

February 19, 1969

MEMORANDUM FOR: MR. FLEMMING

As I am sure you know already, Mr. Lewis Butler, who was recently offered the Directorship of the Peace Corps, has decided to remain permanently at HEW as an Assistant Secretary. Because we have no offers outstanding for this post, we must begin searching all over again - and I would suggest, in view of the President's special interest in this matter, that we move as quickly as possible.

Thank you.

ALEXANDER P. BUTTERFIELD

cc:

Mr. Peter Flanigan

February 19, 1969

MEMORANDUM FOR

THE PRESIDENT

This is just a note to allay your concern over the Bohlen letter. It was a letter to Ambassador Bowles which, according to my records, was unaccounted for. I have just learned that it was signed yesterday and is only awaiting State Department release before being dispatched.

Your Chip Bohlen letter went out on January 24th... along with a warm personal note written at the bottom of the page.

No signature items are outstanding.

February 19, 1969

MEMORANDUM FOR: MR. EHRLICHMAN

Toward the end of the President's Monday morning meeting in the Cabinet Room with the Urban Affairs Council and members of the Urban Coalition Steering Committee, he (the President) agreed to a John Gardner proposal to host a large White House meeting -- "possibly a dinner" -- in about two months from now. He did not put the project in any one particular person's lap, but instead addressed all of the staff members present... asking that they lay tentative plans for working out such an affair. The idea would be to invite representatives of urban coalitions nationwide, along with about 100 of the country's more distinguished and successful businessmen. The prime purpose of the get-together would be to exchange ideas and hopefully work out some worthwhile private sector initiatives. The President would address the gathering and several Cabinet members (to be designated at a later date) would follow with brief remarks... all toward endorsing the work of the Urban Coalition and encouraging all present to support its objectives.

I think you left the meeting before this came up; therefore, I pass it on to you for your general information, and for whatever action you believe appropriate.

ALEXANDER P. BUTTERFIELD

February 20, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Noon meeting in the President's office with
Secretary Romney (11:50 a.m. - 12:25 p.m.)

Also present: Mr. Richard Van Dusen, Under Secretary HUD;
Mr. Sam Jackson, Assistant Secretary for
Metropolitan Development (HUD); and
Mr. Pat Moynihan

The President and his visitors sat on the couches in front of the fireplace.

Secretary Romney got right to the business at hand and with great enthusiasm outlined his views concerning the topic on which the President had been pre-briefed...i.e., the plan to establish a national housing corporation as a vehicle by which money can be funded for investments in low-income housing projects. Secretary Romney made these points:

- Edgar Kaiser was Chairman of President Johnson's National Commission on Urban Housing, which submitted its final report in January of this year.
- One of the Commission's recommendations was the establishment of a national housing corporation for the purpose mentioned above.
- The Henry J. Kaiser Family Foundation (of which Edgar Kaiser is President) is presently attempting to obtain from the country's largest corporations approximately \$15 million with which to set the plan in motion.
- The initially supplied \$15 million is to serve as "seed money" and 25% of equity on low-income housing projects.

--The overall plan gives sophisticated guidance to otherwise unsophisticated sponsors.

--The plan is still very much in its early stages, and no funds have yet been pledged.

Secretary Romney stated, and the President agreed, that housing improvement is probably the most visible and well understood indication of progress. The President asked Secretary Romney if proceeding with the plan involved significant problems with the labor unions, and he was assured that it did not. Secretary Romney said that he was working closely with Secretary Shultz and that the building trades would come around to full agreement. The President then asked about the Congress and was assured by Secretary Romney that Congress was for it - that the only problem was obtaining sufficient funds. The President said that he was certainly for the plan in principle and if Secretary Romney promised to work very closely with labor (on a step by step basis), then he (the President) would approve the necessary additional appropriations. (In that Congress already has authorized for the FY '69 budget \$75 million for home ownership assistance and another \$75 million for rental assistance, the "extra money" will not be needed until FY '70. At that point, however, HUD will want \$100 million authorized for home ownership assistance and another \$100 million for rental assistance. It is my understanding that the President agreed to a progressive increase in funds allotted for housing for a number of years to come, but I am not certain just what this means in terms of total funds committed. Will check with Mayo and VanDusen to be certain that we are on firm ground.)

Then Secretary Romney asked the President for a few more minutes of his time so that he (Romney) could review "four quick items." The President was amenable, so Secretary Romney discussed: (1) Mr. Lapin, a San Francisco Democrat serving as President of FNMA, who may have to be "removed for cause" if he doesn't voluntarily remove himself; (2) youth groups; (3) the benefits to be gained by Max Fisher serving on the National Foundation for Voluntary Action, and working closely with Romney and private groups; and (4) the decision to hold up on Southern Californian Raymond Watt's nomination

as an Assistant Secretary at HUD pending receipt of more details of a possible serious tax case involving one of his business subsidiaries.

