

February 5, 1969

MEMORANDUM FOR: HERB KLEIN

Subject: Notes from the President (Action Required)

Today, while reviewing a summary of recent television news, the President focused on one particular section which read as follows:

"Brinkley chopped up the Attorney General on his speech the other night. Mitchell was filmed calling for a United Anti-Crime Fund whereby individuals would contribute money for volunteer action to fight crime. Brinkley said it was an interesting and curious idea. "

With regard to this report, the President addressed the following questions to you:

"(1) Who is going to defend Mitchell?

"(2) What action has your office taken?"

Many thanks.

ALEXANDER P. BUTTERFIELD

February 5, 1969

MEMORANDUM FOR

THE ATTORNEY GENERAL

Subject: Notes from the President

Today, while reviewing a summary of recent television news, the President focused on one particular section which read as follows:

"Brinkley chopped up the Attorney General on his speech the other night. Mitchell was filmed calling for a United Anti-Crime Fund whereby individuals would contribute money for volunteer action to fight crime. Brinkley said it was an interesting and curious idea."

With regard to this report, the President would appreciate your getting word to him as to what other reactions we have had on this idea.

Pertinent to this same report, the President addressed these comments to Herb Klein:

"HK - (1) Who is going to defend Mitchell?

"(2) What action has your office taken?"

Many thanks

ALEXANDER P. BUTTERFIELD
Deputy Assistant to the President

February 5, 1969

MEMORANDUM FOR: BRYCE HARLOW

Subject: Notes from the President (Action Required)

On February 3 you sent a memorandum to Bob Haldeman concerning Congressman Ford's incorrect assumption that there was an Executive Order by President Kennedy unfreezing appointments made by President Eisenhower. In your last paragraph you said that the Civil Service Commission, after the election, put an embargo on all pending nominations and, after the Inauguration, these nominations were returned to the appropriate new heads of the departments and agencies for review and final determination.

This morning the President reviewed that memorandum, and with regard specifically to the fourth and final paragraph addressed the following comments to you:

"Bryce - (1) I would like for Hampton and you to talk to Bill Cramer and get his input on this.

"(2) I want to unfreeze, on a priority basis, any action taken by the Administration in its last four months. Have Hampton give me a program as to what I can legally do. "

ALEXANDER P. BUTTERFIELD

February 5, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Mid-Morning Meeting in the President's Office
with Dr. Lee DuBridge, Science Advisor to the
President (10:35 - 11:10)

The President and Dr. DuBridge sat on the couches in front of the fireplace.

During this appointment Dr. DuBridge covered a number of items which he felt required the President's attention. Briefly, they were: (1) a draft statement by the President ordering a \$10 million ceiling increase on NSF expenditures; (2) the President's reaction to a proposal to replace Leland J. Haworth on June 30 as Director of NSF with Emanuel Piore, of IBM; (3) the President's desires with regard to moving ahead on the previously directed (LBJ) study of "Government-wide policies relating to the use of fuels and various energy sources"; (4) topics which Dr. DuBridge might cover in the February 7th Cabinet meeting; (5) ideas as to the best means for coordinating the Administration's attitude to the Carnegie Report (which proposes extending Federal aid to colleges and universities) and a Congressional bill called the Miller Bill (which proposes expansion of aid in scientific areas in general); (6) certain aspects of the SST program which fall into the "science" category; and (7) the Administration's policies and views with regard to our future efforts in outer space.

Near the end of the meeting "Tim" pulled down one of the large flags which stands to the right of the President's desk.

Final discussion pertained to the manner in which the President would announce to the press his approval of the \$10 million ceiling increase in NSF expenditures. The President left to Dr. DuBridge another matter concerning a possible (and hopefully small) Cabinet Committee on Environment.

ALEXANDER P. BUTTERFIELD

February 6, 1969

Dear Sid:

Just a quickie to let you know that I have turned your resume over to the proper people. Whereas I have nothing to do with the personnel business, myself, I have made certain that your papers receive the proper attention.

Many thanks for the warm good wishes expressed in your note and please know that I too look forward to an early reunion.

Best to you and Annabetta.

Sincerely,

ALEXANDER P. BUTTERFIELD
Deputy Assistant to the President

Mr. Sidney Kaufman
6405 Middleburg Lane
Bethesda, Maryland 20034

February 6, 1969

MEMORANDUM FOR: MR. HARRY FLEMMING

Subject: General Harold K. Johnson, U.S. Army - Retired

This correspondence is to confirm the fact that General Harold K. Johnson, recently retired Chief of Staff, United States Army, currently residing at 6801 Market Square Drive, McLean, Virginia, is available to serve the Administration in any (preferably civilian) capacity which the President might suggest. General Johnson will be 57 years of age on February 22d of this year, and he is in excellent health.

Whereas I understand, of course, that your staff would not require for a former service chief the normally requested data concerning former employment, references, etcetera, I should mention that whatever information you may need for record purposes, which is not included in this note, can be readily obtained from the Department of Defense through the Office of the Armed Forces Aide.

I would appreciate your logging this memorandum in General Johnson's file and placing his name among those particularly distinguished persons who have likewise volunteered.

Thank you.

ALEXANDER P. BUTTERFIELD

cc: Mr. Haldeman
Mr. Ehrlichman
Mr. Chotiner
Col Dunn
Mr. Higby

February 6, 1969

MEMORANDUM FOR: COLONEL J. D. HUGHES, USAF
Armed Forces Aide to the President

Subject: Stenographer Nominees (Brown and Stokes)

With this note I am returning to your office the personnel files on Master Sergeant Henry C. Brown and Staff Sergeant Ronald L. Stokes.

