'00 DEC 21 PM8:51

THE WHITE HOUSE

Counsel to the President

[illegible]

Mr. President -

As you will notice, some of these cases did not go through the DOJ process. Therefore victims have not been contacted. We think it unlikely that these cases will present victim contact issues, but we will refrain from announcing your decision in any case where that contact is appropriate.

Meredith + Beth

12-22-00

THE WHITE HOUSE

WASHINGTON

December 21, 2000

'00 DEC 21 PM8:51

copied
Nolan
Cabe
Lindsey
Podesta
Saunders

MEMORANDUM FOR THE PRESIDENT

FROM: BETH NOLAN BN
BRUCE LINDSEY BRL (BN)
MEREDITH CABE MC

CC: JOHN PODESTA

SUBJECT: Executive Clemency

In addition to the 34 pardons you approved earlier this week[1], we are submitting additional clemency cases for your review.

I. We have received the Justice Department's recommendations in favor of granting pardons after completion of sentence for the 8 petitioners listed below.

In each of these cases, the Deputy Attorney General recommends that you grant the petition for pardon.

NAME/DISTRICT	OFFENSE	RATIONALE
Virgil Lamoin Baker E.D. Illinois (now S.D.) (1959) Age: 65	Violation of the Military Training and Service Act (as a devoted, lifelong member of the Jehovah's Witnesses, failed to report for alternative service as ordered by his local draft board due to his religious convictions). Sentenced to three years' imprisonment (released after one year).	Nature and age of offense; has lived a stable, law-abiding, and productive life since conviction; involvement in community; very favorable character recommendations; seeks pardon to restore his federal firearms privileges to hunt; U.S. Attorney supports pardon.

[1] DOJ has been able to reach 24 of those individuals, so we will ask them to communicate your decision with regard to those 24. DOJ will continue to try and locate the remaining 10 people for announcement after Christmas.

12-22-00

Charles N. Besser N.D. Illinois (1985) Age: 50	Mail fraud (two counts) (as an attorney, agreed to assist two others in a scheme in which they purchased and re-sold annuity policies and overcharged for the premiums). Sentenced to four years' probation, with the conditions that he make restitution in the amount of $62,000 and perform 450 hours' community service, and fined $2,000.	Offense appears to be an aberration in an otherwise law-abiding and productive life; extensive involvement in community; very favorable business and character recommendations, including Eleanor Mondale; expresses genuine remorse; seeks pardon for family's sake and to allow him to expand his charitable work without running the risk that his conviction will embarrass the charities with which he works.
Edward Raymond Birdseye E.D. California (1992) Age: 43	Unlawful use of a communication facility (recruited by his brother to assist in a marijuana-growing enterprise, helped plant and tend an outdoor grow site and maintained an indoor grow site of his own; convicted for using telephone in scheme). Sentenced to four months' imprisonment and one year of supervised release including 100 hours' community service.	Offense attributed in part to a drug abuse problem he has since overcome; has lived a stable, productive, and law abiding life since conviction (now works as a court reporter); favorable character recommendations; involvement in community; expresses sincere remorse; seeks pardon to allow him to pursue possible future employment opportunities in the federal court system and to restore firearms privileges; U.S. Attorney and sentencing judge do not oppose pardon.

12-22-00

Roscoe Crosby Blunt, Jr. U.S. Army—Rhinehausen, Germany (1945) Age: 75	Fraternization (was asked to find a civilian to launder his commander's uniform; convicted for talking to the daughter of the woman who did the laundry, despite testimony that he was following orders). Sentenced to six months' imprisonment at hard labor and forfeiture of $40 pay per month for six months (reduced to three months' hard labor without confinement and forfeiture of $40 pay per month for three months).	Age and nature of offense, committed when young (20), that appears to be the result of following orders; has lived a stable, productive, and law abiding life since conviction; favorable character recommendations; distinguished service in the U.S. Army, including two Purple Hearts; Department of the Army supports pardon.
Alfred Whitney Brown, III E.D. Louisiana (1992) Age: 46	Violation of the Lacey Act by providing hunting services for the illegal taking of wildlife (as the owner of a shooting grounds, conducted a commercial dove hunt on baited fields). Sentenced to three years' probation, including two months' home detention; and $10,000 fine.	Relatively minor offense for which he has paid a high price; involvement in community; very favorable character recommendations; received a state pardon in 1995; expresses remorse; seeks pardon to restore his federal firearms privileges so that he may resume his former career as a shotgun shooting and safety instructor; sentencing judge and probation officer support pardon, U.S. Attorney does not object

2-22-00

Peter Bailey Gimbel S.D. New York (1991) Age: 46	Conspiracy to distribute cocaine (acted as a middleman in the sale of approx. 862 grams of cocaine, for which he was to be paid $500 that he intended to use to buy cocaine for personal use). Sentenced to four years' supervised release, with the conditions of 40 hours' community service per week during the first year of supervision and mandatory substance abuse treatment, and fined $50,000.	Cooperated fully with authorities, participated in undercover investigation, and agreed to testify as a witness; offense attributed in part to drug abuse problem he has since overcome; has lived a stable, law-abiding, and productive life since conviction; community involvement; favorable character recommendations; probation officer supports pardon.
John Ross McCown, Jr. D. Nebraska (1991) Age: 54	Structuring currency transactions to evade reporting requirements (as vice-president of a bank, helped a major depositor evade IRS reporting requirements for large cash transactions). Sentenced to two years' probation, including 400 hours' community service, and fined $10,000.	Offense appears to be an aberration in an otherwise law-abiding and productive life; petitioner did not profit from offense; extensive involvement in community; favorable character recommendations; accepts responsibility and expresses remorse; seeks pardon to vote and run for office; honorable service in U.S. Army; U.S. Attorney, sentencing judge, and probation officer support pardon.

12-22-00

Dean Raymond Rush W.D. Texas (1993) Age: 57	Making a false statement on a loan application (three counts) (while undergoing treatment for multiple forms of cancer, signed falsified renewal applications to extend several bank loans that had previously been made to his aviation business). Sentenced to five years' probation and ordered to pay $89,785.57 in restitution.	Voluntarily came forward to inform the bank of his offense and made payments on the loans (despite losing his job) before his prosecution; involvement in community; favorable character recommendations; commendable service in the U.S. Air Force; seeks pardon for forgiveness; U.S. Attorney and sentencing judge do not object to pardon.

DECISION:

GRANT: ____________________

DENY: ____________________

DISCUSS: ____________________

12-22-00

II. We recommend you consider granting clemency to the petitioners listed below. We have listed requests for commutation first, followed by requests for pardon. In many cases, the DOJ has not forwarded a report or recommendation to you. Where noted, the Deputy Attorney General has recommended against granting clemency.

A. Commutations

NAME/DISTRICT	OFFENSE	RATIONALE	RECOMMENDED ACTION
Dorothy Gaines S.D. Alabama (1995) Age: 42	Conspiracy with intent to distribute crack cocaine, possession with intent to distribute crack cocaine. Sentenced to 235 months' imprisonment and 5 years' supervised release. Has served approx. 6 ½ years; projected for release in 2012.	Was involved in a relationship with a drug courier. Despite minor role, received a sentence twice the average sentence of more substantial participants in drug conspiracy. Only evidence of participation by petitioner in specific transaction was one-time delivery of small amount of crack cocaine, and tolerance of boyfriend's activity (occasionally in her home). Sentencing judge does not object to commutation.	Commute sentence to time served, leaving intact the period of supervised release.

12-22-00

Bobby Franklin Griffin W.D. Missouri (1997) Age: 65	Bribery and mail fraud (as Speaker of Missouri House of Representatives, received payments from co-defendant (a consultant who lobbied the legislature) in exchange for his steering business to her). Sentenced to 48 months and 1 day in prison, three years' supervised release, and fined $7,500. Projected for release in July 2001.	Admits wrongdoing and expresses sincere remorse; seeks commutation to allow him to care for wife, who is immobilized and unable to speak following a stroke; former Rep. Alan Wheat, all Democratic members of Missouri Senate, at least 20 members of Missouri House of Representatives, Sen. Thomas Eagleton, Rep. Pat Danner, former Missouri Supreme Court Chief Justice Albert Rendlen, and other state and local officials from Missouri support clemency. Note: the Deputy Attorney General recommends denial.	Commute sentence to time served, leaving intact period of supervised release and any remaining financial obligations.

Kemba Smith E.D. Virginia (1994) Age: 29	Conspiracy to distribute and possess with intent to distribute crack cocaine; conspiracy to launder money; making false statements to a federal agent. Sentenced to 294 months' imprisonment and five years' supervised release. Has served 6 years 3 months; projected for release in 2016.	Minor role in offense, committed because involved in abusive relationship with drug dealer (petitioner was of college age at time). Because boyfriend was killed, petitioner lost the opportunity to cooperate with authorities. Extremely lengthy sentence disproportionate to minor role. Support from numerous groups and individuals, include Kurt Schmoke, Representatives Clyburn and Cummings (on behalf of CBC), and the NAACP Legal Defense Fund.	Commute sentence to time served, leaving intact period of supervised release. ✓ JE

DECISION:

GRANT AS RECOMMENDED: ✓

DENY: ______

DISCUSS: ______

12-22-00

B. Pardons

NAME/DISTRICT	OFFENSE	RATIONALE
Jimmy Lee Allen W.D. Arkansas (1990) Age: 52	False statements to agency of U.S. (as an applicant for financial assistance under the Livestock Feed Program, submitted false receipts for reimbursements of grain and hay). Eight months' imprisonment and $10,000 restitution.	Favorable character recommendations; seeks pardon for forgiveness and to remove federal firearms disabilities so he may hunt for food and protect his cattle from varmints. The Deputy Attorney General recommends denial.
Garran Barker E.D. Arkansas (1986) Age: 44	Conspiracy to commit wire fraud. (As account executive, participated in illegal scheme to transfer funds into an investment account.) Sentenced to 20 months, reduced to 15 months. Released December 1987.	Since offense, petitioner has led law-abiding and productive life. Recently granted pardon to co-defendant, Carl David Hamilton; as governor, granted conditional state pardon. Successor to victim bank does not object. Petitioner expresses deep remorse; very involved in community; favorable character recommendations, including from Bill Bowen, state Rep. Mary Anne Salmon.
Nancy M. Baxter D. W.Va. (1990) Age: 68	Tax evasion and filing a false amended tax return (failed to report $287,764 on joint tax returns with husband, resulting in additional tax liability of $128,588.) Two years' probation (with 200 hours' community service) and $25,000 fine.	Favorable character recommendations; seeks pardon to restore her civil rights and to regain self-esteem; sentencing judge, Sen. Charles S. Robb, Rep. Rick Boucher, and probation officer recommend pardon. The Deputy Attorney General recommends denial.

12-22-00

Charles Boggs E.D. Arkansas (1977) Age: 74	Receipt of stolen motor vehicle that was part of interstate commerce (purchased stolen bulldozer). Sentenced to 60 days in jail, 22 months' probation, and fined \$1500.	Remoteness and minor nature of offense. Since conviction has led law abiding and productive life; favorable character references; expresses remorse; seeks restoration of civil rights so that he can once again hunt.
Terry Coy Bonner N.D. West Virginia (1986) Age: 36	Possession of an illegally made destructive device (placed a three-inch pipe bomb filled with black powder on the outside of his girlfriend's former boyfriend's truck, causing \$931 in damage; was careful to ensure no one would be injured). Three years' probation and \$931 restitution.	Remote offense that appears to have been situational, caused largely by his lack of maturity; since conviction, has matured and lives a stable, law-abiding and productive life; favorable character recommendations; probation officer recommends pardon. The Deputy Attorney General recommends denial.
Philip Vito Digirolamo N.D. California (1984) Age: 56	Conspiracy to import marijuana and willfully subscribing to a false return (as a partner in an investment group that owned several commercial fishing vessels in California, became actively involved in a wide-ranging drug smuggling operation that was responsible for importing approx. \$25 million worth of marijuana into the U.S. from Colombia). Sentenced to three years' imprisonment.	Petitioner voluntarily ceased his involvement and turned himself in once he realized an investigation into the smuggling operation had begun; has lived a stable, law-abiding, and productive life since conviction; favorable character recommendations; expresses genuine remorse; seeks pardon as a sign of forgiveness, for family's sake, and to restore his firearms privileges; sentencing judge recommends pardon. The Deputy Attorney General recommends denial.

12-22-00

Philip Grandmaison D. New Hampshire (1996) Age: 50	Mail fraud. (As Alderman, recused self from contracting decision involving his employer, but lobbied and gave extremely small gifts, such as paying for a golf game and restaurant gift certificates, to other Aldermen). Sentenced to one year and one day.	Offense appears to be aberration in otherwise law-abiding life. Extensive community involvement, including strong commitment to public service. Pleaded guilty, accepts responsibility and expresses sincere remorse.
J. R. "Rick" Hendrick W.D. North Carolina (1997) Age: 51	Mail fraud. (As Honda dealer, gave gifts to Honda executives to get preferential dealership rights and access to vehicles.) Sentenced to three years' probation, with the condition of home detention for twelve months, fined $250,000, and ordered to pay restitution.	Suffers from CML, a rare form of leukemia. Extensive involvement in community and charitable activities, particularly with regard to illnesses like leukemia, including funding efforts to locate and encourage minority marrow donors. Very favorable character references, including Governors Jim Hunt and Mike Easeley, Harvey Gantt, Mayor Pat McCrory of Charlotte, and Rep. Sue Myrick. Expresses genuine remorse.

Judd Blair Hirschberg N.D. Illinois (1991) Age: 48	Mail fraud. (Prosecuted for conspiring with friend to defraud insurance company by falsely claiming car was stolen; petitioner claims friend stole car.) Sentenced to three years' probation and ordered to pay restitution of $20,000. (Probation terminated early).	Offense appears to be an aberration in otherwise law-abiding life. Seeks pardon to resume career as commodity trader (lost CFTC registration after conviction). Actively involved in community and charitable endeavors. The Deputy Attorney General recommends denial.
Marty Hughes N.D. Ohio (1987) Age: 80	Aiding and abetting the falsification of union records; aiding and assisting in the preparation and submission of false documents to the IRS; causing the filing of false reporting documents with the Department of Labor. (Engaged in scheme where false expense and wage vouchers were submitted to Communication Workers of America; cash was then directed to political candidates and campaign workers.) Sentenced to five years' probation, ordered to pay a $10,000 fine, and prohibited for 13 years from serving in a union position or with a union-sponsored employee benefit plan.	Remoteness of offense, from which petitioner did not profit personally; since conviction, has lived productive, law-abiding life. Decorated for his service in Army during World War II. Very favorable character references, including President Carter, Senators Glenn and Metzenbaum, Governor Voinovich, Ambassador Celeste; Judges George White, Thomas Lambros, and Henry Woods; and Morton Bahr, president, CWA. Seeks pardon for forgiveness and to have civil rights restored. The Deputy Attorney General recommends denial.

Jere Wayne Johnson W.D. Oklahoma (1982) Age: 59	Conspiracy to defraud the U.S. (tax evasion), and Garfield County, Oklahoma (while serving as County Commissioner, accepted approximately $3,750 in cash payments from four vendors of road building and maintenance materials, and failed to report the payments as income on his federal tax returns). Sentenced to time served (approx. three months' imprisonment) and $2,000 fine (as reduced on September 16, 1982, and January 3, 1983).	Pleaded guilty and cooperated with authorities; offense appears to be an aberration in an otherwise law-abiding, productive life; favorable character recommendations; involvement in community; favorable character recommendations; expresses remorse and has apologized publicly; sentencing judge supports pardon. The Deputy Attorney General recommends denial.
Larry Killough E.D. Arkansas (1985) Age: 65	Distributing controlled substance for non-medical purpose. (As physician, wrote prescriptions for Demerol for non-medical purposes.) Sentenced to 20 months' imprisonment and fined $40,000.	Remoteness of offense, which appears to be isolated event in otherwise law-abiding life; active in church and community activities. As Governor, you gave petitioner conditional pardon. Accepts responsibility and expresses sincere remorse. DEA has reinstated petitioner's license to prescribe controlled substances. Seeks pardon to be able to hunt with sons.
Moses Jubilee Lestz, fka Michael Eugene Lestz W.D. Arkansas (1982) Age: 47	Forgery of U.S. savings bonds (along with codefendant, forged and cashed fifty-dollar U.S. savings bonds). Sentenced to three years' imprisonment (released after two).	Remoteness and relatively minor nature of offense; expresses sincere remorse; seeks pardon as sign of forgiveness and as encouragement of his efforts to contribute to society. The Deputy Attorney General recommends denial.

