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Drift

November 8, 1974

MEMORANDUM FOR:

WILLIAM N. WALKER

FROM:

STAN SCOTT

SUBJECT:

Ambassador to Barbados

Let me re-endorse

~~I would highly recommend~~ Theodore R. Britton, Jr., former Deputy Assistant Secretary for Research and Technology, HUD, for the position of Ambassador to Barbados.

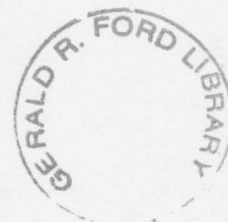
Mr. Britton brings considerable background and experience to this position as he has distinguished himself in a wide number of areas. In addition to his principle area of experience, private industry, Mr. Britton has also worked ~~closely~~ at HUD to improve the Nation's entire process of planning, producing, and managing housing in volume. Mr. Britton also served as an advisor to the Department on matters relating to racial and economic composition of housing developments.

Britton, an articulate spokesman for the Administration, began his employment in 1946 at the Veterans Administration. In 1947 he joined the staff of the New York City Mission Society, serving in various business and administrative capacities in its Harlem Branch. In 1955, he became an accountant with the Carver Federal Savings and Loan Association. He later held the positions of Assistant Mortgage Officer and Mortgage Officer. When the American Baptist Management Corporation was formed in 1966 to administer nine multi-family housing projects, Mr. Britton became its president. Britton, a staunch Republican, was in the Marine Corps Reserve from 1944 to 1946 and from 1948 to 1951, served on active duty in Korea. He is married and has five children.

I have enclosed Mr. Britton's resume for your every consideration as I personally feel it is his kind of experience, knowledge and commitment that is vital in United States government service abroad.

attachment

*What do you think?
Maybe, I didn't hit the
political note hard enough!*





When this matter arose many months ago, Britton was one of a number of individuals that we evaluated very carefully because a predecessor candidate for the same position failed to be qualified by the WH Legal Office. The Black community is not replete with diplomats; but Mr. Britton's demeanor, his experience in both the public and private sectors, and his ongoing international assignments on behalf of the USIA made his a most attractive and appropriate suggestion. He ran the interview gauntlet at State, and I was pleased that they concurred in his suitability.

(Experience)

Britton is an articulate and soft-spoken man with very solid experience. While at HUD, he was an active member of _____ . He is neither Ralph Bunch nor a "professional Black"--he is the sort of Black candidate that the Administration needs in duplicate and triplicate. Britton is the type of individual who, upon his appointment, will not only do the job that is expected but also will remember the Party and the President that provided the opportunity. I have said all along that this type of appointment is a "positive signal" to the Black Community in general and Black Republicans in particular that there is a place for capable Black Republicans in this Administration.

THE WHITE HOUSE

WASHINGTON

November 8, 1974

"EYES ONLY"

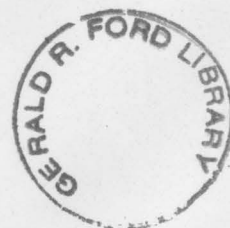
MEMORANDUM FOR: STAN SCOTT

FROM: WILLIAM N. WALKER *Walker*

SUBJECT: Assistant Secretary of Commerce
for Administration, PAS--Level IV

Attached is a copy of my proposed memorandum to The President on the Assistant Secretary of Commerce for Administration. Please call Bob Shaw of my office to let him know your opinion of the proposed action or return this sheet with you comment to Bob. We would appreciate your response within three days.

Attachment



THE WHITE HOUSE

WASHINGTON

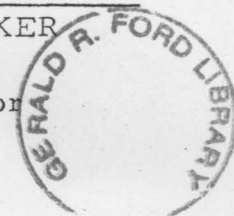
October 30, 1974

MEMORANDUM FOR THE PRESIDENT

THROUGH: DONALD RUMSFELD
FROM: SAMUEL A. SCHULHOF

CONCUR: _____
WILLIAM N. WALKER

SUBJECT: Assistant Secretary of Commerce for
Administration, PAS--Level IV



The purpose of this memorandum is to recommend the appointment of a highly qualified individual to the position of Assistant Secretary of Commerce for Administration to replace Henry B. Turner who recently resigned.

This is one of the most demanding administrative positions in the Cabinet agencies due to the conglomerate nature of the Department of Commerce and the encompassing array of functions reporting to the Assistant Secretary. We have searched for an experienced "chief executive officer" type of individual for the post. We have identified a candidate, Jack J. Carlson, whose qualifications fully meet the requirements of the position. In addition, among the many potential candidates evaluated and deserving consideration are two with ethnic minority backgrounds, Norman B. Houston (Black) and Fernando Oaxaca (Mexican-American).

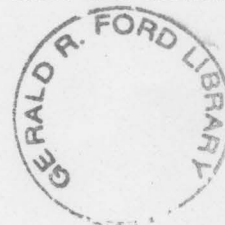
Jack J. Carlson is 56 years old and holds a B.A. (economics) from the University of Chicago. He has recently resigned as President of Kaiser Steel Corporation, a position he held for five years. Carlson has worked for Kaiser Steel for thirty years, initially in sales and sales management and for the past nineteen years in general management. He has good

leadership skills and our checks indicate that he is an excellent administrator--possessing the ability to motivate people and to roll up their sleeves and work hard. Carlson is dedicated, hard working, bright, tough but personable, and a person of high integrity. He has been active in his church. Carlson is a registered Republican who has supported the Republican party in Congressional and Presidential campaigns.

