

F. Mich

THE WHITE HOUSE
WASHINGTON

7/6/98

Ceci

Pilot - what wld U accept

Get Engler to agree to
get them to table

Where wld Engler congr
So G Bill isn't held host.

Fed Dist Ct.

Secy had discretion to
w/hold

Engler → Abraham to press res^{to} relent

Hold up nominee

- G.B.H. - not out of conf

- Del agencies - rider saying OK

VP - ally? Gene to Abraham

Herman - Dennis Archer - Engler - VP - DeVal

Substantive pilot met

~~OK~~ : productive

Didn't do merit stuffing

Tramontano - Podesta → don't discuss

NEC: wait - FBI
to bring in

Want to be @ table; various

Bad ES in MI

Tried to go thru Archer - No

Gene - English talk

January 5, 1997

MEMORANDUM FOR JOHN D. PODESTA

FROM: KAREN A. TRAMONTANO

CC: BRUCE REED
ELENA KAGEN
MICKEY IBARRA
GREG FRAZIER
WILLIAM CORR
LEE SATTERFIELD

SUBJECT: PRIVATIZATION

On Tuesday, January 6 at 2:00 p.m. there will be a meeting to discuss the Administration's response to state requests to privatize various programs. This meeting is an effort to understand those requests and to the extent appropriate, share information regarding the status of those requests and agency responses.

Department of Labor:

Several months ago, the Department of Labor through means other than state notification, learned of Michigan's desire to privatize its employment services program. Since I was not able to be involved in this matter, you are aware that the Department of Labor within the last week communicated a number of concerns to the state. As a result, the state informed the Department of Labor that it has withdrawn its request to privatize its employment services program. Secretary Herman has attempted to contact the Governor to determine whether the state will resubmit its request or whether the state has decided to halt its actions regarding this matter. At this time, the Governor has not returned the Secretary's calls.

Department of Agriculture:

The state of Arizona has a request pending with the Department of Agriculture to privatize segments of their food stamp program. Just prior to the time expiring during which the Department would have had to issue a decision, the Department requested additional information. The matter remains pending.

The state of Wisconsin has made a similar request with the Department of Agriculture. I understand that this request is pending also.

Department of Health and Human Services:

Thurm - Wisco - not giving up - colocation makes for duplicative work - vs USDA

The state of Wisconsin has a pending request to privatize segments of its Medicaid program with HHS. There may be a pending request from Arizona as well.

CHIP ~~can~~ can privatize - links an issue Wisco will submit

The Domestic Policy Council has been following these issues with the agencies for some time. Since no Administration policy has been developed that would apply to every request, the most recent requests have been pending while the agencies request more information from the state to determine with specificity the state's plan and its impact on both workers and recipients.

During this meeting, I recommend we address the following:

Alexis - 1 - yes ^{substate}
2 - case by case - pilot
3 - no, but other ideas
4 - No

A. Determine the full range of proposals pending before these three agencies;

B. Determine the status of each proposal;

OK - murky
Mich may proceed - but lawsuit

C. Determine whether a comprehensive Administrative policy can be developed and applied to each request;

Mass got perm in 93 - partial
- hasn't gone well

D. Identify the next steps for White House and Agency officials.

Marion - mh, grtal - spectrum - job matching ??

Michigan - One Stop Careers Ctrs

no waiver auth
diff F/M/A // Engler - walled off
VE

26 local wkfc dev bds / PICs; under that approach - ex %

Job by prog, ES, WTW, F36, voc reh, STW

Ray - One Stop
Colocate -
exposes inconsistencies

inf'd { - 1. auth for ES to wkfc bds
- 2. email

3. \$ for ES for staff to wkfc bds - Contract out to non-state

Upward w/in state - no consultation

USDA - Fed Reg
6 state competition

Sd wld consider pilot if get stakeholder Me

All ES esr cld be transferred to VE svc. - no layoff
- consciously held vacancies

