

THE WHITE HOUSE
WASHINGTON

January 13, 2001

President William J. Clinton
The White House
Washington DC

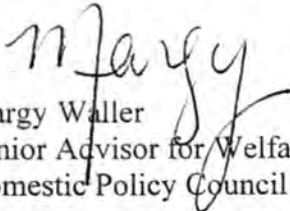
Dear President Clinton,

When Bruce Reed invited me to work for you in the last year of your administration, I asked my friend and boss, Al From, what he would advise. He urged and encouraged me to work for you in the White House saying that it would be the job of a lifetime. And it has been – the best job I've ever had, in fact.

I have been honored by the opportunity to work for you in this place and in this time. You provided me with the chance to join you in making a difference in the lives of poor people, an opportunity to speak for those who often have no voice in the making of policy that has such an enormous impact on their lives, families, and communities.

I have felt humbled and awed by the experience every day: every morning as I walk into the building, every evening as I leave - looking at the working White House in the dark, every time I look out of my office window in OEOB room 212 and see the Washington Monument. Some of the most wonderful and committed people I have ever met have been my colleagues and your staff here. I know that I am not likely ever again to feel so proud to come to work every day with and for those I so admire. Thank you. We will miss you.

Sincerely,

A handwritten signature in cursive script, appearing to read "Margy".

Margy Waller
Senior Advisor for Welfare and Working Families
Domestic Policy Council

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20504

January 5, 2001

The Honorable William Jefferson Clinton
The President of the United States
The White House
Washington, DC 20500

Dear Mr. President:

In March of 1992, while working at the House Foreign Affairs Subcommittee on Asian and Pacific Affairs, I was approached by a staffer for Senator Joe Lieberman. He asked whether I would consider writing a memorandum on South Asia for Tony Lake, who was advising your campaign.

It seemed like a good idea, as I held you in high regard and my boss at the time, Steve Solarz, was already on your team.

When I said yes and began to undertake a range of projects for Tony and Sandy, I never dreamed that I would be spending the rest of the decade at the National Security Council. Not only have I had a wealth of professional experiences since 1993, but my wife and I managed to bring two little girls into the world during my tenure here.

It has been quite a ride, capped for me by your honorable decision to sign the International Criminal Court Treaty. I wanted to let you know how deeply grateful I am to have had the opportunity to serve you and the nation. It has been an honor and a privilege for me to work in support of a leader with your instincts, your vision and your commitment.

I look forward to your continued contributions to public service in the years ahead, and hope that our paths will cross again.

Best regards.

Sincerely,

A handwritten signature in cursive script that reads "Eric Schwartz". The signature is written in dark ink and is positioned above the printed name.

Eric Schwartz

January 8, 2001

President William Jefferson Clinton
The White House
Washington, DC 20500

Dear Mr. President:

It has been an honor to serve this administration as the Deputy Chief of Staff and White House Liaison for the US Small Business Administration. When I resign on January 20, 2001, it will be with great pride and humility for having the opportunity to serve the American people.

Prior to my appointment to the SBA, I had the good fortune to advance many domestic and international visits for you and for Mrs. Clinton. After seven years, over 300 events and more than 20 foreign visits I would like to reflect on our experience in Riga, Latvia during your first term.

Most Americans today will never experience the birth of freedom. Our good fortune to be born in this country insulates us from fears we can only imagine or read about when learning the history of other nations. There was no pre-advance to Latvia or preconceived notions of how we would be received. We did not realize what this first State Visit would mean to its people. There was no briefing that would prepare the team for elderly Latvians falling to the ground in tears, begging us not to hurt them when our people would come to "take over" as the Germans and the Soviets had done before. The more we tried to explain we were there to assist and befriend them, the more we must have reminded them of past visitors. After all, Mr. President, we did land with huge transport planes and military officers. We did bring our own secret police in the form of the USSS. We did begin to build barricades, even though we knew they were press risers and staging.

We had to slow everything down. We learned to sit with the elderly and hold their hands. We learned the meaning of buying flowers each day to place at the base of their Statue of Freedom and soon we were buying our own. We learned about the young man that ran to the Statue carrying the Latvian flag, a forbidden sight, in the face of Soviet tanks and we met the hundreds of elderly citizens who surrounded him with only their bodies to protect him. Our being there, landing there, validated their freedom to them and to the world. Together, the advance team and the citizens of Latvia created a true Latvian welcoming ceremony with the help of our military aide. Side by side we scrubbed the grillwork on the staircase of the Latvian Society building that had fallen into decay as a stable for horses. Slowly, and with great care, we helped them to go beyond their fears of being shot if they displayed their country's flag and to wave it proudly at our joint rally as tears streamed from their eyes and ours. They wanted to sing our National Anthem to you and as we taught them the words, it had taken on new meaning to each and every member of the team. We worked with them, we broke bread and drank with them and when Air Force One landed, we cried with them.

To this day, Mr. President, every advance person, USSS and member of the military who worked that trip has never looked at the meaning of a "free society" the same way. We appreciate and cherish our freedom as if not born into it and all agree that, though far from the most exotic or glamorous, or most exciting, it was simply the best!

Michelle Kreiss

Ann Terry Pincus
3202 Klinge Road, N.W.
Washington, D.C. 20008

January 5, 2000

The Honorable William Jefferson Clinton
President of the United States
The White House
Washington, D.C. 20500

01 JAN 10 PM 2:12

Dear Mr. President:

I am writing to thank you for giving me the opportunity to serve in your administration. For the past seven and one-half years I have worked for the State Department (formerly USIA) as head of the office that does the official polling abroad for the USG and also gathers the foreign media commentary about issues of interest to foreign policy makers – you, in particular.

This job has enabled me to travel all over the world and meet interesting, involved, intelligent public opinion analysts and journalists, as well as foreign leaders and academics; I have been able to help promote democratic institutions (such as public opinion polling and a free press) in budding as well as dormant democracies; and not incidentally, I have learned volumes of information about peoples and cultures throughout the world. I believe I have enlarged my understanding of others and am more tolerant of people who are different from me. In short, it has been a remarkable time for me and I have you to thank for this opportunity to serve my country.

These past eight years have been tumultuous and exciting, uplifting and frustrating, but never for one moment did I wish I were elsewhere or doing a different job.

You have been a great president and I am honored to have served in your administration. Hopefully our paths will cross more often, once you have stepped down and you and Hillary are settled in another part of town -- quite close to us!

In the meantime, my warmest best wishes to you and to Hillary and Chelsea. I hope that the future will treat you kindly – I am sure history will.

With my deepest thanks,

P.S. I am typing this because my scrawl is so bad I was afraid you couldn't read it.

January 11, 2001

The Honorable William J. Clinton
President
The White House
Washington, D.C. 20010

Dear Mr. President –

It is impossible for me to put into words both the gratitude and privilege I have felt working for the Clinton/Gore Administration. Whether it was during my time at the White House or at the U.S. Department of Labor, there has never been one day in the last four years that I haven't been honored to work for you and proud of the work we have done to improve the lives of America's working families.

Your gift is that you made each of one of us feel that we were integral to the Administration's success. Each one of us who has worked for you has special memories with you that we will pass onto our children and which will certainly become legend. For me, my special memories involve my family. Whether with my parents at the White House or my family in Hyderabad, India, you made each of them feel that I was the necessary ingredient to your success. For a kid of Indian Muslim immigrants, you can imagine how proud they felt.

Most people work their whole lives for the experience I have had at such a young age. But now I move forward plotting a professional and personal life which is greatly improved by my experiences in this White House and at this Administration. I move forward certain that I will continue the path you have set for us which tries to make America a more inclusive and compassionate land, and seeks to involve all of our neighbors' voices. For that, I will always be proud. Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read 'Mona G. Mohib', with a stylized, flowing script.

Mona G. Mohib

2301 Cathedral Avenue, NW
Washington, D.C. 20008

EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF SCIENCE AND TECHNOLOGY POLICY
WASHINGTON, D.C. 20502

January 12, 2001

President Bill Clinton
The White House
Washington, DC

Dear Mr. President:

The first time I heard about you was ten years ago when a co-worker noted that he went to college with someone who would be president one day. I'm so glad he was right!

Although previously apolitical, I stayed up the entire night on election eve in 1992, cheering every time a state was called for you. At the end, during "Don't Stop Thinking about Tomorrow", I was in tears. What a wonderful harbinger of the needed changes to come. You have not failed us.

It is extraordinarily serendipitous that I ended up being part of the EOP staff. I believe that, under your leadership, many good things have been brought about for all Americans. I particularly applaud you for your current efforts to safeguard the environment.

I would certainly vote for you again. In addition, being a New Yorker, I'm so pleased that Mrs. Clinton is now my senator.

Thank you so much. During the last eight years, your policies consistently reflected the ability to do the right thing. I am very grateful.

Sincerely,

A handwritten signature in cursive script that reads "Nancy George".

Nancy George

THE WHITE HOUSE
WASHINGTON

January 12, 2001

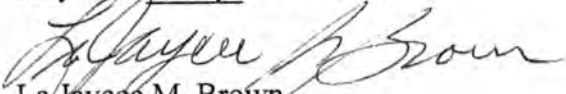
President William J. Clinton
The White House
Washington, DC

Dear Mr. President:

It was a great pleasure to have served in your Administration for the past 8 years. I currently work and am resigning from the White House Women's Office for Initiatives and Outreach. Previously, I served as Director of Legislative and Public Affairs at the Department of Agriculture under Secretary Dan Glickman. I also had the honor to serve in the Office of Presidential Personnel during both of your Administrations.

I want to share with you that I could not have served a better President. We may have had some rocky roads, but I have not had one moment of regret. My only regret is that you will not serve a third term. You kept your promises and made a difference – especially in the African American and women's communities. We will not forget. You will always be remembered as the greatest American President. I will certainly do my part in making sure that your unprecedented legacy holds strong.

May God Always Bless You,


La Jaycee M. Brown



U.S. Department of Housing and Urban Development
Washington, D.C. 20410-7000

OFFICE OF ASSISTANT SECRETARY
FOR COMMUNITY PLANNING AND DEVELOPMENT

January 11, 2001

Dear Mr. President:

As I write this letter my mind is racing with so many different thoughts about the last decade. These thoughts range from the first days of the first campaign, to these last days of your administration. You have demonstrated a remarkable level of energy and vision, which has resulted in an America which, will forever remember your strength and leadership during these challenging times.

I want to thank you for giving my family and me, a chance to serve our country. As a kid from a family of eleven boys who grew up on welfare, in the inner city of Newark New Jersey, I saw first hand the lack of hope and the despair of so many others. Mr. President when you appointed me, as the Assistant Secretary of the United States Department of Housing and Urban Development, it not only brought honor to my family and me, but it also brought hope and honor to so many others which you or I may never know by name or face. They too are America, and you ensured that this administration did look like America. I trust that our work here will forever be a beacon of light and a ray of hope for those who took this journey.