Norman B. Houston is 51 years old, Black, and holds a B.S. (banking and finance) from UCLA. Prior to his Presidential Appointment to the Renegotiation Board one year ago, Houston was Deputy Assistant Secretary for Administration at the Department of Health, Education and Welfare for two years. From 1968-71, he served as a director of the Los Angeles Branch of the Federal Reserve Bank of San Francisco. During 1970 he was a consultant in the field of business and financial management. Previously, Houston was associated with Golden State Mutual Life Insurance Company in Los Angeles for twenty-one years in a variety of financial and corporate management positions. Houston is bright and articulate, but is not a tough manager. Stan Scott would support his appointment.

Fernando Oaxaca is 47 years old, Mexican-American and holds a B.S. (electrical engineering) from the University of Texas. He was a founder in 1969 and is a Senior Vice President of Ultrasystems, Inc., a policy research, consulting and engineering firm headquartered in Newport Beach, California (gross revenues of \$8 million). Previously, Oaxaca was in program management with TRW Systems, Inc., The Aerospace Corporation, Douglas Aircraft and Lockheed. He has been involved in many community and private sector activities dealing with involvement of Spanish-speaking people in the business world. In 1972, Oaxaca was National Treasurer and a member of the Executive Committee of the National Hispanic Finance Committee to Re-elect the President. He is presently National Vice Chairman of the Spanish-speaking political action and fund raising arm of the Republican National Committee.

Carlson is definitely the most substantively qualified candidate for the position. On the other hand, the appointment of a minority to a "non-minority" position may have significant constituent appeal. However, since Houston is already a Presidential Appointee, this may be the opportunity for a Spanish-speaking senior appointment. Oaxaca would be supported by Anne Armstrong. He could undoubtedly solicit and obtain the support of John Rhodes and other Congressional members. However, he is not the best qualified candidate for this position from a substantive standpoint. On the other hand, Carlson has the necessary skills and demonstrated experience. He is the strong choice of Secretary Dent. I recommend that Carlson be appointed Assistant Secretary of Commerce for Administration. I also suggest that we continue to seek a



suitable position for Oaxaca.

DECISION:

Appoint Carlson _____

Appoint Houston _____

Appoint Oaxaca _____



PRESIDENTIAL APPOINTEE INFORMATION

NAME: Jack J. Carlson

LEGAL ADDRESS: 87 Sea View Avenue
Piedmont, California 94611

MAILING ADDRESS: Same as above

MARITAL STATUS: Married

FAMILY: Wife: Elise Young Carlson
Children: Sharon L. Crandall
Susan E. Moffett
Elise C. Anderson
Jack Jay Carlson, Jr.
Martha L. Carlson

EDUCATION: B.A. in Economics - 1940 - University of Chicago

CURRENT POSITION & TITLE: Consultant, Kaiser Steel Corporation, Oakland, California

BUSINESS ADDRESS: Kaiser Steel Corporation
300 Lakeside Drive
Oakland, California 94666

EXPERIENCE: Kaiser Steel Corporation - 1944 to present

August 1974 to present - Consultant - Kaiser Steel Corporation, Oakland, California

1969 - August 1974 - President, Kaiser Steel Corporation
Oakland, California

1962 - Vice President - Executive Division

In 1968 given the additional responsibility of President
of Kaiser Resources (this is the Canadian subsidiary
of Kaiser Industries)



Presidential Appointee Information

Jack J. Carlson

Page 2

EXPERIENCE

CONTINUED:

1957 - 1962 - Vice President and Manager of Fabrication
Business, Oakland, California

1955 - 1957 - Assistant to Vice President and General
Manager, Oakland, California

1953 - 1955 - General Sales Manager, Oakland, California

1952 - 1953 - Assistant General Sales Manager, Oakland,
California

1948 - 1952 - District Manager, Los Angeles, California

1946 - 1948 - District Sales Representative and District
Manager - Seattle, Washington

1944 - 1946 - Business Procedures Manager, Oakland,
California

1940 - 1944 - College Trainee - Inland Steel, Chicago,
Illinois

POLITICAL

AFFILIATION:

Republican

Business and/or

Professional

Affiliations:

1969 - 1974 - Director, Iron & Steel Institute

1972 - 1974 - Director, International Iron & Steel Institute

Past Director - American Institute of Structural Contractors

PLACE OF BIRTH:

Omaha, Nebraska

DATE OF BIRTH:

March 12, 1918

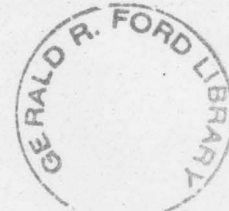
Telephone:

Home: 415-547-4787

Business: 415-271-2700



JACK J. CARLSON



Jack J. Carlson, 56, has been president and chief executive officer of Kaiser Steel Corporation for the past six years. Kaiser Steel is the largest steel producer west of the Mississippi, and is a world supplier of iron ore and coking coal.

Under his leadership, Kaiser Steel achieved new records in sales and production levels (\$600 million; 3.2 million ingot tons) as well as pioneering significant advances in mining technology and the mass movement of materials by unit trains and huge ocean carriers. He was also instrumental in achieving new advances in labor-management cooperation as exemplified by the workings of one of the most effective "productivity committees" in the steel industry.

Carlson also has made numerous speeches and has urged, in many business, labor and government meetings, the formation of a new "Partnership of Purpose" between these three segments of society towards making our industrial complex more competitive with lower-cost foreign producers and more effective in strengthening the nation's economy.