Whereas each of these NCO's has an outstanding record, and each made a most favorable appearance and impression during his interview, we have decided -- after considerable thought and discussion -- not to interfere with the duty assignments of military personnel so far removed from the Washington, D. C. area.

Please convey to Sergeants Brown and Stokes our sincere appreciation for their interests and our deep regret that something satisfactory could not be arranged without generating unnecessary instability to their present duty tours. We would hope too that you could express to the commanders of these two airmen our thanks for their cooperation with our interview requests -- and our high compliments on the exemplary deportment of their candidates.

ALEXANDER P. BUTTERFIELD
Deputy Assistant to the President

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

February 7, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Mid-afternoon meeting in the President's office
with Mr. Roy Ash (3:35 - 4:40)

Also present: Bob Haldeman

The President, Bob Haldeman, and Roy Ash sat on the couches in front of the fireplace.

Bob Haldeman opened the discussion by reviewing in resume form all past events concerning the "Ash Plan" - the ideas which fostered its inception; its development; its merits as viewed by Roy Ash; its weaknesses as viewed by Arthur Burns and Co.; and finally, its current status. Then Bob asked Roy to take over and explain his most recent concepts with regard to immediate or near future implementation.

Roy Ash began by reiterating his strong belief in: (1) the importance of giving the President maximum control of the Executive Branch with the minimum expenditure of his time; (2) the importance of involving only the very best men available, i.e., men of the stature of Cabinet members; and (3) the importance of delineating immediately the responsibilities and authorities within the Executive Branch for achieving stated objectives. Of three feasible options Roy focused on an organizational setup which would put one very alert and capable person on the "inside" (i.e., on the President's staff...in a permanent status) with one, two, or three assistants. Supporting and advising this inside group Roy envisaged an outside, part-time staff composed of three to five men of a caliber equal to that of the key inside man.

Then, as Roy Ash advanced some names of prominent men of considerable stature, the subject turned to his own availability. Although Roy claimed to be almost completely boxed in for the next several months, he was eventually pressed into service with the understanding that he could devote only seven to ten days to this mission during the month of February, and a decreasing number of days in the months to follow... down to about two working days by April and May. He said that later (this was understood to mean after about six months) he might be able to devote much more time and, in fact, might even consider filling an associated but different role in this same executive management advisory area.

At about this point the meeting was interrupted for about ten minutes when Congressman Teague was brought into the President's office to report briefly on the "oil slick" disaster off the coast of Santa Barbara, California.

As the meeting resumed, there was some brief discussion on Henry Loomis and general agreement that he would serve very well as the Executive Secretary for this organization. This meant that Henry would be the right-hand man to the individual immediately responsible to the President, and that he would serve in a liaison capacity between the inside and outside groups.

As the meeting came to a close the President asked Roy to get with Bob Haldeman on the selection of individuals and, even though working from the outside, to get the ball rolling. As Roy departed, it was agreed that he would consider such persons as George Baker, John Connelly, McGeorge Bundy, Franklin Murphy, Eric Johnson, Pat Haggerty, etc. One especially good man would be named to run the inside group and three to five men would be named to assist Roy on the outside group. Meanwhile all present would give some thought to an appropriate name for this advisory staff.

A
ALEXANDER P. BUTTERFIELD

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February 6, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Meeting in the President's Office with Congressman Charles M. Teague (R-Calif.) ... (4:20-4:30 p. m.)

While the President was sitting in front of the fireplace -- in discussion with Roy Ash, Bob Haldeman and Alex Butterfield -- Dwight Chapin came into the oval office to say that Congressman Charles Teague was outside, about to depart for the airport, and most anxious to see the President right away, for only a few minutes, to brief him on the Santa Barbara oil spill and associated problems. Realizing what the visit meant to Teague and his California constituents the President readily consented. He excused Ash, Haldeman and Butterfield (all of whom moved into the President's sitting room ... out of sight) and asked that the press photographers be alerted.

The Congressman sat to the President's left -- on the same couch -- while Ron Ziegler stood nearby and some 15-20 photographers recorded the first few minutes of the meeting. Congressman Teague first gave the President a quick rundown on the seriousness of the oil flow into the Santa Barbara channel. Then, respectfully, he made three requests: (1) That all drilling in the channel be stopped immediately; (2) That the President issue orders to all military installations in the area to make men and equipment available for cleaning up the oil as quickly as possible and for helping generally to minimize damages and dangers; and (3) That the President consider officially declaring the Santa Barbara bay region a disaster area.

The President made it clear to Congressman Teague that he was very interested in the facts presented and that he fully understood the gravity of the situation. He said additionally that he would take all of Teague's requests under immediate consideration.

Congressman Teague thanked the President for seeing him without prior notice and left the office.

ALEXANDER P. BUTTERFIELD

February 7, 1969

MEMORANDUM FOR: HERB KLEIN

Subject: Notes from the President

The President thought the attached article by Ted Lewis would be "good for a Klein reprint."

ALEX P. BUTTERFIELD

February 7, 1969

MEMORANDUM FOR: HERB KLEIN

Subject: Notes from the President

While reviewing media reaction to his February 6th press conference, the President focused on the following comments:

"Reviews of the session ranged from 'great' to 'tremendous'. Frank Reynolds was beyond himself in praise. He said that there is one quality that the American people want in their President and that is a man in charge -- a man who must be the Chief Executive (this is a recurring theme in press reports). The President is such a man: 'Self confidence with no arrogance crackled in the East Room today.'"

He then jotted in the margin this comment, addressed to you:

"How about some non-obvious letters to editors?"