This country is a better place because William Jefferson Clinton believed that he could make a difference and he did. I as well as the people of America will forever thank you for carrying them on your shoulders across that Bridge this Administration built to the Twenty-first century.

My wife Sandy and I, and our two daughters Tiffane and Dana wish you, Hillary and Chelsea, Gods continued blessings, good health and much success in all of your future endeavors.

Sincerely,

A handwritten signature in black ink, which appears to read "Cardell Cooper", is written over the typed name.

Cardell Cooper
Assistant Secretary
Community Planning and
Development HUD

Geoffrey Gettinger
1111 Army-Navy Drive Apt. 405
Arlington, VA 22202

January 12, 2001

Dear President Clinton,

In preparation for the coming transition, I am taking some solace and comfort in my own memories of the last eight years. As your friends and supporters, our collective experiences of the last eight years bond us together. But it is our own individual experiences within the life of your Administration that make it such a defining period for all of us. I am sure that everyone who was inspired by your campaigns or had the great honor of serving in your Administration has their own distinct memories to share. I am grateful to have this opportunity to share mine.

In the summer of 1992 I was sixteen years old, preparing to enter the eleventh grade in New York City. If anyone had asked me at the time, I would have told them that I wanted to become an actor. I was interested in public affairs and politics, but not to such an extent that I would have considered making it my passion or my occupation.

I watched your address to the Democratic Convention at a laundromat and got caught up in the excitement of your candidacy. I remember it being intelligent, moving, and irresistible. I decided that I would take the initiative and join your campaign. I didn't know what to expect. I didn't know how a national presidential campaign would value the dedication of a teenager. Little did I realize at the time that that decision would turn out to be one of the most important of my life.

In the New York campaign, I quickly joined a group of volunteers, led by Jon-Christopher Bua, who stood on milk crates all around Manhattan and gave speeches about your ideas. We were called 'Street Corner Speakers for Clinton/Gore', and I was the youngest member. I would speak to small crowds who would congregate outside the Metropolitan Museum of Art and say, "I am too young to vote – but I am here to tell you how to vote."

Following the campaign and election, during the summers of 1993 and 1994, I interned at the Department of Health and Human Services. Largely because of my interest in keeping in touch with the Washington political scene – and my friends from the campaign and work – I decided to attend the Johns Hopkins University in Baltimore. The close proximity allowed me to commute to and from Washington regularly and volunteer for the re-election campaign at the DNC. After graduating from college, I worked for a short period at the SBA and then received a political appointment to work at OPM. I will leave the Administration having served for seven months as a speechwriter for Andrew Cuomo at HUD.

I've gone into this level of detail to attempt to illustrate what happened at that moment when I was empowered and motivated to take an active role in politics and public service. It changed my life. My educational goals, my career path and most of my friends have followed from that decision. It would be inappropriate for me to let this moment pass without thanking you for indirectly setting me on that course. At a time in my life when I was ready to be inspired, you provided that inspiration and much more. I followed your lead and that has made all the difference.

I really can't express what an honor it has been to serve in your Administration. I've never been more proud of anything I've done. You set a tremendous example by overcoming adversity, bringing the nation together and demonstrating the power of what we can accomplish collectively. Good luck in whatever you choose to do. We will miss you.

Sincerely,

A handwritten signature in dark ink, appearing to read "Geoffrey Gettner", with a stylized, flowing script. The signature is positioned above the printed name.

Geoffrey Gettner

Grace Ann Garcia
5005 N. Fresco Drive
Austin, Texas 78731

January 7, 2001

Dear President Clinton:

Nine years ago, we were in South Texas launching your bid to become the Democratic nominee for President. South Texas wasn't sure about a Governor from a state that used to give Texas fits in football, but they listened to you and you won them over. When we won, I was in Little Rock and flashed back to all those people you had touched on the campaign trail. America longed for a President and First Lady who would fight for those who had been left behind - the elderly couple in New Hampshire needing better health care, the African American mother in Chicago begging for a safer neighborhood for her children, the auto worker in Michigan looking for job security, and the Hispanic student in Texas searching for higher educational opportunity. I still remember all the faces of all the people whose dreams rode with the man from Hope in January of 1993. When you came to Washington this was a very different city, a very different Congress, a very indifferent White House. You changed all that and you made a difference, a huge difference for so many, some know it - some don't, some appreciate it - some can't, but *all* are better off.

Last night as I watched the films that chronicled your journey, I was filled with pride in all that our administration has accomplished. On a more personal note, I want to thank you and the First Lady for giving me the opportunity to be a part of your team and to serve this country as part of your administration. I am only a second generation American and you have given me the unique opportunity to serve in the White House, to advance your trips around the country and around the world, and to preserve the environment for future generations as an appointee at the Department of the Interior. You have given me the opportunity of a lifetime - to be a part of an administration that has left this country and the world a better place.

As your administration draws to a close, I am making plans to return to Texas. Mr. President, it has been an honor and a privilege to be a small part of your team for the last eight years. In New Hampshire, you promised to get up every day and fight for the American people and you have done that. Thank you and may God bless you.

Sincerely,

A handwritten signature in cursive script that reads "Grace Ann Garcia". The signature is written in dark ink and is positioned below the word "Sincerely,".

Grace Ann Garcia

MICHAEL JOHN BOYDEN
1942 Yalecrest Avenue
Salt Lake City, Utah 84108
Phone: 801-582-3805

January 12, 2001

President William Jefferson Clinton
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Mr. President:

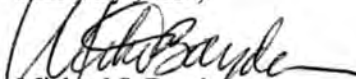
As your Administration ends, I want to personally congratulate you on the many fine accomplishments you have achieved during your time as President. You have much to be proud of in your service to the country. I also want to thank you profoundly for the opportunities of the last nine years. It has been a privilege to be a part of the change we worked so hard to bring, as well as be changed by many of the experiences along the way.

As an 18-year-old high school senior in the winter and spring of 1992, I am proud to say that I joined the Clinton for President campaign when you were registering at 3% in the polls nationwide. In fact, when I joined the Utah campaign, as far as I can tell it only consisted of my mother's cousin Norma Matheson and her family. I got involved for several reasons, primarily because I believed in the issues you championed and because you convinced me that I could make a difference in public service. Nine years later, I believe that I have personally made an impact and that together the Administration has changed America far for the better. Although my experiences in the 1992, 1996 and 2000 campaigns, in the White House and at HUD have removed a great deal of political naivete, my ideals and optimism about public service have only been strengthened. Listening to you advocate the merits of public life again last Saturday at the farewell party, I realized somewhat to my surprise that this fire still burns within me as strongly as it did in 1992. I will always be grateful to you for kindling those nascent embers both then and now that fuel my passion for social justice and my commitment to fighting the good fight.

Finally, I want to thank you on a personal level for a few lessons gleaned from my limited interaction with you as a White House Intern and as a member of the Advance Staff. The first was the realization of the level of performance and effort required to compete with the very best in the world. Second, I recognized the need to further develop my own intellectual gifts and interpersonal abilities. Lastly, I came to more fully appreciate the tenacity and focus necessary to achieve substantial goals. I am grateful for these important insights that have contributed significantly to my own development.

I extend the best of wishes to you and your family as you begin a new chapter in your lives. Thank you again for the opportunity to be a part of something truly special – something that we can all look back on with pride and satisfaction.

Sincerely yours,



Michael J. Boyden

THE WHITE HOUSE

WASHINGTON

January 12, 2001

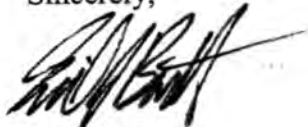
Dear Mr. President,

I want to offer you my sincerest thanks for both the honor to serve in your Administration as well as for your inspiration with regard to public service. In 1996, I turned eighteen years old, and the Presidential election that year was the first election in which I could cast a vote. I was very excited because it was the first time I was genuinely involved in the great American experiment in democracy, and I was enthusiastic because of the prospect of your re-election. All throughout my college years, which relatively corresponded to your second term, I closely watched your Presidency and was genuinely inspired to answer the call of public service. The caring and compassion you offered, as well as the direction and leadership you represented, resonated with my own values and hopes for America. I wanted to help "put people first," to use my God-given talents to lift people up and to strengthen America. It has been an amazing opportunity to put this into practice in your Administration, particularly because your example has had such a profound impact on my life.

I also want to thank you for your leadership and support for the Global Food for Education Initiative. I work for Tom Freedman and had the opportunity under his great tutelage to contribute to the development of this program. Over 9 million children in 38 countries will receive a regular meal at school. When I think about how the lives of these children will be changed by food security and education, it astounds me. This program, as well as similar humanitarian programs you started both here and abroad, speaks loudly and strongly about your commitment to those among us who are in the greatest need.

Again, thank you for the opportunity to serve and for your inspiration. I wish you all the best in your future endeavors and look forward to watching you continue to change the lives of those who most need a helping hand.

Sincerely,

A handwritten signature in black ink, appearing to read 'Emil J. Barth', with a stylized flourish at the end.

Emil J. Barth

Assistant to the Senior Advisor to the President

THE WHITE HOUSE
WASHINGTON

January 12, 2001

Dear Mr. President,

From the first day I walked into the White House as a fifteen year-old volunteer in June of 1993, I have found inspiration within these walls because of you. As I now leave eight years later, I want to thank you and bid you farewell.

I volunteered on the Comment Line until 1997, when I became an intern in the Office of the Press Secretary. After the internship, I served as an assistant to Doug Sosnik and Beth Nolan respectively. Advancing your trips to Davos, Switzerland and Rajasthan, India last year further provided me with unsurpassed memories. But regardless of where my desk has been, the people around me and the work I have done has left me with a solid sense of accomplishment at the end of each day. Knowing I have contributed to the mission of your administration has made every day feel like an achievement. Thanks to you, I have had the opportunity of a lifetime.

You have been the ultimate role model- as a leader, as a negotiator, as a teacher, and as a person. You have provided young people with a chance to serve in an administration making progressive improvements in the world. You have championed the causes of populations while working to improve the lives of individuals- each with specific needs and each with specific concerns. And every day, you have taught me the power of perseverance, dignity, and vision.

As I exit the gates for the last time, I look back knowing that I have truly grown up within your administration, learning and experiencing more than I ever could have dreamed. I also look beyond the gates now to what lies *ahead*, in anticipation of the multitude of contributions that you and the members of your administration have yet to make to this world.

Mr. President, it has been the greatest honor and pleasure for me to have shared in this experience over the past eight years. Best wishes to you and your family for every success.

Sincerely,

A handwritten signature in cursive script that reads "Emily S. Karcher". The signature is fluid and elegant, with a large, sweeping "E" and a distinct "K".

Emily S. Karcher
Special Assistant to the Counsel to the President

THE WHITE HOUSE

WASHINGTON

January 12, 2001

Dear Mr. President:

I won't be able to relay every reason I have enjoyed working for you in this short space but I wanted to offer a small part of the reason for my great admiration to you.

