

FOIA MARKER

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Collection/Record Group:	Clinton Presidential Records
Subgroup/Office of Origin:	National AIDS Policy Office
Series/Staff Member:	Patsy Fleming
Subseries:	National AIDS Strategy

OA/ID Number:	9006
FolderID:	

Folder Title:
Community Meetings/POTUS Event [2]

Stack:	Row:	Section:	Shelf:	Position:
S	66	5	9	1

Jeff - comments please. Jane

10.17.96 -- draft

National AIDS Strategy: Timeline process for December 2, 1996 release

Find all scheduling Request

1. Timeline

- 11.1 Final comments back from Advisory council
- 11.6-8 Meetings with community
- 11.12-14 Changes, finalize document
- 11.15 Final ready for printers
- 11.29 Back from printers
- 12.2 Presentation at cabinet meeting

2. Other things ...

Final comments back from Advisory council

Changes being incorporated now. If the changes are not major will not need to go back to agencies.

Will hold draft letter to agencies regarding process.

Meetings with community

Need to discuss format and how/what to present (PF, JL, JS, RS).

Possible to meet with several national groups serially or in a group -- (I think one-on-one would give them more of a feeling of 'specialness' and meaningful discussion and less opportunity for ganging up.)

Could present document as plan for the next administration, the document sets a base for developing public private-partnerships and development of implementation plans, involvement of council, etc. Emphasize in message what's new in the initiatives/strategy.

Press

Briefings?
Press copies?

Distribution

Where/how to distribute:
National AIDS Clearinghouse?
Mailing Lists -- PACHA, WHCA, ??

Will be available at the 1600 public depository libraries and through GPO sales!

Presentation at cabinet meeting

Talking points for POTUS. Emphasizing importance. Focus on 1-3 issues, ask cabinet members what their plans are, how

they will work together, etc.

Put in scheduling request now?

***Jeff Levi**
Wednesday October 23, 1996

_____ Dotty

_____ Leave?

9:30a Conference call

2:00p OMB/HCFA/SSA

6:00p PAd 261

***Patsy Fleming**
Wednesday October 23, 1996

9:30a Conference Call

9:45a Mtg - Jeff Levi

2:00p OMB/HCFA/SSA

2:00p OMB/HRSA/SSA
9104 NEOB\
2 hours

4:00p MTG: Ricia McMahon, ONDCP
395-6706

7:00p RECPT: Art auction
Contact: J. Antonio Tijerino #202/530-4756
Pan American Health Organization (PAHO)
525 23rd St., NW

DRAFT
November 4, 1996

MEMORANDUM FOR THE PRESIDENTIAL ADVISORY COUNCIL ON HIV AND AIDS

FROM: Patsy Fleming

SUBJECT: National AIDS Strategy

I'm writing to thank you for your comments and feedback on the National AIDS Strategy (NAS). The Council's counsel and advice have been invaluable and your input has made the NAS a stronger and better document. Without your support this ground-breaking document would not have been possible. We look forward to working with Council through the implementation process.

Again, I thank you for ^{your} efforts in developing the first National AIDS Strategy. ^{the}

OK

**OFFICE OF NATIONAL AIDS POLICY
EXECUTIVE OFFICE OF THE PRESIDENT**

750 17th Street, N.W.
Washington, DC 20503

Phone: 202-632-1090
Fax: 202-632-1096

FACSIMILE COVER SHEET

TO: Richard Soan

FAX NUMBER: 690-7318

FROM: Jane Sanville

DATE: 11/4/96

PAGES INCLUDING COVER SHEET: 2

COMMENTS:

Chip — Here's the thank you for the TAC.
Comments please.
Jane

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Again, I thank you for your efforts in developing the first National AIDS Strategy.

Possible Q and As

Why can't I share this with my colleagues/friends/staff?

- Still an internal document.
- Trusting you with it.
- Asking for the confidential input.

Why did this take so long?

- To be honest, it took longer than I wanted or expected.
- The NAS was a new thing -- there was no matrix to follow.
- It was also important to get agency buy in and agency support.
- I'm pleased with it.

Why are you giving us this after the election? Why not before?

Didn't want it to be a political document.

Tuesday for feedback is not a lot of time.

- Believe in community input. Important to stress this is the beginning of ongoing consultations and collaborations.

What are the next steps?

- The NAS will drive our agenda -- serve as a catalyst.
 - Carrying out will require collaboration and consultation with the community.
- Essential to our success.

Who else are you giving this to?

The usual suspects.

No endorsement of needle exchange.

It's still an open question. Nothing in here that takes the issue off the table.

Possible Q and As

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National AIDS Strategy Community Meetings

Draft - 11-04-96/10:30am

WEDNESDAY/11-6-96

Human Rights Campaign - 628-1600

Elizabeth Birch-ED

Winnie Stachelberg

Contact: Don Temple

1-2pm

AIDS Action Council - 986-1300

Fred Miller-Interim ED

Daniel Zingale-Future ED

Christine Lubinski- Senior Policy Adv.

Contact: Alice Drew x3022

2:30-3:30p

National AIDS Fund - 408-4848

BJ Stiles-ED

Callie Gass

Contact: Adrienne Rice

4:30-5:30pm

THURSDAY/11-7-96

ANIN - 546-0807

Ken South

Contact: Carlos Austina

11am-12pm

International Group:

1:30-2:30p

GAAN-Paul Boneberg

202/667-6300

202/483-1135 fax

NCIH-Cynthia Mariel

202/833-5900

202/833-0075 fax

GNP+-Jairo Pedraza

212/862-9833

AIDS Policy Center - 785-3564

David Harvey-ED

Barbara Aranda Naranjo-COB

Contact: Heidi Ecker

4:30-5:30pm



FRIDAY/11-8-96

CAEAR Coalition - 898-0414
Alexander Robinson
Ernest Hopkins
Matthew McClean
Contact: Alexander Robinson

2-3pm

NMAC - 483-6622
Paul Kawata
Miguelina Maldonado
Contact: Paul Kawata

3-4pm

AMFAR - 331-8600
Jane Silver - Dir.- Public Policy
Dr. Mathilde Krim ???
Contact: Beth Jones

4:30-5:30pm

NASTAD - 434-8090
Julie Scofield-ED
Contact: Julie Scofield

NAPWA - 898-0414
Cornelius Baker
Contact: Mr. Edmond Sylvester

WEDNESDAY/11-13-96
11:30-12:30p

Patsy - OK? June

DRAFT
November 4, 1996

MEMORANDUM FOR THE PRESIDENTIAL ADVISORY COUNCIL ON HIV AND AIDS

FROM: Patsy Fleming

SUBJECT: National AIDS Strategy (NAS)

Thank you for your comments and feedback on the draft National AIDS Strategy. The Council's insightful advice has been invaluable and has made the NAS a stronger and better document. We look forward to continuing to work with ^{you} ~~the Council~~ on this ^{and other} ~~important matter~~ ^{projects}.

Again, thank you for your efforts in ^{helping us to} ~~developing~~ the first-ever National AIDS Strategy.

