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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. list	re: potential commission members (3 pages)	n.d.	P2, P5, P6/b(6)
002. list	re: potential commission members (3 pages)	n.d.	P2, P6/b(6)
003. list	re: potential commission members (3 pages)	n.d.	P2, P6/b(6)
004. list	re: Commission on Complementary and Alternative Medicine (2 pages)	n.d.	P2, P6/b(6)
005. resume	re: James Gordon (partial) (1 page)	09/09/1999	P6/b(6)
006. resume	re: William Roper (partial) (1 page)	03/03/1999	P6/b(6)
007. resume	re: Fredi Kronenberg (partial) (1 page)	03/05/1999	P6/b(6)
008. resume	re: William Haskell (partial) (1 page)	03/09/1999	P6/b(6)
009. bio	re: Richard Strohman (partial) (1 page)	03/1999	P6/b(6)
010. resume	re: Dean Ornish (partial) (1 page)	03/03/1999	P6/b(6)
011. resume	re: Eric Bauman (partial) (3 pages)	04/12/1999	P6/b(6)

COLLECTION:
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Domestic Policy Council
Devorah Adler
OA/Box Number: 20148

FOLDER TITLE:
Alternative Medicine Commission [1]

2012-0463-S
rc713

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

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RR. Document will be reviewed upon request.

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COVER SHEET

FAX

To: Devorah Adler

Fax #: 456-5557

Subject:

Date: Nov 8, 1999

Pages: 4, including this cover sheet.

COMMENTS:

From the desk of...

Steven Ottenstein
White House Liaison
Department of Health and Human
Services/Office of the White House Liaison
200 Independence Avenue, SW
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Fax: (202) 401-1948

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Drug Update on Capitol Hill.

It is clear that the Congress will recess for the year without acting on any issue related to either prescription drug cost or coverage. Interestingly, however, one of the reasons why the BBA provider give-back provisions have become so complicated to navigate through the Congress is ~~because~~ the Republican leadership fears that Democrats will ~~be~~ offer~~ing~~ prescription drug amendments to whatever provider give-back legislative vehicle is pending. Since the President referenced the prescription drug issue in his State of the Union address, there has been an enormous increase in interest in developing policies to address this issue. This is driven not only because it is impossible to defensibly reform Medicare without modernizing it to include at least some prescription drug coverage, but because this issue has become one of the highest priority domestic policy issues for the electorate.

~~Since the President's State of the Union address, a number of prescription drug initiatives have been introduced by the Congress. The~~ As a reminder, the President's drug benefit, ~~has~~ outlined ~~the details of his prescription drug policy~~ in the context of broader reform. ~~The Administration's benefit~~ has a zero deductible and pays for half of all drug costs up to a $5,000 cap when fully implemented. It also uses private sector purchasers to negotiate discounts for Medicare beneficiaries which are also accessible after the cap has been reached.

While providing front dollar and catastrophic coverage, it

Senators Kennedy and Rockefeller and Congressmean Stark and Dingell have introduced a more comprehensive but complicated prescription drug benefit that provides for front and back end coverage, ~~but~~ leaves seniors with drug costs of $1,500~~¥~~ to $3,200~~¥~~ exposed and vulnerable. With a 75 percent premium subsidy, our actuaries estimate that it costs nearly $300 billion over 10 years (compared to our $116 billion).

expensive and

Congressmen Allen, Waxman, Turner, and Berry have introduced legislation that would require pharmacists serving seniors to provide them with access to the same discounts they provide to Federal and corporate purchasers. This policy is viewed by the drug industry as straight-up price controls, and this criticism has been validated by a number of businesses, insurers, and elite policy validators. Congressman Allen, a "New Democrat" from Maine, counters that this policy is not price controls, since the drug industry can choose the level of discounts it provides to large purchasers and thus the discount provided to Medicare beneficiaries through their local pharmacists. The bill, which has a broad based collection of Democratic sponsors, is not going anywhere and has very few advocates in the Senate, but is attractive to many because there are no new Federal costs since it provides no new insurance coverage; rather, it simply requires access to discounts that are currently unavailable.

Numerous other prescription drug initiatives have either been unveiled or suggested by ~~many~~ members of Congress. Senators Wyden and Snowe have introduced legislation to provide subsidies for HMOs and Medigap plans to offer prescription drug coverage. (We have criticized this legislation because it is a block grant approach that undermines Medicare's guarantee of coverage and does not provide for a workable fee-for-service benefit, thus making access to affordable prescription drugs impossible for millions of beneficiaries living in rural communities.)

discuss in more detail
pd benefit.

Senator Breaux and Congressman Thomas have indicated that they will eventually offer a prescription drug benefit in the context of broader Medicare reforms; at the time of the release of their plan, they had suggested a Medicaid benefit for beneficiaries up to 150 percent of the poverty level. (We have criticized this benefit as inadequate because over half of the seniors without prescription drug coverage have incomes over 200 percent of the poverty level.) There are rumors that Senators Breaux and Frist will introduce this benefit as part of a premium support plan that they will introduce this week.

The Republican tax package included a tax deduction to offset the cost of prescription drug insurance ~~s~~ for seniors. This proposal ~~which~~ was widely criticized because the seniors who most need the drug benefit do not file taxes and would not be eligible for the tax deduction, and because the proposal does nothing to make affordable insurance more accessible.

Fairly recently, Senators Dorgan and Wellstone, and Congressman Sanders introduced legislation permitting the re-importation of prescription drugs from Canada to pharmacies in the United States in order to access the discounts that Canadian pharmacists receive. The FDA has raised strong safety concerns about this legislation, but it can be cited as an example of the frustration members of Congress and the public at large are having with the price differentials between drugs sold in Canada and the United States, even though these medications were initially manufactured in this country.

We would advise that you use all of these bills as illustrations of the importance of moving ahead on the prescription drug cost and coverage issue. ~~In other words, t~~ Rather than endorsing any approach – other than the President's – we would recommend that you highlight and respond to questions about these initiatives in that context. They can be used to underscore the numerous problems Americans face in accessing affordable prescription drugs, as well as to highlight the unwillingness of this Congress to act. ~~In short, there are numerous proposals that t~~The Republican leadership continues to quietly support the status quo and not move any of the bills ~~designed to address this challenge forward. Rather than endorsing any approach – other than the President's – we would recommend that you highlight and respond to questions about these initiatives in that context.~~

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To: Devorah Adler

Fax #: 456-5557

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Date: 11-4-99

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COMMENTS:

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106TH CONGRESS
1st Session
HOUSE OF REPRESENTATIVES
REPORT
106–419

MAKING APPROPRIATIONS FOR THE GOVERNMENT OF THE DISTRICT OF COLUMBIA AND OTHER ACTIVITIES CHARGEABLE IN WHOLE OR IN PART AGAINST REVENUES OF SAID DISTRICT FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2000, AND FOR OTHER PURPOSES

CONFERENCE REPORT

TO ACCOMPANY

H.R. 3064

OCTOBER 27, 1999.—Ordered to be printed

NATIONAL CENTER FOR RESEARCH RESOURCES

The conference agreement provides $680,176,000 for the National Center for Research Resources instead of $642,311,000 as proposed by the House, when adjusted for transfers from the Public Health and Social Services Emergency Fund, and $655,988,000 as proposed by the Senate. The conference agreement also includes bill language designating $75,000,000 for extramural facilities construction grants. These funds will provide seed money to stimulate greater public and private sector investments in this needed modernization effort. In awarding grants with these funds, NCRR is directed to recognize the special needs of smaller and developing institutions. NCRR shall assure that, given a sufficient number of meritorious applications from smaller and developing institutions, no less than 50 percent of the awards are made to these institutions. In addition, NCRR shall take all steps necessary to assure that small and developing institutions are notified of the funds available in this account and are provided adequate technical assistance in the application process. The conference agreement does not include a provision proposed by the Senate to provide $30,000,000 for extramural facilities available on October 1, 2000. The House bill contained no similar provision.

The total provided also includes $40,000,000 for the Institutional Development Awards (IDeA) program as proposed by the House instead of $20,000,000 as proposed by the Senate. In addition, $15,000,000 is included to enhance the science education program as referenced in the House and Senate reports.

The conference agreement concurs with language contained in the Senate report concerning animal research facilities in minority health professional schools.

JOHN E. FOGARTY INTERNATIONAL CENTER

The conference agreement provides $43,723,000 for the John E. Fogarty International Center as proposed by the Senate instead of $40,440,000 as proposed by the House, when adjusted for transfers from the Public Health and Social Services Emergency Fund.

NATIONAL LIBRARY OF MEDICINE

The conference agreement provides $215,214,000 for the National Library of Medicine instead of $202,027,000 as proposed by the House and $210,183,000 as proposed by the Senate.

NATIONAL CENTER FOR COMPLEMENTARY AND ALTERNATIVE MEDICINE

The conference agreement provides $68,753,000 for the National Center for Complementary and Alternative Medicine instead of $68,000,000 as proposed by the House and $56,214,000 as proposed by the Senate. The conference agreement does not include bill language proposed by the Senate to make these funds available for obligation through September 30, 2001. The House bill contained no similar provision.

It is believed that Federal policy in a number of areas is failing to keep up with the increased use of complementary and alternative therapies. Funding was provided in fiscal year 1999 to support the establishment and operation of a White House Commission on Complementary and Alternative Medicine Policy to study and make recommendations to the Congress on appropriate policies regarding consumer information, training, insurance coverage, licensing, and other pressing issues in this area. It is believed that the Commission is not intended to review the work of or set the priorities for the Center. Rather, the Center is expected simply to provide administrative support to the Commission.

The conference agreement concurs with the House and Senate report language regarding the training of physicians in integrative medicine, but urges the Center to also support the training of nurses in integrative medicine through appropriate mechanisms. The Center is also urged to study strategies for integrating complementary and alternative medicine into all nursing curricula.