12-22-00

Ralph Eugene Meczyk N.D. Illinois (1987) Age: 48	Filing false partnership and individual federal income tax returns (as an attorney in private practice, failed to report approx. \$59,000 in partnership income). Four years' probation, with special condition of 30 days' work release, 500 hours of community service, and \$5,000 fine.	Extensive involvement in community; retained law license and devotes portion of practice to representing indigent clients; favorable character references; accepts responsibility for offense; expresses genuine remorse. The Deputy Attorney General recommends denial.
Jose Rene Pineda-Maritinez S.D. Texas (1. & 2. 1983) (3. 1984) Age: 55	1. Entering U.S. without inspection (misdemeanor) (as a native of El Salvador, transported five illegal aliens from El Salvador to Houston). 2. Transporting an illegal alien within the U.S. (while on probation from prior case, agreed to transport to Houston three aliens from El Salvador who had entered the U.S. without inspection, for \$100 each). 3. Transporting an illegal alien within the U.S. (arrested at a border checkpoint with four illegal aliens from El Salvador in his car). 1. Three years' probation and \$500 fine. 2. Five years' probation; \$2,000 fine; and 300 hours' community service. 3. Three years' imprisonment.	Very favorable character and employment recommendations; involvement in community; seeks pardon to enhance chance of naturalization. The Deputy Attorney General recommends denial.

James William Rogers D. South Carolina (1982) Age: 66	Conspiracy to commit racketeering (as sheriff of Berkeley County, S.C., accepted bribes totaling $4,000 in exchange for his agreement to allow the operation of illegal gambling activities in a local club). Sentenced to 12 years' imprisonment (paroled after 23 months).	Favorable character recommendations; expresses genuine remorse; seeks pardon for forgiveness and to restore his federal firearms privileges; honorable service in Navy; probation officer recommends pardon; Sen. Hollings has written to urge "every possible consideration." The Deputy Attorney General recommends denial. WJC
George Wisham Roper II E.D. Virginia (1974) Age: 72	Conspiracy to bribe public officials and to defraud the U.S. government (as v.p. of a family-owned ship repair company, conspired to bribe a number of officers and employees of the U.S. Department of Labor and the Navy in connection with the submission of false claims involving substantial sums of money for ship repair work; disputed claims total $6.5M). Sentenced to four months in jail, two years' probation, and $10,000 fine.	Remoteness of offense; active involvement in community; accepts full responsibility for offense and expresses remorse; very favorable character references, including Sen. Robb, former Gov. Wilder, and President of William and Mary; honorable service in Army; civil rights restored by VA in 1976; probation officer supports pardon, U.S. Attorney does not object. The Deputy Attorney General recommends denial. WJC
Dan Rostenkowski D. District of Columbia (1996)	Mail fraud (two counts) (18 U.S.C. 1341 and 1346) (Paid a "ghost" employee—friend of longtime ward worker—who did little or no work and violated House stationary store rule by using member account in the U.S.—rule had changed to allow use of accounts to purchase gifts only if intended for foreign recipients.) Sentenced to 17 months' without parole and fine and restitution of $100K total (paid).	Very favorable professional and character recommendations, including President Gerald Ford and Congressman John Lewis; offense appears to be an aberration in an otherwise productive, law-abiding life in which he provided great service to his country. WJC

12-22-00

Anthony Andrew Schmidt D. Kansas (1985) Age: 43	Conspiracy to possess cocaine with intent to distribute (made two telephone calls from Wichita to Miami and received two Federal Express shipments that contained a total of approximately one half ounce of cocaine). Sentenced to three years' probation.	Expresses remorse; offense related to substance abuse problem since he has since overcome; seeks pardon to assist him in obtaining a broadcasting license from the FCC; former U.S. Senators Bob Dole and Nancy Kassebaum Baker support pardon; U.S. Attorney supports pardon. The Deputy Attorney General recommends denial.
James Lawrence Swisher M.D. North Carolina (1977) Age: 61	Obstruction of a criminal investigation (6 counts) (as an attorney and in the course of an IRS audit of his firm, asked seven former clients to advise IRS agents that they had paid either nothing or an amount substantially less than what petitioner charged them; total amount misrepresented was $5,895.00). Sentenced to imprisonment for three years and one day (paroled after one year).	Remoteness of offense; very favorable character recommendations; expresses genuine remorse; despite denials in 1990 and 1994, continues to seek pardon for forgiveness; has been reinstated to N.C. bar. The Deputy Attorney General recommends denial.

12-22-00

Larry Kalvy Thompson N.D. Texas (1988) Age: 56	1. Aiding and abetting misapplication of bank funds. 2. Misprision of a felony (was involved with a group of businessmen who had developed a scheme to defraud by inducing victim borrowers who wished to apply for loans to travel to California and pay advance fees in connection with loan applications). 1. Sentenced to three years' probation; 150 hours' community service; and \$2,000 fine. 2. Sentenced to three years' probation (concurrent with No. 1); 150 hours' community service; \$250 fine.	Exemplary post-conviction conduct; now employed at teacher and has risen to position as Dept. chair; seeks pardon to remove his federal firearms disabilities and to restore his civil rights; U.S. Attorney does not object to pardon. The Deputy Attorney General recommends denial.
Danny Ray Walker E.D. Arkansas (1975) Age: 49	Interstate transportation of stolen property (stole 11 head of cattle from a stockyard). Two years' imprisonment.	Remoteness of offense; petitioner now owns and operates own trucking business; seeks pardon to restore his civil rights. The Deputy Attorney General recommends denial.

Thomas Andrew Warren S.D. Florida (1975) Age: 52	Conspiracy to import marijuana. (Stopped by U.S. Coast Guard while en route to Colombia from Florida to purchase marijuana; agents found $43,000 in currency on board.) Sentenced to 18 months' imprisonment, subsequently reduced to imprisonment of one year and one day.	Remoteness of offense. State civil rights restored in 1991; reinstated to Florida Bar and has substantial civil rights practice; lectures on civil rights and employment law. Active involvement in community, including volunteering at children's schools and active participation in programs and organizations targeting at-risk and underprivileged children. Favorable character references include President of Florida State University, Sandy D'Alemberte.
Jack Weinstein D. Nevada (1975) Age: 73	Conspiracy; interstate transportation of stolen property. (Purchased stolen property for re-sale at his pawn shop stores.) Sentenced to 90 days' imprisonment, 33 months' probation and fined $20,000.	Remoteness and relatively minor nature of offense. Favorable character references, including from Senator Harry Reid, Barbara Greenspun, and Las Vegas Justice Court Judge William Jansen. Involved in community activities. Expresses remorse; seeks pardon for forgiveness and restoration of civil rights (state civil rights restored in 1993).

Robert Owen Wilson M.D. Tennessee (1980) Age: 54	Mail fraud (two counts) (as president of a family-owned business, made a fraudulent insurance claim for $11,900). Sentenced to one year's imprisonment; three years' supervised probation; and $2,000 fine.	Remoteness and relatively minor nature of offense; active Involvement in community; very favorable character recommendations, including former president Jimmy Carter, Sen. Helms, and Reps. Watt and Myrick. The Deputy Attorney General recommends denial.

DECISION:

GRANT: — only Q is [illegible] 25[illegible] is a lot but given [illegible] his standing OK

DENY:

DISCUSS:

12-22-00 To NSC

-orean Associatic

s of America

시 총연합회

ail: headoffice@koreanusa.c

미주한인회 총연합회

THE FEDERATION OF KOREAN ASSOCIATIONS, U.S.A.

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Head Office 5235 N. Kedzie Ave., Chicago, IL 60625

Ph 773-279-0159 Fax 773-279-0171

12-22-00

12-22-00

TO: MR BILL

ms, you have set a precedent of foreign policy heretofore shunned. Whether it was political or signations were addressed by your administration. while we again approach you with our desire to a should you decide to go before the transfer of the

our letters of October 30 and November 2, 2000 in oin you as goodwill ambassadors. We understand the e intimately.

orth Carolina visited Korea recently, he took with him o understood the trade mission he was espousing. We ith Governor Hunt on November 29, 2000 and made with the State of North Carolina to establish and open th the Korean-American communities and therefor d infrastructure of North Carolina.

l of the Korean Associations under the umbrella of The ssociations. We will be meeting with all fifty Governors to etter the lives of all Americans by becoming more involved ouncil.

resident to consider our request to accompany you to North apacity to help open dialogue that might not be available e 2.2 million Korean-Americans please allow us to help.

Chelsea and all of your extended family the happiest of d New Year filled with joy and peace of mind.

Kil-Nam Kim
President

KNK/al

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TBNSC

12-22-00

12-22-00
The Federation of Korean Associatic TO NSC
United States of America
미주한인회 총연합회

Web: http//www.koreanusa.org Email: headoffice@koreanusa.c

December 20, 2000

Bill Clinton
The White House
Washington, D.C. 20500

12-22-00

Dear Mr. President:

In serving our country well for two terms, you have set a precedent of foreign policy agenda that has enveloped countries heretofore shunned. Whether it was political or geographical, those "cold war" assignations were addressed by your administration. We applaud your commitment while we again approach you with our desire to accompany you to North Korea should you decide to go before the transfer of the Presidency.

Allow me please to reference our letters of October 30 and November 2, 2000 in which we asked you to let us join you as goodwill ambassadors. We understand the nuances and the Korean heritage intimately.

When Governor Jim Hunt of North Carolina visited Korea recently, he took with him a contingent of businessmen who understood the trade mission he was espousing. We had the opportunity to meet with Governor Hunt on November 29, 2000 and made great strides in joining forces with the State of North Carolina to establish and open channels that will benefit both the Korean-American communities and therefor directly benefit the economy and infrastructure of North Carolina.

This is the immediate goal of all of the Korean Associations under the umbrella of The Federation of Korean Associations. We will be meeting with all fifty Governors to find ways in which to better the lives of all Americans by becoming more involved with local and regional council.

We ask you again Mr. President to consider our request to accompany you to North Korea in an unofficial capacity to help open dialogue that might not be available otherwise. On behalf of the 2.2 million Korean-Americans please allow us to help.

I wish you, Mrs. Clinton, Chelsea and all of your extended family the happiest of holidays and a Christmas and New Year filled with joy and peace of mind.

Sincerely,

Kil-Nam Kim
President

KNK/al

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November 2, 2000

Bill Clinton
The White House
Washington, D.C. 20500

Dear Mr. President:

I have just today returned from South Korea and in my absence I asked Ki-Hyun Chun, the Secretary General of the Federation of Korean Associations to write a letter to both you and Madeleine Albright expressing our desire to go with you to North Korea as good will ambassadors.

Although I do not want to seem redundant, I will reiterate that we want to express how pleased we are at the prospect of your making an historic first visit to North Korea. Madeleine Albright has made a concerted and definitive approach to the leader, Kim Jong Il, that leaves Korean-Americans with a grateful feeling of anticipation.

We send our appreciation and congratulations for Madam Albright's successful efforts to promote peace and prosperity in a region too long suppressed. With the groundwork prepared by her diplomacy, the probability of you and Kim Jong Il having a progressive meeting of the minds is tenable.

This letter is a follow up of ones sent to you on October 16 and October 31 in which I and Ki-Hyun Chun offered our services to you on behalf of the 2.2 million Korean-Americans and 5 7 million Korean Diaspora. I would like to refresh your memory concerning my meeting you.

On July 29, 2000, I spoke at your Democratic fundraiser that was held in the Waldorf-Astoria Hotel in New York City. The reception I received from you and Mrs. Clinton was beyond expectation and I came away with renewed hope for a solid relationship between the Government of the United Sates and the 2.2 million Korean-Americans that I was there to represent. I appreciated your patience in answering all of the questions that I asked and when we sent out related news releases to all of the Korean newspapers, the response from the Korean communities was overwhelmingly positive. Because of the genuine interest generated, we were prompted to contact you about our offering to speak to the North Korean leaders on your behalf as a good will gesture.

However, at this time we come to you again with our proposal to accompany you to North Korea when you do make the journey. Our reiteration is that we would like to go as good will ambassadors; not in the capacity of any kind of official. We will be available for the role of interpreter should you need us as in a Korean talking with another Korean. This would be the good will approach in helping to make a case for disarmament, family reunions, open borders, trade and development, and agricultural progression, all of which will relieve repression.

Again, we believe these strides will allow the eventual withdrawal of American troops thereby preventing or circumventing incidents such as the one on or about October 27 in which two U.S. military jets experienced an "accidental incursion" into North Korean airspace during military exercises. This incident then prompted a stringent warning from North Korea in that they would exercise their "right of self-defense" if it happened again.

This is precisely the type of situation that we feel can be tempered by our presence at any meetings that you may have with North Korean leaders. We would align ourselves with the U.S. to strengthen the ties of North Korea to non-Communist countries.

Please consider our request that we humbly make on behalf of free men everywhere. Our representation of 5.7 million Koreans should certainly be cause for a softening in the hard-nose tactics previously employed by this Communist regime. We sincerely believe that our good will approach can help make a difference.

Thank you for your consideration and I look forward to hearing from you.

Sincerely,

Ki-Hyun Chun, Ph.D., LL.D.
Secretary General
Official Liaison to the White House

KHC/al

cc: Madeleine Albright
Kil-Nam Kim

[illegible]

12-22-00

President Bill Clinton

12-22-00
To Cohen for
Reply

Jane Alexander Dec. 17th, 2000

12-22-00

Dear Mr. President,

Many thanks for the conference on Cultural Diplomacy. It is a great parting shot on foreign relations.

You have been a sane voice in this rough world for the past 8 years, bringing together many discordant elements.

I am pleased you chose me as NEA chair in your first term. All the best in 2001. Sincerely, Jane

Bruce A. Morrison
1120 Connecticut Avenue, N.W., Suite 1100
Washington, D.C. 20036

12-22-00

The Honorable William J. Clinton
President
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

12-22-00

MORRISON
venue, N.W., Suite 1100
n, D.C. 20036

12-22-00
To Cohen for
Reply

er 21, 2000

you earlier this year. I'd like to reiterate the
econciliation in America a signature crusade
skilled and sensitive for this work. It will
Americans. And it is vitally important that

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are interested. If you have time
t me know.

lorrison

12-22-00

BRUCE A. MORRISON
1120 Connecticut Avenue, N.W., Suite 1100
Washington, D.C. 20036

12-22-00
To Cohen for
Reply

December 21, 2000

The Honorable William J. Clinton
President
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mr. President:

Attached is a copy of a letter I sent you earlier this year. I'd like to reiterate the recommendation. Make ethnic and racial reconciliation in America a signature crusade of your post-Presidency. You are uniquely skilled and sensitive for this work. It will keep you before enthusiastic gatherings of Americans. And it is vitally important that these divisions be healed.

When I left the Congress in 1991 after failing to win the governorship, I had to decide what to do with my newfound recognition in Irish America for my immigration work in Congress. Thanks to what you have done as President, my decision to use my standing to promote peace in Ireland has borne great fruit. With your much greater and broader standing with the American people, and extraordinary support among African Americans, you could truly change the face of the country if you turned your time and talents to healing our ethnic and racial divisions.

Many will urge international missions instead. They may have their place. But, as a nation of immigrants and the descendants of slaves, our divisions need attention if we are to remain an example for the world of diversity, tolerance, and equality. I have some more detailed thoughts on how to do this if you are interested. If you have time before or after January 20 to explore this idea further, let me know.

Sincerely,

Bruce

Bruce A. Morrison

July 14, 2000

The Honorable William J. Clinton
President
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mr. President:

I was pleased to be included in a meeting convened by Ben Johnson of the Initiative for One America with European and Mediterranean ethnic leaders. The focus was on ways to institutionalize for the future your commitment to counter prejudice, discrimination, and division with a positive vision of a diverse America with unifying principles of equal opportunity and tolerance.

During the meeting, I was struck by the unique ability you have demonstrated over the past eight years to capture and convey, both at home and abroad, the essential elements of a fair, open, and tolerant society composed of people of diverse backgrounds and beliefs. Building this part of your legacy need not end on January 20, 2001.