OK

DRAFT
November 4, 1996

MEMORANDUM FOR THE PRESIDENTIAL ADVISORY COUNCIL ON HIV AND AIDS

FROM: Patsy Fleming

SUBJECT: National AIDS Strategy

again insightful draft
I'm writing to thank you for your comments and feedback on the National AIDS Strategy.
(NAS). The Council's ~~counsel and~~ advice have been invaluable and ~~your input~~ has made the
NAS a stronger and better document. ~~Without your support this ground-breaking document~~
~~would not have been possible.~~ We look forward to working with the Council through the *on this*
~~implementation process.~~ *important matter. continuing to*

Again, I thank you for your efforts in developing the first National AIDS Strategy.

ever

DRAFT
November 4, 1996

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FROM: Patsy Fleming

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Thank you for your comments and feedback on the draft National AIDS Strategy. The Council's insightful advice has been invaluable and has made the NAS a stronger and better document. We look forward to continuing to work with the Council on this important matter.

Again, thank you for your efforts in developing the first-ever National AIDS Strategy.

November 5, 1996

RS comments

MEMORANDUM FOR PATSY, JEFF, RICHARD, LAHOMA, AND DANIEL

FROM: Jane

SUBJECT: National Strategy, continued

Agenda for 11.5 meeting: (1) Community meeting
Message to the community
Talking points
Q and As

Page to
8/12
Scheduling

■ **Logistics**

Scheduling

time to
go to event

Julie Scofield - next week

10/10

9:30

Tues AM 8:30 - 10:30

WED AM " " PF

TUES

Pre-
NAPWA

Planning for 25 copies (11 for confirmed attendees, 1 for open slot, extras for ONAP/DPC staff). - tonight →

International - Jaws will come

Wed - side back 1/2 hour
- 12:30 - 1:30
- 1:45 - 2:45 }

Start AIDS Action @
5:00 pm.

■ **Meetings with community**

Invitees

AIDS Action Council
AIDS Policy Center
American Foundation for AIDS Research
Human Rights Campaign
National AIDS Fund
National Alliance of State and Territorial AIDS Directors
National Association of People with AIDS
National Minority AIDS Council
AIDS National Interfaith Network
CAEAR Coalition
International Organizations (GAAN, NCIH, GNP+)
Open Slot (1)

Int'l - 1:30 on
Thursday.

Meeting Content

Brief introduction/presentation by PF
RS working on talking points.
LR will do international.

PF, JL, June, RS (Daniel notes)
International - hatoma

Ratsy
hatoma

PF Points on NAS

Direction on next term. NAS going to President. Provide confidential copy at meeting. Any problems of omission or commission. Support for document.

Implementation ^{process} plan would be process of systematic consultation. NAS would serve as the framework for recommendations that would come from the PAC, the community, the agencies. We have done this informally and are now formalizing it. Not creating a new bureaucracy.

It's an historic document. First-time any Administration has developed a government-wide strategy.

Possible Q and As

Why can't I share this with my colleagues/friends/staff?

Still an internal document. Trusting you with it. Asking for the confidential input.

Believe in community input - Meeting

Why did this take so long?

To be honest took longer than I wanted, longer expected

Development took longer than we would have like, but we feel the final product was worth the time investment. Process vacuum, length of time

a decent different - you represent

Why are you giving us this after the election? Why not before?

Didn't want it to be a political document. Wanted to get Tuesday for feedback is not a lot of time.

important - Wanted to get it right, wanted buy-in

What are the next steps?

This will drive our agenda. Catalyst.

n:\np\final\process5.j96

- new thing / no matrix to follow
- Agency buy-in / Agency support

Campano out - collaboration - consultation essential to success.

- Pleased with it.

Who else are you giving this to -

The usual suspects.

give # of copies Thursday
JL call

18th
Tuesday the 12th

still on the table -

Endorsement of N.E. Still an open question, nothing that prohibits

November 5, 1996

MEMORANDUM FOR PATSY, JEFF, RICHARD, LAHOMA AND DANIEL

FROM: Jane

SUBJECT: NAS Implementation ~~Plan~~, continued

Based on our discussion, below is the next iteration of the NAS implementation ~~plan~~ along with unresolved issues.

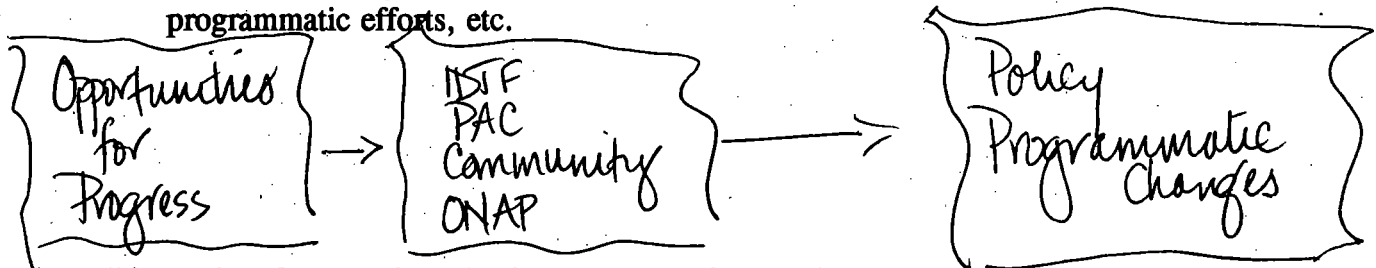
Goal of implementation ~~plan~~.

To move issues forward;
Demonstrate administration commitment;
Provide an environment for productive dialogue among IDTF members (government), the PAC, and the community.

Implementation plan would be process of systematic consultation leading to solutions.

NAS would serve as the framework for recommendations that would come from the PAC, the community, the agencies. Issues that ONAP focuses on would be tied to the goals of the NAS.

For each issue, identify who the major players are within government (the IDTF), the PAC, community, and ONAP. Discussions would focus on needed policy, programmatic efforts, etc.



Talking points for PF's introduction at community meeting.

We have done this informally and are now formalizing it. Not creating a new bureaucracy.

Examples include the drug pricing working group. Consultations and discussions among PAC members, community (NASTAD -- Kelly, MD Medicaid, ..), IDTF members (OHAP, HRSA), and ONAP have been productive in identifying approaches/policy options.

Next Steps.

Call this an implementation process.

Incorporate the NAS 'implementation process' into the language, talking points, press releases, etc. of the Office.

How to communicate to outside?

Planning review with agencies to guide decision-making re possible next round.