Carlson has also served as a president, director or officer of some 34 other Kaiser affiliated companies, including Kaiser Resources, Canada; Hamersley Holdings, Australia; and Kaiser Industries and Myers Drum Company in the U.S. He enjoys numerous business and

personal relationships in Japan and Australia, as well as in other countries, because of his frequent international travels and business negotiations.

Carlson has been a member of the board of directors of the American Iron & Steel Institute, and of the International Iron & Steel Institute. He is a member of the University of Chicago National Development Council, The California Club of Los Angeles, the Pacific Union Club and The Family Club of San Francisco, the Claremont Country Club of Oakland, and the Marco Polo Club of New York.

Carlson is a member of the board of the Oakland Boys' Clubs, an outstanding youth development project in the San Francisco area, and he is active in church work with the Piedmont Community Church in his home town.

He is a graduate of the University of Chicago and the Northwestern Institute of Management. He and his wife, Elise, live in Piedmont, California. They are the parents of a son and four daughters.



September 10, 1974

Norman B. Houston
~~Deputy Assistant Secretary for Administration~~
~~Department of Health, Education and Welfare~~
~~Washington, D.C. 20201~~

Board Member
Renegotiation Board
Washington, D.C. 20446

Address: 330 Independence Avenue, S.W. (Business)
Washington, D. C. 20201
(202) 963-6238

1207 Fourth Street, S.W. (Home)
Washington, D. C. 20024
(202) 484-7728

Experience:

- January 1971 to Date - Deputy Assistant Secretary for Administration, DHEW
(See description attached)
- Director, Golden State Mutual Life Insurance Company
- 1970 - Consultant to industry and Government. Investment portfolio management, business planning and organization. Surveyed tourism industry and potential in West Africa.
- 1969 and earlier - Corporate official, director and manager, Golden State Mutual Life Insurance Company, Los Angeles, over 20 offices in seven states. Have served as Chairman of the Executive Committee, Senior Vice President, Treasurer, Corporate Secretary, Investment Officer, Communications and Public Affairs Director, Planner, Systems Analyst, and Accountant.
- 1966-69 - Director, National Insurance Association
- 1963-67 - Founding Director and Corporate Secretary, Enterprise Savings and Loan Association, Compton



Professional Associations:

- Society of Financial Analysts, Los Angeles
- National Association of Business Economists
- Executive Program Association, UCLA
- American Management Association

Prior Public Service:

- Director, Federal Reserve Bank of San Francisco Los Angeles Branch (served as chairman during 1969)
- Commissioner, Los Angeles Civil Service Commission
- Commissioner, Los Angeles Human Relations Commission
- Chairman, Interracial Council for Business Opportunity, Los Angeles
- President, NAACP, Los Angeles
- Treasurer, Urban League, Los Angeles
- Member, National Manpower Advisory Committee, Department of Labor
- Founding Sponsor, Operations Bootstrap, Los Angeles
- Director, Greater Los Angeles Urban Coalition.
- Member of many Chambers of Commerce, YMCA, Boy Scout, Bond campaign boards and committees

Present Affiliations:

- Founding Trustee, The UCLA Foundation
- Charter Member, Franklin D. Murphy Associates, UC
- Vice Chairman, Mental Health Association of Southern California
- Director, Los Angeles Brotherhood Crusade (Black self-help charity)
- Director, AID (Associated In-group Donors), Los Angeles
- Director, Special Service for Groups (Youth gang and Probation Service)
- Member, Development Board, Studio Watts Workshop



Formal Education:

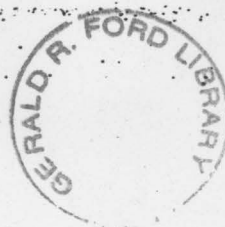
- University of California, Berkeley and Los Angeles, Bachelor of Science 1948, Banking and Finance
- Fellow, Life Management Institute, New York 1959
- UCLA Graduate School of Business Administration, Executive Program, 1964-65

Personal:

- Born - February 10, 1923, Los Angeles, California
- Military - U.S. Army Enlisted, 1943-46
- Married - Two children, one grandchild
- Church - First African Methodist Episcopal, Los Angeles
Christ Church-United Methodist, Washington, D. C.

Political Party:

Republican



July 1, 1971

3345 East First Street
Long Beach, California 90803

Married, no children

Mr. Oaxaca is a founder and a Senior Vice President of Ultrasystems, Inc. of Newport Beach, California, a policy research, consulting, and engineering firm. He is responsible for nonmilitary business of the corporation, including development, management, and technical direction of activities in the fields of social program evaluation, education, manpower development, medical systems, management consulting, urban planning, and transportation.

He is a gubernatorial appointee to the California State Scholarship and Loan Commission and is active in various activities to assist disadvantaged and minority individuals in acquiring a post-secondary education. He has also been active in community and private sector efforts to train and involve Spanish-speaking individuals and young people in the business world and entrepreneurial activities.

Mr. Oaxaca is a member of the Board of Trustees of the Washington Technical Institute in Washington, D.C. and of the National Board of Vocational Education. He is also a member of the Advisory Council of the Stanford University Graduate School of Business. He is an organizer and a Director of Los Angeles National Bank, the first minority controlled national bank in downtown Los Angeles.

