

March 20, 1969

FOR ADDRESSEE ONLY

MEMORANDUM FOR: MR. EHRLICHMAN

Subject: Notes from the President (Action item)

In his morning news summary, the President focused on the following paragraph concerning Mayor Washington:

"The white population seems satisfied with Mayor Washington's ability to run the city but it is not yet clear whether or not Negroes support him with any degree of commitment ... 'there is a growing feeling among many Negroes that he is becoming known as a white man's mayor.' Nonetheless, he has held the city together, cut red tape, had more Negroes employed by the city and began rebuilding the riot-torn areas. The mayor-commissioner looks ahead with 'some of our gretest hopes' to the development of Fort Lincoln. Washington himself questions what some of the militants have 'ever delivered, besides rhetoric.' (William Trombley in 3/13 L.A. Times)"

With reference to this item, the President directed these comments to you:

"John -- (1) What are we doing to discipline those whom we appointed to the council who voted against the \$25 M budget? (2) Under no circumstances are any of those who so voted to be invited to the White House."

ALEXANDER P. BUTTERFIELD

Chen

March 24, 1969

PLEASE TREAT AS CONFIDENTIAL

MEMORANDUM FOR:

THE POSTMASTER GENERAL
THE SECRETARY OF INTERIOR
THE SECRETARY OF COMMERCE
THE SECRETARY OF TRANSPORTATION

Subject: Prospective Appointee

For whatever help this may be to you and your Department's continuing quest for capable officials at and above PA Level V, I pass on the name W. B. Foote. Mr. Foote is now serving as Vice President and General Manager of the Railway Express Agency. I do not know him personally but have been told by several of my Business Council contacts that he is "an exceptionally competent and intelligent" person ... and a "Nixon Republican."

Please coordinate any actions which you might take with regard to this memorandum with Mr. Harry Flemming, Special Assistant to the President, Room 144, Executive Office Building.

Alexander P. Butterfield
Deputy Assistant to the President

cc: Mr. Harry Flemming

Chen

March 24, 1969

MEMORANDUM FOR: DR. KISSINGER

In a short meeting with Tom Pappas on March 20th, the President asked for a report on what we now have in Greece along the lines of a peace corps or its equivalent. Tom Pappas urged the President to send a peace corps to Greece and the President assured his visitor that he would take a close look at the situation.

Would you please prepare a recommendation to the President with reference to the Pappas request.

ALEXANDER P. BUTTERFIELD

P.S. Henry - One other thing: The President
Agreed to see the Greek Foreign Minister
sometime in the near future.

A

March 24, 1969

Mrs. T. J. Bowen
8233 Stonewall Drive
Vienna, Virginia

Dear Marlene:

Here is a copy of the military pay article I mentioned
to you Saturday evening.

My best to Tom.

Sincerely,

Alexander P. Butterfield
Deputy Assistant to the President

chron

March 24, 1969

PLEASE TREAT AS CONFIDENTIAL

MEMORANDUM FOR:

THE SECRETARY OF STATE
THE SECRETARY OF DEFENSE

Subject: Prospective Appointee

For whatever help this may be to you and your Department's continuing quest for capable officials at and above PA Level V, I pass on the name Gene Brewer. Mr. Brewer is about to retire as President of U.S. Plywood-Champion Papers, Inc. (See attached clipping.) I do not know him personally but have been told by several of my Business Council contacts that he is "a competent and intelligent" person ... and a "Nixon Republican."

Please coordinate any actions which you might take with regard to this memorandum with Mr. Harry Flemming, Special Assistant to the President, Room 144, Executive Office Building.

Alexander P. Butterfield
Deputy Assistant to the President

cc: Mr. Harry Flemming
Secretary of the Army
Secretary of the Navy
Secretary of the Air Force

Chen

March 24, 1969

MEMORANDUM FOR: THE STAFF SECRETARY

Subject: Notes from the President (Action item)

With so much of the recent news concerning filth, obscenity and violence in TV and motion picture films, the President was particularly pleased to read in his morning news summary that Jackie Gleason had appeared in the Orange Bowl Sunday and praised 35,000 teenagers for their recently initiated campaign to "promote decency." The article went on to say that other top performers who donated their services Sunday were Anita Bryant, Ted Mack and several rock groups.

Please have your staff research this event and find out what single individual (or whose group) was responsible for the rally. Then have an appropriate, complimentary letter to him prepared and sent in to the President for signature. Once signed, the letter should be publicized.

ALEXANDER P. BUTTERFIELD

cc: Mr. Pat Buchanan
Mr. Herb Klein
Mr. Bud Wilkinson

Chen

March 24, 1969

MEMORANDUM FOR:

THE SECRETARY OF STATE

Subject: Possible Appointment with Governor Tim Babcock

Governor Tim Babcock (Montana) met with the President on the afternoon of March 17th. It was a brief and informal meeting -- the purpose being for Tim to tell the President of his decision to accept an offer by the Occidental Petroleum Company to work with their "international operations." He (Babcock) said that he was looking forward to the opportunity to travel extensively and that he had great personal hopes for being able to do something concrete in the way of enhancing America's image overseas. Then, just as he was about to leave he told the President he would like to make a short call on you -- to sort of touch base -- so that during his travels for Occidental he could send occasional confidential reports on his observations directly to your office. The President said he thought the idea was a good one and asked me to line up the appointment.

After the meeting, however, Tim asked me to hold off on contacting you until he returned to Washington from the West ... sometime during the week of March 24-29.