As you survey your options for the future, I hope you will think about using your unique gifts to drive the One America vision into the future. When you were running for President in 1992, I found your most powerful message to be when you recited all the "thems" that were being blamed for our troubles and said "in America, there is no 'them,' there is only 'us.' " A continuing campaign to mobilize us on behalf of that vision, making it a focal point of your public life after January, is a worthy challenge for your enormous talents and a subject you understand as well as anyone alive.

The group recommended using the post-election period, including Thanksgiving and the December religious holidays, as an occasion to renew the public work of the Initiative. I hope you might see this as a bridge to your activities in 2001 and put your own personal stamp on such an undertaking.

Please let me know if I can help in any way with your thinking on this topic. Thank you.

Sincerely,

Bruce A. Morrison
Vice Chairman

12-22-00

SILVER CREEK CONWAY

915 OAK STREET, SUITE 101
CONWAY, AR 72032

501-450-9108 PHONE
888-522-6335 TOLL FREE
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FACSIMILE TRANSMIT

TO: PRESIDENT BILL CLINTON FAX NU:
COMPANY: & BRUCE LINDSEY DATE: 12-20-00
FROM: HAL HUNNICUTT PAGES:
RE: H.R. 5640

BILL IS THE MFD. HSG. BILL – IT HAS ALL OF LAZIO'S BULLSHIT, GUTTED FROM THE BILL. IT'S NOW CONTRO.

☒ URGENT ☐ FOR REVIEW ☐ PLEASE COMMENT ☐ PLEASE REPLY ☐ PLEASE RECYCLE

PLEASE SIGN IT BEFORE 12/25! JAMES LEE

NOTES/COMMENTS: IS VERY FAMILIAR WITH IT. IT'S BEEN @ WHITE HOUSE SINCE NOON FRIDAY, THE 15TH. PLEASE SIGN IT.

Thanks
Hal

ITS BEEN A GREAT YEAR!

FROM : HAL HUNNICUTT FAX NO. : 501 327 4654 Dec. 20 2000 04:31PM P1

NSC

'00 DEC 21 AM 8:04

Ceremonials Division
Office of Protocol
U.S. Department of State

FAX
(202) 647-0708

TO: Betty

FAX NO.

FROM: Debi

PHONE:

DATE:

NUMBER
OF PAGES: (Including cover sheet).

COMMENTS

Could you see that this gets to the appropriate office. Thanks!

Embajada de la República del Paraguay
Washington D.C. - Estados Unidos de América

EP/EUA/N° 8/ 2/2000

The Embassy of the Republic of Paraguay greets the Honorable Department of State, Office of Protocol, and kindly request that the attached note with the following message from the President of Paraguay, Luis Angel González Macchi, be transmitted to His Excellency, William J. Clinton, President of the United States of America:

"Mister President:

A year is ending and the holiday season remains the friendship among the countries, that is why it is a pleasure for me to arise, to Your Excellency, my greetings and sincere wishes of peace and happiness; may the New Year comes full of renew success and accomplishments for you and your distinguished family.

At the same time, I kindly request to you, Mister President, to extend to the People of the United States of America, on behalf of the Paraguayan People, the warm wishes of a 'MERRY CHRISTMAS AND A HAPPY NEW YEAR'.

In friendship and appreciation, I reiterate, Mister President, the assurances of my highest and most distinguished consideration.

LUIS ANGEL GONZALEZ MACCHI
President of the Republic of Paraguay"

The Embassy of Paraguay takes this opportunity to wish to all friends at the Honorable Department of State, Office of Protocol, a Merry Christmas and a wonderful and Happy New Year.

Washington DC., December 19th, 2000

To the Honorable
Department of State
Office of Protocol
Washington, DC

Luis Angel González Macchi
Presidente de la República del Paraguay

Palacio de López, 16 de diciembre de 2000

Señor Presidente:

Un nuevo año termina, y las fiestas de fin de año recuerdan la hermandad de los pueblos, por lo que me es particularmente grato saludar a Vuestra Excelencia y a la vez extenderle mis sinceros deseos de paz y felicidad; que el nuevo año sea pródigo en realizaciones y éxitos para usted y su distinguida familia.

Al mismo tiempo, ruego a usted, Señor Presidente, transmitir al pueblo hermano de los Estados Unidos de América, en nombre mío y del pueblo paraguayo, los mejores votos por una "FELIZ NAVIDAD Y UN PROSPERO AÑO NUEVO".

Con un cordial saludo de amistad y aprecio, aprovecho esta oportunidad para reiterar a Vuestra Excelencia, las seguridades de mi más alta y distinguida consideración.

Al Excelentísimo Señor
WILLIAM CLINTON
Presidente de los Estados Unidos de América
<u>Su Despacho</u>

~~Leg Affairs~~ ?

TO NSC FOR
REPLY
cc: LEG AFFS.

JAMES P. McGOVERN
3RD DISTRICT, MASSACHUSETTS

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AND INFRASTRUCTURE

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House of Representatives
Washington, DC 20515–2103

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SUITE 204
FALL RIVER, MA 02721
(508) 677–0140

http://www.house.gov/mcgovern/

Dec. 20, 2000

To: Betty Currie
Fr: Congressman Jim McGovern

I would be grateful if you could share these letters with the President.

Happy Holidays —

Jim McG.

December 19, 2000

The Honorable William J. Clinton
President of the United States of America
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear President Clinton:

Your recent trip to Vietnam punctuates your legacy as a world leader unafraid to embrace some of the most difficult and entrenched international antagonisms of our time. By opening constructive dialogue with nations such as Vietnam and North Korea, you have helped eliminate the last remnants of the Cold War, paving the way toward a forward-looking U.S. policy for the 21st century. We write to applaud you for the vision and personal commitment you have brought to these long-standing foreign policy conflicts.

Mr. President, now is the time to bring this same approach to U.S. policy toward Cuba. It is long overdue. Despite the fact that the U.S. Congress was thwarted in its efforts to ease the embargo this fall, we would like to suggest that there are several diplomatic steps that you could take before leaving office to put U.S.-Cuba relations on the right track for the 21st century. Such action on your part would catalyze and affirm the public consensus that has emerged since the Elian Gonzalez affair to normalize relations with Cuba.

The 40-year estrangement between the U.S. and Cuba has cost both our countries dearly, in different but equally destructive ways. Today, with the Cold War long over, the U.S. should end the unilateral embargo that has proven ineffective in achieving its goals, has been damaging to U.S. farm and business interests, and which pointlessly violates American citizens' constitutional freedom to travel.

The measures you could take include expanding diplomatic discussions with the Cuban government about areas of mutual interest, including drug interdiction and environmental concerns; expanding sports, academic, and cultural exchange programs; increasing high-level contacts between our governments which would be facilitated by relaxing the regulations governing the issuance of visas to Cuban government officials; and making a symbolic gesture, such as sending a special envoy to Cuba.

Initiating these steps would signal a clear shift in U.S. policy, defuse tensions, and finally begin the reconciliation with the Cuban people that the vast majority of Americans desire. As a further, bolder step, we urge you to consider traveling to Cuba yourself to make these announcements. While there, you could speak directly with the Cuban people on a range of issues, including human rights. You could have your speeches carried live on Cuban television and radio, as the Pope did. Your ability to reach the hearts and minds of ordinary people will have an enduring effect on the relationship between the Cuban and American people.

You are in a unique interval in your Presidency and enjoy a rare opportunity to act. You are free of past political restraints, the same ones that your successor will face upon taking office. In pursuit of peace you have brought bold new approaches to conflicts around the globe. It's time to do the same with our immediate neighbors to the south. The American people would be grateful.

Sincerely,

Rev. Robert Edgar
General Secretary
National Council of Churches of Christ in the USA (NCCCUSA)

Septime Webre
Director
The Washington Ballet

Gary Sebree
Chairman
Producers Rice Mill, Inc.

Clifton Kirkpatrick
Stated Clerk of the General Assembly
Presbyterian Church (U.S.A.)

Dr. Valora Washington
Executive Director
Unitarian Universalist Service Committee

Robert M. Weekley
President
AmCham Cuba (American Chamber of Commerce of Cuba in the United States)

Edward W. Stowe
Legislative Secretary
Friends Committee on National Legislation

Jose Ortiz
Executive Director
Mennonite Central Committee U.S.

Rev. Luis R. Pérez, Director
Council for Hispanic Ministries
Reformed Church in America

Stanley De Boe, OSST
Director
Justice and Peace Office
Conference of Major Superiors of Men

Kathy Thornton, RSM
National Coordinator
NETWORK: A National Catholic Social Justice Lobby

Rev. Dr. Robert H. Roberts
Interim General Secretary
American Baptist Churches USA

Margaret A. McKenna
President
Lesley University

Charles L. Currie, S.J.
President
Association of Jesuit Colleges and Universities

Antonio Gonzalez
President
William C. Velasquez Institute

Randall Robinson
President
TransAfrica Forum

Mario Velasquez
Executive Director
Rock the Vote Education Fund

Raymond C. Offenheiser
President
Oxfam America

Professor John Coatsworth
Director
David Rockerfeller Center for Latin American Studies, Harvard University*

Dr. Peter Bourne
Vice Chancellor
St. Georges University

Vin Ryan
Chairman
Schooner Capital LLC

Thomas R. Plough, Ph.D.
President
Assumption College

Wayne Smith
Senior Fellow and Director of the Cuba Project
Center for International Policy

Enrique Roig
Director, Civil Society Initiatives
Mercy Corps International

Jerome T. Murphy
Dean
Graduate School of Education Harvard University*

Richard M. Walden
President
Operation USA

Barbara L. Kessler
Managing Partner
Kessler Mullkoff & Hooberman

Ronald J.R. Mathies
Executive Director
Mennonite Central Committee

C. Wayne Carter
General Secretary
Friends United Meeting

Dr. Jean F. MacCormack
Chancellor
University of Massachusetts Dartmouth

Donna Graham, OSF
Franciscan Justice and Peace Office

George R. Vickers
Executive Director
Washington Office on Latin America

Dale Bishop/Patricia Tucker Spier
Co-executives
Common Global Ministries United Church of Christ/ Christian Church (Disciples of Christ)

John A. Sundquist
Executive Director
International Ministries
American Baptist Churches

Congressman Mark Pocan
State Representative
Wisconsin 78th Assembly District

Alfonso Zepeda-Capistran
President
Latinos United for Change and Advancement, Inc. (LUChA)

Rev. Charles Miller
Executive Director
Division of Church and Society
Evangelical Lutheran Church in America

Rev. Russel Siler
Director
Lutheran Office for Governmental Affairs
Evangelical Lutheran Church in America

Stan Hastey
Executive Director
The Alliance of Baptists

Tom Robbins
Author

Eric V. Reuther
President
Reuther & Associates

Steve Bennett
Executive Director
Witness for Peace

John McAuliff
Executive Director
Fund for Reconciliation and Development

Ron Daniels
Executive Director
Center for Constitutional Rights

Francisco G. Aruca
President
Alianza en Progreso

Alfred L. Marder
President
US Peace Council

Dave Robinson
Program Director
Pax Christi

Kathy A. Ogle
Co-coordinator
Ecumenical Program on Central America and the Caribbean (EPICA)

Janet Chisholm and Richard Deats
Interim Co-Executive Directors
Fellowship for Reconciliation, Nyack, NY

Susie Johnson
Executive Secretary for Public Policy
Women's Division
General Board of Global Ministries,
United Methodist Church

Sheryl Lutjens
Co-Chair, Section for Scholarly Relations with Cuba
Latin American Studies Association*

Kimberly Stanton, Ph.D.
Program Director, Latin America
Robert F. Kennedy Memorial Center for Human Rights*

Ann Ferguson
Professor of Philosophy and Director of Women's Studies
University of Massachusetts at Amherst

Professor Doe Mayer
Mary Pickford Professor of Film and Television
Production School of Cinema and Television
University of Southern California*

Jane Franklin
Author, *Cuba and the United States: A Chronological History*

Mark M. Rasenick, Ph.D.
Professor of Physiology & Biophysics
Professor of Psychiatry
University of Illinois College of Medicine*

Juliet Schor
Senior Lecturer on Women's Studies
Harvard University*

Anthony F. Kirkpatrick, MD, Ph.D.
Faculty
University of South Florida College of Medicine*

Greg Laszakovits
Coordinator
Church of the Brethren Washington Office

Tiffany Heath
Interim Legislative Director
Church Women United Washington Office

Rev. David A. Anderson
Executive Director
Illinois Conference of Churches

Bishop C. Joseph Sprague
Resident Bishop
Northern Illinois Conference, Chicago Area of the United Methodist Church

Laurie Lane-Zucker
Managing Director
The Orion Society

Paul Eppinger
Executive Director
Arizona Ecumenical Council

Marilyn P. Mecham
Executive
Interchurch Ministries of Nebraska

Gary L. Harke
Executive Director
Pennsylvania Council of Churches

Chrystine Lawson
West Coast Co-Regional Coordinator
USAS (United Students Against Sweatshops)

Rev. Thomas Quigley
President-Director
Church Council of Greater Seattle

Ken Bjorkman
Co-Chair
Presbyterian Peace Fellowship

Dana Richter
Coordinator
Copper Country Peace Alliance

Lisa Valanti
President
The US-Cuba Sister Cities Association

Marlene Santoyo
Philadelphia/Cardenas Sister City Initiative

Bruce D. Nestor
President
National Lawyers Guild

Ricardo A. Gonzalez
President
Madison-Camaguey Sister City Association

Cynthia Roberts-Hall
President
CubAmistad (the Bloomington-Santa Clara Sister City Committee)

Banbose Shango
Washington, DC – Havana Cuba Sister City Association

Fritz Domann
Physics Professor, Retired
Madison-Camaguey Sister City Association

Robert S. White
President and Founder
Cuban Children's Urgent Relief Effort, Inc.

Rev. Dr. Jerry Pedersen, Co-President
Teri Schweizer, Co-President
Glen Gersmehl, LPF Coordinator
Lutheran Peace Fellowship
Seattle, WA

Barbara Gerlach and Cristina Espinel
Co-chairs
Colombia Human Rights Committee

Gabriel Camacho
President
Massachusetts Chapter of the Labor Council for Latin American Advancement

David C. Jensen
Chair
Institute for Human Rights and Responsibility
Galena, Ohio

Gary W. Kind, Ph.D.
Philippine Study Group of Minnesota

Deborah James
Board Member
Women's International League for Peace and Freedom

Kenneth Weeks
Gainesville – Cuba Friendship Network

Joy Crocker
Civic & Legislative Chair,
Church Women United of Northern California
Director
Quantum Leap 2000

Freddy Champagne
Commander, **American Legion Post 494, Garberville, CA**
Member, Board of Directors
Veterans for Peace, Inc.

Cliff DuRand
Coordinator
Cuba Conference of the Radical Philosophy Association

Michele Weber, Ph.D.
Executive Director
Witness for Peace, Southwest

Gary L. Cozette
Director
Chicago Religious Leadership Network on Latin America

Rachel Bruhnke
Leader
Humboldt University Delegation to the Second World Solidarity Conference, Nov. 2000

Dale Sorenson
Board President
Marin Interfaith Task Force on Central America

Jean Stokan
Policy Director
SHARE Foundation

Ella Marie Sordill
Chair
Northern New Jersey Womens' International League for Peace and Freedom

John Gilman
Director
Wisconsin Committee for Peace and Justice

Scott Miksch
Coordinator
Committee in Solidarity with the Central American People (CISCAP)

Ted Cloak
Chair
New Mexico Committee to Normalize Relations between the United States and Cuba

Laurene M. Heybach
Chicago Coalition for the Homeless

Thomas W. Warner
Secretary
Seattle/Cuba Friendship Committee

Maura Barrios
Founding Member
Cuba Vive of Tampa Bay

Arnold Trujillo
Coordinator
New Mexico/Cuba Cultural Exchange Group

Sean Garcia
Executive Director
Cuban Committee for Democracy

Art Heitzer
Coordinator
Milwaukee Coalition to Normalize Relations with Cuba

Dr. John H. Miller
Coordinator
Witness for Peace Delegation to Cuba, August 1999
Secretary
Faculty Benevolent Association
Pella, Iowa

Rev. Thomas Smith
Chairman of the Board
Thomas Merton Center

Juliet R. Bernstein
Coordinator
Fellowship for Reconciliation
Cape Cod Chapter

*Organization listed for identification purposes only.

