

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. form	re: Petition for Pardon After Completion of Sentence (7 pages)	12/11/2000	b(6)
002. letter	[Personally Identifiable Information] [partial] (2 pages)	12/00/2000	b(6)
003. memo	Neal Lane to POTUS (2 pages)	12/07/2000	P1/b(1)

COLLECTION:

Clinton Presidential Records
Staff Secretary
Lisel Loy (Chron Files)
OA/Box Number: 22086

FOLDER TITLE:

Monday, December 18, 2000 [1]

2019-0680-S
rs3248

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

00 DEC 8 PM 6:43

THE WHITE HOUSE
WASHINGTON

December 8, 2000

THE PRESIDENT'S OFFICE
12-18-00

MEMORANDUM TO THE PRESIDENT

FROM: STEPHANIE STREETT *SS*
CAROLINE SELF *CS*

SUBJECT: JAMES CLIFFORD ALTMAN'S BAR MITZVAH

Lynda Carter and Robert A. Altman have invited you to the Bar Mitzvah of their son, James Clifford. The Bar Mitzvah will be held on Saturday, January 13th at 10:30am at the Washington Hebrew Congregation. You are scheduled to give a live radio address that morning. We will regret this request if okay with you.

☒ Yes, please regret

☐ No, discuss

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THE PRESIDENT HAS SEEN

12-18-00

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The Honorable William Jefferson Clinton
President
The White House
Washington, DC 20500

12.18.00
KISSINGER McLARTY ASSOCIATES Dec. 13/2000

Mr. President -

Per my comments that I mentioned
to you at the L. Barry presentation this
past Saturday. Zedillo deserves much
better than in my opinion.

Personny —

UAC

TUESDAY, DECEMBER 5, 2000

CCXXXVI NO. 109 EE/WO ***

What's

Business and Finance

TYSON PROPOSED a cash-and-stock offer of \$2.8 billion, plus the assumption of \$1.4 billion of debt, for meat packer IBP. The proposed bid by the poultry company, which followed friendly discussions with IBP executives, trumps Smithfield Foods' unsolicited three-week-old offer of \$2.7 billion. (Article on Page A3)

Microsoft is raising questions with the FTC about the effect of AOL's merger with Time Warner on high-speed Internet access, a move that could complicate the deal's approval. (Article on Page B1)

3M named W. James McNerney Jr., the head of GE's aircraft-engines division, to be chairman and CEO. 3M shares climbed to a 52-week high. (Article on Page A3)

Natural-gas prices surged 11.4% on the Nymex to a record, due to cold Northeast weather and forecasts for more. (Article on Page C1)

Iraq said it is moving closer to a pact with the U.N. on at least one issue that led to cutoffs in crude-oil exports. Baghdad seems to be backing away from its demand for a surcharge on oil. (Article on Page A2)

Cardinal Health agreed to buy Bindley for about \$1.6 billion in stock, plus debt assumption. The deal would make Cardinal the No. 1 wholesale-drug firm. (Article on Page A3)

Delta Air Lines is seeking a temporary restraining order against pilots who are refusing to fly overtime, and is cutting its flight schedule by about 2%. (Article on Page A4)

The FAA held a lottery in a bid to ease delays at LaGuardia Airport. Delta, US Air, American and Continental will have to drop about 140 flights under the move. (Article on Page A6)

The Dow Jones Industrials climbed 186.56 points to 10560.10 on expectations of a steady election resolution.

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→ Tyson
→ Delta Air Lines
→ Mexico investg.
→ Zedillo

GORE SUFFERED a court defeat that sharply cut his chances of being president. A Florida judge rejected all of the Democrats' election challenges, saying Gore's lawyers failed to prove their remedies would greatly alter Bush's lead and that they didn't show evidence of intentional or inadvertent wrongdoing by electoral officials. Gore appealed to the state's high court, which an aide said would be his "last stop," but he faces a tough battle on two fronts. Earlier, the U.S. Supreme Court set aside the high court's Nov. 21 decision to extend recounts, and asked it to explain its reasoning. (Articles in Column 6 and on Pages A14 and A28)

The Army has already given a briefing on its modernization plans to Dan Coats, a former senator believed to be a front-runner for Bush defense secretary.

Clinton met with House and Senate leaders at the White House in an uphill bid to resolve long-running budget battles in the lame-duck session of Congress opening today. Lott and Daschle are to meet this week to discuss sharing power in a Senate the elections left evenly split. (Article on Page A14)

Arafat brandished a gun after Israeli settlers blocked a Gaza road, a symbolic return to militancy by the aging Palestinian leader. Meanwhile, Netanyahu returned to Israel after a long U.S. trip, and said he will decide soon whether he'll seek to run against Barak.

The FAA proposed nearly \$1 million in fines against Alaska Air for maintenance violations as the agency moves toward hearings this month on the Jan. 31 crash off California that killed 88. The carrier also faces a grand-jury investigation. (Article on Page A6)

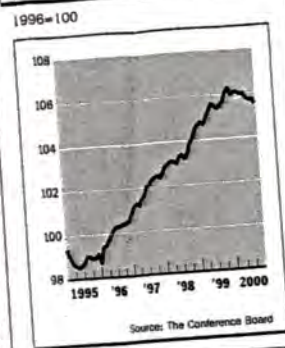
Canadian air investigators urged that pilots who detect smoke or fire land their aircraft immediately. The recommendation comes from the inquiry on the 1998 Swissair crash, in which pilots circled to dump fuel while a fire worsened. (Article on Page A4)

Russia's Putin proposed reviving the Soviet anthem and the czarist coat of arms. Separately, Russian prosecutors initiated an international arrest warrant for media tycoon Gusinsky. A verdict in the spy trial of American Edmond Pope is expected this week.

The FBI was urged by computer-security experts to make public the source code for its "Carnivore" e-mail surveillance system. They say an outside review failed to allay privacy concerns. (Article on Page B6)

Yemen's foreign minister asserted the

Leading Indicators



Electoral Colleges: Political Science Has Cachet on Campus

'It's Like Being a Geologist In an Earthquake,' Observes A Professor at the Epicenter

By JUNE KRONHOLZ
Staff Reporter of THE WALL STREET JOURNAL
Trinity University Prof. David Crockett devoted three days of his Elections and Campaigns course to the Electoral College in September. According to his lesson plan, by now he should have moved on to interest groups and the news media.

"I've had to throw the syllabus out," says the San Antonio, Texas, political scientist. He has abandoned his classes on the media and squeezed three lectures on political parties into one and a half to free up time for the esoterica of electoral challenges, the 12th Amendment and "odd fantasies about Dennis Hastert as president."

It's a disorienting time for the nation's political-science teachers. Witnessing the greatest electoral muddle in a century "is like being a geologist in an earthquake," says Robert Loevy, a political scientist at Colorado College in Colorado Springs. "It's an absolutely golden moment."

Civics Comes Alive

Suddenly, students are clamoring for these courses. Prof. Crockett says 40 students have asked to take his American

Work Week

A Special News Report About Life On the Job—and Trends Taking Shape There

AGGRESSIVE HEALTH-CARE cost projections may not match real-life increases. Insurers and health-plan managers expect employee health-benefit cost trends to rise about 10% to 15% next year, depending on the type. The projections are based on past price moves, benefits usage and other factors and will help set employer rates for the coming year. But if recent history is a guide, costs could trail those projections. Segal Co., a New York benefits consultant, compared past projections with what actually happened and found that actual increases were usually smaller than projected increases.

Ed Kaplan, a Segal consultant, says overcompensation could lead to higher employer costs and the temptation to nibble away at employee benefits. "My concern is that the employer and the employee will get overcharged," he says. Tight labor markets have helped keep employee costs down. Tom Wildsmith, policy research actuary for the Health Insurance Association of America, says projections are cyclical and have trailed actual costs in the past, and that employer cost cuts could account for the discrepancy.

"They're not going to make changes that increase costs," he says.

HOLY TIME: Muslims remove food and drink from their workdays.

During the month-long Islamic observance of Ramadan, which began last week, Muslims fast between sunrise and sundown. Many work through lunch and have early, says Abdulkadir Dualeh, a coordinator at the Somali Development Center in Boston. Caffeine addicts can suffer in the meantime. Suleman Din, an assistant editor for Rediff.com, an Indian-oriented Web site, seeks a cola after sunset.

After a few days, many Muslims grow used to it. "I use my lunch hour much more effectively," says Mohammed Khan, a Springfield, Ohio, cardiologist. Many, like Luqman Abdush-Shahid, chief chaplain for the New York City Department of Corrections, say they don't mind co-workers eating around them. "Here in America, we see food around us all the time," he says, noting immigrants sometimes have a harder time because of that.

BIG VICTORY? A court decision in favor of a union might be tough to repeat.

Labor experts say a recent injunction blocking jewelry maker Quadrtech Corp., Gardena, Calif., from moving to Mexico after employees voted to organize doesn't give unions a new way to keep companies from crossing the border. In fact, the National Labor Relations Board in recent years had

No Contest

State Court Deals Blow To Al Gore's Hopes For the White House

Judge Denies a Challenge To Florida's Vote Tally; Democrat Files Appeal

U.S. Justices Vacate a Ruling

Al Gore is down, with no count. In a blunt decision that considerably narrowed Mr. Gore's options for gaining the White House, Leon County Circuit Judge N. Sanders Sauls ruled against the vice president's requests for a manual recount of 13,000 disputed votes in South Florida. The judge was unrelenting in his ruling, refusing to grant any of the Gore team's multiple requests to boost the vice president's vote count.

The judge said the Gore legal team, led by the high-profile David Boies, had failed to show a "reasonable probability" that a recount would produce an outcome "different from the result which has been certified."

★ ELECTION 2000 ★

- Gore faces steep uphill climb in his appeal to Florida's high court, A14.
- House Republicans rush to snare key committee chairmanships, A28.
- Federal agency resists pressure to approve transition funding for Bush, A14.

fied by the state election commission." Moreover, the judge found no evidence of "illegality, dishonesty, gross negligence, improper influence, coercion or fraud" on the part of Florida election officials.

Mr. Gore's lawyers immediately filed papers to appeal the ruling to the state Supreme Court. But they'll face an uphill battle in persuading Florida's high court to reverse Judge Sauls. And with time running out before the Dec. 12 deadline set in federal law for settling disputed presidential elections, Mr. Gore's hopes of winning the prolonged election contest against Texas Gov. George W. Bush are fading fast.

The Tallahassee courtroom was silent as the judge read his decision. Mr. Boies scribbled notes on a yellow legal pad, while Mr. Bush's top lawyer, Barry Richard, leaned back in his chair with his hands clasped before him. Only after leaving the courtroom did the GOP lawyers break into cheers and applause.

At Republican National Committee

ready to donate. The 1-ranked Nestle SA, says it too would donate, if asked. But Unicef refuses to green light the gifts, because it doesn't want to endorse an industry it has long accused of abusive practices in the developing world.

Relations between Unicef and the industry have grown, if anything, more bitter. Secret meetings to broker a free shipment of formula to 100,000 African babies broke down amid fingerprinting and unreturned phone calls. The imbroglio has also pitted two New York City Democratic political bedfellows against each other: Former vice presidential candidate Geraldine Ferraro was retained by Nestle to lobby former New York City Council president Carol Bellamy, now executive director of Unicef. Meanwhile, the industry hasn't donated a single tin of formula to HIV-infected mothers.

The bad blood between Unicef and the industry dates back to the 1970s, when Nestle and other formula makers routinely blitzed developing world countries with ads featuring fat formula-fed babies and gave out free samples in maternity wards to attract women to their product. By the time the freebies ran out, women's own breast milk usually had dried up, too. Few could afford to purchase any formula, or they diluted it to make it last longer, sometimes starving their babies in the process. In protest, activists organized a worldwide boycott of Nestle products, and Unicef refused to accept any cash donations from the big formula makers—as Unicef has done with other pariahs such as makers of land mines and cigarettes.

A Voluntary Agreement

Eventually, the industry promised to mend its ways. Specifically, in the 1980s, the major formula makers agreed to comply with a voluntary marketing code devised by Unicef and its sister U.N. agency, the World Health Organization. The 4-page document restricted advertising, specified labeling and—most crucially—imposed a nearly blanket prohibition against distributing free and low-cost formula.

Since then, Unicef and the industry have battled over interpretations of the code, with the biggest formula companies arguing they comply as much as possible and Unicef vehemently disagreeing.

But this much is clear: The code was devised long before anyone ever contemplated the ravages of AIDS in Africa. Now, even some U.N. officials contend that Unicef's decades-old distrust of the formula industry should yield to a moral imperative to get formula to destitute, HIV-infected mothers. "They're having difficulty accepting that the world has changed," says Peter Piot, executive director of UNAIDS, an interagency U.N. program responsible for tackling the AIDS crisis. Mr. Piot, a researcher who was among the first to discover that AIDS can be transmitted among heterosexuals, says the U.N. must look beyond the "fierce battles" of the past in an effort to save lives.

Indeed, Nestle says it has received "desperate" requests for free formula from Please Turn to Page A18, Column 1.

THE NASDAQ LISTING

(Article on Page C1)

New-home sales stayed strong in October, helped by falling mortgage rates. Sales slipped a smaller-than-expected 2.6% after soaring 11.9% in September.

(Article on Page A2)

Xerox shares slid 21%, amid pressure on the firm to sell assets after its debt was downgraded to junk-bond status.

(Article on Page B6)

3Com said it expects a revenue shortfall and a deeper-than-expected loss. Shares slid 27% in after-hours trading.

(Article on Page B12)

Connecticut's attorney general sued to block Con Ed's \$3.8 billion acquisition of Northeast Utilities, a deal that would create the No. 1 electricity distributor.

(Article on Page A10)

Cisco reaffirmed its forecast for rapid growth, despite the drop in its shares and concern about the economy.

(Article on Page B6)

EMC plans to unveil a low-priced, network-attached storage system to compete with Network Appliance.

(Article on Page B4)

Excite@Home canceled plans to combine its international assets with Chello, a broadband Internet service.

(Article on Page B14)

Markets—

Stocks: NYSE vol. 1,076,910,230 shares. Nasdaq vol. 1,829,538,741. Dow Jones industrials 10560.16, up 186.56; Nasdaq 2615.75, off 29.54; S&P 500 index 1324.97, up 9.74.

Bonds: (4pm) 10-yr Treas off 2/32, yld 5.509%; 30-yr Treas off 14/32, yld 5.660%.

Commodities: Oil \$31.23 a barrel, off \$0.82. Dow Jones-AIG futures index 112.175, up 1.86; DJ spot index 114.08, up 0.32.

Dollar: 110.95 yen, off 0.27; 1.1249 euros, off 0.0122; 2.2002 marks, off 0.0240.

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ing. He said Washington's 1980s support for anti-Soviet Afghan rebels created the militant cadres that now attack American targets.

Venezuela's Chavez won a referendum to oust labor leaders he accused of corruption. But turnout was only 20%, and criticism grew that the president may be overplaying his hand in his efforts to bring labor to heel.

Mexico's new government indicated it may investigate allegations the Zedillo family benefited from generous tax breaks. Such an inquiry would mark a break with the de facto immunity ex-presidents usually enjoy.

A Chilean appeals court ordered a judge to explain why he indicted Pinochet and put the ex-dictator under house arrest without questioning him first. The move comes amid growing signs of military disapproval.

Ivory Coast declared a state of emergency after protests by allies of an opposition leader resulted in at least five deaths. Riots erupted after Alassane Ouattara was barred from parliamentary elections due on Sunday.

Pakistan announced a shift in its long-held position and said it won't insist on being party to any peace talks between India and Kashmiri separatists. But Islamabad said it must be part of any final settlement.

Eritrea and Ethiopia are to sign a peace treaty in Algeria Dec. 12 to end a two-year-old border war that has killed tens of thousands on both sides. A 4,500-strong U.N. peacekeeping force is set to patrol the line.

An underwater nature preserve was ordered established by Clinton around the northwestern Hawaiian Islands. At 84 million acres, as big as Florida and Georgia combined, it holds nearly 70% of U.S. coral reefs.

Evidence of a watery past on Mars grew as scientists said Mars Global Surveyor photos show sedimentary rock layers in canyons. They appear to have been laid by the same hydrologic processes as those at work on Earth.

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attendance is usually capped at 30. Florida State University in Tallahassee says 45 freshman government majors applied for admission during a recent two-week period, up from 30 in the same period a year ago. Students who "usually discuss football are discussing the Electoral College," says James Thurber of American University in Washington. "As a political scientist, I think it's wonderful."

The trouble is that thousands of syllabuses say it's time to move onto the committee system or Treaties, Alliances and Confederations, and news keeps getting in the way. "I can't let Florida drive pedagogy," insists Barbara Trish, who teaches Campaigns and Elections at Grinnell College in Grinnell, Iowa. "I still want to do what I want to do in politics."

The election impasse might be squeezing the next president's transition, but it also is squeezing Thomas Carsey's lecture on the federal bureaucracy at Florida State University, to the delight of his students, he says.

At the University of Virginia in Charlottesville, James Ceaser's Elections course should have been analyzing voting behavior for the past several weeks. "It's the normal thing you do after an election," he says, but this year it "has kind of faded into the background."

Voting Mechanics

At Colorado College, where students devote a month of time to a single course, Prof. Loery has hurried through primaries, conventions and debates in his Politics and Government class, figuring his students can buy one of his books. Instead, he has spent hours on the mechanics of voting—such as the problems that can occur when the rubber strips on a vote-punch machine dry out and lose their flexibility. "We never would have covered [voting mechanics] in this amount of detail," he says.

Indeed, the disputed election has turned a halogen light on some of political Please Turn to Page A16, Column 3

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"It puts multinational company notice," he says.

DOT-COM SHOWDOWN: TI California Media Workers G seeks to represent 36 customer-representatives at Collaborative files an unfair labor claim wit and asks for injunctive relief. the company, which runs reti com, laid off 13 of them amid were cost cuts.

TAKE THE DAY OFF: Of a ployers surveyed by Watson I wide, 27% rewarded at least s es with a reduced work week t pared with 19% last year.

NOT WORTH THE MOVE of 1,140 high-tech workers sur Corp.'s Aon Consulting unit s stay at their current job if off job with slightly higher pay.

