

SHIRLEY SACHI SAGAWA

12 West Oak Street
Alexandria, Virginia 22301
(202) 606-5000 x161/(703) 548-4919

Employment

CORPORATION FOR NATIONAL SERVICE (October 1993-Present)

Managing Director; Executive Director; Executive Vice President

Senate-confirmed Presidential appointee, serving as chief deputy to the Chief Executive Officer

Management: Responsible for start-up of new federal agency, whose mission is to engage Americans of all ages and backgrounds in community-based service to address education, public safety, human and environmental needs. Oversaw merger of the Corporation with the ACTION agency. Responsible for awarding more than \$600 million annually. Established internal administrative and program budgets. Supervised a staff of approximately 400, including staff in 47 state offices. Applied principles of reinventing government to make the Corporation an example of public sector innovation.

Policy: Chief officer determining policy governing all Corporation programs, including AmeriCorps, the National Senior Service Corps, and Learn and Serve America (service-learning programs for elementary, secondary, and higher education students). Developed regulatory framework and policy guidelines for new Corporation programs. Work with Congressional offices, the White House, and OMB regarding program policy. Oversaw policy research projects.

Program development Managed program operations. Lead design and development of AmeriCorps, Learn and Serve America, and numerous demonstration programs. Participated in the design of the Corporation's systems for training, technical assistance and evaluation. Organized innovative series of forums to connect service to solving critical social problems. Initiated strategy for establishing partnerships with other federal agencies.

Strategic planning Manage process for staff and Corporation Board of Directors to collaborate on the development of the Corporation's strategic plan. Facilitate staff and Board working sessions. Develop annual plans for approval of the CEO and Board.

Communications Speak at conferences and trainings. Provide testimony to Congressional committees. Supervised Corporation's external affairs staff. Developed strategy to establish AmeriCorps national identity and national recruitment system. Established priorities for private sector outreach. Participate in fundraising meetings with foundations and corporations. Participate in development of communications and Congressional strategies.

WHITE HOUSE DOMESTIC POLICY COUNCIL (January 1993-September 1993)

Special Assistant to the President

Advisor to the First Lady on domestic policy issues.

Worked closely with First Lady on education, children's policy, and other issues. Represented the First Lady at policy meetings. Developed President's national service legislation (PL 103-82). Served on the Advisory Committee on Head Start Quality and Expansion. Oversaw all policy-related VIP correspondence for the First Lady.

NATIONAL WOMEN'S LAW CENTER (February 1991-January 1993)

Senior Counsel and Director of Family and Youth Policy

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