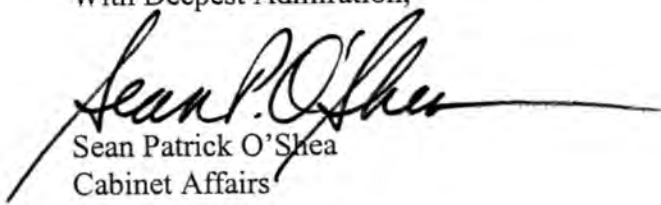
When my father first stepped onto the soils of the United States he brought with him his beloved accordion. He loved to play the music of Ireland and still does to this day. During his travels on ships passing between Ireland and England, he played his music for the masses struggling to find a better life, renewed hope, and a chance to work. Eventually, my dad found his opportunity here in America.

I have hundreds of fond memories of my time during which I have served as a member of your staff. However, one is most special to my family and I. I remember watching my father play his accordion in the East Room for the St. Patrick Day's celebration. It is one of my most cherished memories. There, under the eyes of George Washington, his music seemed a little peppier, the gleam in his eye a little brighter, and his notes a little sharper. It was then that I realized only in America, because of you, could a son dream that his father would ever perform for the President of the United States at the White House. It was there that my family saw firsthand how special the opportunities of American idealism, which you have preached, could be to those struggling to become a part of the American family. Thanks to you countless millions, like my father, have had their dreams fulfilled and fondest wishes granted.

Because of your leadership, you have inspired generations yet to come to care for those we do not know, help those we do not see, and extend a hand to those reaching out. We have begun to find our part and place in helping others because of you.

Thanks for finding a place for my family and I on your team. We will always stand with you – in Chicago, Ireland, or anywhere else you may walk – and will never forget all you have given us: in hopes, dreams, and opportunity.

With Deepest Admiration,



Sean Patrick O'Shea
Cabinet Affairs

6007 Broad Branch Road, NW
Washington, DC 20015
January 12, 2001

President Bill Clinton
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20502

Dear President Clinton:

It has been an honor serving you for eight years in the Department of Energy dealing with nuclear waste and nonproliferation. Some may think this is the "Siberia" of political jobs in the Administration. But, I've always wanted save the planet, prevent nuclear war and fight for Democracy, and this has been a great place to do it. Actually, it's been like parachuting in behind enemy lines every day and trying to get your drivers license renewed.

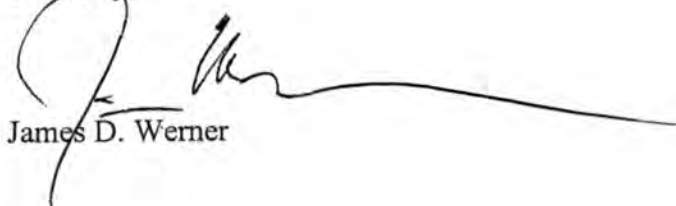
Our work is not complete: we have not stopped the spread of nuclear weapons technology, we have not fully protected Americans from waste from our nuclear weapons factories, and the Comprehensive Test Ban Treaty remains unratified. But, there is a longer list of things we have accomplished, including cleaning up waste sites, shutting down unneeded weapons sites, and increased accountability, efficiency and productivity. I detailed examples in a letter to potential Nader voters during the 2000 election but I fear they were not listening.

Despite the challenges and occasional heartbreaks, I have come to work every day to fight for your agenda and your 1992 election and 1996 reelection because of very specific things you have done and your tenacity in fighting fight for them. In particular, I worked doggedly on my obscure wonky projects and promoted your Administration so that you could continue the Americorps and the Hope Scholarships programs. Like you, I grew up in a working class family. I worked my butt off to pay my way through college and graduate school. I was the first person in my family to go to college for at least 5 generations; and I know it wasn't because my predecessors were stupid. I will work for you until the last dog dies, because you've worked for people who work hard and play by the rules.

By the way, there is some evidence that at least someone there in the White House thinks my job is like exile in Siberia. Do you remember the guy who did your advance work on the trip to Los Angeles where you got a haircut aboard Air Force One? Immediately after that unfortunate public relations episode, someone sent the person responsible over to work for me in my office briefly. Presumably this was the worst punishment that could be imagined for his transgression.

Best wishes for every happiness, and Godspeed as you and Senator Clinton continue the fight.

Sincerely,



James D. Werner



DEPARTMENT OF
HEALTH AND HUMAN SERVICES
OFFICE OF THE REGIONAL DIRECTOR
REGION IX

January 11, 2001

Dear President Clinton, Hillary and Chelsea,

Thank you for your courage. It has been an honor to be
part of this administration; it has changed my life.

As a nurse, thank you for valuing our profession.

As a lesbian, thank you for your inclusiveness.

As a woman, thank you for continuing our fight for
equality.

Catherine J. Dodd, RN
Catherine Dodd, RN, MS
Regional Director
US DHHS, Region IX

THE WHITE HOUSE
WASHINGTON

January 17, 2001

Mr. President,

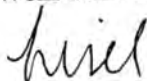
Though I have written you countless notes these past 18 months, after having read the outpourings of support, thanks and affection you receive from all over our country and around the world, and especially seeing your warm, graceful replies, I find this a daunting task.

But I too want to add my deep and heartfelt thanks to the chorus. Thank you for the rare opportunity to have served you and this country. It has been an unexpected gift and privilege I will be forever grateful for.

Despite growing up in Washington, DC – or perhaps because of it – I never considered I would work for the federal government. As I was slowly becoming an adult in the 1980s, there was no political leadership in my hometown that told me that government was a place where you could fight for what was right and hope to make a difference. So my path took me here and there to nonprofit groups and to law school, before leading me to the White House. The offer to join your administration was unexpected and intriguing, and each day has been inspiring, challenging, moving. I have seen what it means to belong to something big and caring and important; to work as hard as you know how toward a goal that matters; to know that with enough determination and compassion you can truly make a difference for someone who wasn't given the chance to sit at the table and speak for herself.

I cannot imagine ever working for a leader who by his example so inspires, or with a group of people so committed. I have been blessed to be a part of your team, and I will always be proud of the work that was done here.

With admiration and gratitude,



THE WHITE HOUSE
WASHINGTON

January 17, 2001

Dean Mr. President:

The purpose of this letter is to thank you from the bottom of my heart for giving me the opportunity to support and serve you, Arkansas and the American people for over twenty years. My personal and professional lives have been enriched beyond my wildest dreams because I have been able to work for the most intelligent, caring and effective public servant in modern history.

My mother was diagnosed with cancer in 1989 and was told that she would not live through her operation. You called her at the hospital the day before her operation and wished her well. After your call, she told me that she would live to see you become President and that you would take me to Washington. She did not live to see you become President, but I am convinced she lived until August of 1992 because of your call to her and her desire to see you become President. I know she is looking down on you and me and feeling very proud of what you have accomplished.

I will never forget the night you called and asked me to become your Senior Executive Assistant for Economic Development in the office of the Governor. My office was only a few feet from your office in the same state capital where I was denied the right to eat in it's cafeteria during the Orval Faubus Administration because I was black.

Carol Willis, Rodney Slater and I were proud and thankful for your determination and commitment to make sure that blacks were a significant part of your Administration in Arkansas. You carried this commitment to Washington where you have created the most diverse, competent and dedicated Administration in the history of this country. I am proud to have been a part of this effort over the last six years.

There are millions of people in this country who would have been left behind were it not for your commitment to make this country a better place to live and work for all Americans. These people will continue to benefit from the results of your service for many years to come.

I wish you, Hillary and Chelsea all the happiness and prosperity you deserve because of what you have done for me, my family and this country.

Sincerely,

A handwritten signature in black ink, appearing to read "Bob J. Nash", with a long, sweeping horizontal stroke at the end.

Bob J. Nash

Assistant to the President and
Director of Presidential Personnel



UNITED STATES DEPARTMENT OF EDUCATION

OFFICE OF THE SECRETARY'S REGIONAL REPRESENTATIVE
REGION VI

(Arkansas, Louisiana, New Mexico, Oklahoma, Texas)

1999 BRYAN STREET, SUITE 2700

(214) 880-3011 DALLAS, TEXAS 75201-6817 FAX (214) 880-2433

Dear Mr. President:

I have been honored to serve as your Regional Representative for Education in Region VI. To have worked under Secretary Richard Riley on the most important and powerful agenda in the greatest country, has been a daunting and awesome experience for a school teacher from Deer Park.

I want to thank you for taking care of America's people and for caring about their lives- where they live and play, go to school and work. I want to thank you for setting an agenda that will not likely end in our lifetimes. You have made Education a number one priority for this nation and its political leaders. You fought a mean spirited agenda that served a few and we now have the largest investment in the history of our Department. The investment is systemic because it involves improving the lives and futures of families and communities. The rewards of the investments will not be realized in the short term, rather in the long term as we look back on the last decade and the beginning of a new millennium.

This poem has been at my desk during your administration as President.

"To laugh often and much; to win the respect of intelligent people and the affection of children; to earn the appreciation of honest critics and endure the betrayal of false friends; to appreciate beauty, to find the best in others; to leave the world a bit better, whether by a healthy child, a garden patch or a redeemed social condition; to know even one life has breathed easier because you have lived. This is to have succeeded." Ralph Waldo Emerson

We need you President Clinton. We need for you to keep reminding us that you came from a humble little town in Arkansas and that through education, you now live all over the world in the hearts and minds of people of many cultures and backgrounds. And you will continue to live as the most important President in that last half of the 20th Century and into the next.

Thank you for the sacrifices you have made on behalf of us all.

Sincerely,

Sally H. Cain
Secretary's Regional Representative

THE WHITE HOUSE
WASHINGTON

January 17, 2001

Mr. President:

Finally in 1992, there was a candidate from the Democratic party that could turn a crowd into a small community of caring citizens rather than a group of astranged individuals. Mr. President, you gave the youth of America the ability to find something to believe in and fight for in an era where we were longing for a cause and a belief in our connection to our country and democracy. It was then that I began my first involvement in the '92 campaign.

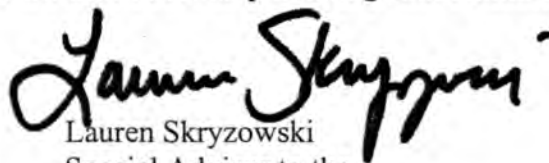
On a whim, I decided to apply for the White House internship program for the Summer session of 1998. I completed my application on my laptop on the way to Logan National Airport. My father and I were racing the clock trying to make it to my gate on time for my flight to Madrid, Spain, where I would be spending the next 5 months of my life at the University of Salamanca. In late May, a few weeks before I began my backpacking trip through Europe, I found out via email that I was selected for the White House Intern program. I was more than thrilled and could not believe that this was in fact a reality. That I, a Political Science-Spanish major from Providence College, without any political connection at all, could be a part of this prestigious program.

I was an intern for Vanessa Weaver in the office of Presidential Personnel and had the pleasure of seeing how Bob Nash and his office were working to make an Administration that looks like America. Those two months were amazing but I had to return to Rhode Island for my final year of college. Unbelievably enough, this was not the last time I would see the Office of Presidential Personnel.