**OFFICE OF NATIONAL AIDS POLICY
EXECUTIVE OFFICE OF THE PRESIDENT**

750 17th Street, N.W.
Washington, DC 20503

Phone: 202-632-1090
Fax: 202-632-1096

FACSIMILE COVER SHEET

TO: Richard Sonan

FAX NUMBER: 690-7318

FROM: Jane Sanville

DATE: 11/5/96

PAGES INCLUDING COVER SHEET: 5

COMMENTS:

For 2:30 meeting

November 5, 1996

MEMORANDUM FOR PATSY, JEFF, RICHARD, LAHOMA, AND DANIEL

FROM: Jane

SUBJECT: National Strategy, continued

Agenda for 11.5 meeting: (1) Community meeting
Message to the community
Talking points
Q and As

■ **Logistics**

Scheduling

Planning for 25 copies (11 for confirmed attendees, 1 for open slot, extras for ONAP/DPC staff).

■ **Meetings with community**

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American Foundation for AIDS Research
Human Rights Campaign
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CAEAR Coalition
International Organizations (GAAN, NCIH, GNP+)
Open Slot (1)

Meeting Content

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LR will do international.

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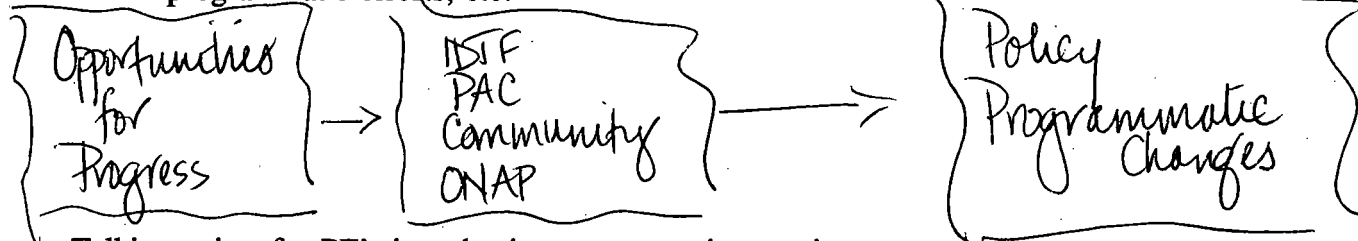
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Incorporate the NAS 'implementation process' into the language, talking points, press releases, etc. of the Office.

How to communicate to outside?

Planning review with agencies to guide decision-making re possible next round.



FAX TRANSMISSION

Department of Health and Human Services
Office of the Secretary

DATE: 11/5
TO: Patsy Fleming
PHONE: _____
FAX: _____

FROM: RICHARD SORIAN
Division of Speechwriting
Phone: (202) 690 - 7470
Fax: (202) 690 - 7318

TOTAL NUMBER OF PAGES TRANSMITTED: 2

COMMENTS:

Please deliver immediately

Mainly focused on FY 1997

Community Meetings

I Opening

- A. Thanks for support over the past two years. Look forward to the next four years together.

II Past Accomplishments

- A. Accomplished a great deal in four years to turn the government around. Couldn't have done it without community input and support. That must continue.
- B. Especially proud of what we accomplished this year.

III Agenda for the Future

- A. **President's FY1998 budget.** Submitted in early February. Working on it as we speak. Continue our investments in research, prevention, treatment, and housing. We'll work with the Congress. Had strong bipartisan support for the past two years. No reason to believe that will change.

- B. **Reauthorizations.** NIH reauthorization is a major priority. Preserve, protect, and defend OAR. Need your help on this especially. Also, HOPWA reauthorization and SAMHSA reauthorization.

- C. **Research.** Continue the work on combination therapy. Meeting next week at NIH. Implementation of the Levine Commission. Vaccines. Microbicide initiative.

- D. **Prevention.** Use the new money wisely. New initiatives on youth (especially young gay men of color), women, and substance abusers.

- E. **Treatment.** Keep a close watch on ADAP and make sure we get the money for HOPWA that we need. (Dependent on Section 8 H.)

- F. **Disability.** Working closely with Shirley Chater and her staff on the issues of disability and going back to work. Want to make sure those who want to go back to work can without losing their health benefits.

- G. **Medicaid.** Big battle in 1996 could return in 1997. Early numbers show that we may have saved nearly \$50 billion on the Medicaid baseline. May not need to seek those savings again. Still going to be working on flexibility. Community must remain involved on this issue.

- H. **Medicare.** Growing quickly as a source of HIV treatment. President will seek a short-term package to preserve the trust fund for 10 years and a commission for the long-term solvency.

Agenda for FY 1998

Forum for Collaborative Research. Meeting @ NIH

two groups want the \$ to go to community planning centers

"Recapture" from Section 8 H

training

Entitlement

Leads into NAs
Roadmap - accomplishments. Community support, suggestions.
Support + Confidentiality.

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November 5, 1996

MEMORANDUM FOR PATSY, JEFF, RICHARD, LAHOMA, AND DANIEL

FROM: Jane

SUBJECT: National Strategy, continued

Agenda for 11.5 meeting: (1) Community meeting
(2) Talking points
(3) Message to the community

25 copies (11 for confirmed attendees, 1 for open slot, extras for ONAP/DPC staff).

■ **Meetings with community**

Invitees

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- National Association of People with AIDS
- National Minority AIDS Council
- AIDS National Interfaith Network
- CAEAR Coalition
- International Organizations (GAAN, NCIH, GNP+)
- Open Slot (1)

Invitations

- By phone. DM following up.
- Schedule so far?

Meeting Content

- Brief introduction/presentation by PF*
 - RS working on talking points.
 - LR will do international.

PF Points on NAS

- Direction on next term. NAS going to President.
- Provide confidential copy at meeting. Any problems of omission or commission. Support for document.

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November 5, 1996

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FROM: Jane

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Next Steps.

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Office.

How to communicate to outside?

Planning review with agencies to guide decision-making re possible next round.

November 1, 1996

2:00 pm
1:00 on 11/5

MEMORANDUM FOR PATSY, JEFF, RICHARD, LAHOMA, AND DANIEL

FROM: Jane

SUBJECT: National Strategy, continued

Agenda for 11.1 meeting: (1) Logistical items
(2) Community meeting

1. Timeline

Strategy

11.1 Final comments back from Advisory Council
11.6-8 Meetings with community (Wednesday, Thursday, Friday)
11.12-14 Changes, finalize document
11.15 Final ready for printers/reproduction
11.22 Back from reproduction
11.?? Back from printers
12.2 Presentation at cabinet meeting

Briefing Materials

After 11.5 Walkthrough with Jeremy
11.15 Trigger (Y/N)
11.22 Materials ready for distribution
Letter from PF to participants
2-pager for POTUS
Copy of NAS

~ 3:00 on Wednesday 3:00

2. Logistical things ...

■ **Keeping HHS in the Loop**

Patsy will follow-up with Kevin.

■ **Printers**

Community Meeting

Reproduction for the community/POTUS/press.
(Printer's copies for the main distribution.)

Version for the community meetings will be revised draft with PAC comments incorporated with draft cover and generic draft header.

25 copies (11 for confirmed attendees, 1 for open slot, extras for ONAP/DPC staff).

POTUS Event

Version for POTUS meeting will be revised draft with PAC and community comments incorporated. Will have:

- Final cover
- 350 copies for press day of event

How many copies for Cabinet-level Meeting?