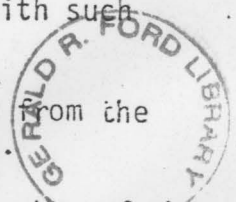
Mr. Oaxaca served as a consultant to the Bureau of the Census in determining requirements for an adequate assessment of the Spanish-speaking population of the United States in 1970. He served as a principal consultant for some time to the Cabinet Committee on Opportunity for the Spanish Speaking, Washington, D.C., on management, housing, and manpower affairs. He was the principal investigator in an evaluation of a major federally funded program for bilingual education in East Los Angeles, and he has under his direction a major five-year study of an Experimental Schools Program in South Carolina.

He has been involved in planning and technical supervision of other projects at Ultrasystems, including such efforts as a national evaluation of the computerized Job Bank system, a professional manpower utilization study program for NASA, conduct of workshops for Manpower Program needs of the Spanish speaking for a White House agency, a major Labor Market Information Study for DOL, and an innovative job-matching system evaluation for DOL. He has also directed provision of technical assistance to minority and other disadvantaged businesses for four years, working closely with the Small Business Administration, in suggesting techniques to augment the efforts of the SBA.

Mr. Oaxaca in the past held various management positions with major aerospace firms involved in highly technical and sophisticated space and weapons system development, including seven years with The Aerospace Corporation, a nonprofit "think-tank" organization serving the U.S. Air Force. He has years of experience in managing various types of research programs and product development activities with such aerospace firms as Lockheed, Douglas, and TRW Systems, Inc.

Mr. Oaxaca holds a Bachelor of Science degree in Electrical Engineering from the University of Texas. He is completely bilingual in Spanish and English.

Political Activity: In 1972, Mr. Oaxaca was National Treasurer and a member of the Executive Committee of the National Hispanic Finance Committee to Re-elect the President. He is presently National Vice Chairman and a member of the Executive Committee of the Republican National Hispanic Assembly, the Spanish speaking political action and fund raising element of the Republican National Committee.



RESOURCE MANAGEMENT EXPERIENCE

- 1969-1974 One of two senior vice presidents of a consulting firm with 250 employees and annual billings of \$8.5 million for 1973-1974.
- 1973-1974 Organizer and director of new bank (\$8 million in deposits at 6 months)
- 1967-1969 Program Manager at TRW Systems with profit-loss responsibility involving \$10 million and 130 professional staff. Direction of Air Force Project expending \$200 million annually (all flight and ground test operations of Minuteman Weapon System).
- 1963-1967 Project Director at Aerospace Corporation (Air Force "think-tank") for development of new Minuteman warhead (MIRV system) expending \$65 million annually by the Air Force. Staff of 35 professionals reporting.
- 1962 and Prior Other R&D projects varying in size from \$1 million to \$5 million at Douglas and Lockheed and staffs of 5 to 25 professionals.



THE WHITE HOUSE

WASHINGTON

"EYES ONLY"

November 12, 1974

MEMORANDUM FOR:

STAN SCOTT

FROM:

WILLIAM N. WALKER *W*

SUBJECT:

Chairman, National Labor Relations Board
PAS, Level III--Republican Vacancy

The recommended candidate for Chairman, National Labor Relations Board, Tracy Ferguson, has requested that we withdraw his name from consideration. A copy of his November 11 withdrawal letter is attached.

As soon as we can completely review additional candidates, another recommendation will be forthcoming.

Attachment



Bob
TRACY H. FERGUSON

November 11, 1974

Robert Shaw
Executive Office
The White House
Washington, D.C.

Walker

11/12/74

Dear Bob:

I appreciate very much being seriously considered for the post of Chairman of the National Labor Relations Board.

However, for the reason I cite, and that alone, I withdraw my name from consideration.

When we first talked in July of this year, and since then, including and after the period of the required investigations, I advised you that I would try to be helpful if a determination, announcement, and all matters could be concluded promptly.

The obligation to others, including my family, required, as I advised you, that I know early and definitely my position so that I could make my professional and personal commitments for the months and years ahead.

Through no fault of your office, my own self-imposed timetable of promptness which was calculated to insure an orderly transition from private to public life, can no longer be met. Furthermore, I could not fend off, nor defer, my obligations any further.

In making this irrevocable decision, I add my high regard for you and those at the White House.

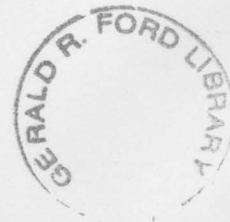
With kindest regards,

Sincerely,

Tracy H. Ferguson

Tracy H. Ferguson

cc: William N. Walker, Esq.
George P. Williams, Esq.



THE WHITE HOUSE
WASHINGTON

11/13

MEMORANDUM FOR:

STAN SCOTT

FROM:

~~DAVID J. WIMER~~

*Julie Robben
for William Walker*

SUBJECT:

Laetitia M. Davis

The attached data on this candidate has been submitted to secure formal clearance approval. Please advise this office whether or not you concur in this action.

If you recommend against action, please indicate the nature and severity of the objection.

We would appreciate your response within eight (8) days. If you have need for further information concerning this case, please contact Julie Robben of my staff at X 6533.

APPROVE

Stan Scott

DISAPPROVE

Date

11-14-74

Please return form to Room 136.