EARLY RETIREMENT PI consln and Minnesota teache

The Equal Employment Commission says early retire many teacher contracts violat ination laws because younge ceive more benefits over the y nesota School Boards Assoc about 300 districts have been group, which is suing the EEI apolis federal court, says the agreed upon with the teache sin, more than a quarter o ceived notice of a similar iss

How did this happen? Mi makers historically support The regional EEOC office, w the issue, then looked at its of in Wisconsin, districts ofte other. The EEOC says it is j mal damages to compensate ers. Bruce Meredith, genei the Wisconsin Education As cil, a teacher group that sup says school districts elselw into problems.

It is "a national issue,

THE CHECKOFF: San J the nation's highest averag year, at \$61,110 a year, says l bor Statistics. ... Humor nev ion, mocking mundane mo runs a story headlined "B Uniforms Boost Employee

TODAY'S CONTENTS

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GETTING GOING BY JONATHAN CLEMENTS

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WORLD STOCKS: Telenor and Portugal Telecom shares slide, C18.

WHO'S NEWS: PepsiCo CFO to be president after Quaker deal, B1.

TRANSPORTATION: States target fast trains to unclog roads, B1.

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ADVERTISING: Corning wants you to stop thinking of cookware, B8.

INTERNATIONAL: Can Russia stem corporate corruption? A22.

REVIEW & OUTLOOK: At long last, a controlling legal authority, A26.

OPINION: Robert H. Bork on the Supreme Court decision, A26.

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ADVERTISING: Corning wants you to stop thinking of cookware, B8.

INTERNATIONAL: Can Russia stem corporate corruption? A22.

REVIEW & OUTLOOK: At long last, a controlling legal authority, A26.

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EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D. C. 20503

12-18-00
From OVA
over the
weekend

ADMINISTRATOR
OFFICE OF
INFORMATION AND
REGULATORY AFFAIRS

December 14, 2000

President William J. Clinton
The White House
Washington, DC

Dear Mr. President,

I have decided to resign as Administrator of OMB's Office of Information and Regulatory Affairs, effective at the close of business on Thursday, December 28, 2000.

Thank you very much for the opportunity to serve the American people in your Administration the past eight years. It has been a great privilege for me to work both at the SBA and at OMB. I feel enormously honored by your confidence in me and am personally grateful for all of the courtesies you and Hillary have extended during my time here.

I cannot emphasize enough how proud I am to have been a member of the Clinton/Gore Administration. Under your leadership and through the efforts of a host of talented and committed professionals, we have accomplished tremendous good for our Nation. It has been a wonderful period in my life and I will always treasure the memories and the friendships these years have brought me.

With warm personal regards, I remain

Sincerely, yours,


John T. Spotila

original to
OA - k.m. lare
cc: Cohen
Tim/CLK

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12-15-00

THE WHITE HOUSE
WASHINGTON

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December 12, 2000

cc:
Bib Nash
(W)
12-18-00

MEMORANDUM FOR THE PRESIDENT

FROM: MARIA ECHAVESTE, BRUCE REED, BETH NOLAN, AND
BARBARA CHOW

SUBJECT: Proposed Presidential Commission on Educational Resource Equity

As you requested after your discussions with Representative Chaka Fattah regarding school finance equity, we have met with his staff and explored possible actions that could be initiated in the remainder of your term. Specifically, we recommend that you establish a Presidential Commission on Educational Resource Equity that would produce a substantive report on the issue as well as increase public awareness of the issue. This action would allow you to move the federal government forward on a key education and civil rights issue that is fast becoming the next big wave in education reform -- one that builds logically on the public expectations set by your mandate of holding states accountable for helping all students reach high standards.

BACKGROUND

Flowing from the 1994 Improving America's Schools Act and Goals 2000, we are now in a period of movement toward high standards and accountability in education. It is critical that all students have access to the educational resources necessary to achieve high standards. Nonetheless, traditional structures for funding public education have created substantial disparities in educational resources by race, ethnicity, and other factors. Thus, it is vitally important that we better understand and chart a course for our nation to overcome resource gaps. Last year a Congressionally-mandated Committee on Education Finance, a panel of academics convened by the Department of Education and the National Research Council, raised this point in a report concluding that "money can and should be used more effectively than it traditionally has been to make a difference in U.S. schools. To promote the achievement of a fair and productive educational system, finance decisions should be explicitly aligned with broad educational goals."

Furthermore, legal challenges underscore the importance of this issue. Today, there are school resource equity cases pending in at least 23 states, and dozens more have been heard over time. Over the years, your Administration has participated as *amicus* in several recent lawsuits filed against states involving Title VI discrimination claims, making clear that such claims are actionable, while taking no position on the merits of the underlying claims. Title VI of the Civil Rights Act of 1964 requires that when recipients endeavor to provide educational resources they do so in a nondiscriminatory manner, though it does not impose any affirmative obligation on recipients to provide resources. The responsibility of each state depends on its authority and role in the educational system. Nonetheless, it is important to make states aware of their obligations

under Title VI giving them impetus to examine their resource allocation to ensure that it is nondiscriminatory.

The Department of Education has agreed to develop preliminary guidance for states and/or districts on resource comparability and Title VI. This guidance should be ready for release before the end of your Administration. On the legislative side, Representative Fattah has proposed federal action on school finance on more than one occasion. In February of 1999, Fattah filed H.R. 555, the "Equal Protection School Finance Act," which had over 40 co-sponsors, but which was defeated as an amendment in October of 1999. Fattah's bill essentially makes state eligibility for federal education funds contingent upon an acceptably narrow degree of variation in per pupil funding among districts in a state.

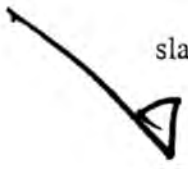
RECOMMENDED ACTION

After consulting with Representative Fattah's staff and considering the viable options for action in the time remaining, we believe that the creation of a Presidential Commission on Educational Resource Equity would best allow you to provide leadership and public awareness in the short term, while ensuring some concrete action on this issue in the next Administration. The release of an Executive Order establishing such a Commission would offer an excellent opportunity for you to tout the progress of the standards and accountability movement (including the legacy of the 1994 Improving America's Schools Act and Goals 2000) while challenging the nation to examine the next steps in education reform – including the equitable allocation of resources to support the higher expectations you have helped establish for all students.

The Presidential Commission on Educational Resource Equity. We recommend that you appoint a six- to eight-member Commission composed of familiar and respected individuals drawn from the political and policy spheres, academia, and the private sector. Such a Commission could build on the issues identified by the Congressionally-mandated Committee on Education Finance by engaging stakeholders at a variety of levels in addressing and examining those issues, hosting public forums, and recommending policy changes to improve resource allocation. A final report by the Commission to the incumbent President would generate broad public attention and serve to provide a policy push to the next Administration. Additionally, an Executive Order establishing a Commission could also mandate an annual report offering a compilation of statistics on school finance, describing the status of resource comparability across the nation, providing case studies on school finance equity and outlining promising practices for achieving school resource equity. A small but substantive Commission could be named before you left office and staffed by the Department of Education.

CONCLUSION

With your concurrence, we will prepare immediately an Executive Order and compile a slate of recommended candidates for the Commission.

 ☒ APPROVE ☐ DISAPPROVE ☐ LET'S DISCUSS

THE WHITE HOUSE
WASHINGTON

THE PRESIDENT

12-18-00

See p. 2

December 4, 2000

*Copied
Blumenthal
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MEMORANDUM FOR THE PRESIDENT

FROM: SIDNEY BLUMENTHAL *SB*

SUBJECT: Third Way Future

I have been in constant contact with the governments that have participated in the Third Way. They remain enthusiastic about your future role in the Progressive Governance network. There is widespread feeling that your skills are needed. This is true for Europe and elsewhere.

At the September meeting in New York, you spoke about the need for (a) political support; (b) dissemination of ideas; (c) continuing renewal of ideas; and (d) deepening of bonds.

After the presidency, you can work in these areas in the following ways: You can travel to various countries, where you can meet with leaders and elements within their parties, as well as those in think tanks and universities. You can make media appearances, through television interviews, speeches, articles, and Internet linkups. And you can play a role in the meetings and networks as moderator and participant. Wherever you go, you can draw together the political figures, thinkers, activists, etc.

In the short-run, it would be useful to address the ideas and issues of the Third Way, providing a kind of political roadmap, or testament, building on your previous statements, including the Berlin Communique. This can take the form of a speech before leaving the presidency, or a longer article to be published after January 20th.

The most immediate political event internationally will be the British election, probably to take place in May 2001. Your appearance in Britain should be used to underscore Third Way ideas and values about the emerging global social compact.

1999

You should also consider another trip to London, perhaps in March, before the campaign there begins in earnest. This should be a topic of discussion with Tony Blair on the visit.

The next international Third Way leaders' meeting, to follow on New York, Berlin and Florence, will take place in Stockholm in September. A work program is being developed. There has already been a sherpas' meeting this month about which I am fully informed. The Swedes are moving ahead with great seriousness and without complication. The network is taking a practical, political direction, following your remarks in the Berlin meeting. The Berlin Communique remains a base point, but the theme for next year will be "Best Practice in Progressive Governance." The Swedes have agreed to serve as a clearinghouse to collect policy practice from all countries under seven areas: health care, welfare reform, crime/drugs, environment, digital divide, immigration/asylum, and global development. In June or July, an experts' conference will convene in Stockholm, an occasion for the presentation of papers in each area. The leaders' meeting will focus on only three areas, yet to be decided. Throughout the year, the network should build toward the meeting, internally and also in terms of media publicity.

There is no friction about your role. On the contrary, your presence is urgently wanted. Your exact role at the Stockholm leaders' meeting must be carefully and precisely worked out. Once you leave office, we must decide how to use our networks and foundations (the Clinton Center, the DLC's Third Way Foundation, etc.) in relation to the meeting. I believe you should serve as the moderator at the meeting and play a rightful role as participant because of your historic role as the originator of the movement. We should discuss that as well with Blair. I have already begun discussions with his staff. The first step now should be to solidify all these matters with him.

~~agc~~

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THE WHITE HOUSE
WASHINGTON

December 15, 2000

MEMORANDUM TO THE PRESIDENT

FROM: STEPHANIE STREETT
CAROLINE SELF

SUBJECT: REV. MANGUM VISIT

Reverend Mangum will be in town this weekend. If you attend church on Sunday, he would like to accompany you. On Sunday, you are down until the Holiday Reception at 12:30pm. How would you like us to handle? _____

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PRESIDENT HAS SEEN

12-18-00

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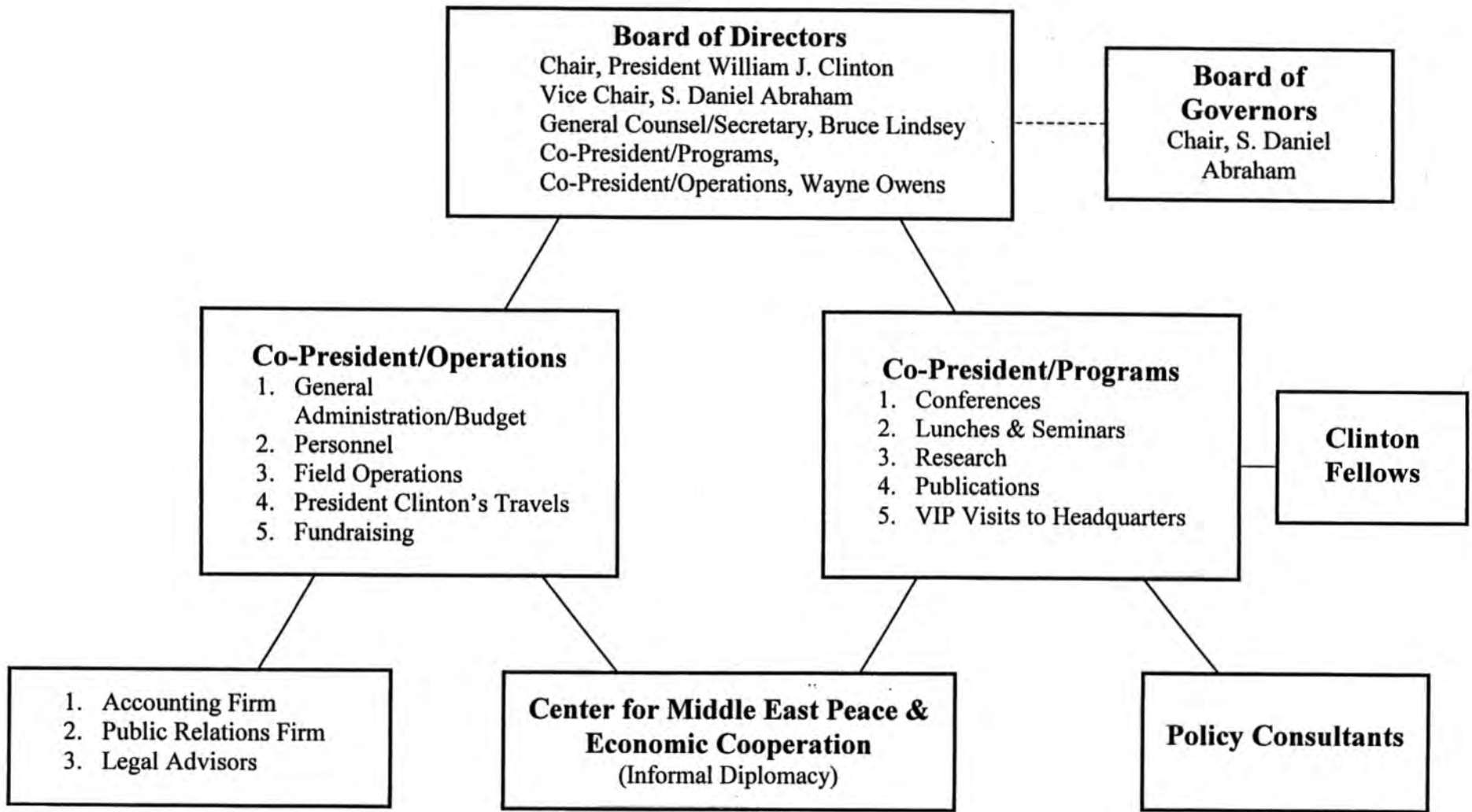
Decision Agenda
Meeting with the President
Tuesday, November 28, 2000

Questions to be answered at this Meeting

Needed:

1. Suggestions and agreement on an initial framework for the Center's organization. Ideas and concepts are set forth in the Three Year Preliminary Organizational Plan, included at insert A together with a summary and organizational chart.
2. Agreement on a list of objectives to be accomplished before the end of the year. A copy is attached at insert B.
3. Agreement on a legal structure for the Center (see Fuller Memo at insert C).
4. Decision for a date for a public roll out of the Center.
5. Decision on a PR Firm. (Howard Paster of Hill & Knowlton, or other?)
6. Decision on an accounting firm. (Arthur Andersen or other?)
7. If convenient, another meeting no later than December 18 to review progress, approve final Organizational Plan and make other year end decisions.

Joint Venture Center
Preliminary Organizational Plan



Summary:
Joint Venture Center's Preliminary Organizational Plan

It is our belief that a truly world class organization, without parallel anyplace, can be established under the direction of President Clinton -- a center of activity which can effect genuine progress in establishing peace and helping bring reconciliation in key areas around the globe.

Preliminary Mission Statement

The Center will have as its mission to mount a serious effort to (1) help end wars and other international and intra-national conflicts, (2) decrease religious, racial and ethnic hatred, and (3) contribute to the eradication of poverty and starvation throughout the world.

Governance

Legal control of the Center will be vested in a five-person board of directors: President Clinton will be Chair, S. Daniel Abraham will be Vice Chair and Chair of the Board of Governors, Bruce Lindsey will be Board Secretary/General Counsel, Wayne Owens will be a board member and Co-President for Operations and a person yet to be selected by President Clinton will be the fifth board member and Co-President for Programs.

Financial Support

S. Daniel Abraham will provide funding adequate for the initial two years of operations of the Center and intends to participate in a more limited way thereafter. During the first year of operations, plans will be formulated for fundraising and limited solicitations could begin, provided they do not interfere with fundraising for the Library. Full-fledged efforts will start during the second year to build the Center's endowment and pay for future operating costs.

Offices

It is contemplated that temporary offices for both the President and the Center will be located on the 36th floor at 399 Park Avenue, but Danny is making preparations to buy a large mansion on 72nd Street or, if that fails, another on 69th Street, which would be remodeled for a permanent headquarters.

Staffing

In addition to the two Co-Presidents and General Counsel, each of whom will also serve on the Center's Board of Directors, initial staff positions would include:

- Senior Clinton Fellows
- Middle East expert who will direct the Center for Middle East Peace & Economic Cooperation
- Senior Policy Advisor Sara Ehrman
- Expert in the chosen subject to prepare for the first conference
- Financial officer
- Fundraising officer
- Necessary support personnel, including conference manager

Joint Venture Center's Programs and Activities

The Board will choose a limited number of geographical areas or world problems upon which the Center will focus its efforts.

Conferences: The Center's programs will include up to four major world conferences per year, each dealing with a selected geographical or problem area, to expose real problems in the subject area and identify strategies to solve them.

Field Programs: Conferences will be followed by the establishment of field teams and activist programs designed to accomplish real results on the ground by implementing strategies identified at the conferences and developed by Center officials.

Lunches, seminars or other meetings: The Center will hold frequent lunches, seminars or other meetings on specific issues or problems or on special occasions, and will host visits of foreign leaders to Center headquarters.

President Clinton Travels: The Center will organize visits by the former President to locations of his choosing, sometimes correlated to the subject of conferences or other Center activities.

Publishing Papers and other Materials: Although the Center will be primarily an activist organization, selected papers and other materials, including newsletters, will be published periodically.

Second Draft

Three Year Preliminary Organizational Plan

**Joint Venture Center for World Peace & Economic
Development**

Tuesday, November 28, 2000

Draft of 11/28/00
Three Year Preliminary Organizational Plan
The Center for World Peace & Economic Development

I. This Plan's Premise

It is our belief that a truly world class organization, without parallel anyplace, can be established under the direction of President Clinton, a center of activity which can effect genuine progress in establishing peace and helping bring reconciliation in key areas around the globe.

This plan is submitted only as a discussion document for initial consideration. It is recognized that the Center must be structured so that it will be a dynamic, developing organization, and that its initial organizational scheme and scope will evolve as the Center begins its work.

It may appear on the surface that the Center is overly oriented toward conferences, and many organizations find them static and non-productive. But Conferences have been used with particular effectiveness by President Clinton and they showcase his unique ability to expose problems and identify strategies for solutions. It is also intended that teams of experts will be organized for each problem area dealt with, whose purpose will be the implementation of those strategies to result in genuine on-the-ground changes.