OFFICE OF THE DIRECTOR

(INCLUDING TRANSFER OF FUNDS)

The conference agreement provides $283,509,000 for the Office of the Director instead of $270,383,000 as proposed by the House and $299,504,000 as proposed by the Senate. The conference agreement includes a designation in bill language of $44,953,000 for the operations of the Office of AIDS Research as proposed by the House. The Senate bill contained no similar provision.

It is expected that the Minority Access to Research Careers, Minority Biomedical Research Support, Research Centers in Minority Institutions, and the Office of Research on Minority Health programs will continue to be supported at a level commensurate with their importance.

Investigations into the causes, prevention, treatment, and cure for diabetes are important. The Diabetes Research Working Group report outlines many scientific opportunities and NIH is encouraged to pursue research on all types of diabetes with equal vigor.

NIH is expected to consult closely with the research community, clinicians, patient advocates, and the Congress regarding Parkinson's research and fulfillment of the goals of the Morris K. Udall Parkinson's Research Act. NIH is requested to develop a report to Congress by March 1, 2000 outlining a research agenda for Parkinson's focused research for the next five years, along with professional judgment funding projections. The NIH Director should be prepared to discuss Parkinson's focused research planning and implementation for fiscal year 2000 and fiscal year 2001.

Continued advances in biomedical imaging and engineering, including the development of new techniques and technologies for both clinical applications and medical research and the transfer of new technologies from research projects to the public health sector are important. The disciplines of biomedical imaging and engineering have broad applications to a range of disease processes and organ systems and research in these fields does not fit into the current disease and organ system organizational structure of the NIH. The present organization of the NIH does not accommodate basic scientific research in these fields and discourages unproductive diffusion of imaging and engineering research. Several efforts have

FY 1999 L-HHS
Senate Report

Research. This collaborative effort should focus on the goal of realizing the opportunities presented by basic science research by applying that knowledge to clinical research in trauma and burn care in order to significantly ameliorate the enormous impact of injury on both the patient and society.

Center for Complementary and Alternative Medicine.—The Committee strongly supports the work of the Office of Alternative Medicine [OAM] and has included $50,000,000 to support its activities to investigate, evaluate, and validate alternative therapies. The Committee directed NIH to establish this office in 1991 with the intent of assuring that alternative therapies be rigorously reviewed to provide consumers reliable information. However, it is now clear that without greater authority and independence—including the initiation of research projects and development of its own peer review panels—alternative therapies will not be adequately reviewed and inefficiencies will remain. Currently, scarce time and resources are wasted because the Office must work through an Institute in order to carry out research projects. To address these shortcomings, the Committee has included bill language creating a Center for Complementary and Alternative Medicine [CCAM].

The Committee expects that support for the centers supported by CCAM will be expanded significantly. The Committee directs CCAM to undertake field investigations and a program for the collection and evaluation of outcome data on promising alternative therapies, including new clinical trials of herbal natural products and other CAM therapies. The Committee also expects CCAM to continue and expand its work with CDC on field investigations and with AHCPR on literature reviews. Finally, the Committee continues to be concerned with the lack of adequate staff resources dedicated to this Center. The Committee notes that this Center has only eight FTE's while other NIH entities with comparable budgets have considerably larger professional staffs. Therefore, the Committee expects that the CCAM will be provided sufficient FTE's.

The Committee believes that Federal policy in a number of areas is failing to keep up with the increased use of complementary and alternative therapies. An amount of $1,000,000 has been provided to support the establishment and operation of a White House Commission on Complementary and Alternative Medicine Policy to study and make recommendations to the Congress on appropriate policies regarding research, training, insurance coverage, licensing, and other pressing issues in this area.

The Committee notes the growing popularity of natural medicines and the relative paucity of research focusing on these promising treatments. This research gap creates consumer safety issues and prevents the Nation from realizing the full potential of natural medicines. The Committee, therefore, strongly encourages NIH, working through its Center for Complementary and Alternative Medicine, to increase funding support for the development and evaluation of natural medicines. The Committee is aware of a collaborative effort by the National Center for the Development of Natural Products [NCDNP] at the University of Mississippi, Georgetown University's Center for Drug Development Science [CDDS], and the presentation health system in South Dakota to identify and develop natural products with potentially efficacious

40

DC to aid the development of a
rition and obesity.
h.—The Committee recognizes the
ne problem of child abuse and ne-
that the NIH, under the leadership
oup of its component organizations
operative efforts on child abuse and
tee urges the continuation of the
nentation of the recommendations.
ages the working group to hold a
neglect to assess the state-of-the-art
ations for a research agenda in this
that NIH be prepared to report on
forts in this area at the fiscal year

documents submitted to the Commit-
ely $350,000,000 will be allocated to
in fiscal year 1999. As noted else-
mittee believes that the projected in-
ericans who will be stricken with Alz-
million persons—warrants special pri-
fore, encourages that additional funds
equest for the National Institute on
Neurological Disorders and Stroke, and
ental Health to launch an Alzheimer's
e. Given the potentially ruinous efforts
ave on the Medicare and Medicaid pro-
ves that the Health Care Financing Ad-
mportant stake in the effort. The Com-
NIH to develop a plan for undertaking
reporting on its progress during the fis-

.—The Committee encourages the Direc-
e Office of Women's Health to enter into
ute of Medicine to conduct a study to vali-
and gender comparisons and analyses in
This study should utilize the information
rt of the task force on the NIH women's
or the 21st century. The IOM study should
that report and seek to determine the con-
ex and gender studies in both Federal and
and address how to accomplish these de-
would have implications for research, clini-
vention, medical education, health services
re policy.
y fund.—The Committee has recommended
vity.
re research.—The Committee recognizes that
use of death for Americans from age 44 and
g cause of lost work productivity. The Com-
ector of the NIH to develop a coordination
uma and burn care research with the appro-
ctors, including NIGMS, NINDS, NIAMS,
hin it the National Center for Rehabilitation

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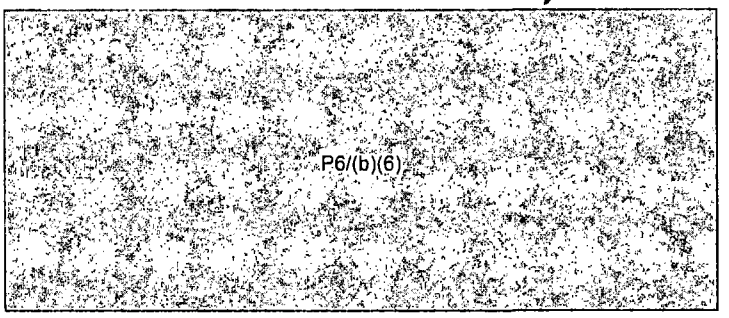
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CURRICULUM VITAE

James Samuel Gordon, MD



[005]

EMPLOYMENT

Director, The Center for Mind-Body Medicine, Washington, DC, 1991-Present

Chair, Program Advisory Council, Office of Alternative Medicine, National Institutes of Health, Bethesda, MD, 1994-1997

Clinical Professor, Departments of Psychiatry and Family Medicine, Georgetown University School of Medicine, Washington, DC, 1980-Present

Private Practice of Psychiatry and Medicine, 1971-Present

Member, Cancer Advisory Panel, The National Institutes of Health, 1998 – Present

Fellow, The Fetzer Institute, Kalamazoo, MI, 1990-1996

Senior Consultant, The Latin American Youth Center, Washington, DC, 1984-Present

Associate Clinical Professor, Department of Psychiatry, The Uniformed Services University of the Health Sciences, Bethesda, MD, 1989-Present

Visiting Scholar, Aurora Associates, Washington, DC, 1982-1984

Chief, Adolescent Services Branch, Division of Child and Adolescent Services, Saint Elizabeths Hospital, Washington, DC, 1980-1982

Research Psychiatrist, Division of Special Mental Health Programs, National Institute of Mental Health, Rockville, MD, 1980-1982

Medical Consultant, The Wellness Program, Walter Reed Army Medical Center, Washington, DC, 1980-1982

Research Psychiatrist and Consultant on Alternative Forms of Service, Center for Studies of Child and Family Mental Health, National Institute of Mental Health, Rockville, MD, 1974-1980

Senior Consultant on Adolescence, Division of Child and Adolescent Services, Saint Elizabeth's Hospital, Washington, DC 1979-1980

Blanche Ittleson Consultant, The Group for the Advancement of Psychiatry (Committee on Psychiatry and Religion), 1979

Director, Special Study on Alternative Services, The President's Commission on Mental Health, 1977-1978

Visiting Lecturer, Community Therapy Training Center, Washington, DC, 1975

Visiting Lecturer, Graduate School of Psychology, The Catholic University of America, Washington, DC, 1974

Staff Psychiatrist, Mental Health Study Center, National Institute of Mental Health, Adelphi, MD, 1971-1974

Chief Resident and Clinical Instructor in Psychiatry, Albert Einstein College of Medicine, Bronx, NY, 1970-1971

Resident in Psychiatry, Albert Einstein College of Medicine, Bronx, NY, 1968-1970

Rotating Intern, Mount Zion Hospital, San Francisco, CA, 1967-1968

Volunteer Physician, Haight-Ashbury Free Medical Clinic, San Francisco, CA, 1967-1968

Clinical Researcher on the Phenomenology of Infantile Autism, Metropolitan State Hospital, Waltham, MA, 1967

National Institute of Health Research Fellow and Teaching Assistant, Department of Pathology, Cornell Medical College, New York, NY, 1964-165

Teaching Fellow in General Education, Harvard College, Cambridge, MA, 1963-1967

EDUCATION

Chief Resident in Psychiatry, Albert Einstein College of Medicine, Bronx, NY, 1970-1971

Resident in Psychiatry, Albert Einstein College of Medicine, Bronx, NY 1968-1970

Rotating Intern, Mount Zion Hospital, San Francisco, CA, 1967-1968

M.D., Harvard Medical School, Cambridge, MA, 1967

A.B., Magna Cum Laude, Harvard College, Cambridge, MA, 1962

HONORS AND AWARDS

Ford Foundation Grant, ("Humanistic Perspectives on Contemporary Social Issues") for a study of and book on Americans and the new religions, 1982

***Medical Self-Care Magazine's* Book Award** for *Health for the Whole Person: The Complete Guide to Holistic Medicine,* 1981

Diplomate, American Board of Psychiatry and Neurology, 1978

Harvard College:

Phi Beta Kappa, 1962
Bowdoin Prize for Outstanding Literary Achievement
First Prize, 1962
Third Prize, 1961
Sargant Shakespeare Prize, 1962
Shaw Travelling Fellowship, 1962

TEACHING EXPERIENCE

Georgetown Medical School, Director of Program of Mind-Body Studies in the Departments of Psychiatry and Community and Family Medicine, 1980-Present:

- Clerkships in psychiatry and psychosomatic medicine for fourth-year medical students and residents in Psychiatry and Community and Family Medicine
- Lectures and seminars for residents in Psychiatry and Community and Family Medicine
- Electives for first and second-year students—"An Integral Approach to Psychiatry and Psychosomatic Medicine;" "The Healing Partnership;" "The Alternative Medicines;" "Nutrition in Clinical Practice;" and "Alternative Medicine."