ALEXANDER P. BUTTERFIELD

cc:
Jim Keogh

February 6, 1969

MEMORANDUM FOR: COLONEL J. B. HUGHES, USAF
Armed Forces Aide to the President

Subject: Personnel Request
(Miss Ruth Goodwin - OSD/DOD)

This office wishes to employ, in the Grade of GS-11 on detail from the Department of Defense, Miss Ruth Goodwin, who is currently in the Office of the Military Assistant to the Deputy Secretary of Defense.

Miss Goodwin will be a secretary-stenographer in the Immediate Office of the President, working jointly for Messrs. Haldeman and Butterfield.

We would appreciate it if her reporting date can be fixed on or before February 24, 1969.

Thank you.

H. R. HALDEMAN

cc: MR. HOPKINS

— written by APB
Feb 6, 1969 —

February 7, 1969

PERSONAL

MEMORANDUM FOR

SECRETARY OF COMMERCE

Maury:

This is just a quick "out of channels" line to let you know that the President was very pleased with your "inventory of problems inherited from the previous Administration." He made the open comment that it was a very good job, and that he hoped the other Cabinet officials will do as well.

Alexander P. Butterfield
Deputy Assistant to the President

PERSONAL

February 7, 1969

MEMORANDUM FOR: BUD WILKINSON

The President was very pleased with your February 3rd memo concerning the Administration's approach to youth programs. He focused particularly on the underlined sections, and on the first sentence of paragraph 5.

ALEXANDER P. BUTTERFIELD

Determined to be an
Administrative Marking
Not National Security Information
By JWS NARA Date 3/17/2016

February 7, 1969

CONFIDENTIAL

MEMORANDUM FOR

THE POSTMASTER GENERAL

The President wanted the attached material sent to you right away.

By his direction copies are being sent also to Secretaries Mitchell and Finch.

Alexander P. Butterfield
Deputy Assistant to the President

CONFIDENTIAL

Determined to be an
Administrative Marking
Not National Security Information
By JS NARA Date 3/18/2016

CONFIDENTIAL

February 7, 1969

MEMORANDUM FOR

THE ATTORNEY GENERAL

The President wanted the attached material sent to you right away.

By his direction copies are being sent also to Secretaries Blount and Finch.

Alexander P. Butterfield
Deputy Assistant to the President

CONFIDENTIAL

Determined to be an
Administrative Marking
Not National Security Information
By 145 NARA Date 3/18/2016

February 7, 1969

CONFIDENTIAL

MEMORANDUM FOR

SECRETARY OF HEALTH, EDUCATION AND WELFARE

The President wanted the attached material sent to you right away.

By his direction copies are being sent also to the Attorney General and the Postmaster General.

Alexander P. Butterfield
Deputy Assistant to the President

CONFIDENTIAL

February 7, 1969

PERSONAL AND CONFIDENTIAL

MEMORANDUM FOR

THE SECRETARY OF STATE

The President asked that the attached letters, both signed by Senator Strom Thurmond, be sent to you for your information.

Alexander P. Butterfield
Deputy Assistant to the President

Enclosures

CONFIDENTIAL

Determined to be an
Administrative Marking
Not National Security Information
By JWC NARA Date 3/8/2006

February 7, 1969

~~CONFIDENTIAL~~

MEMORANDUM FOR

THE ATTORNEY GENERAL

The attached confidential two-page note was sent to us through a member of the Cabinet who received it from a prominent newspaper publisher whose paper strongly supported President Nixon. It was written by a former principal aide of Robert Kennedy and, of course, must be considered in that light. On the other hand, it is apparently worthy of some careful consideration.

The President asked that it be sent to you, in confidence, for your information.

Alexander P. Butterfield
Deputy Assistant to the President

Enclosure

~~CONFIDENTIAL~~

February 8, 1969

MEMORANDUM FOR

Lieutenant Commander Larson, Naval Assistant to the
Armed Forces Aide to the President

Subject: Frank C. Busbee

It has just been brought to my attention that an individual who calls himself Frank C. Busbee is causing some degree of general suspicion at Bolling Air Force Base. With the thought in mind that you might want to pass this case on to the OSI, I am listing below all of the allegations precisely as they were put to me:

- Name - Frank C. Busbee
- Living at Bolling BOQ and carrying Reserve officer's (red) ID card.
- ID card photo indicates age approximately 38-40 whereas individual appears to be approximately 50-52.
- Running up bills at BOQ and Officers' Mess.
- Claims to be in Washington area on business, i.e., serving on a "joint services project concerning morale and physical fitness under the auspices of the Executive Office of the President."
- Has applied to the Air Force Aid Society for a loan with which to "partially underwrite this joint services project."

I have checked with Bud Wilkinson's office and learned that there is no "Frank C. Busbee" working within the Executive Office of the President...nor is there any morale and physical fitness program per se.

Alexander P. Butterfield
Deputy Assistant to the President



February 11, 1969

MEMORANDUM FOR: BOB HALDEMAN

Subject: Appointments with Cabinet members (to be in Bryce Harlow's office)

John Whitaker has made the following appointments, at times and dates indicated:

FEBRUARY 12TH (WED)

9:30 a.m.	Laird
10:30 a.m.	No one yet - <u>probably</u> Kennedy
12:00 noon	Stans
3:00 p.m.	Shultz
4:00 p.m.	Hardin
5:15 p.m.	Finch

FEBRUARY 13TH (THUR)

9:00 a.m. Blount

John admitted that this wasn't the best schedule in the world, but he said that it represents the best he could do on such short notice. His full report will be in to you within 2 hours.

ALEXANDER P. BUTTERFIELD

February 11, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Mid-morning meeting in the Cabinet Room with Attorney General Mitchell and the Executive Committee of the National Association of Attorneys General (10:15 - 10:45)

The President and his visitors sat around the Cabinet Room conference table.