In April of 1999, I was visiting Washington DC and was offered a position in the Office of Presidential Personnel. I had already accepted another offer in Connecticut not even thinking that I would ever **work** in the White House. Two months after I started, I was promoted twice and served as Bob Nash's Special Assistant and then Special Advisor when Ruth Eaglin left to go work with Secretary Slater.

While in Bob Nash's office I learned firsthand how compassionate and dedicated you are to your friends (especially your fellow Arkansans) and the American people. This has been an experience of a lifetime and I am proud to have been a part of it. Thank you Mr. President for this opportunity to serve, because if you had not selected people like Bob Nash and Vanessa Weaver in Presidential Personnel, there would have never been an opportunity for Lauren Skryzowski.

Best Wishes now and always and we won't ever stop thinking about tomorrow!



Lauren Skryzowski
Special Advisor to the
Director of Presidential Personnel



UNITED STATES DEPARTMENT OF EDUCATION

Office of the Secretary's Regional Representative

Region IX

50 United Nations Plaza, Room 205

San Francisco, CA 94102

January 11, 2001

The Honorable William Jefferson Clinton
President
The White House
Washington, D.C. 20502

Dear President Clinton:

I am genuinely thrilled to have the opportunity to personally tell you what an honor it has been to serve you for the past eight and half years, first as an advance person in your 1992 campaign, and since then as an appointee with the U.S. Department of Education.

My past five years with the Department has been spent in the Office of the Secretary's Regional Representative in San Francisco, working with the western states to promote and implement our education agenda. I must say that my time with the Department outside of Washington has been the most valuable, because I've been able to witness the positive effect (and of course the challenges) of our initiatives and programs in schools and communities. I've also realized how much people working with children and families have appreciated our commitment to their issues, and our willingness to listen and problem-solve collaboratively.

The issue on which I have spent most of my time and energy is after school opportunities – an arena in which your Administration has made an enormous and lasting impact. As you know, the need for more programs to provide a safe and productive place to be for young people when they're not in school is significant, and the 21st Century Community Learning Centers program really is filling that need in many communities. I can't stress enough how much people love and appreciate this funding – it's flexible, it trusts communities to individually design programs, and it's well-supported.

When I leave the Department later this month, I will be working for a Bay Area non-profit to start and build an advocacy network of after school programs, to give them a voice in the policy arena at the federal, state and local level. I'm very excited about this new opportunity, though also very sad to be leaving federal service and all the wonderful people I've worked with.

Once again, it has been a great honor to serve this Administration, and I wish you the best of luck in all your future endeavors.

Sincerely,

Jennifer A. Peck



A CISNEROS COMMUNITIES VENTURE

January 16th, 2001

The Honorable William J. Clinton
President of the United States of America
THE WHITE HOUSE
Washington, DC 20500

Dear Mr. President:

Your policies in the housing and community development field have touched the lives of millions of Americans in the most profound ways. People, who eight years ago could not have imagined they could own a home, are today raising their families in homes they own thanks to your economic decisions and your support for homeownership strategies. Families who lived in antiquated public housing projects surrounded by drug activity and criminal assaults on their lives, today live in communities of dignity and hope in many major cities. Americans, who because of personal misfortunes, found themselves homeless, often with children, today live in warm and clean apartments and have a start on stabilizing all aspects of their lives.

I know your policies for the poorest Americans made a difference. The unprecedented expansion of the American economy matched to specific policies for helping those Americans at the margins, has made it possible for more of our fellow citizens to envision lives of opportunity and personal progress.

I am honored to have served in your Administration. I will always remember those years as among the most productive and proudest of my life. You have been a President for all the people.

Sincerely,

Henry Cisneros
Chairman & CEO
American CityVista



Edward M. Gabriel

Ambassador

Embassy of the United States of America

December 6, 2000

The President
The White House
1600 Pennsylvania Avenue
Washington, DC 20500

Dear Mr. President:

On the eve of your departure I want to express my deep respect and admiration for the contribution you have made to our great country and the tremendous opportunities you have created for so many. I know that history will rank you among the most important leaders of the world, during a decisive turning point in global affairs.

I am very proud to have served you and thank you for giving me the opportunity to serve my country. My father, who was an immigrant from Lebanon, died when I was seven. Although both my parents were of little means, they taught their children to be grateful that we were born in America, a land that gave every citizen unimaginable opportunities. You can be sure, Mr. President, a person of my economic background would not have had such an opportunity in any other country, and maybe under any other President.

I want to express my appreciation for the trust and confidence you have placed in me. Throughout my assignment I was continually guided by your wisdom and compassion, and your love for America.

God bless you, Hillary and Chelsea.

Sincerely,

A handwritten signature in cursive script, appearing to read 'Ed', written in dark ink.

Edward M. Gabriel

Dear Mr. President,

The American people will remember your leadership and your compassion for people everywhere. I will remember introducing you to the volunteers on Volunteer Day, and I will remember your visit to our office following your second State of the Union Address. There, you sat on the ear phones and talked with callers via the White House Comment Line.

I will remember the honor it has been to serve all eight years in your Administration. Thank you.

I will remember your kindness. The history books will prove your greatness.

Sincerely,
James Earl Williams

January 12th, 2000

Judi Gold
1911 Belmont Rd NW #73
Washington, DC 20009

January 11, 2000

The Honorable Bill Clinton
President of the United States
The White House
Washington, DC

Dear Mr. President:

While many others may write more eloquently about your tenure, not many have known or worked with you as long as I have and I wanted to provide my personal thoughts.

Who knows what "history" will say. Clearly, what you have done for people by providing an opportunity for not just jobs, but fulfilling lives has not just improved our economy but has really improved the quality of life. Your efforts toward peace throughout the world have provided a framework that simply cannot be broken. Your commitment to education, to health care, to equal rights for all have made these issues a high priority for everyone.

But those are just a listing of the issues you have addressed. And while these are issues I also care deeply about, it is your commitment and your leadership that have made you such a tremendous President. It has often been written about FDR that he understood that a President had to be a leader, but could not get too far ahead of the "crowd." Well you certainly understood that message and more to your credit, you often went one step further. Whether on health care, gay rights, or in so many other areas, you were willing to take risks that guarantee that we as people and as a country will have to deal with these concerns and, in fact will have to find solutions.

Back in 1988 when you visited Colorado just prior to announcing you would not run for President, you talked to a group and focused on the need to understand the United States in the global economy, which was an issue rarely discussed. After you finished, a friend of mine who had never met you turned to me and said something to the effect of - that man is *amazing*. It isn't just that he understands economics, but that he can talk about this in a way that is interesting and understandable and without being condescending. And of course, you used that same ability during your tenure as President on the global economy and on so many other issues.

Beyond your incredible knowledge of issues, your desire to listen to ideas, to learn from them and to develop policies after listening and learning is a style many of us aspire to, but few have (although many claim to have). And I do believe this comes naturally to you. It's part of giving people - not just those in power, but those affected by the laws or rules - ownership.

Because what has made you such an outstanding President (and such a good friend) is your commitment. Commitment to public service and to the public. Commitment to people. Commitment to good policy and good politics. And in fact, it is that understanding of politics and policy that have played a large role in your success.

There are so many issues you have addressed that are near and dear to me. Gun control. Health care for all. Responsibility and accountability. Education and literacy. Peace. What I always say to people is here is a man who put race relations on the table and refused to allow it to be taken off. This isn't an issue you could just promote a law to "fix." This is a cultural concern and you have made sure everyone in this country knows that we must all focus on recognizing the problems and then working every day to improve ourselves. It would have been easier perhaps to not address race relations, or to only deal with specific laws or react to specific crimes. But you took a path destined to promote discussion. And while that discussion has often become controversial, it has guaranteed people must talk about the problems and therefore cannot deny those problems exist. And that is extraordinary.

As you prepare for a new turn in your life and to becoming the spouse of the new Senator from New York (who in her own right will be tremendous!), I just wanted to write and say thanks. Again, this is not as eloquent as the public musings will be, and it is not intended to be at all objective; it is just from my heart.

I will end the way you often do, with a story. I was shopping a few weeks ago and was wearing an old Clinton Campaign jacket from 1992. A woman in a wheel chair stopped me, looked at the jacket and said "we will miss him. And, unfortunately, most people just won't realize this until after he has gone." And I just smiled.

I wish you and your family well, and want you to know my commitment remains and if I can ever be of assistance, do not hesitate to ask.

With Warmest Wishes,

A handwritten signature in dark ink, appearing to read "Judi Gold". The signature is fluid and cursive, with a long, sweeping underline that extends to the left.

Judi Gold



**U.S. Department of
Transportation**

Office of the Secretary
of Transportation

January 10, 2001

400 Seventh St., S.W.
Washington, D.C. 20590

The Honorable William Jefferson Clinton
President of the United States
The White House

Dear Mr. President:

I am so proud to be a part of the Clinton-Gore Administration. Since you first campaigned for the Presidency I have brought three children into the world. Today you are the only President they know. They hoped that you would be followed by Al Gore-Lieberman (they still haven't realized these are two separate distinct individuals!) but will be blessed for many years by the difference you have brought to this nation.

I was born in the year that John F. Kennedy died and my mother reminded me time and time again about the new feeling of excitement and optimism that swept across the nation with his presidency. And I remember the same feeling coming over me as my husband and I strolled down the mall during your first inauguration festivities.

My children also had the great honor of meeting you. We had been swimming at Army Navy Country Club during one of your golf outings. You later visited with the crowd. My twin two-year old sons were decked out in American flag swimsuits. When they shook your hand you were kind enough to say that they were beautiful.

And when I came to the U.S. Department of Transportation I was honored to work on the Mississippi Delta Initiative and to work for Rodney E. Slater. I was so proud to participate in your New Markets trip to West Memphis and to help coordinate the Delta conference here in Washington, D.C. During my many visits with Delta citizens, it was clear that they were feeling the positive impact of the economic development initiatives this Administration had targeted at those who previously had been left behind.

During your last State of the Union address you said, "We remain a new nation. And as long as our dreams outweigh our memories, America will be forever young. That is our destiny. And this is our moment." Thank you for allowing me the opportunity to serve and thank you for letting me share in your moment.

With sincerest regard and appreciation,

Linda Bauer Darr
Deputy Assistant Secretary, Budget & Programs



**U.S. Department of
Transportation**

Office of the Secretary
of Transportation

400 Seventh St., S.W.
Washington, D.C. 20590

January 20, 2001

The Honorable Bill Clinton
President of the United States
The White House
Washington, D.C. 20500

Dear Mr. President:

What an unforgettable opportunity you afforded me to serve the American people as a member of the Clinton-Gore Administration for the last four and three-quarter years. Little did I imagine when you announced your candidacy in 1991 that this young man from Earle, Arkansas would be asked by his long-time friend from Marianna, Rodney E. Slater, to join you all in our Nation's capital to literally and figuratively make history. Under your bold, courageous and visionary leadership, we have successfully changed the face of this One America for the benefit of this generation and for generations to come. How honored and proud I am to have had this privilege to 'put people first' both domestically and internationally.