ASSISTANT
TO THE BOARD

FEDERAL HOME LOAN BANK BOARD

WASHINGTON, D. C. 20552

101 INDIANA AVENUE, N. W.

FEDERAL HOME LOAN BANK SYSTEM
FEDERAL SAVINGS AND LOAN
INSURANCE CORPORATION
FEDERAL SAVINGS AND LOAN SYSTEM

November 7, 1974

Mr. Robert G. Shaw
Staff Assistant to the President
The White House
Room 135 Old Executive Office Building
Washington, D. C. 20500

Dear Mr. Shaw:

I am forwarding to you the clearance papers on Laetitia Marie Davis. It is proposed that Ms. Davis be the secretary in the Office of a Board Member.

If you require any further information please let me know.

Sincerely,

Trent R. Feldman
Trent R. Feldman

Enclosures



CONFIDENTIAL MEMORANDUM

TO: WHITE HOUSE PERSONNEL OPERATION

FROM: Trent R. Feldman

SUBJ: APPOINTMENT CLEARANCE REQUEST

CLEARANCE REQUESTED - ☐ FBI ☐ HILL ☐ FIELD

WHPO USE ONLY

FULL NAME Laetitia Marie Davis	SSN 537-46-3730
GRADE/LEVEL AND TYPE OF APPOINTMENT GS-7	APPOINTMENT DATE (WHPO Use Only)
DEPARTMENT OR AGENCY Federal Home Loan Bank Board	CITY AND STATE Washington, D. C.
POSITION TITLE Secretary to Board Member	

NOTE: Attach RÉSUMÉ which must contain: Mailing address, voting address, date and place of birth, political affiliation, education and work experience.

ENTER ANY OTHER INFORMATION PERTINENT TO THIS REQUEST

The candidate is a Republican, and is black. She will be replacing Carolyn Meyer who is retiring.



RECOMMENDED BY

SIGNATURE OF SUBMITTING OFFICIAL <i>Trent R. Feldman</i>	TITLE Assistant to Board	DATE 11-7-74
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CONFIDENTIAL CLEARANCE FORM FOR NEA/SCHEDULE C APPOINTMENT Exhibit 2.2b

Name Laetitia Marie Davis Department/Agency Federal Home Loan Bank Board Position Secretary to Board Member

Security Clearance:

FBI Name Check _____ Date Completed _____

FBI Full Field Investigation _____ Date Completed _____

Other (specify) _____ Date Completed _____

Congressional Clearance:

GOP Members of Senate and House, if any, representing candidate's State and Congressional district:

Senator _____ Date _____ Remarks _____

Senator _____ Date _____ Remarks _____

Representative Fauntroy _____ Date _____ Remarks Democrat

Other Congressional Sponsors _____ Date _____ Remarks _____

(GS 16-18 Appointments Only)

Ranking GOP Senate and House Member on legislative committee having jurisdiction over Department/Agency:

Senator _____ Date _____ Remarks _____

Representative _____ Date _____ Remarks _____

Ranking GOP Senate and House Member on Appropriations Subcommittee having jurisdiction over Dept. /Agency:

Senator _____ Date _____ Remarks _____

Representative _____ Date _____ Remarks _____

Field Clearance

State GOP Contact _____ Date _____ Remarks _____

Other _____ Date _____ Remarks _____

Completed By _____ Date _____
Approved By _____ Date _____

CONFIDENTIAL MEMORANDUM

FOR: Robert G. Shaw
Staff Assistant to the President

FROM: Federal Home Loan Bank Board

SUBJECT: Clearance Request for Noncareer Appointment

DATE: November 7, 1974

Full Name: Laetitia Marie Davis

Position: Secretary to Board Member

Type of Appointment: Schedule C

Grade or Salary: GS-7

Date and Place of Birth: April 22, 1945
Fort Benning, Georgia

Home Address and Voting Residence: 800 Fourth Street, S.W.
Washington, D. C. 20024

Business Address: 320 First Street, N.W.
Washington, D. C. 20552

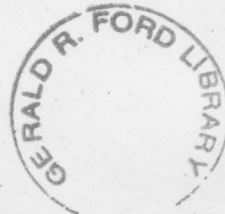
Political Affiliation: Republican

Professional Organizations: None

Civic Organizations: None

Education: Peterson School of Business

Career History: 1963-1966 Pacific Northwest Telephone
1966-1969 Seattle Regional Post Office
1973-1974 Washington Mutual Savings Bank (Seattle)



THE WHITE HOUSE

WASHINGTON

EYES ONLY

November 15, 1974

MEMORANDUM FOR:

STAN SCOTT

FROM:

SAMUEL A. SCHULHOF *Sam*

CONCUR: *Will*

WILLIAM N. WALKER

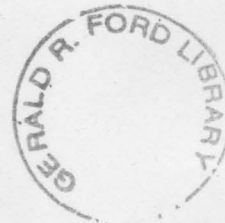
SUBJECT:

National Commission on Pro-
ductivity and Work Quality

Attached is a copy of my proposed memorandum to the President on the above Commission. Please call J. Curtis Fee of my office to let him know your opinion of the proposed action so that we can accurately represent your views in the final decision memo. Since we are trying to fill these vacancies as quickly as possible, please be sure to reply within three days. If we have not heard from you within three days, we will assume that you have no comment on the appointment.

Attachment

OK
SS 11-19-74



THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE PRESIDENT

THROUGH: DONALD RUMSFELD

FROM: SAMUEL A. SCHULHOF

CONCUR: WILLIAM N. WALKER

SUBJECT: National Commission on
Productivity and Work
Quality

In your October 8th address to the Joint Session of the Congress, you announced your intention to revitalize the subject Commission. This Commission was originally established by President Nixon in June of 1970, and when conceived, was designed to have the members appointed by the President, to serve at the pleasure of the President, and with no limit to the number of members. There are currently thirty-one members serving.