w/ draw plan

Engler - mentioned sur 7 Fed ct - Wayne Peiper; not clear if central

Gave 2 EO's
since Aug -
operating under
state law

BR
JP
AH

DOL + Pot - legit
- demo construct

**TALKING POINTS FOR DOMESTIC POLICY COUNCIL
MICHIGAN EMPLOYMENT SERVICE PRIVATIZATION
FEBRUARY 2, 1998**

- ▶ On January 30, 1998, the U.S. Department of Labor notified the Michigan Jobs Commission (MJC) that no Wagner-Peyser Act funds could be used to implement Governor Engler's Executive Orders to reorganize the Employment Service. The MJC was advised that this action was necessary pending approval of a modification to the State's Wagner-Peyser Act plan.
- ▶ The reorganization is effective on Monday, February 2, 1998.
- ▶ Michigan has taken actions to implement the reorganization despite letters on September 12, October 21 and December 24, 1997 from Acting Assistant Secretary Raymond Uhalde advising Michigan not to implement its reorganization until a modification of its Wagner-Peyser Act plan has been approved.
- ▶ Unless the U.S. Department of Labor is notified by February 2 that Michigan has suspended its reorganization, the Department has no choice but to take this action. The Department is legally responsible for insuring that federal dollars are spent consistent with an approved Wagner-Peyser Act plan.
- ▶ The Department has identified critical deficiencies affecting the Wagner-Peyser Act program services called for in the reorganization. These services would rely exclusively on computers and do not provide basic labor exchange services. The Michigan reorganization will not be adequate to meet the job finding needs of Michigan citizens who are not computer-literate or who need special attention to effectively receive electronic services.
- ▶ To be approved, a state plan must provide Wagner-Peyser Act program services using State merit staff employees. The plan that Michigan wants to pursue does not satisfy this federal merit-staffing requirement. The U.S. Department of Labor reached this legal conclusion after consulting the Justice Department.
- ▶ The merit-staffing requirement is part of the federal Wagner-Peyser Act. It is reflected in relevant laws and regulations. The requirement has been in force since the inception of the Employment Service program. The last time a similar issue arose in the late 1930's Missouri gave up efforts to avoid merit-staffing requirements.
- ▶ Under the law, the U.S. Department of Labor will continue to provide federal funding for employment services under Michigan's currently-approved Wagner-Peyser plan that conforms with Federal requirements, but will not allow Michigan to spend Wagner-Peyser Act funds in line with the proposed reorganization. Michigan's Wagner-Peyser Act One-Stop system grants will also be affected.

U.S. Department of Labor

Assistant Secretary for
Employment and Training
Washington, D.C. 20210



January 30, 1998

Mr. Douglas Rothwell
Chief Executive Officer and Department Director
Michigan Jobs Commission
Victor Office Center, 4th Floor
201 North Washington Square
Lansing, Michigan 48913

Dear Mr. Rothwell:

In our conversation today, Douglas Stites, Chief Operating Officer of the Michigan Jobs Commission (MJC), confirmed that the MJC intends to implement Governor Engler's Executive Orders 12-1997 and 18-1997 on Monday, February 2, 1998, despite the lack of an approved Wagner-Peyser plan of service modification. This conversation is consistent with our understanding of the state's intentions based on our January 21, 1998 meeting, a recent review by staff from our Chicago Regional Office, and earlier discussions.

At the outset, I would like to reiterate our continuing commitment to work with you to improve Michigan's Employment Service, consistent with prevailing federal law, policy and program requirements. We share the high priority you place on innovations that deliver high quality employment services to all who need them and we continue to hope that this outcome can be achieved in Michigan without placing the availability of employment services to the people of Michigan at risk. This risk can be avoided if the MJC complies with the legal and regulatory requirement that Wagner-Peyser Act funds be used only in accordance with an approved plan.

I agree that strategies and policies sometimes need to change as the needs of our dynamic national economy change. In partnership with the States and the Congress, we have worked to lay the foundation for a new workforce development system, one that better integrates workforce development services, satisfies its customers better, and achieves better employment and earnings outcomes for them. I know you share this vision of a better performing and functionally integrated system that is technologically advanced and locally-directed.

I know that we both share the goal of continuing to provide quality services to all who use the ES. It is for that reason that we are anxious to continue our dialogue and to determine if there are ways to provide services that will be better, fairer and more efficient.