As I reflect on all of the marvelous experiences we have shared, I take this occasion to mention only two. It was a profoundly moving and historically significant opportunity to travel with you to the continent of Africa in 1998—mere words cannot express the magnitude of what you have accomplished in bridging those ancient (yet still lingering) divides. Likewise, to travel with you to my high school in December 1999 represented the opportunity of a lifetime. Thanks for the memories!! I gained a healthy respect for your leadership style while serving as your appointee to the University of Central Arkansas Board of Trustees. That respect has now matured into joyful admiration after seeing you revitalize the American fabric on all fronts during the last eight years. I pray that history will fully report your accomplishments and achievements. You are the greatest President in our Nation's history.

Mr. President, 'Don't stop thinking about tomorrow'!!

Respectfully,

A handwritten signature in black ink, appearing to read "Jerry L. Malone", with a large, sweeping flourish extending to the right.

Jerry L. Malone
Chief of Staff

3612 North Woodstock Street
Arlington, VA 22207

11 January 2001

William Jefferson Clinton
The White House
Washington, DC

Dear Mr. President,

I want to thank you for your years of hard work on behalf of the American Family.

It has been my honor and privilege to support you in your work, from my involvement in your 1996 Presidential Campaign through my current position at the Department of Defense.

As an Arab American and a Muslim, I want to thank you for your leadership in mainstreaming my community here at home, and for your strenuous efforts throughout your time in office to achieve a peace in the Middle East that will—when it is achieved—last, because you have insisted that it be based on fairness and justice. I also want to thank you for the Middle East policy speech you made earlier this month; it was a very, very positive step forward for US policy and it makes an invaluable contribution to peace by guiding the next administration to reaching this long-sought goal.

My family and I will greatly miss having you as our president. It is my sincere hope that you stay involved in public life.

Best wishes,

A handwritten signature in black ink, appearing to read 'Hady Amr', with a stylized flourish at the end.

Hady Amr



U.S. SMALL BUSINESS ADMINISTRATION

New England Regional Office

10 Causeway Street — Suite 812
Boston, Massachusetts 02222-1093

January 10, 2001

President William Clinton
The White House
1600 Pennsylvania Avenue NW
Washington, DC 20500

Dear President Clinton:

I am writing you this letter in order to thank you for allowing me the chance to serve as a member of your administration for the past seven years. In choosing to appoint me as Regional Administrator to the U.S. Small Business Administration in December of 1993, you granted me the unique opportunity to assist you in delivering small business programs and services to the people of America. This is an experience in which I have taken great pride, and have truly enjoyed.

I have seen, first hand, the great strides made during your tenure. At the time of my appointment, New England was markedly depressed. Fortunately, you made small business a national priority. Since 1993, we have expanded access to capital for women, minorities, and veterans; more than quadrupling our loans to each group. Overall, almost \$5 billion in loans was guaranteed to the small businesspeople of New England. This seven-year total has nearly surpassed that of the previous 40 years of this agency, in this region. This is proof that you have succeeded in doing what you said. You worked to pay off the debt and free up capital and credit for small business. In doing this, you changed the notion held by America's businesspeople that government cannot make a difference in the private sector.

Early in your tenure, I heard you speak of my close friend and mentor, former Maine Senator Ed Muskie. You described how he had told you that the best way to judge one's success in political service is that, upon leaving, one has dealt with the problems presented to him or her effectively and completely. When I look back on your time as President, your remarks come to mind. If what you described is a proper gauge, and I believe it is, then your time in office should undeniably be considered a success. You have done what you set out to do and solved many problems for this country.

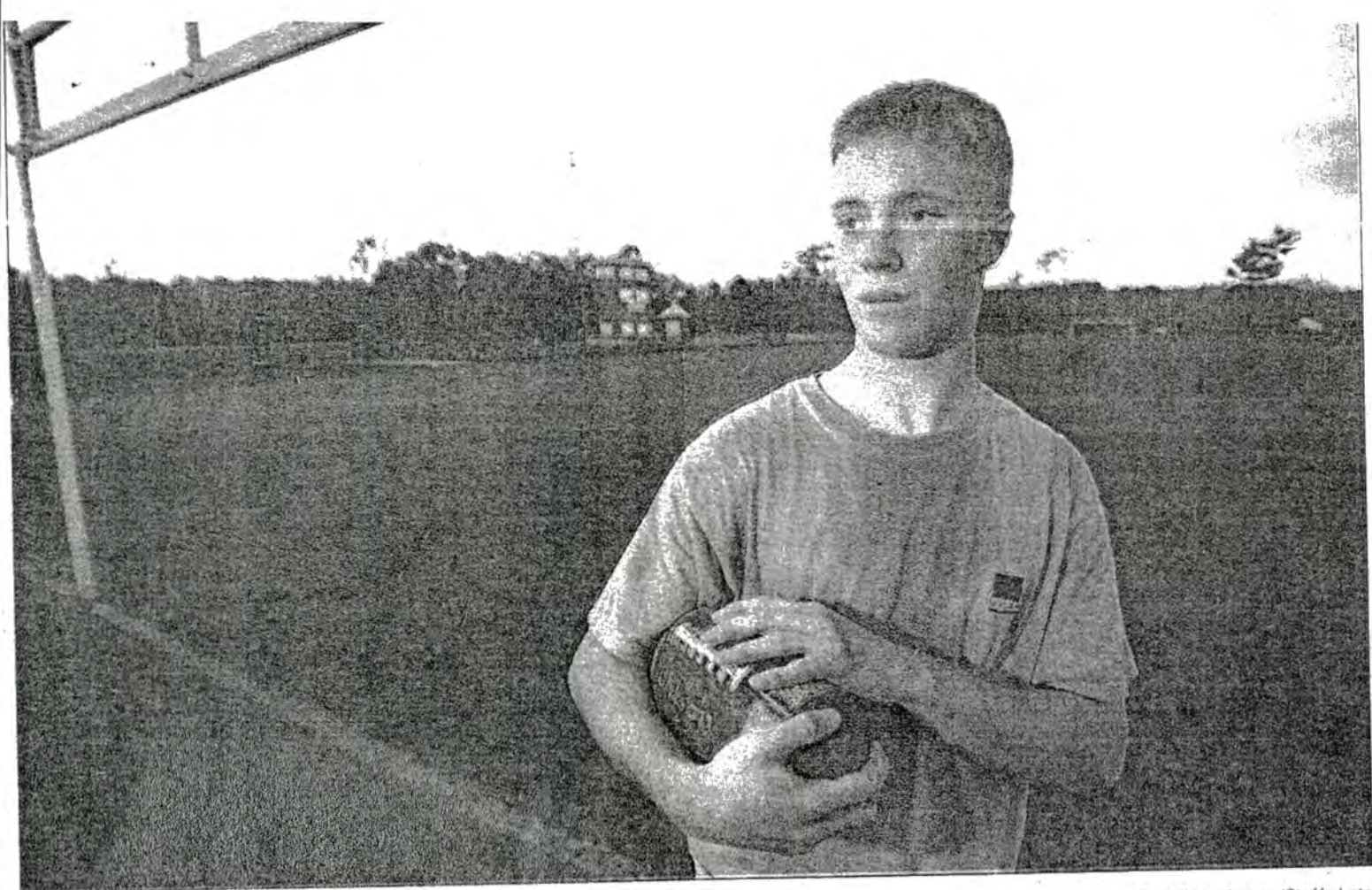
On a more personal note, I also want to thank you for what you and Senator George Mitchell have done for Ireland. As an Irish-American, this has a special significance for me. I look forward to telling my grandchildren about how you were the first President to intervene in this 800-year-old conflict, and make a real difference. I know the sons and daughters of Erin worldwide are grateful for what you have done. Please know that it is an accomplishment that will not go unremembered.

Thank you, again, for the opportunity to help you make a difference for thousands of New England businesses. It has been an honor in which I have taken great pride and satisfaction.

Sincerely,

Patrick K. McGowan
Regional Administrator

P.S. I have enclosed an article about my son Brady that I think you will enjoy from the Portsmouth N.H. Herald.



Rich Beauchesne/Staff photo

"While my linemen carry me on the field, it's my dogs working hard for me during the races. When I am in the sled, I have to be a leader. It is the same thing on the football field."

Brady McGowan

York tailback/linebacker (above)

Dogged competitor

York junior small in size, big in stature in backfield

By Mike O'Neil
Contributing Writer

YORK — Without question, Brady McGowan's offseason will go to the dogs. While the York High School junior would be more than happy with a Class B football title under his belt, McGowan can't wait for the offseason to begin. Then the northernmost corners of Maine and the frozen lakes of New Hampshire become McGowan's field of battle while the Wildcat back trains and races sled dogs.

As a seventh-grader, McGowan began playing football and racing dogs in the same year. The two sports have been intertwined for him ever since.

out on the football field," said York coach Randy Small. "You have to condition them like you would an athlete. He takes their training on himself and he trains them just as hard as he trains himself, that is the kind of kid he is."

McGowan and the rest of the Wildcats will make their second straight appearance in the Western Maine Class B title game today (12:30 p.m.) when second-seeded York visits No. 1 Mountain Valley in Rumford. The winner will advance to next week's Class B state championship game.

McGowan, a tough, hard-nosed running back, has been a key part of the York's punishing running attack. He has become a silent leader along the way.

After starting the season at wingback, McGowan filled in after an injury to starting tailback Nate Schoff. In his first game at tailback, McGowan punished Fryeburg Academy for 144 yards and he hasn't slowed down since.

"He is a true Mainer," said Small. "He goes out, day after day and never says a single word, and just does his job every single day. He will make a hit on a player and just go right back to the huddle and not say a single word. ... He is just one tough kid."

Including a 117-yard rushing performance against Old Town and a 108-yard night against Kennebunk in the Class B semifinal last week, McGowan has rushed for nearly 900 yards in just six games.

To go along with his laundry list of accomplishments as a running back, McGowan was named a Campbell Conference all-star at outside linebacker.

"The transition was so easy for him because he is such a hard runner," said Small. "He runs up the middle for us. He only weighs 155 pounds. Usually you see those guys skipping around the corner, not wanting anything to do

Sports

McGowan a dogged competitor

York junior a leader, both on the football field and in the sport of sled-dog racing

MCGOWAN, from Page B1

with that contact inside.

"Take a look at Friday night's game against Kennebunk," Small continued. "We had a big fourth and 1 in the fourth quarter, and he just shot though the hole like a cannon. No one was going to tackle him."

In 20 carries against Kennebunk on Friday, McGowan was not tackled for a loss. His running philosophy has been passed down for generations.

"My grandfather always said if you always go at 100 mph, you will always have more momentum than the other guy," said McGowan. "I don't have a whole lot of mass, but when I go at the whole, I hit it with so much force, I think I am tough to tackle."

The words powerful, strong, devoted and tenacious are used by others to describe McGowan. He uses those same words to describe his sled-dog team.