NOTE: More than somewhat concerned re the fiscal ramifications of the President's "go-ahead" signal to Secretary Romney's housing proposal, I spoke later to Dick VanDusen and was assured by him that he and his budget people were in close contact with Dick Nathan on Bob Mayo's staff. I then reviewed the topic briefly with Bob Mayo and received from him the added assurance that he would take a close look at the overall program and advise the President immediately if it looked as though we were biting off more than we can chew in the years to come.

A
ALEXANDER P. BUTTERFIELD

February 20, 1969

MEMORANDUM FOR: MR. EHRLICHMAN

Subject: Notes from the President (action item)

In the President's morning news summary there was a section on police brutality. It read as follows:

"The Assistant Attorney General Jerry Leonard said that high among his priorities is the need to guarantee the public safety on the streets from excessive police force. AP reported that Leonard sounded remarkably like former Attorney General Ramsey Clark."

The President asked that you check this out with Attorney General Mitchell.

ALEXANDER P. BUTTERFIELD

A's copy

February 20, 1969

MEMORANDUM FOR

SECRETARY OF THE INTERIOR

To confirm the essence of our 5 o'clock telephone conversation concerning Mr. Peter Bove, I have just brought to the President's attention the recent wire addressed to him by the Virgin Islands Legislature. Aware of the fact that we are moving ahead now with Mr. Bove, the President believes that you should respond to the wire in his behalf...apprising the legislators of our appreciation for their concern while, at the same time, reminding them that the law (48 USC 1595) provides that "the Government Secretary shall have all the powers of the Governor...in case of a vacancy in the office of Governor...or temporary absence of the Governor." Additionally, you may want to assure them (without mentioning Bove by name) that a man of outstanding qualifications is in the process of being appointed.

Thank you.

Alexander P. Butterfield
Deputy Assistant to the President

February 20, 1969

MEMORANDUM FOR: MR. FLEMMING

Subject: Appointment of Peter Bove

This is just a short note to confirm the agreement which we reached this morning via telephone - in essence, that you will contact Secretary Hickel (preferably today) and ask him to offer, on the President's behalf, the Virgin Islands Governorship to Mr. Bove.

ALEXANDER P. BUTTERFIELD

February 21, 1969

MEMORANDUM FOR

DIRECTOR, OFFICE OF EMERGENCY PREPAREDNESS

This morning the President read a short staff brief concerning the danger of severe flooding within the next four-six weeks in the major portions of North Dakota, South Dakota, Minnesota, Wisconsin, Iowa, Nebraska, Missouri and Illinois. The paragraph goes on to say that over 300,000 square miles of this part of the country have the maximum snow cover of record for this time of year, and that such conditions indicate the expected floods will exceed the 1952 disaster.

Realizing, of course, that you are well aware of this situation, the President wanted me to pass on his interest in our doing everything that we possibly can in the way of preparing for what seems certain to be a crisis situation.

Thank you.

Alexander P. Butterfield
Deputy Assistant to the President

February 21, 1969

PERSONAL-CONFIDENTIAL

MEMORANDUM FOR

THE SECRETARY OF COMMERCE

The President has just read a staff brief concerning the dangers of severe March or early April flooding in the major portions of North Dakota, South Dakota, Minnesota, Wisconsin, Iowa, Nebraska, Missouri and Illinois. The short paragraph went on to say that you might make a near-future visit to the Weather Bureau River Forecasting Center in Kansas City in order to personally determine the adequacy of national forecasting during the emergency -- and that you might subsequently recommend that the President visit the region as the floods develop.

The President believes that such a recommendation, when made, should refer to a Vice Presidential visit rather than a Presidential visit.

Thank you.

Alexander P. Butterfield
Deputy Assistant to the President

PERSONAL-CONFIDENTIAL

9:30 a.m.

February 21, 1969

MEMORANDUM FOR: THE PRESIDENT

Doctor Tkach just called to say that early this morning former President Truman was admitted to Research Hospital, Independence, Missouri...with gastro-intestinal inflammation. As yet we have no word as to the seriousness of the illness. Doctor Tkach will keep us informed.

ALEXANDER P. BUTTERFIELD

1:03 p.m.

February 21, 1969

MEMORANDUM FOR: THE PRESIDENT

Dr. Tkach just called to say that General Eisenhower's gastro-intestinal pain had increased to the point where doctors thought it wise to put him under sedation and resume intravenous feeding. The situation is not serious.

It is my understanding that Mrs. Nixon was to see him this afternoon. She has been notified of this most recent development, and has sent flowers.

ALEXANDER P. BUTTERFIELD

February 21, 1969

MEMORANDUM FOR: DR. PAUL W. McCracken

Paul:

This is just a short note to accompany the President's compliments on your very succinct and lucid memorandum concerning international monetary disturbances...and why they exist.

ALEXANDER P. BUTTERFIELD

February 22, 1969

MEMORANDUM FOR: MR. HARRY FLEMMING

While reviewing a recent news item about consumer spokesman Leonor Sullivan (Democrat-Missouri), the President, thinking out loud, asked this question: "Why don't we get her to quit Congress and come aboard as our consumer adviser?"