We cannot, however, abandon our role as the federal grantor of Wagner-Peyser funds and permit MJC to implement its plans without full consideration and proper approval as the law requires. I notified you in letters dated September 18, 1997, October 21, 1997 and December 24, 1997 that MJC could not legally use Wagner-Peyser grant funds until it has submitted and had approved a

modification to its plan of service. On December 24, 1997, I indicated that the Department could not approve the plan modification which MJC had submitted. The letter also identified certain program weaknesses that would have prevented our approval of the plan. We suggested that the plan be withdrawn and that we take the opportunity to engage in a greater coordination of our efforts to improve the performance of Michigan's employment services. These program concerns are:

- The Michigan plan does not provide for adequate administration of the Employment Services' responsibilities with respect to the UI work test. Michigan's exclusive reliance on automated services to provide job-finding and placement services for UI claimants does not adequately provide the job referrals and verification of the outcomes of these referrals that are needed in order for the work test to be effectively managed. Merit-staffing is integral to the effective administration of the work test.
- An exclusive reliance on automated services is inadequate to carry out the purposes of the Wagner-Peyser Act. Michigan must provide a range of job search and job placement assistance services in each community that supplements an automated approach to delivering these services in order to give customers a reasonable choice of services delivery alternatives.
- An exclusive reliance on automated services to provide basic labor exchange services presents a barrier to those who have literacy problems, physical impairments, or other impediments to effectively using automated labor exchanges services effectively. The Michigan proposal does not adequately address how these barriers would be avoided.
- Michigan's automated labor exchange relies on a fully connected Americas Job Bank/America's Talent Bank where job-seekers can search for job openings that fit their skills and employers can search for resumes that match their skills needs. This new system will not be ready until March 2. Thus, the implementation schedule does not appear to be in sync with the availability of the technology needed to have a fully automated labor exchange. It also calls into question whether other aspects of the reorganization are being implemented prematurely.

I know that these concerns can be addressed and that we can move forward with the task of improving employment services for the citizens of Michigan. We can achieve this if the MJC is willing to work with us and continues to operate under its currently approved plan until our deliberations result in an approved revision to that plan. Funding for Michigan's Wagner-Peyser Act services can and will continue as long as they are delivered under an approved plan. It is my duty and commitment to see that services to the people of Michigan continue. By setting an implementation date for Monday, February 2, the MJC is jeopardizing these services.

In addition to the requirement that any Wagner-Peyser plan receive Departmental approval, relevant laws and regulations including the Wagner-Peyser Act, the Intergovernmental Personnel Act and Office of Personnel Management regulations require that State Employment Services be

staffed by public employees selected on the basis of merit. The requirement is demonstrated by 64 years of practice and successive standards and guidance promulgated by the responsible federal entities. After extensive consultation and review of the relevant laws, regulations and guidance, we conclude that the Department's 64 year policy represents a correct interpretation of the law. We have consulted with the Office of Legal Counsel at the Department of Justice, and they have advised us that their initial view is in accord with our conclusion. Finally, we note that in 1938 the state of Missouri contended that the Wagner-Peyser Act did not require merit-staffing, and the Department withheld Wagner-Peyser funding until Missouri agreed to adopt a merit personnel system. This foundation for merit staffing remains in place today.

While merit-staffing applies under the Wagner-Peyser Act, it applies only to those services that the Secretary of Labor determines to be inherently governmental functions. This determination is reserved to the Secretary of Labor in keeping with her legal obligation to maintain a national system of employment security. In keeping with this obligation to determine which services might be inherently governmental, I previously indicated a willingness to discuss limited pilot programs.

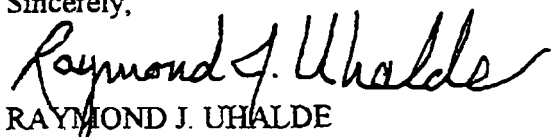
It is my hope that you will act to ensure that the people of Michigan continue to receive their deserved Wagner-Peyser services. I sincerely hope that Michigan will suspend its actions to implement the reorganization plan and continue to negotiate with the Department to reach a mutually satisfactory resolution of MJC's performance concerns and to the Department's programmatic and policy concerns so that Wagner-Peyser funds will continue to flow under the current approved plan of service.

I cannot, however, abandon my role as an official of the federal grantor of Wagner-Peyser funds. If I do not receive from you, by close of business on February 2, 1998, an affirmative indication in writing that Michigan's Wagner-Peyser Act services will continue to operate consistent with the currently approved plan of service, ETA will withhold MJC's Wagner-Peyser Act funds expended in connection with the reorganization. This withholding of funds will remain in effect until Michigan is again operating under an approved plan.