Community Therapy Training Center, Presented a semester-long series of original lecturers on an "Introduction to Psychotherapy," 1975

The Catholic University of America, A course for Ph.D. candidates in psychology in "Psychohistory," 1974

Albert Einstein College of Medicine, Supervised first-year residents and medical students on short- and long-term psychiatric wards, 1970-1971

Cornell Medical School, Taught a section of pathology to second-year medical students, 1964-1965

Harvard College, Taught English Composition, Literature and Creative Writing to Harvard and Radcliffe freshmen (Advanced Honors Sections), 1963-1964, 1965-1967

ADMINISTRATIVE EXPERIENCE

Chief, Adolescent Services Branch Division of Child and Adolescent Services, Saint Elizabeths Hospitals—Served as clinical and administrative director for the District of Columbia's forty-bed in-patient psychiatric service (staff of 65 including child psychiatrists and psychiatric residents) for adolescents. Supervised a short-term admissions and court evaluation unit. Organized and supervised a twenty-bed long-term intensive treatment pro- pro which emphasized individual, family and milieu therapy, self-help skills (including relaxation therapies, dietary modifications, physical exercise, etc.), a comprehensive psycho- educational program, vocational training, community involvement and aftercare, 1980-1982

Research Psychiatrist, Division of Special Mental Health Programs, National Institute of Mental Health. Advised the National Institute of Mental Health on the development of community-based health and mental health programs. Continued ongoing studies of the treatment needs of American young people and their families. Served on a committee as a liaison with other agencies in the Department of Health and Human Services, 1980-1982

Research Psychiatrist and Consultant on Alternative Forms of Services, Center for Studies of Child and Family Mental Health, National Institute of Mental Health. Directed the National Institute of Mental Health's nationwide demonstration program for runaway youths and its efforts to study and support alternative mental health services, 1974-1980

Director, Special Study on Alternative Services, The President's Commission on Mental Health. Directed a nationwide study of alternative mental health services for President Carter's Commission of Mental Health. The results of this study were published as a monograph and included in Volume II of the *Report to the President's Commission on Mental Health*, 1977-1978

EDITORIAL POSITIONS AND APPOINTMENTS IN SOCIETIES OR REVIEW BOARDS

Editorial Board, *Alternative and Complementary Therapies*, 1994 – present

Editorial Board, *Alternative Therapies in Health and Medicine,* 1994 – present

Trustee, American Holistic Health Association, 1990-1991

Member, Acupuncture Advisory Board, District of Columbia, 1987-1996

Fellow, American Association for Social Psychiatry, 1983-1996

Trustee, American Holistic Medical Association, 1980-1986

Contributing Editor, *Holistic Medicine,* 1980-1986

Consultant, *The Journal of Alternative Human Services,* 1976-1980

- Required lectures for first-year medical students in Psychiatry and Family Medicine on "Illness and Personal Transformation" and "The Social and Cultural Context of Health and Illness"
- Leadership of sections in second-year course in psychiatry
- Seminars on "Self-Regulation Strategies;" "Mind-Body Medicine;" and "The Spiritual Dimensions of Psychiatry" for Psychiatric Residents

Center for Mind-Body Medicine

- Course Director for "The Spirit of Self-Regulation" Professional Training Program

Lectures, Workshops, Ground Rounds, etc. at numerous medical schools including Albany Medical School, Albert Einstein College of Medicine, Columbia University, Dartmouth, George Mason University, George Washington University, Harvard, Howard University, Jefferson Medical School, Johns Hopkins University, State University of New York at Buffalo, Temple University, University of California (San Francisco), University of Chicago, University of Illinois Medical School, and University of Michigan, University of Minnesota, American Psychiatric Association, American Psychological Association, American Naturopathic Association, as well as at national and regional meetings of the American Medical Students Association. Topics included: "Innovative Approaches to the Treatment of Psychosis;" "The Social Context of Mental Illness;" "Alternative Services and Mental Health;" "Community Mental Health;" "Runaway Youth;" "Youth and Social Change;" "The Psychology of Adolescence;" "The American Family;" "Healing Relationships;" "Holistic Medicine and Psychiatry;" "The Paradigm of Holistic Medicine;" "Stress and Stress Reduction;" "American Youth and the New Religions;" "Psychiatry and Spirituality;" "Mind-Body Medicine," "Manifesto for a New Medicine," and "The Natural Healing of Depression."

Community Therapy Training Center, Presented a semester-long series of original lecturers on an "Introduction to Psychotherapy," 1975

PUBLICATIONS:
ARTICLES IN REFEREED JOURNALS

"Alternative Medicine and the Family Physician" in *American Family Physician,* Vol. 54, No. 7, 2205-2212 (1996)

"The Voices of Experience and the Process of Change in Medicine" in *Alternative Therapies,* Vol. 2, No. 3, 95-96 (1996)

"Holistic Medicine and Mental Health Practice: Toward a New Synthesis" in *American Journal of Orthopsychiatry,* Vol. 60, No. 3, 357-370 (1990)

"The Cult Phenomenon and the Psychotherapeutic Response" in *Journal of the American Academy of Psychoanalysis,* Vol. 11, No. 4, 603-615 (1983)

"Holistic Medicine: Advances and Shortcomings" in *The Western Journal of Medicine,* Vol. 136, No. 6, 546-551 (1982)

"Psychiatry and Alternative Services" in *American Journal of Psychiatry,* Vol. 139, No. 5, 653-656 (1982)

"Holistic Medicine: Toward a New Medical Model" in *The Journal of Clinical Psychiatry,* Vol. 42, No. 3, 114-119 (1981)

"Freedom from Pain" by David Bresler, a book review, *American Journal of Psychiatry,* Vol. 138, No. 2, 273 (1981)

"The Runaway Center as Community Mental Health Center" in *American Journal of Psychiatry,* Vol. 135, No. 9, 932-935 (1978)

"Group Homes: Alternative to Institutions" in *Social Work,* Vol. 23, 300-305 (1978)

"Alternative Group Foster Homes: A New Place for Young People to Live" in *Psychiatry,* Vol. 39, No. 4, 339-354 (1976)

"Working with Runaways and Their Families: How the SAJA Community Does It" in *Family Process,* Vol. 14, No. 2, 235-236 (1975)

"The Washington, DC Runaway House" in *Journal of Community Psychology,* Vol. 3, No. 1, 68-80 (1975)

BOOKS

Manifesto for a New Medicine: Your Guide to Healing Partnerships and the Wise Use of Alternative Therapies, Addison-Wesley Publishing, Reading, MA, 1996

Stress Management , a volume in *The Encyclopedia of Medicine* (Edited by Solomon Snyder, M.D.), Chelsea House, New York, 1990

Holistic Medicine, a volume in *The Encyclopedia of Medicine* (Edited by Dale Garell, M.D.), Chelsea House, New York, 1988

The Golden Guru: The Strange Journey of Bhagwan Shree Rajneesh, Stephen Green Press, Viking/Penguin, New York, 1987

The Healing Partnership with Raymond Rosenthal, M.D., MPH, Aurora, Washington, DC, 1984

New Directions in Medicine with Raymond Rosenthal, M.D., MPH, Aurora, Washington, DC, 1984

Mind, Body and Health: Toward an Integral Medicine, (Edited with Dennis Jaffe, Ph.D. and David Bresler, Ph.D.), Human Sciences Press, New York, 1982

Reaching Troubled Youth: Runaway Centers and Community

Mental Health, (Edited with Margaret Beyer, Ph.D.), National Institute of Mental Health, 1981

Health for the Whole Person: The Complete Guide to Holistic Medicine, (Edited with Arthur Hastings, Ph.D. and James Fadiman, Ph.D), Boulder, CO, Westview Press, 1980 and Bantam Books, 1982

Caring for Youth: Essays on Alternative Services, National Institute of Mental Health, 1978. Reprinted, 1980

MONOGRAPHS

"Alternative Medicine: Expanding Medical Horizons," Office of Alternative Medicine, Government Printing Office, 1995.

"Special Study on Alternative Services," Volume II of the *Report to the President's Commission on Mental Health,* Government Printing Office, 1978

CHAPTERS IN BOOKS

"Foreword" in *Homeopathic Self-Care: The Quick and Easy Guide for the Whole Family* by Judyth Reichenberg-Ullman, N.D. and Robert Ullman, N.D. Prima Publishing, 1997.

"Foreword" in *A Brain is Born: Exploring the Birth and Development of the CNS* by John E. Upledger, D.O., O.M.M. North Atlantic Books and The Upledger Institute, Inc., 1996.