If a better structural approach evolves, it should be adopted.

II. Preliminary Mission Statement

The Center will have as its mission to mount a serious effort to
(1) help end wars and other international and intranational conflicts,

(2) decrease religious, racial and ethnic hatred, and (3) contribute to the eradication of poverty and starvation throughout the world.

The Center will undertake to accomplish those objectives by maximizing the vast potential of President Clinton's world prominence, his personality and intellectual reach, and combine them with the experience, focus, personal drive and resources of Danny Abraham.

We will work to help solve specific world problems which will be selected by President Clinton and Danny Abraham. It is agreed that one of the early areas of concentration will be the Middle East.

III. Scope of Center Activities

Danny Abraham's initial idea was to establish an organization headed by President Clinton which will be able to help solve world wars and other internationally painful conflicts as well as contribute to decreasing hatred and poverty. It is also intended that the organization will facilitate President Clinton's continued activity in international matters of his special interest in many ways, including supplementing the minimal staff and other resources provided for the former president's office.

The Center's initial activity plan proposes the holding of two conferences in 2001, each dealing with a selected geographical or problem area. The conferences will be carefully prepared to expose the real problems in the subject area, and identify strategies to solve them. Those strategies will then be implemented by the staff team and activist organizations, charged with the responsibility to accomplish real results. These conferences will be personally directed by President Clinton. In 2002 and thereafter, we intend to increase the number of such conferences to four each year.

The Center will also hold frequent luncheons and seminars in its offices or using hotels or public places. We will sponsor visits outside the U.S. by President Clinton (some of which may be under auspices or sponsorship of other groups and businesses), host visits of world leaders to Center offices and publish timely papers and

newsletters. We will actively look for special projects and initiatives which will move our agenda along, many of which will naturally flow from our other activities.

The scope of the Center's activities is limited only by our imaginations. Budgetary restraints will impose some initial limitations, but we believe that, given our objectives and President Clinton's prominence, many supporters of his goals and leadership will want to become actively involved in fund raising. We are convinced that a professionally organized and conducted fund raising campaign can raise adequate resources to support a world class institution.

IV. Scope of President Clinton's personal involvement and time commitment

The President has indicated that he will want to spend a significant portion of his time on Center activities, but it is acknowledged that he will have many other activities and personal interests (the Library, a book, other writing, speeches and many other involvements) which will compete for his time. Operations and programs of the Center will be designed to be flexible and adjustable to his and the Center's developing interests and activities in the international arena.

Initially, over the next few months, the President's active participation in organizing and giving form to the Center and its prospective programs will be needed, consulting with and giving suggestions to Danny, Bruce and the initial Center staff. He will undoubtedly want to personally direct the selection of and invitations to prospective board members.

As the Center begins formal activities, the President will certainly want to preside over board meetings. We propose that he would also conduct and direct up to four conferences each year and participate in and supervise, to the extent he desires, the Center's follow-up efforts aimed at solving problems exposed in those conferences. He would actively take part in selected seminars and lunches, make occasional international visits to locations of his

choice, and entertain visiting world leaders at the Center. Other special interests and projects will be developed as the Center begins its work, and his participation in them will depend on his availability and interest level.

V. Governance

Effective control will be shared by President Clinton and Danny Abraham.

The Center will be governed by a board of trustees of five members. Its chair will be President William J. Clinton, its Vice Chair (and/or President) will be S. Daniel Abraham, and three additional members will be selected by President Clinton and Mr. Abraham. All legal control of the Center will be vested in this board.

A much larger Board of Advisers (or Governors, Overseers, etc) will be established early in the year 2001, selected from the ranks of world leaders and American political personalities, business, entertainment, sports, the arts and other prominent and capable leaders. This group of men and women will include individuals who will eventually lead the fund raising efforts to enlarge the permanent endowment for the Center, fund on-going operating expenses and specific programs, and advise and participate in activities of the Center.

It is recommended that the initial members of the Board of Advisers be recruited early in 2001, and the first meeting of the Board be held in May, 2001, perhaps in connection with the Center's first conference.

An alternative plan would be to delay organization of the Board of Advisers until fund raising for the Library is complete, if the President should feel that some time and space are needed after January 20 before he begins his formal, public activity. But he indicated at our meeting on October 25 that he wants to "start operating immediately," and delaying putting the Board together would miss some of the early momentum created by the new dynamic

of the President's transition into private life. This is a call the President will want to make himself.

VI. Organizational Plan and the Center's relationship to the Clinton Library and the Presidential Office

This initial discussion plan is based on comments by the President at the organization meeting he held with Danny Abraham, Bruce Lindsay, Cheryl Mills, Sara Ehrman and Wayne Owens at the Four Seasons Hotel in New York on October 25. In addition, there have been several other relevant conversations held between Bruce Lindsay and Danny Abraham, and still others held between Bruce Lindsay, Wayne Owens and Sara Ehrman.

The Center would work in coordination with the Clinton Foundation and the Clinton Library to provide President Clinton with the support to permit him to continue to be a vibrant force in world affairs, with the very real intention that, properly directed, staffed and funded, the Center can have a powerful impact for good on some of the world's problems traditionally considered unsolvable: war, hatred and poverty-related miseries.

The President suggested at the October 25 meeting that he wanted the placement of the Center's offices and the former president's offices in New York and the Library in Arkansas, and said: "I'd like to integrate the operations." He also added, later in the conversation: "I'd like to see the Library and Center working together." Finally, referring to the Center's offices and the presidential office, he said that -- as pointed out above -- he'd like to "start operating immediately".

The President also indicated concern in that same meeting that the structuring of the new Center during an initial period of two or three years should allow for an orderly discontinuation of that relationship if working together proves unsatisfactory to either Danny or him.

"I'd like a two year and three year plan.
Basically, if you don't like it after that,

or if I don't, or either finds it too confining,
we can go do something else. But we
should give it a 2 to 3 year try."

With regard to the initial legal structuring of the relationship between the new Center and the existing Center for Middle East Peace & Economic Cooperation, two obvious organizational options present themselves:

Option one: One possible structural plan for the new Center would be that the Center for Middle East Peace & Economic Cooperation would continue to operate as such, and would join with the Clinton Foundation to set up a not-for-profit joint venture: The Center for World Peace & Economic Development. In that case, the Center for Middle East Peace (perhaps joined by Rob Malley, if he is available) could provide the staff assistance for the Clinton Center's Middle East division.

One additional reason for such an organizational relationship is that Danny and Wayne have done significant informal diplomacy, which they want to continue, but which, as Bruce suggested in one of our meetings, should not be associated directly with President Clinton. By maintaining the separate identity of the Center for Middle East Peace, this informal diplomatic work could be separated from the new Center of which President Clinton will be the Chair and the leader.

Option two: A second possibility would be that the Center for Middle East Peace would be integrated into the new Center for World Peace, with current Washington offices maintained for the use of President Clinton when he visits there, with a small staff to work with Congress and the new administration. The Washington office and staff would constitute the Middle East division of the new Center. This organizational scheme is probably more cost effective. The C (3) status of the Center for Middle East Peace would be kept alive, but not publicly used.

Other options can be explored if neither of the above is satisfactory.

VII. Staff

Initial administrative structure should be relatively small, headed by co-presidents, one for operations and another for policy and programs and perhaps a few "Senior Clinton Fellows" from among the Administration's stars. Appropriate clerical and support staff, including a financial officer and ultimately fundraising personnel will be added as needed. To that list should be added experts in the area chosen for the first conference, to plan and organize that event for May, 2001.

Other expert staff members can be selected as soon as decisions are made relating to the other areas of concentration -- the subjects of the other conferences (one of which will be the Middle East). Those four staff teams of experts will plan our conferences and our follow up on-the-ground activities in each area of concentration. Support clerical and administrative personnel will be added as needed and as budget permits. As pointed out earlier, the staff of the Center for Middle East Peace & Economic Cooperation could staff the Middle East division of the New Center.

As the Center grows and tasks become more capable of definition, staff would be added for other tasks, including fund raising, work with the Board and to develop special projects.

Lastly, some staff may be detailed to assist in the former president's office, where the meager \$150,000.00 annual Federally funded budget is clearly inadequate.

Over the years, permanent staff members will be supplemented by Clinton Fellows chosen from distinguished scholars or activists to work in selected areas of involvement.

VIII. Initial and Long Term Headquarters Office Plan

Plans are being made to establish initial Center offices on the 36th floor of the building at 399 Park Avenue (at 54th Street) in New York City, perhaps in combination with the federally- funded offices

provided for President Clinton when he leaves the presidency on January 20, 2001.

A large New York mansion is being purchased by Mr. Abraham, with usage provided to the Center to serve as more permanent Center headquarters. It could also offer the opportunity for a penthouse apartment for the use of President Clinton.

IX. Legal Structure

The Center will be organized as a 501 (C) (3) not-for-profit corporation.

X. Initial Financial Plan

Danny's commitment is to pay up to \$15 Million for the first two years of operations of the new Center, effective January 1, 2001, making semi-annual deposits in advance. This will provide the resources needed for the first two years of the Center's work, so that the Center can be organized now, and begin its activities without concern about first having to conduct a fund raising campaign. This meets the President's hope that the Center can begin its work immediately and his expressed interest in not having to do fundraising for the Center until adequate funds have been raised to fund the Clinton Library's costs and endowment.

Danny will also deposit \$___ Million as the beginning contribution to the permanent endowment of the Center.

This plan presumes that fundraising for the Center would begin no later than the summer of 2002, and that, at that time, fund raising personnel would be hired and President Clinton would be available to assist. Board Members and others would be asked to contribute and raise money for the Center's operational budget, or to pay for special programs, and to complete the permanent endowment which Danny will have begun.

Lastly, Danny is attempting to purchase a large mansion in New York City, and its usage contributed to provide permanent headquarters and facilities for the Center. Those costs may reach \$35 Million.

XI. Two Year Budget Outline

Year 2000

An initial \$25,000 would be available through the budget of the Center for Middle East Peace & Economic Cooperation for early organizational expenses if needed this year.

Working Budget for the First Year: 2001

<u>Budget Item</u>	<u>Amount</u>
Salaries and Benefits	\$3,000,000.00
Consulting Fees	100,000.00
Public Relations/Advertising	150,000.00
Legal and Accounting Fees	100,000.00
Conferences (2)	200,000.00
Board Meeting (1)	75,000.00
Lunches	75,000.00
Seminars	50,000.00
Entertaining Visiting Leaders	25,000.00
Special Events	100,000.00
Center for Middle East Peace & Economic Cooperation DC Office	1,000,000.00
Headquarters Office Costs:	
Lease Costs (Center's share)	150,000.00
Office Supplies	30,000.00
Subscriptions/Dues	10,000.00
Postage/Shipping	50,000.00
Office Equipment	75,000.00
Repairs/Maintenance	5,000.00
Telephone/Fax	75,000.00
Cable/Internet Service	5,000.00
Letterhead/Other Printing	50,000.00
Travel and Entertainment	500,000.00
Gifts	25,000.00
Photography	50,000.00
Printing	50,000.00
Miscellaneous unforeseen costs	<u>50,000.00</u>
Total:	6,000,000.00

Working Budget for the Second Year: 2002

<u>Budget Item</u>	<u>Amount</u>
Salaries and Benefits	\$4,000,000.00
Consulting Fees	200,000.00
Public Relations/Advertising	200,000.00
Legal and Accounting Fees	100,000.00
Conferences (4)	500,000.00
Board Meeting (2)	200,000.00
Lunches	100,000.00
Seminars	50,000.00
Entertaining Visiting Leaders	35,000.00
Special Events	250,000.00
Center for Middle East Peace & Economic Cooperation DC Office	1,000,000.00
Headquarters Office Costs:	
Lease Costs (Center's share)	165,000.00
Office Supplies	45,000.00
Subscriptions/Dues	15,000.00
Postage/Shipping	100,000.00
Office Equipment	50,000.00
Repairs/Maintenance	15,000.00
Telephone/Fax	150,000.00
Cable/Internet Service	5,000.00
Letterhead/Other Printing	50,000.00
Security	150,000.00
Travel and Entertainment	1,000,000.00
Gifts	25,000.00
Photography	50,000.00
Printing	50,000.00
Miscellaneous Unforeseen	195,000.00
Fund Raising	<u>300,000.00</u>
Total:	9,000,000.00

XII. Objectives for year 2000

Objectives for the year 2000 could include:

1. Complete Organizational Plan for the Center which is acceptable to both President Clinton and Danny Abraham, including selection of a formal name for the Center.
2. Select initial staff members and Clinton Fellows
3. Establish legal and financial framework
4. Approve preliminary work budget for 2001
5. Select subject and date for first conference
6. Make office decisions for space at 399 Park Ave
7. Develop detailed outline of plans for 2001, including job descriptions for key staff members and schedule of activities
8. Hire PR Firm, to prepare for public announcement in early 2001, develop website, logo and initial materials, including brochure, stationary, etc.
9. Hire major accounting firm to set up financial procedures and monitor them.
10. Make public roll out of Center and launch website.

XIII. Objectives for year 2001

Objectives for the year 2001 could include:

1. Determine subjects for 3 additional conferences, and set up staff teams of experts to prepare conferences and programs on-the-ground with clearly defined objectives to work on solving the problems chosen for conference subjects
2. Hold two initial conferences (May and October)
3. Develop Center Board and hold first board meeting
4. Complete management and expert teams
5. Begin lunches and seminars on relevant issues
6. Entertain visiting world leaders
7. Travel by President Clinton on selected trips abroad to focus interest on areas of our conference subjects
8. Develop related new projects as opportunities present themselves, and tied, where possible, to a specific funding source

9. Determine whether private fund raising efforts should be undertaken to associate a major contributor with a specific project and to build the Center's endowment
10. At year's end, make careful evaluation of our programs and activities and make plan for 2002

XIV. Objectives for year 2002

Objectives for the year 2002 could include:

1. Continue programs of Center which appear successful, including holding 4 conferences, holding lunches and seminars on relevant issues, entertain visiting world leaders, printing timely papers, newsletters, etc, based on year end 2001 evaluations of effectiveness
2. Drop ineffective programs and projects, and add new projects or initiatives as need appears
3. Travel by President Clinton on selected trips abroad to focus interest on areas of our conference subjects
4. Evaluate critically the work of problem-solving teams
5. Prepare fund raising team and begin efforts to fund specific programs, operating budget and permanent endowment
6. At year's end, make careful evaluation of our programs, and activities, and make plans for 2003

XV. Objectives for year 2003

Objectives for the year 2003 could include:

1. Continue programs of Center which appear successful, including holding 4 conferences, holding lunches and seminars on relevant issues, entertain visiting world leaders, printing timely papers, newsletters, etc, based on year end 2002 evaluations of effectiveness
2. Kill ineffective programs and projects, and add new projects or initiatives as need appears
3. Travel by President Clinton on selected trips abroad to focus interest on areas of our conference subjects
4. Evaluate critically the work of problem-solving teams

5. Intensify fund raising activities, with focus on funding specific projects, operational budget and the permanent endowment.
6. At mid-year, begin evaluation process of effectiveness of the Clinton/Abraham partnership, the overall health of the relationship, the Center's organizational structure and personnel, and decide whether to go forward with the Center as then organized

XV. List of 20 Possible Subjects for Conferences

1. The Middle East and the Search for peace
2. Cyprus
3. Kashmir
4. Africa
5. The Nuclear Threat: Pakistan and India
6. World Poverty and its camp followers: health, hunger and
7. Northern Ireland
8. Religious, racial and ethnic hatred world-wide
9. Terrorism and anti-Americanism
10. Environmental Crises: population, global warming and pollution
11. The energy crisis: alternative strategies for world security
12. Solving the world's dwindling water resource problem
13. The disparity between developed and developing nations
14. Race relations worldwide
15. Gun violence worldwide
16. Sustainable Development
17. Reexamining America's relationship with renegade countries
18. The psychology and pathology of war
19. The digital divide: how to bridge the gap
20. New markets worldwide; the globalization of national borders

XVI. Organizational Models Studied

Several dozen not-for-profit organizations were looked at for models and ideas, and four were of particular relevance as models for this new Center: The Carter Center, The Peres Center for Peace, Mikhael Gorbachev's

Green Cross, International and the International Crisis Group (chaired for several years by George Mitchell).

The Carter Center. Established in 1994 as a joint effort between the Carter Library and Emory University, it is funded by private donations and multilateral development assistance programs and has annual operating budget of approximately \$27 Million. It has two categories of strategic programs: peace and health.

Their scope of activities is very wide. They engage primarily in technical-level work (e.g. experts who monitor elections, others who work for intergovernmental/non governmental cooperation on specific targeted issues) and negotiations. The negotiations work is headed personally by former President Carter and involves the International Negotiation Network, which is an informal group of former heads of state and other experts.

In fact, there are two organizations: One is the Center itself, which works with Carter's blessing and on his behalf, working with governmental and nongovernmental organizations to leverage their humanitarian agenda. The other is built around the personal work of the Carters themselves. They have an association with Emory University, which links them to the academic world and keeps them from being solely an "activist" organization.

For obvious reasons, the activities of the Carter Center should be studied more carefully as the new Center moves forward to determine its programs and plans and define its role in the world.

The Peres Center for Peace. Danny Abraham first suggested to Shimon Peres, nearly ten years ago, when Peres was out of office, that he set up a Center to deal with the actual on-the-ground struggle to make peace. The Center came to deal primarily with the economic needs associated with Israel's peace negotiations with the Palestinians and Jordanians. The Peres Center for Peace resulted from Danny's initial suggestion and his organizational contribution of \$2 Million.

The Peres Center has been particularly adept at developing projects and associating them (for financial support) with wealthy friends and supporters of Peres around the world, primarily but not exclusively Jewish businessmen. Many European governments and businesses who admire Peres' work contribute.

Peres has a board of some one hundred distinguished friends and supporters from around the world, and one annual meeting of that board. Both Danny and Wayne Owens are on the Peres Board.

Green Cross, International. This group was organized in 1993 by Mikhael Gorbachev, and states as its mission "to help create the conditions for a sustainable future by cultivating a more harmonious relationship between humans and the environment." They focus on environmental conflict prevention and mediation, and work with governments, the private sector, religious groups, international organizations, NGOs and individuals to "mesh the economy, ecology and society". They have chapters in 21 countries. American members of their board of some 30 members are Ted Turner, Robert Redford and Yoko Ono.