The assembled slate is comprised of representatives from the key sectors listed below, chosen because of their impact on policy concerning productivity and work quality or their knowledge of the subject. The slate was carefully designed to include representatives of key sub-sectors such as the labor and management side of the transportation industry, the construction industry, basic industry represented by steel, banking and the auto industry.

GOVERNMENT

Dr. John T. Dunlop, Professor, Harvard University and coordinator of the President's Labor-Management Committee.

William E. Simon, Secretary of the Treasury

Peter J. Brennan, Secretary of Labor



Frederick B. Dent, Secretary of Commerce

L. William Seidman, Assistant to the President for Economic Affairs

Roy L. Ash, Director, Office of Management and Budget

Alan Greenspan, Chairman, Council of Economic Advisors

Elmer B. Staats, Comptroller General

Note: Staats is included because of a special perspective he would offer as a result of his own strong interest in this subject and a \$100,000 study on productivity recently completed by the General Accounting Office.

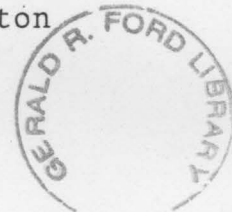
Albert B. Rees, Executive Director, Council on Wage and Price Stability.

STATE AND LOCAL GOVERNMENTS

Daniel J. Evans, Governor, State of Washington

Thomas Bradley, Mayor, Los Angeles

Thomas Moody, Mayor, Columbus, Ohio



LABOR

I. W. Abel, President, United Steelworkers of America

Frank E. Fitzsimmons, President, International Brotherhood of Teamsters

Jerry Wurf, President, American Federation of State, County and Municipal Employees

Note: Despite Wurf's reputation of being a volatile, outspoken proponent of his organization's views, John Dunlop believes he is controllable and that leaving him out would create more problems than it would solve.

C. L. Dennis, President, Brotherhood of Railway, Airline and Steamship Clerks, Freight Handlers, Express and Station Employees

John H. Lyons, President, International Association of Bridge, Structural and Ornamental Ironworkers

INDUSTRY

Donald C. Burnham, Chairman, Westinghouse Electric Corp.

F. E. Barnett, Chairman, Union Pacific

Stephen D. Bechtel, Jr., Chairman, Bechtel Group of Companies

R. Heath Lary, Vice Chairman, U.S. Steel Corporation

Berkeley Burrell, President, National Business League

Wayne L. Horvitz, Chairman, Joint Labor/Management Committee of the Retail Food Industry

Jerome M. Rosow, Planning Manager, Public Affairs Department, Exxon Corporation

Catherine B. Cleary, President and Director, First Wisconsin Bankshares Company, and Member of the Board of Directors of General Motors

OTHER

Charles L. Schultze, Senior Fellow, the Brookings Institution

Note: non-government economist

The entire slate listed above was discussed and approved by the Economic Policy Board Executive Committee.

_____ Approve

_____ Disapprove of the following:



It is proposed by the Economic Policy Board Executive Committee that you name Dr. John Dunlop Acting Director. Also, assuming that Vice President-designate Nelson Rockefeller is confirmed, that he be named Chairman, but not announced until he is sworn in as Vice President.

_____ Approve

_____ Disapprove

John Dunlop would like you to appoint Messrs. Abel and Burnham as Vice Chairman. They have consented to serve in that capacity if appointed.

_____ Approve

_____ Disapprove

Special note: The first Commission meeting is planned for December 12, 1974, which Mr. Dunlop relates is the only date either in November or December that both Mr. Abel and Mr. Burnham are available. Your prompt decision is requested.



THE WHITE HOUSE
WASHINGTON

November 18, 1974

MEMORANDUM TO: STAN SCOTT

THROUGH: ROBIN WEST

FROM: WILLIAM N. WALKER

SUBJECT: Vacancy on the National Advisory
Council on Education Professions
Development

We have one vacancy on this council which is composed of fifteen members who review and evaluate all Federal programs concerned with the training of educational personnel (teachers, counselors, administrators and para-professionals) from pre-school through graduate school.

The particular needs of this vacancy include someone who can bring a representation of labor interests and knowledge of educational systems to the council. Ideally, we would like to find someone from the Midwest. Unfortunately, the representative who resigned his membership did not attend any meetings of the council and consequently, special consideration for the realistic contributions which your candidate can make to this council would be helpful.

We would like to have your suggestions by November 25. If you need additional information, please contact Ms. Lynne Pace (2172) of my office.



THE WHITE HOUSE
WASHINGTON

November 18, 1974

MEMORANDUM FOR:

STAN SCOTT

FROM:

SAMUEL A. SCHULHOF *Sam*

CONCUR: *Will*

WILLIAM N. WALKER

SUBJECT:

U.S. Marshal, Eastern District of
New York

Attached is a copy of my proposed memorandum to The President discussing the nomination of Benjamin F. Butler as U.S. Marshal for the Eastern District of New York.

As we wish to finalize this recommendation by Friday, November 22, 1974, please have your office let Greg Lebedev's office know of your opinion as soon as convenient in order that we may accurately represent your views in the final decision memorandum. If we have not heard from your office by that time, we will assume that you have no opinion and go forward with the memorandum. Your observations and assistance will be greatly appreciated.

Thank you very much.