"The New Medicine" in *Future Care: Responding to the Demand for Change*, Faulkner & Gray's 21st Century Health Care Series, Vol. 1, (Bezold and Mayer, editors) 1996

"Mind-Body Interventions" with Jeanne Achterberg, Ph.D., and Larry

Dossey, M.D. in *Report on the Status of Alternative Medicine.*

"Alternative Medicine Should Be Considered Standard Medical Practice" in *Health Care in America,"* Opposing Viewpoints Series, (Bender & Leone, editors) 1994

"Foreword" in *A Time to Heal* by Daniel Redwood, A.R.E., 1994

"A Letter from Poona, November, 1989" in *The Rajneesh Papers: Studies in a New Religious Movement,* (Palmer and Sharma), Motilal Banarsidass Publishers, 1993

"Holistic Medicine and Mental Health Practice: Toward a New Synthesis" in *Yearbook of Cross-Cultural Medicine and Psychotherapy,* 1992

"Alone and Together" in *On the Vineyard II* (Simon, editor), 1990

"Psychiatry and the Krishnas" in *The Hare Krishna Movement* (Shinn and Bromley, editors), Bucknell University Press, 1990

"Crisis in Adolescence" in *Issues and Trends in Health* (Carlson and Newman, editors), CV Mosby and Co., 1987

"Holistic Medicine: Fringe or Frontier?" in *The Holistic Health Handbook* (Bliss, editor), Stephen Green Press, 1985

"Holistic Health Centers" in *Alternative Medicine* (Salmon, editor), Tavistock, 1984

"Foreword" in *Everybody's Guide to Homeopathic Medicine* (Cummings and Ullman), Tarcher, 1984

"Toward an Integral Medicine" with James Fadiman in *Mind, Body and Health: Toward an Integral Medicine,* Human Sciences Press, 1984

"Alternatives in Mental Health" in *Mind, Body and Health: Toward an Integral Medicine,* Human Sciences Press, 1984

"Alternative Services and Mental Health" in *Networking Human Systems,* Human Sciences Press, 1984

"New Directions in Childbirth" with Doris Haire in *Health for the Whole Person: The Complete Guide to Holistic Medicine,* Westview Press, 1980 and *Pregnancy, Childbirth and Parenthood,* Plenum, 1981

"The Paradigm of Holistic Medicine" in *Health for the Whole Person: The Complete Guide to Holistic Medicine,* Westview Press, 1980

"Holistic Health Centers" in *Health for the Whole Person: The Complete Guide to Holistic Medicine,* Westview Press, 1980

"Running Away in America: The History and the Hope" in *Uprooting and Development,* Plenum, 1980

"Mental Health Services Now and for the Future" in *Toward a New Definition of Health,* Plenum, 1979

"Running Away: Reaction or Revolution?" in *Adolescent Psychiatry,* Volume VII, University of Chicago Press, 1979

"Consultation with Youth Projects" in *Consultation in Community Settings,* Jossey-Bass, 1979

"Mental Health for People" in *The Federal Budget and Social Reconstruction,* Transaction, New Brunswick, NY, 1978

"Consultation with Alternative Services for Young People" in *Mental Health Consultation,* National Institute of Mental Health, 1975

"Psychiatric Miseducation" in *In Search of a Therapy,* Doubleday,

1975
"The Uses of Madness" in *In Search of a Therapy,* Doubleday, 1975

"Who is Mad, Who is Sane? The Radical Psychiatry of R.D. Laing" in *Going Crazy,* Bantam, 1971 and in several textbooks of abnormal psychology

ARTICLES IN NON-REFEREED JOURNALS

"The Social Roots of the Wellness Movement" in *Advances,* Summer, 1994

"Holistic Health Centers" in *The Journal of Holistic Medicine,* Spring, 1981

"The Paradigm of Holistic Medicine" in *The Holistic Health Review,* Fall-Winter, 1980

"Mental Health Care in Cuba" in *The Journal of Alternative Human Services,* 1979

"Grass Roots Mental Health Services" in *Social Policy,* May-June, 1978

"Community Based Human Services: An Overview" in *The Journal of Alternative Human Services,* Spring, 1978

"Four Areas of Concern" in *The Journal of Alternative Human Services,* February, 1977

"Alternative Services in Transition" in *The Journal of Alternative Human Services,* Autumn, 1976

"Youth Helping Youth" in *Social Policy,* September-October, 1976

"Consultation with Alternative Services for Young People" in *Social Policy,* July-August, 1974

"The Uses of Madness" in *Social Policy,* September-October, 1973

"Psychiatric Miseducation" in *Social Policy,* July-August, 1973

POPULAR ARTICLES

"Why 'Later' Won't Do in Kosovo" in *The Washington Post* "Outlook", September 27, 1998.

"Fewer Pills...Fewer Bills: How to Make the Most of Alternative Medicine" in *Bottom Line Personal,* Vol. 18, No. 5, March 1, 1997

"Unconventional Medicine Deserves Mainstream Attention" in *The Washington Post* "Outlook," October 6, 1996

"Alternative Medicine Moves Mainstream: What Alternative Medicine Can Do for You, When to Use It, How to Use It " in *Bottom Line Personal,* April 1, 1996

"Someone to Watch Over Us" in *The New York Times Book Review,* May 1, 1994

"Pity and Terror in Waco" in *Common Boundary,* May/June, 1994

"Reviving the Spirit of Medicine—Principles for Health Care Reform" in *Pathways,* Fall, 1993

"Healing with Feeling" in *The Washington Post* "Outlook," August 29, 1993

"Healing from Within" in *Viewer's Guide: Healing and the Mind with*

Bill Moyers, 1993

"Healing from Within" in *Healing and the Mind with Bill Moyers: A Resource Guide,* 1993

"Alternative Medicine" in *Bottomline,* Volume 14, Number 11, June 15, 1993

"On Borderlines" in *The Atlantic Monthly,* January, 1993

"The Oriental Cure" in *The Atlantic Monthly,* October, 1992

"The UFO Experience" in *The Atlantic Monthly,* August, 1991

"The Inner Life" in *The Atlantic Monthly,* May, 1991

"Understanding the Secret Self" in *The Washington Post* "Health Section," June 12, 1990

"Why Spiritual Groups Go Awry" in *Common Boundary,* May-June, 1990

"R.D. Laing Remembered" in *The Psychiatric Times,* April 1990

"Jim Jones' Temple of Doom" in *The Washington Post* "Outlook," November 27, 1988

"Stern Sigmund's Rebel Son" in *The Los Angeles Times Book Review,* December 27, 1987

"Surviving the Bhagwan" in *The Washington Post* "Outlook," October 18, 1987

"The Class of '62" in *The Washington Post* "Outlook," June 14, 1987

"Remembering Rodrigo Rojas, Murdered in Chile" in *The Washington*

Post "Outlook," August 24, 1986

"Holistic Medicine: Fringe or Frontier" in *Harvard Medical Alumni Bulletin,* Winter, 1984

"Holistic Medicine and the Future of Health Care" in *The New Physician,* June, 1980

"The Boy Who Defected" in *The Washington Star,* September, 1980

"The Next Generation" in *Children Today,* July-August, 1980

"Jim Jones and His People" in *The New York Time Book Review,* January 7, 1979

"Demonic Children" in *The New York Times Book Review,* September, 1977

"New Roads to Mental Health" in *The Washington Post* "Outlook," February 13, 1977

Testimony on **"Foster Care for Young People"—House Select Committee o/n Education,** September, 1976, *Congressional Record,* reprinted in *SAJA Quarterly,* November, 1976

"The Kids and the Cults" in *Children Today,* 1976

"Systems of Transformation, Myths of Integration: An Essay on C. G. Jung" in *The New York Times Book Review,* June 27, 1975

"The Death Immersion" in *The New Republic,* July 28—August 4, 1973

"The Vietnamization of Our Children" in *The Washingtonian,* November 1972

"Schizophrenia" in *Collier's Yearbook* for 1971, published 1972
"Who is Mad, Who is Sane?: R. D. Laing, In Search of a New Psychiatry" in *The Atlantic*, January, 1971

In addition, I have published approximately 50 shorter book review/essays on subjects related to psychiatry, spirituality, medicine and social problems in *The New York Times, The Washington Post, The New Republic, The Los Angeles Times* and *USA Today.*

PRESENTATIONS

Over 800 formal presentations to annual meetings of professional societies, the U.S. Congress, the Armed Forces Hospitals, departments of psychiatry and family medicine, graduate schools of medicine and public health, psychology, social work and nursing and public conferences on the following subjects:

"Manifesto for a New Medicine "
"Mind-Body Skills Groups: A Powerful Tool for Treatment and Transformation"
"Seeing in the Dark: Treating Depression Without Drugs"
"Alternative Medicine"
"Reviving the Spirit of Medicine"
"Mind-Body Medicine"
"Psychotherapy and Spirituality"
"Medicine and Meditation"
"Stress and Stress Reduction"
"The Paradigm of Holistic Medicine"
"American Youth and the New Religions"
"Holistic Medicine and Psychiatry"
"The American Family"
"The Psychology of Adolescence"
"Youth and Social Change"
"Runaway Youth"
"Community Mental Health"
"Alternative Services and Mental Health"
"The Social Context of Mental Illness"

Laura Patton, MD

1100 Olive Way, Suite 1800
Seattle WA 98101

Phone: (206) 442-4145
Fax: (206) 442-4071
E-mail: patton.l@ghc.org

Education:

1975-1979	University of Washington School of Medicine	Seattle, WA
1970-1971	University of California Certificate in Physical Therapy	San Francisco, CA
1966-1970	Duke University BA Zoology	Durham, NC

Postgraduate Training:

1979-1982	University of Washington Residency in Family Practice	Seattle, WA
	Board Certification 7/82 Re-certification 7/89, 7/95	

Practice Experience:

	Group Health Cooperative of Puget Sound	
1991-Present	University Medical Center	Seattle, WA
1988-1991	Lynnwood Medical Center	Lynnwood, WA
1982-1988	Everett Medical Center	Everett, WA

Administrative Experience:

7/96-Present Clinical Director, Alternative Services
Responsible for directing program offering chiropractic, acupuncture, massage therapy and naturopathy to approximately 500,000 consumers. Oversees provider education, utilization management, credentialing and quality assurance.