The Center for Middle East Peace & Economic Cooperation has worked closely with GCI on water issues in the Middle East, where their focus has been on reconciling international conflicts over water supplies. GCI's President, Mikhael Gorbachev seems to travel incessantly raising money and helping national chapters raise funds.

The International Crisis Group (ICG). This group, headquartered in Brussels, was organized in the early 1990s as an organization working to "strengthen the capacity of the international community to anticipate, understand and act to prevent and contain conflict." Their focus has been Asia, Africa and the Balkans. They have worked on conflicts in those areas, including on civil wars in Africa, with efforts to identify conflicts in early development stages and to report facts accurately to the world. They take some pride in working on conflicts from which the world seems content to avert its eyes. George Mitchell was its first chairman, and was replaced just earlier this year with the former President of Finland.

The ICG works primarily through field offices or paid local consultants to obtain the real facts and define the real conflicts, and to widely distribute those reports on regional conflicts before they become full-scale wars.

XVII. What Makes a Successful Ex-President?

In the organization meeting held with President Clinton on October 25, he made the comment: "There have only been two great ex-presidents: John Quincy Adams and Jimmie Carter."

It is insightful to consider why President Clinton believes these two men were America's "two great ex-presidents".

John Quincy Adams, when he finished his one term as president in 1829, perhaps not enjoying a lack of organized activity, immediately became a candidate for the House of Representatives to which he was elected in 1830 and where he served until his death in 1848. . He distinguished himself as an ex-president by championing anti-slavery and other unpopular causes and won a victory in abolishing the standing "gag rules" of the House that required that any discussion of slavery be immediately tabled. He considered public service to be the highest possible calling and never felt degraded in serving in the House after four years in the White House. He was respected for his integrity, his perseverance and his selfless pursuit of what he saw as the public good.

Few men in American history have been treated with so much hostility or attacked with so much rancor by their political opponents and yet he never seemed to diminish his own efforts nor compromise his principles by that never-ending barrage of criticism and ridicule.

Jimmie Carter, when he finished his one term as president, began writing books, spent spare time building homes for Habitat for Humanity and established a Center at Emory University which specializes in international conflict resolution, as well as world health matters. Many people consider that the work Carter has done since his presidency has been more substantial than what he did in office. Others have said that he is a much better ex-president than he was a president. His work in international matters of democratization and conflict resolution has been truly impressive.

Carter is considered a man of genuine integrity, committed to human rights, justice and peace. His interest in promoting human rights and principles of democracy in many third-world countries has been continuous and non-stop and almost all consider him a genuinely honest "honest broker".

Both Adams and Carter spent their post presidential periods in continued public service, unimpeachably working for selfless, idealistic purposes. Neither has worked for personal enrichment nor aggrandizement.

XVIII. Evaluating the Center's Success at the end of 2003

Both President Clinton and Danny Abraham consider this to be a two to three year trial to determine whether, as a jointly controlled effort, the two individuals feel they can work satisfactorily together and whether real progress will have been made in the problem areas chosen for the Center's activity. Professional outside evaluation experts or teams should be consulted early in 2003 and their assistance obtained to help in evaluating the successes and weaknesses of the Center, which will assist President Clinton and Danny Abraham to make a joint decision about their future work together.

It is recommended that the new Center's permanent staff prepare, early in 2001, a more specific set of objectives for the Center by which the success of the Center's efforts can be evaluated in late 2003.

Objectives for completion by year's end 2000

1. Lease for office space for the Center completed (probably in association with the President's offices) with design, remodeling and decorating plans under way
2. A name for the new Center chosen
3. An organizational plan drafted which is acceptable to both President Clinton and S. Daniel Abraham, including mission statement, job descriptions for key staff members and operation plans for 2001
4. The new Center incorporated, tax exemption applied for, and initial corporate by-laws drafted
5. PR firm chosen and plan developed to publicly roll out the Center. First brochure, logo, website and other materials designed
6. Accounting firm chosen, financial structure in place
7. Budget for 2001 approved by Board of Directors
8. Initial staff positions filled:
 - I. Co-President for Programs
 - II. Co-President for Operations: Wayne Owens
 - III. Board Secretary/General Counsel: Bruce Lindsey
 - IV. Senior Distinguished Clinton Fellows: (Berger, others)
 - V. Senior Policy Advisor: Sara Ehrman
 - VI. Middle East Expert (Malley, Verstandig or other) to direct Center for Middle East Peace & Economic Cooperation
 - VII. Conference manager to organize technical aspects of conferences and luncheons
 - VIII. Financial Officer
 - IX. Fundraising Officer
 - X. Necessary support staff
9. Schedule for organization and first meeting of Board of Governors

**10. Date and subject for first conference or other public event in
2001: May? September?**

11. Others

MEMORANDUM

PRIVILEGED AND CONFIDENTIAL

TO: Bruce Lindsey
Nicole Seligman

FROM: James T. Fuller *JF*

DATE: November 22, 2000

RE: WJC - World Peace Policy Center

DETERMINED TO BE AN ADMINISTRATIVE

MARKING INITIALS: *MJ* DATE: *8/21/19*

219-0680-5

I spoke last Friday with Eliot Lauer at Curtis, Mallet-Prevost in New York (212-696-6000). Eliot is a litigation partner, but does work for Danny Abraham, who is his relative.

Eliot did not know details of the discussions to date, but he understands the proposal is to create a new, separate organization in New York, perhaps with some affiliation with the Center for Middle East Peace, an Abraham-funded organization with offices at 399 Park Avenue. They have had some discussions with the landlord about additional temporary office space at that site, pending establishment of more permanent quarters for the new entity.

Potential Structural Options.

I see the principal structure options for this organization as follows:

1. Conduct the activity through the WJC Presidential Foundation. The donor would make grants to the foundation, which funds could be separately held and administered pursuant to the terms of an agreement, to be used solely for the formation and operation of this new organization in New York. The New York

organization would operate as a branch of the foundation but, obviously, would be under the legal control of the foundation and its board. This is the simplest approach, but may not be consistent with Mr. Abraham's objectives.

2. Supporting Organization to the WJC Foundation. Under this approach, a separate legal entity would be established, with its own directors, officers, and legal status, but with a "supporting organization" relationship to the library foundation under applicable IRS regulations. An advantage of this approach is that the center would be a separate legal entity, but avoids private foundation status by its legal relationship to the library, a public charity. The requirements for this "supporting" relationship are spelled out in complex IRS regulations, and can vary from having the majority of its board members selected by the foundation board, to a much looser affiliation based on facts and circumstances.

3. New, Separate Entity. Under this approach, a new charitable organization would be set-up, and would obtain its separate tax exemption, but could have a relationship with the library through a joint venture or contractual relationship. A disadvantage of this approach is that this organization might be classified as a private foundation if it has only limited sources of financial support, and thereby be subject to the complex private foundation rules.

4. Conduct the Activity through an Existing Charitable Organization other than the Library. For example, an existing charitable organization would

create this center under a contractual agreement spelling out its operations. Mr. Abraham would fund the center through this organization.

Compensation Considerations

Under any of the approaches, the payment of substantial compensation will likely be subject to public disclosure, because the form 990, the annual tax reporting form, is public, and requires disclosure of compensation of officers, directors, and key employees. For charities exempt under section 501(c)(3), there is additional reporting of compensation of the five highest paid employees other than officers, directors, or trustees, and the five highest paid independent contractors for professional services. Recent legislation dealing with "excess benefit" transactions between nonprofits and their executives, along with unfavorable publicity on several highly paid nonprofit executives, have focused more attention on the issue of compensation in the nonprofit world, an issue we might discuss further.

PACKET CONTENTS:

PETITION FOR PARDON AFTER COMPLETION OF SENTENCE _____

HISTORY OF THE OFFENSE _____

CURRENT LETTER FROM RAY SMITH, JR. _____

CURRENT LETTER FROM GARLAND CO. PROS. ATTORNEY _____

PROGRESS REPORT FROM BUREAU OF PRISONS _____

CHARACTER LETTERS (OLDER) _____

LETTERS FROM CONGRESSMEN (OLDER) _____

copied
Cabe
Podesta

12-18-00

To Meredith Calver

Mr. Dick Kelley

Anne McCoy

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. form	re: Petition for Pardon After Completion of Sentence (7 pages)	12/11/2000	b(6)

COLLECTION:

Clinton Presidential Records
Staff Secretary
Lisel Loy (Chron Files)
OA/Box Number: 22086

FOLDER TITLE:

Monday, December 18, 2000 [1]

2019-0680-S
rs3248

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

HOT SPRINGS HIGH SCHOOL

701 EMORY STREET
HOT SPRINGS, ARKANSAS 71913
501-624-5286

To Whom It May Concern:

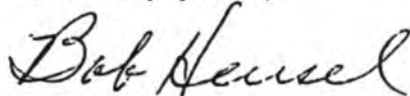
I am writing this letter of reference for Mr. Jeff Harris. Jeff is a former student and graduate of our high school. I did not have Jeff in any of my classes, but he was a student in our Auto-Mechanics class next door to my classroom, therefore I saw him almost every day. He was a very likeable student with a good attitude towards school, good attendance and never in trouble. He would always do his assigned task and work with dignity and never complain.

Jeff, like most teenagers wanted to be popular and have friends. Unfortunately he got mixed up with some "undesirable so-called friends" and gave into their ways, wants and needs. Today Jeff knows this was a big mistake on his part and wished he would have been more selective in choosing his friends. I think he has learn from that experience.

I know Jeff is a good young man that deserves another chance in our society and can be a productive responsible citizen. He comes from a good family. I have known and taught school with both of his parents for many years plus we belong to the same church and his dad and I are ushers. Jeff is also a member of the church and attended church regularly with his parents when he was younger.

I would like to thank you for letting me share this letter of reference with you and I know Jeff and his family will appreciate any consideration he receives.

Sincerely yours,



Robert Heusel, Chairman
Vocational Department
701 Emory Street
Hot Springs, Ark. 71913

CHARACTER AFFIDAVIT
on behalf of

Jeffrey Baswell Harris
(print or type name of petitioner)

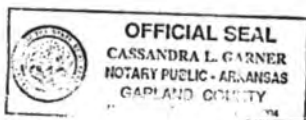
In support of the application of the above named petitioner to the President of the United States for pardon, I, _____
(print or type name of affiant)

residing at _____
Number Street City State Zip Code

whose occupation is _____

certify that I have personally known the petitioner for _____ years. Except as otherwise indicated below, petitioner has behaved since the conviction in a moral and law-abiding manner. My knowledge of petitioner's reputation, conduct and activities, including whether the petitioner has been arrested or had any other trouble with public authorities and has been steadily employed, is as follows:

I do solemnly swear that the foregoing information is true and correct to the best of my knowledge and belief.



(signature of affiant)

Subscribed and sworn to before me this 7 day of December, 192020.

Cassandra L. Garner
Notary Public

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. letter	[Personally Identifiable Information] [partial] (2 pages)	12/00/2000	b(6)

COLLECTION:

Clinton Presidential Records
Staff Secretary
Lisel Loy (Chron Files)
OA/Box Number: 22086

FOLDER TITLE:

Monday, December 18, 2000 [1]

2019-0680-S
rs3248

RESTRICTION CODES

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b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

STATE OF ARKANSAS

OFFICE OF
PROSECUTING ATTORNEY
18TH JUDICIAL DISTRICT EAST

PAUL R. BOSSON
PROSECUTING ATTORNEY

501 OUACHITA AVENUE
HOT SPRINGS, ARKANSAS 71901
(501) 622-3720
FAX (501) 622-3797

December 7, 2000

Mr. Don Harris
1004 Airport Road
Hot Springs, Arkansas 71913

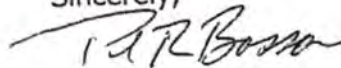
Re: Jeffery B. Harris
W/M DOB: (b)(6)
SSN [REDACTED]

Dear Don,

It is my understanding that an application is being submitted to President Clinton asking for executive clemency and a pardon for your son, Jeffery. Please accept this letter as support for your efforts.

As you know, I was the elected Prosecutor when the offense occurred and I recommended federal prosecution. I felt that the federal system would be better for your son than the state system. Since his release, I know of no instance where he has come into contact with law enforcement. He has served his time and I consider him to be rehabilitated. All of us have made mistakes in our youth, some more serious than others. It is my pleasure to recommend the President grant your son a complete pardon.

Sincerely,



Paul R. Bosson
Prosecuting Attorney

PRB/bgw

CHARACTER AFFIDAVIT
on behalf of

Jeffrey Baswell Harris
(print or type name of petitioner)

In support of the application of the above named petitioner to the President of the United States for pardon, I, _____

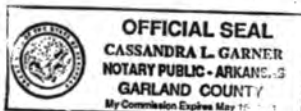
(print or type name of affiant)

residing at _____
Number Street City State Zip Code

whose occupation is _____

certify that I have personally known the petitioner for _____ years. Except as otherwise indicated below, petitioner has behaved since the conviction in a moral and law-abiding manner. My knowledge of petitioner's reputation, conduct and activities, including whether the petitioner has been arrested or had any other trouble with public authorities and has been steadily employed, is as follows:

I do solemnly swear that the foregoing information is true and correct to the best of my knowledge and belief.



(signature of affiant)

Subscribed and sworn to before me this 11 day of December, 2000.

Cassandra L. Garner

WOOD, SMITH, SCHNIPPER & CLAY
ATTORNEYS AT LAW

SCOTT WOOD (1880-1952)
JAMES W. CHESNUTT (1916-1988)

DON M. SCHNIPPER, P.A.
PHILIP M. CLAY, P.A.

JOHN T. VINES

RAY S. SMITH, JR.
OF COUNSEL

December 11, 2000

SMITH BUILDING
123 MARKET STREET
HOT SPRINGS, ARKANSAS
71901
TELEPHONE: 501/624-1252
TELEFAX: 501-624-6553

Honorable William J. Clinton
President of the United States
1600 Pennsylvania Avenue NW
Washington, D.C. 20500

Re: Jeffrey B. Harris
W/M - DOB (b)(6)
SSN [REDACTED]

Dear Mr. President:

My first letter to you should have been telling you how much I appreciate being able to call you "Mr. President," as you have done a wonderful job for our country and the world.

I'm happy to be able to say I can recall when you were a young man working for Senator Fulbright and before you went to Oxford. I hope you can recall we also had lunch together several times on your visits back from your college experiences. You know, of course, that I helped you in every election you had and we won all of them except against Hammerschmidt.

Your mother and I were friends and my whole life and family have been built around your success. Suzanne is working for you in one of the government agencies and Trisha cherishes each picture she has with you and refers to you as "My friend, Bill." You, hopefully, will recall other memories, but I want you to know I made a good bet with you and I'm proud of my earlier decisions.

The above should have been written many years ago.

Page -2-

Today, I'm writing for friends, Don and Sarah Harris, school teachers, retired. Don and I are partners in real estate and they had an unfortunate experience seven or eight years ago when their only son, Jeff, was arrested and plead guilty to a violation of laws on drugs. He was much younger then and spent 4½ years in federal prison and two additional years on probation. All his time has been served. His parole officer is Mr. Scott Thibodeaux, 100 Reserve Street, Hot Springs, Arkansas 71901 at telephone number 501-321-9526, will make a good report on him.

Jeffrey has been out of prison for five years, has two sons, works every day and attends church regularly. I know Jeff personally and consider him to be completely rehabilitated. It would be greatly appreciated if you would consider giving Jeff a complete pardon.

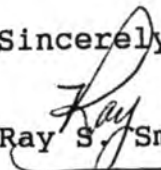
We spend a lot of money and time in our country and state rehabilitating people and, when they are rehabilitated, I think they should be given relief. I recall one of the greater things Governor Rockefeller did was commute the number of sentences of death row prisoners and made modifications on behalf of prisoners who had improved. I believe you feel the same way.

It would not only please the Harrises, but I would consider it a personal favor if you could pardon Jeff and let him continue his life free of the stigma of being a felon.

Page -3-

Pat and I, Randy, Scott, Trisha, Steven and Suzanne
all send you our love and best regards.

Sincerely,


Ray S. Smith, Jr.

RSS:wms

*Were you running this year we would
win again. - your the best -*


CHARACTER AFFIDAVIT
on behalf of

Jeffrey Baswell Harris
(print or type name of petitioner)

In support of the application of the above named petitioner to the President of the United States for pardon, I, _____,
(print or type name of affiant)

residing at _____,
Number Street City State Zip Code

whose occupation is _____

certify that I have personally known the petitioner for _____ years. Except as otherwise indicated below, petitioner has behaved since the conviction in a moral and law-abiding manner. My knowledge of petitioner's reputation, conduct and activities, including whether the petitioner has been arrested or had any other trouble with public authorities and has been steadily employed, is as follows:

I do solemnly swear that the foregoing information is true and correct to the best of my knowledge and belief.



(signature of affiant)

Subscribed and sworn to before me this 11 day of December, 2000.

