres. speaks the President moves slightly forward to point abreast of Vice

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President while other members of First Family are escorted slightly forward to point abreast of reviewing stand (or possibly on reviewing stand behind the President, if you think this preferable). After momentary delay for these position shifts, Vice Pres. makes brief welcoming remarks and President responds. According to time schedule Vice President's remarks will commence approx. 10:18 or 10:20 and President would conclude approx. 10:30. (You may want to give additional guidance re approx. duration of President's remarks on this occasion.) Following President's remarks he and Mrs. Nixon move to Marine 1 and board along with Julie, David, Tricia, Haldeman, Tkach, one Mil. Aide, and 2 SS agents for total of 10. Other members Presidential party will be transported from Andrews via motorcade. In event of inclement weather same procedure will be held in Hangar Six and Air Force One will be parked at hangar entrance.

I am aware possibility your very late arrival and necessity (in such case) to cancel this plan; but as you know it had to be made ready, and it is. Ehrlichman has with him copy of program outlined above plus diagram. Hope you will comment ASAP re objectional portions, and that you will give me maximum lead-time re your firm arrival hour and whether or not this or

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similar plan is to be implemented. In that no Presidential press conference programmed early in week of your return, feeling is strong among staff that UK press conference just prior to your return should not be of sufficient length or substance, if held at all, to preclude auspicious occasion of U.S. arrival ceremony and (prime time) Presidential report, however brief, to fellow countrymen.

PART 2. State Dinner for Apollo 11 Astronauts.

Invitations have been telegraphed to 1115 persons. Engraved invitations being mailed as wires sent. Completed categories and number of persons in each, are: First Family/Agnews/Eisenhowers - 7; Cabinet Mbrs - 32; JCS - 10; Supreme Court Justices - 16; Certain Dept. and Agency Personnel (i.e. Mosbacher, Shakespeare, etc.) - 17; Governors - 99; Ambassadors - 221; OAS - 31; WH Staff - 32; Publishers (news, mags. etc.) - 79; Entertainment World - 97; former Presidents and Vice Presidents - 9; Astronauts, widows and immediate families of Apollo 11 crew - 131; "Supporters" - 172; Misc. Group (Meany, Reuther, McIntyre, Yorty, etc.) - 29; Presidents of various Space and/or Aviation Orgs - 10; and Senate and House Comtemen - 123.

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The long NASA list compiled by Borman, which includes non- NASA (DoD) Apollo mission personnel, aviation greats, 2-3 cosmonauts and other foreign space pioneers, totals approx. 380 persons (including wives). It is being double-checked for duplication (of which there was much), proper addresses, etc. Telegrams to persons on this list will be dispatched by noon EDT, Aug 1.

Request confirmation your approval of invitations being extended to Cabinet Under Secs totaling 24 persons (Flanigan and others question this) and Board Chairmen and Presidents of major airlines totaling approx. 44 persons (Borman recommends but again Flanigan and others question). With your okay these invitations can be sent immediately.

Apart from above, request your comments re these statements:

- (a) If major airline Presidents and Bd Chairmen are to be included, we should then add FAA Administrator.
- (b) Director, National Science Foundation should be invited.
- (c) Cardinal McIntyre only clergyman now on list; therefore recommend possibly Rabbi Magnin, one or two protestant ministers in Los Angeles area, and perhaps Billy Graham.

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(d) Dent pushing hard for Cong. Rivers, Scoop Jackson, and others that category; also for State Chairmen in at least western states.

If all persons on these unresolved lists attend (i.e. NASA list of approx. 380, Cabinet Under Secs 24, Board Chairmen and Presidents of major airlines approx. 44, and some 50 in another misc. group, their number will total close to 500 which when added to the 1115 already invited will bring grand total to 1615.

Roger Ailes in Los Angeles now and so far reports "absolute necessity" for placing TV and other camera platforms in two areas originally counted on for dining space. If we concede (and I hope we do not) programmed capacity of 1600 will be cut by approx. 175. Realize this matter can be resolved later; I mention it now only to complete report to you of current events.

PART 3. City Tours.

Although a meeting will be held in New York next Monday to resolve final details, preliminary plan indicates: Depart Houston 6:00 A.M. CDT; arrive JFK Arpt 10:00 A.M. EDT.

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Tickertape parade to City Hall where brief ceremony to be held on front steps; then to UN for second short ceremony and back to JFK. Depart NY ~~At~~ 1:15 P.M. EDT; arrive O'Hare Arpt 2:15 P.M. CDT. By helicopter to Meiggs Field and from Meiggs via motorcade along Michigan Ave, Loop, etc. with short ceremony at appropriate point along route; then motorcade back to Meiggs and helicopter to O'Hare, departing Chicago 4:45 P.M. CDT; arrive LA Int'l 6:45 P.M. PDT; helicopter to Century Plaza arriving approx. 7:15 P.M.

PART 4.

Parts 2 and 3 above respond to Chapin's New Delhi wire to Hugh Sloan.

PART 5.

Cab. Mbrs. have been apprised of basic Presidential calendar Aug and early Sept, and are now making their own plans. All well in this area, for the present.

PART 6.

Can easily resolve evening Aug 8 conflict in manner which you suggested to John.

PART 7.

Have quietly reserved CD for Aug 6th in case present plan changes.