This memorandum is for your general information, and to give you advance notice that I will probably be calling you, or Elliot, sometime this week.

Alexander P. Butterfield
Deputy Assistant to the President

cc: Under Secretary of State

Chen

March 24, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Late-afternoon meeting in the President's Office with
Senator Pastore (4:25-5:10 p. m.)

Although I met and for some ten minutes chatted with Senator Pastore prior to his scheduled meeting with the President, and accompanied him into the oval office, the President asked that the two of them be left alone for their discussions on the modified anti-missile Safeguard System.

Later, as Senator Pastore left the President's office, I spoke to him for a few moments and asked if any points of particular significance, or commitments, had been made. He replied in the negative. Later on, however, I learned the following facts which hopefully will lend some substance to this report:

The President and Senator Pastore sat on the couches by the fire. Most of their conversation concerned various aspects of the current debate on the "Safeguard System" and the opinions of that System now held by certain members of the Senate ... (e.g. "Senator Pell will not be swayed. He is steadfastly opposed."). With reference to Senator Pastore's continuing fight to tone down sex and violence in our motion picture and TV films, there followed some brief discussion on the Obscenity Commission and personnel appointments thereto. (The President has since told Bob Haldeman that he wanted Harry Flemming and Peter Flanigan to consult personally with Senator Pastore and obtain his views prior to moving ahead with appointees to this Commission.)

Finally, with so little known information, I am attaching the talking points which Dr. Kissinger forwarded for the President's use.

ALEXANDER P. BUTTERFIELD

Attachment

chem

March 24, 1969

MEMORANDUM FOR: DR. KISSINGER

Subject: Notes from the President (Action item)

After reading a section of his morning news summary entitled "Making Vietnam Policy", the President addressed the following comment to you:

"Henry -- I still want written that whole story of what happened in March, October and after. (Andy's and Vance's input is interesting.)"

ALEXANDER P. BUTTERFIELD

Chron

March 25, 1969

MEMORANDUM FOR:

THE ATTORNEY GENERAL

Subject: Notes from the President

The following extracts from a March 17th Barron's article (on conglomerates) appeared in the President's morning news summary:

"Are the conglomerates serving as corporate scapegoats? The current hue and cry strikes us as both sadly misdirected and badly timed The real villains happen to be the US trustbusters (who, by barring more sensible forms of industrial togetherness, willy-nilly spawned the most unlikely combines) and the monetary authorities (whose free and easy policies furnished the wherewithal for wheeling and dealing) Long after others sought to sound the alarm the federal watchdogs are barking. Their bite may be worse than their bark. Mills' legislative proposals are sharply criticized as retroactive, too sweeping, and poorly drawn together. Washington should cool it; tighter money and a return to a measure of economic sobriety may well bring the conglomerates back into perspective."

After reading this, the President directed these comments to you:

With reference to the substance of the entire article --
"John - This is right! I agree."

With reference to the US trustbusters, specifically --
"Keep a very close watch on them. They tend, at times, to be anti-business professionals."

Alexander P. Butterfield
Deputy Assistant to the President

March 25, 1969

MEMORANDUM FOR: DR. KISSINGER

Subject: Notes from the President (Action item)

This morning while reading a digest of recent news, the President focused on the following paragraph:

"Senator Percy says that he could be convinced to vote for the President's position on a modified ABM system if he could see any possibility of the USSR and the US together agreeing that there was a 'common threat', and together starting work toward a 'world shield' against accidental missile attack."

With reference to this item -- and particularly to the "world shield" idea, the President would like for you to get in touch with Senator Percy, personally, and tell him that the President "is for this."

ALEXANDER P. BUTTERFIELD

March 25, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Late-afternoon Meeting in the President's Office with Dr. John Hannah, AID Administrator (5:05-5:10 p.m.)

For some twenty minutes immediately prior to this short meeting Dr. Hannah had been in the President's office with Reverend Leon Sullivan and Bob Brown. As that meeting adjourned and Reverend Sullivan and Bob Brown left the oval office, Dr. Hannah had asked the President for five minutes alone... and the President had agreed.

As a gesture to keep Dr. Hannah from feeling rushed, the President asked him to sit back down ... as he himself returned to the opposite couch and sat near the fire. Dr. Hannah asked only for some Presidential guidance vis-a-vis the course along which he should steer the Agency for International Development over the next few years. He said that he had finally severed all ties with the Michigan State University and was ready to roll up his sleeves and go to work. He added, however, that Secretary Rogers had been quite busy lately and unable to sit down with him and really discuss in detail AID and its programs. He said that with future testimonies on the Hill to be faced he felt that he should know what special thoughts, if any, the President might have relative to his duties and/or the AID mission.

In response the President said he thought it best under the circumstances for John to draw up his own plans for his agency's work over the coming years ... but that in so doing he should consult with Dr. Kissinger and various members of the National Security Council. The President went on to say that after Dr. Hannah had devised his own plan of action he should bring it in to him for review. He said that at that point in time they could discuss its merits together, with the Secretary of State participating.

Dr. Hannah thanked the President for allowing him the extra time -- then left the oval office.

ALEXANDER P. BUTTERFIELD

March 25, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Late-afternoon Visit in the President's Office with Mr. and Mrs. Justin Miller (4:20-4:35 p.m.)

Also present: Mrs. Nixon and Mr. Hollace Seavey (an attendee at the National Association of Broadcasters Conference earlier in the day who, as a courtesy, volunteered to escort the elderly couple to and from the White House).