Final distribution

- 5000 copies? RS will double check re Youth Report.
- Call in to printing office for cost estimates. (JS)
- copies to agencies.
200 HHS, 50 to others??

Need ok from Ashley on all this.

JS will work with printing/reproduction and Ashley.

■ Final comments back from Advisory council

Scott will send what PAC comments he has today —

New draft by this afternoon. (JS)

Respond to council members re where their comments were incorporated. (JS)

Redraft letter to agencies regarding process.

JS will redraft. Will send after meetings with community.

■ Scheduling request

11.15 probable know date.

Invite Scott. Check with Kitty Higgins. (PF)

■ Distribution

Where/how to distribute:

- National AIDS Clearinghouse?
- Mailing Lists -- PACHA, WHCA, ??
- Internet (DM)
- Public depository libraries
- GPO sales

3. The Big Stuff

■ Meetings with community

Invitees

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AIDS Policy Center
American Foundation for AIDS Research
Human Rights Campaign
National AIDS Fund
National Alliance of State and Territorial AIDS Directors
National Association of People with AIDS
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Open Slot (1)

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By phone. DM following up.
Schedule so far?

Content

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* Possible Q and As

Why can't I share this with my colleagues/friends/staff?

■ Presentation at cabinet-level meeting

- Follow-up with Kitty Higgins. PF
- Follow-up with Marsha Scott. PF
- Follow-up with Richard Socarides. PF

See RS's options for 60/45/30 minutes.

- What are the issues we want to emphasize?

*Legislative
Administrative*

*Public after
President
Receives it.*

*Still
Internal document
- trusting them
- asking for
their input.*

*Comments by noon
Tuesday.
LR - international
Q+As
LR will call
USAD.*

*After
election.*

RS will handle.

■ **Briefing Materials for POTUS Event**

For POTUS

For Cabinet and agency officials

■ **"Implementation ~~Plan~~"**

Process →

What do we want to call this????

How to communicate to outside?

Planning review with agencies to guide decision-making re possible next round.

■ **Press**

Dependent on the event.

- If cabinet-level meeting works, go with event

Cabinet meeting called to discuss AIDS, NAS presented in that context.

McCurry might do briefing. PF/Shalala do 'driveway stakeout'.

- Backup plans

Have POTUS receive NAS. Transmittal from him to Cabinet members. (RS will draft.) Have copies of NAS available. ONAP takes questions. Photo op a maybe.

Have transmittal memo regardless of what event happens.

National AIDS Strategy Community Meetings

Draft - 11-01-96/10:55am

WEDNESDAY/11-6-96

Human Rights Campaign - 628-1600

1-2pm

Elizabeth Birch-ED

Contact: Don Temple

AIDS Action Council - 986-1300

2:30-3:30p

Fred Miller-Interim ED

Daniel Zingale-Future ED

Christine Lubinski- Senior Policy Adv.

Contact: Alice Drew x3022

National AIDS Fund - 408-4848

4:30-5:30pm

BJ Stiles-ED

Contact: Adrienne Rice

THURSDAY/11-7-96

ANIN - 546-0807

11am-12pm

Ken South

Contact: Carlos Austina

International Group:

1:30-2:30p

GAAN-Paul Boneberg

202/667-6300

202/483-1135 fax

NCIH-Cynthia Mariel

202/833-5900

202/833-0075 fax

GNP+-Jairo Pedraza

212/862-9833

AIDS Policy Center - 785-3564

4:30-5:30pm

David Harvey-ED

Barbara Aranda Naranjo-COB

Contact: Heidi Ecker

FRIDAY/11-8-96

CAEAR Coalition - 898-0414
Alexander Robinson
Ernest Hopkins
Matthew McClean
Contact: Alexander Robinson

2-3pm

NMAC - 483-6622
Paul Kawata
Miguelina Maldonado
Contact: Paul Kawata

3-4pm

*Swartz
C. Guine.*

AMFAR - 331-8600
Jane Silver - Dir.- Public Policy
Dr. Mathilde Krim ???
Contact: Beth Jones

4:30-5:30pm

NASTAD - 434-8090
Julie Scofield-ED
Contact: Julie Scofield

NAPWA - 898-0414
Cornelius Baker
Contact: Mr. Edmond Sylvester

WEDNESDAY
11:30-12:30p

13th

JL, (JS)

EXECUTIVE OFFICE OF THE PRESIDENT

31-Oct-1996 05:30pm

TO: Kathryn Higgins
FROM: Patsy Fleming
AIDS Policy Council
CC: Carol H. Rasco
SUBJECT: POTUS and Cabinet on AIDS

I wanted you to know that Carol and I have submitted a request to scheduling for a meeting with the President and selected cabinet members for a briefing on HIV/AIDS just after World AIDS Day (Dec.1). At that meeting, I will present to the President the National AIDS Strategy. I would like your support for such a meeting and will fax to you a copy of the request. Thanks for helping.

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

31-Oct-1996 04:47pm

TO: Marsha Scott

FROM: Patsy Fleming
 AIDS Policy Council

SUBJECT: POTUS Scheduling Request

I wanted you to know that Carol and I have submitted a request to scheduling for a meeting with the Pres. and selected cabinet members for a briefing on HIV/AIDS just after World AIDS Day (Dec.1). At that meeting, I will present to the Pres. the National AIDS Strategy. I would like to get your support for this and will fax a copy of the request to you. Anything you can do to help get a positive response would be greatly appreciated.

The Pres and FL visit to the quilt was a marvelous thing. So many many people talked about it all weekend.

By the time you get this email the election will be over and won. Congratulations to all of us and especially to Bill Clinton!

11:00 Friday

October 30, 1996

MEMORANDUM FOR PATSY, JEFF, RICHARD, LAHOMA, AND DANIEL

FROM: Jane

SUBJECT: National Strategy, continued

Agenda for 10.30 meeting: (1) Logistical items
(2) POTUS Event
(3) Implementation plan

Attached are: - POTUS event memo (RS)
- Revised implementation plan memo (JS)

1. Timeline

Strategy

11.1 Final comments back from Advisory Council
11.6-8 Meetings with community (Wednesday, Thursday, Friday)
11.12-14 Changes, finalize document
11.15 Final ready for printers/reproduction
11.22 Back from reproduction
11.?? Back from printers
12.2 Presentation at cabinet meeting

Briefing Materials

Need to be ready by?
One copy of full NAS.

2. Logistical things ...

■ **Keeping HHS in the Loop**

Patsy will follow-up with Kevin.

■ **Printers**

Community Meeting

Reproduction for the community/POTUS/press.
(Printer's copies for the main distribution.)

Version for the community meetings will be revised draft with PAC comments incorporated with draft cover and generic draft header.

18 copies (11 for confirmed attendees, 1 for open slot, 6 for ONAP staff).

Friday before Thanksgiving.
- OKR on Research

2 pages
for POTUS

- Two pages to POTUS
- PF to participants

→ 11/22

- Inger @ the 15th.

- After 11/5 - walk through C.A.B.
have camera set it up.

