

OFFICE OF THE PRESIDENT-ELECT

Richard M. Nixon

WASHINGTON, D.C.

December 24, 1968

Honorable Robert Taft, Jr.
United States House of Representatives
Washington, D. C. 20515

Dear Bob:

I have now set up shop in the Transition headquarters, Federal Building #7, corner of 17th and H Streets, N. W., Washington, D.C. While it will be necessary for me to divide my time between the Capital and New York until January 20, my associates -- Ken BeLieu and Bill Timmons, both "Deputy Assistants for Congressional Relations" -- will operate from the temporary Washington office. Ken will be concentrating on Senate matters, and Bill on House matters. Please call on them if they can be helpful in any way during this governmental hiatus.

The D. C. office switchboard is 395-2000 and the New York number is (212) 421-3100.

Hope to see you soon.

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH:kb

December 24, 1968

Hon. Robert Taft, Jr.
Member of Congress
House Office Building
Washington, D.C. 20515

Dear Bob:

This acknowledges with appreciation your letter of December 14, addressed to President-Elect Richard Nixon, extending your congratulations to him on the successful result of his campaign.

I understand that Mr. Nixon has already written you expressing his own pleasure with your re-election, and I know he is especially appreciative of the outstanding work you did with the Truth Squad.

I enjoyed our chat in New York recently, just prior to your trip abroad, and I look forward to working with you in many good causes during the 91st Congress.

Sincerely,

William E. Timmons
Deputy Assistant

ROBERT TAFT, JR.
1ST DISTRICT, OHIO

COMMITTEE:
FOREIGN AFFAIRS

DISTRICT OFFICE:
754 U.S. POST OFFICE AND COURT HOUSE
CINCINNATI, OHIO 45202
TELEPHONE: 684-3285

H. H. WESTBAY
ADMINISTRATIVE ASSISTANT

Congress of the United States
House of Representatives
Washington, D.C. 20515

December 14, 1968

#12-65

The Honorable Richard M. Nixon, President-Elect
450 Park Avenue
New York, N.Y. 10022

Dear Mr. President-Elect:

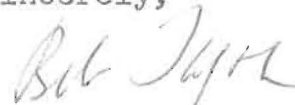
Many thanks for your kind note of December 5th congratulating me on the outcome of the House election here. May I repeat again my own congratulations and say that I am delighted with the opportunity that we will have to serve in the cause of good government.

The efforts of the Truth Squad were most interesting and challenging, and I am glad I could participate.

While I am about to embark on a trip overseas for the Foreign Affairs Committee, I will look forward to seeing you in Washington after my return.

Best wishes for a Merry Christmas and a most successful New Year.

Sincerely,



Robert Taft, Jr.

RTJr:ps

December 18, 1968

Hemming

Honorable Robert Taft, Jr.
United States House of Representatives
Washington, D. C. 20515

Dear Bob:

Thanks very much for your December 11 letter concerning William E. Lewis, who is interested in transferring to the White House Mail Room.

I appreciate your interest in this matter and have put your comments on the appropriate hands hereabouts; most assuredly he will be given the attention you rightly expect. I certainly hope something can be arranged.

With warm regard,

Sincerely,

Bryce M. Harlow
Assistant to the
President-Elect

BNH:ph

December 20, 1968

FLANIGAN
BNH APPLIC.

Honorable Fletcher Thompson
United States
House of Representatives
Washington, D. C. 20515

Dear Fletch:

Our friend -- now the President-Elect -- has asked me to express his appreciation for your December 6 salute to C. Shorty Lorentzson for federal employment.

Most assuredly Shorty's experience and ability will be carefully considered as the new line-up develops; your enthusiastic endorsement will, of course, mean a great deal in all deliberations, and we are grateful for your interest in the formation of the Administration.

With cordial regard,

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH:ph

January 17, 1969

Honorable Burt L. Talcott
United States House of Representatives
Washington, D. C. 20515

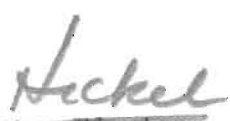
Dear Burt:

Thanks very much for your hearty endorsement of Mr. Floyd E. Dominy as Commissioner of the Bureau of Reclamation. Your January 9 wire to the President-Elect is a glowing accolade and will weigh heavily on those screening candidates for policy positions in the new Administration. I know Mr. Dominy will receive thoughtful consideration.

Sincerely,

William E. Timmons
Deputy Assistant

WET:kmh


bcc: Peter Flahigan

ROBERT TAFT, JR.
1ST DISTRICT, OHIO

COMMITTEE:
FOREIGN AFFAIRS

DISTRICT OFFICE:
754 U.S. POST OFFICE AND COURT HOUSE
CINCINNATI, OHIO 45202
TELEPHONE: (513) 684-3284

WASHINGTON OFFICE:
TELEPHONE: (202) 225-3164

Congress of the United States
House of Representatives
Washington, D.C. 20515

*Luncheon
Dr. K. Taft,
BNH
Dec. 13*

*DICK
ALLEN?*

file

November 22, 1968

Mr. Bryce Harlow
Office of President-elect Richard Nixon
450 Park Avenue
New York, New York 10022

Dear Bryce:

I am writing in connection with a semi-official trip to East Asia, on which I expect to leave soon. It seemed to me before doing so, I should have a meeting with the appropriate person or persons on the President-elect's staff with a view to obtaining information that might be of use to the new administration. I would appreciate it if you could let me know who they would be.

For background on the trip I am enclosing a copy of the letter I have written to the chairman of the Foreign Affairs Committee, on which I serve, and a copy of my itinerary, which are self-explanatory.

Sincerely,

Bob

Robert Taft, Jr.

RTJr:vcm

Cincinnati, Ohio
November 20, 1968

Honorable Thomas E. Morgan, Chairman
Committee on Foreign Affairs
U. S. House of Representatives
Room 2183 House Office Building
Washington, D. C. 20515

Dear Mr. Chairman:

As you know, I have been planning a trip to East Asia during the recess and plans are now firmed up in that regard. I enclose a copy of a rough itinerary which I have prepared and would appreciate your consideration as to whether or not this should be a study mission as I discussed earlier with Boyd Crawford. My purpose in the trip is principally to obtain information and background on the following matters:

1. The effectiveness of our AID programs in India and their future disposition.
2. The changing political situation in India as it affects the United States.
3. The effectiveness of the current AID program in Indonesia and its future needs and prospects.
4. The political background in Indonesia, including its role in Southeast Asian affairs.
5. The background of current relations between Malaysia and the Phillipines.

I have discussed these matters with John White and have been briefed initially by the State Department in regard to them.

Because, incidental to my trip, I will be visiting my son and daughter-in-law who are in East Asia and because I will be accompanied by one or more other members of my family, I expect to pay all travel expenses personally and do not expect per diem of any kind.

November 20, 1968

Honorable Thomas E. Morgan, Chairman
Committee on Foreign Affairs
U. S. House of Representatives

Page Two

I have not investigated the possible use of counter-
part to prevent unfavorable exchange on the trip. I presume
I could do so with the Embassy on arrival.

I shall, of course, write to our Ambassador, Chester
Bowles, personally, about the trip and would ask John White or
Bill Macomber to make contact with the various other U. S.
officials to be contacted. I have a personal invitation from
Ambassador Green in Djakarta to be his guest there.

Should it not be possible to consider the trip as a
study mission, involving a report upon my return, I would
appreciate letters from you to the various U. S. top officials
in the nations to be visited, indicating the nature of my visit
to be informal, but expressing appreciation of their courtesies.

May I take this opportunity to express my pleasure
that the voters have again made it possible for me to be working
with you during the next two years. I look forward to it.

Every good wish.

Sincerely,

Robert Taft, Jr.

RTJr:ng
Enclosure

cc: Mr. Boyd Crawford
Staff Administrator and
Committee Clerk
Committee on Foreign Affairs
U. S. House of Representatives
Washington, D. C. 20515

TENTATIVE ITINERARY OF ROBERT TAFT, JR.

Leave United States December 18 via Europe (8 P.M. from N.Y.)

Arrive New Delhi December 20

New Delhi December 21 and 22 (Sunday)

Chandigarh in Punjab, December 23 and 24

New Delhi, December 25

Bangalore or Hyderabad, December 26 (omit?)

Madras, December 27

Calcutta, December 28th

Bangkok ? December 28 and 29 and/or Saigon

Kuala Lumpur December 29 (Sunday) and 30

Jakarta, December 31 and Jan. 1

Manila, January 2, 3 and 4

Fly U.S.A. on January 5 via West Coast

November 22, 1968

form

Dear Bob:

I warmly appreciate your congratulations and good wishes, and I certainly reciprocate those sentiments to you.

Now our nation has a new Administration. We are going to work cooperatively and, I anticipate, very constructively with the 91st Congress. From its start I am hopeful that all of us will be able to come together in the interest of good government and a better America.

With cordial regards,

Sincerely,

The Honorable Robert Taft, Jr.
House of Representatives
Washington, D. C. 20515

ROBERT TAFT, JR.
1ST DISTRICT, OHIO

COMMITTEE:
FOREIGN AFFAIRS

DISTRICT OFFICE:
754 U.S. POST OFFICE AND COURT HOUSE
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TELEPHONE: (513) 684-3284

WASHINGTON OFFICE:
TELEPHONE: (202) 225-3164

Congress of the United States
House of Representatives
Washington, D.C. 20515

November 11, 1968

The Honorable Richard M. Nixon, President Elect
Nixon Campaign Headquarters
450 Park Avenue
New York City, New York 10022

Dear Dick:

Heartiest congratulations on the happy
outcome of the election. Please count on me to
help in any way I can in the coming session.

Many thanks also for all of the help in
the Congressional race here from you and your staff.
I am happy to say it went extremely well.

Highest personal regards.

Sincerely,



Robert Taft, Jr.

RTJr:vcm

Dear Bob

JAN 17 1969

OFFICE OF THE PRESIDENT-ELECT

Richard M. Nixon

WASHINGTON, D.C.

January 13, 1969

PHOTO COPY in files of:
Burt L. Talcott
U. S. Congressman
House of Representatives
Washington, D. C., 20515

File

RECEIVED
WASHINGTON, D. C.