"It's great being a part of a team and just working together," said McGowan. "I am part of one while I am on the football and I am part of one when I am racing dogs. While my linemen carry me on the field,

it's my dogs working hard for me during the races. When I am in the sled, I have to be a leader. It is the same thing on the football field. I have to be a leader on the football team. I have to do my best to get us through both with the dogs and with my team."

In just his second year, McGowan finished second in the 60-sled Maine state championship. After a tough winter last year, McGowan doesn't mind that York's run at the state title is keeping him away from his dogs.

"Usually I am with them now, but I will start this year as soon as states are over," said McGowan. "As far as this season goes, it has been everything I could have imagined. I told (Small) all I want to do is run the ball. With guys like Schoff, and (Jason) Sanborn we can do so much. There is (Kevin) Burnham, we really have five or six guys that can run the ball."

Whether competing with five or six guys teammates and running behind a six-player line, or working as a lone rider guiding a team of dogs, Brady McGowan is a leader his field.

20 Tucker Street
Annapolis, Maryland 21401

January 12, 2001

Dear Mr. President,

My entire career has been spent first as a student of and then a participant in complex organizations. My passion is that the workplace be a place of light, a place in which people thrive and do their best.

For the government workplace, this is hugely important. Bureaucrats wield vast power. If they are valued and whole, they have much less reason to misuse that power.

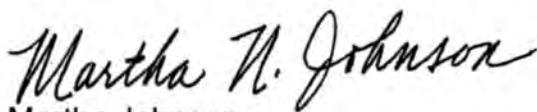
I often feel a little embarrassed by these passions. This all seems a little grandiose. But, I also believe that great civilizations have choked on the hairballs of their bureaucracies. Rome did. Imperial China did. England did. So, what about the United States of America?

For these eight years in your Administration, we have had the chance to change the pattern. We have had your leadership, your insistence upon inviting everyone to the table, improved information technologies, and new knowledge about human behavior. At GSA, we have had the arena. And I have had the thrill of the ride.

I can only say thank you. The GSA story is stunning. Working with Dave Barram (I was his Chief of Staff) was a daily joy. We experimented, improvised, talked about race, measured, thrilled customers, stomped out efficiencies, and said thank you to each other.

Your Administration has been a great one. There are many big stories to tell. The GSA story might seem modest, a little hidden, perhaps mundane to some. It isn't to me. It is a seed, an example, a proof that bureaucracy can change and thrive.

Thank you, Mr. President.


Martha Johnson



United States Department of the Interior

OFFICE OF THE SECRETARY
Washington, D.C. 20240

January 12, 2001

Mr. President:

What a pleasure, what an honor, what a thrill it has been having the opportunity to serve in your Administration. I spent two years at OMB working for Jack Lew and Sylvia Mathews, and a year working for Secretary Babbitt. I sometimes cannot believe my good fortune.

Each day when I walked out of the Old Executive Office Building (often at 10:00 or 11:00 at night), I would take a look at the building, all lit up, sometimes with the flag of a country whose leader was staying in Blair House across the street, and marvel at the sight, reminding myself how lucky I was that I got to go to work there every day.

I don't know how much time you spent at the Interior Department, but it is a great place too. The building itself expresses faith in a mission to make the country a better place. Built in an era of Depression, it gives off a feeling of optimism and hope, with murals on the walls depicting the many roles of the Department. And the murals have the distinctive look of the W.P.A. artwork of the era. It's just fantastic.

All of that historic architecture, that sense of history I got from working at two terrific places—it pales in comparison to the people I worked with and the tasks we set out to accomplish. Let me tell you the obvious: you selected some incredibly smart, talented, dedicated people to work for you. Everyday I came to work it was like a seminar; there was so much to learn from these people. I made a contribution to the cause, I fought the good fight, but I'm sure I am taking away more than I ever could have given.

To see and learn all that I did, to be a part of the Clinton Administration, and to work for the causes that we know are the right ones (I agree with James Carville—we're right and they're wrong) is more than I could have imagined just a few short years ago. I got to ride on a nuclear missile submarine. I went with Dan Goldin on his plane to see a shuttle launch on the 30th anniversary of the first lunar landing—it was one of the most spectacular sights I have ever witnessed. I traveled to the "top of the world" in Barrow, Alaska to consult with Alaska Natives. I served in South Africa on the U.S. delegation negotiating an environmental treaty—successfully, I might add, we finished the deal (too late for you to sign, unfortunately). In sum, I got to be at the center of our country's political life for a time, a very special time.

I couldn't dent the richness in a thousand lifetimes. I can only imagine how you feel. Thank you for the opportunity.

Yours sincerely,

David Bernell
Advisor on Trade and the Environment
U.S. Department of the Interior

January 12, 2001

President William J. Clinton
White House
Washington, DC 20502

Dear President Clinton:

I would like to thank you for your over 30 years of public service, but in particular for your past 8 years of service to this country as President. I feel that you and your administration have given me several opportunities that I otherwise never would have experienced.

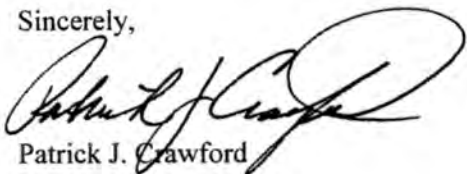
I feel extremely fortunate to have worked as a civil servant within the Federal Emergency Management Agency (FEMA) during this Administration. Working for FEMA since 1994 afforded me the opportunity to work for probably your greatest Cabinet member, James Lee Witt, and allowed me to be at FEMA during its transformation from a disaster of an agency to an agency that makes a real difference in Americans' lives when they need it the most – following a disaster. Unfortunately, there have been a great many disasters that have occurred during your time in office, but fortunately you and Director Witt have been there to help these Americans pick up the pieces of their lives. The massive Northridge Earthquake that devastated the Los Angeles area and the horrific bombing of the Murrow Federal Building in Oklahoma City are two that immediately come to mind. As a citizen and an employee of FEMA, I am grateful for your compassion and leadership in this area.

I am also thankful for the opportunity that I had to work at the White House for nearly a year while on loan from FEMA. Prior to my work at FEMA, I taught American History and US Government to high school students so the opportunity to work at the White House – the epicenter for the work of the Executive Branch – provided me the chance to witness our government in action and to walk the halls and grounds where so much of our nation's history has taken place. There really is no substitute for such an experience either professionally or personally.

The opportunity for which I am most thankful to you and your administration; however, is without a doubt, the time that I have been able to spend with our nine-month-old son, Sean. The Family and Medical Leave Act (FMLA) that you signed in 1993, allowed my spouse, an employee of the Department of Treasury, and I to spend priceless time with our child. Just as important as the FMLA is the manner in which your Administration has embraced this law. The support that you and your appointees have shown for families and children has made this law a reality. Director Witt and Ron Grimes, a Presidential Appointee and my immediate supervisor in FEMA's Office of Congressional Affairs, have created an atmosphere that not only honor the letter of the FMLA but also the spirit of the law with a child friendly work environment.

I appreciate your service as President and the policies of your Administration that have improved my life and the lives of so many other Americans. I wish you the best as you begin a new chapter in your life.

Sincerely,



Patrick J. Crawford



United States
**Office of
Personnel Management**

Office of Communications
Theodore Roosevelt Building
1900 E Street, NW, Room 5F12
Washington, DC 20415-0001

January 12, 2001

The Honorable William J. Clinton
The White House
1600 Pennsylvania Avenue NW
Washington, DC 20500

Dear Mr. President:

When you were elected to office in 1992, our nation was struggling in many ways, and Americans were hopeful that you would lead us in a new direction. You did not disappoint us, and your outstanding leadership during the last eight years has resulted in the progress and prosperity that we enjoy today.

You have worked tirelessly, and your deep commitment towards improving the lives of all Americans has resulted in a stronger and better nation. Your sincere efforts from the beginning to create an Administration that looked like America resulted in the most diverse Cabinet in history, filled with exceptionally talented men and women. I consider myself very fortunate to have been a part of your Administration, starting as a volunteer at the transition office, and later working in the Office of Presidential Personnel, the Department of Commerce, and now at the Office of Personnel Management.

As an openly gay appointee, I am also glad to know that you cared enough to welcome the contributions of gays and lesbians, who have been so very proud to serve you at the White House and at the departments and agencies.

Mr. President, please know that I will always be grateful for having had the honor to have been a part of your Administration. I want to thank you again for your vision and your leadership, and for the way in which you served our country and her people.

Respectfully,

A handwritten signature in cursive script that reads "David Plummer".

David Plummer



Department of Energy
Washington, DC 20585

January 12, 2001

The Honorable William Jefferson Clinton
President of the United States
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Mr. President:

It is with considerable sadness that I tender my resignation as Assistant Director of the Office of Consumer Information at the U.S. Department of Energy. I anticipate that my last day of service will be not later than January 20, 2001 and understand that you will act on this offer to resign no later than January 20, 2001.

In the eight years I have worked with and for you, both in the Administration, with the Democratic National Committee and with the campaign, it has been my privilege to be involved with many of the crucial issues confronting this nation. We have accomplished a great deal. As a person with a disability, I am particularly proud of the exceptional effort you and the Administration have made to improve the lives of people with disabilities throughout the United States. We have also tasted defeat and experienced some severe setbacks. Our defeat on health care reform and the loss of the Congress was clearly a major blow. Through it all though, I always felt that we fought the fights that needed to be fought and have advocated the positions that were fair and just and were best for the people of this country. While we didn't always win, we nearly always tried. I have never regretted my choice to work on your behalf and hope and believe that one-day soon the nation will come to the full realization of what an extraordinarily fine President you have been.

During my tenure at Department of Energy it has been my privilege to work with two exceptional Secretaries of Energy, Bill Richardson and Frederico Pena. I know they both worked very hard under difficult circumstances to do the important job you and the American people entrusted to them. I am very proud to have had the opportunity to work in support of their efforts.

I know we are all a little older, a little greyer and, hopefully, a little wiser from the experience we gained over the last eight years. All I can say is that I wouldn't have missed it for the world. I wish you nothing but success in whatever endeavors you and your family choose to pursue in the future and pledge to you my continued support.

Sincerely,

A large, stylized handwritten signature in black ink, which appears to read "Robert J. Sevigny".

Robert J. Sevigny



Printed with soy ink on recycled paper

THE WHITE HOUSE
WASHINGTON

January 16, 2001

Dear Mr. President:

I am writing to thank you for the opportunity I have had over the past four years to serve you and the American people. I am also thankful for having had a chance to work with the First Lady and to get to know Chelsea. You have a wonderful family and it was an honor and a privilege to share a part of my life with you and with them.

When I came to work in the Chief of Staff's office, I had few expectations and little knowledge of my responsibilities. I knew the work would be difficult but I hoped that I had the skills and the intellect to meet the challenge. I expected that I would be working with intellectually stimulating White House colleagues but I did not expect that I would be part of a team of dedicated public servants, energized and ready to work hard each and every day to improve the lives of working men and women. It was clear from my very first day, that their energy, focus and desire to serve the American people came directly from the top—from you.