Please direct responses to this letter to: Mavis Anderson, Latin America Working Group, 110 Maryland Avenue NE – Box 15, Washington, DC 20002; (202) 546-7010 ph; (202) 543-7647 fax; lawg@lawg.org

December 2000

Dear President Mandela:

On behalf of a broad coalition of groups and individuals in the United States working to end the U.S. embargo against Cuba, we extend warm greetings. Thank you very much for receiving this letter and taking the time to consider it. We hope you will agree that this is a matter worthy of your attention.

We are writing to ask for your help communicating to President Clinton that now is the time for him to make a bold diplomatic gesture toward Cuba.

Given the historic moment, created in large part by his leadership on U.S. relations with China, Vietnam, and the process in the Middle East, Cuba is the logical next step for him to take in bringing our global community together.

We feel that President Clinton must be the person to take this step, because our next president will likely not have the political will or vision to exercise such leadership, and relations will languish in our outdated and failed policy toward Cuba for years to come.

The President could significantly upgrade diplomatic contacts between Cuba and the United States. The U.S. and Cuba have no formal diplomatic relations, although each country has "interest sections" in the other country's capital. Since 1995, the highest level diplomatic contacts have been the regularly scheduled meetings to discuss immigration issues, where State Department officials meet regularly with senior Cuba officials. Using the immigration meetings as a model, the President could propose regular bi-lateral discussions between appropriate U.S. officials and their Cuban counterparts to discuss common concerns, such as drug trafficking, environmental concerns in the Straits of Florida, and other issues. This would expand and regularize contact, building a working relationship in areas of common concern. It would be a start.

Mr. Clinton might even consider traveling to Havana himself this holiday season to announce an end to the Cold War - once and for all. The symbolism of such a gesture would be an enduring part of Mr. Clinton's legacy. By doing so he would be setting out a roadmap for U.S. foreign policy that could lead to the eventual normalization of U.S.-Cuba relations.

Because of your loyal friendship with our President, and because of the esteem in which he - and the world - holds you, we know that your voice will be most compelling as Mr. Clinton decides what the final days of his presidency will hold.

Thank you for your kind consideration of this request. If possible, we would very much appreciate notification from your staff if and when any communication between you and Mr. Clinton occurs on this topic. This would be most helpful to us in our efforts.

Sincerely,

Danny Glover

Danny Glover

Ronald V. Dellums

Ronald V. Dellums

12 22 00

National Transportation Safety Board

Washington, DC 20594

December 18, 2000

copied
Podesta
Nash
Saunders
Cohen for Reply

1967 ~ 30 Years of Transportation Safety ~ 1997

Office of the Chairman

President William J. Clinton
The White House
Washington, D.C. 20500

Dear Mr. President:

I hereby tender my resignation as Acting Chairman and Member of the National Transportation Safety Board effective January 18, 2001. It has been my honor and privilege to serve the United States and its citizens as both a Member and the Chairman of the Safety Board for the past seven years.

My tenure has seen a period of unprecedented activity and achievement for the Board and its dedicated employees. Through the leadership of your Administration and the Congress, we have changed forever how the families of victims of major transportation accidents are treated. In response to the changing demands placed on the Board's investigative process, we now have a 24-hour communications center that permits us to more effectively respond to transportation accidents anywhere in the world. Early next year, we will break ground on a training academy that will serve not only our own professional investigators, but will allow us to share the American model of professional, independent accident investigations with investigators around the world.

In addition, during this period, the Board completed two of the most extensive and complex accident investigations in aviation history. As a result, the aviation community has responded with changes in rudder systems; pilot training; fuel tank design; fuel flammability standards; and along with the Federal Aviation Administration, has begun a much needed examination of electrical wiring and aging aircraft systems.

During the past seven years, the men and women of the Safety Board have been on scene at transportation accidents in all fifty states and 46 foreign countries. And, they have successfully completed underwater recoveries of aircraft from four different crashes. They are on call 24 hours a day, 365 days a year to respond to transportation accidents on our highways, our waterways, our railways, our pipelines, and in our skies. They work hard to fulfill our mission to independently investigate those events and to recommend changes that will save lives, reduce injuries, and prevent similar accidents in the future.

Finally, and in my opinion, most importantly, the Board has focused the Nation's attention on child passenger safety in all modes of transportation. As a result, we now have safer automobile airbags for all of our citizens, child fitting stations available nationwide, graduated driver licenses for teens, an emphasis on booster seats for 4- to 8-year-olds, and safer jet skis. I firmly believe that when we as adults put children first in transportation safety, we are all safer.

The men and women of the Safety Board serve our Nation with dedication and distinction. I will miss my association with them. Thank you for the opportunity to serve the American people. Please accept my deepest gratitude for the support and confidence you have placed in me.

Sincerely,

Jim Hall

Jim Hall
Acting Chairman

NOACH DEAR
COUNCIL MEMBER, 44TH DISTRICT

☐ DISTRICT OFFICE
4424 16TH AVENUE
BROOKLYN, NY 11204
(718) 633-8400
FAX (718) 633-9403

☐ CITY HALL OFFICE
250 BROADWAY, 22ND FLOOR
NEW YORK, NY 10007
(212) 788-7022

THE COUNCIL
OF
THE CITY OF NEW YORK

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CHAIR

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SUBCOMMITTEE
ZONING & FRANCHISES

FACSIMILE TRANSMITTAL SHEET

TO: Betty Currie	FROM: Noach Dear
COMPANY: Secretary to the President	DATE: DECEMBER 21, 2000
FAX NUMBER: 202-456-1210	TOTAL NO. OF PAGES INCLUDING COVER: 2
PHONE NUMBER: 202-456-7820	SENDER'S PHONE NUMBER: (718) 633-3311
RE:	SENDER'S FAX NUMBER: (718) 633-9403

12-22-00

~~to WSC for reply?~~

~~Yes No~~

☐ URGENT ☑ FOR REVIEW ☐ PLEASE COMMENT ☐ PLI

3.

Betty,

TO COUNSEL
RED DOT

Please forward this to the President.

TO D. COHEN FOR
REPLY

Wishing you and your family a blessed holiday season.

Regards,

Noach Dear

NOACH DEAR
COUNCIL MEMBER, 44TH DISTRICT

DISTRICT OFFICE
4424 16TH AVENUE
BROOKLYN, NY 11204
(718) 633-8400
FAX (718) 633-8403

CITY HALL OFFICE
250 BROADWAY, 22ND FLOOR
NEW YORK, NY 10007
(212) 788-7022

THE COUNCIL
OF
THE CITY OF NEW YORK

COMMITTEES
TRANSPORTATION
CHAIR
LAND USE
FINANCE
SUBCOMMITTEE
ZONING & FRANCHISES

December 13, 2000

Mr. William Clinton
President of the United States
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Mr. President,

Many times before, I have raised the issue of the unjust sentence imposed on Jonathan Pollard with you. I do so, again, this time pleading for your immediate attention to this matter.

During our discussions, you have voiced that you were sympathetic to the issue. I am, therefore asking you to consider the questions raised related to the violation of his plea agreement, charges against him that appeared to be unsubstantiated, and government misconduct.

There is currently a motion for re-sentencing in the U.S. District court for the District of Columbia. It is known by all that Jonathan Pollard was denied direct appellate review of his sentence and was left to serve out his life sentence. This is not justice; this is a miscarriage of justice.

Jonathan Pollard has paid his debt for the crime he was convicted of. Many who were convicted of greater crimes were not sentenced as harshly as Jonathan Pollard.

I am beseeching you, review this case. Your Administration is noted for its humanitarian efforts, make Jonathan Pollard one of those efforts. Hear the cries of thousands of people who support Jonathan Pollard and grant him clemency based on his time already served.

warmest Regards

Sincerely,

Noach

Noach Dear
Council Member – Dist. 44

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Q. BYRUM HURST, JR.
Attorney at Law

TYLAR C. M. TAPP, III
Attorney at Law

T. CLAY JANSKE
Attorney at Law

TAMRA BARRETT
Attorney at Law

December 21, 2000

12-22-00

To NSC for reply ?
Yes ✓ No —
ned dct

Honorable William J. Clinton
President of the United States of America
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500-2000

ATTN: NANCY V. HERNREICH

AND VIA FAX: 202-456-6703

Dear Mr. President:

This letter will follow up on my previous correspondence which concerns the country of Libya.

It is my understanding that the sanctions imposed against the country of Libya are to be reviewed in the next few days. I further understand that Libya has gone to considerable lengths to meet criteria that was provided to them by the State Department in an effort to lift the previously imposed sanctions.

I understand that it is Libya's desire to regain a status in which they could engage in commerce with the United States, including the acquisition of agricultural products. I can see this being of great benefit to the United States as well as to Libya.

I would like to discuss this matter with you, at any time that is convenient, and would want my associate, Mr. Randell Wood, to be present, who is very familiar with the situation and with many of the concessions that Libya would make, in order to have the sanctions terminated. I believe that the leadership in Libya will attempt to contact you direct to try to confirm their sincerity in complying with the criteria provided to them, in trying to normalize a relationship with the United States of America.

If there is a time in the near future that you could give Mr. Wood and I the opportunity to discuss this, it would be very much appreciated.

Sincerely,

Q. Byrum Hurst, Jr.

QBHjr/lam

213 WOODBINE
HOT SPRINGS, AR 71901
PHONE: 501-623-2565
FAX: 501-623-9391

HURST LAW OFFICES

Fax

To:	NANCY V. ERNRIECH	FROM:	Q. BYRUM HURST, JR.
Fax:	202-456-6703	**Pages:**	**3**
Phone:		**Date:**	December 21, 2000
Re:			

x **Urgent** ☐ **For Review** ☐ **Please Comment** ☐ **Please Reply** ☐ **Please Recycle**

• **Comments:**

OPEN SOCIETY INSTITUTE O S I

George Soros
Chairman

Aryeh Neier
President

By fax (202) 456-1210

December 22, 2000

The Honorable William Jefferson Clinton
President of the United States of America
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear President Clinton:

I want to add my voice to those urging you to sign the Rome treaty for the International Criminal Court before December 31. It would be a bold move that history would applaud and, as I am sure you know, would preserve the opportunity for the United States to give shape to the Court. With or without us, the ICC will come into existence within two or three years. Even the Court's strongest antagonist should acknowledge that it would be a better institution if the United States continues to have a role in the deliberation leading to its establishment.

With best wishes.

Sincerely yours,

George Soros

12-22-00

To NSC for reply?

Yes ✓ No _

Red Dot

B.

~~(note: 2 letters on same subject)~~

400 West 59th Street New York, New York 10019 • Phone: 212.548.0600 • Fax: 212.548.4679 • Website: http://www.soros.org

DEC. 22. 2000 2:55PM SOROS FUND MANAGEMENT No. 0180 P. 1/1

THE WHITE HOUSE

WASHINGTON

DATE: December 22, 2000

NOTE FOR: Al From

The President has reviewed the attached, and it is forwarded to you for your:

Information ☒ XX

Action ☐

Thank you.

Staff Secretary
(x6-2702)

cc:

In the name of Allah, The Beneficent, The Merciful
"We bear witness that there is no god other than Allah and that Muhammad is the messenger of Allah"

12-21-00

Muslim Metro Media
MSC-590473, 2400-6th St.
N.W. Washington, D.C. 20059

December 21, 2000

President Clinton,

We pray to Allah that this letter finds you, your family, and your staff in the best of health and spirits during this blessed month of Ramadan. As the political landscape in America continues to evolve, it is important that every American is effectively represented in our political system. In the last eight years the White House has demonstrated significant effort to better understand the Muslim community. The first lady has invited American Muslim leaders to the White House in recognition of the Day of Eid, and the U.S. Postal Service, has authorized a commemorative Eid stamp.

Muslim Metro Media is coordinating a national tour to develop a centrist agenda for the Muslim community, entitled the One Ummah Tour. The word "ummah" is often used in the Muslim community to identify the unique bond and diversity that creates a sense of brotherhood and sisterhood amongst the more than 1 billion Muslims worldwide.

The One Ummah Tour will target American cities with a significant Muslim constituency. The campaign's primary speaker is Imam Siraj Wahhaj, from Brooklyn New York. Imam Siraj is a well-known and respected leader in the Muslim community and was also the first Imam to lead the opening prayer for the U.S. Congress. We have gained the support of several national organizations including the American Muslim Council and Council on American Islamic Relations to name a few.

As you prepare for a new chapter as a former President, we would like to learn from your experience as a leader, as we organize and gain support for this historic event for America. We would like to meet with representatives from your staff to discuss the vision of the tour and how representatives from government can get involved. We have also enclosed a multimedia CD that provides an overview of the tour components. Please contact me at 202-345-5233 or via e-mail at jabdulmalik@oneummahtour.com.

Sincerely,

Imam Johari Abdul-Malik
Muslim Chaplain, Howard University
President, Muslim Metro Media

ıetro Media
73
t.
ıington, D.C. 20059
ımmahtour.com

One Ummah Tour

Promotional Package

President Clinton
White House
Washington, D.C.

To: Bill Johnson
Need nice reply
cc: Al From
Sid B
Huma Abedin
letter only

12-21-00
To: Ben Johnson
need nice reply
CC: Al From
Sid Blumenthal
Huma Abedin
copy letter only
To Cohen for Reply

Chron copy

In the name of Allah, The Beneficent, The Merciful
"We bear witness that there is no god other than Allah and that Muhammad is the messenger of Allah"

12-21-00

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Sincerely,

Imam Johari Abdul-Malik
Muslim Chaplain, Howard University
President, Muslim Metro Media

copied
Al From
Sid Blumenthal
Huma Abedin
Podesta
B. Johnson
original to
Cohen for Reply

UNITED STATES DEPARTMENT OF COMMERCE
International Trade Administration
Washington, D.C. 20230

'00 DEC 22 PM 10:25

December 22, 2000

The Honorable William J. Clinton
The President of the United States
The White House
Washington, D.C.

Dear Mr. President:

I wanted to thank you for giving me the opportunity to serve in one of the most successful Administrations in American history. My nearly eight years at the Department of Commerce have been highly productive, exciting, and enjoyable. Dealing with dynamic industries -- from aerospace, computers, and telecommunications to microelectronics, medical technology, and automobiles -- has been exhilarating. The approximately $50 billion in exports I helped facilitate have created or sustained about 600,000 high-paying jobs. And working with Secretaries as outstanding as Ron, Mickey, Bill, and Norm has been a great privilege and pleasure. But the high point of my tour of duty was the year I served as the Commerce lead for economic development in Northern Ireland. To be able to play a small part in that peace process meant more to me than all my other accomplishments.

As I look back over my whole career though – including all my years with the Kennedys – my greatest thrill was the '92 campaign. And the single best day of the campaign for me was the day in San Jose when you stood flanked by John Scully and John Young, with the other Silicon Valley CEOs arrayed behind them, and accepted their endorsements. Your kind words to me at that event and afterwards have always meant a lot to me.

I am confident you will prove to be as great an ex-President as you have been in office, and I look forward with eager anticipation to the trajectory of your accomplishments over the coming years.

With best wishes for the New Year to you and Hillary and Chelsea.

12-22-00

Add to other resignation letters?
Yes ✓ No
cc: Nash? Y ✓ N
Clerk? Y ✓ N
Other for reply ✓
B

Sincerely,

Ellis

Ellis R. Mottur
Deputy Assistant Secretary for
Transportation and Technology Industries

FAX

UNITED STATES SENATOR • MONTANA

CONRAD BURNS

'00 DEC 22 PM6:53

FAX TO: PRESIDENT CLINTON

OFFICE: The White House

PHONE: (202) 456-1414

DATE: 12/22/00 TIME: 3:05 PM

PAGES (INCLUDING THIS): 3

SUBJECT: MISSOURI RIVER BREAKS DESIGNATION

FROM: SENATOR CONRAD BURNS

12-22-00

COMMENTS: To Legislative Affairs for reply?

Yes ✓ No —

cc: Roger Ballentine? Y_ N X
George Frampton? Y ✓ N_
T. Marshall? Y_ N X
cc: OMB

B.