After personal introductions, Mr. Arthur Sills - Attorney General for the State of New Jersey, and spokesman for the group - opened the discussion by telling the President that the prime purpose of their call was to make known to him those items of chief concern to State Attorneys General. In this context, Mr. Sills mentioned the following two problem areas:

(1) The gradual but steady pressures, or trends, in many states to split the authority of the A.G.'s, i.e., to set up Justice Departments separate from the A.G.'s. This has already been done in four states; and

(2) the apparent indifference to State A.G.s' problems by the Federal Government.

The President informed the group very candidly that he was generally sympathetic, that he was most willing to assist wherever possible, and that he would follow any recommendations put forth by Attorney General Mitchell. General discussion ensued, and concerned other problem areas, such as: non-uniform crime reporting; lack of moral and financial support by the Federal Government; inadequate police academies and other such training facilities; and the failure on the part of state legislators to move ahead in appropriating money to improve law enforcement systems.

Before the meeting came to a close, the President spoke to the group along these lines: We will try a few new techniques here

in the District of Columbia in the hope that these things will set good examples on down the line - but if the liaison between State A.G.'s and the Federal Government is to be meaningful, the cooperative effort must work both ways, i.e., up and down. For instance, riots in the cities, demonstrations on university campuses, etc. are national problems which we are constantly "studying." But I should think that this group could help tell us how to handle such events as these. Also it would be well to get cities and counties in on this, to work through and with State Attorneys General just as State Attorneys General will be working with and through Attorney General Mitchell. We'll provide the ^{moral} ~~actual~~ support you need, and we'll come in with some Federal funds; but let's keep in mind the fact that there are limitations to what the Federal Government can do. The kinds of crimes which are rampant today are not the kinds of crimes which the Federal Government can put a stop to. That job is up to the states. The President added that he wished to see a continuing cooperative effort with State A.G.'s, and that he believed the coming Governors' Conference would be a most appropriate forum in which to air the entire topic.

After Mr. Sills thanked the President for his time and interest, press photographers were allowed in for 2-3 minutes.

ALEXANDER P. BUTTERFIELD

February 12, 1969

MEMORANDUM FOR

THE SECRETARY OF HEALTH, EDUCATION,
AND WELFARE

Subject: Notes from the President

In the President's February 12 news summary there was a section on Welfare which read as follows:

"A film report on the welfare demonstration in Columbus, Ohio was followed by Huntley's observation that everyone finally seems to be getting the picture. Welfare is a mess and something must be done soon."

With reference to this extract, the President said that by the end of this week he wanted a report from ^{the} Urban Affairs Council (Mr. Moynihan) and you as to what the Administration will do and say in the near future on this subject.

Thank you.

Alexander P. Butterfield
Deputy Assistant to the President

Similar memo to Mr. Moynihan

February 12, 1969

MEMORANDUM FOR: DR. BURNS

Subject: Notes from the President

This morning, while reviewing a summary of recent news and TV items, the President focused on a resume of Tuesday evening's CBS documentary concerning the situation in American mining, after the tragedy in Farmington, West Virginia. The documentary highlighted the dangers of the mining occupation and the general ill health of miners, but it did not come out in support of any specific remedies. As the story was told, the search for a scapegoat for mining disasters has led to industry, labor unions and the Government. Toward its conclusion the documentary points out that because industry has been reluctant to act, and mining unions have lacked the vigorous spirit of the "John L. Lewis days", Government holds out the only hope for fast action; and that the Nixon Administration's concern, as expressed by the President and Secretary Hickel, seems timely and compassionate.

With reference to this general topic (the plight of the miner), the President addressed the following question to you: "Arthur -- what is our program? "

ALEXANDER P. BUTTERFIELD

February 12, 1969

MEMORANDUM FOR: PAT MOYNIHAN

Subject: Notes from the President

In the President's February 12 news summary there was a section on Welfare which read as follows:

"A film report on the welfare demonstration in Columbus, Ohio was followed by Huntley's observation that everyone finally seems to be getting the picture. Welfare is a mess and something must be done soon."

With reference to this extract, the President said that by the end of this week he wanted a report from Secretary Finch and the Urban Affairs Council as to what the Administration will do and say in the near future on this subject.

Thank you.

ALEXANDER P. BUTTERFIELD

- Similar memo to Secretary Finch

PERSONAL - CONFIDENTIAL

February 12, 1969

MEMORANDUM FOR

THE SECRETARY OF HEALTH, EDUCATION,
AND WELFARE

Subject: Notes from the President

The President would appreciate your reporting to him by February 17 (without Mr. Allen present) on the Justice Department's suit against the Houston school system, and the total problem concerning a new plan to achieve a racially desegregated school system.

Thank you.

Alexander P. Butterfield
Deputy Assistant to the President

PERSONAL - CONFIDENTIAL

February 13, 1969

Mr. Emery L. Bryan
Mountain Lake
Lake Wales, Florida 33853

Dear Mr. Bryan:

This is just a short note to tell you that I appreciated receiving -- and read with interest -- your thoughts concerning the State of Maine's application to establish a Foreign-Trade Zone in Portland and a sub-zone in Machiasport. You may rest assured that the matter will be given most careful attention.

Sincerely,

Alexander P. Butterfield
Deputy Assistant to the President

February 13, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Early afternoon meeting in the Cabinet Room with
Dr. DuBridge and the National Science Board
(2:05 - 3:15)

The President, the Vice President, and the Science Board members sat around the Cabinet Room conference table.