I would suggest that you explore the possibilities, in very low key, and have a report and recommendation ready for the President's review by March 3.

Thank you.

ALEXANDER P. BUTTERFIELD

cc: Mr. Harlow
Mr. Flanigan

February 22, 1969

MEMORANDUM FOR

THE POSTMASTER GENERAL

The President has directed that the religious inscription -- "In the beginning God...." -- be restored to the Apollo 8 stamp.

Thank you.

Alexander P. Butterfield
Deputy Assistant to the President

February 22, 1969

MEMORANDUM FOR

THE ATTORNEY GENERAL
THE POSTMASTER GENERAL

On Monday, March 10, the President would like to have a status report concerning your joint efforts to stop the mailing of obscene materials to juveniles. A second report should follow on April 15.

Thank you.

Alexander P. Butterfield
Deputy Assistant to the President

February 22, 1969

MEMORANDUM FOR: THE PRESIDENT

You wanted the three Arthur Burns directives (attached) coordinated with Pat Moynihan prior to their being dispatched. Pat's comments appear below:

(1) Re letter to Schultz on Unemployment Compensation --

"Letter appears to be OK; however, the March 1 deadline is a little tight."

(2) Re letter to Finch on Head Start -- "This letter

states that there is evidence that Head Start has been 'inexcusably inefficient'. If this refers to Administration, I know of no such reports. If it refers to the effect of Head Start on educational achievement, there is one such report coming out (which you referred to in your message), but certainly no one could reasonably refer to that failure as 'inexcusable'. It is simply that no one knows how to succeed."

(3) (3) Re letter to Schultz on the Job Corps -- "This

letter states that there are reports showing the Job Corps to be a

'costly failure'. I know of nothing of the sort. There is what practically amounts to a literature of cost evaluation studies of the Job Corps...with results ranging from 'great success' to 'not quite returning the cost'. In the present state of evaluation methodology, I rather doubt that we will ever get a satisfactory answer."

Pat's main point seems to be that these letters are not at all in accord with the tone of your recent OEO message.

Of course, our press releases, from the White House, would not include those portions of the letters which are so objectionable to Moynihan; however, we have little assurance that the full content of the letters will not be leaked by way of reproduction within the departments to which they are addressed.

ALEXANDER P. BUTTERFIELD

February 24, 1969

MEMORANDUM FOR DR. ARTHUR BURNS
MR. BRYCE HARLOW

SUBJECT: Note from the President (Information Only)

Before leaving his office on Saturday, February 22, the President asked that the attached memorandum to him from Dr. Moynihan be passed on to you as representing "the case on the other side."

ALEXANDER P. BUTTERFIELD

Attachments

February 25, 1969

MEMORANDUM FOR HARRY FLEMMING

SUBJECT: P&O spective Director of the Peace Corps

With reference to your memorandum (on this same general subject), dated February 20, please eliminate Candidate B from further consideration.

Based on the information which you provided, Candidate A looks very good indeed; however, we would appreciate your investigating him further. Don Kendall's recommendation and Bob Finch's attestation to his support for the President are, by themselves, insufficient. As you well know, the Director of the Peace Corps must be a strong individual -- one who can and will assert himself in the face of what will often appear to be overwhelming odds. Thus, if you can come up with some proof as to his strength of character and his general "toughness", we may have a winner.

Thank you.

ALEXANDER P. BUTTERFIELD

cc: Peter Flanigan

February 25, 1969

Dear General Martin:

This note responds to Colonel Mullin's recent query concerning an alleged "list of words henceforth to be avoided in government reports, interdepartmental correspondence, etc.".

The truth of the matter is this: There is no Administration program, per se, to eliminate or even cut down on the use of any particular word or words. However, Mr. James Keogh (formerly Executive Editor for Time Magazine and now Special Assistant to the President and director of the writing and research staff within the Executive Office of the President) has let it be known quite unofficially that he and his writers, in the preparation of Presidential correspondence -- e.g. letters, memoranda, press releases, messages to Congress, etc. -- are going to make a concerted and continuing effort to avoid the use of jargonistic words which have become cliches. Other than this mere intention on the part of Keogh and company there has been nothing -- no plan, no policy, no edict. Moreover, no "list of words" has been compiled.

Thus, it follows that there is no obligation whatever for departments and agencies to adopt a similar writing pattern, yet a government-wide consciousness of the matter would, of course, be appreciated.

Sincerely,

Alexander P. Butterfield
Deputy Assistant to the President

Lt. Gen. Glen Martin, USAF
Deputy Chief of Staff Plans and Operations
Hq. United States Air Force
The Pentagon
Washington, D.C.

February 25, 1969

MEMORANDUM FOR JOHN BROWN

With regard to your earlier question concerning a post-Inaugural picture of the President for the children's book, you may ~~go~~ use the picture of the "swearing in."

ALEXANDER P. BUTTERFIELD

February 25, 1969

MEMORANDUM FOR LARRY HIGBY

SUBJECT: Mr. Paul Keyes

The following information responds to the queries put to this office recently by Mr. Minor:

- (1) You may authorize per diem payments for Mr. Keyes, if such will be helpful to him.
- (2) Please arrange for temporary office space in the Executive Office Building.