Cassandra L. Gamm
Notary Public

THE FRANKLIN D. ROOSEVELT CENTER
12-18-00

SShut

Israel Policy Forum

with special honored guest

President William Jefferson Clinton

will pay tribute to

**Louis Perlmutter
Alan D. Solomont
Susan K. Stern**

Sunday, January 7, 2001
13 Tevet, 5761

To Street

Waldorf Astoria Hotel
301 Park Avenue
at 50th Street
New York City

Cocktail Reception 6:30 pm
Dinner 7:30 pm

Black Tie
RSVP Card Enclosed

HONORARY CHAIRS

Representative Benjamin Gilman
Representative Henry Waxman

SEEKERS OF PEACE

Giti and Jack Bendheim
The Naomi and Nehemiah Cohen Foundation
Gail Furman
Sandy and Zev Furst
Katja Goldman and Michael W. Sonnenfeldt
Mary and Norman Pattiz
Elizabeth Scheuer and Peter Joseph

LEADERSHIP CIRCLE

Kim and Gary Heiman
The Levy Family
Judith and Stephen Peck
Marcia Riklis
Alan B. Slifka
Sylvia and David Steiner
Lorna and David Strasser
The Straus Family
Barbara and Melvyn I. Weiss
Irene and Alan Wurtzel

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Amy Caplan and Geoffrey Lewis
The Honorable Susan Dlott and Stanley M. Chesley
Cynthia Friedman
Ilene and Stanley P. Gold
Barbara and E. Robert Goodkind
Sally Gottesman
David C. Hochberg
Patricia and Allan Kahane
Ellen Kaplan and Murray Koppelman
Helaine and Marvin Lender
Fran Lichtenstein and D. Jeffrey Hirschberg
Tami and Fred Mack
Harriet Mouchly-Weiss
Linda and Howard Sterling

DINNER CO-CHAIRS

The Adler Family
Barbara and Philip Altheim - Forest Electric Corp.
Mark and Wendy Biderman
Carol and Roger Einiger
Julia Fishelson
Susan Freedman and Rabbi Richard Jacobs
Skeets and Monte Friedkin
Alice and Nathan Cantcher
Dorian Goldman and Marvin Israelow
Israel Ingberman
Jill and Ken Iscol
Carrol and David Kahn
Allen R. Kronstadt
Loretta and Robert K. Lifton
Ronnie and Ted Mann
Debra F. Pell
Cynthia and Seymour Reich
Anita and Melvin Salberg
Jodi J. Schwartz
Jean and Jacob Stein
Fern and Lenard Tessler
Peggy and Alan Tishman
Maria and William A.K. Titelman
Sandra and Bert W. Wasserman
Diane and Howard Wohl

(in formation)



BHAGAT

FOR DON CAMP
TO CARRY BACK

C-473 Defence Colony, New Delhi - 110 024, India.
Phone: [91-11] 464 9940, 464 9970; Fax: [91-11] 464 9950
e-mail: bhagat@bol.net.in

Dated: 30th November, 2000

H E Mr Richard Celeste
Ambassador
United States of America

Dear Dick,

Ders:
*Could you pass this to
Betty Currie for me?*

My daughter, Geeti, I believe met you on the 24th at the Maurya Dinner. Diya Joya, *Diya*
her 4 year old, daughter has been asking to talk to President Clinton on telephone
since his visit to India. This being rather difficult to arrange, she has been persuaded
to communicate with him by a letter!

You were nice enough to tell Geeti that you can arrange for Diya Joya's letter to be
sent to President Clinton. Hence, appended herewith is the same.

I used to be India Advisor to US companies like General Electric, Babcock & Wilcox
and others for over ten years. It seems that my family's interest in America will be
carried forward for many years.

Every word in the letter is as spoken by her including liking his "work"! We think she
finds him charismatic and therefore whatever he does must be good. When she
grows up she would like to emulate him and get votes. Votes for what - we don't
know!

Best compliments to Jacqueline from Geeti, myself and Diya Joya.

With warm regards,

Yours sincerely,

Man Mohan
MAN MOHAN BHAGAT

P.S. A copy of her original letter is attached for your file.

*Send to Student
Correspondence
for reply?*

yes
no

EUROPEAN HEAD QUARTERS
17 Kenton Court, 356 Kensington High Street, London W 14 8NN.
Phone: (44) (020) 7602 9638; Fax: (44) (020) 7602 0406

e: Nsc

Miss Diya Joya Datwani

No.1 Tees January Lane
New Delhi-110 011
INDIA
Tel: {91-11} 301 1451

November 27, 2000

DEAR PRESIDENT.

I like you and your family very much and your work.

When you come to Delhi please visit me. I want to meet you when I come to the USA.

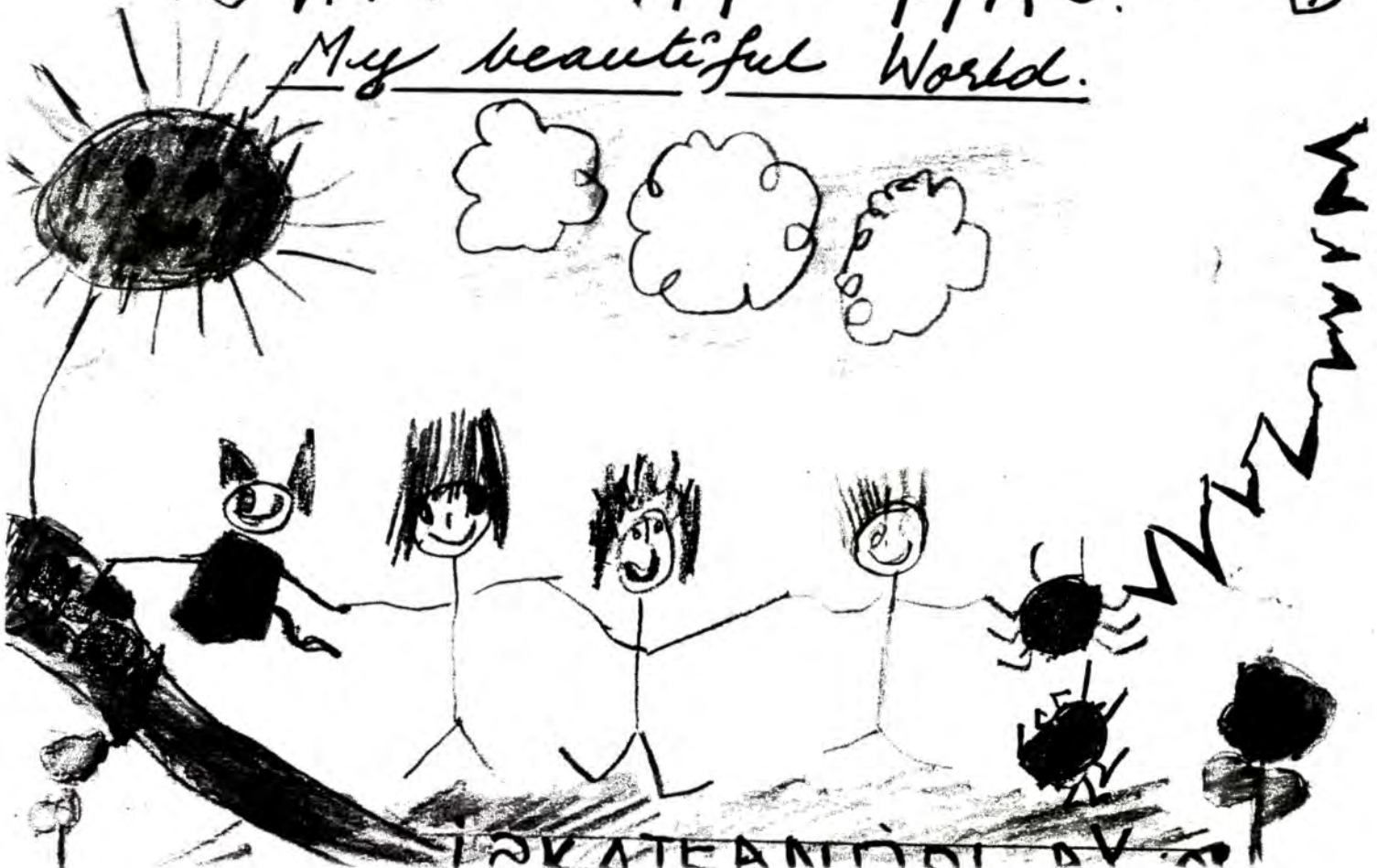
Maybe people will vote for me when I am big.

Please be happy wherever you go.

I wish you a Merry Christmas and a Happy New Year.

DIYA JOYA 4 YRS. OLD

My beautiful World.



THE WHITE HOUSE
WASHINGTON

28 12/8/00

12-18.00

These were sent

through Kay Casstevens
here in Legislative
Affairs & wanted to
see that they got
to the President &
First Lady. Bea Smith
is wife of former
Member of Congress.

Thanks.

Laurel Gillespie
6-1724

12-18.00
To Leg Affairs
for Reply

12-18-00

December 2, 2000

Dear Mr. President:

I've wanted to send you a note for many months. You must be congratulated on the excellent job you have done to better these United States. You kept your cool and worked to help correct our relations with foreign countries.

You guided our economy to the best it has been in many, many years. You have tried and succeeded to find a common ground for unhappy countries.

You have accomplished much more than I have written.

My purpose is to thank you for all your efforts to make this a great country and, I believe, you have succeeded!

Sincerely,
Bea Smith, Mrs. Neal, Smith

Ben Smith
Alya Boy 90
308 Walnut
Des Moines, Iowa
50309

The President of the United States
1600 Pennsylvania Ave.
Washington, D.C.
20500

THE FOLLOWING IS A COPY
12-18-00

INS problem

P/s. try to keep
Advice

Be

12-18-00
To Cohen for
Reply

Dec. 11th, 2000

Dear Mr. President,

Seasons Greetings !!

My is John Relton, and I am approaching you as my last resort for my Green Card. My Mom wrote you last year about this issue and you helped us through Mr. William Yates.

Now my Mom and my Dad and my sister have received the Green Card. But tragically I was declined, the reason being, I am now 22 years old. The L.N.S. Informed this only now. I feel very sad . I grew up in this country from my childhood. I completed my Elementary Middle, High School and College. I graduated from Southern Methodist University with a degree in Accounting and Finance this summer. And I was anxiously waiting for my Green card to start working for a large company which already offered me a job. But I will not be able to work unless I have the Green Card.

This is the only country I know of from my childhood, even though I was born in Canada. I have no desire to go to Canada or anywhere else. I love U.S. and want to contribute much to the booming economy we experiencing now. So many companies are looking for Accountants. Just like my Mom came over from Canada to help the shortage of nurses in U.S. Many years ago.

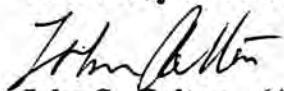
My application for Green card was submitted to I.N.S. In 1995 along with my Parents and was approved in the a same year. Due to delay in processing it took 5 years, that too after we wrote you.

Mr. President I am in a desperate and a very urgent need of the Green card now. And I need your help before you leave the Office because after you leave there is nothing much we can do. I need your kind favor now. I would deeply appreciate this help from you and I will never forget you for the rest of my life.

May God richly bless you and your wonderful family. I wish you all a very Happy Christmas and Wonderful New Year. I will be anxiously waiting to hear from you, through L.N.S. And I will consider this help from you as an unforgettable Christmas Gift I will ever receive.

Thank you so very much.

Yours very sincerely,



John S. Relton. (A No. 26903203)

"We ♥ pure milk!"



Ameda.

1-877-99-AMEDA

12-18-00

Dec. 11th, 2000

President Bill Clinton
The White House
Washington, D.C.

"We ♥ pure milk!"

*From
Ameda*

Dear Mr. President,

Seasons Greetings !!

Ameda.

1-877-99-AMEDA

We are all very sad that you are leaving the Office. We truly enjoyed 8 years of wonderful And prosperous time during your presidency. The country has never been better. Unemployment is so low, the economy is booming, peace in the country and many blessings. Truly you are a great President and as we prayed for you when you were in the office, we will continue to pray for you because we know you love this country and will continue to contribute in other ways to the welfare of this country. May I suggest that you write a book, a memoir of your life in the White House.

Mr. President before you leave office I request you to do a small favor regarding our immigration situation. You may remember last year we sent you a letter thro' Ms. Liza Ashley from Arkansas explaining the problems we are facing. You referred our letter to Mr. William Yates and he wrote, I believe to L.N.S. And as the result myself, my husband and my daughter were called for the final interview and our passports were stamped in lieu of the Green cards.

But tragically the L.N.S. declined the Green card to my son John Reiton, whose A No. is 26903203, saying he is aged, that is he has passed 21 years of age. This is totally unfair, because we applied as a whole family in 1995 and at that time he was only 17.

But because of the unnecessary delay in processing our applications, even though they were all approved on July 29, 1995 according to Mr. Yates's letter, and the new rule by the congress for medical professional wrongly applied on me in 1998, and I was asked to take the tests etc. It caused 5 years of delay. It was not our fault at all. And now to deny my son, is so sad.

My son grew up in this country from childhood, went to school, college and graduated this year as an accountant and looking for a great career. Its very dampening to his ego to go through these sorrowful experience. He lived in this country for 15 years and now being denied Permanent Residency Status is cruel and heartbreaking. He is a very intelligent kid and passed his High school in Honors and went to private college and got excellent grades and offered a great job in a big Accounting Company. He is ready to start a great life.

I kindly request you to do something to my son. Only you can, at this time intervene and do something before you leave office and that will be great Christmas Gift from you, especially to my son, and to all of us. My son will greatly appreciate you and he will never forget you for the rest of his life. My whole family will greatly appreciate your kind help.

May God bless you and your dear wife - Congratulations to Mrs. Clinton as a senator ! - and your lovely daughter. May God add many more years of fruitful service to this great country which we love, through you.

Yours very sincerely,

Mrs. E. K. Relton

Mrs. Grace Relton (A.No. 26903201)
2617 Emberwood Dr.
Garland, Tx. 75043
Ph. 972 226 7772 (Home)
Ph. 214 947 1199 (Work)

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
003, memo	Neal Lane to POTUS (2 pages)	12/07/2000	P1/b(1)

COLLECTION:

Clinton Presidential Records
Staff Secretary
Lisel Loy (Chron Files)
OA/Box Number: 22086

FOLDER TITLE:

Monday, December 18, 2000 [1]

2019-0680-S
rs3248

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

A Comparison of US and Japanese Fuel Cell Development																
Fuel Cell Type	United States	Japan														
Proton Exchange Membrane (PEMFC)	- A 50kW PEMFC fuel cell is being developed by the DOE transportation program for use in cars and trucks. - The Fuel Cells for Buildings program is doing R&D on a stationary fuel cell in the 50 to 100kW range using natural gas. - The largest technical hurdle is fuel processing. Fuels include: methanol, ethanol, gasoline, and natural gas. Uses: Electric utility, Portable power, and Transportation.	- Tokyo Gas, the largest natural gas company in Japan, has claimed success in developing a fuel processor for a 1 kW fuel cell generator targeted at the Japanese residential market. They claim 90% thermal efficiency and significant size reduction, although the achievement has not been confirmed by an independent laboratory. They target market entry for 2004. - Marubeni Corp. of Japan made a commitment to acquire 250-kW DFC fuel cell power plant technology for on-site cogeneration market in Japan.														
Phosphoric Acid (PAFC)	- PAFCs are the most mature solution, and are presently at the demonstration stage. - The major DOE program is with International Fuel Cell on the 200kW fuel cell that uses steam reforming of natural gas with 85% thermal efficiency. - Currently installed world capacity is approximately 50-60MW, about 85% by PAFCs. Uses: Electric utility and Transportation.	Japan has the largest number of units installed. These systems now include: 11 MW distributed power plant installed at Tokyo Electric by IFC/Toshiba 5 MW "urban energy centre" at Kansai Electric by Fuji 1 MW cogeneration plant installed at Tokyo Gas by Toshiba - Three 500kW plants installed at Osaka Gas by Fuji - Over 100 plants of between 50 and 200kW supplied by IFC, Toshiba, Fuji & Mitsubishi. Japan's Projections: <table> <tr> <th rowspan="2">Sector</th><th colspan="2">Year</th></tr> <tr> <th>2000</th><th>2010</th></tr> <tr> <td>Commercial</td><td>900(PAFC)</td><td>2800(PAFC)</td></tr> <tr> <td>Industrial</td><td>300(PAFC)</td><td>2400(PAFC)</td></tr> <tr> <td>Utility</td><td>1050(PAFC) 2400 (MCFC & SOFC)</td><td>3100(PAFC)</td></tr> </table>	Sector	Year		2000	2010	Commercial	900(PAFC)	2800(PAFC)	Industrial	300(PAFC)	2400(PAFC)	Utility	1050(PAFC) 2400 (MCFC & SOFC)	3100(PAFC)
Sector	Year															
	2000	2010														
Commercial	900(PAFC)	2800(PAFC)														
Industrial	300(PAFC)	2400(PAFC)														
Utility	1050(PAFC) 2400 (MCFC & SOFC)	3100(PAFC)														
Molten Carbonate (MCFC)	The US is working on MCFC's using natural gas. Market introduction is not expected before 2005. Uses: Electric utility															
Solid Oxide (SOFC)	Market introduction for SOFC not before 2010. Uses: Electric utility															
Alkaline (AFC)	Uses: Military and space applications.															

THE PRESIDENT HAS SEEN

12-18-00

'00 DEC 16 PM 5:09

THE WHITE HOUSE

WASHINGTON

December 15, 2000

*copied
Sperling
Podestg*

MEMORANDUM FOR THE PRESIDENT

FROM: GENE SPERLING

SUBJECT: NEC WEEKLY REPORT

New Markets: Congress has agreed to all but one piece of the New Markets initiative that you highlighted during your three trips across America to underserved inner city and rural communities (America's Private Investment Companies, your proposal which leverages private dollars to invest in larger companies, was not included). The bipartisan support you and Speaker Hastert generated helped make this major achievement part of the final budget package. Impoverished communities will be revitalized through the New Markets Tax Credit that alone will spur \$15 billion in equity investment in low- and moderate-income rural and urban communities. In addition, New Market Venture Capital firms will generate over \$250 million in small business investment. There will be nine new Empowerment Zones bringing the total number to 40. Forty Renewal Communities will be created and the Low-Income Housing Tax Credit will be increased by more than 40% over two years. The District of Columbia's current tax incentives, set to expire in 2002, will be extended an additional year. But, the homebuyers' credit is extended until the end of 2003 and Hastert, at our request, sent Eleanor Holmes Norton a letter committing to work to extend DC tax benefits more next year. Finally, states will have an increased ability to use private activity bonds to spur economic growth. This initiative will have a lasting and expansive effect by encouraging private sector equity investment in underserved communities that have not yet shared in our economic prosperity. Congratulations, Sir--you pulled this one out of the fire. It's a great accomplishment.

U.S.-EU Summit and Trade Disputes: I spoke to EU Trade Commissioner Pascal Lamy on Friday and I think there is a reasonable chance that Monday's U.S.-EU summit can be used to agree on "outlines" or "frameworks" for resolving the bananas and beef disputes within the term of the Clinton Administration. The major difficulty on bananas is whether the EU can eventually drop its preferred solution ("first-come, first-served") in favor of a historical quota-based solution. The latter is strongly preferred by all countries in this hemisphere except Ecuador. However, Lamy does not have clearance from EU Member States to agree yet to historical quotas. France is particularly opposed, he said. Lamy proposed we declare at the summit a "breakthrough" on certain key details common to both a "first-come, first-served" and a historical quotas-based solution.