Attachments

OK
SS
11-19-74



THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE PRESIDENT

THROUGH: DONALD RUMSFELD

FROM: SAMUEL A. SCHULHOF

CONCUR: WILLIAM N. WALKER

SUBJECT: U.S. Marshal, Eastern District of
New York

This memorandum seeks your approval of Benjamin F. Butler as U.S. Marshal for the Eastern District of New York. Mr. Butler, 45, has served as U.S. Marshal in the Eastern District of New York since his Presidential appointment in 1970; and his career profile is attached for your review (Tab A).

Mr. Butler is a Black and a Republican, and is primarily supported by Senator Javits (R-N. Y.). The Attorney General's recommendation is attached for your review (Tab B).

I, therefore, recommend the reappointment of Benjamin F. Butler as U.S. Marshal for the Eastern District of New York.

_____ Approve

_____ Disapprove

Attachments: Tabs A - B



T
A
B
A



BENJAMIN F. BUTLER

Born: November 18; 1928 Brooklyn, New York

Legal Residence: New York

Marital Status: Married Wife-Desney; 5 children

Education: Public Schools New York, New York

Military Service: 1945-1948 United States Army

Employment: 1948-1949 Butler Florist
1950-1956 Brooklyn, New York
1949-1950 Traffic Officer
Triborough Bridge & Tunnel Authority
Randalls Island, New York
1956 Investigator w/ George Spiros
Brooklyn, New York
1956-1959 Special Investigator, Elections
Fraud Bureau, New York State
Department of Law
1959-1965 Deputy U.S. Marshal
1965-1968 Senior Deputy U.S. Marshal
Eastern District of New York
1968-1970 President, Inner Cities Chemical
Products, Inc., Jamaica, N.Y.
1970 to present United States Marshal
Eastern District of New York

Office: U.S. Courthouse, 225 Cadman Plaza East
Brooklyn, New York 11201
Telephone: 212-596-3804

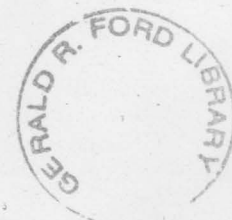
Home: 138-06 116th Avenue, Jamaica, New York 11436
Telephone: 212-574-7820

Political Affiliation: Republican

Present Position: U.S. Marshal

Ethnic Group: Black

Salary: \$26,700



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Sey
Office of the Attorney General

Washington, D. C. 20530

November 8, 1974

Walker FyE

11/11/74

My dear Mr. President:

I have the honor to enclose the nomination of Benjamin F. Butler, of New York, to be United States Marshal for the Eastern District of New York for the term of four years. He is now serving in this office under an appointment which expired October 12, 1974.

Mr. Butler has rendered creditable and efficient service during his tenure of office.

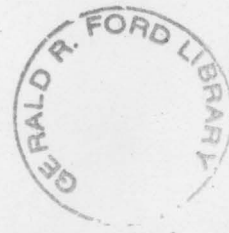
I recommend his reappointment.

Respectfully,

Wm B Sayles

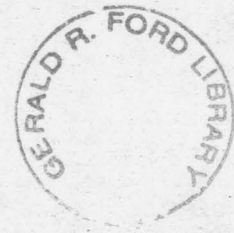
The President

The White House



THE WHITE HOUSE
WASHINGTON

November 19, 1974



MEMORANDUM FOR:

GREG LEBEDEV

FROM:

STAN SCOTT *JS*

SUBJECT:

STATE DEPARTMENT E.E.O. OFFICE

There seems to be agreement on the part of Secretary Kissinger and other ranking State Department officials on the urgency to reorganize the agency's E.E.O. office. The purpose for such action is to assure a more productive equality of opportunity program for minority employees consistent with federal policy. In this pursuit, efforts have been centered for sometime on a person to head State's E.E.O. office with the rank of Deputy Assistant Secretary.

Unrealistically, and therefore unfortunately, the search has been focused entirely on persons with foreign service classification. This is a very serious, unrealistic and potentially disastrous identification procedure.

The prime justification for reorganizing State's E.E.O. office is the need for more substantive and realistic programs to assure equality of opportunity to the agency's minorities (ethnic and women). For even if no glaring overt violations exist in this regard, the fact is that general agreement has been reached between the Secretary and black State representatives that more noticeable action is urgent.

As far as minorities are concerned, this action seems essential in areas affecting hiring, promotions and lateral assignments and classification (domestic and foreign).

Therefore, the major identifying consideration in a person to head State's E.E.O. office should be centered on a background, experience and sensitivity to problems concerned with equality of opportunity irrespective of race or sex. Employment and personnel inequity

problems affecting minorities and women happen without regard to G.S. or F.S. classification. They are problems, in the main, peculiar to minorities whether based at home or abroad.

Therefore, the position requires knowledge of programs dealing with career opportunities, upward mobility, affirmative action, minority talent search and the current and advanced concepts dealing with the old and lingering acts of racial and sex bias.

As far as equality of opportunity is concerned, such a person should be capable of giving leadership and inspiration to his colleagues, peers and superiors in the State Department. Further, he should command the confidence of spokesmen for minority rights in the non-government sector and be able to solicit their cooperation with State's objectives in this regard.

Finally, the position as head of State's E. E. O. should not be a stopping off point in one's own personal career goal.

In this regard, I would recommend that Theodore Brown, Assistant to AID's Assistant Administrator for Technical Assistance, be considered for the subject position. I believe that Mr. Brown would serve in the best interests of State, the President and the Nation.

Thanks for your consideration of this candidate.