The President and Mrs. Nixon had just returned from the American Cancer Society presentation in the Roosevelt Room and were in the oval office as I entered with the Millers and Mr. Seavey. Together they greeted the elderly couple warmly and the President remarked to those present that Mr. Miller would always be "Dean Miller" to him.

The President and Mrs. Nixon and their visitors sat on the couches by the fire -- the two ladies on the same side ... Mrs. Miller across from the President. Conversation moved a little slowly at first and covered briefly such things as: Justin Miller's recollections of young Richard Nixon ("I could tell them some things about you.") and of the great promise he showed "even then", not only as a Californian but as a scholarship candidate and later as a scholarship student. Then as the President, Mr. Miller and Mr. Seavey talked about the oval office, the Residence, and the President's initiative in making almost daily use over the past two months of the long-unused White House fireplaces, the ladies chatted about California. Mrs. Miller withdrew from her purse several color snapshots taken near their California home. She passed them to Mrs. Nixon who in turn passed them to the President. There followed some comments relative to youth, and to a comparison of young people a generation ago with those of today. The President mentioned the previous Sunday's Orange Bowl rally at which some 35,000 teenaged youngsters pledged their support to a campaign to "promote decency" ... as opposed to filth, obscenity and violence in TV and motion picture films. The President remarked that Senator Pastore, "a very, very fine man and an able fellow", was doing a lot on his own -- within the Senate -- to promote the cause of decency. The President cited Walt Disney's fantastic successes as proof that films need not be filled with sex and violence to be popular, and to make money at the box office.

As the visitors got up to leave, the President went over to the table behind his desk and got two pictures -- one in color of Tim, Pasha and Vicky posing on the south lawn, and a larger one in black and white of the President riding in a limousine with Prime Minister Winston Churchill. Mr. Miller looked at the pictures for only a moment before turning and leaving the office ... as though quite suddenly aware that his visit was keeping the President from more pressing business. Mrs. Miller lingered for just a minute talking to Mrs. Nixon and thanking the President for inviting them to drop by.

It was a short but pleasant visit, especially so because the Millers were noticeably thrilled by the event. There could not have been less pretension on their part -- only humbleness and gratitude ... a genuinely warm feeling for the President and a visible display of pride in his achievements.

ALEXANDER P. BUTTERFIELD

March 25, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Late-afternoon Meeting in the President's Office with Reverend Leon Sullivan, Minister at the Zion Baptist Church in Philadelphia; Dr. John Hannah, AID Administrator; and Mr. Robert Brown of the White House Staff (4:40-5:05 p. m.)

The President welcomed Rev. Sullivan and Bob Brown to his office and asked them to be seated on the couches in front of the fire. He wondered aloud where John Hannah was. (After checking with Dwight Chapin, I learned that Hannah was enroute, his plane having arrived late at National Airport from Michigan.)

With Rev. Sullivan seated beside him the President picked up a large blue notebook, entitled "Catalog of Federal Programs for Assistance to Minority Entrepreneurs", and handed it to the minister. He told Rev. Sullivan that he wanted him to have the book for his own, that it should come in especially handy as a reference ... as a guide to federal assistance programs which aid minority businesses. Rev. Sullivan seemed momentarily overwhelmed. He asked the President if he would sign it and the President said, "Gladly."

NOTE: Although not certain, I believe the President wrote: "To Dr. Leon Sullivan -- a shining example of minority business (or entrepreneurship) at work. Richard M. Nixon"

Just then John Hannah entered the office and sat on the end of the couch opposite the President. Rev. Sullivan, visibly nervous and excited, produced a book which he had authored -- "the first copy off the press." It was titled, Build Brother Build. He said he wanted the President to have it and the President replied, "Only if you autograph it first." With that, the minister opened the front cover and wrote hastily "To my President who will become one of the great examples of the leadership of America -- in history. Leon Sullivan"

Following this brief exchange, the President asked Leon Sullivan to explain to John Hannah what he had done in Africa during his recent visit. Rev. Sullivan, for Hannah's sake, chose to start at the beginning and give a brief rundown on his "OIC program" here in the United States. These were his key points:

- OIC stands for Opportunities Industrialization Centers. The OIC program is one in which the emphasis is on self-help through savings and investment. "I encouraged members of my congregation to save \$10 a week for 36 weeks." This money, together with borrowed money, was put into local businesses, the profits of which aided OIC program participants. The club now has nearly 10,000 members.
- OICs engage in (1) job training (of both hard-corps unemployed and low-paid underemployed), (2) consumer-oriented private enterprises (owned by the local communities), and (3) production oriented private enterprises (e.g. an aerospace enterprise and a garment company).
- "Recently I established management training institutes within the OICs." They are designed to train community leaders in the management skills so that they can return to their local neighborhoods, to community-oriented and owned businesses, as qualified personnel and business managers.
- There are some 70 OICs in the U.S., all directed by dynamic community leaders, mostly from the religious sector. It is planned that 25-30 more OIC's will be added this year.
- Every day literally hundreds of people are trained by the OICs and put to work in business enterprises.
- OICs are financed partly by private funds and partly by the federal government's Department of Labor.

Having made these points Rev. Sullivan told of his "fantastic receptions and subsequent successes" in Ethiopia, Kenya, Ghana, and Nigeria. He said that with his basic purpose being to determine the applicability of his OIC concept to the African setting, he conferred with heads of state, their high-level staff officials, U.S. Ambassadors and U.S. Mission directors. Moreover, he claimed that he actually established nuclei for operations of OICs in each country. He said that the only

thing now needed was "US/AID support and follow-through". He told Dr. Hannah that he had already briefed the AID staff, and Dr. Hannah replied that he was aware of that fact and could report to the President that his people were as enthusiastic about the program's prospects as was Rev. Sullivan.