After personal introductions, Board Chairman Dr. Phillip Handler opened the discussion by thanking the President for his recent approval of a 10 million dollar increase in the NSF's expenditure ceiling and explaining the stabilization affects which the additional allocation will provide. In a brief supplemental statement Dr. Handler said that approximately 12% of the Government's total expenditure for basic research in all institutions and industries is funded through the NSF; and of academic research alone, i.e., excluding all basic research in industry and other laboratories, the NSF supports about 17%. Dr. Handler expressed the Science Board's hope that beginning in FY '71 the 12% figure could be raised to 25% and the 17% figure could be raised to around 30%. The Board members felt strongly that more of the Government's total expenditure for basic research should be funneled through the NSF, for stability purposes.

Then Dr. Handler spoke of the new directions in which the NSF hopes to direct its total program. He mentioned: (1) creating special university campus groups to solve specific problems; (2) the multi-discipline system in universities; (3) what the NSF can do in the educational field in foreign countries; and (4) how the NSF works with AID in "AID countries", and how it works without AID in "non-AID countries." The President said that he would support the multi-discipline system; also any programs which had the same basic mission as the old Point-Four Program. He added that he thought this was an area (educational assistance to foreign countries) in which we should give much emphasis.

Then Dr. Leland Haworth spoke. In addressing himself to the budget, he said that the NSF did not plan to ask for any more money for FY '70, that the 500 million dollars to be allotted should be adequate. He reiterated, however, the Board's hope that some increases would be forthcoming for FY '71. He stressed the point that where funds are tight only immediate and known programs receive attention, and that as a result the long-range programs (many of which may be extremely important, even vital) suffer. Then, as a matter of interest, he added that 80% of the total expenditures made in any one year are actually fiscal obligations made in previous years. Dr. Haworth touched on attitudes against science, and said that he hoped the President would do all possible to resist the attempts of certain elements to take away things which benefit science and education. The President said that he understood the Board's concern; and as the subject turned to "the conduct of students on campus", the President said that he thought getting respectful hearings on campus for renowned speakers was a very important goal. He said that many distinguished citizens whose talks would be of great value to students no longer accept college campus speaking engagements due to the many instances of uncontrolled, rude, and disrespectful audience behavior. The President then reviewed more of his thoughts on such matters: "You should try to get across to students that disrespectful behavior deprives them of a great many outstanding speakers. Couldn't we mobilize the peace forces ... get them to speak up? And what about these requests for setting up departments for African studies? This seems easy. Is it? What are the problems?"

In response to the President various members of the Board said that efforts to mobilize the peace forces had already been initiated, and that there were a number of hopeful signs. As for setting up departments for African studies, the problems revolved around teacher qualifications and curriculum development.

The President then asked about the wisdom of lowering standards for the purpose of taking in (and thereby benefiting) more Negroes. One of the Board members agreed that whereas degrees cannot be given out freely, "extra help" can be given. Someone cited, by example, the fact that recently the University of Illinois took in 560 "special" students and by the end of the school year 380 were "out of probation."

Having extended the meeting some thirty minutes due to his interest and enthusiasm, the President concluded with these rather general remarks: (1) I have told Dr. DuBridge that I would like to see a meeting of this type, with this group, several times a year; and that I would hope to be included. We want to get all the suggestions we can. (2) I would like very much to see you people develop a 4-5 year program for projecting NSF funds after FY '71. (3) I think that with regard to AID we have a real chance for a breakthrough working with Hannah. (4) Nelson Rockefeller will be visiting Latin America between April and July of this year. I can almost guarantee that his report will reflect many and various needs for educational assistance, and I would suggest that you people start coming up now with some programs in answer to those needs. I strongly believe that educational assistance can be a new and vital direction for our foreign aid program, especially in Latin America.

In his closing statements the President said that he had requested Dr. DuBridge to be his prime point of contact with the National Science Foundation. He also announced that he had asked Dr. DuBridge to chair a (hopefully small) Cabinet Committee on Environment, and that he had added the NSF to Secretary Finch's Inter-Agency Review Committee on Education.

ALEXANDER P. BUTTERFIELD

February 13, 1969

MEMORANDUM FOR: MR. ROBERT ELLSWORTH

Subject: The Machiasport Oil Case

In that you and your staff are already involved in oil import studies, I feel certain that your judgments concerning the Machiasport matter would be not only appropriate but invaluable in determining the President's eventual policies for resolving this and similar issues. I would be most appreciative, therefore, if you would assume staff responsibility for looking further, and closely, at the Machiasport question -- to include all of its implications -- and forward to me by the close of business on February 18 your recommended courses of action.

As an assist to your efforts, I am attaching an outline of most of what transpired during a February 4th meeting between the President and Secretaries Kennedy, Hickel, and Stans.

Thank you.

ALEXANDER P. BUTTERFIELD

cc: Mr. Ehrlichman

February 13, 1969

MEMORANDUM FOR: MR. HARLOW

Subject: Notes from the President (action item)

I am sure you read the recent news article concerning the travel grants and study awards presented to eight former RFK aides by the Ford Foundation. According to Wright Patman's small business sub-committee (which is conducting investigations of foundations), the total monetary value of these eight awards and grants was \$131,069.

With regard to this news item, the President addressed this question to you:

"Bryce - Why doesn't one of our Republican Senators like John Williams take on this kind of stuff? "

ALEXANDER P. BUTTERFIELD

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

February 13, 1969

MEMORANDUM FOR: MR. HERBERT KLEIN
MR. CHARLES WILKINSON

Subject: Notes from the President

Recently, ABC presented James Jackson Kilpatrick in a five-minute editorial commentary on President Nixon's first three weeks in office. Speaking for America's "conservatives", Kilpatrick began, "We have had precious little to smile about." If President Nixon believes the "Russians have changed their spots, he ought to go back to the kitchen", said Kilpatrick. It has been only three weeks, but the conservatives are already asking, "What's he done for us lately?"