THE WHITE HOUSE
WASHINGTON

November 20, 1974

MEMORANDUM FOR: STAN SCOTT

FROM: SAMUEL A. SCHULHOF

CONCUR: *Will*
WILLIAM N. WALKER

SUBJECT: U.S. District Judge, Eastern District
of New York

Attached is a copy of my proposed memorandum to The President discussing the nomination of Henry Bramwell as U.S. District Judge for the Eastern District of New York.

As we wish to finalize this recommendation by Monday, November 25, 1974, please have your office let Greg Lebedev's office know of your opinion as soon as convenient in order that we may accurately represent your views in the final decision memorandum. If we have not heard from your office by that time, we will assume that you have no opinion and go forward with the memorandum. Your observations and assistance will be greatly appreciated.

Thank you very much.

11-21-74
Attachments



THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE PRESIDENT

THROUGH:

DONALD RUMSFELD

FROM:

SAMUEL A. SCHULHOF

CONCUR:

WILLIAM N. WALKER

SUBJECT:

Henry Bramwell as U.S. District Judge
for the Eastern District of New York

This memorandum seeks your approval of Henry Bramwell as U.S. District Judge for the Eastern District of New York vice John R. Bartels, retired. Mr. Bramwell, 55, currently serves as a Judge of the Civil Court of the City of New York; and his career profile is attached for your review (Tab A).

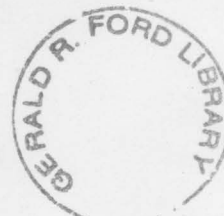
Mr. Bramwell is a Republican, and is primarily supported by Senators Javits and Buckley (R-New York). The Attorney General's letter of recommendation states that the ABA Standing Committee on Federal Judiciary has submitted a report in which they express their opinion that "...Mr. Bramwell is qualified for appointment to this position." (Tab B).

I, therefore, recommend the nomination of Henry Bramwell as U.S. District Judge for the Eastern District of New York.

_____ Approve

_____ Disapprove

Attachments: Tabs A - B



T
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B
A



HENRY BRAMWELL

Born: September 3, 1919 Brooklyn, New York

Legal Residence: New York

Marital Status: Married Wife-Ishbel

Education: 1937-1941 Brooklyn College
College of the City of New York

1946-1948 Brooklyn Law School; LL.B. degree

1948 New York University
Graduate School of Law

Bar: 1948 New York

Military Service: 1941-1945 United States Army

Experience: 1948-1953 Single Practice of Law
1964-1966 Brooklyn, New York
1967-1968

1953-1961 Assistant U.S. Attorney
Eastern District of New York

1961-1962 Associate Chief Enforcement Attorney
1962-1964 Associate Attorney
New York State Temporary Housing
Rent Commission

1966 Judge of the Civil Court of the
1969 to present City of New York
Kings County, Brooklyn, N.Y.

Office: 15 Willoughby Street, Brooklyn, New York 11201
Telephone: 212-643-5922

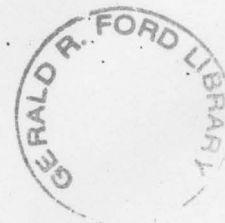
Home: 101B Clark Street, Apt. 8C
Brooklyn, New York 11201
Telephone: 212-875-3447

Present Position: Judge, City of New York

Political Affiliation: Republican

Ethnic Group: Black

Salary Level: \$40,000



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B





Office of the Attorney General
Washington, D. C. 20530

November 18, 1974

My dear Mr. President:

I have the honor to enclose the nomination of Henry Bramwell, of New York, to be United States District Judge for the Eastern District of New York vice John R. Bartels, retired.

Judge Bramwell was born September 3, 1919 in Brooklyn, New York and is married.

He attended Brooklyn College from 1937 to 1941 and Brooklyn Law School from 1946 to 1948 when he received his LL.B. degree. He also attended New York University Graduate School of Law in 1948.

He served in the United States Army from 1941 to 1945 when he was honorably discharged.

Judge Bramwell practiced law in Brooklyn during the years 1948 to 1953, 1964 to 1966 and 1967 to 1968. He served as Assistant U.S. Attorney for the Eastern District of New York from 1953 to 1961. He was Associate Chief Enforcement Attorney (1961 to 1962) and Associate Attorney (1962 to 1964) for the New York State Temporary Housing Rent Commission. In 1966 he was appointed a Judge of the Civil Court of the City of New York and in 1969 was elected to a ten-year term.

The Standing Committee on Federal Judiciary of the American Bar Association has submitted a report in which they state their opinion that Judge Bramwell is qualified for appointment to this position. He bears an excellent reputation as to character and integrity, has judicial temperament, and is, I believe, worthy of appointment as a United States District Judge.

I recommend the nomination.

Respectfully,

Wm B Sayler

The President

The White House



THE WHITE HOUSE

WASHINGTON

November 25, 1974

MEMORANDUM FOR:

STAN SCOTT

FROM:

WILLIAM N. WALKER *W.N. Walker*

SUBJECT:

Nuclear Regulatory Commission

Thanks for the referral of Alexander E. Aikens.

One of the first choices for a spot on the Commission was J. J. Simmons III, a Black currently in charge of government relations for Amarada Hess in New York. Regrettably, he turned us down. Due to the tight timetable for making the nominations imposed by the legislation, we had to proceed with other candidates.

I am constantly on the lookout for qualified minority candidates, and Aikens looks like a good one. Let us keep him in mind for other jobs.