After some general discussion the President, with Dr. Hannah agreeing, said he thought we should move ahead with a "pilot program", that to do anything on a larger scale would not be wise "now, at the outset", despite Rev. Sullivan's highly optimistic views. Rev. Sullivan seemed to understand the point made by the President. He reported that one of the African countries already had gone so far as to set aside an area (on the order of 10 miles square) in which to locate its OIC. He added that the emphasis in the African countries would be almost solely on job training.

Concluding the meeting with plans for Rev. Sullivan and Dr. Hannah to get together on details, and for Dr. Hannah to visit the OIC headquarters in Philadelphia (the shopping center, the aerospace enterprise, etc.) the visitors adjourned. As Rev. Sullivan and Bob Brown left the President's office by way of the hall door, Dr. Hannah asked the President for five minutes alone. The President agreed.

ALEXANDER P. BUTTERFIELD

chron

March 25, 1969

MEMORANDUM FOR: DR. KISSINGER (Info only)

The President was particularly pleased to see in his morning news summary a short item which read as follows:

"The Administration, 'at the highest levels', is considering an air strike on North Vietnam designed to show that the war will take a very tough new direction if the Paris talks show signs of collapsing. (Bob Clark on ABC-TV News, March 21)"

ALEXANDER P. BUTTERFIELD

March 25, 1969

MEMORANDUM FOR: MR. HERB KLEIN

The President would like for you to get the Sindlinger "Safeguard" System survey results distributed without delay to the "faint hearts." As you may recall from our discussions this morning at the 7:45 meeting, the most recent Sindlinger poll indicated that 64 percent agreed with the President's position, 15 percent disagreed, and 21 percent had no opinion. Further, 60 percent felt that the President was wise to go ahead without another year's postponement.

ALEXANDER P. BUTTERFIELD

Chen

March 26, 1969

PERSONAL

MEMORANDUM FOR: MR. BRYCE HARLOW

Subject: Note from the President

After reading in his morning news summary that Paul Findley plans to enter the names of the more than 33,000 Americans killed in Vietnam in the Congressional Record "to focus public attention on the real price of the war", the President addressed the following comment to you:

"Bryce -- Don't ask me to see him again!"

ALEXANDER P. BUTTERFIELD

cc: Mr. Bill Timmons

Chen

March 26, 1969

MEMORANDUM FOR: THE STAFF SECRETARY

With reference to the attached statement (forwarded to the President by Secretary Shultz earlier in the week), particularly the last three paragraphs, please prepare for the President's signature a short note of thanks to the unions.

ALEXANDER P. BUTTERFIELD

Attachment

March 26, 1969

MEMORANDUM FOR: DR. KISSINGER

I am attaching to this note a copy of each of two memoranda for the President's file -- the marked portions of which may be of interest to you.

ALEXANDER P. BUTTERFIELD

Attachments

Chron
March 26, 1969

PERSONAL

MEMORANDUM FOR: DIRECTOR, FEDERAL BUREAU OF
INVESTIGATION

The President appreciated your note of March 24th and was pleased to learn of your actions relative to the assignment of Special Agents to accompany Attorney General Mitchell and his daughter.

Alexander P. Butterfield
Deputy Assistant to the President

Chen

March 26, 1969

MEMORANDUM FOR: DR. ARTHUR BURNS

Subject: Note from the President (Action item)

With reference to your March 21st memorandum for the President citing one reason for not changing the name of OEO, the President (at least intimating his agreement with you on that score) wrote the following comment in reply:

"Arthur -- We must above all change the name of the Job Corps."

ALEXANDER P. BUTTERFIELD

cham

March 26, 1969

MEMORANDUM FOR: MR. HERB KLEIN
MR. JIM KEOGH

Attached to this memorandum is only one of many similar letters received by the President from young and old alike during the past month. However, he thought this was a particularly good one and asked that you "get it out (without the name)" ... or at least get the idea across where it is needed "that some thoughtful young people (and old) are changing their minds."

ALEXANDER P. BUTTERFIELD

Attachment

cc: Mr. Ken BeLieu
Mr. Pat Buchanan
Mr. Bryce Harlow
Mr. John Sears
Mr. Bill Timmons
Mr. John Whitaker



Edward J. Milne, Jr.
223 1940 Hall
Princeton University
Princeton, New Jersey 08540

9 March 1969

President Richard M. Nixon
The White House
Washington, D.C.
Dear Mr. President:

I am not in the habit of writing to public officials, and in fact this is the first letter I have ever written to a President. And although I realize how crowded is your day, and how little time you can spend reading mail, I sincerely hope you personally see this letter.

The reason I hope this is that I believe you are deeply committed to restoring unity and peace to our country and the world, and this is one small contribution to help you in your task.

Let me say quite honestly that I did not support your candidacy last November. I am, I

suppose, what is termed a liberal Democrat in my political leanings and I firmly supported Senator McCarthy, and, less firmly, Vice President Humphrey. So I do not write as a long-time supporter, but as one convinced of your ability and the wisdom of your policies by their execution.

Your excellent appointments, your wise statements of reconciliation, your sensible and successful tour of Europe, all have spoken eloquently of your deep interest in bringing those of us who have not felt very close to the government in the last few years back to believe in "the System".