ALEXANDER P. BUTTERFIELD

cc: Mr. Minor

MEMORANDUM FOR

**Honorable George P. Shultz
Secretary of Labor**

The President understands that both you and Arthur Burns feel that our system of unemployment compensation needs strengthening in various directions.

He would like to have from you by March 5, 1969 a compact report on the deficiencies of our current system of unemployment compensation, and your recommendations as to how these shortcomings can be corrected.

In preparing this report, you should bear in mind that he may wish to send, soon after March 1, a message to Congress on the need to strengthen our system of unemployment compensation.

**Alexander P. Butterfield
Deputy Assistant to the President**

**cc: Secretary Stans
Chairman Paul McCracken**

APB:cap

PERSONAL -
CONFIDENTIAL

February 27, 1969

MEMORANDUM FOR MR. HALDEMAN

Subject: Hickel - Braun (info only)

Ted Braun stopped by this morning to report on his first meetings with Secretary Hickel. The principal items which he wanted us to know about are listed below:

-- A 4-step program was mutually agreed upon:

- (1) Hickel should set up three committees ...
one to review conservation matters (e.g. national monuments, national parks, etc.);
one to review Indian problems; and one to review the merits of proposed dams and dam sites.
- (2) Hickel should make a personal, near future, visit to the West and make an important speech in one of the West's key states. (It looks now like San Francisco around mid-March ... probably at the Commonwealth Club.) He should hold receptions and meetings with state and regional leaders, first in the northern California area - when he delivers his March speech in San Francisco - and later in other western states. (Predecessors have badly neglected the state and regional leaders.)
- (3) Hickel should set up a series of luncheons at which he hosts about 15 national conservation leaders and an equal number of distinguished representatives of the forestry, oil, utilities, and mining industries ... these being the areas in which most of the "department-industry" conflicts exist.
- (4) Hickel should start planning his own (department's) legislative program.

PERSONAL-CONFIDENTIAL

- All 4 steps of Braun's 4-step program were cleared with Train before being proposed to Hickel. Alex Troffey was the only other person at Braun's first meeting with Hickel. Carl McMurray sat in on the second and last meeting.
- Carl McMurray and Josef Holbert will follow up on the 4-step program with Holbert handling the scheduling items, i. e. the visit to San Francisco, all travel arrangements, setting up the luncheons, etc.
- Braun and Hickel like each other, a fact which will make the going far easier than it might otherwise be.
- Braun is not convinced that Hickel's P.R. group is fully capable of operating on its own. (Alex Troffey is "Director of Information" as well as "Special Assistant to the Secretary.") He says that quite frankly they "do not inspire much confidence."

ALEXANDER P. BUTTERFIELD

March 3, 1969

MEMORANDUM FOR: MR. MOYNIHAN

Aware of your previous service as a member of both the Pennsylvania Avenue Commission and the Woodrow Wilson Foundation, the President has designated you as his appointee to the Board of Trustees of the Woodrow Wilson International Center for Scholars. He believes that your past experience, and the fact that you assumed a leading role in all of the discussions and decisions relating to the Wilson Memorial, will prove highly beneficial to the Board and its objectives.

As you may know already, the Center was established under Public Law 90-637, and the Board of Trustees, now chaired by former Vice President Hubert H. Humphrey, is to be composed of fifteen members. They are:

- (1) the Secretary of State
- (2) the Secretary of Health, Education and Welfare
- (3) the Chairman of the National Endowment for the Humanities
- (4) the Secretary of the Smithsonian Institution
- (5) the Librarian of Congress
- (6) the Archivist of the United States
- (7) one person appointed by the President from time to time from within the Federal Government
- (8) eight persons appointed by the President from private life

It is my understanding that the first meeting of the Board is scheduled for March 6. I will get more details to your office before the close of business today.

Alexander P. Butterfield
Deputy Assistant to the President

March 3, 1969

MEMORANDUM FOR: MR. FLEMMING

Subject: Resume on Mr. Charles E. Myers, Jr.

I am enclosing with this note a resume on a friend, Mr. Charles E. Myers, Jr., who is very interested in working with the Nixon Administration. Mr. Myers is a Republican.

Because of Mr. Myers' really outstanding reputation as an idea man and a knowledgeable consultant on the uses of military equipment (especially aircraft and aircraft weapons) - and because he is known to be wholly impartial where special Service interests are concerned - I believe that he would be most ideally suited for a position along the lines of "Special Advisor to the Deputy Secretary of Defense." However, assuming there is no such billet, let me simply say that he would serve with competence and distinction in any of a number of OSD staff positions.