1990-7/96 Medical Director, Options Health Care
Responsible for medical coverage policies and decisions for 47,000 enrollees in a point of service plan.

1987-1990	Regional Director, Purchased Patient Services Responsible for provider contracting in Everett and GHC's East District. Annually developed and monitored multimillion dollar budget.
1988-1991	Chair, Utilization Management Committee Eastside Hospital
1986-1988	Chair, Utilization Management Committee Everett Medical Center
1986-Present	Clinical Associate Professor University of Washington School of Medicine

THE WHITE HOUSE

WASHINGTON

August 26, 1999

The Honorable Barbara A. Mikulski
United States Senate
Washington, D.C. 20510-2003

Dear Senator Mikulski:

On behalf of President Clinton, let me thank you for your recent letter recommending Charlotte R. Kerr to a position on the National Presidential Advisory Commission for Complementary and Alternative Medicine. Our administration appreciates your help in identifying quality candidates.

You speak highly of Sister Kerr's qualifications and I have carefully noted your insights and support. I have shared your letter with Heather Marabeti, my Associate Director, and would like you to know that your comments will receive full consideration.

We welcome your suggestions in the future regarding appointments and look forward to working with you during the many months ahead.

Sincerely,

Bob J. Nash

Bob J. Nash
Assistant to the President and
Director of Presidential Personnel

BJN:Sys

cc: Heather Marabeti
Sister Charlotte R. Kerr

BARBARA A. MIKULSKI
MARYLAND

SUITE 709
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WASHINGTON, DC 20510

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TDD: (202) 224–5223

United States Senate

WASHINGTON, DC 20510–2003

PPO
AUG 19
gova/HM

August 4, 1999

The Honorable William Jefferson Clinton
President of the United States
1600 Pennsylvania Avenue
Washington, DC 20500

Dear President Clinton:

I am writing to bring to your attention my strong recommendation of Sister Charlotte Kerr to serve on the National Presidential Advisory Commission, Complementary and Alternative Medicine. It is my understanding that Sister Charlotte Kerr's name has recently been submitted for your consideration by Mr. Bob Nash at the White House Office of Presidential Personnel.

You may recall meeting Sister Charlo Renaissance Weekend and just this past No Psalmist Baptist Church in Baltimore.

Sister Charlotte Kerr has outstandin medicine as well as in complementary medi served on several influential advisory cc confident she would add significant and u National Presidential Advisory Commissior Alternative Medicine.

I hope that you give Sister Charlott consideration to be a member of this boa

Thank you.

I knew you'd want to review this and put it on your radar screen. She'll bring a lot to the commission.

Sincerely,

Barbara A. Mikulski
United States Senator

I knew you'd want to review this and put it on your radar screen. She'll bring a lot to the commission.

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COLLEGE PARK, MD 20740-1346
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SALISBURY, MD 21801
(410) 546-7711

World Wide Web Home Page:
http://mikulski.senate.gov/

E-Mail Address:
senator@mikulski.senate.gov

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ACUPUNCTURE
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301 596 6006 410 997 4888 FAX 410 964 3544

CHARLOTTE ROSE KERR, R.S.M.

TITLE: Sister (Religious Sister of Mercy of the Americas); Registered Nurse; Acupuncturist and Senior Faculty Member at the Traditional Acupuncture Institute

ORGANIZATION: Traditional Acupuncture Institute
STREET ADDRESS: American City Building, 10227 Wincopin Circle, Suite 100
CITY/STATE/ZIP CODE: Columbia, Maryland 21044
PHONE: 410/997-3770, ext. 614
FAX NUMBER: 410/964-3544

EDUCATION

- Master's Degree, Traditional Acupuncture. College of Traditional Chinese Medicine, Leamington Spa, England. 1985.
- Master's Degree, Public Health. University of North Carolina, 1973.
- University of Maryland Primary Care Nurse Practitioner Program. Apprentice Certificate, 1972.
- B.S. (Nursing). University of Maryland School of Nursing, Baltimore. 1971.
- Diploma in Nursing. St. Joseph Infirmary School of Nursing, Atlanta, GA. 1967.

Other studies:

- Theology. Catholic University of Louvain, Belgium. August 1996.
- Ecology, Physics, Spirituality. St. Thomas University (FIA), Assisi, Italy. Summer 1993.
- Theology and Science. Oxford University, England. Summer 1992.
- Independent Study of Healing, including clinical site visits in Belgium, Germany, Switzerland, Hungary, Czechoslovakia. Summer 1991.
- Certificate, Theology for Ministry. Catholic University of Louvain, Belgium. 1991 and 1993.

CAREER HISTORY

- Practitioner of Traditional Acupuncture, Traditional Acupuncture Institute. 1978 to present.
- Senior Faculty Member, Traditional Acupuncture Institute. 1981 to present.
- Instructor and Assistant Professor of Nursing, University of Maryland School of Nursing. November 1973–May 1977.
- Primary Care Nurse Practitioner Apprentice, University of Maryland Primary Care Center, Baltimore. Part-time. January 1974–May 1976.
- Clinical Nurse in Medicine, University of Maryland Hospital, Baltimore. September 1971–August 1972.
- Geriatrics Nurse, Stella Maris Hospice, Towson. September 1969–June 1970.
- Coordinator for Baltimore Headstart Health Services, Office of Economic Opportunity, Baltimore. Summer 1968.
- Pediatric Staff Nurse, Mercy Hospital, Baltimore. February–June 1968.
- Surgical Supervisor, Mahaica Leprosy Hospital, Guyana, South America. August 1967–January 1968.
- Lecturer/workshop leader

OFFICE/BOARD MEMBERSHIP IN PROFESSIONAL ORGANIZATIONS

- Governor's Acupuncture Advisory Council for the State of Maryland (Retired 1993)
- NIH (National Institutes of Health) Alternative Medicine Program, Advisory Council, 1994–1997.

- University of Maryland, Scientific Board of the Centre for Alternative Medicine Pain Research and Evaluation
- National Association of Body Workers in Religious Service, Board Member

OFFICE/BOARD MEMBERSHIP IN CIVIC/NON-PROFIT ORGANIZATIONS

- First National Bank of Maryland, ARK Mutual Funds, Board of Trustees.
- Mercy Medical Center, Board Member of the Center for Women's Health and Medicine
- Girl Scouts Beyond Bars, Community Advisory Committee
- American Visionary Arts Museum, Board of Directors

OTHER ACTIVITIES

- NIH (National Institutes of Health) Office of Alternative Medicine, and the Royal Society of Medicine (Great Britain), cosponsors of a major national conference, "Talking Health," to be hosted by the University of Maryland at Baltimore. Invited planning committee member.
- Renaissance Weekend/Hilton Head, SC, 1997. Invited participant and presenter. (The Renaissance project gathers leaders from diverse fields for discussions that further personal and national renewal.) Invited 1998.
- NIH (National Institutes of Health) Office of Medical Applications of Research, and the NIH Office of Alternative Medicine. Invited planning committee member, invited participant and guest at the Consensus Development Conference on Acupuncture, 1997.
- Catholic Hospital Association (CHA), 1995. Addressed the CHA national conference on the topic, "Creating a Dialogue Between Complementary and Traditional Western Medicine."
- Catholic Hospital Association, 1994. Invited to participate in the CHA-sponsored Think Tank on Health and Well-being, and to advise and appear on a CHA videotape on wellness.
- Life Sciences Institute of Mind-Body Health, 1995. Invited to participate in the 27th Council Grove Conference. (The Institute explores healing from many perspectives and encourages multidisciplinary exchange of ideas and practices.)

MOST SIGNIFICANT ACCOMPLISHMENT

Have been a part of the "Copernican Revolution" taking place in health care. Have worked to bring to the public and the medical world new and transforming ways of looking at health and healing, and to bring together Western and alternative/complementary medicine.

THE WHITE HOUSE

WASHINGTON

January 27, 1999

Senator Barbara Mikulski
Hart Senate Office Building
United States Senate
Washington, DC 20510

Dear Senator Mikulski:

The President has forwarded to me your letter recommending Sister Charlotte Kerr to the Advisory Council on Complementary and Alternative Medicine Policy. I appreciate her willingness to serve.

You speak highly of Sister Kerr and I have carefully noted your insights. Since the Council is appointed by the Secretary of Health and Human Services, I have forwarded your letter and Sister Kerr's impressive resume to Secretary Shalala. Sister Kerr's candidacy is sure to be given every consideration.

On behalf of the President and Vice President, thank you for your letter and your continued support.

Sincerely,

Bob J. Nash
Assistant to the President and
Director of Presidential Personnel

BN:hm:mv

cc: Secretary Donna Shalala
Steven Ottenstein
Heather Marabeti
Systems

BARBARA A. MIKULSKI
MARYLAND

COMMITTEES:
APPROPRIATIONS
LABOR AND HUMAN RESOURCES

cc: Bob Nash

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United States Senate

WASHINGTON, DC 20510-2003

January 13, 1999

The Honorable William Jefferson Clinton
President
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear President Clinton:

I am writing to inform you of my enthusiastic support of the nomination of Sister Charlotte Kerr to the National ~~Advisory Council on~~ Complementary and Alternative Medicine, called for in the Fiscal Year 1999 Omnibus Consolidated and Emergency Supplemental Appropriations bill. As you know, I am very interested in complementary and alternative medicine and have sponsored legislation in this area as well as helped to establish the Center for Complementary and Alternative Medicine at the National Institutes of Health (NIH) and this advisory council.

