

call wed 2/12

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February 10, 1997

TO: Gordon Adams

FROM: Diana Fortuna *DF*
Domestic Policy Council

The attached letter to the President asserts that the Army Research Institute for the Behavioral and Social Sciences is undergoing major, negative change of some sort. I will give you a call to follow up on this; or, if there is someone else you want me to talk to on this, let me know.
Thanks.

Options
1. Ask Bruce + update

2.

*Political not economic
Army Secretariat
profess research - at
secr's disposal
contract out → same cost? ma?
will press contractors*

NORTHWESTERN UNIVERSITY
COLLEGE OF ARTS AND SCIENCES**To: Bruce Reed**

January 30, 1997

Dear Bruce,

It was good to see you at the summit event this past Friday. Naturally, I was elated by the President's generous remarks on my contributions to national service. That the concept has moved so far was due, of course, to the DLC and people like Al From, Will Marshall, and yourself.

During my brief chat with the President, I mentioned that my source of funding for my military research was being cut out. The President expressed concern and said "drop me a note." This is what is attached. Thanks for your help in this matter.

Yours,

A handwritten signature in cursive script, appearing to read "Charlie".

Charles Moskos
tel. 847-475-1170; fax -- 7226

attachments:
ltr to President
ltr from President

*Diana -
Can you look into this?
-BR*

Department of Sociology
1810 Chicago Avenue
Evanston, Illinois 60208-1330
Telephone (847) 491-5415
Fax (847) 491-9907
E-mail sociol@nwu.edu.

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COLLEGE OF ARTS AND SCIENCES



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Fax (847) 491-9907
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January 30, 1997

Hon. William Jefferson Clinton
The White House

Dear Mr. President:

It was indeed a special moment when you acknowledged me at the White House event announcing the Citizens Service Summit. Thank you very much. Let me also thank you for the gracious note you wrote concerning All That We Can Be: Black Leadership and Racial Integration the Army Way.

Sadly, the agency that has funded my research is in deep trouble. The Army Research Institute for the Behavioral and Social Sciences (ARI) is unique in that it has in-house capabilities to deal with long-term personnel issues as well as immediate social issues (e.g. race relations, sexual harassment). ARI also sponsors university-based researchers such as myself. This unique alliance of in-house researchers and academics allows for work of the highest professional quality that has served the Army exceptionally well. All this will give way to contract research, a mode of research that cannot match the professional standards of ARI.

For me personally, the fate of ARI makes no financial difference as I receive a good salary from the University. Of course, I would no longer be able to do the kind of research that you and military leaders have found useful. The bottom line is that a national resource is being eviscerated. A word to the Army Secretariat could be sufficient.

Let me express my deep appreciation for what you are doing for our country now and for future generations.

Yours sincerely,


Charles Moskos
Professor



8/21/96

Dear Charlie --

Thanks for your book and the
inscription -- If I get another term
I want to make sure we give more folks
a chance to be all they can be --

Best,
Bill Clinton

Dear Charlie --

Thanks for your book and the
inscription -- If I get another term
I want to make sure we give more folks
a chance to be all they can be.

Best,

Bill Clinton

Gordon Adams

02/27/97 04:30:19 PM

Record Type: Record

To: Diana Fortuna/OPD/EOP

cc: Phebe N. Vickers/OMB/EOP, David H. Morrison/OMB/EOP, Gregory G. Henry/OMB/EOP

Subject: Army Research Institute for Behavioral and Social Sciences

Attached is what we have learned about the ARI. If there is more you want us to do, please let me know.

----- Forwarded by Gordon Adams/OMB/EOP on 02/27/97 04:32 PM



Record Type: Record

To: Gordon Adams/OMB/EOP

cc: Phebe N. Vickers/OMB/EOP, David H. Morrison/OMB/EOP, Robert S. Dotson/OMB/EOP

Subject: Army Research Institute for Behavioral and Social Sciences

Charles Moskos, professor of sociology at Northwestern University, wrote the President (attached), raising a concern that funding for his research, sponsored by ARI, was in deep trouble. We have looked into the ARI program: the bottom line is that funding for the type of personnel research that Moskos conducts has been cut by around 60%.

Background: ARI is located in Alexandria Virginia. Its mission is to conduct research on issues associated with training and personnel that affect the Army. The work there includes such projects as:

Training Research:

- Predicting fitness of candidate personnel for artillery service;
- Increasing the effectiveness of training for weapons use; and
- Determining the trade-offs in training with real weapons versus simulators.

Personnel Research:

- Improving the assimilation of women into the Army;
- Dealing with racial discrimination among service members; and
- Improving leadership methods and skills.

Cutbacks: An Army task force charged with finding savings in funding and personnel recommended that the Institute be shut down, starting in February of 1996. When an Army organization that uses some of ARI's products objected, the Institute was rescued and some funding was restored, although at a reduced level. Personnel levels are planned to bottom-out at about 125 civilian and military, compared to about 210 last year. Currently, they are down to about 175. RIFs are being planned for ARI to reach the 125 target.

It is widely accepted that the Army needs to reduce its infrastructure levels (e.g., R&D and logistics infrastructure) significantly over the next few years. The ARI cuts will precede the wider cuts, but are

consistent with the magnitude of cuts to be made to many other Army organizations.

Funding Profile (in millions of dollars)

	FY 1996	FY 1997	FY 1998
Training Research	N.A.	13	12
Personnel Research	N.A.	7	3
Administration	N.A.	4	2
Total	26	24	17