A
Alexander P. Butterfield
Deputy Assistant to the President

cc:

Mr. William J. Baroody, Jr.
Special Assistant to SecDefense

APB

March 3, 1969

MEMORANDUM FOR: MR. EHRLICHMAN

An article by Edith K. Roosevelt in the February 25th issue of the Manchester Union-Leader boils down to the following:

In an alleged "package deal" between the President, Secretary Rogers, Attorney General Mitchell, and Senator Eastland, it has been decided to appoint Otepka's lawyer, Roger Robb, to a federal judgeship where he will be unable to continue the legal fight for Otepka's vindication.

When the President saw this in his morning news summary, he made the comment that it was ^{indeed} news to him. Is there anything to it? Please respond in a very short memorandum addressed to the President.

Thank you.

ALEXANDER P. BUTTERFIELD

APB

March 3, 1969

MEMORANDUM FOR: Colonel James D. Hughes, USAF,
Armed Forces Aide to the President

While reviewing this morning's news summary, the President focused on an item concerning the Navy's investigation into the recent death of a Sealab aquanaut.

Because the article mentioned "mysterious tampering with equipment" as a possible cause of the fatality...and because of aquanaut Richard Blackburn's rather disturbing testimony - "we were all pushed to a point where mistakes were inevitable" - the President would like a thorough, but condensed, report on the matter as soon as the findings of the investigation board are known.

Thank you.

Alexander P. Butterfield
Deputy Assistant to the President

March 3, 1969

MEMORANDUM FOR: MR. EHRLICHMAN

In the February 25th issue of the New York Post there appeared an article by William J. Eaton...the essence of which appears below:

The anticipated appointment of Howard Jenkins, Jr. to NLRB Chairman is "likely to disappoint the President's business backers and please organized labor." While a Republican, Jenkins "has generally agreed with the Democratic majority on controversial NLRB decisions which have been condemned by the chamber and NAM for pro-bias."

After reading this the President directed the following comment to you: "Let's watch this one. I have not agreed to this appointment."

ALEXANDER P. BUTTERFIELD

cc:

Mr. Flemming

Mr. Flanigan

March 3, 1969

PERSONAL-CONFIDENTIAL

MEMORANDUM FOR: MR. EHRLICHMAN

In noting that there had been virtually no public response to Senator Kennedy's proposed study of granting amnesty to draft-dodgers who have fled the country, the President said that he wanted a small group (Senate and/or House) set up to take on "such inane positions." He would like for you to give him a recommendation.

ALEXANDER P. BUTTERFIELD

cc:

Mr. Harlow

PERSONAL-CONFIDENTIAL

March 4, 1969

MEMORANDUM FOR: MR. BUCHANAN

Today, in your daily news briefing for the President, you highlighted editorial reactions to the President's recent trip to Europe... and you mentioned various editorials in Sunday and Monday papers headlined: "Good Work, Mr. President" (NEW YORK DAILY NEWS); "A National Good Deed" (MIAMI HERALD); "Nixon's European Success" (NEW YORK TIMES); "Brings Home Sober View of Europe" (CHARLOTTE OBSERVER); "Mission Accomplished" (PHILADELPHIA INQUIRER); etc.

The President would like to see these major editorials.

ALEXANDER P. BUTTERFIELD

March 5, 1969

MEMORANDUM FOR: MR. McCracken

Subject: Notes from the President (Action Item)

In his daily news summary, under a section on Economy, the President read the following:

Pierre Rinfret says that the surtax will have to be increased to 15 or 20% in order to head off the continuing boom. (WASHINGTON POST, February 25)

With reference to this statement on the surtax, the President addressed the following comment to you:

"Paul -- Rinfret has been right more often than wrong. What do you think?"

ALEXANDER P. BUTTERFIELD

March 5, 1969

MEMORANDUM FOR: THE PRESIDENT

Subject: Father Hesburgh and the Civil Rights Commission

BACKGROUND: As you may recall, on February 20 you were about to sign a letter accepting Father Hesburgh's resignation from the Civil Rights Commission when it struck you that the prepared correspondence was a bit cold and impersonal. You scratched through the body of the letter with your pen and said that you wanted Pat Moynihan to call Hesburgh and, on your behalf, ask him (not pressure him) to stay on for at least another year...in the role of Chairman. You said that if Father Hesburgh felt absolutely unable to continue the commitment Pat Moynihan should relay your complete understanding and our correspondence section should prepare another, much warmer, acceptance letter.

PRESENT STATUS: Moynihan has made the call and Father Hesburgh has agreed to chair the Commission for "only one year". Father Hesburgh suggested that we catch and groom a Vice Chairman to succeed him -- preferably someone with a labor relations background, who has served as a big city school superintendent. Moynihan

will begin the search today. Also, Father Hesburgh asked Pat to convey his deep appreciation for your recent letter, and the thought behind it.

RECOMMENDATION: That you sign the attached letter to Father Hesburgh thanking him for accepting the Chairmanship of the Civil Rights Commission.

ALEXANDER P. BUTTERFIELD

Attachment

March 5, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Mid-afternoon meeting in the Cabinet Room with New England Senators George Aiken (Vermont), Edward Brooke (Massachusetts), Norris Cotton (New Hampshire), Winston Proudy (Vermont), and Margaret Chase Smith (Maine). (3:05 p.m. - 3:40 p.m.)