Sister Charlotte Kerr has been in health care for more than thirty years. Her background includes experience as a primary care nurse practitioner, assistant professor of nursing at the University of Maryland School of Nursing, consultant in public health, and senior faculty member of the Traditional Acupuncture Institute. Since 1977, she has been a practicing acupuncturist at the Centre. As her CV indicates, she serves on numerous boards and advisory committees. I think you will find that, based on her experience as a licensed practitioner of complementary medicine, as well as her other health care background and activities, Sister Charlotte would contribute greatly to the Advisory Council.

I urge you to do all you can to ensure that Sister Charlotte's nomination receives every possible consideration. Thank you for your attention to this issue.

Sincerely,

Barbara A. Mikulski
United States Senator

BAM:rr

Enclosure

You've met Sr Charlotte in Balt at NAM SHIEH

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401 E. PRATT STREET
BALTIMORE, MD 21202-3099
(410) 962-4510

60 WEST STREET, SUITE 202
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Biosketch

Linda H. Aiken, Ph.D.

Dr. Aiken is Director of the Center for Health Outcomes and Policy Research, and The Claire M.. Fagin Leadership Professor of Nursing and Professor of Sociology at the University of Pennsylvania in Philadelphia, USA. Dr Aiken's other appointments at the University of Pennsylvania include senior fellow at the Leonard Davis Institute for Health Economics, Research Associate in the Population Studies Center, and Director of Social and Behavioral Sciences Program of the University of Pennsylvania Center for AIDS Research. Prior to joining the faculty of the University of Pennsylvania in 1988, Dr. Aiken was Vice President of the Robert Wood Johnson Foundation. Dr. Aiken is a member of the Institute of Medicine of the National Academy of Sciences, the American Academy of Arts and Sciences, the National Academy of Social Insurance, a former president of the American Academy of Nursing, and Distinguished Fellow of the Association for Health Services Research. She served on the Physician Payment Review Commission for six years, and was a member of President Clinton's National Health Reform Task Force and the 1982 Social Security Advisory Council. Dr. Aiken conducts research on health care outcomes and health workforce policy. Her recent work has focused on the impact of cost containment driven hospital restructuring on patient outcomes in the U.S., Canada, U.K., and Germany. In addition she studies AIDS prevention and care. She has consulted on health care systems and workforce in various parts of the world, including most recently the countries of central and eastern Europe, central Asia, and Russia. Dr. Aiken received her bachelors and master's degrees in nursing from the University of Florida, Gainesville, and her Ph.D. in sociology and demography from the University of Texas at Austin. She was a postdoctoral research fellow in medical sociology at the University of Wisconsin, Madison.

John Weeks

Experience in Integration of Healthcare Alternatives: 1983-1999

Publisher-Editor, THE INTEGRATOR *for the Business of Alternative Medicine*
Principal, Integration Strategies for Natural Healthcare

3345 59th Avenue Southwest, Seattle, WA 98116
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Overview

John Weeks is viewed by diverse stakeholders as one of the nation's most knowledgeable authorities on the practical business of complementary and alternative medicine integration. He has been called an "expert in alternative medicine" by *Medical Economics* and an "alternative care (integration) guru" by *Modern Healthcare*. For three years, Weeks has produced a monthly newsletter, THE INTEGRATOR *for the Business of Alternative Medicine*. The newsletter is widely viewed, in the words of Lee Ballance, MD, of the Kaiser Permanente alternative medicine committee, as "the single most up-to-date, insightful and comprehensive source on what's actually going on in integration." THE INTEGRATOR focuses on the nuts and bolts of delivering and paying for alternative medicine services. The newsletter's pioneering information sharing reports include the ongoing INTEGRATOR *Integrative Clinic Benchmarking Survey* and the annual INTEGRATOR *CAM Network Executive Survey*.

THE INTEGRATOR is informed by Weeks' long-time, hands-on experience in the field. Since 1993, when he formed Integration Strategies for Natural Healthcare, he has worked full-time consulting, writing and speaking in CAM integration. His clients have included government agencies at all levels (US AHCPR, US Bureau of Primary Health Care, Arizona Department of Health, Washington State Office of the Insurance Commissioner, King County Department of Public Health, Beach Cities Health District (CA)), health systems (St. Joseph Health System (CA), Deaconess (IN), Sisters of Providence (OR), Catholic Health Initiatives (CO), Baptist-St. Vincent (FL)), HMOs (PacificCare of WA, First Choice, American Specialty Health Plans), physician groups, alternative provider network services organizations, and CAM professions.

Prior to establishing his business, Weeks served a decade (1983-1993) in the maturation of the alternative medicine movement. He held positions as vice president for Bastyr University and as board member for the American Herbal Products Association. His writing has appeared in diverse publications, both peer-reviewed and industry, including *Health Forum Journal*, *Physician Executive*, *Drug Benefit Trends* and Andrew Weil's *Integrative Medicine*. He has contributed chapters on alternative medicine integration for Best Practices in Medical Management (Peter R. Kongstvedt, editor, Aspen Publishing), and Current Medicine (Mark Micozzi, MD, PhD, editor) and the planned Textbook of Complementary and Alternative Medicine (Wayne Jonas, MD, co-editor, Williams and Wilkins). Weeks and THE INTEGRATOR are widely cited sources in the mainstream, business and medical media. His prior professional experience was in journalism, politics and organizing. Weeks attended Stanford University for three years, studying history.

Consulting on CAM Integration Initiatives: 1994-1999

Catholic Health Initiatives (Denver, CO). Day-long consultation with national CAM team.

Stanford University, Complementary and Alternative Medicine Program (Palo Alto, CA). Contracted paper for Kenneth R. Pelletier, PhD, MD (hc) on coverage issues and developments.

INTEGRATOR INDUSTRY/HEALTH Subscription, a combined information and consultative service ($1000/yr.) offered beginning December 1998 and subscribed by 40 health systems, CAM professional organizations, academic medical centers and CAM businesses, as of March 15, 1999.

Beach Cities Health District (CA). Day-long consultation on integrative clinic strategies.

Condell Medical Center (Chicago, Il). Workshop presentation to trustees and executive team.

St. Joseph Health Care (Orange, CA). Strategic planning, including: presentation to executive team; survey development; focus on the value of CAM in creating health in the population served.

Office of the Insurance Commissioner, Washington State. Co-facilitator and co-developer of a year-long series of seven, half-day interactive workshops on clinical issues in integration and coverage involving medical directors of six of the state's health plans, five physician groups and selected leaders of CAM professions (DC, LAc, LMP, LM, ND) and co-funded by the involved organizations.

Price Waterhouse (Arlington, VA). Contracted to develop and head an outside expert panel as part of a three-armed proposal team, which also included the Lewin Group, on an alternative medicine proposal for the Veteran's Health Administration.

HealthNotes (Portland, Oregon). Background paper and consultation on the state of CAM integration and marketing opportunities for online/CD ROM CAM firm.

WellSpace (Boston, MA). Advisory capacity for national clinic network.

Baptist/St. Vincent Healthcare System (Jacksonville, FL). Strategic planning; physician and consumer surveys; marketing.

Bureau of Primary Health Care, US HRSA (Rockville, MD). Working group on complementary medicine and alternative health practices for the underserved.

American Centers for Health and Medicine/Catholic Healthcare West (Phoenix, AZ). Physician education, special projects, natural products quality.

American WholeHealth Networks (Hartland, WI). Information on developing benefits for services of LAc, ND, massage, MD-homeopaths, including credentialing, pricing, coding, management; used as basis for successfully securing contracts in AZ and WA.

Midwives Association of Washington State (Seattle, WA). Strategic planning; outreach to insurers.

General Nutrition Centers/Nature's Northwest (Portland, OR). Development of linked, not-for-profit selfcare centers and health education and disease management programs which integrate alternative methods; liaison to complementary medical institutions; program development; strategies with payers and complementary providers.

Medalia HealthCare/Sisters of Providence Health System (Seattle, WA). Strategic planning, survey of conventional providers, survey of CAM providers, complementary care network development, utilization review and program implementation for PCP network.

Deaconess Hospital (Evansville, IN) Feasibility study, provider survey, consumer survey, strategic planning.

PacifiCare of Washington (Mercer Island, WA). Provider selection, credentialing standards, coding, network development and utilization plan for LAc, ND, LMP providers.

Unified Physicians of Washington (Federal Way, WA). CAM credentialing standards, network development, benefit definition.

American Specialty Health Plans (Los Angeles, CA). Information on naturopathic benefits.

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First Choice Health Network (Seattle, WA). CAM credentialing standards, statewide network development, benefit definition.

Arizona Department of Health Services (Phoenix, AZ). Development of workshop involving conventional and complementary providers and public health officials toward establishing an integrated public health clinic; lead-off presentation.

CommonWell (Boston, MA). Strategic planning.

King County Department of Public Health/Natural Medicine Clinic (Seattle, WA). Resource development, RFP guidance for first integrated conventional/natural medicine clinic in the public health arena.

American Association of Naturopathic Physicians (Seattle, WA). Develop and facilitate national summit on reimbursement and quality management issues. White Paper: *Naturopathic Medicine and Managed Care*.

Bastyr University (Bothell, WA). Strategic responses to managed care and insurance issues; instructor on business issues.

Behavioral Health Alliance (Seattle, WA) and Peninsula Mental Health Providers Association. (Bremerton, WA). Marketing and organizational development.

Bezwecken (Portland, OR). grant funded project to educate and network naturopathic leaders nationwide on efforts to gain more inclusion and integration into health care plans.

Connecticut Society of Naturopathic Physicians (Middletown, CT). Outreach to payers.

Hawaii Society of Naturopathic Physicians (Kailua-Kona, HI). Outreach to payers.

American Naturopathic Independent Physicians Association (Portland, OR). Outreach to managed care organizations, provider education.

Writing & Research

THE INTEGRATOR ***for the Business of Alternative Medicine*** (formerly *St. Anthony's Alternative Medicine Integration and Coverage)* Publisher-Editor for 8-12 page monthly on integration and coverage strategies. August 1998 – present.