JAN 15 1969

REFER:

BLT
BURT L. TALCOTT, M.C.

Honorable Burt L. Talcott
U. S. House of Representatives
Washington, D. C. 20515

Dear Burt:

I despise having to respond negatively to such excellent suggestions as you offer in your January 2 letter--but the unequivocal fact is that Mr. Nixon's schedule before Inauguration is now absolutely chock-a-block; unhappily, not one additional engagement can be shoe-horned into it.

So glumly I have to answer that your ideas are great and, indeed, ought to be carried out, but we are simply physically unable to do so.

Later on, I am sure, we can do precisely as you suggest, and I shall certainly not forget your recommendations. Incidentally, I beg your indulgence in being unreachable by telephone in mid-December. I do believe you understand my circumstances in this frenzied transition period.

With warm regard,

Sincerely,

Bryce
Bryce N. Harlow
Assistant to the
President-Elect

BNH/sr

1-15-69
Dear Bryce: Thankyou for this candid response. I hope, from time to time, to make suggestions that the President or the administration might benefit from. My only objective is to help. The need for President Nixon to meet with the Republican Conference still exists. Meeting with the "leadership" will not be enough. Best regards. Burt

Understand!

I yes - and I sympathize with you.

January 13, 1969

Honorable Burt L. Talcott
U. S. House of Representatives
Washington, D. C. 20515

Dear Burt:

I despise having to respond negatively to such excellent suggestions as you offer in your January 2 letter--but the unequivocal fact is that Mr. Nixon's schedule before Inauguration is now absolutely chock-a-block; unhappily, not one additional engagement can be shoe-horned into it.

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With warm regard,

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH/sr

BURT L. TALCOTT
CALIFORNIA, 12TH DISTRICT

COUNTIES
KINGS, MONTEREY, SAN BENITO,
SAN LUIS OBISPO AND SANTA CRUZ

DISTRICT OFFICE
44 WEST ALISAL STREET
SALINAS, CALIFORNIA 93901
408-424-6447

Congress of the United States
House of Representatives
Washington, D. C.

January 2, 1969

COMMITTEE ON
APPROPRIATIONS

REGIONAL MINORITY WHIP

WASHINGTON OFFICE
LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, D.C. 20515
202-225-2861

JAN 3 1969

Dear Bryce:

I tried unsuccessfully to reach you by telephone in mid-December.

I write to make certain my suggestion reaches your attention.

It is my suggestion that Mr. Nixon and Governor Agnew meet with all Republican Members of the Congress between January 4 and 19, 1969, at the Capitol.

It is one thing to meet with the leadership, but quite another to show an interest and a desire to work with all Republicans. A full, unified cooperation may be quite necessary down the road.

Also, I suggest that Mr. Nixon have a full, executive meeting with the news media before the Inauguration. He could tell them, in effect, that the next days were going to be hectic; that he did not want to slight anyone or overlook any subject; and that, therefore, he wanted to talk openly and directly to the media and make as much information available to the press as possible.

This is a different approach which might be useful and appreciated.

Warm personal regards.

Sincerely,



BURT L. TALCOTT
U.S. Congressman

Mr. Bryce N. Harlow
Assistant to the President-Elect
Office of the President-Elect
The White House

cc: Mr. William Timmons
cc: Honorable Robert Ellsworth

OFFICE OF THE PRESIDENT-ELECT

RICHARD M. NIXON

WASHINGTON, D. C.

December 24, 1968

Honorable Burt L. Talcott
United States House of Representatives
Washington, D. C. 20515

Dear Mr. Talcott:

I have now set up shop in the Transition headquarters, Federal Building #7, corner of 17th and H Streets, N. W., Washington, D.C. While it will be necessary for me to divide my time between the Capital and New York until January 20, my associates -- Ken Belieu and Bill Timmons, both "Deputy Assistants for Congressional Relations" -- will operate from the temporary Washington office. Ken will be concentrating on Senate matters, and Bill on House matters. Please call on them if they can be helpful in any way during this governmental hiatus.

The D. C. office switchboard is 395-2000 and the New York number is (212) 421-3100.

Hope to see you soon.

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH:kb

OFFICE OF THE PRESIDENT-ELECT

Richard M. Nixon

WASHINGTON, D.C.

December 24, 1968

Honorable Herman E. Talmadge
United States Senate
Washington, D. C. 20510

Dear Senator Talmadge:

I have now set up shop in the Transition headquarters, Federal Building No. 7, corner of 17th and H Streets, N. W., Washington, D. C. While it will be necessary for me to divide my time between the Capital and New York until January 20, my associates -- Ken Belieu and Bill Timmons, both "Deputy Assistants for Congressional Relations" -- will operate from the temporary Washington office. Ken will be concentrating on Senate matters, and Bill on House matters. Please call on them if they can be helpful in any way during this governmental hiatus.

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Hope to see you soon.

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH:ph

ROY A. TAYLOR
11TH DISTRICT
NORTH CAROLINA

JAN 6 1968

F
LUTHER W. SHAW
ADMINISTRATIVE ASSISTANT

COMMITTEES:
INTERIOR AND INSULAR AFFAIRS
CHAIRMAN, NATIONAL PARKS AND
RECREATION SUBCOMMITTEE

Congress of the United States
House of Representatives
Washington, D.C. 20515

CONGRESSIONAL DISTRICT OFFICE:
ASHEVILLE, NORTH CAROLINA

TOM L. MALLONEE
DISTRICT ASSISTANT

OFFICE:
1202 LONGWORTH HOUSE OFFICE BLDG.
WASHINGTON, D.C.
TELEPHONE: CODE 202 225-6401

TELEPHONE:
CODE 704 254-6526

January 3, 1969

Mr. Bryce N. Harlow
Assistant to the President-Elect
Federal Building #7
17th and H Streets, N. W.
Washington, D. C.

Dear Mr. Harlow:

I appreciated your letter of December 24, 1968 and look forward to working with you during the 91st Congress. Enclosed is a copy of a recent news article appearing in a Western North Carolina newspaper, showing my attitude in regard to the cooperation needed between the new President and Congress.

Sincerely,


Roy A. Taylor
Member of Congress

RAT/tb

Enclosure

Taylor Says Congress Will Be Cooperative

12/18/48

Eleventh District Congressman Roy A. Taylor said Sunday afternoon that, "with a Republican President entering the White House and a Democratic Congress, partisan politics must be made subordinate to the greater goal of the common good. All problems must be faced in that spirit."

"I will vote for the Administration when I think it is right and against it when I think it is wrong, just as I have in the past," Taylor said.

Speaking before Cherokee's Steve Youngdeer Post of the American Legion at the dedication of a new building, the Congressman said, "we must be Americans first and Democrats and Republicans second."

...such cooperation been more badly needed. The new administration and the new Congress will face serious problems, such as crime in the streets, Vietnam, inflation, and an unbalanced budget. They must be met in a positive, constructive and effective manner if our country is to move forward on a sound basis. Unity of purpose and action by government officials and private citizens is necessary. No one will gain by approaching these problems in a partisan manner. The new President must be given a fair chance to furnish the leadership necessary to solve these problems. Democrats in Congress must face these same problems in a responsible spirit of cooperation and constructive criticism. We must work together or our country will not move forward at all.

"Recent actions and joint statements by President Johnson and President-elect Nixon reveal a harmony of ideas and a desire to achieve a smooth transition from one administration to another. One of the remarkable aspects of our government has been the ability to move from one administration to another with cooperation, respect and dignity. Today's news stories indicate that such a transition is in progress.

OFFICE OF THE PRESIDENT-ELECT

Richard M. Nixon

WASHINGTON, D.C.

December 24, 1968

Honorable Roy A. Taylor
United States House of Representatives
Washington, D. C. 20515

Dear Mr. Taylor:

I have now set up shop in the Transition headquarters, Federal Building #7, corner of 17th and H Streets, N. W., Washington, D.C. While it will be necessary for me to divide my time between the Capital and New York until January 20, my associates -- Ken BeLieu and Bill Timmons, both "Deputy Assistants for Congressional Relations" -- will operate from the temporary Washington office. Ken will be concentrating on Senate matters, and Bill on House matters. Please call on them if they can be helpful in any way during this governmental hiatus.

The D. C. office switchboard is 395-2000 and the New York number is (212) 421-3100.

Hope to see you soon.

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH:kb

December 10, 1968

Honorable Roy A. Taylor
United States House of Representatives
Washington, D. C. 20515

Dear Mr. Taylor:

It is my pleasure to acknowledge, in behalf of Miss Rose Woods, your letter of November 29 endorsing Mr. Robert Mathison for a policy position in the new Administration. Mr. Mathison is quite obviously exceptionally qualified and I can assure you that your strong endorsement of him has been placed in the appropriate hands in the Administration's staffing process. It was good of you to write.

With cordial regard.

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH:kmb

Bee Flanigan

January 13, 1969

Honorable Charles M. Teague
Congress of the United States
House of Representatives
Washington, D. C.

Dear Chuck:

We have responded to your constituent, Mr. Robert Brace Crawford, Cdr. USNR (Ret'd), regarding his correspondence which you forwarded to me on December 26.

A copy of my letter to Mr. Crawford is enclosed

With warm personal regards,

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

January 11, 1969

Mr. Robert Brace Crawford
Cdr. USNR (Ret'd)
5102 Beachcomber
Oxnard, California

Dear Mr. Crawford:

Thanks very much for your December 1st letter expressing your thoughts and recommendations concerning economy in government.

We received the documents you sent which were forwarded to us by Congressman Charles M. Teague.

You may be sure we appreciate your interest in the new Administration.

With best regards,

Sincerely,

Bryce W. Harlow
Assistant to the
President-Elect

Congress of the United States
House of Representatives
Washington, D. C.

JAN 4 1968

December 26, 1968

Mr. Bryce N. Harlow, ESQ.
Federal Office Bldg. #7
726 Jackson Place, N.W.
Washington, D. C. 20006

Dear Bryce:

Enclosed is a letter which I received from one of my constituents, Mr. Robert Brace Crawford, who asks that I forward his correspondence to you.