(The surprising thing about this commentary is that it reflects a radical shift from the tone of Kilpatrick's previous columns.)

With regard to this reported discontent among the conservatives, the President said that it might be a good project for the Five O'Clock Group to see and reassure some of these types on an individual basis, e.g., mention Mitchell and wire-tapping, conservative economic policy, etc.

Since the President made these comments, Pat Buchanan has submitted an excellent, and far more detailed, report on this same subject. It is without question a matter of considerable concern. If it truly represents a "trend", it must be countered immediately.

I would suggest, in response to this memorandum, a brief outline of your proposed courses of action.

Thank you.

A
ALEXANDER P. BUTTERFIELD

cc: Mr. Keogh

February 13, 1969

MEMORANDUM FOR: DR. KISSINGER

Subject: Notes from the President (action item)

A recent Buckley column highlighted a Milton Freidman scheme which calls for a "cut-off" date, after which the U.S. would send no more draftees to Viet Nam.

Freidman believes that our continuing to fight the war with "volunteers only" would take the wind out of much of the anti-war rhetoric.

The President asks that you "get Secretary Laird's comments on this intriguing idea." (He added that he was in no particular hurry for your response.)

ALEXANDER P. BUTTERFIELD

February 14, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Late afternoon meeting in the Cabinet Room with
Mr. Moynihan and the Civil Rights Commission
(4:15 - 5:05)

The President and his visitors sat around the Cabinet Room conference table.

After personal introductions, Chairman John Hannah gave a quick rundown on the Commission's history and cited the kinds of projects in which the Commission had been involved. He said that approximately 75% of the Commission's total recommendations over an eleven year period had come into being despite the fact that many of them had been scoffed at by the general public when initially recommended. He presented to the President five of the Commission's published reports on various aspects of civil rights. He also gave the President copies of separate reports which the Commission had just recently given to each Cabinet member. These reports were essentially "appraisals" of the civil rights problems within the Departments.

Following Hannah's remarks, each member around the table gave the President some additional insights into the tasks and accomplishments of the Commission - e.g., there are civil rights advisory committees in each state; there are still a great many needs in the area of improved housing; in some of the ghetto areas over 60% of the "heads of households" are women; many Federal programs are not doing what they say they are doing; the Commission has a statutory operating fund limitation of \$2,650,000; the Commission has a staff of approximately 130 employees, however it is authorized some 150; the members are convinced that the paramount civil rights need today is not additional legislation, but sustained effort to implement the civil rights laws already on the books; the

members are anxious to stimulate action at the local levels; the Commission is anxious to provide inputs to the formulation of Administration policy; and, the Commission hopes to work closely with the Council on Urban Affairs. Additionally, Commission members brought out in their conversations a number of statistics which interested the President. He asked Mr. Moynihan to get these statistics down on paper and bring them to his attention later.

The President extended the meeting beyond the allotted time. He spoke of the coming conference on Mexican-Americans and asked the Commission to collect all the material it could on this subject, as well as a list of those things which it believed should be attended to on a priority basis. With regard to the Mexican-American conference he hoped that the Civil Rights Commission could: (1) get together facts; (2) itemize things which should be attended to; and (3) recommend the directions the Administration should take in solving the problems of Mexican-Americans. The President also mentioned Puerto Ricans and American Indians. Mr. Moynihan pointed out that the Indians indeed have problems which must be faced up to. He said too that the Mexican-Americans are really a "conquered people", whereas Puerto Ricans are "immigrants" whose problems are primarily local ... confined chiefly to Chicago and New York.

At approximately mid-session Mr. Hannah mentioned the fact that Maurice Mitchell's appointment to the Commission (a recess appointment by LBJ) had not yet been confirmed by the Senate. The President indicated quite clearly his willingness to assist, and asked me to refer the matter to Bryce Harlow.

Toward the end of the meeting Mr. Hannah spoke up in Dr. Garcia's behalf, and openly asked the President to allow Garcia to stay on, but the President remained noncommittal.

ALEXANDER P. BUTTERFIELD

February 15, 1969

MEMORANDUM FOR: MR. MOYNIHAN

Subject: Notes from the President

As you may recall, the President was genuinely interested in the various statistics brought out by members of the Civil Rights Commission at yesterday's meeting in the Cabinet Room - especially those cited by Dr. Garcia and Father Hesburgh.

This is just a reminder to you that the President wanted to see a general review of these and other such statistics, on paper, at your convenience. (I would suggest within the first week after his return from Europe.)

Thank you.

ALEXANDER P. BUTTERFIELD

February 15, 1969

MEMORANDUM FOR: BRYCE HARLOW

Subject: Maurice Mitchell, Chancellor, University of Denver
(Jewish. Independent.)

As you may know, the Civil Rights Commission is composed of six members who serve at the pleasure of the President. They are paid \$75.00 per day, and no more than three of them may be of one political party ... although, in theory, all could be "Independents." The present members are: John A. Hannah, President of Michigan State University (White, Protestant. Republican); Theodore M. Hesburgh, President of Notre Dame University (White. Catholic. Republican); Robert S. Rankin, Professor of Government, Duke University (White. Protestant. Democrat); Frankie M. Freeman, Lawyer, St. Louis (Negro. Democrat); Maurice Mitchell, Chancellor, University of Denver (Jewish. Independent); and, Hector P. Garcia, Physician, Corpus Christi, Texas (White, Catholic. Democrat).

Mitchell, the subject of this memorandum, is the only "member" whose appointment (a recess appointment by LBJ) has not been confirmed by the Senate. It is my understanding that the matter is currently in the hands of Senator Eastland and/or Senator Allott.