Until I worked for you I thought I was *pretty* good at analyzing problems, finding solutions and advocating for individuals who have no advocates. Four years later, I now know what it is like to work for the most skillful problem solver and the strongest advocate for working men and women. On many occasions I was privileged to watch you analyze the latest domestic or international crisis from every possible angle, seeking answers to tough questions and developing solutions that you believed were in the best interest of the American people. Regardless of how many hours you may have just put into your daily schedule, you were always ready to take on the next challenge. You confronted each challenge—challenges that would have overwhelmed most—with an open mind and a generous spirit. I know the American people will miss your steadfast devotion to developing and implementing policies that improved their lives. I know as well that they will miss the results of your tireless efforts on their behalf.

Unlike many others who may not have another opportunity to work with you, I am going to be continuing my service. Words cannot express how thankful I am for the last four years or how honored I am that you have asked me to continue to work with you. I look forward to my new position and I hope that I will meet your expectations to the fullest.

My sincere thanks and warmest regards,

A handwritten signature in dark ink, appearing to read "Larry A. Green", with a long horizontal flourish extending to the right.

SECRETARY OF LABOR
WASHINGTON

January 16, 2001

Dear Mr. President:

They used to tell us in Mobile, there's no duty more urgent than that of returning thanks. So, Mr. President, a single but heartfelt thank you for the honor of being a part of your team for eight great years.

It has been a long road from working odd jobs since I was 15, to landing that first real job after college, to serving as your Labor Secretary. I had trouble finding that first job and I was turned down time after time, sometimes because I was black, sometimes because I was a woman.

But there was one man who I thought really wanted to hire me. He ran the local bank and said that if I was lucky he might be able to even hire me as a secretary. Well, I've always wanted to see him again, because if I did, I would say, "Sir, I did become a Secretary."

I have taken great pride in saying that because of your leadership, today we live in a "Tiger Woods economy" where we have broken all the records. I am especially grateful for what we have done for our young people. The unemployment rate among minority youth was 45 percent when we came into office. Today, we have cut that rate in half.

In the waning days of our administration, I've thought more often of Ron Brown. He would have liked your line "Thanks for letting us be a part of your team" because we won for America.

Ron used to always say, "Politics is not a spectator sport; you have to be in the arena everyday fighting for what you believe in." You've been in the arena everyday, with all the ups and downs, keeping the faith and fighting the good fight. I don't remember who first said "No one could take a punch better than Bill Clinton," but they were right.

Love and laughter to you, Hillary, and Chelsea in the days and years ahead. May God continue to keep His loving arms around you.

All the best and thanks for the great ride,



Alexis M. Herman

Joshua A. King
1762 Willard Street NW
Washington, DC 20009
202 328 7531 joshk@ntercept.com

January 19, 2001

The Honorable William J. Clinton
The White House
Washington, DC 20500

Dear Mr. President:

I have had the privilege of writing to you on weighty subjects in the past, and each letter professes my admiration of your work over the last eight years. Consider that praise still operative, and let me use this note instead to welcome you to the rest of your long life.

Welcome to the neighborhood! I walked my Ridgeback, Sunny, by your new home the other day, and let me assure you that Dumbarton Park, right across the street, is an excellent place for Buddy to frolic, forage, and hunt for squirrels. The paths around Rock Creek also provide a wealth of watering holes on the district's hot summer days. Call me if you ever want to arrange a playtime for the little fellers.

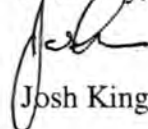
Call me, also, for cards and golf. Those remaining in Washington – Siewert, Steel, Leavy, Feldman and Bennett – will continue to be regulars in our periodic poker games, and we would even add Hearts to our repertoire if you wanted to be dealt in. As for golf, a subset of the White House boys also regularly hit the local public links, and we're always looking to round out a foursome.

In all seriousness, words are inadequate to express the thanks that we all owe to you and Senator Clinton for giving us the opportunities that we have enjoyed since those early days in 1992, when we first went to work for your campaign. For my part, service to you has opened my eyes to a country I barely knew, and to a world I thought I would never know. Indirectly, it is also responsible for my marriage to my wonderful wife, for which I am eternally grateful and for which you should accept due credit.

I am one of those optimists, Mr. President, who believe that many of the best years are still ahead, that your greatest contributions to world peace and civil society are still to come. I know how much joy many members the Carter alumni have taken from their work with the former president, and I have a hunch that our experience will rival theirs.

I very much look forward to working with you in any way that I can.

Sincerely,



Josh King

THE COUNSELOR
DEPARTMENT OF STATE
WASHINGTON

January 15, 2001

Dear Mr. President,

Eight years ago on Martin Luther King's birthday, Warren Christopher, meeting with me in the Transition office of the State Department, asked me, on your behalf, to accept the honor of being nominated to serve in your administration. With a year's break, I have had the privilege of serving you, Chris, Madeline, and our nation.

It is fitting to have begun and to write this note of profound gratitude on the 15th. You have done so much to bring this country - and the world - together. The racial divide, the gender divide, class, country and ethnic divides have indeed become the diversity that is, as you eloquently said, "the promise not the problem of the 21st century."

Even with all that you have done, there is no doubt that in some ways you - and Senator Clinton - have just begun. These eight years have seen the country prosper as I have seen my daughter, like Chelsea, grow and prosper from a girl into a young woman, open to all that the future will bring. You and your team have opened that future to Sarah, to Chelsea and to the children of the world. I know you will continue the just mission you have launched as President. And, I thank you with all my heart for allowing me to be a small part. And, I thank you for all that you have done.

Ingratitude and promise,
Wendy Sherman

THE SECRETARY OF STATE

WASHINGTON

January 15, 2001

Dear Mr. President,

I have just returned from Cabinet night at Camp David. During our toast we were all trying to deal with the fact that we do not want to leave the most challenging, rewarding, and remarkable eight years of our lives. You have said that historians will write that you have had the most loyal Cabinet of any President. We do not want to leave our posts, and mostly we do not want to leave you.

There are so many of your attributes I admire, but none more than your love of American history. You have made the White House come alive for us because you have decorated every corner, every piece of furniture, every painting. You have made your predecessors come alive for us because you have made their challenges immediate. You have made our institutions come alive for us because you have shown the endless opportunities our government has for satisfying citizens' needs, as only a devoted President can. You have had the vision to know that America's global engagement makes a profound difference.

I grew up believing and knowing that America made a difference. I knew that when America stood aside terrible things happened -- Munich. When America acted, things turned out well -- V.E. Day. We came to the United States the week after Harry Truman was elected. I wrote a paper about Woodrow Wilson in high school. I interviewed John Kennedy when he was running for the Senate. I loved foreign policy, I loved politics, and most of all I loved becoming an American citizen.

I, too, love American history, but I never imagined that I actually would become a part of it. You gave me an unparalleled gift. Just

by choosing me to sit behind the sign that says United States of the United Nations; and second, by appointing me the first woman Secretary of State just at the time the United States was being called on again to make a difference. For giving me the opportunity and honor to repay this generous country as best I can, I will be eternally grateful.

As you have said about yourself, there will be others who will do this job better, but no one who will have loved it more.

With the highest admiration, appreciation, and affection —

Mollie

January 12, 2001

1628 19th St. NW, #40
Washington, DC 20009
jdpollack@aol.com

Dear Mr. President:

On election night in 1992, I watched your victory speech – in all its hoarse glory – from a hotel room in Santiago, Chile. As I listened to you give voice to the true democratic ideals of America, I felt our country was heading in the right direction for the first time in my adult life. Little could I imagine that, years later, you would give me the great honor of serving as your speechwriter.

Many years ago my grandfather, a butcher in Scottville, Michigan, said that he enjoyed getting up and going to work every single day. Working here at the White House, I finally understand what he meant. Thank you for the opportunity of a lifetime, and good luck in this century of promise.

With gratitude,

A handwritten signature in black ink, appearing to read "John Pollack". The signature is fluid and cursive, with the first name "John" written in a smaller, more compact script and the last name "Pollack" written in a larger, more prominent script.

John Pollack
Special Assistant to the President and
Presidential Speechwriter



THE SECRETARY OF HEALTH AND HUMAN SERVICES
WASHINGTON, D.C. 20201

Friday, January 12, 2001

Dear President Clinton:

The past eight years have been an extraordinary time. It has been an honor to take this journey of public service with you. But the most important journey is the one that the American people have taken. Under your leadership, our citizens have achieved unprecedented health and prosperity. Our children are growing up stronger, healthier, and safer. Health disparities, while not yet closed, are for the first time being seriously addressed. We are living longer. We are living better. Our investments in science, both public and private, have grown dramatically since 1993. And because they have, our children and the children of the world can look forward to a future free from some of today's – and tomorrow's – biggest health threats. Our communities are most optimistic, and there is a genuine sense of good will – and good feeling about the future. Finally, if the last eight years proved nothing else, they proved that there is a continuing and central role for government in providing opportunity and meeting the basic needs of ordinary Americans. This is your legacy, and I am proud that we were able to work together to achieve it.

The record speaks for itself. Infant mortality remains at an all time low while childhood immunization rates have reached record highs. Children, women, seniors and racial and ethnic minorities are receiving new and overdue focus in clinical care, outreach, prevention and research. Our food supply and blood supply are safer than ever before. The number of Americans without health insurance has started to decline, and over three million children from working families now have insurance through S-CHIP. We've put in place new safeguards to reduce medical errors and strengthen the quality of our nation's health care system. Not only has quality improved, Americans are better informed about their health – and better able to participate in their own care. Also, because of the new privacy regulation that you recently announced at HHS, the American people have much less reason to fear that their medical records will end up in the wrong hands.

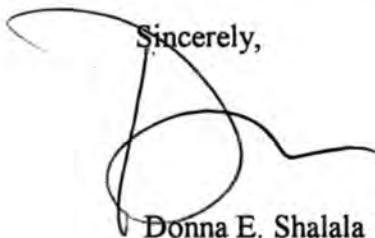
Science and evidence-based research now provides the basis for public health policy and practice. Investment in biomedical research and prevention is generating new knowledge at a rapid pace. From the Human Genome Project to fighting HIV/AIDS to closing in on a cure for cancer, we're changing the health prospects of the American people for generations to come.

We also pushed ahead – and stood firm – on the need to improve the allocation of organs for transplant. Similarly, we drew a line in the sand on the use of tobacco among children. And we have streamlined and strengthened our system for ensuring responsible conduct of human research and protecting research subjects.

By our unprecedented efforts to fight waste and fraud, and by extending the life of the Medicare Trust Fund for 24 years, we've helped ensure that the promise of Medicare will not be broken. By raising childhood immunization rates to record high levels, increasing the number of children with health insurance, and reducing teen pregnancy rates to record lows, we've made life better for our children. And by helping millions of their parents move from welfare to work, we've helped them move from despair to dignity.