Sincerely,



CHARLES M. TEAGUE, M. C.

CMT:gph

Enclosures

BCC: Anderson

ROBERT BRACE CRAWFORD

5102 BEACHCOMBER
OXNARD, CALIF.
487-3035
AREA CODE 805

93030

ECONO
DYNAMICS

Congressman Chas. M. Teague
1414 Longworth House Office Building
Washington, DC 20515

Re: Fiscal Responsibility

My dear Congressman:

Please ask Mrs. Douglas to locate Bryce Harlow and forward him the enclosed documents as soon as possible.

Extra copies are for Mrs. Douglas to supplement the Budget matters and visit to your office following conference arranged for me with GAO's Fred Smith on 6 Nov. 1967 and direction from him to Staats.

I will deeply appreciate your doing me this favor and know that the Congressman is more than casually interested in fiscal matters

Wishing all of you the Best of the Season, I am

Most sincerely,

Brace Crawford
Brace Crawford.

Encl:

"Unclaimed" Cert.Ltr. 581552 (I paid the PO to find Mr. Harlow)

Encls in above for your files.

A NEW APPROACH FOR
SUCCESSFUL
MANAGEMENT

December 1, 1968

93030

Bryce W. Harlow, ESQ.,
3744 30th RdN.
Arlington, Virginia.

Re: Ergometric Paths to Success.

C
O
P
Y
You and the President will be interested in an economic revelation to be presented to the government. This success resulted from enhancing labor, industry, society, government, business, resources, art and human relations. Such courses spur top officials to achieve economic break thru's.

Compatible progress in all fields enhances National Power. Delineation of this policy will initiate:

1. MC's, COMPGEN & Cabinet accepting cooperative fiscal responsibility for their every action.
2. Voiding political immorality.
3. Putting entrepreneurs, misfits & misguided executives to tasks - "Get the right man into the right job."
4. Discovering new resources to bolster the economy.
5. Locating & deputizing talent in and out of government that is eager, avid and able to help this administration get results.

My capital rep, Malcolm Severance, will request an appointment once our Gift reaches Commerce.

You could be the Jimmy Byrnes of the Nixon era. Byrnes' achievements were monumental and miraculous because he had the guts to overcome bureaucratic precedence. SECDEF's Marshall & Wilson and Arleigh Burke used fortitude to demand fiscal gain from their commands.

Program budgeting, latest fad of the Capital heirarchy is a subterfuge for more funds, more people, less results.

Let's plan, budget and make resource gains respond to appropriations during your time at the summit.

Yours most respectfully,

Robert Brace Crawford.
Cdr. USNR (Ret'd)

Encl. to following:

COMPGEN Staats 11-6-67 & 2-27-68 Vainglory or frugality?
Senators John J. Williams & Everett Dirksen. Will push fiscal responsib.
Exec. Mgr. White House; Flow Sheet Concept to Accomplishment.

August 30, 1968

Senator Everett Dirksen
Senate Office Building
Washington, D. C.

Dear Senator Dirksen:

My father, retired Commander Robert B. Crawford, of Oxnard, California, and a group of dedicated Americans some years ago formed an organization called ECONODYNAMICS dedicated to proposing new ideas and methods for economy in government. All of the members of E.C.D. have had years of government experience and are dedicated to fiscal responsibility in government.

You have always been in favor of this type of government responsibility, and have worked for many years to back proposals designed to bring about economy in government.

ECONODYNAMICS proposals and workable solutions to cure some of the ills found in government spending have been submitted to a number of your colleagues in the Senate and the House. Thomas Alexander, a member of the group, has made numerous calls and presented their case. Enclosed are copies of some of the letters which have been sent concerning this program.

Senator John Williams is fully informed as to the aims and proposals of E.C.D. and I strongly urge that you contact him and investigate for yourself this workable program of "fiscal responsibility".

I am a registered Republican voter from Chicago, and am writing to you because I believe that you will find that these dedicated men have come up with a workable program to aid the economy which all voters would like to see in our government.

Sincerely,

Barbara Crawford
1138 W. North Shore
Chicago, Illinois 60626
Exec. Officer.
J.G. Ferguson Pub-Co

ECONO
DYNAMICS

THOMAS E. ALEXANDER

ROBERT BRACE CRAWFORD

August 2, 1968.

35 Elm Brook

100 LOWELL DRIVE

120000-0000

764-0000

764-7000

AREA CODE 617

5102 BEACHCOMBER

OXNARD, CALIF.

487-3035

AREA CODE 805

Bedford
Mass.

The Honorable John J. Williams,
United States Senate
Washington, D.C.
My dear Senator:

Re: Fiscal Responsibility

The cut in federal spending you, the President and McChesney Martin effected should induce econometrics into legally shaky procurements of people and things.

Curtailing DOD & NASA's proliferation into goal-less research, 2)unbound-
ed programs and exercises, 3)idle & excess personnel pools, 4) Multipli-
cate facilities, 5) parasitic & government based "service" contractors;
will save more than blue pencilling line items in Spending Plans. (CQ News)

Enforcing minimum-adequate broad based procurement, Gen.Marshall,1950;
SECDEF Wilson,'57; Treasury's "Systems & Procedures"(Responsibility,p23)
(Encl) will transform government made-work to commercial achievement.

The General Accounting Office knows how to do these things but wont move
until someone of your stature calls for action.

Our bunch of dedicated achievers have the ability, desire, and finances
to help if you'll take time to consider what the nations economy needs.

Senator Proxmire (11-1-67) rebutted our proffers with a 5 min. speech on
how government handles the Poverty Program. Salvation Army, LeTourneau,
DuPont, StdN.J. et.al. for a price would provide more jobs, more rehab-
ilitation and more needed relief than humoring can do.

The Chief Executive does'nt have time to investigate fiscal irresponsib-
ility. (Ltr 6-22-68 att.)

Adm Nimitz stopped electronic proliferation in 1944. Adm.Burke stopped
DOD's 'key' facilities expansion in 1958. Billion dollar cut in spending
resulted. Today favorite contractors show cost savings only when upset
price is knowingly made high.

You & GAO can stop this back scratching game by initiating fiscal respon-
sibility in government. We taxpayers strongly request that you do. There
always was, is and always will be a better way, a better product, a simp-
ler, more effective solution.

Most respectfully,

R. Crawford

Robert Brace Crawford.

A NEW APPROACH FOR
SUCCESSFUL
MANAGEMENT

35 Elm Brook
Bedford
Mass.

June 22, 1968

- - -
93030

Executive Manager
The President of the United States
Washington, D.C.

Plea for Fiscal Break-thru

My dear Mr. President:

Would You ignore politics while still Chief Executive to initiate a break-thru in the fiscal economy?

May we suggest your assistant query those below for ignoring our intents to ease the Government from the brink of despair.

You will learn from the responses that sophisticates' development rather than applied research has been a block to generalized creativity and adequate economic procurement. The subterfuges, alternatives and political expedients used for getting results have not worked, nor will they unless you now accept this challenge to induce your associates to work dynamically and honestly in lieu of vacillating from one crisis to another. There are always better, quicker and simpler ways of doing every job.

Your interest in a progressive future NOW will leave your successor a better heritage than your predecessors left you.

You have people in government who yearn for and know how to get results. Wont you call Alexander to Washington to coordinate them?

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2. Arleigh Burke (Elizabeth Whitney) re fwd. 4-22-68 to SECDEF.
3. White House Staff, Dr. Eric Goldman ltr. 3-5-64 (L. Haag & Mrs. Seaman Secys.) Please return my 24 enclosures.
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5. Hon. Robt. Ramspeck, re: Need Asst. President to manage Exec. Depts.
6. Gerald D. O'Brien, Asst. Comm. Patents, re: generalized creativity.

Pleading for Consideration, I remain
Six attach.

Yours most respectfully

Robert Brace Crawford.

Noted with Interest - Matthew B. Coffey Exec. Asst.

ECONOMICS
DYNAMICS

THOMAS E. ALEXANDER

XXXXXXXXXX 35 Elm Brook
XXXXXXXXXX Bedford, Mass
XXXXXX
XXXXXX
AREA CODE XX 617

ROBERT BRACE CRAWFORD

February 27, 1968

5102 BEACHCOMBER
OXNARD, CALIF. 93030
487-3035
AREA CODE 805

Comptroller General of the
United States
Washington 25, D.C.

Re: Effective Procurement

Dear Sir:

On November 6, 1967 I wrote you about the above subject and with my letter hand-delivered 17 separate documents, a list of which is attached. You have never acknowledged my letter. When may I expect a reply?

By way of review, my letter described proven means by which the federal government can effect very substantial savings of time, men, materiel, and money in performing its management functions. Among the means described were:

1. Broadening the base of procurement.
2. Buying performance or desired results (instead of uncontrolled open-end programs).
3. Using best qualified suppliers and personnel in terms of cost and effectivity.
4. Merging like government functions.
5. Eliminating politics from planning and procurement.
6. Fixing personal responsibility for results upon each participant in every endeavor.
7. Measuring unit costs of performance, as accomplished, and using this data for realistic budgeting.
8. Establising liaison with the Chief Executive to give proper direction and impetus.

A more detailed presentation of this subject is Mr. Charles E. Wray's speech to be given March 13, 1968, before the Space Age Seminar. A copy is enclosed.

Please advise me if I am mistaken in assuming that these matters are of concern to you.

Very truly yours,

Enclosures

Robert Brace Crawford

A NEW APPROACH FOR
SUCCESSFUL
MANAGEMENT

CONCEPTUAL PLAN

FUNCTIONAL BLDG. BLOCKS

COMPONENTS (people, \$, things, energy)

RESEARCH (state of Art)

TECHNICAL & RESOURCES PLANNING SYSTEM

(TARPS)
P.M.R.

WORK UNIT (DOD)

MANAGEMENT

ROAMUS

MPWR UTILIZATION
SYS. (PMR)

QRC

REGULAR

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Quick Reaction Capabil.

Curtails:

Priorities

Overtime

Incompatibility:

(Man/Job)

(Machine/Job)

Goal-less effort

Middle Mgt.