Because the President has made clear to me his desire to see Mitchell's appointment approved, I am passing the issue on to you with the hope that you can end the delay and gain for Mitchell whatever Senatorial favor is necessary.

The President asked also that you and I keep in close touch on this one.

Thank you.

ALEXANDER P. BUTTERFIELD

February 17, 1969

MEMORANDUM FOR: MR. HARLOW

Subject: Notes from the President (Action Item)

Today, in the President's news summary, there was a piece concerning the writings of James J. Kilpatrick. It mentioned Kilpo's pointing out recently that four weeks of the new Administration is long enough "to foster a sense of unease on the conservative right. Out with it: Mr. Nixon, thus far, disappoints." Kilpo went on to say that the judgment is tentative, subject to reversal as time runs on. The main concerns, however, are: (1) no effort to root out LBJ-types in the bureaucracy; (2) Dr. Allen; (3) Secretary Finch; (4) The NPT; (5) failure to move toward dismantling at least a part of the welfare house that Lyndon built; (6) Moynihan; and (7) Otto Otepka. Kilpo admits that four weeks don't fix a President's course... but he goes on to say that the hungry conservatives have been waiting politely since November to be fed, and that it is high time the President threw them a bone.

With regard to the above, the President would like for you to "Give Kilpo a good backgrounder."

ALEXANDER P. BUTTERFIELD

February 17, 1969

MEMORANDUM FOR: THE STAFF SECRETARY

Subject: Notes from the President (Action Item)

In this morning's news summary, the President read that "Pistol Pete" Maravich of LSU had continued his scoring assault and had just broken the NCAA scoring record for a college junior. The news item went on to say that Maravich had scored over 50 points on three separate occasions during the past week.

In that Maravich was a Nixon supporter and a member of the Youth for Nixon Student Advisory Board, the President would like a note of congratulations sent to him... with the salutation reading: "Dear Pete".

Thank you.

ALEXANDER P. BUTTERFIELD

February 17, 1969

MEMORANDUM FOR: MR. MOYNIHAN

This is merely a reminder that during his meeting with you and the Civil Rights Commission on February 13th, the President asked the Commission members to assist the Administration in properly preparing for the coming conference on problems of the Mexican-Americans. He asked specifically for these things: (1) all pertinent facts; (2) a list of things which the Commission members believe should be attended to on a priority basis; and (3) recommended courses of action.

The President would like for you to coordinate this effort and see to it that the requested material is completed and brought to his attention at least 10 days prior to commencement of the conference.

Thank you.

ALEXANDER P. BUTTERFIELD

February 17, 1969

MEMORANDUM FOR: DR. BURNS

Subject: Notes from the President (action item)

As you will notice on your cover memorandum of February 14 (attached), the President has asked what specific actions are required relative to the Task Force Report on Foreign Trade Policy.

ALEXANDER P. BUTTERFIELD

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

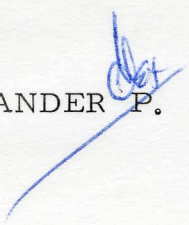
February 17, 1969

MEMORANDUM FOR: MR. KEOGH

After reviewing your compilation of quotes from editorials and columnists on the Inaugural Address, the President indicated his interest in seeing a similar compilation of the "best foreign quotes."

I would hope that most of this material is on file someplace nearby, quite possibly at State, so that you can have at least a Western Europe sampling back to this office by the close of business on February 20.

Thank you.


ALEXANDER P. BUTTERFIELD

cc:
Mr. Ehrlichman
Mr. Klein

February 17, 1969

MEMORANDUM FOR: DR. KISSINGER

Subject: Notes from the President (Action Item)

On the morning of February 10, Governor Claude Kirk called the office and asked Rose Mary Woods to relay to the President the fact that he (Kirk) would like very much to be part of Governor Nelson Rockefeller's tour of South America. . . because "Florida feels it should be the hemisphere center of things that go on in South America". Kirk also mentioned the fact that he has a beautiful Brazilian wife who can speak the language and "knows all of those people very well".

The President focused on this item only this morning and asked that you pass the information on to Governor Rockefeller. He advised that you let him (Rockefeller) handle Kirk, adding that he would guess that Rockefeller would not want to have another governor along.

Thank you.

ALEXANDER P. BUTTERFIELD

MEMORANDUM

THE WHITE HOUSE

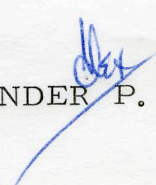
WASHINGTON

February 17, 1969

MEMORANDUM FOR: MR. KLEIN
MR. ZIEGLER
MR. EHRLICHMAN

Having received and reviewed the compilation which Jim Keogh prepared on quotes from editorials and columnists on the Inaugural Address, the President has asked, "What distribution is planned?".

I would suggest your preparing a coordinated response to this query and returning it to the Staff Secretary by 2 p.m. on February 20.