I know that you are a student of history. As such you recognize that great deeds sometimes go unappreciated at the moment in which they happen. It's hard to believe that that could be true of the remarkable improvements in the health and well being of the American people that have been achieved over the last eight years. But this much is certain: The record is there. It is of historic proportions. And it would never have happened without your leadership.

Sincerely,

A handwritten signature in black ink, consisting of a large, stylized 'D' followed by a horizontal line and a small flourish.

Donna E. Shalala

THE WHITE HOUSE

WASHINGTON

January 15, 2001

President William J. Clinton
The White House
Washington, DC

Dear Mr. President,

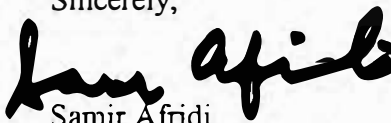
The last time an American President visited Pakistan was the summer of 1969. I was two years old and my family had just immigrated to Iowa. My parents believed in the promise of this country. But they never dreamed that the next time an American President stepped on Pakistani soil, their son would be with him. In a thousand ways, you have provided me and countless others with opportunity unimagined.

I may be a speechwriter, but I have trouble putting into words the pride I will always feel having served in your Administration. I can say, you made the job of a speechwriter easy. Yes, because of your unmatched gift of communicating with people. Yes, because the accomplishments of this Administration alone made for a good speech.

But, most of all, because you stayed true. It was clear every time I looked back to your 1992 campaign speeches. Despite every effort by others to torpedo progress, your vision stayed fixed. Priorities stayed focused on real people. Ideas triumphed. You did what you said you would do. You renewed America.

As the first Muslim-American Presidential speechwriter, I also want to thank you for opening eyes, minds and doors to the Muslim world. As much as you accomplished, perhaps the greatest achievement has been restoring a sense of hope that tomorrow can be even better for every American. Thank you for this unforgettable eight-year journey. But thank you even more for leading us to where we can all "believe that a further shore is reachable from here."

Sincerely,

A handwritten signature in black ink, appearing to read "Samir Afridi", written in a cursive style.

Samir Afridi

Special Assistant to the President and
Presidential Speechwriter

THE WHITE HOUSE

WASHINGTON

January 15, 2001

Dear President Clinton,

The night you were elected, I was an ocean away – a student at Oxford – but when you spoke from the steps of the Old State House, I felt a new and sudden connection to the center of things. I had never known a national leader to speak my language, give voice to my dreams, or work to fulfill them.

I was delighted and, frankly, a little disoriented. I had come of age in the 1980s and had never known what it was like actually to *support* a President, or to feel that small surge of pride upon mere mention of the White House. I remember, in a straw poll in the 6th grade, marking my crayon ballot to re-elect President Carter; but my memory of a Democratic administration was otherwise dim.

So I have taken none of this for granted – not your election, or re-election, or a single one of your countless accomplishments. And one more thing I haven't taken for granted: the chance you have given me to contribute in a small way; to be present at pivotal moments; and to give all of myself to something that is so much larger than myself.

Helping write your speeches has been an honor, and it's been humbling. There aren't any other speechwriters in the business who look forward, as much as we do, to the delivery – most of all to the ad-libs and the rewrites and the stuff we had nothing at all to do with, the stuff that's straight from the heart.

No matter who occupies your office in the years ahead, I will think of the White House with pride. I will think of your work here to build a better future, and will feel forever fortunate to have spent a few years, pen in hand, by your side.

Sincerely,

A handwritten signature in black ink, appearing to read "Jeff Shesol", written in a cursive, flowing style.

Jeff Shesol

Deputy Assistant to the President and
Deputy Director of Presidential Speechwriting

THE WHITE HOUSE

WASHINGTON

January 15, 2001

President William Jefferson Clinton
The White House
Washington, DC 20502

Dear Mr. President:

It has been the blessing, and challenge of a lifetime to have served as your Director of Speechwriting for the past year-and-a-half. Being the first African American speechwriter for a United States president is an honor I will treasure always. While I have never felt for a moment that you selected me solely because of my race, I am also grateful that I was not excluded, as has too often been the case, because of the color of my skin.

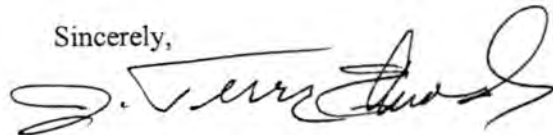
I did not know much about you when I began my work here in 1995, but I was quickly awed by your brilliant mind, big heart, and easy manner. You have been a joy to work for, not only because I share so many of your philosophical and political views, but because of the energy and enthusiasm you have brought to your work as President, and the collegial respect you have shown to me and everyone who works for you.

My fondest memories include working with you in the theater, in the residence, in the car, on the run, in preparation for the annual State of the Union address and this year's Democratic National Convention speech. I will also never forget the speeches on race we worked on together, including your remarks at the University of Texas, Austin, on the day of the Million Man March, in Selma, and most of all, the commencement address you delivered in 1997 at my alma mater, Morgan State University. I am also grateful for the opportunity you gave me to work with you on your Initiative on Race, including the work we just completed on your Message to Congress on Race.

Finally, on a personal note, I want to thank you and Senator Clinton for all the kindness you have shown me and Angie, especially your thoughtfulness during her sudden illness back in 1997. The inner strength and faith that you have displayed in good times and bad is only matched in my life by that shown by Angie every day as she continues her arduous recovery. Instead of feeling sorry for herself, she stays busy mentoring children, working a part-time job, serving as a deaconess in the church and taking care of me. I love her. We both love you. And we are honored to call you both friends. Thank you for inspiring us to do the impossible.

May God continue to bless you both, as well as Chelsea as you have blessed our lives and America. Please do not hesitate to call on us if we can ever be of assistance.

Sincerely,

A handwritten signature in black ink, appearing to read "J. Terry Edmonds", written in a cursive style.

J. Terry Edmonds
Assistant to the President and
Director of Speechwriting

Yo, Mr. President!

Thank ya for your great passion in the existence of all the people. At last...a man in government that I could trust. Yea...you. All of us visual types, especially the still photographers on your staff and the White House press pool have been thrilled to death that you're so energetic. Thank you for allowing this avid artiste to document your administration's work for the American people. Thank you for understanding that we're all 99.9% the same.

Sharon Farmer

Director of White House Photography

A handwritten signature in black ink, appearing to be 'SL' followed by a stylized flourish.

Dear Mr. President,

I am, for once, at a loss for words. I am not quite sure how you endured all that you did from your four aides or how to thank you for the opportunity to have been one of them. I think the most fitting thing to do is not only to thank you but to attempt to live my life dedicated to helping others as you have yours.

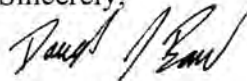
I will always cherish the many lessons that I learned from you. The talents, values and sheer intelligence that you possess are qualities that I will forever be in awe of. Each day that I spent with you I took away yet another lesson that I would attempt to incorporate into my own life. Whether it was your ability to connect with any person on any level, your charisma and passion to serve or the adeptness with which you led, I was fortunate to have seen it all first hand. You taught me to treat every person, whether they were a CEO or a homeless person, with the same amount of respect and dignity. You showed me how to be the bigger person, without exception, no matter how challenging the situation may be. You taught me one of the most important lessons of all, which is always, do the right thing. You also showed me how much one person can do to help others. You not only led with grace, eloquence and steadfast determination, you showed others how to do the same. You have helped me, and so many others, turn their dreams, small or large, into reality, which is a gift you have unparalleled to that of anyone else.

In this ever-competitive day and age, mentors and role models are more important than ever. To have not only had you as both, but to have had the unique perspective that I did to observe and work for you each and every day is an opportunity that I will forever be grateful for. To say that I was fortunate to have a front row seat on not only history, but also the manner in which you made it, would be an understatement. I will forever be in your debt.

It is as you said in Vietnam, "it is so important that we teach our children not only to hang on to certain things that are worth believing in and fighting for, and sometimes dying for, but that they learn what it is they have to let go of as well, so that we can live on human terms, so that we can celebrate our differences but be bound by our common humanity." You have taught the citizens of this world that they are, and should always, treat each other just as you said, bound by our common humanity.

Thank you for everything. You have changed my life, and so many others, in more ways than you may ever realize. I am forever grateful to you for allowing me to serve you and my country. If it were not for your committing your life to public service, I, nor would millions of others, have had the opportunity to serve. The citizens of humanity today, and for years to come, are fortunate to have you lead them into the 21st century and beyond.

Sincerely,

A handwritten signature in black ink, appearing to read "Doug J. Band". The signature is fluid and cursive, with the first name "Doug" and last name "Band" clearly distinguishable.

Douglas J. Band

THE WHITE HOUSE
WASHINGTON

January 15, 2001

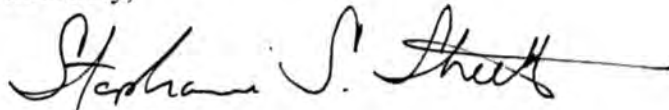
Dear Mr. President,

It is difficult for me to adequately express what it has meant to me to work for you these last nine and a half years. I will never forget the day I spoke to you in Fayetteville in the summer of 1991 when you were there discussing with the voters of Arkansas the possibility of running for President. A few weeks later I moved to Little Rock and began working for your Presidential Exploratory Committee in the infamous Paint Store. From your Announcement Speech at the Old State House to this final week at the White House, it has been an incredible journey not only for me personally, but for my entire family. We are eternally grateful for all of the amazing and historic opportunities we have been able to be a part of.

Because of this incredible experience here in Washington, I was able to meet my wonderful husband. As your scheduler, I am very well aware how little personal time you have. To have you take a whole day out of your life to participate in the most important day of my life, my wedding day, meant more to me than you will ever know. The pride and joy my parents felt that day was only magnified by your presence, and the honor you bestowed upon me is something that I will carry with me for the rest of my life.

In closing Mr. President, I want to thank you for allowing me to have this unbelievable opportunity to serve you and our nation for the last eight years. Because of your vision and leadership America is a much more of a "Community" than it was eight years ago. I am thrilled to have the opportunity to continue working for you as a part of the Clinton Library Foundation. I am profoundly grateful to you, Mr. President.

Sincerely,

A handwritten signature in cursive script, reading "Stephanie S. Streett". The signature is fluid and elegant, with a long horizontal flourish extending to the right.

Stephanie S. Streett

THE WHITE HOUSE
WASHINGTON

January 15, 2001

Dear Mr. President,

I wanted to take this opportunity to thank you. To thank you for the difference you have made for the people across the country I have talked to whose lives have been transformed because you fought for what was right. To thank you for the smiles and hope you gave to so many Make-a-Wish children. To thank you for your dedication and commitment to peace in the Middle East, bringing hope to me and my Israeli family for a better future. And finally, to thank you for creating an Administration where a young person can be given an opportunity to give back to the country that has given so much to them.

It has been an honor and a pleasure to serve a President and an Administration so committed to improving the lives of all Americans.

Most sincerely,

A handwritten signature in cursive script that reads "Karin Kullman".

Karin Kullman