Redundancy (TO COMGEN/PROXMIRE 11/67)

(RBC 6-67)

ROBERT BRACE CRAWFORD

December 1, 1968

5102 BEACHCOMBER
OXNARD, CALIF.
487-3035
AREA CODE 805
93030

ECONOMICS
Bryce N. Harlow, ESQ.,
3744 30th RdN.
Arlington, Virginia.

Re: Ergometric Paths to Success.

You and the President will be interested in an economic revelation to be presented to the government. This success resulted from enhancing labor, industry, society, government, business, resources, art and human relations. Such courses spur top officials to achieve economic break thru's.

Compatible progress in all fields enhances National Power. Delineation of this policy will initiate:

1. MC's, COMPGEN & Cabinet accepting cooperative fiscal responsibility for their every action.
2. Voiding political immorality.
3. Putting entrepreneurs, misfits & misguided executives to tasks - "Get the right man into the right job."
4. Discovering new resources to bolster the economy.
5. Locating & deputizing talent in and out of government that is eager, avid and able to help this administration get results.

My capital rep, Malcolm Severance, will request an appointment once our Gift reaches Commerce.

You could be the Jimmy Byrnes of the Nixon era. Byrnes' achievements were monumental and miraculous because he had the guts to overcome bureaucratic precedence. SECDEF's Marshall & Wilson and Arleigh Burke used fortitude to demand fiscal gain from their commands.

Program budgeting, latest fad of the Capital heirarchy is a subterfuge for more funds, more people, less results.

Let's plan, budget and make resource gains respond to appropriations during your time at the summit.

Yours most respectfully,

Robert Brace Crawford
Robert Brace Crawford.
Cdr. USNR (Ret'd)

Encl. to following:

COMPGEN Staats 11-6-67 & 2-27-68 Vainglory or frugality?
Senators John J. Williams & Everett Dirksen. Will push fiscal responsib.
Exec. Mgr. White House; Flow Sheet Concept to Accomplishment.

A NEW APPROACH FOR
SUCCESSFUL
MANAGEMENT

ECONO
DYNAMICS

THOMAS E. ALEXANDER

ROBERT BRACE CRAWFORD

November 6, 1967

Tel: 275-9167/9182
195 LOVEDALE DRIVE 35 Elm Brook
BRISTOL, TENN. Drive
764-9289
764-7062
AREA CODE 615 Bedford
Mass
5102 BEACHCOMBER
OXNARD, CALIF.
487-3035
AREA CODE 805 93030

The Honorable Elmer Staats
Comptroller General of the United States
Washington, D. C.

My dear compatriot:

Talks with Senators Russell, Proxmire, Talmadge and Staff Researchers Bill Darden and Jim Knowles leave no doubt that you are the one man who can blunt inflation, eliminate dishonest Program Budgeting, (see QRC Att. Dossier); misappropriation, misallocation and misutilization of our Nation's resources.

Compgen McCarl (1934) accepted responsibilities, voided Air Conditioning (By pass) patent combines hold on government work, encouraged research and development and manufacturing of hundreds of reliable thermodynamic functional blocks to solidify this prominent, highly competitive growth industry.

SECDEF Wilson (1957) halted inflation, simultaneously ridiculed requirements planning. With Admiral Burke's encouragement, ONM and AF individuals curtailed the expensively administered Key Facilities List with avid opposition from DOD. In 1961 Charles J. Hitch originated program budgeting and the inflation spiral was on again.

Capt. R. K. Smith and I (Inspector of Naval Material, Los Angeles) cut civil service personnel 13% by getting our remaining people to accomplish more. We cut overtime in industry, eliminated sloppy performances, smashed favoritism and cliques and originated single service plant cognizance to make overall government savings of around \$10 million per month.

Tom Alexander, Management Consultant, conceived the functional Budget concept while at the Electronic Requirements Computing Division, Great Lakes, in 1951. He is available to help you accomplish a balanced FY69 Cash Budget Program, by function.

Your office has been advised of this Technique and concept over the past 5 years and urged to use this fundamental, logical, and ethical and common sense approach to Government Procurement. Press releases of cutbacks, priorities, slow downs, deferred programs, etc. simply fan the fires of inflation!

This situation demands your immediate action.

cc: Chas. F. Baird, Under Sec. Navy
Bailey K. Howard, Field Enterprises
Vermont Royster, WSJ
Joseph C. Harsch, Christian Science Monitor
J. B. Guttridge, Washington, D. C.

A NEW APPROACH FOR
SUCCESSFUL
MANAGEMENT

Robert Brace Crawford

ECONO
DYNAMICS

THOMAS E. ALEXANDER

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Very truly yours,

Enclosures

Robert Brace Crawford

A NEW APPROACH FOR
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ECONOMICS
DYNAMICS

THOMAS E. ALEXANDER

ROBERT BRACE CRAWFORD

August 2, 1968.

35 Elm Brook

100-LOUGGAGE-DRIVE

SAVING-SEAN.

704-9200

704-7000

AREA CODE 617

Bedford
Mass.

5102 BEACHCOMBER

OXNARD, CALIF.

407-3035

AREA CODE 805

The Honorable John J. Williams,
United States Senate
Washington, D.C.
My dear Senator:

Re: Fiscal Responsibility

The cut in federal spending you, the President and McChesney Martin effected should induce econometrics into legally shaky procurements of people and things.

Curtailing DOD & NASA's proliferation into goal-less research, 2) unbound-
ed programs and exercises, 3) idle & excess personnel pools, 4) Multipli-
cate facilities, 5) parasitic & government based "service" contractors;
will save more than blue pencilling line items in Spending Plans. (CQ News)

Enforcing minimum-adequate broad based procurement, Gen. Marshall, 1950;
SECDEF Wilson, '57; Treasury's "Systems & Procedures" (Responsibility, p23)
(Encl) will transform government made-work to commercial achievement.

The General Accounting Office knows how to do these things but wont move
until someone of your stature calls for action.

Our bunch of dedicated achievers have the ability, desire, and finances
to help if you'll take time to consider what the nations economy needs.

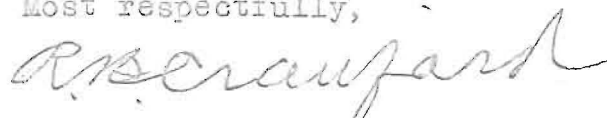
Senator Proxmire (11-1-67) rebutted our proffers with a 5 min. speech on
how government handles the Poverty Program. Salvation Army, LeTourneau,
DuPont, StdN.J. et.al. for a price would provide more jobs, more rehab-
ilitation and more needed relief than humoring can do.

The Chief Executive does'nt have time to investigate fiscal irresponsib-
ility. (Ltr 6-22-68 att.)

Adm Nimitz stopped electronic proliferation in 1944. Adm. Burke stopped
DOD's 'key' facilities expansion in 1958. Billion dollar cut in spending
resulted. Today favorite contractors show cost savings only when upset
price is knowingly made high.

You & GAO can stop this back scratching game by initiating fiscal respon-
sibility in government. We taxpayers strongly request that you do. There
always was, is and always will be a better way, a better product, a simp-
ler, more effective solution.

Most respectfully,



Robert Brace Crawford.

A NEW APPROACH FOR
SUCCESSFUL
MANAGEMENT

August 30, 1968

Senator Everett Dirksen
Senate Office Building
Washington, D. C.

Dear Senator Dirksen:

My father, retired Commander Robert B. Crawford, of Oxnard, California, and a group of dedicated Americans some years ago formed an organization called ECONODYNAMICS dedicated to proposing new ideas and methods for economy in government. All of the members of E.C.D. have had years of government experience and are dedicated to fiscal responsibility in government.

You have always been in favor of this type of government responsibility, and have worked for many years to back proposals designed to bring about economy in government.

ECONODYNAMICS proposals and workable solutions to cure some of the ills found in government spending have been submitted to a number of your colleagues in the Senate and the House. Thomas Alexander, a member of the group, has made numerous calls and presented their case. Enclosed are copies of some of the letters which have been sent concerning this program.

Senator John Williams is fully informed as to the aims and proposals of E.C.D. and I strongly urge that you contact him and investigate for yourself this workable program of "fiscal responsibility".

I am a registered Republican voter from Chicago, and am writing to you because I believe that you will find that these dedicated men have come up with a workable program to aid the economy which all voters would like to see in our government.

Sincerely,

Barbara Crawford
1138 W. North Shore
Chicago, Illinois 60626

Exec. Officer.

J. G. Ferguson Pub Co.

35 Elm Brook

THOMAS E. ALEXANDER

105 LOVEGATE DRIVE

BRISTOL, TENN.

764-9883

764-9883

AREA CODE 615

Bedford
Mass.

ROBERT BRACE CRAWFORD

June 22, 1968

93030

5102 BEACHCOMBER

OXNARD, CALIF.

467-3035

AREA CODE 805

ECONO
DYNAMICS
Executive Manager
The President of the United States
Washington, D.C.

Plea for Fiscal break thru.

My dear Mr. President:

Would you ignore politics while still Chief Executive to initiate a break thru in the economy?

Please have your Assistant query those below regarding our profound intents to ease the Government from the brink of despair.

The responses will show that sophisticates' development rather than applied research has been the block to generalized creativity and adequate economic procurement. The subterfuges, alternatives and political expedients used for getting results have not worked, nor will they unless you now accept the challenge to induce your associates to work dynamically and honestly in lieu of vacillating from one crisis to another. There are always better, quicker and simpler ways of doing every job.

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5. Hon.Robert Ramspeck re Need Asst.President to manage Executive Depts.
6. Gerald D. O'Brien, Asst Comm. Patents, re generalized creativity.

Pleading for your consideration, I remain

Six attach.

Most respectfully yours,

R. B. Crawford
Robert Brace Crawford.

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(TARPS)
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Overtime

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(Man/Job)

(Machine/Job)

Goal-less effort

Middle Mgt.