Also present: Dr. Arthur Burns and Mr. Robert Ellsworth

The President and his visitors sat around the conference table in the Cabinet Room.

After the White House staff photographer took several pictures of the group, the press photographers were allowed into the Cabinet Room for 3-5 minutes.

Senator Aiken opened the discussion by stating on behalf of the other Senators present that their prime interest was the welfare of the citizens they represent in the New England states. He gave the President some background on what had transpired while he (RN) was in Europe - i.e., Secretary Stans' reversal of an earlier announcement which had led people to believe that a meeting of his Foreign Trade Zone Board would be held within the week and that approval for a foreign trade zone in the Machiasport area would result.

Senator Smith made these comments:

- The foreign trade zone issue should be considered separately from, and independently of, the oil import question.
- Secretary Stans' reversal of his own earlier announcement somewhat destroyed Government creditability.

- New England wants the free trade zone for many reasons, not solely for the purpose of building an oil refinery in Maine.
- The foreign trade zone decision should not be made a national issue; however the question of oil imports which will follow should indeed be a matter for the entire nation to consider.
- The Machiasport section is one of the poorest areas in Maine, and a free trade zone there would allow considerably more opportunity for relief.

Senator Cotton made these comments:

- The oil people claim that the extra cost of oil in the New England states is due to "distribution problems."
- Frankly, we Senators want to be able to tell the people at home that we have seen the President - that we've had a sympathetic hearing - and that the President has told us, he will do what he can.

Senator Proudy said that New England uses 21.2% of all the nation's heating oil...and that this was "not peanuts".

Senator Brooke, speaking in a low and sober tone, was the most eloquent of the group:

- There is no legal precedent for rejecting the foreign trade zone bid. "I have checked this carefully."
- Eighty percent of the people in New England heat their homes with oil, and the heating oil prices have gone up 25% in the past eleven years.
- If we can possibly free the foreign trade zone issue from the refinery issue, we will be off to a good start.
- Most of us believe that the foreign trade zone should be allowed, and that the refinery issue should stand on its own merits.

In response to the Senators, the President said that he would give the matter his most careful consideration, and that he would be as sympathetic to their views as conditions and circumstances would permit. He said, too, that he fully understood the reason for separating the FTZ matter from the oil import matter.

After the meeting adjourned the President remained in the Cabinet Room chatting with the Senators for some 4-5 minutes, then returned to his office.

ALEXANDER P. BUTTERFIELD

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

March 6, 1969

MEMORANDUM FOR: MR. HALDEMAN

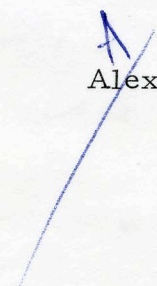
Bob:

This is only a draft. If you can review it now, I will see to it that it is completed in final form and distributed by hand by 4:00 o'clock this afternoon.

I would ask that you reconsider, once again, the starting time for this meeting. It seems to me that more often than not RN calls for you at least once between 8:15 and 8:30. If our meeting is really to be business-like it must be conducted without interruptions.

Agreed

With the foregoing in mind I suggest 7:45-8:15 as the ideal time period.

 Alex

Attachment

by APB

DRAFT

MEMORANDUM FOR:

DR. BURNS
MR. EHRLICHMAN
MR. ELLSWORTH
MR. HARLOW
MR. KEOGH
MR. KLEIN
MR. MOYNIHAN
MR. WHITAKER
MR. CHARLES WILKINSON
MR. ZIEGLER
MR. BUTTERFIELD (for info only)
MR. CHAPIN (for info only)
MR. COLE (for info only)

To better coordinate our collective efforts to support the President, addressees to this memorandum are asked to meet promptly at 8:00 o'clock on weekday mornings in the Roosevelt Room (formerly the Fish Room) in the White House West Wing. These morning conferences, intended only for the principals named, are scheduled to begin on Tuesday, March 11. They will be limited in duration to thirty minutes.

Agenda items will be drawn from a compilation of short informative reports submitted by each of you to the Staff Secretary no later than 4:00 o'clock on the weekday afternoon prior to each meeting. These afternoon submissions should list, on never more than one page, (1) your current major projects and whatever significant problems might be attendant thereto and, if applicable, (2) any obstacles to smooth sailing which you might see looming on the horizon. Thank you.

March 6, 1969

MEMORANDUM FOR: DR. KISSINGER

Due to an especially busy schedule throughout this week immediately following his return from Europe, the President unfortunately will not be able to see Ambassador MacArthur.

Please prepare for the President's signature a brief but warm note to the Ambassador - thanking him for his kind remarks concerning the successes of the President's recent overseas visit, and acknowledging the interesting Austrian news clipping which he enclosed with his letter of March 4.

Thank you.