43

25

POTUS Event

Version for POTUS meeting will be revised draft with PAC and community comments incorporated. Will have:

- Final cover *and others.*
- 350 copies for press day of event

How many copies for Cabinet-level Meeting? → []

Final distribution

- 5000 copies? RS will double check re Youth Report.
- copies to agencies? *↓*

Need ok from Ashley on all this.

JS will work with printing/reproduction and Ashley. }

■ Final comments back from Advisory council

Status of Scott's communication to the PAC. (DM) *He did put it it's due to him by 11/1. & will flip.*

New draft by tomorrow 10/31. (JS)

Respond to council members re where their comments were incorporated. (JS)

Redraft letter to agencies regarding process.

JS will redraft. Will send after meetings with community. }

■ Scheduling request

Revised scheduling request went over for CHR's signature.

Have we heard anything? *W/S*

■ Distribution

Where/how to distribute:

- National AIDS Clearinghouse?
- Mailing Lists -- PACHA, WHCA, ??
- Internet (DM)
- Public depository libraries
- GPO sales

3. The Big Stuff

■ Meetings with community

Invitees

AIDS Action Council
AIDS Policy Center
American Foundation for AIDS Research
Human Rights Campaign
National AIDS Fund
National Alliance of State and Territorial AIDS Directors
National Association of People with AIDS
National Minority AIDS Council
AIDS National Interfaith Network
CAEAR Coalition
International Organizations (GAAN, NCIH, GNP+)
Open Slot (1)

Invitations

By phone. DM following up.

Schedule so far?

→ Future. Hopefully the 2nd term.
AIDS Action 1st
HRC 2nd.

Content

Brief presentation by PF. JL and RS working on talking points.

LR will do international

Direction on next term. NAS going to President. Provide confidential copy at meeting. Any problems of omission or commission. Support for document.

Implementation plan would be process of systematic consultation. NAS would serve as the framework for recommendations that would come from the PAC, the community, the agencies. We have done this informally and are now formalizing it. Not creating a new bureaucracy.

■ Presentation at cabinet-level meeting

- Follow-up with Kitty Higgins. PF
- Follow-up with Marsha Scott. PF
- Follow-up with Richard Socarides. PF

- See RS's options for 60/45/30 minutes.

What are the issues we want to emphasize?

■ Briefing Materials for POTUS Event

For POTUS

For Cabinet and agency officials

■ Implementation Plan

See attached memo.

■ Press

Dependent on the event.

- If cabinet-level meeting works, go with event

Cabinet meeting called to discuss AIDS, NAS presented in that context.

McCurry might do briefing. PF/Shalala do 'driveway stakeout'.

- Backup plans

Have POTUS receive NAS. Transmittal from him to Cabinet members. (RS will draft.) Have copies of NAS available. ONAP takes questions. Photo op a maybe.

Have transmittal memo regardless of what event happens.

- One transmittal
memo to POTUS.
- One transmittal
memo to
Cabinet.

October 30, 1996

MEMORANDUM FOR PATSY, JEFF, RICHARD, LAHOMA AND DANIEL

FROM: Jane

SUBJECT: NAS Implementation Plan, continued

Based on our discussion, below is the next iteration of the NAS implementation plan along with unresolved issues.

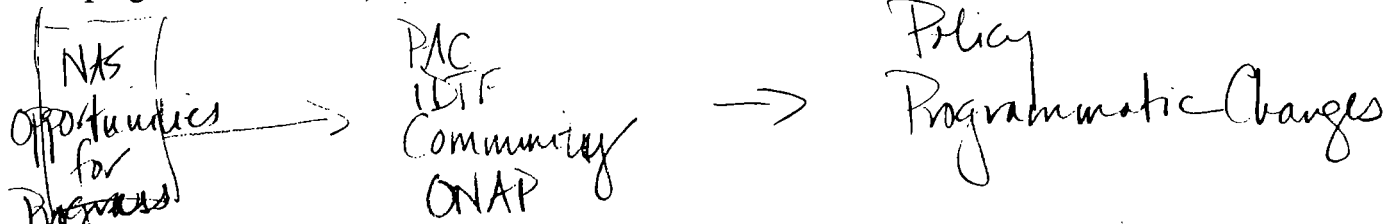
Goal of implementation plan.

To move issues forward;
Demonstrate administration commitment;
Provide an environment for productive dialogue among IDTF members (government), the PAC, and the community.

Implementation plan would be process of systematic consultation.

NAS would serve as the framework for recommendations that would come from the PAC, the community, the agencies. Issues that ONAP focuses on would be tied to the goals of the NAS.

For each issue, identify who the major players are within government (the IDTF), the PAC, community, and ONAP. Discussions would focus on needed policy, programmatic efforts, etc.



Talking points for PF's introduction at community meeting.

We have done this informally and are now formalizing it. Not creating a new bureaucracy.

Examples include the ^{drug pricing} working group. Consultations and discussions among PAC members, community (NASTAD -- Kelly, MD Medicaid, ..), IDTF members (OHAP, HRSA), and ONAP have been productive in identifying approaches/policy options.

LR - What does success look like.
What we want to push.

Strategies will be the umbrella.

include IP stuff



- Memo to the community.

Questions/Next Steps.

→ Systematic Approach

- What do we want to call this?

- Incorporate the NAS 'implementation plan' into the language, talking points, press releases, etc. of the Office.

~~What next for the NAS -- another budget round with the agencies? How to identify the next issues?~~

2 2 2
↓ ↓ ↓

Did the Agencies find it helpful.

. PAC

. OMB

} help
guide
decision-
making

Draft

Cabinet Discussion of HIV/AIDS

(60-Minute Version)

- 00:00 POTUS Remarks (pool spray). Accomplishments of the Administration (i.e., increased resources for research, prevention, treatment, housing; greater focus by all government Agencies). Priorities for the year ahead (i.e., learn more about the new drug therapies; expand access to treatment through Ryan White, Medicaid, Medicare; help people living with HIV/AIDS to go back to work if they want to). For the first time our nation will have a national strategy to attack this relentless killer.
- 05:00 Remarks by Patricia S. Fleming, Director, Office of National AIDS Policy. Preparation of the National AIDS Strategy. Agency involvement, cooperation. Summary of what we are doing, how much we are spending, where the challenges lie.
- 08:00 *→ RAINFS. (ONB)*
Remarks by Donna E. Shalala, Secretary of Health and Human Services. Summary of Department activities, priorities. *Impact of welfare reform.*
- 11:00 *U*
Remarks by Harold E. Varmus, M.D., Director, National Institutes of Health. Summary of scientific advances and challenges. *Levine Report.*
- 14:00 *U*
Remarks by David Satcher, M.D., Director, Centers for Disease Control and Prevention. Summary of latest trends in HIV/AIDS. *Prevention.*
- 17:00 Remarks by Ciro Sumaya, M.D., Administrator, Health Resources and Services Administration. Summary of actions to expand access to primary care and provider training.
- 20:00 Remarks by Bruce Vladeck, Administrator, Health Care Financing Administration. Summary of trends in Medicaid and Medicare coverage of people living with HIV/AIDS.
- 23:00 Remarks by Nelba Chavez, Administrator, Substance Abuse and Mental Health Administration. Summary of activities related to HIV among substance abusers.
- 26:00 Remarks by Henry Cisneros, Secretary of Housing and Urban Development. Summary of activities related to housing for people living with HIV/AIDS.