Redundancy (TO COMPGEN/PROXMIRE 11/67)

(R.B.C 6-67)

January 11, 1969

Honorable Charles M. Teague
U. S. House of Representatives
Washington, D. C. 20515

Dear Chuck:

Thanks very much for your letter of January 8. I am pleased to have Mr. Price's recommendations regarding the retention of Floyd Dominy as Commissioner of the Bureau of Reclamation and the make-up of the National Water Commission.

Please assure him that his comments will be placed in the hands of those directly involved with Mr. Nixon in the staffing of the new Administration. In addition, your confidence in Mr. Price's observations means a great deal.

With warm regard,

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH/sr

bcc: Harry Flemming

January 7, 1969

Honorable Charles M. Teague
U. S. House of Representatives
Washington, D. C. 20515

Dear Chuck:

You were considerate to send the President-Elect the suggestion of Mr. Jacaban that the next American Ambassador to the Philippines be a Filipino American, and also the comments of Mr. Goeltz with its enclosed bulletin of the Economic Research Institute.

Mr. Nixon is grateful to you for advising him of the interest and views of these good citizens.

With warm personal regard,

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH/sr

Congress of the United States
House of Representatives
Washington, D. C.
December 10, 1968

The Honorable Richard Nixon
President-Elect
The White House
Washington, D.C.

Dear Mr. Nixon:

Enclosed are a letter I received from my constituent,
Mr. Carl E. Goeltz of Port Hueneme, California and a Bulletin
of the American Institute for Economic Research listing a
cause for our city slums.

As you will note, Mr. Goeltz feels that the Bulletin would
not be brought to your attention had he forwarded it to you
himself. He, therefore, has asked me to send it on to you.

Thank you for your cooperation.

Sincerely,



CHARLES M. TEAGUE, M.C.

CMT:cac
Enclosure

Carl E. Goeltz
626 Evergreen Square
Port Hueneme, Calif. 93041

December 4, 1968.

The Honorable Chas. M. Teague,
Representative California 13th Dist.
House Office Bldg,
Washington D.C.

Dear Sir:

First let me congratulate you upon your reelection for another term to represent us in this district again. We, my wife and I, and our daughter and son-in-law as well as many friends feel proud that our votes and my precinct work in getting out the vote helped a little toward your reelection. We know that again as always you will work wisely in congress and we wish you success in your work.

The enclosed bulletin of "The Economic Research Institute" which I am enclosing gives the clearest and most logical CAUSE of our city slums with all thier resultant evils, riots, and crime, as wellas the most logical and reasonable way to eliminate them that I have ever read or heard.

After reading it I kept thinking about it and read it again. It's facts and reasoning seemed to me to be so logical that I thought of sending it to president-elect Nixon with a letter. Certainly the questions of what to do about our city slums and law and orderare going to be one of his biggest problems, and I felt that he would be interested in the theories and suggestions as set forth in this report.

Then I thought that I did not know how to address a letter to reach him, and more than likely some aid would just toss it into the waste basket anyway and it would never reach him, so I decided to send it to you for review and if you ythought it worthy of his attention it would have a much better chance of reaching him from you than from me.

Many thanks for your kind attention and replies to all my previous letters to you.

Very truly yours,


Carl E. Goeltz
626 Evergreen Square
Port Hueneme Calif. 93041

**ECONOMIC
EDUCATION
BULLETIN****AMERICAN INSTITUTE
for
ECONOMIC RESEARCH**

October, 1968

Great Barrington, Massachusetts 01230

HOW TO MAKE SLUMS AND CREATE BARBARIANS

That slums, or deteriorating areas in the Nation's cities, are breeding places for vice and crime seems to be generally acknowledged. That the spreading slums of America's expanding metropolitan areas may also be the breeding grounds for the vandals that in time will destroy our civilization is a disquieting thought, an idea by no means so fantastic that one is justified in dismissing it lightly.

Many well-intentioned people, within and without government, are determined that slums must be eradicated from the American scene. However, their way of solving the problem is similar to the method one might apply to cope with a natural disaster such as a hurricane or an earthquake. They rush to do something, the obvious thing of destroying slum structures and building others, as though that procedure must certainly solve the problem. Apparently, the thought that slums are being created faster than they can be destroyed never occurs to such good-hearted but ill-informed citizens. They never stop to ask in a particular instance, How does it happen that this slum exists?

We are convinced that slums are not natural disasters, slums are not like hurricanes or earthquakes except that longer time is required for the results to be seen. Slums are man-made; therefore, they present a problem that must be solved in an altogether different way from that used in coping with the effects of a natural disaster.

When a hurricane or earthquake destroys part of a city, the urgent desirability of immediately clearing the wreckage and rebuilding is obvious. But when a slowly spreading slum has become a blighted area of major proportions, the first step should be to seek the answer to this question: How does it happen that this festering sore of a blighted community exists; or, How are slums created? When this question has been answered, not only can the particular slum probably be removed at minimum cost, but also the development of other slums can be prevented.

How Do We Create Slums?

In order to clarify what might otherwise be obscure, we invite readers to assume that they have become the elected managers of their respective cities. You are the city manager of Yourtown and have almost dictatorial power during your term of office.

First, reminding you that this is fantasy, we shall assume that you have the most evil intentions and that among your boon companions is a friendly devil who

is amazingly astute, as devils presumably are. Below are some discussions between you and your devil friend held during the nightly excursions you and he have made around your city in search of more and better ways of achieving evil results.

"My friend," you said, "this is indeed a beautiful, in fact far too lovely a city. Since it was rebuilt after the great fire you kindled so successfully a few years ago, it has been reconstructed with more and better buildings than we had before. Can you not think of a more permanent way of creating a little hell on earth than merely burning a city? True, the effects of that conflagration were striking, but you will have to admit that they haven't lasted very long."

"Indeed," replied the devil, "I have been giving the matter serious consideration: I have a plan that will bring a more lasting hell to the midst of our city. The effects will not be apparent all at once, but they will be far more devastating than any fire. Moreover, a disaster such as fire or flood tends to cultivate the bonds of human sympathy among men, make them considerate and helpful to their fellows; but my scheme will divide our fellow citizens in such a manner that those in the hell we shall devise will, in the course of time, become virtual barbarians prepared to tear down all that our better citizens can build. In short, we can even breed the new barbarians that perhaps will in the end destroy present civilization if we follow my plan."

"You make it all seem so easy. What is this plan?" you asked eagerly.

"Here it is," said the devil, "I shall describe it one step at a time so that you can reflect on its simplicity and effectiveness; all truly great ideas are essentially simple, you know."

"We now are in one of the residential parts of the city, but it is an older section that was not burned a few years ago. The houses are somewhat crowded, but they once were occupied by some of the leading citizens. Do you notice that an occasional building could stand repainting?"

"Yes, of course, but what of that?" you replied.

"Simply this. You arrange with the tax assessors to raise the assessment and therefore the taxes on any building in the city that is repainted, or remodeled, or improved in any way. Moreover, caution them to assess at full value, or more nearly full value, any new building that is constructed. You know that the power to tax is the power to destroy, or in this instance to

inhibit. If this procedure is followed assiduously, and your tax rate is high enough, you soon will observe the following results:

a. Throughout the older sections of the city, buildings will at first not be painted and maintained; then some will become dilapidated; and virtually none will be improved or replaced.

b. Into this area will move the poorer families of the city. They will gravitate to this locality, not because most of them prefer to live in a slum, not because their taste has become so depraved that they could not enjoy life elsewhere, at least not at first; they will come to live in this area because our clever taxing method will prevent or at least limit the remodeling or new construction of housing that these families can afford.

c. Then, given another decade or two, as children are brought up in these depressing surroundings, our city will first have increasing problems of juvenile delinquency; then the former juvenile delinquents will become competent criminals and racketeers; and everyone can see that we need only enough of these individuals to overturn civilization itself."

Encouraging Land Speculation in Slum Areas

But you were not convinced that the friendly devil's plan was as excellent as he supposed. You asked, "Is that all there is to your masterpiece of evil calculation? I confess it has some interesting and perhaps effective features, but is that all?"

"By no means," friend devil replied, "In addition to taxing all improvements heavily, you must reduce the taxes on land values, especially on land values in the slum areas. As the original buildings deteriorate and the neighborhood becomes a slum, encourage the landlords to apply for reductions in their taxes. Instruct the city assessor to disregard actual selling prices of land in the slum area and assume that the assessed value of the land should decrease as the buildings on it deteriorate. Thus you will encourage the slumlords to hold their properties for speculation on the future growth of the city. You will combine the maximum of discouragement to improvement with the minimum of discouragement to land speculation. Even when buildings are condemned and closed as firetraps or are in danger of collapsing, they will not be replaced. The tax remaining will be so small that the owner will not be forced to sell to someone who might build. The owner, unless he is pressed for funds (and professional slumlords usually are not), will simply wait until the further growth of the city makes it practicable for someone to pay a price that will yield a tremendous profit. How large such gains may be can be seen by reference to the prices being paid today for land held by slumlords in areas to be redeveloped."

To Expedite Slum-Making

"I am nearly convinced that you have a useful scheme that will serve our evil purposes well," you said. "However, if you really put your mind to it, could you think of some improvements in it; perhaps ways of extending slum areas more widely or bringing the anticipated results more quickly?"

"Well," replied the devil, "I do know of a subtle modification of this scheme that has produced gratifying results. In parts of England, the principles I have mentioned have been carried to their logical ex-

tension. When a property becomes so dilapidated that it is no longer used, or even when the slumlord simply chooses not to rent it, taxes are canceled altogether. Thus there is nothing to prevent the speculator from holding property off the market indefinitely. It is most encouraging to slumlords not to have that nagging annual payment, however small it might be. My friends abroad tell me that England has some of the most impressive slums anywhere to be found. Vast areas of London and the industrial midlands are such hells on earth that they put the subterranean master of our profession to shame. Think of it, he is the monarch of all that perpetual fire and brimstone, yet he contrives only a brief sizzle as another soul enters his dominion, whereas the tax system and slumlords in England have developed a hell that lasts for a man's whole lifetime, corrupts his children, and damns his earthly hopes. There is an achievement worthy of emulation by all who would foster evil wholesale instead of piddling around in the retail business of tempting individual souls to their destruction."

"Then why not try the same scheme here?" you asked.