United States Senate • Washington, D.C. 20510-2603 • (202) 224-2644 FAX (202) 224-8594

CONRAD BURNS
MONTANA

COMMITTEES:
APPROPRIATIONS
COMMERCE, SCIENCE, AND TRANSPORTATION
ENERGY AND NATURAL RESOURCES
SMALL BUSINESS
SPECIAL COMMITTEE ON AGING

United States Senate

WASHINGTON, DC 20510-2603
(202) 224-2644

December 22, 2000

The Honorable Bill Clinton
President of the United States
The White House
Washington, DC 20500

Dear Mr. President:

I write you today after receiving disturbing news that will greatly impact my state of Montana. As you know, the Secretary of Interior, Bruce Babbitt, has formally recommended that you designate 149 miles of the upper Missouri River as a National Monument. I ask that you listen to the concerns of local landowners and reject this recommendation, both for the benefit of the communities in the vicinity and the resource itself.

Montana first heard that the Bureau of Land Management was working on this project almost two years ago. Since that time, numerous meetings have occurred within the local communities, the entire Montana Congressional delegation, the Governor, and the BLM Resource Advisory Committee. During that time, none of these entities has requested a monument designation. If anything, each of these entities has expressed skepticism and concern regarding the impacts of a new designation for the area.

I would like to point out that under the representation of Senators Mansfield, Metcalf, and then Congressman Baucus in 1976, Montana made a clear choice to designate this area as a Wild and Scenic River Corridor. As a result, this area has been managed as a Wild and Scenic River Corridor for over 20 years with adequate protection. Today there are no immediate threats, nor any foreseeable threats which a monument designation would specifically address. The only legacy created by a monument designation would be yet another added layer of federal bureaucracy in the management of the resource.

In addition, I believe the resource will suffer due to the lack of trust in federal management that will accompany a monument designation. Currently, many environmental, conservation, governmental, and private groups are working together to enhance the stewardship of this area. Groups such as American Rivers, Montana Stockgrowers, and Montana State University are working with local farmers and ranchers to ensure their practices are not negatively impacting the resource around them. Great strides are being made through these cooperative agreements, but a new national monument encompassing over 89,000 acres of private land will only disrupt these agreements and much of the work that is currently being done. Right now, the local residents have a sense of ownership in the decision making that occurs. This designation will destroy that sense of ownership and involvement in the process.

Mr. President, I do not doubt that your intentions to conserve this area are genuine and well meaning. In fact, Secretary Babbitt has promised that this designation will not disrupt grazing, that natural gas production would not be jeopardized, and that local communities would be consulted in changes in management. However, as we have witnessed for years in public land management, even the best intentions are readily abused. Those that oppose farming and ranching, and providing our great nation with adequate energy supplies, will ensure these promises are hollow as they attack them through litigation and otherwise misuse this designation to interfere with appropriate and historic uses of the land.

With the announcement of this possible designation in Montana's papers today, there is already a call from some to attack natural gas production in this area. This is merely a small example of what awaits a new designation. With 89,000 acres of private land included in Secretary Babbitt's recommendation this also ensures that many private land owners will be antagonized and may take steps to keep the public off their lands.

Clearly, this designation faces extreme opposition in the local communities, and no member of Montana's delegation has supported a monument designation outright. I ask you to carefully consider these factors before making a decision regarding a large portion of Montana that is an integral part of our way of life.

Sincerely,

Conrad Burns
United States Senator

CRB\r

Council 13 AFSCME
American Federation of State, County and Municipal Employees • AFL-CIO
4031 Executive Park Drive, Harrisburg, PA 17111-1599
(717) 564-9312 • 1-800-5-AFSCME

'00 DEC 22 PM2:25

Edward J. Keller
Executive Director

Randy Rush
President

Barbara Widner
Secretary

James Byrnes
Treasurer

VICE PRESIDENTS

Timothy McIntyre
DC-83

Pete Lorenzo
DC-84

Kathy Garin
DC-85

Jamaal Husam
DC-86

Anne Marie Krantz
DC-87

Phyllis Wingate
DC-88

Bonnie Marpoe
DC-89

Lenora Wilbon
DC-90

Barbara Cooper
State

Melvin A. McCraw, Sr.
City

Gail Jakobowski
County

Georgi Galen
School District

Alan Redding
Other Political
Sub-Divisions

December 21, 2000

Thru Staff Secretary

Honorable William Jefferson Clinton, President
United States of America
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Re: Harrisburg Material, Energy, Recycling and Recovery Facility, Harrisburg, Pennsylvania

12-22-00
To Cohen for reply?
Yes ✓ No —
B.
coordinate w/ Frampton Tamantano

Dear Mr. President:

It has come to the attenti[...] County and Municipal Employees [...] notified the Pennsylvania Departn[...] and the City of Harrisburg that th[...] and Recovery Facility (HMERRF[...] future. AFSCME finds this news [...] members are employed by the City [...] HMERRF will result in most, if n[...]

cc: Tamantano.

AFSCME is requesting th[...] and work with DEP and the Cit[...] HMERRF to continue operating and avoid the layoff of up to fifty (50) AFSCME members. We firmly believe that the City has acted in good faith and in compliance with applicable environmental laws. The City has expended massive efforts over the years toward the development of a retrofit and upgrade project to bring the HMERRF into compliance with the new large municipal

12-22-00;12:52PM;AF CME ;717 561 1128 # 2

Council 13 AFSCME

American Federation of State, County and Municipal Employees • AFL-CIO
4031 Executive Park Drive, Harrisburg, PA 17111-1599
(717) 564-9312 • 1-800-5-AFSCME

'00 DEC 22 PM2:25

December 21, 2000

Edward J. Keller
Executive Director

Randy Rush
President

Barbara Widner
Secretary

James Byrnes
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City

Gail Jakobowski
County

Georgi Galen
School District

Alan Redding
Other Political Sub-Divisions

Thru Staff Secretary

Honorable William Jefferson Clinton, President
United States of America
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Re: Harrisburg Material, Energy, Recycling and Recovery Facility, Harrisburg, Pennsylvania

Dear Mr. President:

It has come to the attention of the American Federation of State, County and Municipal Employees (AFSCME) that EPA Region III recently notified the Pennsylvania Department of Environmental Protection (DEP) and the City of Harrisburg that the Harrisburg Materials, Energy, Recycling and Recovery Facility (HMERRF) must cease operations in the very near future. AFSCME finds this news very disturbing since over fifty (50) of its members are employed by the City at the HMERRF and the closure of the HMERRF will result in most, if not all, of these members losing their jobs.

AFSCME is requesting that EPA Region III reconsider its position and work with DEP and the City to find a solution that will permit the HMERRF to continue operating and avoid the layoff of up to fifty (50) AFSCME members. We firmly believe that the City has acted in good faith and in compliance with applicable environmental laws. The City has expended massive efforts over the years toward the development of a retrofit and upgrade project to bring the HMERRF into compliance with the new large municipal

Council 13 AFSCME

waste combustor regulations. Although the City has not yet been successful in these efforts due to circumstances beyond its control, we are encouraged by the fact that a recent new approach under study appears to be feasible in this regard. We think this facility and its employees deserve the opportunity to see these efforts come to fruition, while the HMERRF continues to operate as a small municipal waste combustor.

The adverse impacts of a plant closure to our members and to the Harrisburg community far outweigh any perceived gains to the environment. We cannot imagine how trucking the waste now processed at the HMERRF long distances to landfills offers any great advantage to the environment. The City's determination to keep its facility operating in compliance with the law and preserve the jobs of its employees should be commended. EPA should work with, and assist, the City to find a short and long term solution to these matters.

Time is of the essence and your favorable response to our request would be sincerely appreciated.

Respectfully yours,

Edward J. Keller

EDWARD J. KELLER
Executive Director

EJK:vr

cc: The Honorable Stephen R. Reed, Mayor, City of Harrisburg
Gerald W. McEntee, President, AFSCME International
Judith Heh, Director, AFSCME Council 90

AFSCME COUNCIL 13
4031 Executive Park Drive
Harrisburg, PA 17111-1599
(717) 564-9312
Fax: (717) 561-1128

fax

To:	Honorable William Jefferson Clinton, President
From:	Edward J. Keller
Date:	December 22, 2000
Subject:	Harrisburg Material, Energy, Recycling and Recovery Facility, Harrisburg, Pennsylvania
Pages:	3
NOTES:	

U.S. TRADE AND DEVELOPMENT AGENCY

'00 DEC 22 PM 12:02

December 20, 2000

Thru Staff Secretary

The Honorable William Clinton
President
The White House
1600 Pennsylvania Avenue, N.W.
Attn. Nancy Hernreich
Washington, DC 20500

Dear President Clinton:

On behalf of the U.S. Trade and Development Agency (TDA), I am pleased to provide you with the 20th Anniversary Edition of our Annual Report. The year 2000 has been an exceptional one for the agency as we continued providing support for infrastructure projects around the world through feasibility studies, technical assistance, orientation visits and more. This year, we took our traditional program one step further by strengthening the available project finance information for our investments – an effort that is sure to produce dividends for years to come.

As you know, TDA diligently tracks the exports associated with the projects we help ignite. The 2000 evaluations cycle identified \$800 million in new exports, which brings our historical export total to \$16.8 billion. The agency's multiplier rose from 37:1 to 40:1, meaning that each past dollar TDA has invested is currently yielding \$40 in exports.

We continue to value the strong working relationships we maintain with our colleagues throughout the U.S. Government. We look forward to building upon these partnerships in 2001.

12-22-00

Best wishes for a successful new year.

To Clerk?

Yes ✓ No. —

Sincerely,

J. Joseph Grandmaison
Director

B.

1621 NORTH KENT ST. • SUITE 200 • ARLINGTON, VA 22209-2131 • TEL 703-875-4357 • FAX 703-875-4009
EMAIL: INFO@TDA.GOV • HTTP://WWW.TDA.GOV

Staff Sec

WSGR

Wilson Sonsini Goodrich & Rosati
PROFESSIONAL CORPORATION

December 19, 2000

12-22-00

To Cohen for message?

Yes — w/ coordinate w/ Bob Barnett

BN

TO ~~BOB BARNETT~~ D. COHEN FOR PLACEHOLDER REPLY; ~~[illegible]~~

CC: BOB BARNETT & [illegible]

President William J. Clinton
The White House
Washington, DC 20500-2000

Re: San Francisco

Dear Bill:

I am writing to request a ... what I consider to be an extremely worthwhile projec ... on the Board of Trustees of Alonzo King's LIN ... ounded in 1982, is a ballet company dedicated to the ... orary ballets in collaboration with outstanding a ... isco Dance Center. The Dance Center is now the largest ... e largest centers for dance training and rehearsal in t ... LINES, the Dance Center is also home to many other companies and dance organizations. It offers more than 400 dance classes a month to more than 6000 students. Dance disciplines offered include ballet, modern jazz, flamenco and more.

Currently, the Dance Center is facing a crisis because the space in which it is located has been sold, and the Dance Center must leave its home of twelve years at the end of 2001. The difficulty of finding new space is exacerbated by the fact that in recent years non-profit organizations in San Francisco like the Dance Center have suffered triple digit rent increases. Dance spaces have been especially hard hit due to their need for large, open rooms.

The Dance Center has, through the hard work of its staff, found a new location in San Francisco that, with the help of Craig Albert, a developer, will enable it to relocate and reestablish a home for the next fifty to seventy-five years. The space, located at 134 Golden Gate, in addition to housing commercial space, will provide more than 11,000 square feet of dance studio space and accompanying space for a business center, administrative offices and other necessary functions on two floors. In addition, Mr. Albert is planning to provide space in the building, at no cost to LINES, for a theater. We believe the new Dance Center will be a first-class dance space and an outstanding example of the possibilities of supporting the arts through an effective public/private partnership. I have enclosed a proposed business plan for the Dance Center to give you more detail on the entire project.

In order to make this dream a reality, LINES and the Dance Center must raise at least $7 million in the next year, $3 million for the relocation and build out and $4 million to establish an endowment to help the organization fund the rent and other maintenance costs of the space over the years. Accordingly, LINES and the Dance Center are beginning a major capital campaign. We have already attained pledges of $250,000 from Mr. Albert and $50,000 from the Fleishhacker Foundation

650 Page Mill Road, Palo Alto, CA 94304-1050 · 650.493.9300 Tel · 650.493.6811 Fax · www.wsgr.com
PALO ALTO · KIRKLAND · AUSTIN · SAN FRANCISCO · McLEAN

Staff Sec

WSGR

Wilson Sonsini Goodrich & Rosati

PROFESSIONAL CORPORATION

December 19, 2000

President William J. Clinton
The White House
Washington, DC 20500-2000

Re: San Francisco Dance Center/LINES Contemporary Ballet

Dear Bill:

I am writing to request a letter of support from you in connection with what I consider to be an extremely worthwhile project. As I have mentioned to you in the past, I am on the Board of Trustees of Alonzo King's LINES Contemporary Ballet. LINES, which was founded in 1982, is a ballet company dedicated to the creation and performance of original, contemporary ballets in collaboration with outstanding artists. In 1989, LINES founded the San Francisco Dance Center. The Dance Center is now the largest dance facility on the West Coast and one of the largest centers for dance training and rehearsal in the United States. In addition to being home to LINES, the Dance Center is also home to many other companies and dance organizations. It offers more than 400 dance classes a month to more than 6000 students. Dance disciplines offered include ballet, modern jazz, flamenco and more.

Currently, the Dance Center is facing a crisis because the space in which it is located has been sold, and the Dance Center must leave its home of twelve years at the end of 2001. The difficulty of finding new space is exacerbated by the fact that in recent years non-profit organizations in San Francisco like the Dance Center have suffered triple digit rent increases. Dance spaces have been especially hard hit due to their need for large, open rooms.

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650 Page Mill Road, Palo Alto, CA 94304-1050 · 650.493.9300 Tel · 650.493.6811 Fax · www.wsgr.com
PALO ALTO · KIRKLAND · AUSTIN · SAN FRANCISCO · McLEAN

for build out costs and $100,000 from the City and County of San Francisco for technical support. We are actively seeking contributions from foundations, corporations and individuals.

In addition, to officially kick-off the capital campaign, we are planning a Gala Dinner and silent auction on February 27, 2001 in San Francisco. It is in this context that we are soliciting your support. We would be most grateful if you would consider writing a letter of support to LINES and the Dance Center that we could read at the dinner. We would also be very honored if you would consider being listed as a member of our honorary committee for the dinner.

Finally, given Chelsea's strong interest in ballet (she and I have actually talked a couple of times about LINES), we would be delighted if she would like to attend the Gala as our guest. I recognize that February 27 is her birthday. What a great way to celebrate the day with a very special dinner and entertainment at Teatro ZinZanni in San Francisco! Needless to say, we would be delighted if you would like to attend as well.

I may write to Hillary separately to see if she would consider giving an autographed copy of her new book An Invitation to the White House to us for the silent auction. I'm sure it would be a big hit.

On a personal note, I wanted to let you know that my mother passed away at the end of November. You were so kind to write her that letter of encouragement, and I know my father read it to her during the period when she appeared to be making small steps towards a recovery. Unfortunately, at her age, the surgery proved to be just too much for her body to handle. Again, your letter was much appreciated by all of us.

Now that Chelsea is coming back out to Stanford soon, we hope to see more of you and Hillary in the Palo Alto area. This letter comes with best wishes for a joyous holiday season to you and the family. By the way, Tom and I were disappointed to miss the holiday reception at the White House with you and Hillary on December 17. Unfortunately, we just couldn't get to D.C. last weekend.

With respect to LINES and the San Francisco Dance Center, please contact me if more information is needed or if it would be helpful to your staff for me, or someone from LINES/San Francisco Dance Center, to meet and discuss the effort in more detail. It is truly a wonderful cause as it promises such benefits to the City of San Francisco and its dynamic arts community.

Sincerely,

Maurine

Maurine Murtagh

Enclosure

C:\NrPortbl\PALib2\RSM\1720385_1.DOC

San Francisco Dance Center
&
Alonzo King's LINES Ballet

Business Plan
October 2000

TABLE OF CONTENTS

Executive Summary

Organizational Profile

Alonzo King's LINES Ballet Company ("LINES") and the San Francisco Dance Center ("SFDC") have emerged as a leading West Coast dance institutions committed to the quality and diversity of both repertory performance and dance education. Founded in 1982, LINES presents performances, lectures and master classes bi-annually in San Francisco, New York and Los Angeles and tours nationally and internationally throughout the rest of the year. Founded in 1989, SFDC provides classes and workshops in a diverse range of dance disciplines in addition to providing facilities for many San Francisco-based dance companies, choreographers and instructors. Together, LINES and SFDC are seeking to expand their presence in international markets for both dance performance and dance education and invest in an infrastructure that will serve the needs of both organizations for generations to come.