Your first year One-Stop Career Center grant has ended. Approval of Michigan's second year One-Stop Career Center grant will also be affected to the extent that the grant would be used to implement or support the implementation of the proposed reorganization.

Let me again affirm my readiness to work with you to improve employment services in Michigan. Together, I know we can provide the leadership needed to make this an opportunity for innovation in the interest of providing better employment services to job-seekers and employers.

Sincerely,



RAYMOND J. UHALDE

Acting Assistant Secretary

for Employment and Training

UNITED STATES DISTRICT COURT
FOR THE WESTERN DISTRICT OF MICHIGAN
SOUTHERN DIVISION

STATE OF MICHIGAN; DOUGLAS
ROTHWELL, Director, Michigan
Jobs Commission; KATHLEEN WILBUR,
Director, Department of Consumer
and Industry Services,

Plaintiffs,

File No. 5:98-CV-16

v.

HON. ROBERT HOLMES BELL

ALEXIS M. HERMAN, Secretary of
Labor, United States Department
of Labor; RAYMOND J. UHALDE,
Acting Assistant Secretary,
United State Department of Labor
Employment and Training
Administration; MELVIN J. HOWARD,
Acting Regional Administrator,
United States Department of Labor.

Defendants.

O P I N I O N

Plaintiffs State of Michigan, Douglas Rothwell, Director of
the Michigan Jobs Commission, and Kathleen Wilbur, Director of
the Michigan Department Consumer and Industry Services have filed
an action against the United States Secretary of Labor and others
for declaratory and injunctive relief and for mandamus. This
matter is currently before the Court on Plaintiffs' motion for
preliminary injunction.

None of these factors, standing alone, is a prerequisite to relief. They are considerations to be balanced, not rigid and unbending requirements. See, e.g., Golden v. Kelsey-Hayes Co., 73 F.3d 648, 653 (6th Cir. 1996); Sandison v. Michigan High School Athletic Ass'n, 64 F.3d 1026, 1030 (6th Cir. 1995).

A. Likelihood of Success on the Merits

The first issue for the Court's consideration is the Plaintiffs' likelihood of success on the merits of its claim. Plaintiffs' claim is two-fold. Plaintiffs raise both a procedural and a substantive argument in support of their request for injunctive relief.

Plaintiffs contend that the Secretary's summary termination of Wagner-Peyser Act funds is unlawful because the Secretary failed to give the requisite 60-day notice. Plaintiffs contend that the Secretary was required to give the state 60 days' notice before cutting off funds pursuant to 26 U.S.C. § 3310(a) and 42 U.S.C. § 504(a). No explanation has been provided as to why these two statutes regarding unemployment taxation should govern the issues in this case.

Plaintiffs also contend they were entitled to notice and an opportunity to be heard pursuant to 20 C.F.R. § 601.5: This regulation provides in relevant part:

Payment of funds to States . . . are withheld when the Secretary finds, after reasonable notice and opportunity for hearing:

(7) That a State no longer has a plan of operation for public employment offices complying with the provisions of the Wagner-Peyser Act.

The Secretary does not address this regulation. The Secretary contends that it reasonably relied on 20 C.F.R. § 658.703, which provides:

In critical situations as determined by the Regional Administrator, where it is necessary to protect the integrity of the funds, or insure the proper operation of the program, the Regional Administrator may impose immediate corrective action.

In order to qualify for Wagner-Peyser Act funds, a state must operate its employment services program in accordance with a federally-approved plan. 29 U.S.C. §§ 49c, 49d, 49g; 20 C.F.R. § 652.7(e). Because the state dismantled its approved system and began operation of its disapproved system after it was on notice that to do so could result in the imposition of sanctions, including the revocation of its authority to draw down Wagner-Peyser Act funds, and because the State has refused to follow the administrative procedures for approval of plans outlined in 20 C.F.R. § 652.7(c), this Court cannot say that there is a strong likelihood that Plaintiffs will succeed on the merits of their argument that the government improperly invoked the summary procedures of 20 C.F.R. § 658.703.

Plaintiffs' alternative claim is that they are likely to prevail on the merits of their argument that the Wagner-Peyser Act does not require the use of merit employees.