Friend devil replied with some dignity, "I think you know me well enough to realize that neither lack of boldness nor any fondness for humankind have impelled me to suggest no more than I have. We must remember that you will be coming up for reelection in a few years. Anything that the public is accustomed to is accepted as right and just. Already your city is applying my scheme in substantial part; you need only tighten up a bit here and there, urge the assessors to seek more vigilantly for all improvements such as modern bathrooms in existing tenements, etc. If you introduced a completely new idea such as that applied in England, you might encounter resistance, because all new ideas are suspect as you know."

Advantages of Applying an Opposite Plan

But you still were not completely satisfied; consequently, you questioned further; "Good friend devil, or rather friend devil (I do not mean to insult you), I see that you are right and I begin to understand how it happens that nearly all cities in the United States have their steadily growing slums. The scheme as you outline it is indeed convincing; but I wonder, do you have any further proof of its soundness than the obvious results of experience with it to date?"

"Yes," the devil replied, "I can offer the most convincing proof. In many cities of the world the opposite of my scheme has been applied. All improvements in those cities are exempt from taxation, and only the land values are taxed for all community expenditures. The results have been as follows:

1. Such cities have no slums worthy of the name.
2. Even the poorer citizens have no difficulty in renting adequate housing.
3. New construction is greatly encouraged; in fact, those cities, in Australia for example, seem to enjoy a never-ending progression of building and remodeling.
4. Industries come to those cities, because companies are taxed only on the value of the land they occupy (this value of course largely reflects the services provided by a city) rather than on their plants, equipment and subsequent increase of those facilities.
5. Surprisingly enough, in many such cities where

the landlords were the only citizens entitled to vote on land-value taxation, they voted for it. Although their taxes as owners of land were increased, the great benefit to the community of this method of taxation so increased the demand for land in the community that land values also rose."

"There is the proof that my scheme is sound," the devil insisted. "Apply it, and we get the slum hells we want; reverse it, and the slums are eliminated in a few short years at no cost to the community. What more proof do you need? Just keep the system we now have and accentuate its most effective features as I have suggested. Then you can rest assured that slum hells will keep spreading more rapidly than redevelopment programs can remove them."

To Create More Barbarians

"The arguments you have offered and the all too obvious developments in most cities of the world offer convincing support for your basic theory, Friend devil," you said, "I am interested in your reference to the influence of slums on the human beings who are born and brought up in them. That in the long run almost any person in those circumstances might become a barbarian willing to join in destruction of our civilization seems clear. However, such indoctrination surely is a slow process, and many, far too many escape from their slum environment. They see all around them opportunities to better themselves. Even if they have never read the stories of Horatio Alger, whose poor boys always found the stepping stones to wealth and power, they have seen for themselves in past decades that many of the nearly destitute immigrants who crowded American slums several decades ago have achieved success."

→ "Few of those immigrants who came about the turn of the century are slum dwellers today. Haven't the slums in many instances provided the incentive for beginning at the bottom of the economic ladder, cultivating useful work habits, and thus through self discipline succeeding, whereas many brought up in easier surroundings have failed to develop their latent abilities? In short, are slums alone as efficient a means of creating barbarians as you can devise?"

"You have put your finger on what used to be a weak point in my suggestion," the devil replied, "However, in

recent decades I have found improved means of creating barbarians. You may think I am somewhat immodest in claiming the new method as my own. Actually, the new method was devised by people of good will anxious to prevent exploitation of their fellow men, aided by labor unions serving their selfish interests and by politicians seeking votes. You remember the proverb, 'The road to Hell is paved with good intentions.' This is part of my, or at least my master's grand design. Through the application of that principle we already are achieving unprecedented success in creating barbarians."

"Friend devil, you speak in generalities. Precisely how do you propose to apply the principle that unwisely guided good intentions are the paving stones of earthly hells?"

"You misunderstand me. I am not speaking of proposals for future action. I am referring to laws already in effect. Your laws, both State and Federal, prohibiting employment of relatively unskilled people are especially effective."

"Surely you are joking; laws prohibiting employment would never be accepted by the people of the United States. I never heard of such a law in all my life."

"Now," the devil replied, "you are being naive. Such laws are not entitled 'Measures to Prohibit Gainful Employment,' nor do they begin with a whereas clause pointing out that they are intended to prevent people from obtaining jobs. The laws that actually prohibit such employment are under more euphonious titles such as 'Fair Labor Standards Act,' or 'A Law to Establish Minimum Wages,' and their whereas clauses may refer to the desirability of giving every person a 'living wage,' although a youth living at home and seeking his on-the-job training for life has need for much less income than does an adult living alone or another adult with family responsibilities."

The devil continued, "A recent study* has shown that the percentage of youths unemployed has increased markedly as higher minimum wages have been estab-

* Yale Brozen, Professor of Business Economics; Graduate School of Business, University of Chicago, Chicago, Illinois, in *The Effects of Statutory Minimum Wage Increases on Teen-Age Unemployment*, presented at the annual Mont Pelerin Society meeting, Aviemore, Scotland, September 3, 1968.

IMPORTANT NOTICE

Part of this article was originally published in March 1961 under the title "Why Create Slums?". Since that date, the Institute has reprinted it many times in order to fill requests from readers for extra copies, which have numbered in the thousands.

This evidence of widespread interest in the subject and the attention being given by government officials to proposals for so-called urban renewal have led us to reprint the article in this issue. Our newer subscribers, who have not seen the article before, may be interested to know that Pennsylvania was the first State to authorize full application of the economic principle that is involved in the argument. A study published in 1958 analyzes the possible effects of such application in Bethlehem, Pennsylvania. Moreover, in the city of Erie, an active plan for adoption of land value taxation has been developed in recent years.

The pamphlet referred to above is "An Analysis of the Potential Effects of a Movement Toward a Land Value Based Property Tax," a research project of the Institute of Research of Lehigh University, directed by Dr. Eli Schwartz and Dr. James E. Wert (published by Economic Education League, Albany, New York). Another booklet of interest in this field is "The Self-Supporting City" by Gilbert M. Tucker (published by Robert Schalkenbach Foundation, New York).

* * * * *

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lished. In effect, the law says to every youth, 'You shall have no job unless the results of your labor are worth more to some employer than \$1.60 per hour. Such effective prohibition against gainful employment for many provides just the opportunity we desire. You know that all of us devils are skilled in finding work, our work, for idle hands. This is our specialty. Just give us such opportunities and we create barbarians. Proof that our efforts are successful already is apparent in the burned and looted areas of many cities.

"Slums always have been depressing places, but as long as there was hope for a way out, as long as no one was denied the opportunity to reach the first step on the ladder to success, only a small minority became barbarians. Today the situation is different for millions who are denied the basic opportunity, a job in which to learn useful work habits with the further upward steps of the ladder clearly in view. Now millions have no basis for hope. Denied the chance to earn the attractive

products of a seemingly affluent society, frustration becomes the desperation of those who believe that they have nothing to lose and possibly some loot to gain if they join the modern barbarians. Given enough such men, no civilized society can survive."

"The barbarians who finally sacked Rome as that civilization declined and fell came from without. Much more efficient in destroying Western Civilization will be the barbarians within. At the rate slums are being made and barbarians are being created today, we who expect to reap the hellish harvest of social revolution apparently have not long to wait. We shall have hell on earth on a scale never heretofore witnessed by the human race. Stupidity plus misguided good intentions will accomplish our work, leaving to us only the enjoyment of it."

"And now," said the devil, "you must excuse me. I must not shirk my task of providing work for idle hands."

A CENTURY OF PROGRESS AND POVERTY*

The foregoing account of what clearly is one of the most critical problems confronting this Nation and all of Western civilization today may be unique in its presentation, but the problem is neither unique nor new. The current "explosion" of violence and anarchy that has occurred in so many of the principal cities both here and abroad was foreseen and, in fact, predicted nearly a century ago by Henry George when he wrote Progress and Poverty.

In 1869 Mr. George came from the then relatively small city of San Francisco to New York City on a business trip. Most of his free hours were spent walking in the city's streets, not idly gazing at the unfamiliar sights but carefully observing conditions that existed in that major metropolis.

Later, in describing how his father came to write Progress and Poverty, Henry George, Jr. said: "As he walked he was filled with wonder at the manifestations of vast wealth. Here, as nowhere he had dreamed of, were private fortunes that rivaled the riches of the fabled Monte Cristo. But here, also, side by side

with the palaces of the princely rich, was to be seen a poverty and degradation, a want and shame, such as made the young man from the open West sick at heart... and he made a vow that he would never rest until he had found the cause of, and, if he could, the remedy for, this deepening poverty amid advancing wealth."

Ten years later, in 1879 Henry George completed the writing of the book Progress and Poverty, in which he observed that "...even now, in modern civilization, the causes which have destroyed all previous civilizations are beginning to manifest themselves, and that mere political democracy is running its course toward anarchy and despotism." He also asked and answered one of the questions we have discussed above. Said Mr. George, "Whence shall come the new barbarians? Go through the squalid quarters of great cities, and you may see, even now, their gathering hordes!"

* George, Henry. Progress and Poverty, New York, The Robert Schalkenbach Foundation, 50 East 69th Street.

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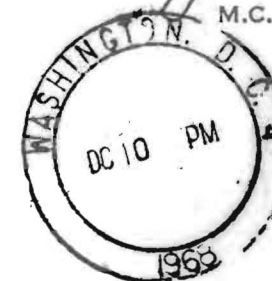
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Congress of the United States
House of Representatives
OFFICIAL BUSINESS

Charles W. League



The Honorable Richard Nixon
President-Elect
The White House
Washington, D.C.

7

Congress of the United States
House of Representatives
Washington, D. C.

December 5, 1968

12-51

DEC 7 1968

The Honorable Richard Nixon
President-Elect
450 Park Avenue
New York City, N.Y. 10022

Dear President-Elect:

Enclosed is a self-explanatory letter from one of my constituents, Mr. M. H. Jacaban, with an attached Resolution recommending that the next American Ambassador to the United States be a ~~Filipino~~ American.

I think that this suggestion deserves some consideration and may very well improve our important relations with the Government of the Philippines.