The Performance Company

LINES is one of San Francisco's finest performing arts ensembles and is now receiving national and international acclaim for the skill of its dancers, its unique and exciting movement vocabulary and for Artistic Director Alonzo King's collaborations with musicians from distinctive and diverse cultural traditions. LINES receives support from such funders as Grants for the Arts, The Rockefeller Foundation, The William and Flora Hewlett Foundation, Phillip Morris Companies Inc., AT&T, The National Dance Project and Meet the Composer. LINES was one of only two dance companies selected to be awarded an NEA Challenge Grant in 1995 and was selected for the first round of Pew Charitable Trust's National Dance Residency Program.

Since its inception, LINES has performed for an estimated 200,000 people in 18 states, 4 countries and on 3 continents. Alonzo King has choreographed over 80 ballets and has had numerous works commissioned by both nationally and internationally renowned dance companies, including the Joffrey Ballet of Chicago, the Dance Theatre of Harlem, the Frankfurt Ballet, the Hong Kong Ballet, the Dresden Ballet, the Ballet Met and the Washington Ballet. Alonzo King's most recent work will be performed by Alvin Ailey's American Dance Theatre in a New York premier in December 2000.

The San Francisco Dance Center

Dance Education

SFDC has grown into one of the largest dance facilities on the West Coast of the United States. With an initial enrollment of 500, SFDC has grown into an institution that reflects the cultural richness of the San Francisco Bay area, now offering a broad mixture of dance styles in 350 classes each month to over 6,000 students of all technical levels. SFDC also hosts a wide variety of intensive study and residency programs that attract students from all over the world for the center's professional level dance training.

Dance Incubation Facility

SFDC also functions as an incubator for dance by hosting over 230 individual choreographers and 60 dance organizations. This incubation facility has become an important cultural crossroads for artistic innovation and a home for both established and emerging choreographers throughout the Bay area.

Organizational Challenges

Despite spectacular growth over a 19 year period, LINES/SFDC is currently facing many challenges. In particular, the organization has three crucial needs:

Building Fund. By December of 2001 LINES/SFDC must vacate its home of 12 years due to changing ownership. Accordingly, through a proposed Building Fund, it must raise the capital necessary to move to a permanent, affordable home.

Infrastructure Fund. The entire employee base of LINES/SFDC, including the company's founder and Artistic Director, Alonzo King, is paid on average 30% below going market rates for equivalent positions. The organization plans to invest in organizational infrastructure by hiring staff, including a full-time development staff, to implement new income generating strategies, to establish SFDC as an accredited school and to implement strategic partnership programs. Both LINES and SFDC must find the means to bring compensation packages for artists and organizational staff to market levels. In order to accomplish these goals, LINES/SFDC must raise additional funds to establish an Infrastructure Fund.

Commission Fund. Currently, funding for new choreographic works is project-based and unevenly distributed. Because larger productions mounted in major presenter markets produce more revenue as well as a stronger market presence for LINES, the organization plans to raise money to establish a Commission Fund that will secure future projects targeted for major presenter markets.

The Larger Social Challenge

The recent influx of high tech and ancillary service companies into the San Francisco Bay area has contributed to tremendous growth and to prosperity in a region that is noted for its high standards for upholding quality and diversity in the arts. Moreover, San Francisco's cultural heritage is a major point of interest for attracting top-notch professionals to Bay area companies.

This growth, however, has presented many challenges for both non-profit and for-profit companies. Many companies that are either new to the city or expanding their operations have been attracted to the culturally diverse neighborhoods of San Francisco in part because the cultural richness of these areas correlate well with the public image of their own organizations. As a result, non-profits and arts organizations are now facing triple digit rent increases and seeing these once affordable neighborhoods turn into neighborhoods that are literally out of reach. This has created a need to find innovative ways to prevent the emigration of San Francisco's artists by keeping arts organizations economically viable and situated in the city's vibrant commercial districts.

The Solution

The tremendous growth in the San Francisco Bay area also means that there are many companies and individuals that are fortunate enough to be in the position to create a sustainable future for the arts in San Francisco through their participation in the arts community as investors and partners. They can be an important part of the solution.

Maintaining the cultural vibrancy of the city can be achieved by forming venture partnerships between for-profit organizations and arts organizations that will work towards keeping San Francisco culturally enriched and integrated. Such partnerships are founded on the basis of a shared interest of investing in the cultural development of the city.

LINES/SFDC is already moving rapidly to form such partnerships. Several venture partner events have been scheduled to coincide with the fall and winter performance schedule for the company's 2000 /2001 season. LINES/SFDC's management has been joined by three executives from the high tech industry who have made a major commitment to launch and grow a venture partner program (the "Venture Partner Program"). Combined, these individuals represent 27 years of expertise in marketing and strategic alliance building in companies ranging in size from start-ups to Fortune 500 companies. It is anticipated that the Venture Partner Program will include opportunities for contributions through traditional cash and securities gifts, naming and branding opportunities associated with the new SFDC building site and partnership-in-kind and venture partner events programs.

LINES/SFDC is currently seeking $5 million in a first round financing to establish its Building Fund. The company intends to launch its program within the next 60 days and follow up with a national launch on February 23, 2001, in association with a gala fundraising event. Finally, LINES/SFDC expects to seek to raise an additional $3 - $5 million in the first quarter of 2001 to establish its Infrastructure and Commission funds.

The Benefits

Historically, San Francisco's contemporary dance market has been fragmented and has had limited access to capital and infrastructure investments. We believe that venture partnerships with LINES/SFDC will have many benefits for the investors/partners as well as the city of San Francisco, including:

participating in the process of strengthening the international presence of one of the world's most innovative choreographers and one of the world's most original dance companies;

preserving and enriching the quality of this community of artists and professionals in San Francisco who are very serious about their work in dance;

locking-in dance space for SFDC so that it can continue to host several critically acclaimed dance companies, representing a diverse range of styles, for decades to come;

contributing to SFDC's expansion plans to become an accredited institution so that it can host students and artists from around the world; and

investing in the quality of the city of San Francisco and the re-development of a particular district of town by supporting the co-location of LINES/SFDC and for-profit companies.

STRATEGIC OVERVIEW AND SOURCING PARTNERSHIPS

Business Model

The overriding goal of the LINES/SFDC business model is to secure growth and sustainability for the organization over time. The company expects to meet these objectives by developing and cultivating a portfolio of strategic partnerships and an active investor pool. The company expects to take a staged approach to building organizational capacity through infrastructure and capital investment, and expects to meet or exceed its financial and timeline goals.

The income structure of the organization is derived from both earned and contributed income sources. For fiscal year 2000/01 LINES/SFDC's overall budget is $1,341,223 divided between the performance company's budget of $784,000, the SFDC's budget of $437,000 and an administrative budget of $242,000. In the mid-nineties the ratio of earned revenue to contributed revenue was 60% earned revenue to 40% contributed revenue. Of LINES/SFDC's earned income, 25% was generated from the fees students pay to take classes at the dance center and 35% was generated from the performance company's ticket sales. For that same period, 17% of LINES/SFDC's income was contributed by foundations, 16% by government grants, 2% by corporate grants, 5% by individual gifts and 1% by in-kind gifts. For the period 2000/01, the company expects the ratio of earned revenue to contributed revenue to be 72% earned revenue to 28% contributed revenue. Of LINES/SFDC's earned income, 29% is expected to be generated from the fees students pay to take classes at the dance center, 24% from ticket sales and 9% from studio and office rental. For that same period, 12% of the LINES/SFDC's contributed income is expected to come from foundations, 7% from government grants and 3% from corporate grants, 5% from individual contributions and 3% from in-kind gifts.

The cost structure of LINES/SFDC is made up of several elements. First among these for LINES is the amount of labor and touring expense required to produce and present performances. During the 1999/00 season, 31% of the organization's cost is attributed to salaried personnel, 16% is attributed to production and touring and 8% is attributed to the creation of new works. For SFDC, the most significant factor is the amount of labor required to operate the dance education program where the large number of instructors necessary to produce a comprehensive dance education program drives labor costs. Other cost factors are administrative costs, including but not limited to, marketing, management and fundraising.

How Investor and Partnership Deals are Transacted

Historically, LINES/SFDC and its investors/partners have come together either by direct contact with the organization or by contact through intermediaries. Those who directly interface with the organization are generally individuals who invest in the organization either through contributing cash or appreciated securities, typically in the form of stock, stock options or mutual funds. Frequent consumers of performance art dominate the market for individual investors. Donations range from $5 to $5,000 per individual, per annum. On the other hand, those who interface with LINES/SFDC through intermediaries are generally agents of large endowment funds, private foundations and government grant programs. These funding sources, however, often involve long lead times and high administrative costs.

The Venture Partner Program initiative is designed to be a portfolio of programs that match both small and large investors/partners directly with LINES/SFDC. The aim of the program is to secure long-term investment in the company from both individuals and for-profit organizations. The program emphasizes direct interface with LINES/SFDC through a comprehensive set of investment and partnering arrangements the meet the particular needs of the program participants.

Near-Term Strategic Plan

By January 2001, LINES/SFDC intends to generate the capital and develop the strategic, in-kind donation relationships that will enable the organization to relocate to a permanent home. By January 2001 LINES/SFDC expects to do this by launching and implementing a phase one version of its Venture Partner Program. Phase one of the program will include the development and implementation of an appreciated assets donation program as well as hosting an opening season gala event at the Yerba Buena Center for the Arts. LINES/SFDC plans to launch additional marketing programs such as direct mail and advertising in addition to implementing partnerships and donations zones on its current web site in order to provide supplemental support for its growth goals.

Recently, LINES/SFDC has secured several strategic in-kind venture partner relationships ("Partners In-Kind") that will help to support the initial program roll-out as well as provide ongoing services to the organization.

Partnerships include:

Wilson Sonsini Goodrich & Rosati providing general counsel services;

Hoefer & Arnett providing portfolio services;

Burson-Masteller providing public relations services;

Craig Albert company name? developer who is providing the opportunity for the company to co-locate in a newly renovated for-profit/non-profit building;

Franz Alberts and Associates;

Stars Restaurant providing food events partners; and

Kendrick Jansen, Inc. for Web Hosting.

LINES/SFDC is also developing strategic partnerships with Partners In-Kind for the build-out of its new space. The organization's first Partner In-Kind is Franz Albert Associates, an architectural firm based in Oakland, CA.

While LINES/SFDC has developed several vitally important relationships with venture partners and is well on the way to establishing a strong portfolio of strategic alliances, the organization must commit to occupancy in the new space at the time the city of San Francisco approves the plans. However, to do so, LINES/SFDC must raise $5 million to finance the increased costs associated with the move. This is the organization's most immediate and critical need.

Longer-Term Strategic Opportunities

The organization has identified several new income generation and market expansion strategies that it will integrate into the ongoing operations of LINES/SFDC. These include:

adding on-site "stockfest" tours to its appreciated assets donation program;

launching aggressive marketing programs such as direct mail programs and advertising programs;

licensing the company brand; [Note: What does this mean?]

providing naming opportunities to large contributors for studios and other space in the new SFDC building;

developing an accredited summer program that will make certificates available to domestic students who complete the program and make it possible to qualify foreign students for F1 Visas; and

hosting regular Venture Partner Program events.

While these initiatives represent clear areas of significant longer-term opportunity for LINES/SFDC, the organization remains strongly committed to initially focusing on its more narrowly defined program launch and meeting its launch goals. The organization also recognizes that the longer-term strategy largely depends on the development and ongoing management of the Venture Partner Programs. In addition to sourcing partnerships and investors through the Venture Partner Program, LINES/SFDC expects to use public relations firms to heighten its exposure in the media and the marketplace.

Funding Requirements

Near-Term Funding Requirements

LINES/SFDC is initially seeking to raise $5 million in its first round of financing to cover the cost of the build-out of its proposed new site and other costs associated with the relocation. In addition, these funds will be used to secure an endowment necessary to fund the 34% increase in rent expense that the organization will carry over the life of its new lease.

Longer-Term Funding Requirements

LINES/SFDC will then seek to raise an additional $5-10 million in its second round of financing to develop both an Infrastructure Fund and a Commission Fund. The Infrastructure Fund will be used to cover the cost of upgrading personnel (both administrative staff and dancers) salaries to market levels, adding such key positions on the administrative staff as a Development Director and a full-time Marketing Assistant. The Commission Fund will be used to finance the creation of new works for LINES.

LINES/SFDC MARKET OVERVIEW

The San Francisco dance market is now the second largest fine arts dance market in the United States in terms of the number of choreographers actively creating work in diverse forms of dance, the number of students studying dance and the breadth of the dance audience. As described below, LINES/SFDC is an important force in this dance market.

The Performance Company

Depending on venue size and market, attendance at performances of LINES ranges from 500 to 2,000 people. A large portion of LINES' season is spent touring. Over the course of the 2000/01 season, LINES will be touring 7 weeks, and in the 2001/02 season the company expects to tour 12-14 weeks. Because the performances are sold to promoters, the company does not control ticket prices. Ticket prices range from $20 in smaller markets to $40 in larger markets. Since its inception, the company's annual audience base has increased by 1,000%. The increase is the result of a continued, steady growth pattern that started with a major artistic initiative in 1995 and was supported by the National Endowment for the Arts Challenge Program. This initiative was based on the company's decision to make a strategic investment in the artistic product by making it possible to partner with outstanding musicians and designers from around the world in the creation of new works. LINES constant reinvestment in its productions is another factor that is a major contributor to increased bookings both in terms number of engagements and in terms of venue size.

According to the leading industry trade association for dance market research, Dance USA, LINES is a medium size ballet company by virtue of its budget and certain other qualitative measures. Within the ballet market, small or chamber ballets are companies whose budgets are between $300,000 to $1,000,000, medium size ballet companies are companies whose budgets are between $1 million to $5 million *and large size ballet* companies have budgets over $5 million. There are 50-60 medium size ballet companies and just 14 large ballet companies with budgets over $5 million. The number of small or chamber ballet companies is in the hundreds. Currently there are between 50 and 60 medium size ballets with budgets between $1 million to $2.5 million. However, because of the size of the ensemble and extensive touring nature, and, because of the contemporary nature of the company's repertory and LINES in many ways resembles a modern company. If LINES were viewed as a modern company, it would be categorized as one of the 15-16 large modern companies that have budgets of $1 million to $5 million.

Number of Companies			
Small $300K-$1M	Med. Ballet $1-5M	Large Ballet Over $5M	Large Modern $1-5M
Hundreds	50-60	14	15-16

Since the mid-nineties, the ratio of earned to contributed income for medium size ballet companies has increased from 40% earned/60% contributed to 51% earned/49% contributed by 1999. LINES' ratio of earned versus contributed income during the mid-nineties was 72% earned/29% contributed.

Earned Income Versus Contributed Income					
Medium Ballet		Large Modern		LINES	
Mid-Nineties	Late Nineties	Mid Nineties	Late Nineties	Mid-Nineties	Late Nineties
40% earned	51% earned	55	62	60% earned	72% earned
60% contrib.	49% contrib.	45	38	40% contrib.	29% contrib.

In most cases, efficiencies in cost management and the effects of inflation on ticket sales have accounted for the increases in earned income to contributed income that medium ballet companies have experienced throughout the latter half of the nineties. In the case of LINES, however, the increase is attributed to achieving higher capacity rates; that is, the average of the sum of the percentage of tickets sold in all venues.

For medium size ballets, wage expense often accounts for over 30% of total operating budgets. Costs are typically managed by imposing constraints on the number of employees.

Typically, medium sized dance companies have 20-30 dancers. With only 12 dancers, LINES is considered compact relative to other companies in its category, enabling it to tour more cost effectively. LINES is small enough to tour and large enough to have established itself as an original dance institution. In fact, LINES has an enviable record of maintaining the delicate balance of appealing to its home and touring markets while, at the same time, remaining committed to producing entirely original works.