Why I wish you to see this letter, Sir, should now be apparent. You hold a position which often makes it impossible to hear the "grass roots" sentiments. I thought it might interest you to know that among that group supposedly most opposed to your election there are more than a few (for I speak for many of my friends of similar political persuasion) who are now enthusiastically behind

President Richard M. Nixon - 3 -

you and wishing you all the best.

So, Mr. President, please continue your policies, knowing how much of the country wishes you well as we go Forward Together.

Sincerely yours,

Edward J. Milne Jr.

Chen

March 26, 1969

PERSONAL

MEMORANDUM FOR: DR. KISSINGER (Info only)

After reading in his morning news summary that Congressman Paul Findley (R-Ill.) plans to enter the names of the more than 33,000 Americans killed in Vietnam in the Congressional Record "to focus public attention on the real price of the war", the President could only comment: "A great statesman!" (He thought you might share his opinion.)

ALEXANDER P. BUTTERFIELD

Chen

March 26, 1969

MEMORANDUM FOR: MR. JIM KEOGH

As you will note, the President has approved your suggested script for the Boys Clubs tape.

ALEXANDER P. BUTTERFIELD

Attachment

cc: Mr. Bill Gavin

Chiron

March 26, 1969

MEMORANDUM FOR: THE STAFF SECRETARY

The President read the attached letter with considerable interest and said that he hoped young Milne, the sender, received a personal reply.

Would you please check your records to ascertain whether or not a return letter was sent out -- and if not, see to it that an appropriate letter is prepared for the President's signature.

Thank you.

ALEXANDER P. BUTTERFIELD

Attachment

chron

March 26, 1969

MEMORANDUM FOR: DR. KISSINGER

Subject: Notes from the President (Action item)

The following paragraph appeared in the President's radio and TV news summary this morning:

"Taking off from the unhorsing of Ayub Khan Howard K. Smith said that others -- Nkrumah, Sukarno, Ben Bella, etc. -- had similarly fallen from power by failing to recognize and deal with the 'below the surface' problems of their societies. He then noted an article in the highly regarded Economist which reported that the place to watch for the next domestic eruption is Moscow and the Soviet empire. Smith credited the Economist with having some of the best Kremlinologists in the world ... and according to the Economist, Brezhnev's empire is today like Franz Joseph's, i.e. 'one spark could send a conflagration sweeping across Eastern Europe'. Putting Czechoslovakia back into the straightjacket only aggravated the situation. Smith went on to say that the fact that the Soviets are sitting on this powder keg and know it means an opportunity for RN to 'trade off tensions' in the Mid-East and areas like that. He (Smith) sees the Soviet discomfort as RN's opportunity."

The President is interested in your thoughts on this matter. He wants to know if you agree generally with Smith, particularly with regard to the opinions of Kremlinologists on the Economist staff ... i.e. that Brezhnev's empire is today like Franz Joseph's Austro-Hungarian monarchy was during the early part of the century.

ALEXANDER P. BUTTERFIELD

Chen

March 26, 1969

MEMORANDUM FOR:

SECRETARY OF HEALTH, EDUCATION
AND WELFARE

Subject: Note from the President

In the domestic section of his morning news summary -- under the subheading Guidelines -- the President read the following paragraph:

"Senators Mondale, Eagleton, Cranston, Hughes and Harrison Williams called on Secretary Finch to clarify his intent on the guidelines due to the advice he has received to relax them 'in a furtive and quiet manner'."

He then addressed this comment to you:

"Bob -- I want them relaxed in a direct forthright manner."

Alexander P. Butterfield
Deputy Assistant to the President

cc: Dr. Arthur Burns
Mr. John Ehrlichman
Mr. Bryce Harlow

March 27, 1969

MEMORANDUM FOR: DR. KISSINGER

Subject: Briefings for Secretary Stans

The President wants to be certain that Secretary Stans and all members of the party which will accompany him to Europe on April 11 are given access, either by oral presentation or briefing papers, to the same "trade and economics" material he used last month to prepare for his own European trip. Additionally, he would like this group made aware of his personal views vis-a-vis the general aspects of international trade.

ALEXANDER P. BUTTERFIELD

chron

March 27, 1969

MEMORANDUM FOR: MR. HERB KLEIN

In the President's morning news summary there was a paragraph which read as follows:

"The Philadelphia Inquirer carried on page one Senator Dirksen's attack on Hubert Humphrey's '100-day grace period' on Democratic criticism of the new President saying that the problems of the nation are such that the President couldn't solve them all in five years."

Believing this to be an excellent point, the President directed the following comment to you and Pat Buchanan:

"It's time to start hammering home to people what kind of shape the country was in at the outset of this Administration."

ALEXANDER P. BUTTERFIELD

cc: Mr. Buchanan
Mr. Keogh

chron

March 27, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Late-afternoon Meeting in the President's Office with Senator Edward J. Guernsey (R-Fla.); Congressman William C. Cramer (R-Fla.); and the following representatives of the Florida Citrus Growers Commission: Mr. O. D. Huff, Jr, Executive Director; Mr. W. F. Edwards, Mr. Key Scales, Jr., Mr. William L. Raley, and Mr. Robert Flippo (3:35-3:45 p.m.)