With kindest regards,

Charles M. Teague
CHARLES M. TEAGUE, M. C.

CMT:gph

Enclosures

Mr. Teague



UNITED CITIZENS FOR NIXON-AGNEW

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Director

NATIONAL COMMITTEE OF FILIPINO-AMERICANS FOR NIXON-AGNEW

2741 Fruitridge Road, Suite 2
Sacramento, California 95820
Phone: (916) 452-3674

November 26, 1968

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T. "Nonoy" Mendoza
Christine D. Lee

Hon. Charles M. Teague
CONGRESSMAN
616 E. Main Street
Ventura, California

Dear Sir:

Thank you for your letter dated November 25, 1968 inviting me to attend the barbecue on Wednesday, December 11, 1968 at the Lemoneira Ranch near Santa Paula.

I would be honored to attend the affair. I have signed the card accordingly and sent it to the management of the Lemoneira Ranch.

I wish to congratulate you for the landslide victory you have received at the polls in the last election. 148,356 compared to 76,926 for the opposition. That is quite an impressive vote record. The vote record indicates your excellent performance in Washington.

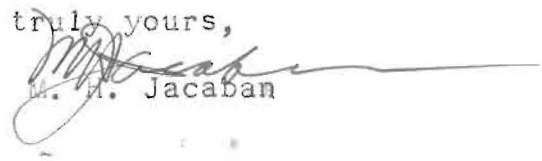
The national Committee of Filipino-Americans for Nixon-Agnew took a very active part in the election campaign. We had no financial help at all from the Republican Party or the United Citizens for Nixon-Agnew. I made trips to Hawaii, Los Angeles, San Diego, etc. and paid out of my own pocket the cost of the trips and other expenses incurred in the campaign. See the enclosed expense report.

We have involved ourselves in the campaign because our Filipino people in the United States would want to achieve their goal of equality of opportunity. Also please see the resolution that I sent to President-elect Nixon.

I am not too sure whether President-elect Nixon is aware of the work we have done in the campaign. And I am not sure whether he has personally seen the resolution. So, I would greatly appreciate whatever push you may give in making our message known to the President-elect.

With all best wishes, I remain

Very truly yours,


M. H. Jacaban

R E S O L U T I O N

1 Whereas, the National Committee of Filipino-
2 Americans For Nixon-Agnew has worked hard in influen-
3 cing and delivering the votes of the one third million
4 Filipinos in America to the Nixon-Agnew ticket,

5 And whereas, the officers of the above-mentioned
6 committee have solely and voluntarily supported the
7 campaign expenses of the said committee,

8 And whereas, there is deteriorating trend of the
9 relationship between the Philippines and the United
10 States due to previous Ambassadors to Manila not
11 knowing and wholly understanding the Filipino people,

12 And whereas, there are physicians and surgeons,
13 journalists, college professors, accountants, business-
14 men, lawyers and engineers among the Filipino-Americans
15 who are capable of performing appointive positions in
16 the Federal Government,

17 And whereas, there is an imperative need of build-
18 ing and strengthening the Republican Party's hold and
19 influence among the Filipinos in the United States,

20 Be it therefore resolved that a Filipino-American
21 be considered for appointment as United States Amba-
22 sador to the Philippines,

23 Be it further resolved that a Filipino-American
24 be considered for appointment as Under-Secretary of
25 Labor or Assistant to the Under-Secretary of Labor,

26 Be it further resolved that Filipino-Americans
27 be considered for appointment as Federal Judges in
28 California and in Hawaii,

29
30 more
31
32

Be it finally resolved that Filipino-Americans
be considered for appointment to serve in Federal
Commissions that are already created and Commissions
that may be created by the incoming President of the
United States.

November 10, 1968

Submitted by:

NATIONAL COMMITTEE OF FILIPINO-
AMERICANS FOR NIXON-AGNEW

M. H. Jacaban
National Chairman

BATAAN NEWS
2741 FRUITRIDGE ROAD
SACRAMENTO, CALIF. 95820

CAMPAIGN EXPENSES
NATIONAL COMMITTEE OF FILIPINO-AMERICANS
FOR NIXON-AGNEW

Trip to Hawaii by National Chairman (3 days)

Hotel Rooms.....	\$12.00 per day.....	\$36.00	
Meals.....	10.00	30.00	
Airplane fare.....		220.00	\$286.00

Trip to San Diego by National Chairman (2 days)

Hotel Rooms.....	\$12.50 per day.....	\$25.00	
Meals.....	10.00	20.00	
Airplane fare.....		57.00	102.00

Meals for volunteer workers..... 150.00

Stenographing (10,000 copies)..... 80.00

Printing (invitations, programs)..... 50.00

Mailing..... 750.00

Telephone..... 610.00

Advertising..... 240.00

Gas and Oil..... 200.00

Hall and Headquarters's rent..... 500.00

Total 2968.00

Submitted by:

M. H. Jacobson
National Chairman

Congress of the United States
House of Representatives

OFFICIAL BUSINESS



The Honorable Richard Nixon
President-Elect
450 Park Avenue
New York City, N.Y. 10022

OFFICE OF THE PRESIDENT-ELECT

RICHARD M. NIXON

WASHINGTON, D. C.

December 24, 1968

Honorable Charles M. Teague
United States House of Representatives
Washington, D. C. 20515

Dear Chuck:

I have now set up shop in the Transition headquarters, Federal Building #7, corner of 17th and H Streets, N. W., Washington, D.C. While it will be necessary for me to divide my time between the Capital and New York until January 20, my associates -- Ken Belieu and Bill Timmons, both "Deputy Assistants for Congressional Relations" -- will operate from the temporary Washington office. Ken will be concentrating on Senate matters, and Bill on House matters. Please call on them if they can be helpful in any way during this governmental hiatus.

The D. C. office switchboard is 395-2000 and the New York number is (212) 421-3100.

Hope to see you soon.

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH:kb

OFFICE OF THE PRESIDENT-ELECT

RICHARD M. NIXON

WASHINGTON, D. C.

December 24, 1968

Honorable Olin E. Teague
United States House of Representatives
Washington, D. C. 20515

Dear Tiger:

I have now set up shop in the Transition headquarters, Federal Building #7, corner of 17th and H Streets, N. W., Washington, D.C. While it will be necessary for me to divide my time between the Capital and New York until January 20, my associates -- Ken Belieu and Bill Timmons, both "Deputy Assistants for Congressional Relations" -- will operate from the temporary Washington office. Ken will be concentrating on Senate matters, and Bill on House matters. Please call on them if they can be helpful in any way during this governmental hiatus.

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Hope to see you soon.

Sincerely,

Bryce N. Harlow
Assistant to the
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NIXON-AGNEW VICTORY HEADQUARTERS

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DEAR PRESIDENT-ELECT:

OUR HEARTIEST CONGRATULATIONS FOR YOUR EXCELLENT AND WELL-DESERVED
VICTORY.

THE WASHINGTON STAFF OF

CONGRESSMAN CHARLES M. TEAGUE

(434).

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House of Representatives, U.S.

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Washington, D.C. 20515

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JOHN PAUL HAMMERSCHMIDT, ARK.
WILLIAM LLOYD SCOTT, VA.
MARGARET M. HECKLER, MASS.

November 12, 1968

Honorable Richard M. Nixon
President Elect
Executive Offices
Washington, D. C.

Dear Dick:

Congratulations on your election. You certainly face some big problems and you deserve all the support that we can give you regardless of party affiliations.

I know that you will be deeply involved in the next few weeks recruiting personnel for your Administration. In our last conversation at the VFW National Convention you correctly predicted that you would be elected and indicated that you desired to work cooperatively on veteran problems.

I have noted your statements in the press that you expect to appoint some Democrats and Independents in key administrative positions. I think the Veterans Administration offers an excellent opportunity in this regard. Therefore, I would like to recommend the reappointment of Mr. William J. Driver as Administrator of Veterans Affairs. I would like to suggest that you discuss this with the ranking Minority Members of the Veterans' Affairs Committee, Ross Adair and Bill Ayres.

Bill Ayres, Ross Adair, John Saylor and Charles Teague and the ranking Majority Members of the Veterans Affairs Committee have worked hard together for many years now to create a bipartisan approach to veterans affairs. The Veterans Administration as an agency has never been subject to very much partisan change in its personnel. Its more than 200 hospital directors and regional office managers are career persons and without exception the Administrator and his entire staff and program chiefs are career employees. I doubt that there is another agency in government that has relied so completely on career employees.

November 12, 1968

I see your reappointment of Mr. Driver as an excellent opportunity in three major areas.

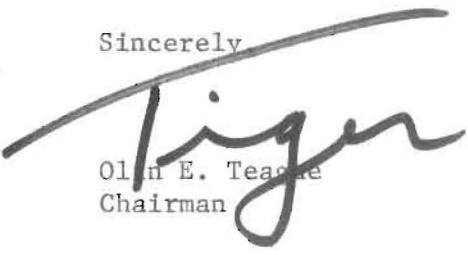
I believe Mr. Driver's appointment will be hailed by veterans' organizations. I hope that you will contact the National Commanders of the American Legion, Veterans of Foreign Wars, AMVETS and Veterans of World War I of the U.S.A.

Probably you will be looking for an opportunity to demonstrate support of the career government service, and there is no agency better suited for this than the Veterans Administration.

Finally, I am convinced that Mr. Driver is the finest administrator that the Veterans Administration has ever had, and as a matter of fact, is one of the very best administrators in the entire government. He is not only highly qualified to administer the programs of the agency, but he can provide continuity and cohesion for this great program that directly affects more than 27 million men who have served in the Armed Forces.

I would be pleased to discuss this with you personally and would be happy to develop any additional information that you might need. Kindest regards.