Capacity

One measure of the popular success of a dance company is capacity rates. Capacity rates describe the percentage of seating available for each venue that is actually sold. Across all size categories of ballet companies, capacity rates peaked between 1992-1994 and have dropped off in the later half of the nineties. Large ballet companies peaked in 1993 and averaged selling 93% of capacity, by 1998 and 1999 they dropped off to selling only 72% of capacity. Medium ballet companies peaked in 1995, selling 72% of capacity and by 1998 they averaged selling only 63% of capacity and in 1999 sold 65% of capacity. LINES peaked in 19xx selling xx of capacity and by 19xx

Capacity			
Medium Ballet	Large Ballet	Large Modern	LINES
Peaked in 1995 93%	Peaked in 1993 93%	Incomplete Data	Peaked in 2000 61%
1998 63%	1998 72%		1996 48%
1999 65%	1999 72%		1999 58%

Revenue Sources

Of the medium ballet companies, between 29%-30% of total income comes from ticket sales in home markets, 7% from ticket sales while touring. For large ballet companies, 37% of total income came from ticket sales in home markets and 4% from ticket sales while touring. It is interesting to note, however, that very few large ballet companies toured in 1999, instead focusing on expanding their home-based market.

Revenue Sources 1998/99 Season		
	Home	Tour
Med. Ballet	29-30%	7%
Large Ballet	37%	4%
Large Modern	8.5 %	34%
LINES	Total revenue 54%	46%
LINES Projected 2001/02	22%	77%

Understanding Demand in the Performance Market

Based on a survey conducted for the Spring 2000 season, LINES attracts an audience that is predominantly college-educated professionals who are consistent art users/consumers. During the spring 2000 season, half of the audience reported that they were new to LINES and had become aware of the company through word-of-mouth reports from previous LINES ticket buyers. Over 25% of a LINES audience is typically made up of ethnicities other than Caucasian, and over half of the audience is female. Two-thirds of the audience earns over $50,000 annually and 25% of the audience earns well over $100,000.

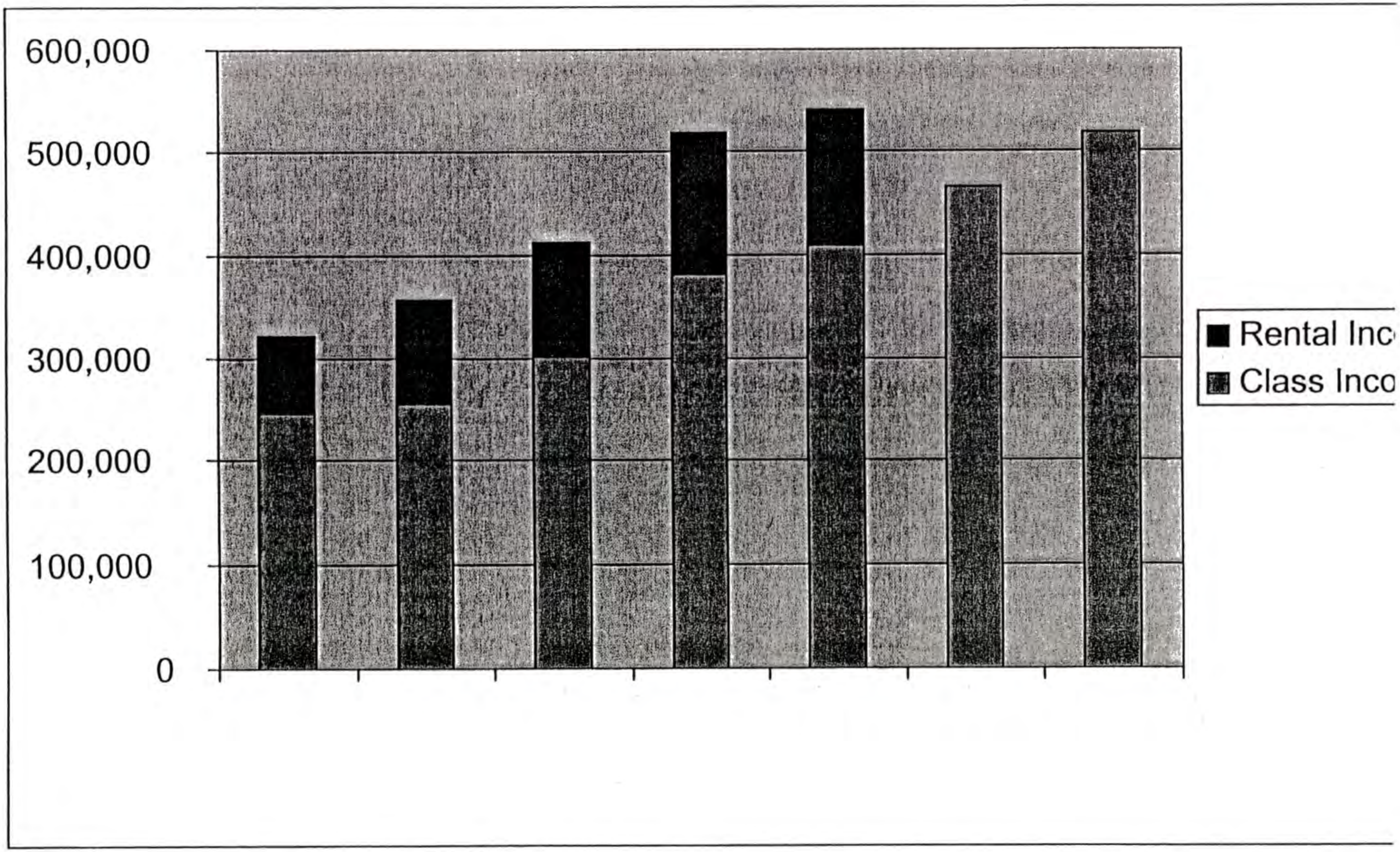
The San Francisco Dance Center

SFDC is a leader on the West Coast in the adult dance education market both in terms of size and quality of training. SFDC is the largest dance facility in San Francisco and one of the largest on the West Coast that provides professional level training to adults of all technical levels. It offers the greatest number of classes and the broadest mixture of dance styles, attracting serious students not only from the entire Bay area but from all over the world. Each month the dance center offers 350 classes to over 6,000 students of all technical levels.

Understanding Demand in the Dance Education Market

Eighty-two percent of the dance center's population is made up of students, 12% rent studio space and 6% are teachers. Of that population, 42% rehearse with others, 29% rehearse for themselves, 24% teach open classes and 6% teach private classes.

The San Francisco Dance Center Revenue Sources



Over the past 18 months the adult dance education market in San Francisco has suffered the loss of over 50% of its adult dance education facilities due either to rent escalation or to changing ownership of buildings. All of these organizations were economically viable operations over the last decade. Although LINES/SFDC is among them, losing its home of 12 years, the organization has the opportunity to establish a new home with a long-term lease. If LINES/SFDC is successful in raising enough capital to relocate, San Francisco's rapidly eroding professional dance base will have the opportunity to first stabilize and then continue to grow. This is a once-in-a-lifetime opportunity both for LINES/SFDC and for San Francisco.

UNDERSTANDING THE PROGRAM

LINES/SFDC's proposed comprehensive Venture Partner Program presents innovative, easy-to-follow investment and partnering options tailored to a diverse population of prospective venture partners. The program ranges from matching individual or small investors with the company to establishing relationships with large investors and strategic partners. Prospective investors/partners will be able to participate in a variety of tax-advantaged investment and partnership programs. These include:

Co-location Program/Building Fund

Co-location involves investing or partnering in the effort to create a permanent home for LINES and SFDC in a for-profit building in a centrally located commercial district of the city.

The company secured its first large strategic partnering opportunity for the co-location program when a commercial developer agreed to allocate 12,000 square feet of a new renovation project to house the company. The financing of the building, through a designated Building Fund, has been designed to support a long-term residency, a limited renovation budget and the security of low recurring costs to LINES/SFDC for the lifetime of the proposed [ninety-nine year] lease.

Appreciated Securities Donation Program

The Appreciated Securities Donation Program is one of the most tax-advantaged ways of establishing an investor/partnership relationship with the company. By transferring appreciated securities to LINES/SFDC, investors/partners can receive a charitable deduction for the full market value of the appreciated securities and at the same time avoid the capital gains tax that would otherwise be payable upon the sale of the securities. The program offers a wide range of gift vehicles including annual gifts, major gifts, planned gifts and deferred gifts:

Annual gifts are made with current receipt by LINES/SFDC. Annual gifts typically recur on a yearly basis;

Major gifts are either recurring or nonrecurring. Major gifts generally have high liquidity and involve cash and/or tradable securities that donors typically make once or maybe a few times over the course of their life;

Planned gifts require structuring in a legal or accounting sense. The financial instruments used for planned gifts are typically closely held stock, non-tradable stock and real estate;

Deferred gifts are gifts made without current receipt by LINES. The financial instruments used for deferred gifts are typically pooled income funds, charitable remainder trusts and bequests.

The Appreciated Securities Donation Program will be marketed through the organization's web site, direct mail advertising and on site "stockfest" tours.

Co-Marketing Program

The Co-Marketing Program offers prospective partners and investors various levels of marketing and advertising engagements. The Co-Marketing Program is tailored to meet the level of participation. Examples include:

contributing marketing and advertisement services as a Partners-In-Kind contribution; and

licensing the right to use LINES marketing collateral for its own advertisement campaign.

Naming Program

The Naming Program creates the opportunity for establishing a recurring revenue stream with the investor population of LINES/SFDC. The program will offer investors and partners either the option to name in perpetuity or license the right to have their name appear for a limited amount of time and in a limited way on studios and other space in the new building site. The program will also offer the option for making arrangements to use the LINES/SFDC brand in our partners' own marketing initiatives.

Venture Partner Events Program

The Venture Partner Events Program will host regular fundraising events, including gala events at new season openings as well as on-site corporate events. LINES/SFDC partners will have the option of coordinating an event around their major industry conferences or around a LINES performance.

Partners-In-Kind Program

The Partners-In-Kind Program will be designed to develop and manage in-kind donations for human, financial and technical as well as other infrastructure resources. The company is working to substantially strengthen its current organization with in-kind donations. Targeted partnership categories include, but are not limited to, information systems and service providers, build-out materials and service providers and advertising/public relations services.

Competition and Other Challenges

Overall, the largest challenges that LINES/SFDC face are insufficient capital and infrastructure investment, and the upcoming relocation of the organization to a new location. There are however; additional challenges, including competition, that the company must address:

The Performance Company

LINES competes against larger repertory houses in the major presenter markets. In these markets, LINES is significantly hampered by its small budget in securing regular bookings because presenters often require larger-scale and, therefore, more expensive productions. Additionally the company competes with international dance companies that are typically heavily subsidized by government funding and can offer presenters full lighting, sound and scenery packages at a 50% discount from what domestic companies would have to charge.

The San Francisco Dance Center

SFDC has established itself as one of the largest dance facilities on the West Coast. It has attracted a thriving network of dance companies, movement therapy practices and students and has built a community that is collectively stronger than the center's individual components. The dance center is dominant in the northern California market but it is hampered by the school's lack of accreditation. Accreditation offers prospective students an option to earn an accredited certificate at the completion of an intensive study program and makes F1 Visa status available to international students.

THE BOTTOM LINE

LINES/SFDC expects to use new investment and partner relationships to build a self-sustaining organization that will continually renew its market advantage for decades to come. First and foremost, the capital investment outlined in this plan will secure a long-term home for LINES and SFDC.

The Performance Company

On a net basis, larger projects have a greater potential to generate the level of income that would enable LINES to reinvest any performance profits so as to finance the creation of new works. The Commission Fund outlined in this plan will generate economies of scale for producing large projects that have the potential to be picked up by major presenters, both domestic and international, that are in the position to pay $50,000 to $100,000. Larger projects sold in the major presenter markets tend to maximize public awareness and therefore market appeal in the secondary or smaller presenter markets where the marginal cost to replicate the program decreases. Economies are gained in the secondary market such as ....when recorded music is substituted for live music and when high quality marketing collateral that was created for larger venues is reissued in the smaller markets. Additionally, the Commission Fund will establish an ongoing resource for the creation of new works enabling LINES to maintain its artistic integrity as a fine arts ballet company that is committed to performing original works.

The San Francisco Dance Center

The programs and initiatives outlined in this plan will provide the necessary organizational capital needed to build an unambiguous vision of the future for dance education and dance creation in the Bay area. One-time build-out costs for SFDC will ensure that both the studio space and equipment necessary to operate a professional dance education center will be available to choreographers and teachers for many years to come. A $1 million Building Fund endowment will generate $4,000 per month to cover the incremental rent expense that LINES/SFDC will incur in its new location. Another positive effect of a stable, perpetual income of $4,000 per month is the ability to stabilize the fees that SFDC must charge to instructors, choreographers and students, resulting in space that is affordable to the largest number of users.

Administration and Salaries

An Infrastructure Fund will enable LINES/SFDC to stabilize its employee base by offering dancers and other personnel wages that are set at market levels. The addition of a Development Director and a Marketing Assistant to the organization's current staff is necessary to allocate dedicated personnel to fully deploy the programs that drive the new income generation strategies outlined in the plan as well as carry out other crucial business development functions. Finally, a robust Partners-In-Kind Program has the potential to bring important organizational capital in both equipment and services in several areas including information processing, telecommunications and marketing communications.

The Benefits

There are several incentives that will benefit both individuals and corporations that either invest or partner with LINES/SFDC. These include:

serving as a vehicle for making tax-advantaged community investments;

gaining commercial exposure for the products and services of in-kind partners;

creating spin-off effects that are beneficial to other businesses in the Bay area;

creating jobs;

spawning and creating workspace for emergent artists; and

stabilizing the San Francisco arts community in a way that will increase the possibility for artists to become self-supporting through the business of their art.

EXHIBITS

The Team

BOARD OF DIRECTORS	*Derek Gordon*	*President*
	Kevin Mirise	*Treasurer*
	Cheryl Ward	*Secretary*
	Kimberly Sparrow	*Secretary*
	Julie Aguilar	
	Pam Hagen	
	Julie Inafuku	
	Alonzo King	
	Camille Le Bllanc	
	Maurine Murtagh	
	Gayle Sullivan	
STAFF	*Alonzo King*	*Artistic Director*
	Robert Rosenwasser	*Associate Artistic Director*
	Pam Hagen	*Executive Director*
	Kristen McDonnell	*Marketing and Operations Director*
	Dawn Robinson	*Development & Marketing Assistant*
	James Meyer	*San Francisco Dance Center Director*
	Erin Nunn	*SF Dance Center Assistant Manager*
	Arturo Fernandez	*Ballet Master*
	Debora Rose	*Ballet Mistress*
	Axel Morgenthaler	*Designers*
	Lisa Pinkham	
	Sandra Woodall	
	Patricia Mahoney	*Stage Manager*

Affiliate Dance Companies (Short List)

Company Chaddick
Robert Moses' Kin
Yaelisa and Caminos Flamencos
La Tania
KunstStoff
Katy Warner
The Foundry
Dance Through Time
Sarah Shelton Mann

Booking Representatives

US and International - Vince Paul, World Arts Inc.

Strategic Partnerships (Under Construction)

Wilson Sonsini - legal counsel
Burson-Masteller - Public relations
Hoefer & Arnett
Craig
Swinerton? Constuction
Arcitectural Services
Food Partners
Stars Restaurant-
Masses Pastry
Lisa Lerner Truffles
Etc...

ALONZO KING'S LINES BALLET

Board Members and Key Staff

JULIE AGUILAR (Board Member). Julie Aguilar has an earned an economics and political science undergraduate degree from University of California, a Masters degree in Taxation Golden Gate University and a Law degree from the University of San Francisco. Her law practice focuses on tax litigation and the administrative resolution of tax controversies. She also provides advice to clients on issues of international, federal, state and local taxation. Before joining Preston Gates, Julie practiced at a major law firm in San Francisco. She also worked as a tax auditor for the Internal Revenue Service in the Exam Division. In addition to her audit work, Julie taught continuing education courses to other Internal Revenue Service employees and served as a liaison between the Service and outside tax practitioners in an effort to improve public relations.

Julie is vice president of the San Francisco Women's Tax Lawyers' organization. She is a member of the taxation section of the State Bar of California serving on its Young Tax Lawyers' Committee, and is also an active participant in the Volunteer Income Tax Assistance Program helping senior citizens and low income individuals prepare their individual income tax returns.

She is also a dancer at SFDC and the mother of a young daughter. She joined the Board in 2000.