This was a very short meeting, the sole purpose being to have a group picture taken in the company of the President. With two chairs pulled up to the ends of the couches, the guests sat with the President in a lopsided semicircle in front of the fireplace. The President seemed to be in a good, and very relaxed, mood as he exchanged with his visitors only half-serious comments relating to comparative qualities of citrus fruits in California and Florida. The press photographers, and the White House photographer came into the oval office within five minutes after the guests entered ... and they had no sooner departed than one of the guests suggested the group might be taking too much of the President's valuable time. With that, they all got up and moved toward the hall exit; but as they did so, the President asked who among them were golfers. Oddly enough, only one man spoke up -- so the President said he had a small gift for them and would just have to assume that all of them were golfers. He took me aside and asked in a low voice if I would get a box of "personalized" golf balls from the outer office. A few moments later, with the golf balls on his desk, he tossed one of them out to each man. There was a good deal of laughter as the group again moved toward the door and thanked the President for his time.

Mr. Key Scales paused long enough before departing to tell the President of his intention to send him a box or two of grapefruit. The President said he thought the Secret Service might not let anything of that kind get through without some advance notice. He thanked Mr. Scales and asked me to work something out with Bob Taylor.

ALEXANDER P. BUTTERFIELD

chm

March 27, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Afternoon Meeting in the President's Office with Reverend Joseph H. Jackson of the National Baptist Convention of America, Inc. (3:10-3:35 p. m.)

Also present: Mr. Bruce Rabb of the White House Staff.

Reverend Jackson entered the President's office from the hall door and as he did so the President came forward from his desk to shake hands. Then, while ushering Rev. Jackson to the couches in front of the fireplace the President asked me if Bob Brown was coming in. I replied that Bob was out of town and that Bruce Rabb had escorted Rev. Jackson to the oval office and was waiting in the Roosevelt Room for the meeting to end. The President said that he would like very much for Bruce to join in the discussion ... so within a minute Bruce was with us -- seated on the couch next to Rev. Jackson and facing the President.

Rev. Jackson opened the conversation by thanking the President for setting aside some of his valuable time. He then proceeded to tell the President about the National Unity Program, a current undertaking of the National Baptist Convention of America, Inc. which he directs. Rev. Jackson said that the Program's prime emphasis was on "national unity at the grass roots ... between citizen groups ... black and white." He said he was striving continuously to lead people to recognize the "positive and potential oneness" of our American fellowship, "based on the principles of the U. S. Constitution." He explained that whereas these things represented the fundamental goals of the National Unity Program and the Convention, there were numerous other interests. He cited as one example the membership's concern over the hunger problem, and told the President that they had actually purchased farm lands and concentrated heavily on efficient and effective farm production.

The President seemed impressed with Rev. Jackson's positive approach to things. He said he fully agreed with the goals of the National Unity Program ... that they were constructive and obviously in the best interests of the country.

Rev. Jackson handed the President a small white card -- like a club membership card. It contained a pledge to national unity, and below it, a signature line. He told the President that thousands and thousands of these cards were being passed out to the membership and their acquaintances. He said he would greatly appreciate the President's giving him (and his project) some support, i. e. in the form of a letter or a few brief sentences. The President said he would be glad to oblige and asked Bruce Rabb to prepare a letter for his signature -- addressed to Rev. Jackson.

The President asked Rev. Jackson for some examples of "positive action" which might successfully counteract all of the "negative action" which one sees and hears so much about. He went on to explain that positive action doesn't seem to be newsworthy ... that only the activities of the rebels make the headlines. By way of immediate response, Rev. Jackson mentioned Rev. Leon Sullivan's "Opportunities Industrialization Centers" in Philadelphia and other major cities throughout the nation -- but he could think of nothing else which was truly positive and at the same time newsworthy.

The President then asked Rev. Jackson what he thought about programs which provide aid to dependent children when there is no father in the household. The President said he thought that in too many cases this led to fathers temporarily and often permanently leaving the household ... knowing that their dependents would be assisted by the Federal government. Rev. Jackson said he knew this happened all too frequently but that despite such instances the program -- and others like it -- did a world of good for needy dependents, especially in the big-city ghettos.

As the meeting came to a close, Rev. Jackson complimented the President on the speech he had just made in California relating to university students. (The President's statement essentially acknowledged the current student situation as being a very complex problem the solution, or solutions, to which will require a most careful approach. The President said that these solutions were up to the universities -- that the universities should bring the proper laws into play and not count on the Federal government so frequently and so heavily.) Rev. Jackson said he agreed with the President's statements. He said what the rebellious students seem to forget is that by closing down the classrooms they infringe on the rights of those who want to go to class. He said that in their frenzy to obtain what they call "their own rights and privileges" they deny the rights and privileges of others.

As Rev. Jackson got up to leave he said that at the pre-inaugural request of the Nixon staff he had sent the names of some 13-15 Negroes, especially worthy of government employment, to Len Garment ... and that to-date he had received no reply. The President asked Bruce Rabb to check on Rev. Jackson's letter and see what was being done toward finding government positions for those recommended by the Reverend.

Rev. Jackson inquired also as to the possibility of getting a special White House tour later in the summer for a group of youngsters. The President assured him that such a tour would be set up as long as we are given some advance notice. He suggested that Rev. Jackson stay in close touch with Bob Brown and/or Bruce Rabb.

The guests left via the hall door.

ALEXANDER P. BUTTERFIELD

chron

March 28, 1969

MEMORANDUM FOR: THE STAFF SECRETARY

By Papal decree on March 27, Archbishop Cooke of New York was made a Cardinal. The President would like for you to prepare an appropriate note (letter) for his signature.

Thank you.