"Operational Issues in Incorporating Complementary and Alternative Therapies and Providers in Benefit Plans and Managed Care Organizations", unpublished paper contracted for a workshop entitled "Complementary and Alternative Medicine: Issues Impacting Coverage Decisions," co-sponsored by the NIH Office of Alternative Medicine, US Agency for Health Care Policy and Research, and the Arizona Prevention Center at the University of Arizona Health Sciences Center; October 9, 1996; 82 pages.

"Utilization, Patient Satisfaction and Potential Cost Implications from Acupuncture, Massage and Naturopathic Medicine Services in a PPO Plan and an HMO Benefit Design," co-author. Submitted for publication, 1999.

"Integration as Community Organizing: Toward a Model for Optimizing Relationships between Networks of Conventional and Alternative Providers," with Richard Layton, MD. Integrative Medicine, Vol. 1, No. 1. Andrew Weil, MD, editor. Spring 1998.

"Trends in Developing the Integrative Medicine Clinic" for *The Physician Executive*, November-December 1998, Vol 24, Issue #6, 18-19.

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"On the Outside Moving In: Will the Alternative Medicine Integration Movement Shape US Healthcare?" Healthcare Forum Journal, November-December 1998, cover story, 14-19.

Best Practices in Medical Management (Peter R. Kongstvedt, Aspen Publishing), contributor of chapter on operational issues and models in CAM integration. 1998.

"Managed Care Meets Alternative Medicine: Reflections on Overcoming the Polarization," *Alternative and Complementary Therapies*, Vol. 3, No. 1., February 1997.

Textbook of Complementary and Alternative Medicine (Williams and Wilkins, 1998), editor, Wayne Jonas, MD, Director, NIH OAM; contributor of chapter entitled "The Insurance Industry and Complementary and Alternative Medicine."

"The Emerging Role of Alternative and Complementary Medicine in Managed Care," *Drug Benefit Trends*/Medscape. Volume 9, Number 4, April 1997.

Townsend Letter for Doctors, Port Townsend, WA. Monthly column, "Charting the Mainstream". Review of trends in mainstream medicine for a leading national alternative medical publication. January 1995-present.

"Marrying the Medicines", feature in the Sunday *Seattle Times-PI* on the first year of the WA mandate requiring plans to include "every category of provider". April 6, 1997.

The Synergizer. Quarterly newsletter (6-8) pages on managed care and integration topics related to naturopathic medicine (1994-1996).

Southwest College Press Journal, Phoenix, AZ. *Report on a Pilot Survey of Naturopathic Patients: Developing Useful Data for the Reimbursement Arena*, August 1996. Based on a patient survey administered to thirty consecutive patient in each of five naturopathic practices.

Presentations Completed or Scheduled

National Managed Health Care Congress West. Track chair, moderator and presenter. Los Angeles, CA. October 18-20, 1999.

Stanford University Medical School-Harvard University Medical School. "Complementary and Alternative Medicine: Practical Medicine and Evaluations." San Francisco, CA. October 15-17.

University of Arizona School of Medicine, Program in Integration. "Mainstreaming Integrative Medicine: State of the Art." Presenting with Andrew Weil, MD, and Tracy Gaudet, MD, in a three hour, multi-site video-conferenced workshop. July 28, 1999.

Nutracon 1999. Presentation on strategies for covering and integrating botanicals into managed care and health system initiatives. Las Vegas, Nevada. July12, 1999.

American Association of Health Plans, annual Institute. Trends in Alternative Medicine Integration. San Francisco, CA. June 22, 1999.

Solutions in Integrative Medicine/CambridgeHealth Resources. Integrative clinic business strategies. San Francisco, CA. June 3-4, 1999.

International Conference on Integrative Medicine. "Our Integration Models: Are They Working? What Can We Expect? National Trends in the Business of Integration." Seattle, WA. April 30, 1999.

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National Managed Health Care Congress. Track chair for alternative medicine, moderator. Moderator of debate on the role of CAM in managed care. Atlanta, GA. March 29 - April 1, 1999.

Harvard Medical School. Alternative Medicine: Implications for Clinical Practice. "Billing, Reimbursement and Network Strategies." Boston, MA/ February 28-March 3, 1999.

Healthcare Forum Best Practices Meeting. Presentation on Washington's Clinician Workgroup on Integration of CAM. Honolulu, HI, February 10-13, 1999.

Institute for Alternative Futures. Foresight Seminar on Complementary and Alternative Approaches. Rayburn House Office Building, US Congress. February 9, 1999.

Washington Chapter, American Massage Therapy Association. Annual meeting keynote. Seattle, WA. January 23, 1999.

Washington Association of Naturopathic Physicians. Keynote: "The Naturopathic Profession and Healthcare Reform: Political Application of a Homeopathic Dose?" Seattle, WA, November 13, 1998.

American Massage Therapy Association, keynote presentation at annual national meeting. Washington, DC, October 29, 1998. Keynote presentation at Washington State Chapter: January 23, 1999.

National Managed Health Care Congress West.. Developer/moderator of day-long track on alternatives. Lead-off presentation. November 18, 1998. Los Angeles, CA.

4th Annual Congress on Alternative and Complementary Therapies (Mary Ann Liebert-BioConferences International). Co-developer and presenter, Integrated Clinic Track: "What Goes First? What Yields? Merging Alternatives into the Mainstream Delivery System." Arlington, VA, October 2-4.

American Association of Health Plans. Mainstreaming the Alternatives. Panel with representatives of Group Health Cooperative and Oxford Health Plans. June 15, 1998. Boston, MA.

Healthcare Forum Annual Summit. Mainstreaming Alternative Medicine: Lessons from the Frontline. Pre-conference workshop. San Diego, CA, May 2, 1998.

Loudoun Healthcare System. Three hour morning seminar on integration issues at system annual retreat. Leesburg, VA, April 26, 1998.

National Managed Health Care Congress, moderator or presenter on three panels on integration topics. Atlanta, GA, April 20-23, 1998.

Casa Colina World Whole Health Forum, Integrated Care: An Industry Primer for Better Managed Care and Healthier Communities. Los Angeles, CA, March 25, 1998.

Medicode Annual Summit, session entitled "Working with Conventional and Alternative providers to Maximize the Value of Integrated Care." Salt Lake City, UT, March 9-10, 1998.

Washington Health Legislative & Policy Forum, "The Consumer's Role in Coverage Decisions." December 4, 1997.

National Managed Health Care Congress, pre-conference symposium, "Alternative Medicine and Managed Care." Los Angeles, CA, November 3, 1997.

Midwives Alliance of North America, annual conference. Seattle, WA, November 2, 1997

Bureau of Primary Health Care, HRSA: "BPHC and Complementary Medicine and Alternative Health Practices: A New Medical Paradigm for Improving the health Status of Underserved Populations". Panel on finance, marketing and managed care issues. Rockville, MD, September 25-26, 1997.

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3rd Annual Congress on Alternative Therapies, Mary Ann Liebert. Presentation on opportunities for coverage; panelist on integration strategies. Arlington, VA, September 6-8, 1997.

American Association of Health Plans, annual Institute, 'Integration and Coverage Issues in Complementary Medicine." Program chair and presenter. Seattle, June 23, 1997.

National Managed Health Care Disease Management Congress, panelist on CAM. New York City, New York, June 16, 1997.

Employee Benefits Planning Association, Pacific Northwest Chapter, annual conference. Presentation on CAM coverage and integration issues. Seattle, WA, June 3, 1997.

National Acupuncture and Oriental Medicine Alliance Annual Conference, 'Interfacing with National Policy" and "The Washington State Experiment." Arlington, VA, May 3, 1997.

Sisters of Providence Health System, "National Integration Status and the Medalia Strategy." Seattle, WA, April 29, 1997.

Cambridge Healthtech Institute, pre-conference session: "Report from the NIH OAM/AHCPR Workshop on Reimbursement of Complementary Providers and Therapies". San Diego, February 3-4, 1997.

Policy and Issues Forum, National Association of Community Health Centers, panelist on "Closing Health Status Gaps: Alternative Health Practices -- New Paradigms in Primary Health Care Delivery," Washington, D.C., March 24, 1997.

"Integrating Alternative Medicine into Managed Care," pre-conference symposium, National Managed Health Care Congress West, January 28, 1997.
AIC Conferences: "Developing, Operating and Integrating Complementary and Alternative Medicine." Presentation: "Engaging Providers in the Opportunities in Complementary Care." Atlanta, GA, November 21-22, 1996.

Midwives Association of Washington State, annual conference presentation on trends in reimbursement. October 11, 1996.

NIH OAM/AHCPR invitational workshop: "Complementary and Alternative Medicine: Issues Impacting Coverage Decisions." Paper on operational issues. October 9, 1996.

Institute for International Research, New York, NY. Conference co-chair and presenter, "Integrating Complementary Medicine and Managed Care." Presentation on the Washington State experience. Washington, DC, October 7-8, 1996.

American Association of Naturopathic Physicians, Seattle, WA, 1996 National Convention. "Integrating Naturopathic Medicine into the Reimbursement System: Part I -- Basic Issues for the Naturopathic Provider and Profession; Part II -- Case Studies on Health Plan Strategies", September 5-6, 1996.
Drug Information Association, 32nd Annual Meeting. "The Emerging Role of Alternative/Complementary Medicine in Managed Health Care." San Diego, CA, June 11, 1996.

Evergreen Hospital/Community Health Care Alternative Medicine Task Force, Kirkland, WA. "Reimbursement of Alternative Medicine," May 20, 1996.

Association of Healthcare Administrative Assistants. Topic: "Health Plans, Hospitals and the Every Category of Provider Legislation." April 19, 1996.

Acupuncture program, Bastyr University. Guest lecturer on managed care integration strategies, 3rd year students. March 1996.

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Washington Association of Naturopathic Physicians. Keynote presenter, 'Managed Care Principles and Naturopathic Practices," Winter Insurance Conference, January 27-28, 1996.