ALEXANDER P. BUTTERFIELD

March 6, 1969

MEMORANDUM FOR: DR. BURNS
MR. EHRLICHMAN
MR. ELLSWORTH
MR. HARLOW
MR. KEOGH
MR. KLEIN
MR. MOYNIHAN
MR. WHITAKER
MR. CHARLES WILKINSON
MR. ZIEGLER
MR. BUTTERFIELD
MR. CHAPIN
MR. COLE
MISS WOODS

To meet the frequently expressed need for better coordination of our collective efforts to support the President, all of the above are asked to meet regularly on weekday mornings in the Fish Room in the White House West Wing. These morning conferences, intended only for the principals named, are scheduled to begin on Monday, March 10. They will start promptly at 7:45 a.m. and will be limited in duration to 30 minutes.

Agenda items will be drawn from a compilation of short informative reports to be submitted by each of you to the Staff Secretary no later than 4:00 o'clock on the weekday afternoon prior to each meeting. These afternoon submissions should list, on never more than one page, precise briefs of your current major projects and whatever significant problems might be attendant thereto.

H. R. HALDEMAN

By APB

March 6, 1969

MEMORANDUM FOR: MR. HALDEMAN

Martin Castillo called this morning to say that he is here to deliver to you, in person, a response to your letter. He says that he could put the response in writing but feels it warrants a meeting with you for no more than five minutes. Elmer or Doug can reach him for you any time between now and late Friday afternoon through Jim Atwater or Ginger Saville in the EOB.

ALEXANDER P. BUTTERFIELD

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

March 6, 1969

MEMORANDUM FOR: MR. EHRLICHMAN

Today, in Pat Buchanan's Presidential news summary, there was a short statement which read as follows: "An American deserter who refused to go to Viet Nam and went instead to Sweden was court-martialed in New Jersey for desertion."

With reference to this statement Pat Buchanan added the following note to RN: "The question of the treatment of these characters is going to be a political one. EMK has called for amnesty for them, and the student left is certain to make it an issue in the future. RN might well get a briefing from Defense on how many of these guys there are, what is being done, and what can be done."

After reading this section the President reiterated his earlier strong desire to get a report on this matter along with a recommendation for action. I am bringing this most recent comment on this subject to your attention in that the total issue relates directly to my memorandum to you of March 3 (copy attached).

ALEXANDER P. BUTTERFIELD

cc: Mr. Harlow

March 6, 1969

PERSONAL-CONFIDENTIAL

MEMORANDUM FOR: MR. HALDEMAN

Two quick items:

- P133133*
- I. PAZAZ: I have made tentative arrangements for a meeting to be held in your office Friday morning at 9:15. (Later in the morning Ehrlichman's trip critique is in conflict - and I hate to wait any longer.) Attendees will be: John Ehrlichman, Don Hughes (and his military assistants), Inspector Quimby (Major Lanier's deputy - Lanier being on leave until Monday), Rex Scouten, Bob Taylor, Jim Rowley, and myself.

Quimby, Scouten, Taylor, and Rowley understand that the meeting is being called essentially to "pool ideas" for providing a little extra spark, color, dash - in short, "pazaz" - to the entire White House supporting staff. Thus, by means of simultaneously suggesting ways of improving upon the present "modus operandi" it should be a relatively simple matter to subtly implement a thorough "jacking-up" of their respective staffs.

I would propose the following as agenda items:

- (a) Brief remarks reiterating the purpose of the get-together...with emphasis on the unique character of the White House and White House duty, and the consequent requirement (obligation, really) to see that it is staffed and supported accordingly.
- (b) Request that each attendee ponder all possible means for improving appearances and procedures relative to: entrance and exit points, Police Guard duty areas, Secret Service duty areas,

the staff mess, official cars and drivers, the Ushers' office, the West Lobby, the West Lobby messengers, aircraft and helicopters and their crews, the escorting of visiting dignitaries, and Presidential travel.

- (c) Request that ideas be submitted in writing by 9:00 a.m. Tuesday morning, March 11, and that a second and final meeting be held at 4:00 p.m. that same afternoon to kick off the new program. (During the interim time period I will have sifted through their reports, culled out the garbage, and devised a coordinated plan of action. Hopefully I will have had time to review it with you.)

II. THE WH PRESS: I felt obliged to listen to Ron Ziegler's frenetic protestations - and have now come to the conclusion that he: (1) is meeting secretly with the President and knows that the President doesn't really want the Press out of the West Lobby; or (2) that he is stupid and just doesn't understand the name of the game; or (3) that this proposed shift in location of the Press Corps "waiting room" signals for him the end of an era - the era of Press Corps preeminence - and will result in what he believes will amount to further degradations to the Press Secretary's stature, and eventually the transfer of his own office to the EOB.

(I'm only serious with regard to the latter conclusion.)

Meanwhile I have looked carefully at the northeast corner of the EOB ground floor - once with Larry and again by myself later last night. A final scheme is on the drawing boards and will be ready for my review by 5:00 o'clock tonight. I will go over it with you and, with your blessing, give the order to move ahead with the renovation plans immediately. The estimated time period for the total project is four weeks.