ALEXANDER P. BUTTERFIELD

Chron

March 27, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Late-morning Meeting in the President's Office with Secretary Stans; Mr. George W. Brown, Chairman of the Board of the National Association of Manufacturers; and Mr. W. P. Gullander, President of NAM (11:50 a.m. - 12:10 p.m.)

The visitors entered the oval office by way of the hall door and were followed closely by Ollie Atkins. After a brief but warm greeting, the President suggested that everyone sit on the couches by the fire. He asked Mr. Brown to sit next to him -- then instructed Ollie to take several quick pictures. As Ollie left the office the President opened the conversation with several general comments pertaining to American business. Then he focused on small businesses and said that nearly one-half of all of them fail ... "which is a pretty good indication that when they are minority small businesses about three-fourths of them fail". This led Mr. Gullander to remark that NAM's interest in helping disadvantaged citizens participate in our economic society is genuine and of long standing. He said that that was one of NAM's prime functions.

Gradually, from that point, the discussion topic turned from business to trade, and thence to international trade. The President said he hoped Maury Stans would take a "trade man" with him on his forthcoming trip to Europe. He said he was very pleased indeed that Harry Dent was going to accompany the Secretary, but that he thought a trade expert should go along also. The President went on to talk about the Office of the Special Representative for Trade Negotiations, and to tell the visitors of his eventual plan to put that office into the Commerce Department "out of the White House and away from State" ... adding that there was a little too much Congressional opposition to the move to be able to do it now. He then looked at Secretary Stans and repeated his previously expressed wish that Maury do his best to name a good man for that office (if at all possible before he goes to Europe). Finally, with reference to Maury's trade mission the President said that all party members

should be briefed by Dr. Kissinger's staff ... i.e. they should have access -- either by oral presentation or briefing papers -- to the same "trade and economics" material that he (the President) used last month to prepare for his own European trip. He said too that he thought the Stans group should be made aware of his own personal views vis-a-vis the general aspects of international trade. Secretary Stans said a trip to Japan was being planned, tentatively, to follow the Europe trip -- and the President said that he thought the idea was a good one ... that it should come immediately after the return from Europe, and that it should include, "by all means", Hong Kong, the textile center.

Mr. Gullander then raised the question of inflation, and indicated NAM's strong interest in countermeasures. The President responded understandingly and reviewed for the visitors those actions taken just recently by the Administration to (hopefully) curb inflation. The President mentioned his request of Congress to extend the ten percent income tax surcharge for another year and his "determination" to slash government spending sufficiently to raise the budget surplus to a "significant figure". Looking squarely at his visitors, and in an especially serious tone, the President said, "Look here, this inflation business concerns me deeply. And I think I understand enough about business and economics to know that 'guidelines' just don't work -- guidelines alone, that is. They won't work because of human nature and the character of business enterprises. The businessman is out for a profit. He wants to improve his lot. He wants to improve himself. So, we'll take the action here -- at this level."

There followed some very brief discussion of the National Labor Relations Board, and the President said that it was "running amuck". He said he thought it was necessary for the Administration to come up with something in the way of a sound remedial recommendation. He asked Secretary Stans to get together with Secretary Shultz and produce a report, in memorandum form, outlining what might be done. (One of the NLRB's main problems stems from its heavy pro-labor bias. It could use some restructuring so that it serves management and labor equally.)

Just as the guests were preparing to depart the oval office, the President said there was something they might do for him, that is, if so inclined. He said that they could help significantly with many of their own problems if they would assist in getting some Republicans -- or at least some of the more conservative Democrats --

into the Congress "next time around". He said that we need the conservative votes to pass the labor laws. "We just can't get them passed with the present line-up. "

Mr. Brown, seated on the President's left, had been fairly quiet throughout the meeting; but suddenly he pulled a note from his pocket and appearing to be reading portions from it, invited the President to be the guest speaker at the annual dinner of the 74th Congress of American Industry on next December 5th ... at the Waldorf-Astoria ballroom in New York. The President was most grateful for the invitation but declined to give a firm acceptance because of the date and the uncertainty as to what priority events might come up during that period. However, he said that he would put it on his calendar and take a closer look at how things lined up in the fall.

Just as the three visitors reached the door to leave the office, the President stopped them and mentioned his previous night's visit to Walter Reed Hospital to see General Eisenhower. He told them of the intravenous and oxygen tubes, the heavy sedation ... and described the General's seriously weakened condition. He went on to say that despite being in no more than a semi-conscious state, the General opened his eyes, grinned broadly and said, "Oh, Dick, how are you? Good to see you! How's the Administration going?" The President replied, "We're going to do all right." Then, to this, the old General responded, "You bet!" ... and slumped back into unconsciousness. The President said he was sure that this was the last time he would see General Eisenhower -- that the end was only hours away.

ALEXANDER P. BUTTERFIELD

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NATIONAL ARCHIVES AND RECORDS ADMINISTRATION

chron

March 27, 1969

MEMORANDUM FOR: MR. EHRLICHMAN

Subject: Note from the President (Action item)

The following paragraph appeared in the President's morning news summary:

"Jerris Leonard is alleged to have told southern GOP leaders that the Administration 'would probably do better in 1972 by following a hard-line Northern political strategy and writing off the South.' However Rogers Morton may have helped calm things down as he has assured the Southerners that 'he understands their problem.' Words such as those from Leonard seem to have reduced many Southern Republicans' hopes to obtain almost any token or indication 'that Mr. Nixon still loves them.' (Evans and Novak, March 21)"

Thinking this sounds more than a little ridiculous, the President would appreciate your looking into the facts of the matter and providing him a report.