Sincerely,



Olin E. Teague
Chairman

William C. Doyle
National Commander
The American Legion
700 North Pennsylvania
Indianapolis, Indiana 46204

Joseph V. Ferrino
National Commander
AMVETS
1710 Rhode Island Avenue, N.W.
Washington, D. C. 20036

Wayne L. Sheirbon
National Commander
Disabled American Veterans
Post Office Box 14301
Cincinnati, Ohio 45214

Richard W. Homan
National Commander-in-Chief
Veterans of Foreign Wars of the U.S.
Broadway at 34th Street
Kansas City, Missouri 64111

Victor V. Miller
National Commander
Veterans of World War I of the U.S.A.
40 G Street N.E.
Washington, D. C. 20002

VETERANS ADMINISTRATION AGENCY OFFICIALS

Title	Name	VA Service	Military Service	Total Years VA Experience
Administrator	W. J. Driver	1946-1951 1953-present	1951-1953	20
Deputy Administrator	Arbon W. Stratton	1944-present	1943	24
Associate Deputy Administrator	Albert H. Monk	1946-present	1944-46	22
Executive Assistant to the Administrator	Lester J. Hook	1946-present	1942-45	22
Chairman, Administrator's Advisory Council	Willis O. Underwood	1945-present	1943-45	23
Chief Medical Director	H. Martin Engle, M.D.	1946-present	1942-46	22
Chief Benefits Director	Arthur W. Farmer	1946-1951 1953-present	1942-46 1951-53	20
Chief Data Management Director	Philip J. Budd	1946-present	1942-46	22
Chairman, Board of Veterans Appeals	James W. Stancil	1946-present	1942-46	22
Director, Investigation and Security Service	George L. Holland	1945-1955 1956-present	1942-44	22
Assistant Administrator for Construction	Whitney Ashbridge	1958-present	1933-37	10

Title	Name	VA Service	Military Service	Total Years VA Experience
Assistant Administrator, Management Engineering and Evaluation	Blake E. Turner	1956-present	1941-46	12
Director, Information Service	Franklin R. Hood	1946-present	1943-45	22
Assistant Administrator for Personnel	Irene Parsons	1946-present	1943-46	22
Controller	John D. Shytle	1946-present	1942-45	22
Manager, Administrative Services	Edward J. Gorman	1945-present	1942-45	23
General Counsel	Robert C. Fable, Jr.	1946-present	1943-46	22
				452

DECEMBER 10, 1968

RN COMPLETED TELEPHONE CALL TO CONGRESSMAN TEAGUE.

Congress of the United States
House of Representatives
Washington, D. C.

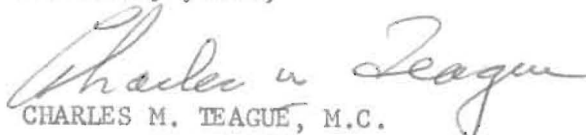
November 15, 1968

The Honorable Richard M. Nixon
President Elect
Executive Offices
Washington D. C.

Dear Mr. President-elect:

Olin Teague has sent me a copy of his letter of November 12th recommending that William J. Driver be reappointed as Administrator of Veterans Affairs. I fully concur with that recommendation.

Sincerely yours,


CHARLES M. TEAGUE, M.C.

CMT/j

CALLOWAY

January 2, 1969

Honorable Fletcher Thompson
U. S. House of Representatives
Washington, D. C. 20515

Dear Mr. Thompson:

On behalf of the President-Elect, I would like to thank you for your enthusiastic endorsement of Congressman Bo Calloway as a member of Mr. Nixon's Cabinet. Please be sure that the lateness of this reply in no way reflects a lack of his consideration for such a post.

Although the Cabinet appointments have been made, I am sure that every consideration is being given to Bo's qualifications for a top-flight post in the Nixon Administration.

With warm regard.

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH/sr

bcc: Peter Flanigan

OFFICE OF THE PRESIDENT-ELECT

RICHARD M. NIXON

WASHINGTON, D. C.

December 24, 1968

Honorable Fletcher Thompson
United States House of Representatives
Washington, D. C. 20515

Dear Mr. Thompson:

I have now set up shop in the Transition headquarters, Federal Building #7, corner of 17th and H Streets, N. W., Washington, D.C. While it will be necessary for me to divide my time between the Capital and New York until January 20, my associates -- Ken Belieu and Bill Timmons, both "Deputy Assistants for Congressional Relations" -- will operate from the temporary Washington office. Ken will be concentrating on Senate matters, and Bill on House matters. Please call on them if they can be helpful in any way during this governmental hiatus.

The D. C. office switchboard is 395-2000 and the New York number is (212) 421-3100.

Hope to see you soon.

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH:kb

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U.S. House of Representatives

COMMITTEE ON
POST OFFICE AND CIVIL SERVICE

Washington, D.C. 20515

December 6, 1968

The Honorable Richard M. Nixon
President-Elect of the United States
450 Park Avenue
New York, New York 10022

file

Dear Mr. President-Elect:

My colleague, Congressman Ben B. Blackburn, has advised me that C. Shorty Lorentzson, his Administrative Assistant, has requested he be considered for a position on a Congressional Liaison team to work with the Congress or in a similar capacity with an agency. He is well qualified for any number of executive positions, and I want to add my endorsement to his application for consideration. In doing so, I am joining with Congressman Ford, Congressman Laird, Congressman Cramer; and among my Georgia colleagues, Congressman Maston O'Neal, Congressman John J. Flynt, Jr., Congressman W. S. (Bill) Stuckey, Jr. and Congressman Robert G. Stephens.

Though it is difficult to specifically pinpoint a location for Mr. Lorentzson, I understand that Congressman Cramer feels it would be timely to appoint him as an "interim" employee to fill a vacancy in the Department of Transportation or with the Water Pollution Control Commission. He has the experience necessary to make a preliminary report on the affairs of either of these agencies which will assist in developing programs and needed changes in codification.

He is well qualified for any position in which you may wish to place him; and through my personal knowledge, I know that he has performed an excellent service for Congressman Blackburn who has given Mr. Lorentzson his enthusiastic endorsement for a position with your Administration.

Yours very truly,



FLETCHER THOMPSON
Member of Congress

FT/ts

cc: Mr. Bryce N. Harlow
Mr. Harry Flemming

C
O
P
Y

December 4, 1968

The President-Elect
Washington
D. C.

Re: The Secretary
Department of Transportation

Dear Mr. President-Elect:

Undoubtably, you have received many recommendations and advice concerning Members of the Cabinet and other positions, and I have every confidence that the Cabinet you finally select will be of the highest caliber.

Howard "Bo" Calloway is a deserving person of high caliber who would be a tremendous asset to your Cabinet. Bo is young, articulate, aggressive, tactful and has the ability to organize and direct people.

Few people on the Nixon Team have the unique qualifications possessed by Bo Calloway.

Though he is a Southerner, he is a national personality in that he is the Immediate-Past President of the Young President's Organization composed of twenty-two hundred corporate presidents throughout the entire nation. He also is the Chairman of the Freedoms Foundation at Valley Forge, Pennsylvania. In addition to having been a Member of Congress, Bo was the choice of the people of Georgia over Lester Maddox for Governor. A third party write-in candidate prevented his receiving the required 50 per cent and the Democratic Legislature elected Maddox Governor.

The President-Elect
December 4, 1968
Page Two

Calloway Gardens under Bo's leadership has surpassed all publicly owned parks and recreational facilities in the South and is a tribute to the free enterprise system.

Of immediate concern to myself is building the Republican Party in Georgia and the South. Tremendous strides towards building the Republican Party in the South have been made under Bo's leadership in the last few years.

By having a person of Bo's caliber from the South on your Cabinet, unquestionably the Republican Party in this area will be strengthened and assured of future growth.

Further, Bo will help provide the image of vigor, creditability, efficiency and strength so needed by the President's Cabinet.

I hope you will give this matter your personal attention.

Kindest personal regards.

Yours very truly,



FLETCHER THOMPSON
Member of Congress

cc: Mr. Bryce N. Harlow
Special Assistant to the President-Elect
450 Park Avenue
New York, New York

December 19, 1968

Honorable Fletcher Thompson
United States House of Representatives
Washington, D. C. 20515

Dear Fletcher:

Thank you for your letter of December 12 and enclosed professional resume of Mr. James A. Bentley, Sr.

I have known Jim for a number of years and hold him in highest regard, even though circumstances placed us on different sides of the fence. I share your evaluation of his abilities and am happy to refer your letter with enclosure to those individuals who, in this transition period, are directly responsible to the President-Elect for reviewing candidates for policy positions in the new Republican Administration. I am adding my own endorsement to yours with the hope that Jim may be favorably considered for the position he seeks.

With warm best wishes for the Holiday Season, I am

Sincerely,

William E. Timmons
Deputy Assistant

WET:kmb

bcc: Peter Flanigan

OFFICE OF THE PRESIDENT-ELECT

Richard M. Nixon

WASHINGTON, D.C.

December 24, 1968

Honorable Frank Thompson, Jr.
United States House of Representatives
Washington, D. C. 20515

Dear Mr. Thompson:

I have now set up shop in the Transition headquarters, Federal Building #7, corner of 17th and H Streets, N. W., Washington, D.C. While it will be necessary for me to divide my time between the Capital and New York until January 20, my associates -- Ken Belieu and Bill Timmons, both "Deputy Assistants for Congressional Relations" -- will operate from the temporary Washington office. Ken will be concentrating on Senate matters, and Bill on House matters. Please call on them if they can be helpful in any way during this governmental hiatus.

The D. C. office switchboard is 395-2000 and the New York number is (212) 421-3100.

Hope to see you soon.

Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH:kb

OFFICE OF THE PRESIDENT-ELECT

RICHARD M. NIXON

WASHINGTON, D. C.

December 24, 1968

Honorable Vernon W. Thomson
United States House of Representatives
Washington, D. C. 20515

Dear Mr. Thomson:

I have now set up shop in the Transition headquarters, Federal Building #7, corner of 17th and H Streets, N. W., Washington, D.C. While it will be necessary for me to divide my time between the Capital and New York until January 20, my associates -- Ken BeLieu and Bill Timmons, both "Deputy Assistants for Congressional Relations" -- will operate from the temporary Washington office. Ken will be concentrating on Senate matters, and Bill on House matters. Please call on them if they can be helpful in any way during this governmental hiatus.

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Sincerely,

Bryce N. Harlow
Assistant to the
President-Elect

BNH:kb