ALEXANDER P. BUTTERFIELD

cc:
Mr. Keogh

February 17, 1969

MEMORANDUM FOR: THE PRESIDENT'S FILE

Subject: Mid-morning meeting in the Cabinet Room
with the Urban Affairs Council (10:00 - 11:10)

Also present: Members of the Steering Committee of the Urban Coalition, including John Gardner, Chmn, Urban Coalition and former Sec HEW; Bayard Rustin, Exec Dir A. Phillip Randolph Institute, N. Y. and member Urban Coalition steering committee; Andrew Heiskell, Chmn Board of Time, Inc., and member Urban Coalition steering committee and executive committee; James H. J. Tate, Mayor of Philadelphia and steering committee member; Max M. Fisher, Chmn Board of Fisher-New Center Company, Detroit, and member New Detroit Committee; Arthur Flemming, Pres Nat'l Council of Churches, Pres Macalester College, St. Paul, Minnesota, member Urban Coalition steering and executive committees, also former Sec HEW; Frederick Close, Chmn Board of Aluminum Company of America, Pittsburgh, and steering and executive committee member; Walter Reuther, Pres United Auto Workers of America, Detroit, and steering and executive committee member; Joseph Allen, Pres McGraw-Hill Publ Co. Inc, member of the steering and executive committees; M. Carl Holman, Vice Pres for program development of the Urban Coalition

Every seat in the Cabinet Room was filled as Mr. John Gardner, Chairman of the Urban Coalition, opened his presentation to the President and the Urban Affairs Council. Mr. Gardner described the Urban Coalition as a volunteer citizens' network, the under-

lying principles of which are "grass roots leadership" (linked to a national network) and "coalition" (collaborative action by leaders from all segments of the community...business, city hall, labor, minority groups, religion, etc.). He said that at the present time there are 42 local coalitions, a National Steering Committee, and national task forces involving all segments of the private sector. The Coalition tackles every kind of urban problem - poverty, housing, jobs, education, economic development, law enforcement, transportation, welfare, civil rights, health, etc. Particularly interesting to the President and the UAC members were the courses of action advocated by the Urban Coalition for at least partly remedying most of these problems: e.g., "to arrest urban drift, we need a comprehensive national urban policy covering land use, population movement, ghetto dispersal, and related issues; to create jobs and opportunities, we need legislative and administrative measures to coordinate existing manpower programs, adequate funding of existing job training programs, an intensified effort to open up new public and private work opportunities, subsidies to expand public service employment, and a strengthening and expanding of EDA and SBA programs for minority entrepreneurs."

Mr. Gardner also talked about ways and means to combat poverty, with special emphasis on the idea of establishing Federal welfare standards. And toward the goal of improving "inner city education," he advocated expansion of pre-school programs and the Teacher Corps.

Subsequent to this there was some general discussion of the paramount need to simplify procedures and accelerate decisions. Top officials must keep constant pressure on the technicians to produce results.

With what seemed to be unanimous agreement that the Urban Coalition serves a very useful purpose, Mr. Gardner reviewed various methods by which the Administration could assist. He encouraged senior officials of the Administration to express publicly, at every opportunity, their support of the Coalition...and to urge others to support it. He likewise solicited more active interest and support by UAC members, and even suggested that the President hold a near-future meeting at the White House during which Steering Committee personnel and perhaps 100-150 distinguished businessmen might exchange ideas and work out some worthwhile private sector initiatives.

The meeting was relaxed and informal - with all attendees feeling completely free to participate and raise questions as they came to mind.

The President readily agreed to the idea of a large White House meeting - "possibly a dinner" - toward the end of March or April... "about two months from now." He asked the staff members present to lay tentative plans for such an affair. The President would address the gathering and several of the Cabinet members (to be designated) would make brief remarks.

The President asked Herb Klein (who was sitting in on the meeting) to send a directive to all Cabinet officers suggesting that whenever they are speaking about, or discussing, the problems of our cities they endorse the efforts of the Urban Coalition to bring the voluntary sector into greater social involvement. Herb Klein was asked also to suggest endorsement support to friendly members of Congress who have special interests in urban affairs.

Finally, the President asked Mr. Moynihan to fill in John Gardner, on a confidential basis, as to results of future meetings of the UAC... particularly with regard to the areas into which we are moving.

At the conclusion of the meeting, Mr. Gardner mentioned to Pat Moynihan that in more than three years of attending Cabinet Room meetings he had never heard so much "open conversation." He said that "an utterly different atmosphere" had been created.

ALEXANDER P. BUTTERFIELD

February 17, 1969

MEMORANDUM FOR: THE PRESIDENT

Subject: Status report on the Roy Ash ^P Project

This morning I met briefly with Roy Ash who was in town on Litton business with the Navy. This is where we stand at present:

(1) We have decided to name the organization

The President's Council on Organization and Management.

(2) We have decided to go for five "outside" members rather than for three...so that if in the final group of selectees there are two from California or two from industry that fact will appear less obvious and certainly less objectionable.

(3) Just as Roy was starting to make contact with the individuals whose names we reviewed, and agreed to, last week, the Willie Mae Rogers fiasco hit the news. That event, plus the fact that Litton has just entered into a billion dollar contract with the Navy (to be announced by the Navy within 2-3 weeks), caused

Roy to pause and reconsider the wisdom of his making known to prospective cohorts his own role as Chairman of the group at a time when we might not want to chance more adverse publicity. This thought led Roy to pose three options concerning his participation:

First Option: We proceed, as planned - using Roy as we discussed previously - and take whatever lumps come our way as a result.

Second Option: We allow Roy to continue his participation, but strictly as an ex officio member, i.e., lying low and keeping well out of sight.

Third Option: We no longer consider Roy's participation; instead, we line up a new Chairman - someone like Franklin Murphy - and start all over with Murphy doing the recruiting.

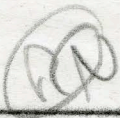
Bob, John Ehrlichman, and I are in agreement that the Second Option should be eliminated in that it risks publicity far more damaging than any which might result from following the First Option. Of the remaining options, I recommend that you select the First,

-3-

knowing how much it means to the program to have Roy involved...
especially at the outset. If you agree I will call Roy tonight and
by morning we will be off and running.

ALEXANDER P. BUTTERFIELD

Agree



Disagree

See me

February 18, 1969

MEMORANDUM FOR: DR. DUBRIDGE

Lee:

Many thanks for the space photos which you sent to the President on February 17th. He had not received a set previously.

Alexander P. Butterfield