Regarding beef, Lamy recognized that a compromise on access for non-hormone treated beef must be given long-run effect, so that the United States can drop its WTO rights to access for hormone-treated beef. However, he said the renewed incidence of BSE (mad cow disease) in France and elsewhere is cutting consumption and hurting domestic industry, making it a politically awkward moment to announce a deal increasing imports. Our negotiators will work over the weekend to draft the "outlines" or "frameworks" providing a basis for resolving the two disputes by Inauguration Day or earlier. Charlene Barshefsky and I may ask you on Monday to help in the negotiation of these texts during your discussions with EU President Prodi and President Chirac of France.

Steel: George Becker of the USWA, who announced this week he will retire in February, met with John Podesta, me and others on Thursday. Frustrated with dissension among former industry supporters of his plea for import relief under Trade Act Section 201, he tabled a new proposal. Becker requested action under Trade Act Section 232, a provision allowing import limitations of purposes of assuring national security. Becker's argument is that a number of steelmakers producing the most basic flat-rolled products, slab and semi-finished steel, will otherwise soon be taken over and their most basic product operations closed. Secretary Mineta and I both indicated the national security criteria could be tough for the industry to meet. We asked him to consider a number of other steps, including limits on imports from Ukraine and Taiwan, expedited action on certain anti-dumping and counter-vailing duty petitions, and a more narrow option for Section 201 action that could be agreeable to industry and successful in meeting the ITC's serious injury standard. We have promised to reply to Becker by next week's end on whether the Section 232 option is viable.

Energy Prices: Energy prices were relatively steady over the past week. Oil prices rose 43 cents this week to close at \$28.87, rising late in the week based on ongoing concern about a delay in resuming normal exports of Iraqi oil. Iraq loaded one tanker at a southern Iraqi port on Wednesday, and two more were being loaded on Thursday. No tankers have yet been loaded at the Turkish port, which is also a point of export under the oil-for-food program. Heating oil prices fell 2.76 cents per gallon to close at 91.66 per gallon based on forecasts of warmer weather. Natural gas prices fell 19 cents per thousand cubic feet to close at \$8.40. Self-service regular unleaded gasoline over the past week fell 3.7 cents from \$1.486 to \$1.449 per gallon. Diesel fell 4.5 cents per gallon from \$1.622 to \$1.577 per gallon.

California Electricity: Wholesale electricity prices remain unusually high in California and the West Coast, in response to unusually high demand brought on by colder than normal weather, and tighter than average supply based on low rainfalls in the Northwest (which reduces the water available for hydropower) and higher levels of power plant maintenance (due to plants running near capacity for an extended period of time). Although the grid operators have been able to find enough electricity to keep the power on, the high prices have led to a financial crisis for the two largest investor owned utilities in California (Pacific Gas and Electric and Southern California Edison). While wholesale electricity prices in California are only loosely regulated, the state's electricity restructuring statute does not allow utilities to pass on higher wholesale prices to

consumers at this time. The IOUs, which have been forced to pay premium prices for electricity since the summer, have spent over \$10 billion on electricity that they cannot recover from their customers.

Low on cash and out of credit, the companies are threatening bankruptcy. At the same time, generators have expressed reluctance to sell power to the utilities for fear of not being paid for the power. On Thursday, Secretary Richardson issued an order declaring a power emergency under the Federal Power Act (for the first time since the Arab oil embargo) and requiring generator to sell power to the California grid operator if needed to keep the lights on. (In the event that the parties cannot agree on a rate, the Secretary of Energy has the authority to establish a rate, which authority has been delegated to the Federal Energy Regulatory Commission (FERC) by existing Department of Energy (DOE) regulations.)

On Friday afternoon, FERC issued an order that will allow utilities to purchase power through long-term contracts, which should stabilize the rates. Generators, however, are unlikely to enter into such contracts unless they are assured that the California Public Utility Commission will allow higher rates to be passed through (at least in part or amortized over time) to customers. Otherwise, the generators believe that the utilities will not have the resources to pay for the power. FERC has scheduled a settlement conference on Tuesday, at which all parties at expected to attend. FERC's goal is to facilitate an agreement for generators to sell power to utilities under long-term contracts, and for the California PUC to agree not to find the contracts imprudent. Further, DOE will privately request that FERC also include on the agenda issues related to the financial solvency of the IOUs. For example, the IOUs seek an agreement by the California PUC to allow the utilities to pass through to their customers higher wholesale electricity costs and for the utilities to recover from their customers some of the costs they have incurred for power over the past six months. This, they indicate, is necessary in order to restore some reasonable possibility of solvency for the utilities. It is not clear that FERC will place this item onto the agenda. The California electricity situation is very fluid at the moment, and will likely remain unsettled until some type of comprehensive agreement can be reached by all of the parties.

APEC Aviation Agreement: NEC staff is working with State and DOT to find a compromise to a dispute that threatens to unravel the multilateral Open Skies agreement that you and other leaders announced in Brunei. The dispute involves a rule that DOT proposed following Brunei that would require foreign airlines to report any significant change in ownership. The rule is intended to ensure that U.S. airlines don't invest in foreign airlines as a way to move jobs offshore, but U.S. and foreign airlines believe the rule is unnecessarily broad and inconsistent with the spirit of the agreement. The Airline Pilots Association, which pushed for the rule, has agreed to accept several changes, and we are hopeful that further negotiation between ALPA and the airlines will close the remaining gap.

Follow-Up on FAA Event: NEC staff is working to maintain the momentum created by your December 7 event on FAA reform. Press response to your proposal on airport congestion pricing was particularly positive. We are working with Treasury and CEA on a short paper that spells out the economic arguments for, and counters criticisms of, congestion pricing. NEC and Treasury staff also met with general aviation officials this week to talk about air traffic control reform and congestion pricing.

China-WTO: Another round of Working Party talks in Geneva over China's WTO accession was completed last Friday. Good progress was made on intellectual property protection, non-tariff trade barriers and technical barriers to trade. Building upon prior Geneva talks since the Senate passed PNTR, this leaves a handful of remaining issues to be worked out before we can certify to Congress that the Chinese accession package meets or exceeds the bilateral deal we achieved last year. These include some services commitments and agreement to forego recourse to lenient terms available to less developed countries. The next talks are scheduled for January 10-17. If the Europeans and Japanese coordinate closely with us, it is possible that preparations can be essentially completed then, although formal closure will require more time.

Computer export controls: NEC and NSC are working to complete an inter-agency process on computer export controls. One of your accomplishments has been to ensure that we eliminate controls that are not need for national security reasons, which has freed up tens of billions of dollars of high-tech exports.

THE PRESIDENT HAS SEEN

12-18-00

THE WHITE HOUSE

WASHINGTON

'00 DEC 15 PM 7:21

December 15, 2000

MEMORANDUM FOR THE PRESIDENT

FROM: THURGOOD MARSHALL, JR. *for Tim*
KRIS M. BALDERSTON *KMB*

SUBJECT: Summary of Cabinet Weekly Reports
December 9 - 15, 2000

*marshall
Balderston
podesta*

DEPARTMENT OF THE TREASURY

- **Derivatives:** On December 13, agreement was reached with Congress regarding legislation modernizing the legal and regulatory framework for derivatives transactions and markets. Treasury, the Commodity Futures Trading Commission (CFTC), and the Securities and Exchange Commission (SEC) worked closely to address concerns raised by Senator Gramm, particularly regarding the treatment of over-the-counter (OTC) derivatives. The final legislation permits the U.S. to maintain its competitive position in the rapidly growing OTC derivatives sector by providing legal certainty and promoting innovation, transparency, and efficiency in our financial markets, and implements many of the unanimous recommendations regarding the treatment of OTC derivatives made by your Working Group on Financial Markets. It also includes provisions implementing the historic agreement reached by the CFTC and SEC to permit the trading of single stock futures. The legislation is expected to pass both the House and Senate by the end of this week as part of an omnibus package.
- **International Monetary Fund Advisory Committee:** On December 18, Secretary Summers will meet with the IMF Advisory Committee in a public session. The Committee was established by Congress in 1998 to advise the Secretary of the Treasury on the extent to which IMF reforms meet the policy advocacy provisions of the IMF funding legislation. The creation of the Committee was in part a response by the House Democrats to the majority-supported Meltzer Commission report, which recommended significant changes in IMF operations and policies. The Committee has eight private sector members, two each from labor, business, finance, and NGOs. Summers will update members on reforms implemented by the IMF in the past six months that are responsive to the legislation, and hear their views on IMF reform. This will be the Committee's fifth meeting.

- **Mexico:** On December 19, Secretary Summers will visit Mexico City. The purpose of the trip is to establish U.S. Treasury relations with President Fox's Administration, underscore the notable achievements that have been accomplished over the past six years, and emphasize the importance of continued prudent fiscal and monetary policy. Secretary Summers will meet, among others, with President Fox, Finance Minister Gil, and Central Bank Governor Ortiz.
- **New Markets:** On December 14, the Administration reached an agreement with Congress on the bulk of your New Markets Initiative. The final deal includes nearly all of the pieces of the New Markets and Community Renewal deal struck between you and Speaker Hastert in May of . Among other things, it includes a New Markets tax credit to leverage \$15B in investment in underserved communities, creates New Markets Venture Capital Firms to enhance the flow of debt and equity capital to small businesses in these communities, creates nine new Empowerment Zones, an extension on existing Zones to 2009, and \$200M in discretionary investment this year for empowerment zones, expands the Low Income Housing Tax Credit by more than 40 percent over two years, and includes \$7M for BusinessLINC local coalitions. The legislation is expected to pass both the Senate and House by the end of this week as part of an omnibus package.

DEPARTMENT OF JUSTICE

- **Charlotte-Mecklenburg Desegregation Case:** On November 30, the Fourth Circuit reversed a lower court ruling that the Charlotte-Mecklenburg Schools (CMS) had achieved unitary status. White plaintiffs brought suit against CMS, arguing that a magnet program that limited admission on the basis of race was unconstitutional. They also argued that CMS, which had been under court order to desegregate since 1974, should be declared unitary. The lower court had held that CMS had achieved unitary status, and that the magnet program was unconstitutional since it did not have a remedial justification. The Fourth Circuit found that although CMS had achieved unitariness in some aspects of its operations, racial imbalances in student assignments continued to exist. The court of appeals also found that these imbalances were traceable to CMS's failure to comply with prior court orders requiring schools to be sited in areas equally accessible to white and minority students, placing the burden of transportation disproportionately on minority students. Finally, the Fourth Circuit reversed the finding that the magnet program was unconstitutional because it was authorized by the desegregation orders in the case.
- **Educational Diversity Case:** On December 4, the Ninth Circuit Court of Appeals issued its decision in a lawsuit brought by white students who had been denied admission to the University of Washington Law School, challenging the use of race as a factor in admissions decisions. The court held that a public university does have a compelling governmental interest in using race as a factor in its admissions process in order to obtain a diverse student body.

- **Affirmative Action Recruitment:** On November 30, CA's Supreme Court invalidated San Jose's affirmative action program. This case involved a state constitutional challenge to a city contracting program developed to ensure that minority-owned business enterprises (MBEs) and women-owned business enterprises (WBEs) are not discriminated against by prime contractors in the award of subcontracts on municipal public works projects. The program required prime contractors to document outreach to MBEs/WBEs in their bids, or, in the alternative, document participation of these firms in their bids. The court held that the city's program violates Proposition 209 (now part of CA constitution) because the outreach and participation options discriminate against non-MBE/WBE subcontractors, as well as general contractors that fail to fulfill either of the options when submitting their bids. The court rejected the argument that the outreach requirement merely expands the applicant pool.

Nigeria Surrenders Four Fugitives: On November 29, the Government of Nigeria surrendered to the U.S. Marshals Service four fugitives, two of whom were designated as "drug kingpins." The fugitives were transported from Nigeria aboard U.S. military aircraft and are in custody in the U.S. awaiting further criminal proceedings. The defendants were wanted to stand trial on narcotics, fraud, and money laundering charges. Their extradition was initially requested in September 1995. The Nigerian Government had not surrendered a fugitive to the U.S. since 1996, and the U.S. still has 19 requests for extradition pending with Nigeria.

DEPARTMENT OF THE INTERIOR

- **Rio Grande Corridor Agreement:** The Taos Pueblo and BLM have signed a cooperative agreement to provide for joint management of a 17-mile segment of the Rio Grande called the Taos Box. The BLM-managed portion of this area was designated a National Wild and Scenic River in 1968. The agreement will provide for the sharing of data, improve monitoring of use and resource conditions, increase management presence, arrange for the sharing of collected fees, and acknowledge the Tribe's interests in these lands.
- **Western Power Generation:** In response to the low supply of power in the West, DOI's Bureau of Reclamation (BOR) is currently working flexible power generation schedules to support the needs of the western power grids, while other utilities perform their necessary annual maintenance activities. Power production in BOR's Mid-Pacific Region has optimized river releases to work within current environmental constraints. BOR is receiving requests from the CA Independent System Operator for additional power where possible, and was able to save 47 megawatts of power by augmenting pumping schedules at CA's San Luis Pumping Plant by pumping during off-peak hours. Additional capacity is also being provided by changing operations at Flaming Gorge Dam in UT. The increased capacity is being distributed to areas in need.

- **Illegal Wastewater Discharges at Lake Berryessa Resorts:** Resorts at Lake Berryessa in CA have been making gray (sink/bath) and black (toilet) water discharges into the lake or onto the ground. The land and lake are owned by DOI's Bureau of Reclamation (BOR), which has taken actions to close access to the resorts. CA, which agreed with BOR's actions, is also issuing orders to cease, desist, and clean up the violations, and will soon issue a Cleanup and Abatement Order. As the landowner, BOR will also be named in these orders.
- **Accessibility at National Parks:** DOI's National Park Service (NPS) will dedicate \$5M from the Recreational Fee Demonstration Program to improve accessibility throughout the National Park System. The projects include modifications to buildings and recreational facilities such as fishing piers, trails, wildlife viewing platforms, and in hiking, boating, and camping areas to provide public access to park sites. Parks that do not collect fees often do not have the revenue base to quickly implement accessibility modifications. By setting aside a portion of the Recreational Fee Demonstration Program receipts for improving accessibility, the program allows these parks to apply for money to expedite accessibility projects. Congress authorized the Recreational Fee Demonstration Program in 1996.

DEPARTMENT OF AGRICULTURE

- **Corn Sales Increase:** USDA's latest export sales report shows the largest weekly net gain in sales of corn since the week of September 21. The 1.31 million metric tons (MMT) sold in the week ending December 7 is barely exceeded by the marketing year-to-date high of 1.37 MMT sold in the week ending September 21. It also represents the third straight week of significantly higher weekly sales, and may suggest a turnaround following the steady decline in sales in the wake of the discovery of Starlink-brand biotech corn in some processed food items.
- **Woodsy Owl Fun Pack:** In January, USDA will release nationwide the new "Woodsy Owl 4Rs Fun Pack." The pack is designed to familiarize children with the basic 4Rs of conservation: Recycle, Reuse, Reduce, and Rot (compost).
- **Commodity Markets:** Wheat prices fell for the week on sluggish exports and improved weather in the Midwest. Ongoing concerns with Starlink and unexpected competition from China sent corn prices lower. Soybean prices advanced as the EU announced it would ban meat and bone meal from animal feed starting on January 1. Rice cash prices held steady, but futures dropped on lower world prices. Cotton prices were little changed in light trade. Concerns over the impact of winter storms sent cattle and hog prices higher. Broiler prices were unchanged. Cheese prices remained just below support. Butter prices fell in a volatile market.

- **Food Safety:** USDA is finishing up several key food safety initiatives including: Control of Residues in a HACCP Environment; *FSIS: The Next Steps* (for HACCP and the agency); *E. coli* O157:H7 risk assessment and expansion of its testing program; joint USDA/HHS risk assessment/risk ranking and action plan for the control of *Listeria monocytogenes*; proposed rule on nutrition labeling for ground or chopped meat, poultry products, and single-ingredient products; and the final rule on limitation of retained water in raw meat and poultry products.

DEPARTMENT OF COMMERCE

- **Japan Trip:** On January 10-12, Secretary Mineta will travel to Tokyo, Japan. Key issues to be raised during the visit include the bilateral trade deficit, deregulation, construction, medical/pharmaceutical, autos, and whaling. The notional schedule includes meetings with numerous Japanese Ministers, a speech to the Japanese National Press Club, and meetings with the American Chamber of Commerce.
- **U.S.-European Union Summit:** On December 18, Secretary Mineta is scheduled to participate in several events during the U.S.-EU Summit in Washington, DC. On December 7, representatives from DOC's International Trade Administration participated in a video conference with the EU and the French EU Presidency to go over Summit details and to review the draft text of the Senior Level Group Highlights Report.
- **Ocean Exploration:** On December 16, Undersecretary for Oceans and Atmosphere Baker will unveil a national strategy for ocean exploration at the American Geophysical Union meeting in San Francisco, CA. Last June, you requested that this report be developed. The report, *Discovering Earth's Final Frontier: U.S. Strategy for Ocean Exploration*, offers recommendations for a national effort in exploring the oceans for the full array of benefits they provide. The strategy recommended in the report supports a multi-agency national effort to conserve and ensure the sustainable use of valuable ocean resources.

DEPARTMENT OF LABOR

- **International Association of Machinists:** On December 7, a Federal Judge lifted a November 7 temporary restraining order enjoining the International Association of Machinists from engaging in any work slowdowns that would affect airline schedules. The National Mediation Board has been conducting talks in Washington, DC, for the 15,000 mechanics and 30,000 fleet service employees covered by the last agreement.
- **Delta Airlines/Air Line Pilots:** A Federal Judge delayed a ruling on Delta Air Lines' request for a temporary restraining order. Forced overtime is the issue in this dispute. The airline filed a request for the order on December 5 against the almost 10,000 pilots represented by the Air Line Pilots Association.