DEREK GORDON (Board Member, President). Derek Gordon is director of Corporate Communications at DigitalThink with 15 years of public relations and marketing experience. At DigitalThink, Derek is responsible for media relations, analyst relations, staff communications and corporate messaging, and is located in the Corporate Marketing Group. Prior to coming to DigitalThink, Derek served as the Director of Marketing & Communications at Yerba Buena Center for the Arts, Director of Communications at the San Francisco AIDS Foundation and the Marketing and Business Development Manager at Townsend and Townsend and Crew, a national law firm. Derek has a Bachelor's Degree in Mass Communications from California State University, Hayward. Joined board in 1999.

PAM HAGEN (Executive Director, Board Member). Pam Hagen was born and raised in Santa Maria, California. BA degree from UCSB in History and Medieval Studies in 1973, worked for 3 years at UCSB and 12 years at SFSU in university administration, eventually overseeing the office that admitted and graduated all undergraduate students. Founding member of

LINES in 1982 and has been a member of the board since the organization became a non-profit in 1983 (LINES was first formed as a partnership between Alonzo, Pam and Robert in 1982). Robert and Pam have managed production, management, fundraising, and budgeting since the organization was founded. They became paid staff members for LINES in 1990. Alonzo, Robert and Pam are still the core management team for the organization.

JULIE INAFUKU (Board Member). Julie Inafuku was born in Vicenza, Italy and raised in upstate New York, Virginia and California (since 1965). She holds a BS in Home Economics from UC Davis and an Associate Arts degree in Fashion Design from Fashion Institute of Design and Merchandising.

Her business philosophy was shaped by 7.5 years at Apple Computer in the middle 80's and early 90's. She was one of three key marketing team members who launched online banking in Quicken and Quickbooks and BankNOW while with Intuit. She has also worked in garment manufacturing with Byer California and as a freelance clothing designer. Julie honed start-up business skills at Vertical Networks before becoming self-employed as a consultant/contractor in facilities project management for Hi-tech companies. Joined LINES' Board in 1999.

ALONZO KING (Artistic Director, Board Member). Alonzo King was born in Albany, Georgia and lived in several areas of the country before his family settled in Santa Barbara for his high school years. Studied in NY on scholarship at ABT, SAB, Harkness. Attended Fisk and Cal Arts. Danced with various companies and choreographers before founding LINES in 82.

Mr. King received his early training on full scholarship and stipend at the School of American Ballet, at the American Ballet Theatre School, and at the Harkness House of Ballet Arts. As a dancer, Alonzo King worked with a wide range of choreographers and companies including Dance Theatre of Harlem, Bella Lewitzky Dance Company, Harkness Youth Company, Donald McKayle, Lucas Hoving, and Glen Tetley.

He was commissioned to create numerous ballets for Joffrey Ballet of Chicago and for Dance Theatre of Harlem. His work is additionally in the repertoires of Frankfurt Ballet, Dresden Ballet, BalletMet, Washington Ballet, and Hong Kong Ballet. He has been commissioned to create a work for Alvin Ailey, which will premiere in New York this December. Mr. King's work has premiered at the Lincoln Center, Kennedy Center, and Brooklyn Academy of Music, and he has created two works for prima ballerina Natalia Makarova and has choreographed for film star Patrick Swayze. As a master teacher, King has worked with Les

Ballets de Monte Carlo, London's Ballet Rambert, National Ballet of Canada, North Carolina School of the Arts, and San Francisco Ballet.

Alonzo King is a recipient of the NEA Choreographer's Fellowship and received the 1999 Irvine Fellowship in Dance, and was one of a select group of ten choreographers chosen in the first round of the National Dance Residency Program. He has had two works commissioned by the National Dance Project funded by the New England Foundation for the Arts. A former Art Commissioner for the City of San Francisco, he has served on panels for the NEA, CAC, and Lila Wallace-Reader's Digest Arts Partners Program. In 1999 Mr. King was selected by San Francisco magazine as one of the twenty-five most creative people in the City and was honored by KGO-TV Channel 7 with an Award for Artistic Excellence. In 2000, he received the "Hero of the Year Award" by Union Bank of California and KQED in recognition of his contributions to improving the quality of life throughout the Bay Area.

Preston King, who had been living in exile in England since the 60's, was recently pardoned by President Clinton and is Alonzo's uncle on his father's side, a family of prestigious Southern civil rights leaders.

KRISTEN MCDONNELL (Marketing & Operations Director). Kristen McDonnell completed her Master of Public Administration degree this Spring 2000. While growing up, she performed in over twenty musical theatre productions in the San Francisco Bay Area. Immediately after completing her Bachelor's degree, she taught children's dance and choreography. Kristen then moved on as Manager for a classical record label before assuming her four years as an administrator for College of Notre Dame's development and marketing campaigns. She provides pro-bono assistance to the African dance troupe Fua Dia Congo and joined LINES' staff in November 1999.

KEVIN MIRISE (Board Member, Treasurer). Kevin Mirise was born in Coronado, California and has since lived in about 14 different place, including the East coast, West coast, Hawaii, England, Germany (son of a Navy pilot) and has been a Bay Area resident for the last ten years. He earned a BS in Management from the USCG Academy, then served 6 years as a Coast Guard officer. He received his MBA in International Business from St. Mary's College in Moraga, CA in 1993.

He has made his career in investments/finance for the past 7 years. He currently works in Institutional Sales at Hoefer & Arnett, a small brokerage firm headquartered in San Francisco. He has been an active member of numerous "young professionals" groups associated with various arts and charitable organizations in the City (e.g. Encore, Bravo, SF Bachelors, etc) and does volunteer work for Hands on San Francisco, American Cancer Society, etc. Board member since 1999.

MAURINE M. MURTAGH (Board Member). Maurine Murtagh earned her undergraduate degree in international business at Georgetown University. She also holds an M.B.A. in finance from the University of Texas at Austin, a Master of Philosophy degree in finance from Columbia University and a J.D. from Duke University. Maurine currently practices law at Wilson Sonsini Goodrich & Rosati in Palo Alto where her practice focuses on corporate and securities law. Before joining Wilson Sonsini, Maurine was a Vice President at Morgan Stanley Dean Witter and also owned a business in Italy. She joined the Board in 1999.

ROBERT ROSENWASSER (Associate Artistic Director). Robert Rosenwasser is a co-founder of LINES Ballet. In addition to his work with LINES, he has designed costumes for Frankfurt Ballet, Joffrey Ballet, Dance Theatre of Harlem, and San Francisco Ballet. He has worked with Kelsey St. Press since 1979, art directing collaborations between artists and poets including Richard Tuttle, Mei-mei Berssenbrugge, Kiki Smith, Barbara Guest, and Laurie Reid. His work is found in the Museum of Modern Art's Books and Illustrated Prints department in New York, the Whitney Museum Library, and the Spencer Collection of the New York Public Library.

KIMBERLY SPARROW (Board Member, Co-Secretary). Kimberly Sparrow is Associate Director, Corporate Support at KQED for five years; garner corporate sponsorship for radio, television and station events. Clients include many Bay Area advertising agencies, Inktomi, E*Trade, Working Assets and TIAA-CREF. Previously Assistant Director at the San Francisco Ad Club for one year, post-graduation. Earned BA/Speech Communications from San Francisco State University; alumna and guest speaker at annual department career day 1996-1999 Board member since 1998.

CHERYL WARD (Board Member, Co-Secretary). Cheryl Ward was born in San Diego and went to college and was married there.(just celebrated 32nd wedding anniversary!) She moved to Washington, DC. In the early 70's where she got turned on to the arts: dance, theatre, museums and where she received her master's degree in early childhood education. She returned to California in the late 70's and opened gallery & gift store for 2 years; trained as music "2nd" engineer and worked on albums for Santana, Herbie Hancock, Gato Baberi, Patti Labell, etc., and then became studio manager. She resigned on a maternity "vacation" of three years.

She is an employee of KGO-TV since 1983 as assistant to the general manager handling budgets, travel, calendar, correspondence, meeting organization, dept. head liaison, etc. She served five years on the board of Central City Hospitality House (programs for homeless adults, runaway youth, G.E.D. and transitional housing, 10 bed shelter, job training & placement, art studio and retail store, etc.). She also serves on an advisory board for Robert Henry Johnson Dance Company, this is her third year on board of music in schools today (M.U.S.T), and she works on various local committees including De Young museum special exhibits, Yerba Buena Center for the Arts, L.E.F. Foundation funding panel, Richmond Art Center anniversary, etc. Her husband is the Director of Development for corporate sponsorships for SF Jazz. She is working on developing a mailing list of African-American "arts" supporters, artists and "community minded" individuals. She supports and attends theatre, museum/gallery exhibitions, dance, and music. She believes the support of artists is critical to community well being. On LINES board since early 1999 and is currently "co-secretary".

12-22.00

peace.1@mailcity.com
Tel: Office: (202) 687-4272 / Mobile: (202) 255-3795

12-22-00

December 21, 2000

Pls Reply JSB

)est of health and spirits. I also thank you for the
use. It was, indeed, a great opportunity to be able
have done to promote religious diversity in
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a I discussed with you regarding the ***Religious***
hopefully be supported and/or founded by you. I
)sal before the end of your very successful term.
self-determination success can always happen

12-22.00
To Cohen
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coordinate
w/NSC

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is inimical to the opposition.

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After all, do not all three proclaim the belief in the One, True God? Do they not support justice, righteousness and charity? And yet, it is between these three communities that the greatest conflicts arise. Unless some measure of peace is brought between these groups,

12-22-00

ImamYahya Hendi **peace.1@mailcity.com**
20325 Gentle Way, Montgomery Village, MD 20886 **Tel: Office: (202) 687-4272 / Mobile: (202) 255-3795**

Dear Mr. President, December 21, 2000
Greeting with peace unto you.

I pray that this message find you in the best of health and spirits. I also thank you for the time you gave me today at the White House. It was, indeed, a great opportunity to be able to thank you for the great work you have done to promote religious diversity in American. Your great initiatives impacted all Americans including those of the Muslim faith. I send you in this message the idea I discussed with you regarding the ***Religious Dialogue Initiative*** proposal that will hopefully be supported and/or founded by you. I had hoped we could carry out this proposal before the end of your very successful term. However, It is my belief that with self-determination success can always happen regardless of one's position or status.

Dear Mr. President,
One's enemy is not only those by whom he is attacked, but so are his race, culture, and possibly religion. War and conflict tend to stress differences between different groups, so as to justify the alienness of so called *the enemy* that he is not similar in any way, but indeed, his whole culture and way of life is inimical to the opposition.

Peace is the cornerstone of dialogue. Given the absence of war- that is, some degree of peace- such cultural warfare may ease up. When two groups are not in the middle of some desperate war, with the threat of retaliation looming over both like a pendulum, a dialogue may begin. Differences may be set aside, and the search for commonality may begin.

A dialogue between the three Abrahamic faiths is most needed in our time and more than ever before. As your honor very eloquently put it in your remarks in Ramadan Message on November 22 said:

> ***"We all had hoped that when this month's crescent moon first appeared and the month of Ramadan was announced, fasting would begin in a time of peace. Yet, tragically, violence continues, and lives are being lost in the land that is holy to Islam, Judaism and Christianity. For all Americans, these deaths are a source of greater sorrow."***

After all, do not all three proclaim the belief in the One, True God? Do they not support justice, righteousness and charity? And yet, it is between these three communities that the greatest conflicts arise. Unless some measure of peace is brought between these groups, they will continue to emphasize each other's differences, each other's "otherness," instead of the strong commonalities that tie these faiths together.

As days of conflict pass by, I pray that we could help all those engaged in conflicts contemplate the similarities between their religions, and their relationships to one another. All followers of the three Abrahamic faiths need, I believe, to give themselves the freedom to observe how each celebrates the same wonder of faith, and the same, merciful God.

I believe that no one is better than your honor, Mr. President! to start such a tradition. Indeed, it is my firm belief that you well be able to reach to a wider audience nationally and internationally in a way that may help nurture peace in many areas with conflicts and persecution. I came to have this firm belief because I have been following your step sense you first took office back in 1992. I know that you are very much committed to nurturing peace and building bridges between people of different cultures and religions.

Please do not hesitate to call upon me if I can be of any help or should you think that I could do anything to contribute to such activity or have the privilege of working with you on/for it.

Thanks again and many blessings.

Sincerely,

YHendi

Imam Yahya Hendi
Muslim Chaplin/Campus Ministry
Georgetown University

Greeting with peace unto you all.

I pray that this message finds you in the best of health and spirits. This letter is to introduce you to a ***Religious Dialogue Initiative*** proposal I have been working on. This proposal is the outcome of many conversations with religious leaders from many different traditions here in the U.S. and abroad.

It is my intention in this letter to establish the need to such initiative, which can take place in a form of an annual conference. Then I will turn to actual plan and agenda of what and how I hope to accomplish the mission for which I am writing this proposal.

Although in the course of the centuries many quarrels and hostilities have arisen between the followers of the three Abrahamic faiths, this century should urge all to forget the past and strive sincerely for mutual understanding. Many have died trying to practice their religion freely; others have lost their relatives or loved ones to fights and religious persecutions. Neighboring countries wage wars on boarders for religious hatred. An uncivilized method of communication that seems some times unending. Others came to recognize that we are partners in dialogue and in service to human kind.

Many have realized the fact that differences between people have often been the cause of painful conflicts and they remain today a constant source of disorder. Therefore, many men and women of good will have been struggling to find ways of possibilities to meet together and live happily even in the diversity of their religious traditions. America is the only place where people can do that.

Jews, Christians and Muslims encounter finds its deepest motivation, and its platform, in faith in the one God, Almighty and Merciful, Creator of the world and Lord of history, who will judge and requite human beings according to their deeds.

From this faith in God springs an understanding of the human person which virtually the same: created by God, the growing element of the universe, steward of God's gifts, subject to the law of good and evil called to attain to God as Ultimate end. So all of the three traditions can join hands in building a world where social justice, moral values, peace and freedom, are all common safeguarded interests.

If one community can show an example of such a dedication, I pray that they will become the model for all and the light guiding people in moments of despair and darkness. *An initiative which will allow people from different religious traditions to meet to talk about their shared interest in a more peaceful world is, indeed, needed.*

Conference
Of
Religious Dialogue Initiative

"This initiative evidently fills a widely felt need, since many local fights and boarders wars are carried out in the name of religion"

Mission Statement:

Promoting a positive image of inter religious dialogue as we live a long side each other share our experiences and needs in ***"Partners in Dialogue"***

Methodology:

1) An annual Conference held at different Countries every year.
2) Involvement of not just government officials, but also religious scholars and local Clergy and activists.
3) Wide media coverage in areas where needed.
4) Conference must include:
   - Main session in DC.
   - Main conference in a hosting country.
   - Workshops.
   - Field trips in the hosting country.
   - Follow-up programs
5) Participants must exchange experiences.
6) The first conference needs to be held in DC as a start for the annual conferences.

1st Conference
Religious Dialogue Initiative
Washington, United States of America

Theme: American Jews, Christians and Muslims partners in dialogue.

Agenda: (tentative, to be agreed upon by the chairing committee)

1) 1st day: Registration, welcome remarks and key note speech of the president. *(By invitation only).*

2) 2nd day in DC: Welcome session (*open to the public)*:

- A presentation from American Jewish person. *(May be international person)*
- A presentation from American Christian person. . *(May be international person)*
- A presentation from American Muslim person. *(May be international person)*
- A panel discussions (local leaders represent both faiths).
- Case study (work shop) Georgetown University/USA's military Chaplains

3) 4th day: field trip to Synagogues, Churches and Mosques.

25 With Social Office (FYI)

Steve Draper
3610 Georgetown
Houston, Texas 77005

12-22-00

September 28th, 2000

Dear Mr. President:

I very much enjoyed performing for you at your fund raiser in Houston last evening. I appreciate your insight into jazz and music and could tell that you liked many of my selections and arrangements. (I saw that you took notice of "In My Life" by Lennon and McCartney) What a beautiful composition. I play at many society parties and always find it interesting who truly listens and "gets it" - which is typically a very small minority.

I knew you would ....

Have someone send me a list of your favorite compositions and I'll do some arrangements for you - of course with some cool sax parts!!!!!

Best Wishes

Steve

Steve

My one and only ~~you~~ Love
Eleanor Rigby
Someone To Watch Over Me
A Song For You

Nancy-
Potus interested?
[illegible]

12-22-00
To Eugenie for Reply?

FAX COVER FROM

Steve Draper

ATTENTION: President Clinton

Enclosures - 1

September 28th,2000

Comments:

713 667 0456
713 523 7004