The Court declines to address the merits of this issue. Even if the issue of merit staffing were resolved in Plaintiffs' favor, resolution of that issue alone is insufficient to show that Plaintiffs are entitled to injunctive relief.

Under the Wagner-Peyser Act, the Secretary shall approve a plan if "it is in conformity with the provisions of this chapter" and if it is "reasonably appropriate and adequate to carry out its purposes." 29 U.S.C. § 49g(e).

The merit staffing issue was not the only impediment to approval of Michigan's plan. The Department of Labor outlined several other concerns with the State's plan that would affect approval. These issues include whether the State met the Act's requirement that the Plan be developed jointly with input from the appropriate private industry council and chief elected officials, 29 U.S.C. § 49g(b). The Department of Labor also identified a number of program questions such as policy guidance and oversight of the Workforce Development Boards; ability to ensure access to automated services and to provide assistance to those incapable of using the automated system; avoidance of operational problems stemming from the local administration of the work test and the separate administration of the unemployment service and unemployment insurance programs; and provision of services to veterans and migrant and seasonal farmworkers in a manner which will maintain the integrity of those programs.

None of these issues has been addressed or resolved. Because Plaintiffs have not shown that the State Plan meets all of the requirements for approval by the Secretary, Plaintiffs have not shown a likelihood of success on the merits of their claim for injunctive relief.

B. Irreparable Harm

The State contends that if funding is cut-off there will be a potential disruption in services and benefits to state residents, and a potential loss of employment for those hired under the Workforce program to deliver employment services.

The federal government has funded Michigan's employment services program for over 60 years. The State could have continued to operate its employment services program under the current plan until a modified plan is approved. The State, however, has chosen to alter the status quo by unilaterally initiating its new program prior to its approval by the Department of Labor and dismantling its old program even though it was on notice that the Department of Labor had not approved the new program. The State candidly admits that rather than using the regular deliberative channels, it created this crisis situation in order to force a rapid resolution of the issue of merit employees.

Because an injunction is a form of equitable relief, principles of equity must be applied in assessing the need for the relief requested. An equitable principle similar to the clean hands doctrine¹ is that a party may not satisfy the irreparable harm requirement if the harm complained of is self-inflicted. San Francisco Real Estate Investors v. Real Estate Inv. Trust, 692 F.2d 814, 818 (1st Cir. 1982); FHA Leasing Co. v. Arden Indus., Inc., 826 F.Supp. 38, 39 (D. Mass. 1993); 11A Wright, Miller & Kane, Federal Practice and Procedure § 2948.1 (2d ed. 1995).

Moreover, a plaintiff's harm is not generally deemed irreparable if it is fully compensable by money damages. Basicomputer Corp. v. Scott, 973 F.2d 507, 511 (6th Cir. 1992). There has been no convincing argument showing that the State will not be able to fund the employment services pending resolution of this case. Plaintiffs testified that there is a possibility that the State could make funds available through legislative action. The harm may accordingly be measurable in terms of monetary damages.

Plaintiffs' argument that they had no choice but to implement the reorganization because it was mandated by State law

¹ "[U]nclean hands' really just means that in equity as in law the plaintiff's fault, like the defendant's, may be relevant to the question of what if any remedy the plaintiff is entitled to." Shondel v. McDermott, 775 F.2d 859, 868 (7th Cir. 1985).

✱

C. Balancing of Harms and Impact on Public Interest

It is in the interest of the federal government and taxpayers that federal funds be expended in accordance with the conditions that are set by Congress or Executive officers, such as the Secretary of Labor, who are delegated authority by Congress to administer federally-funded programs. The public also has an interest that existing administrative processes be employed to work out issues regarding the interpretation of federal law.

Because Michigan can avoid any disruption in services either by operating under its approved plan or expending state funds pending resolution of the legal issues presented by this case, the balance of harm favors denial of the requested injunction.

IT IS FURTHER ORDERED that if motions are filed on the issue of declaratory relief, they shall be heard on Wednesday, April 15, 1998 at 3:00 p.m., Courtroom 401, Ford Federal Building, 110 Michigan Ave. N.W., Grand Rapids, MI 49503.

Date: February 10, 1998


ROBERT HOLMES BELL
UNITED STATES DISTRICT JUDGE