29:00

Remarks by Shirley Chater, Commissioner, Social Security Administration. Summary of activities related to disability benefits for people living with HIV/AIDS.

32:00

Remarks by Jesse Brown, Secretary of Veterans Affairs. Summary of activities related to benefits for veterans living with HIV/AIDS

35:00

Remarks by Brian Atwood, Administrator, Agency for International Development. Summary of trends related to global pandemic of HIV/AIDS and U.S. support for international efforts.

38:00

Remarks by Attorney General Janet Reno. Summary of activities related to combatting discrimination related to HIV/AIDS. *Immigrants.*

41:00

Discussion begins.

56:00

Closing Remarks by the President. Key issues for the year ahead, call for continued collaboration/cooperation.

60:00

Meeting concludes

** Frank Raimus 2 minutes*

P. Chavez Brown

Ad. Levine

Draft

Cabinet Discussion of HIV/AIDS

(45-Minute Version)

- 00:00 POTUS Remarks (pool spray). Accomplishments of the Administration (i.e., increased resources for research, prevention, treatment, housing; greater focus by all government Agencies). Priorities for the year ahead (i.e., learn more about the new drug therapies; expand access to treatment through Ryan White, Medicaid, Medicare; help people living with HIV/AIDS to go back to work if they want to). For the first time our nation will have a national strategy to attack this relentless killer.
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32:00 Remarks by Attorney General Janet Reno. Summary of activities related to combatting discrimination related to HIV/AIDS.

35:00 Discussion begins.

42:00 POTUS closing remarks.

45:00 Meeting concludes.

Summary Brown Reno
Chavez Atwood
Draft

Ad. Laines.
Shalala
Shalala

Cabinet Discussion of HIV/AIDS

(30-Minute Version)

00:00 POTUS Remarks (pool spray). Accomplishments of the Administration (i.e., increased resources for research, prevention, treatment, housing; greater focus by all government Agencies). Priorities for the year ahead (i.e., learn more about the new drug therapies; expand access to treatment through Ryan White, Medicaid, Medicare; help people living with HIV/AIDS to go back to work if they want to). For the first time our nation will have a national strategy to attack this relentless killer.

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20:00 Remarks by Shirley Chater, Commissioner, Social Security Administration. Summary of activities related to disability benefits for people living with HIV/AIDS.

23:00 Discussion begins.

27:00 POTUS closing remarks.

30:00 Meeting concludes.

October 30, 1996

MEMORANDUM FOR PATSY, JEFF, RICHARD, LAHOMA AND DANIEL

FROM: Jane

SUBJECT: NAS Implementation Plan, continued

Based on our discussion, below is the next iteration of the NAS implementation plan along with unresolved issues.

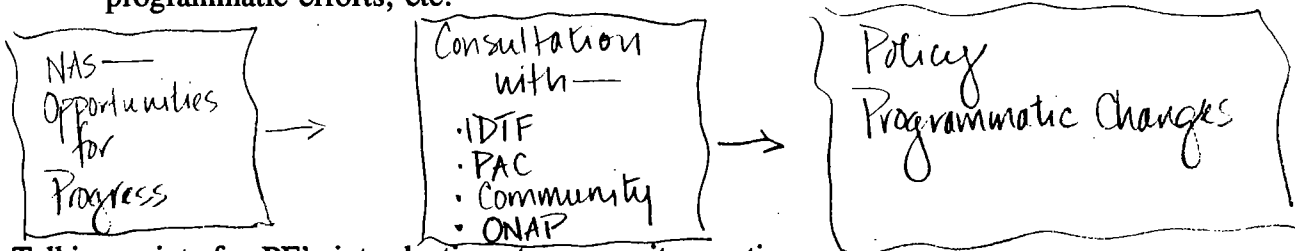
Goal of implementation plan.

To move issues forward;
Demonstrate administration commitment;
Provide an environment for productive dialogue among IDTF members (government), the PAC, and the community.

Implementation plan would be process of systematic consultation.

NAS would serve as the framework for recommendations that would come from the PAC, the community, the agencies. Issues that ONAP focuses on would be tied to the goals of the NAS.

For each issue, identify who the major players are within government (the IDTF), the PAC, community, and ONAP. Discussions would focus on needed policy, programmatic efforts, etc.



Talking points for PF's introduction at community meeting.

We have done this informally and are now formalizing it. Not creating a new bureaucracy.

Examples include the drug pricing working group. Consultations and discussions among PAC members, community (NASTAD -- Kelly, MD Medicaid, ..), IDTF members (OHAP, HRSA), and ONAP have been productive in identifying approaches/policy options.

Questions/Next Steps.

What do we want to call this?

Incorporate the NAS 'implementation plan' into the language, talking points, press releases, etc. of the Office.

What next for the NAS -- another budget round with the agencies? How to identify the next issues?

October 30, 1996

MEMORANDUM FOR PATSY, JEFF, RICHARD, LAHOMA, AND DANIEL

FROM: Jane

SUBJECT: National Strategy, continued

Agenda for 10.30 meeting: (1) Logistical items
(2) POTUS Event
(3) Implementation plan

Attached are: - POTUS event memo (RS)
- Revised implementation plan memo (JS)

1. Timeline

Strategy

11.1 Final comments back from Advisory Council
11.6-8 Meetings with community (Wednesday, Thursday, Friday)
11.12-14 Changes, finalize document
11.15 Final ready for printers/reproduction
11.22 Back from reproduction
11.?? Back from printers
12.2 Presentation at cabinet meeting

Briefing Materials

Need to be ready by?
One copy of full NAS.

2. Logistical things ...

■ **Keeping HHS in the Loop**

Patsy will follow-up with Kevin.

■ **Printers**

Community Meeting

Reproduction for the community/POTUS/press.
(Printer's copies for the main distribution.)

Version for the community meetings will be revised draft with PAC comments incorporated with draft cover and generic draft header.

18 copies (11 for confirmed attendees, 1 for open slot, 6 for ONAP staff).

POTUS Event

Version for POTUS meeting will be revised draft with PAC and community comments incorporated. Will have:

- Final cover
- 350 copies for press day of event

How many copies for Cabinet-level Meeting?

Final distribution

- 5000 copies? RS will double check re Youth Report.
- copies to agencies?

Need ok from Ashley on all this.

JS will work with printing/reproduction and Ashley.

■ Final comments back from Advisory council

Status of Scott's communication to the PAC. (DM)

New draft by tomorrow 10/31. (JS)

Respond to council members re where their comments were incorporated. (JS)

Redraft letter to agencies regarding process.