ALEXANDER P. BUTTERFIELD

cc: Mr. Harry Dent
Mr. John Sears

March 27, 1969

MEMORANDUM FOR: DR. MOYNIHAN (Action item)

The President has read in his daily summary of news events what we discussed at our 7:45 meeting Wednesday morning -- specifically:

"Rep. William Steieger of Wisconsin told the House anti-poverty hearings Tuesday that he had not been briefed on the Administration's proposals for Head Start. Steieger had been whacking away at witnesses before Perkins' committee yesterday for wanting no changes in Head Start, but then said he could not even defend or oppose changes because he did not know what the Administration program was. During a temporary recess, Steieger was informed that representatives of several national child care organizations had copies of the proposals. The report was allegedly bootlegged, except that it has not been seen by GOP Congressmen who need the ammunition in their battle with Democrats over the war on poverty. (Wash. Post)"

He would like an immediate report on the facts of the matter ... in memorandum form.

Thank you.

ALEXANDER P. BUTTERFIELD

chew

March 27, 1969

MEMORANDUM FOR: MR. EHRLICHMAN
MR. KLEIN

This morning the President read an AP news article which said that yesterday's U.S. Chamber-sponsored closed-circuit telecast "proved that the Urban Affairs Council members have been in office for far too short a time to do much more than size up the vast problems of the cities". The article went on to say that the best the Council members could do most of the time, in answer to specific questions, was to say that certain problems "are under study" or "still being worked out" or "not yet at the point of decision".

The President feels very strongly that we should not allow Cabinet or White House Staff members to go on TV until assured that they are ready.

ALEXANDER P. BUTTERFIELD

chron

March 27, 1969

PERSONAL

MEMORANDUM FOR: MR. HERB KLEIN

Subject: Note from the President (Action item)

The following information appeared in the President's morning analysis of recent TV news:

"NBC did nothing for Secretary Packard today. Fulbright and Gore received most of the footage and Packard's presentation of his charts was pretty well negated by Gore presenting some of his own. The Tennessee Senator said that we already have enough weapons ... and that to move ahead with another system is pure 'madness'.

"CBS opened with film of Packard 'moving through his charts and graphs as if making a presentation before a Board of Directors ... the Pentagon chart-turners stood stiffly at attention and snapped the charts with military precision.' Then there was Gore apologizing for his 'amateurish' charts and asking if he could borrow 'Secretary Packard's wand' to use as a pointer. All in all, CBS had a great time turning the proceedings into a joke."

The President wants an immediate report (today if at all possible; otherwise by 9:00 a.m. tomorrow morning) as to what we are doing to "raise hell" with NBC on this ... and to preclude similar actions in future weeks.

¹and CBS

ALEXANDER P. BUTTERFIELD

cc: Mr. Jim Keogh
Mr. Charles Wilkinson

chron

March 27, 1969

MEMORANDUM FOR: MR. HERB KLEIN

Subject: Notes from the President (Action item)

In his morning analysis of TV news the President noticed the following paragraph concerning the organization "Women's Strike for Peace":

"An ABC film showed the girls marching by the score in front of the White House. 'The first such demonstration here ... peaceful and quiet', said ABC -- 'just like Lyndon Johnson's first anti-war demonstration'."

With reference to this item, the President addressed the following comment to you:

"Herb -- Let's dig out the background on this outfit. As you probably know, it's a front."

ALEXANDER P. BUTTERFIELD

cc: Mr. Ehrlichman

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Chen

March 27, 1969

MEMORANDUM FOR: MR. HERB KLEIN

Subject: Note from the President (Action item)

The President noticed in his news summary today that during a recent seminar for editors and broadcasters at the State Department "caustic criticism" was voiced by some of the 650 newsmen attending. Allegedly the criticism was due to the "lack of specifics presented to the Press about the Nixon Administration's foreign policy".

The President would like to know who, specifically, voiced the criticism. Additionally, he would like a report on what, if anything, we or the State Department did to present our side of the story.

ALEXANDER P. BUTTERFIELD

cc: Mr. Jim Keogh

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Chen

March 28, 1969

MEMORANDUM FOR: MR. HERB KLEIN

This is just a short note to thank you for the quick response to my late-afternoon action request on March 27th. Note the President's remarks on the copy of your memorandum which was sent in to him this morning (attached).

ALEXANDER P. BUTTERFIELD

Attachment

Chen

March 29, 1969

MEMORANDUM FOR: THE STAFF SECRETARY

On March 28 I sent a memorandum to you requesting that a short note be prepared for the President's signature congratulating Archbishop Cooke of New York on the occasion of his being elevated to the College of Cardinals. The attached extract from Page B1 of today's Washington Post is directly pertinent -- and will probably be of interest to whoever is preparing the letter.

ALEXANDER P. BUTTERFIELD

Attachment

March 29, 1969

MEMORANDUM FOR: MR. KEOGH

The President believes the attached material might be appropriate as part of our "Easter packet" to Congressmen.

ALEXANDER P. BUTTERFIELD

Attachment

March 29, 1969

MEMORANDUM FOR: MR. BRUCE RABB

This note merely serves as a reminder to you that on March 27th, during a meeting in the President's office with Reverend Joseph H. Jackson, the President asked you to locate a letter sent by Rev. Jackson to Len Garment and to inform Rev. Jackson as to the Federal government employment opportunities of the 13-15 persons named in that letter. The President asked also that you prepare for his signature a short note to Rev. Jackson supporting his National Unity Program.

ALEXANDER P. BUTTERFIELD