DEPARTMENT OF HEALTH AND HUMAN SERVICES

- **Listeria:** On December 14, CDC provided a listeria update. Since September 24, CDC has been notified of 28 cases of listeriosis in ten states (CA, CT, GA, MI, OH, NY, PA, TN, UT, and WI) caused by the same strain of *Listeria monocytogenes*. These cases have been associated with four deaths and three miscarriages/stillbirths. Dates of culture range from May 17 to November 26, with 25 (89 percent) infections occurring since July 15. An investigation by CDC and state health and agriculture departments has identified deli turkey meat processed at either of two related facilities as the likely source of infection. On December 8, investigators from USDA's Food Safety and Inspection Service began an investigation of the suspected facilities. CDC is continuing to collect information from state health departments on cases of listeriosis that may be related to this outbreak.
- **Iowa SCHIP Amendment:** On December 12, IA submitted an amendment to its approved State Children's Health Insurance Program (SCHIP) plan. This amendment expands coverage under the Medicaid program for infants up to one year of age in families with income at or below 200 percent of Federal Poverty Level (FPL). In addition, it expands coverage under the HAWK-1 program to children up to age 19 in families with income at or below 200 percent of FPL. The state expects to enroll 9,000 additional children as a result of this amendment, resulting in a projected enrollment of 17,727 children in FY2001.
- **Prescription Drug Labeling:** By the end of December, FDA will propose a rule on the format and content of labeling information for prescription drugs and biologics. The proposal, which is intended for physicians, will require a "highlights of prescribing information" section and an information index. The new rule will also re-order certain currently required label information, make minor changes to content, and establish minimal graphic requirements. The proposal removes certain currently required statements and moves other, less important information. These changes will make it easier for physicians to find, read, and use the information on prescription labels, and are intended to simplify product labels and reduce the possibility of medication errors.
- **Low-Income Children's Health Care Report:** In mid-December, HHS will release a final report on the experiences of Federally funded health centers in implementing the State Children Health Insurance Program (SCHIP) and adapting to managed care. As of February 2000, 73 percent of health centers had enrolled children in SCHIP. It was found that centers receiving state enrollment training are almost four times more likely to enroll children than those that do not. Health center enrollment success is also related to having outstationed eligibility workers or a presumptive eligibility site designation. However, 61 percent of centers do not have outstationed workers. HHS's Inspector General recommended that the Health Care Financing Administration encourage states to provide enrollment training and to increase the number of health centers with outstationed eligibility workers.

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

- **Grants for Poor and Homeless:** Secretary Cuomo awarded nearly \$22M in technical assistance grants to help communities and grassroots organizations in all 50 states to more effectively provide affordable housing opportunities, better manage programs to assist the homeless, and provide training for programs that provide housing opportunities for persons with HIV/AIDS. The grants will provide \$9M to help communities provide affordable housing opportunities through HUD's HOME program, \$7.4M to assist Community Housing Development Organizations develop affordable housing in distressed areas, \$3.8M to improve the effectiveness of homeless assistance programs funded by HUD's Continuum of Care initiative, and \$1.7M to strengthen the management of programs funded under the Housing Opportunity for Persons with AIDS program.
- **Gun Buy Backs in Randolph County, IL:** The Randolph County, IL Housing Authority will reprogram \$3,000 of its FY1999 Public and Indian Housing Drug Elimination Program grant funding and will receive \$1,290 in matching funds from HUD for a total of \$4,290 for its Gun BuyBack Initiative. The Housing Authority's goal is to take approximately 85 guns off the street in exchange for \$50 each.

DEPARTMENT OF TRANSPORTATION

- **Collapse of Damaged Major Highway Bridge Imminent in Milwaukee WI:** On December 15, DOT received a report that the 217-foot span Hoan Bridge, a part of U.S. I-794, is structurally damaged to the point where WI DOT official believe that collapse may be imminent. The span is more than 100-foot high and hangs directly above the Milwaukee Metro Sewerage District treatment facility. If the span falls, operation of the plant will be impacted. Large areas of the plant would have to be shut down and the flow diverted into the deep tunnel holding system. The deep tunnel system is estimated to hold up to a week's capacity of sewerage. This could provide time to make repairs and work around strategies to get the system back into operation. All potentially threatened areas are being evacuated and other steps are being taken to control damage when collapse occurs. DOT's Federal Highway Administration has officials in Milwaukee who are working closely with WI DOT as state and contractor officials decide whether to take steps to demolish the structure or let it collapse on its own. The U.S. Coast Guard is working closely with WI DOT officials to monitor the situation and potential impacts to the adjacent navigable waterway.
- **Uninspected Vessel Safety and Health Case:** On December 6, DOJ, on DOT's behalf, asked the Supreme Court to review a fifth circuit decision holding that the minimal Coast Guard safety regulations applicable to uninspected vessels supplant the authority of the Occupational Safety and Health Administration to prescribe safety regulations for such vessels. Although Coast Guard regulations for vessels subject to Coast Guard inspection, including passenger vessels and container vessels, are extensive and do supplant OSHA

regulations, uninspected vessels, such as the oil drilling barge at issue in the case, are only minimally addressed in Coast Guard regulations. DOT's petition to the Supreme Court argues that entire industries should not be exempt from OSHA coverage simply because there is limited regulation by another agency, and that the Fifth Circuit's holding unacceptably leaves the crews of several thousand uninspected vessels located in that Circuit with no statutory protection from occupational health and safety hazards.

- **Drug and Alcohol Testing Rule:** During the week of December 18, Secretary Slater will announce that DOT has revised its drug and alcohol testing rule, which affects employees of transportation companies who occupy sensitive safety positions. The action is intended to further enhance the safety of the nation's transportation system, make the testing process easier to carry out, and provide additional safeguards for employees. The rule resulted from a coordinated effort by DOT offices and agencies, transportation employers, labor organizations, and drug and alcohol testing service providers.

DEPARTMENT OF ENERGY

- **CA Electricity Situation:** On December 13, Secretary Richardson announced that in response to ongoing power emergencies in CA and other Western states, the Federal government would step in to require power generators and marketers to ship electricity to CA to prevent imminent blackouts. The state's huge thirst for electricity, combined with tight supplies and repairs at some utilities, pushed CA to the brink of a crisis that threatened to trigger blackouts. The government's authority was invoked under the Federal Power Act to require out-of-state generators and marketers to sell power to a state in desperate need. Richardson also ordered DOE's Bonneville Power Administration and the Western Area Power Administration to ship as much power to CA as possible. On December 4-7, day-ahead prices for the CA Power Exchange hit the price cap of \$250 per megawatt hour for each hour of the day. This was the first time in the history of the CA Power Exchange that prices hit the price cap for every hour of the day. DOE is continuing to monitor the situation.
- **Interruptible New England Gas Customers Report:** DOE has released a report on the impact of interruptible gas customers on New England heating oil markets. A key finding is that the actions of interruptible gas customers—owners of facilities that purchase heating oil when their natural gas supplies are cut off during severe weather conditions—were only one of several factors that led to last winter's spike in the price of home heating oil in New England and had only a relatively small impact. The report identifies a sharp drop in temperatures, low heating oil inventories, and localized distribution problems as other factors leading to the price spike.

- **Northeast Heating Oil Reserve:** On December 12, DOE announced that it has finalized the sales guidelines for possible emergency use of its Northeast Heating Oil Reserve should you order an emergency release of the reserve to counter a winter supply shortage. DOE is planning a competitive sales process (taking only one to three days) to release emergency stocks from the reserve.

DEPARTMENT OF EDUCATION

- **MD Higher Education Desegregation:** On December 6, DOEd and MD signed a partnership agreement that includes measures for traditionally white institutions to encourage enrollment, retention, and graduation of African-American students and steps for the continued enhancement of the programmatic offerings, fiscal stability, and physical plants of MD's four Historically Black Colleges and Universities (HBCUs). The agreement is scheduled to continue for the next five years and has already assured \$100,000 in construction at HBCUs.
- **Discrimination Class-Action Settlement:** On December 8, a Federal court judge granted final approval of the settlement in a class-action lawsuit alleging that DOEd's promotion practices discriminated against African-American competitive service employees. The settlement provides for systemic revision of DOEd's promotion practices and relief for individual members of the class. The judge commended the parties for working to resolve their differences.
- **School Vouchers Program:** The Sixth Circuit rejected a Cleveland school voucher program, upholding a decision that the voucher program is unconstitutional because most of the 56 participating schools have a religious affiliation. Both sides predicted the dispute will go to the Supreme Court.

ENVIRONMENTAL PROTECTION AGENCY

- **Combined Animal Feeding Operations (CAFOs):** On December 15, EPA proposed new Clean Water Act regulations for CAFOs. In March 1999, the Vice President announced a joint EPA-USDA Unified National Strategy for Animal Feeding Operations. That strategy included a national goal that all types and sizes of livestock facilities would properly use or dispose of their manure.
- **Clean Air Plans:** On December 15, EPA approved the plans to meet the current one-hour ozone, or smog, standard DC and CT. The plans lay out the steps that DC and CT will take to ensure that the air in their regions meets EPA's smog standard. Last December, EPA proposed action on ten areas' clean air plans for meeting the one-hour smog standard. These two areas are classified as being in "serious non-attainment" of the standard.

THE PRESIDENT HAS SEEN

12-18-00

- **AR Brownfields Agreement:** On December 21, EPA and AR will sign a Brownfields agreement in Little Rock, AR. The agreement will outline each entity's responsibility for who will take the lead on contaminated sites within AR, ensuring that sites are remediated to safe levels and that there is public involvement. This will be the 15th Brownfield agreement signed by the this Administration. The event for the signing is currently scheduled to take place at the future site of your Presidential Library.

UNITED STATES MISSION TO THE UNITED NATIONS

- **Afghanistan:** Negotiations continue on a UNSCR imposing new sanctions on the Taliban. The goal is to reach agreement on a resolution before the end of this week, with adoption scheduled for December 19. Implementation would begin 30 days after adoption.
- **Kosovo:** On December 19, the Security Council will hold a formal meeting on Kosovo, focusing on the growing concerns about security in Kosovo and southern Serbia, as well as the Serbian elections scheduled for December 23.
- **Iraq:** On December 20, the Security Council will hear reports from High Level Coordinator for Kuwait and Third-Party National Issues Yuli Vorontsov and UN Monitoring, Verification, and Inspection Executive Chairman Ilans Blix. Vorontsov will report on continued Iraqi non-cooperation with regard to missing Kuwaitis and Kuwait property. The Blix report will mark approximately one year since the passage of UNSCR 1284, which calls for a review of the situation on the anniversary of the resolution's adoption. The Iraqis have refused all cooperation with the UN on the basis of 1284's requirements, and the session will likely reflect stark differences among Council members. France, Russia, China, and Malaysia will likely support a re-interpretation or even a re-negotiation of 1284; the U.S. and UK, along with the Netherlands, Argentina, and Canada, will firmly support 1284 as adopted.

UNITED STATES TRADE REPRESENTATIVE

- **WTO Accession of Russia:** On December 18-19, the Working Party will hold a formal meeting in Geneva to review legislative developments and new documentation on IPR and preferential trade arrangements. Assistant USTR for WTO and Multilateral Affairs Dwoskin will lead the delegation.

OFFICE OF PERSONNEL MANAGEMENT

- **Federal Overtime Pay Legislation:** On December 7, Congress passed legislation that would eliminate the overtime pay rate cap for Fair Labor Standards Act-exempt Forest Service and DOI employees engaged in emergency wildland fire suppression activities. Director Lachance submitted an enrolled bill report on December 11. The enrolled bill

THE PRESIDENT HAS SEEN

12-18-00

differs from the Administration's legislative proposal in that it removes the cap entirely and does not apply to firefighters and other employees engaged in emergency services activities in other agencies. The Administration's proposal would have increased the overtime pay rate cap and would have covered all Federal employees engaged in emergency services, including wildland fire suppression. The legislation has not yet been delivered to the White House.

- **PMC Report:** On December 14, Director Lachance participated in the unveiling of a PricewaterhouseCoopers report on the President's Management Council.

GENERAL SERVICES ADMINISTRATION

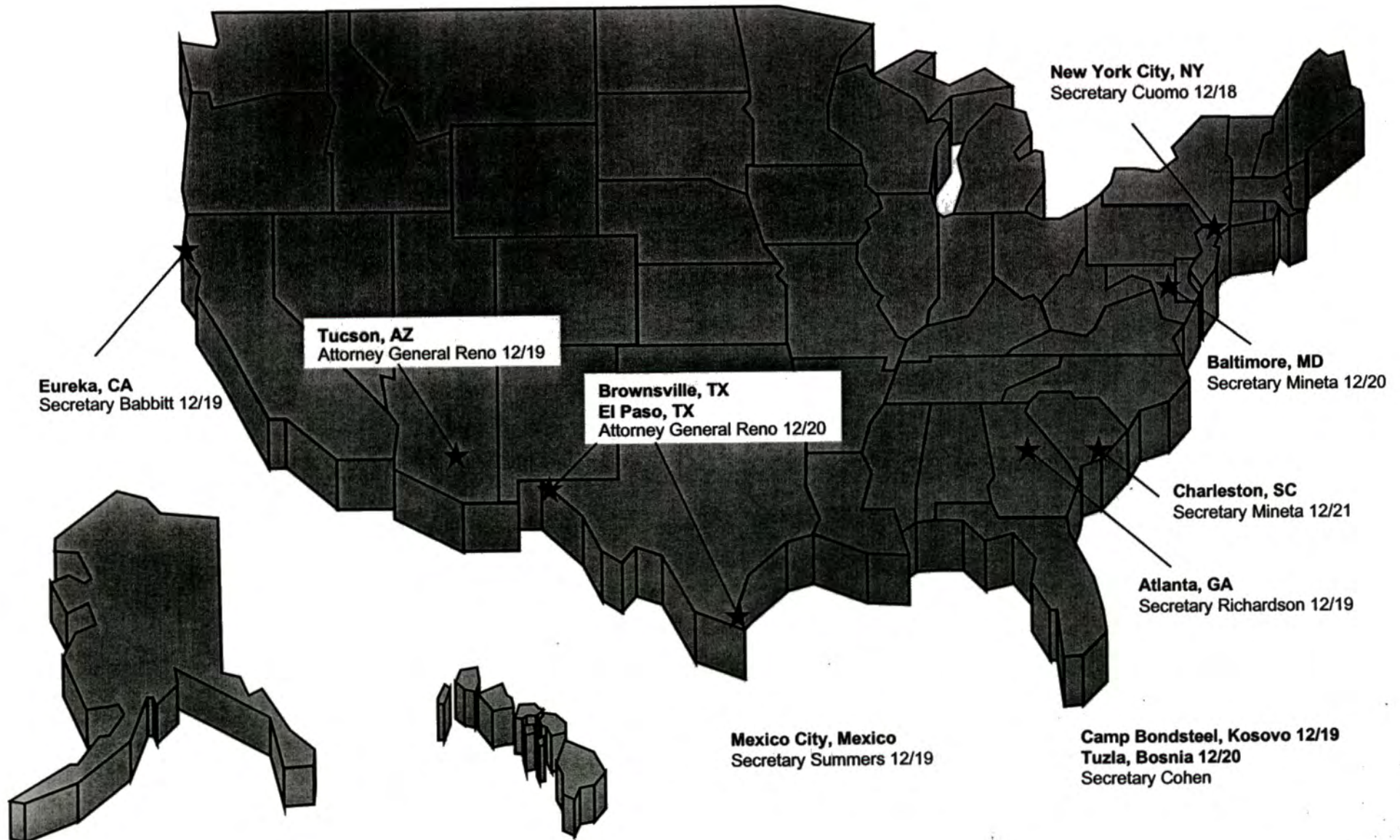
- **Transition:** On December 14, GSA turned over transition funds and transition space to the incoming administration. In a ceremony in McLean, VA, Deputy Administrator Davis welcomed former Secretary Cheney and the Bush-Cheney transition team.
- **GSA Aids Stranded Commuters in Buffalo:** GSA employees in Buffalo, NY, recently came to the aid of about 250 stranded commuters and school children during a severe winter storm. GSA employees assisted people who were stranded in cars and buses near the Dulski Federal Building by setting up an overnight shelter, cooking and serving dinner and breakfast, and attending to medical needs of the injured.

copied
Marshall
Balderston
Podesta
To Cohen for
Reply

→ Summary of
my letter to
GSA

Cabinet Affairs Travel

Monday, December 18 - Sunday, December 24, 2000



cc:

The Vice President

John Podesta

Martin Baily

Sandy Berger

Sidney Blumenthal

Chuck Brain

Charles Burson

Mary Beth Cahill

Maria Echaveste

George Frampton

Mickey Ibarra

Ben Johnson

Joel Johnson

Janis Kearney

Neal Lane

Jack Lew

Lisel Loy

Buddy MacKay

Minyon Moore

Bruce Reed

Steve Ricchetti

Gene Sperling

Jake Siewert

Lauren Supina

Loretta Ucelli

Melanne Verveer

12-18-00

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Balderston
Podesta
To Cohen for
Reply

→ turned to
by letter to
JFK

Life-Health-Group Annuities-Pensions

Ellis Building

200 Spring Street - Suite 200
P.O. Box 627
Hot Springs, Arkansas 71902

Michael R. Ellis
Business 501/624-1238
Fax 501/624-6849

Sandy Burrow
Malvern Branch
501/332-2633



THE PRESIDENT HAS BEEN

12-18-00

Automobile-Home-Fire-Recreation-Bonds

Ellis Insurance Agency Inc.

12-18-00

To Cohen for

Reply

@ 12-18-00

Northwest Arkansas Branch
P.O. Box 6548
Springdale, AR 72766

Joe Brown
Beeper 1-800-264-2535 #0298
Fax 501/756-6799

Aaron Cantrell
Glenwood Branch
870/356-3242

December 4, 2000

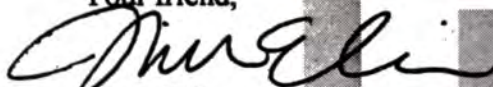
Dick Kelly
209 Bayside Rd.
Hot Springs, AR. 71913

Dear Dick:

Matt Neaville asked me to try and get his letter to Bill to bring this matter to his attention hoping he might be able to do something to help. Matt is a very fine young man, the son of Dr. and Mrs. Wayne Neaville, a very prominent family in Hot Springs. After reading his letter, I am sure you will be impressed with his sincerity. Whatever help you could be in this matter, I would greatly appreciate.

Let's play some golf sometime soon.

Your friend,


Mike Ellis

Matt Neaville
108 Grayleaf Ct.
Hot Springs, AR 71913

October 25, 2000

President Bill Clinton
1600 Pennsylvania Ave.

Dear President Clinton,

I would like to ask for a few minutes of your time. I know that your time is precious, but I have always been a supporter of you since I turned 18 and cast my first vote for you in 1990 for governor. I met you once in Conway when I volunteered with my fraternity to relay questions from callers concerning your possible candidacy for the Presidency. I am sure you do not remember me, but I still have your autograph and will never forget meeting you. My support for you stems from my mother. She went to High School with you (Suzette Myers), I am not sure if you remember her, but she has always been a supporter of yours, and was a good friend of your mother. I met your mother several times running around with my mom in Hot Springs. My sympathies go to you and your family for her passing. I am not a very good writer, and I know that you are a busy man, but I hope that you will continue to read this letter and possibly help me with my problem.