JS will redraft. Will send after meetings with community.

■ Scheduling request

Revised scheduling request went over for CHR's signature.

Have we heard anything?

■ Distribution

Where/how to distribute:

- National AIDS Clearinghouse?
- Mailing Lists -- PACHA, WHCA, ??
- Internet (DM)
- Public depository libraries
- GPO sales

3. The Big Stuff

■ Meetings with community

Invitees

AIDS Action Council
AIDS Policy Center
American Foundation for AIDS Research
Human Rights Campaign
National AIDS Fund
National Alliance of State and Territorial AIDS Directors
National Association of People with AIDS
National Minority AIDS Council
AIDS National Interfaith Network
CAEAR Coalition
International Organizations (GAAN, NCIH, GNP+)
Open Slot (1)

Invitations

By phone. DM following up.
Schedule so far?

Content

Brief presentation by PF. JL and RS working on talking points.

Direction on next term. NAS going to President. Provide confidential copy at meeting. Any problems of omission or commission. Support for document.

Implementation plan would be process of systematic consultation. NAS would serve as the framework for recommendations that would come from the PAC, the community, the agencies. We have done this informally and are now formalizing it. Not creating a new bureaucracy.

■ Presentation at cabinet-level meeting

- Follow-up with Kitty Higgins. PF
- Follow-up with Marsha Scott. PF
- Follow-up with Richard Socarides. PF

- See RS's options for 60/45/30 minutes.

- What are the issues we want to emphasize?

■ Briefing Materials for POTUS Event

For POTUS
For Cabinet and agency officials

■ Implementation Plan

See attached memo.

■ **Press**

Dependent on the event.

- If cabinet-level meeting works, go with event

Cabinet meeting called to discuss AIDS, NAS presented in that context.

McCurry might do briefing. PF/Shalala do 'driveway stakeout'.

- Backup plans

Have POTUS receive NAS. Transmittal from him to Cabinet members. (RS will draft.) Have copies of NAS available. ONAP takes questions. Photo op a maybe.

Have transmittal memo regardless of what event happens.

October 30, 1996

MEMORANDUM FOR PATSY, JEFF, RICHARD, LAHOMA AND DANIEL

FROM: Jane

SUBJECT: NAS Implementation Plan, continued

Based on our discussion, below is the next iteration of the NAS implementation plan along with unresolved issues.

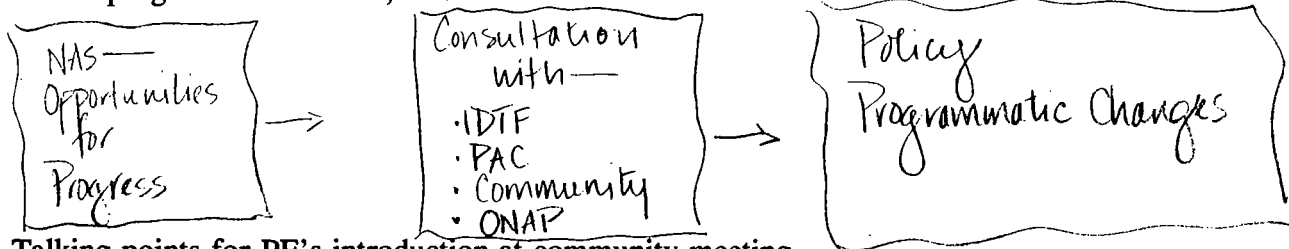
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Talking points for PF's introduction at community meeting.

We have done this informally and are now formalizing it. Not creating a new bureaucracy.

Examples include the drug pricing working group. Consultations and discussions among PAC members, community (NASTAD -- Kelly, MD Medicaid, ..), IDTF members (OHAP, HRSA), and ONAP have been productive in identifying approaches/policy options.

Questions/Next Steps.

What do we want to call this?

Incorporate the NAS 'implementation plan' into the language, talking points, press releases, etc. of the Office.

What next for the NAS -- another budget round with the agencies? How to identify the next issues?

October 28, 1996

4:00 pm
tomorrow

MEMORANDUM FOR PATSY, JEFF, RICHARD, AND LAHOMA

FROM: Jane

SUBJECT: Meeting 10/29 on National Strategy

Agenda for 10.29 meeting:

- (1) Go over logistical items
In follow-up to our 10.22 meeting, I've incorporated all the comments I could write down into the attached document.
- (2) Establish plan for Community meetings
- (3) Initial review of implementation plan draft

Attached are:

- JL memo regarding community meeting
- JS memo regarding POTUS event
- JS memo regarding implementation plan
- Revised scheduling request

1. Timeline

- 11.1 Final comments back from Advisory Council
- 11.6-8 Meetings with community (Wednesday, Thursday, Friday)
- 11.12-14 Changes, finalize document
- 11.15 Final ready for printers/reproduction
- 11.22 Back from reproduction
- 11.?? Back from printers
- 12.2 Presentation at cabinet meeting

Briefing materials
for President and
Cabinet members.

2. Logistical things ...

■ **Keeping HHS in the Loop**

✓ Patsy will follow-up with Kevin.

■ **Printers**

✓ We're going with reproduction for the community/POTUS/press.
✓ We can go with printer's copies for the main distribution.

✓ Which version for the community meetings?

- Revised draft with PAC comments incorporated? yes.
- Draft cover? Draft header? (yes) — just Draft.
- 30 Copies? —

Which version for POTUS meeting?

- Revised draft with PAC and community comments incorporated? *yes*
- Final cover? *yes*
- 25 copies for Cabinet Meeting *I I*
- ?? copies for press plus extras *Richard.*

Final distribution

- 1000 copies?
- copies to agencies.

more copies 5000 RS will double check.

Youth report.

Need ok from Ashley on all this.

Jane will work with printing/reproduction and Ashley.

■ Final comments back from Advisory council

Status of Scott's communication to the PAC?

Scott faxed reminder to PAC on 10/24 re 11/1 deadline.

Changes being incorporated now. If the changes are not major will not need to go back to agencies.

Respond to council members re where their comments were incorporated (Jane).

Redraft letter to agencies regarding process.

Jane will redraft. Will send after meetings with community.

■ Scheduling request

Revised scheduling request went over for CHR's signature.

~~Revised request attached.~~

When will know?

■ Distribution

Where/how to distribute:

National AIDS Clearinghouse?

Mailing Lists -- PACHA, WHCA, ??

Internet (Daniel?) — *Clearinghouse*

Public depository libraries

GPO sales

3. The Big Stuff

■ Meetings with community

What should the format be and how/what to present.

See Jeff's memo, attached.

For discussion at 10.29 meeting.

Message to community --

Present the strategy in the context of the day after the election. What should the second term look like? What should the first year look like? The Strategy is part of this. Are the goals in the Strategy ones you can embrace --

we will work with you to fill in the details. Confidentially providing a copy of the Strategy for review and comment.

Invitations?
Where?

■ **Press**

Dependent on the event.

Briefings? With whom? Message to press?