ALEXANDER P. BUTTERFIELD

March 6⁷, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Late Afternoon Meeting in the President's Office
with Budget Director Mayo (4:45-5:20 p. m.)

This was the President's final appointment of the day prior to some brief last-minute signing of correspondence and departing by air for Andrews AFB and Key Biscayne. Visibly tired after his European trip and four busy days at home, the President sat back in his chair, put his feet on the desk, and appeared to relax as he listened to Bob Mayo outline the status of the FY 69 Budget and the key features of a recently completed preliminary FY 70 Budget review.

Mr. Mayo highlighted several problems which if left unresolved would continue to chip away at the Budget surplus ... chiefly, the controllable increases being demanded by the departments and agencies for continuation or completion of programs already in the mill. He said that for the most part the "depletion dilemma" stemmed from, and could be directly blamed on, the LBJ Budget. The President nodded in agreement and cited the simultaneous need to keep pressures on the departments and agencies to operate with smaller staffs. The President said he felt that the entire federal government structure -- the White House included -- could achieve considerable savings by reducing personnel strengths.

for the prev
Administration

After further discussion, Bob Mayo said that he wanted RN backing (hopefully without putting RN "on the spot") as he goes after our people in an effort to promote greater restraints. He (Mayo) mentioned his determination to "get under the LBJ Budget of \$195 B," which he said meant "drastic cuts." At this point the President cautioned against the practice of reducing expenditures so much that the national economy suffers. He said that instead he wanted Mayo to come up with the precise LBJ Budget figures ... a point-for-point statement of what LBJ really did; then, he said,

(for FY '70)

"Our plan will be to cut that!" The President reasoned that such a plan of attack could be better put across to the American public ... that the public would understand it better. Bob Mayo agreed with the wisdom of this strategy and as the President began looking over the papers on his desk -- and packing his briefcase for the Florida trip -- the meeting came to a close.

ALEXANDER P. BUTTERFIELD

APB

March 10, 1969

MEMORANDUM FOR: DR. DuBRIDGE

The President has reviewed your February 28 memorandum concerning the establishment of a Cabinet-level committee on Environment. He thought that most of your proposals sounded very good indeed and would like for you to proceed as outlined -- but, at least for the time being, without making any announcements (formal or informal) and without settling on an official committee designation.

ALEXANDER P. BUTTERFIELD

cc: Dr. Burns

March 10, 1969

MEMORANDUM FOR: MR. HALDEMAN

Listed below are status reports concerning the action items we discussed on the phone this morning:

(1) Weekly Game Plan -- Completed and attached ... having been coordinated with Arthur Burns, Herb Klein, Ron Ziegler, and Pat Moynihan, and only partially with Bryce Harlow because of his particularly busy schedule today. Distribution of events leaves something to be desired, and you or the President may want to alter the format. However, it is a start and we are flexible.

(2) 4 O'Clock Status Reports -- By 5:00 p.m. everyone except Herb Klein had turned in his report preparatory to tomorrow's 7:45 a.m. meeting. Hopefully, Herb will follow soon and Ken will be able to complete his draft agenda for your review by the time you arrive in the office.

(3) WH - EOB Walk Way -- Larry Higby has the GSA boys moving on ideas for some sort of walk way, or passage way, linking the two buildings.

(4) West Wing Office Renovation Plan -- A proposed plan is underway and will be ready for your review not later than Tuesday afternoon.

(5) Memoranda for the President's File -- I am still reviewing the report which was given to you earlier by Steve Bull. I will have a new set of statistics and some recommendations ready for you on Tuesday.

ALEXANDER P. BUTTERFIELD

March 10, 1969

MEMORANDUM FOR: THE PRESIDENT

The attached News Schedule for this week (March 11-16) is based on items which now appear to be firm. Additional events can be added as the week progresses. All information has been coordinated with key staff members.

The major news items this week will be:

1. The ABM decision.
2. The Apollo 9 splash-down.
3. Secretary Laird's return (and Viet Nam actions).

Columnists will continue to speculate on, and evaluate, statements concerning the ABM issue, Secretary Laird's trip and events in Viet Nam.

Sources of information are the President's schedule, White House press releases and other Administration events which we anticipate will be particularly newsworthy. News of the Presidency will include activity with Congress (Congressional receptions), announcements of key appointments (Irwin as ~~Ambassador~~ to Peru and Father Hesburgh as Chairman of the Civil Rights Commission), etc.

Because the overall news focus this week is on international affairs, it is suggested that emphasis next week be directed toward domestic issues, i.e., the message to Congress on voluntarism, the message on clean elections, and matters relating to urban affairs.

RONALD ZIEGLER

- by APB

March 11, 1969

MEMORANDUM FOR: MR. EHRLICHMAN

The following paragraph appeared in the President's morning News Summary:

"Congressman Paul Rogers (D-Fla.) said that 122 of 549 students arrested at San Francisco State were receiving federal financial assistance. Therefore the Congressman said he is taking legislative action to force HEW to enforce present laws against such rioters."

The President would like to know precisely what action HEW is taking.

ALEXANDER P. BUTTERFIELD