I am involved in a situation that I do not know how to fix. I am engaged to a wonderful woman named Jessica Jimenez. She and her family are from Honduras. Twenty-five years ago, Jessica's mother (Norma Waddell) married an American man Frank Waddell. Frank and Norma moved to the U.S. as soon as they were married. Although Frank and Norma supported and visited Jessica often, Jessica did not join her mother and Frank in the U.S. until she was ten, (about 7 or 8 years later). Jessica's Great Aunt Teresa Lopez Ochoa raised her in Honduras until she was ten. Teresa also raised and supported Jessica's mother for most of her life. Teresa is the only mother and Grandmother Norma and Jessica have ever known. Norma and Jessica's biological mother/grandmother died when Norma was a young girl. Teresa took over raising and supporting Norma from then on. At that time in Honduras, people did not write up adoption papers. It was even less likely with the poor. Which brings me to my problem, since there were no adoption papers made at the time of Norma's biological mother's death, Immigration does not see her as an immediate relative. Therefore they will not allow Norma to petition for her residency in the U.S.

We made two trips to Honduras to try to get Teresa a visa, and after two years we were allowed to bring her back with us. They brought her here to see an eye doctor they trust, Dr. Mike McFarland. She has undergone surgery to remove cataracts in both of her eyes, and is also being treated for severe glaucoma. Even with the efforts of Dr. McFarland, She is permanently blind in her left eye and has only twenty-percent vision in her right eye. Although she is physically healthy, her poor vision prevents her from being able to take care of herself. Dr. McFarland has repeatedly asked for extensions of her visa because her remaining eyesight is very fragile. She has to visit monthly so her ocular pressure can be closely watched. Almost every time she visits, her prescription

changes due to changes in her condition. This is the reason for his resistance in releasing her from his care. In addition to her eye condition, another problem has arisen in Honduras.

Norma's sister, Sonia, who was raised by another member of the family, now deceased, had been taking care of Teresa in Honduras. In the year and a half Teresa has been in the U.S., Sonia's health has deteriorated to the point that her daughters had to move back in to take care of her. She has a dangerously low platelet count which doctors cannot seem to increase. This makes her very weak and she cannot work and can barely take care of herself. She is the only remaining relative in Honduras to take care of Teresa, and in her current condition she cannot.

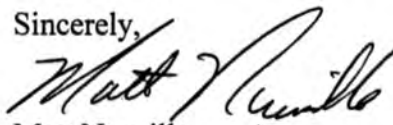
Norma's husband passed away in February of 1999. Since his passing, she has wanted to petition for Teresa's residency to the U.S. There was no real urgency to take care of the residency paper work until the severity of Teresa's eye condition was discovered. In addition to that, Sonia's illness has given her no place to go when she reaches Honduras. Norma, Jessica, and I have traveled to Houston and Fort Smith to speak to immigration offices, spoken to immigration lawyers in both places, and have spoken to Congressman Dicky's office concerning this problem. They all have said that there is no documentation that we could present that would take the place of an adoption paper. Because of this, Immigration will not even consider her petition for residency subsequently forcing them to send away their mother/grandmother with no one to take care of her. All of the individuals listed above advised us to just let her stay. They have said, because of her age (eighty six), that no one will come and get her and that we could just let her stay beyond her visa dates. Although that would give her a place to stay, without residency, we cannot purchase health insurance for her.

Norma is financially able to take care of her mother, but without health insurance the uncertainties are too great. We are trying to find a way for her to legally stay here in the U.S. We do not understand why we are being advised that it is okay to keep her here illegally, with no health insurance. The reasons for the strict immigration laws are to reduce the burden put on the taxpayers due to illegals needing health care. Yet, it seems that the law is working backwards in this case, or that people have lost sight of the reason they were put in place. We respect the laws and do not wish to break them or to burden the American taxpayer. All that they want is to be able to take care of their mother/grandmother in her time of need just as she did for them many years ago. She is an eighty six-year-old lady who would not be a burden to the American taxpayers nor would she be taking any jobs from American citizens. Teresa's entire healthcare has been paid in cash, and Norma will continue to take care of her.

I will enclose all of the information we have available in hopes that you can help us with this problem. I am sorry to have kept you for such an extended period of time with this letter. Jessica and I, along with some family, visited Washington in July with hopes of seeing you. We tried to get a special tour of the White House, but some how we were lumped into a standard tour. My parents are good friends with Mike Turberville and he gave us Ann McCoy's name and number to set up a friends and family tour. We even sent in our SS numbers and the White House called my dad to confirm, but some how it fell through. I was hoping to ask for your help or advise then. I spent some time with some of my relatives this summer and one of them was Paul Neaville's dad. You may

know Paul, I believe he handles travel arrangements for Vice President Gore. Paul's father gave me the idea to write you. Please let us know if there is anything that you can do to help us. I want to thank you very much for your time and consideration.

Sincerely,

A handwritten signature in cursive script, appearing to read "Matt Neaville".

Matt Neaville

Stacy Farnell

209 Hobson
Hot Springs National Park, AR 71913
Telephone: (501) 624-4244 • Facsimile (501) 624-3763

(501) 624-4244
FAX (501) 624-3763

June 9, 1999

U.S. Embassy
Tegucigalpa Honduras
Central America

RE Teresa Lopez Ochoa/Norma Waddell

To Whom It May Concern

My name is Stacy L. Farnell and I am a private practicing attorney in Hot Springs, Garland County, Arkansas. Norma Waddell is a client of mine and this letter is being written at her request.

According to Ms. Waddell, her mother, Teresa Lopez Ochoa, a resident of Honduras, is in need of medical treatment on her eyes. Ms. Waddell would like to bring her mother to Hot Springs, Arkansas to be treated by a local physician. It is my understanding that this letter may assist in accomplishing that goal.

I have represented the Waddell family for approximately one (1) year in connection with their estate planning. Mr. Waddell recently passed away leaving his wife as primary beneficiary of his estate. To the best of my knowledge and belief, Ms. Waddell has more than sufficient assets to assist her mother with her medical bills and therefore should not require any federal or state aid.

If you require any additional information or if I can be of further assistance, please do not hesitate to contact me.

Sincerely,


Stacy L. Farnell

SLF/jc

Mike S. McFarland, M.D.
Medical Director
Cataract and Refractive
Surgery

Dan R. Gardner, M.D.
Staff Ophthalmologist

James D. Cornwell, O.D.
Staff Optometrist

Associate Physicians

Howard L. Beale, M.D.,
F.A.C.S.
Ophthalmic Plastic
Surgery

Steve Charles, M.D.
Vitreoretinal Diseases
and Surgery

Kent Zocchi, M.D.
Vitreoretinal Diseases
and Surgery

Gerald Ware, M.D.
Vitreoretinal Diseases
and Surgery

Stephen L. Baugh, O.D.
Staff Optometrist

Jan B. Danner
Administrator

Pine Bluff:
3805 W. 28th
Pine Bluff, AR 71603
(870) 536-4100
1-800-451-6686
Fax: (870) 536-3100

Hot Springs:
106 Ridgeway,
Suites G&H
Hot Springs, AR 71901
(501) 318-1111
1-800-934-3837
Fax: (501) 318-1119



McFarland
EYE CENTERS

A Vision for Excellence.

June 21, 2000

RE: Teresa Lopez

To Whom It May Concern:

I am writing to you in reference to Mrs. Teresa Lopez, an 86 year old patient of mine who has very severe glaucoma and is completely blind in her left eye and has very poor vision in her right eye. She had surgery on the right eye in August of 1999 and has been under my care since that time. Ms. Lopez was seen today and her condition has worsened. Her intraocular pressure is rising in her right eye and we have begun some medical therapy for that. She will need to be closely watched, at least on a weekly basis for this time, and will be under strict medical care from now on to keep from losing vision in her right eye. I fear she would risk losing vision in her remaining sighted eye if she is not closely monitored by an ophthalmologist familiar with her case.

It is for this purpose that I request that she have an extension on her visa so she may remain under my care.

If you have any questions regarding Mrs. Lopez, please feel free to contact me at my office. I appreciate your immediate attention to this matter.

Sincerely yours,

Mike S. McFarland, MD

REPUBLICA DE HONDURAS
PASAPORTE / PASSPORT



Tipo / Type: *C* País / Country / Estado: *Honduras* Pasaporte N° / Passport N°: *194437*
Apellidos / Surname: *Lopez Ochoa*
Nombres / Given Name: *Teresa*
Nacionalidad / Nationality: *Hondureña*
Fecha de nacimiento / Date of Birth: *21 mayo 1914*
Sexo / Sex: *Femenino*
Fecha de emisión / Date of Issue: *27 mayo 1998*
Cédula de Identidad N° / ID N°: *1803-1984-00774*
Lugar de nacimiento / Place of Birth: *El Negrito Yaro*
Fecha de vencimiento / Date of Expire: *27 mayo 2003*

Número de salida

115025992 07

Servicio de Inmigración
y Naturalización

I-94
Registro de salida

DEC 27 1999

14 Apellido	<i>Lopez</i>	16 Fecha de nac. (día/mes/año)	<i>21/05/14</i>
15 Primer nombre	<i>Teresa</i>		
1 Ciudadanía	<i>Tegucigalpa</i>		

Vea el reverso

STAPLE HERE

IMPRESIONES DIGITALES
FINGERPRINTS



IDENTIFICACIÓN DEL TITULAR
PERSONAL DESCRIPTION
ESTADO CIVIL: *Viuda*
PROFESIÓN: *ama de casa*
COLOR DE LOS OJOS: *azul*
COLOR DE LOS CABELLOS: *gris*
COLOR OF HAIR: *gris*
ESTATURA: *1.51*
WEIGHT: *55*
MARCA ANTICLAVES: *ninguna*
DISTINGUISHING MARKS: *ninguna*

REPUBLICA DE HONDURAS
PASAPORTE CORRIENTE
194437



Autoridad / Authority

Firma Del Titular / Holder's Signature

Teresa Lopez



REPUBLICA DE HONDURAS
REGISTRO NACIONAL DE LAS PERSONAS
TARJETA DE IDENTIDAD

TERESA LOPEZ OCHOA



SEXY
EMITIDA EL 17 AGOSTO 1977

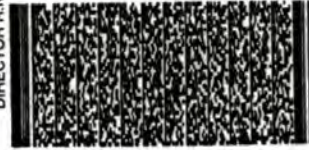
1803-1984-00774



01406322-0

ARTICULO 104 LE: DEL REGISTRO NACIONAL DE LAS PERSONAS: Ninguna autoridad o persona particular podrá privar de la tenencia de la Tarjeta de Identidad a otra persona, sino en virtud de Ley o sentencia fundada en Ley. La infracción de este artículo dará lugar a la sanción correspondiente.

Director's Office
DIRECTOR R.N.P.



SOLICITADA EN 0107

TERESA / LOPEZ OCHOA
1803-1984-00774

ALLERGAN

AMO Intraocular Lens

Patient Identification Card

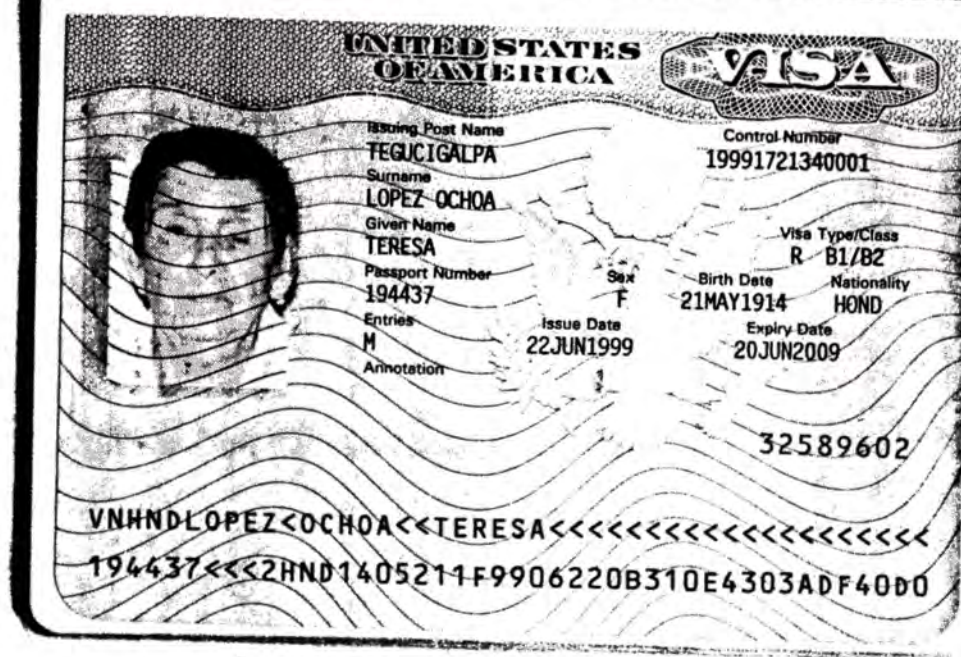
Allergan, Inc.
Irvine, CA 92715 USA
(714) 752-4500 (800) 366-6554

AMO Intraocular Lens Patient I.D. Sticker
(Affix to Patient Identification Card)

PATIENT: Liesa Lopez
SURGEON: Mike S. McFarland, M.D.
ADDRESS: Physicians Day Surgery Center
2705 Orlando St.
TELEPHONE: Pine Bluff, AR 71603
536-4100/1-800-451-6886
IMPLANT DATE: 8-25-99 EYE: R ☒ L ☐
MODEL: PS43NB SN: 9705414999
DIOPTER: 23.0 D ØT: 12.0 mm

Z330025B 596

VISAS



ke S. McFarland, M.D.
Medical Director
Cataract and Refractive
Surgery

an R. Gardner, M.D.
Staff Ophthalmologist

es D. Cornwell, O.D.
Staff Optometrist

Associate Physicians

ward L. Beale, M.D.,
F.A.C.S.
Ophthalmic Plastic
Surgery

teve Charles, M.D.
Retrolental Diseases
and Surgery

ent Zocchi, M.D.
Retrolental Diseases
and Surgery

erald Ware, M.D.
Retrolental Diseases
and Surgery

phen L. Baugh, O.D.
Staff Optometrist

Jan B. Danner
Administrator

Pine Bluff:
3805 W. 28th
Pine Bluff, AR 71603
(870) 536-4100
1-800-451-6686
x: (870) 536-3100

Hot Springs:
106 Ridgeway,
Suites G&H
Hot Springs, AR 71901
(501) 318-1111
1-800-934-3837
x: (501) 318-1119



McFarland
EYE CENTERS

A Vision for Excellence.

November 15, 1999

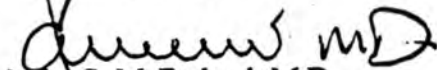
RE: Teresa Lopez

To Whom It May Concern:

I am writing in regard to Ms. Lopez who is an 85 year old patient of mine who was operated on in August of 1999 for severe glaucoma and cataracts. She has had a long progressive post operative course with gradual improvement, however she needs to remain under my care for at least the next 7 months until June 28, 2000. It is for this reason that I request that she be given an extension of her visa so that she can remain under my medical care. She is blind in her left eye completely and it is critical that she continues to receive medical care for her one remaining good eye. I think she would incur serious risk of losing vision in her eye if she was not closely followed by an ophthalmologist familiar with her case.

In conclusion, I request that Ms. Lopez be given an extension of her visa for 6 months until June 28, 2000 so that she can remain under my medical supervision for her eye. If additional information is needed on this patient, please contact my office or me personally. I remain

Sincerely yours,


Mike S. McFarland, M.D.

Richard (Dick) Kelley
209 Bayside Drive
Hot Springs, AR 71913

12-15-00

~~Net~~
Via Return
for forwarding
R

President Bill Clinton
1600 Pennsylvania Ave
White House
Washington DC 20500-2000

A.T.T.
Ann McLoys

Engel Box

12-18-00
NOT HAS SEEN

File

THE WHITE HOUSE

WASHINGTON

December 16, 2000

12-18-00

MEMORANDUM FOR THE PRESIDENT

FROM: LISEL LOY
ADAM ROSMAN AR
JUSTIN COLEMAN

SUBJECT: Recent Information Items

We are forwarding the following recent information items:

- (A) **Berger memo re: response to George Melloan's Column in the *Wall Street Journal*** – In response to your suggestion that we need to respond to Melloan's *WSJ* article on your foreign policy, Sandy reports that on Thursday he met with Gerry Seib, *WSJ's* Deputy Bureau Chief, regarding Seib's upcoming column on your foreign affairs record; they discussed Sandy's *Foreign Affairs* article and your speech in Nebraska. Sandy believes the meeting may lead to a more balanced assessment of your foreign policy record.
- (B) **Albright memo re: White House Conference on Culture and Diplomacy** – Madeleine reports that the November 28 Conference on Culture and Diplomacy was a success, garnering considerable positive media play and resulting in useful guidance for developing our cultural diplomacy. State will prepare a formal report, but Madeleine's preliminary conclusions include: we must do a better job of training our diplomats to recognize cultural and intellectual influences abroad and to keep current about the U.S. cultural scene; the USG cannot and should not go it alone – the USG should be part of a web of public, business and NGO actions, meshing national and international fundraising with federal seed money and policy guidance; and promoting respect of cultural diversity does not mean tolerating uncivil behavior fobbed off as "cultural." Finally, Madeleine reports that she closed the conference by stressing that it signaled a determination to put cultural understanding and exchange at the center of our diplomatic efforts. She also thanks you and the First Lady for your support.
- (C) **Lane memo re: Advanced Japanese Fuel Cell Technology** – Neal reports the Japanese have developed an advanced fuel processor that converts natural gas to hydrogen with 90% efficiency and is suitable for household power generation. In a detailed memo, Neal reports that U.S. firms have achieved 85% efficiency, but not at levels low enough for residential power generation. Instead, the U.S. has focused fuel cell technology on transportation applications, improving fuel mileage and reducing pollution. While the Japanese enjoy a lead in fuel cell commercialization, the U.S.'s advantage in fuel cell research and technologies could soon narrow the Japanese's lead.