Possible ideas -- Cabinet meeting called to discuss AIDS, NAS presented in that context. ~~Depending on time of day, do briefing for trade press.~~ McCurry might do briefing. PF/Shalala do 'driveway stakout'.

Press copies? Number?

Event 1250
+ 100 in office
on day of
event.

If Potus - just event
to take press
briefing.

■ **Presentation at cabinet meeting**

Cabinet Affairs -

Follow-up with Kitty Higgins -- Patsy?
See Attached memo from Jane re event.

Backups → If (n) →

① Deliver it. Then notice that
it has been transmitted.
Copies available. Take questions.
Photo op? → Ok. But no
great plus.

~~**~~ (2) Transmittal to Cabinet from Potus.
RS

October 28, 1996

MEMORANDUM FOR PATSY, JEFF, RICHARD, AND LAHOMA

FROM: Jane

SUBJECT: POTUS Cabinet-level meeting on 12/2/96

Talking points for POTUS. Emphasizing importance. Focus on 1-3 issues, ask cabinet members what their plans are, how they will work together, etc.

Issues we want to emphasize? Invitees?

Draft Schedule for the hour --

10 minutes: Pool Spray

what can he take credit for
how can he look good
how does this fulfill promises that have been made
where's the vision thing in all this
to show that this office has a purpose to get everyone on the same page
HIV important public health issue with domestic and international consequences.

10 minutes: Patsy

Describe NAS - sets goals to guide nation.
Covers all policy areas prevention, research, etc.
NAS developed with PAC/community and Agency input.
Historic document - first-ever government-wide plan.
Process from here -- implementation plan.

10 minutes: Shalala *Satcher on epid.*

HHS plans.
Emphasis on chosen issues (??behavioral and biomedical prevention (vaccines and microbicides), substance abuse, return to basic science, youth ...).
How we're working on the implementation plan.

5 minutes: HCFA

HCFA plans. *- Importance of Medicaid + Importance of Medicare.*
Emphasis on chosen issues (??integrating prevention into primary care, cost of new therapies, ...)

5 minutes: Cisneros -- do we want him to present?

Option: POTUS asks direct question.
HUD plans.

Emphasis on chosen issues (?? housing serves as foundation for all other services, other HUD programs also serve HIV+ persons....)

20 minutes: POTUS follow-up

We promised a national strategy and we've done it.

This is one of the functions of ONAP -- only place in the government that has a government-wide perspective.

Speaker
Frank Raines (OMB Director)
for Educational purposes.

VA
Shirley Chater
Frank Raines
Vannoy
Satcher
Ciro
Nellor

Thanks agencies for work.

How will agencies work together on _____ issues.

What are the biggest challenges? Biggest success?
Elicits agencies' commitment toward working toward
these national goals and working on the implementation
plan.

What issues →

RS- Potus is briefed by experts.

RS- will add Vannus, Cico,

Emerging issues —
Problems - disability - ~~pot~~tease inhibitors (Chater).

30/45/60 plans. RS will do this.

Build support for the event.
PF - call Marvin Scott
Secorides.

October 28, 1996

Done

MEMORANDUM FOR PATSY, JEFF, RICHARD, AND LAHOMA

FROM: Jane

SUBJECT: Ideas for NAS Implementation Plan

Below are ideas for discussion regarding an implementation plan. This is a first cut and I want to make sure we are all on the same page about the overall goals before going forward.

Goal of implementation plan:

To move issues forward;
Demonstrate administration commitment;
Provide an environment, as much as is possible, where all the relevant players feel invested, including government agencies, advocates, and the private sector.

Overarching principle:

Want a mechanism to move issues forward without creating a new cumbersome bureaucracy.

Logistical reality:

ONAP does not have the staff to re-create what HHS has done with breast cancer or what ONDCP has done with the National Drug Strategy.

How to implement an implementation plan:

Pull issues from the NAS. Link issues to the goals.

For each issue, identify who the major players are within government, in the private sector. At the same time, draw on the PAC to identify players and brainstorm on how the PAC can use its influence to bring players to the table. Also meet with selected outside groups for their input.

Prioritize which issues we want to focus on. Share high priority plans with outside folks.

Example --

- o Improving understanding of trends in HIV transmission and seroprevalence;

process of systematic

Call this

Consultations
- done it informally
how do it formally
- PAC
- IDTF
- CHY
- government
ONAP.

October 24, 1996

Daniel →
Message for [initials]

MEMORANDUM FOR PATSY

FROM: Jeff

SUBJECT: Post-election meetings with groups

I have prepared several lists of groups as potential invitees for meetings after the election to discuss their views on what a second term should look like. While it is certainly possible to do larger meetings, *I strongly advise* that these remain small -- preferably one-on-one -- meetings with a handful of groups. Once it becomes larger, the ability to keep the strategy relatively confidential prior to the event with the President becomes even more difficult. And there isn't time for that. I also believe that at this stage of the Administration's relationship with the community (as opposed to what happened two-and-a-half years ago), larger meetings will result in posturing, not honest discussion.

Purpose of the meeting: to get an initial read on what the groups are expecting in a second term (both in terms of policy and, probably -- from their point of view -- personnel) and to give them a confidential draft of the strategy -- as our outline of the overall objectives the President is going to charge us with in a second term. I would assume this would include a discussion of their expectations of this office in the year ahead.

Group One: *AIDS-specific*

Meet c group #1.
AIDS Action Council *significant public policy focus*
AIDS Policy Center *constituency.*
American Foundation for AIDS Research
Human Rights Campaign
National AIDS Fund *No one asks them for [Business Unit/Collection] there opinion.*
National Alliance of State and Territorial AIDS Directors
National Association of People with AIDS
National Minority AIDS Council

- Continued adequacy of funding
- Medicare/Medicaid
- medle exchange -
Attitude?

Going to present to the President.

* omission/comission.
* what the next steps are.

Group Two: *some AIDS policy work*

mediates likely to be contacted
ACLU
#AIDS National Interfaith Network
American Psychological Association
#CAEAR Coalition
Center for Women Policy Studies
Legal Action Center
LLEGO
National Task Force for AIDS Prevention
Pediatric AIDS Foundation

RS - Brief presentation for PR. Where we would lay out our.

Giving them state of meeting - Pitch for document support.

Backup on cabinet-level meeting

RS will work on this.

AI Inf'l →

Group Three: - Service orgs
- Policy components.

AIDS Action Committee (MA) - Boston

APLA

GMHC

National Lesbian/Gay Health Association

Project Inform

San Francisco AIDS Foundation

Whitman Walker

NW AIDS Foundation.

TAG

International

GNP +

GAAN

NCIH

AIDS Action - Daniel Fingali Christine Lubinski

AIDS Policy - David Hawkey + COB.

AmFAR - Ann

HRC - Elizabeth Birch

Natl AIDS Fund - DS Stille

NASTAD - Julie Kofield -

NAPWA - Canelius Baker
- Paul Kavala

CAER -

Ernest Hopkins

Alexander Robinson

Int'l -

next Confidential

18 letter