Providence/Medalia Health Plans. Panelist on integrating complementary providers into the health system. January 16, 1996.

Office of Congressman Bernie Sanders. Alternative Medicine and Insurance Coverage. Conference title: "Alternative Medicine in the Green Mountain State," Randolph, VT. January 14, 1996.

Office of the Insurance Commissioner, Washington State: "Workshop for Providers" on the state's new "every category of provider" law. Seattle, WA, December 14, 1995.

Institute for International Research (NY), "Managed Care and Natural Medicine: Strange Bed-Fellows of Future Medicine?", and "Engaging the Challenges of Integrating Alternative Providers". Conference title: "Integrating Managed Care and Alternative Medicine." San Francisco, CA, December 7-8, 1995.

Bastyr University, Strategic Planning Retreat. Managed care and reimbursement issues. November 1995.

Arizona Naturopathic Medical Association, Tucson, AZ. "Naturopathic Medicine and Managed Care," November 19, 1995.

Quoted Media Resource on Integration Topics

"Nation Embracing Alternative Medicine," cover story, *USA Today*. November 11, 1998, 1-2.

"HMOs Open to Alternatives," *Modern Healthcare*. September 7, 1998. Cover story.

"Insurers look at merits of covering more non-traditional health care", by Judi Russell, *New Orleans CityBusiness*, June 15, 1998

"Expanding Coverage Signals Growing Demand, Acceptance for Alternative Care," *Medicine and Health*, (Faulkner & Gray). Volume 52, No. 18, May 4, 1998.

"Health Plans, Providers, Struggle for Quality in Alternative Medicine," *The Quality Letter for Healthcare Leaders* (Capitol Publications). Volume 10, Number 5, May 1998. Similar articles in two other Capitol publications, *Medical Guidelines and Outcomes Research*, May 14, 1998, Volume 9, Number 10, and *Executive Solutions for Healthcare Management*, Volume 1, Issue 3, May 1998..

"Insuring Wellness" in *IDEA Health and Fitness Source*. February 1998, page 68.

"20/20 on 2020", one of eight selected leaders asked to comment on seven questions on health care in the year 2020. *Best's Review*, January 1998.
"The Building Blocks of an Alternative Medicine Program" by Daniel Stern. *HealthPlan* (AAHP), January-February 1998.

"MCOs Integrating Alternative Care" by Diane West. *National Underwriter*, November 10, 1997. Page 1, 58.

"Gold in Goldenseal" by Michele Bitoun Blecher. *Hospitals and Health Networks*, October 20, 1997, 50-52.

"Get Yourself Covered" by Lorraine Calvacca. *Natural Health*, September-October 1997, 26.

"Health Providers See Point of Offering Acupuncture," *San Francisco Chronicle*. September 22, 1997.

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"'Integrated medicine' could boost your income" by Deborah Grandinetti. *Medical Economics*, September 8, 1997, 73-89.

"Fringe Benefits: Insurers Begin Covering Alternative Medicine" by Daniel Stern. *LAN/Life Association News*, September 1997, 103-110.

"Insurance Coverage of Complementary and Alternative Medicine in Washington State" by Mark Schulte. *Healing Arts Report*, Volume 1. Fall 1997.

MCOs increasingly embracing alternative care in response to consumer demand" in *Managed Care Outlook*, July 11, 1997.

"Insurers giving alternative health services new look" by Tom Philip. *Sacramento Bee*, July 5, 1997, page A1, A16.

"Demand for Alternative Care Not Quashed by Washington Ruling." *American Medical News*, June 7, 1997.

"Consumers Lead Way toward Integrated Health Care" in *Nutrition Business Journal*. June 1997. Various article in 18 page issue.

"A Health Insurance Revolution" by Jan Goodwin. *New Age Journal*, March/April 1997, 95-100.

"Alternative Medicine Moves into the Mainstream" by Lynna Goch. *Best's Review* (Life/Health), March 1997, 84-88.

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Related Professional Experience

1978-1983 **Politics and journalism**. Diverse positions (WA State Senate Legislative Aide, State Senate; PR consultant and organizer to diverse groups, including Wein Airlines Pilots Association and Eastern Washington wheat farmers). Extensive freelance writing on politics, international trade.

1983-1989 **Bastyr University**. Vice President for External Affairs. Created and developed the national and local presence and support for the institution which became, during this period, the first multi-disciplinary institution of natural medicine to gain formal accreditation status with a regional accrediting agency (media, political, industry and alumni relations; fundraising.) Grew contributed funding from $20,000 in 1983 to over $400,000 in 1989 ($210,000 cash and the remainder in pledges).

1986-1989 **American Herbal Products Association**, Board of Directors. Worked with the board, 1986-1989. Elected to the board 1989.

1989-1993 **American Association of Naturopathic Physicians**. Executive Director. Grew the organization's operating budget from $40,000 to $280,000 and membership from 170-450. Also served as National Affairs Director and principal media relations coordinator. Successfully lobbied the first Congressional support for a naturopathic initiatives and appointments.

Related Awards and Acknowledgments

1999 Advisory Committee Member, Healthier Community Best Practices Forum, **The Healthcare Forum Foundation** (Health *info*Source/American Hospital Association).
1998 Selected as a member of the National Advisory Board and track chair for alternative medicine for the **National Managed Health Care Congress.**
1998 Selected by the insurance industry monthly ***Best's Review*** as one of six industry leaders to answer questions about the future of health insurance for a "20/20 on 2020" feature.
1997 Selected by the **US Bureau of Primary Health Care** to serve on a working group on Complementary Medicine and Alternative Health Practices.
1997 Only non-insurance carrier, non-complementary provider representative asked by the **Washington State Office of the Insurance Commissioner** to participate in a series of meetings to create understanding between the parties following the state's mandate to cover "every category of provider"
1996 Invited to present a paper on the operational issues in integration at the seminal federal workshop (**NIH OAM/AHCPR** co-sponsors) on coverage issues in alternative and complementary medicine, Tucson, AZ
1994 Special recognition, **Washington Mental Health Counselors Association**
1993 Recognition for leadership, **American Association of Naturopathic Physicians**, AANP Convention (Portland, OR)
1993 One of 23 national leaders in alternative medicine invited by the **Office of First Lady Hillary Rodham Clinton** to a special meeting at the White House on the role of alternative therapies in health reform
1990 Honorary doctorate, **Bastyr University**
1989 Honored for contribution, **American Herbal Products Association**, AHPA meeting
1989 Special recognition for instrumental role in achieving first institutional accreditation of a multi-disciplinary college of natural medicine through a regional accrediting agency, Bastyr University
1988 Special recognition for public education and public relations, AANP

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
006. resume	re: William Roper (partial) (1 page)	03/03/1999	P6/b(6)

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P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

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RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

HP

WILLIAM L. ROPER, MD, MPH
Curriculum Vitae

1. **Name:**

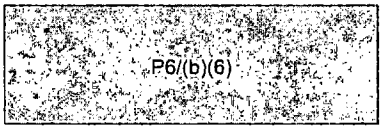
William Lee Roper

2. **Business Address:**

School of Public Health
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Chapel Hill, NC 27599-7400

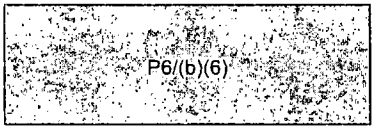
Tel 919.966.3215
Fax 919.966.7678
Email bill_roper@unc.edu

Home Address:



[006]

3. **Date and Place of Birth:**



4. **Family:**

Spouse
Maryann Jedziniak Roper

Son
William L. Roper, Jr. (Will)

5. **Professional Experience:**

1997-	Dean and Professor of Health Policy and Administration, School of Public Health, The University of North Carolina at Chapel Hill
1997 -	Professor of Pediatrics, School of Medicine, The University of North Carolina at Chapel Hill
1994-97	Senior Vice President, Prudential HealthCare, Roseland, New Jersey
1993-95	President, The Prudential Center for Health Care Research, Atlanta, Georgia
1990-93	Director, Centers for Disease Control and Prevention, Atlanta, Georgia

1989-93	Deputy Assistant to the President for Domestic Policy, and Director, White House Office of Policy Development, The White House, Washington, DC
1986-89	Administrator, Health Care Financing Administration, Washington, DC
1983-86	Special Assistant to the President for Health Policy, The White House, Washington, DC
1982-83	White House Fellow, The White House, Washington, DC
1981-83	Assistant State Health Officer, Alabama Department of Public Health, Birmingham, Alabama (on leave 9/82-8/83)
1977-83	Health Officer, Jefferson County Department of Health, Birmingham, Alabama (on leave 9/82-8/83)

6. **Professional Training:**

1974-77	Resident in Pediatrics, University of Colorado Medical Center
1975-76	Community Fellow, Department of Health and Hospitals, City and County of Denver, Colorado

7. **Education:**

1968	AA, Florida College
1968	University of Michigan
1970	BS, University of Alabama
1974	MD, School of Medicine, University of Alabama
1981	MPH, School of Public Health, University of Alabama at Birmingham

8. **Other Professional Activities:**

Immediate-Past President, Association for Health Services Research
Chairman, Partnership for Prevention
Member, Institute of Medicine, National Academy of Sciences

9. **Memberships:**

American Academy of Pediatrics
American Medical Association
American Public Health Association

10. **Honors and Awards:**

Florida College:
Phi Theta Kappa
Who's Who Among Students in American Junior Colleges
University of Alabama:
Phi Beta Kappa
Outstanding Senior in Chemistry
Distinguished Undergraduate Scholar
of the College of Arts and Sciences
University of Alabama School of Medicine:
State Merit Scholar
Alpha Omega Alpha
Association for Health Services Research:
President's Award (1989)
Fellow (1996)
University of Alabama at Birmingham School of Public Health:
Alumnus of the Year Award (1990)
Institute of Medicine, National Academy of Sciences:
Elected Member (1990)
U.S. Public Health Service:
Distinguished Service Medal (1990)
Meritorious Service Medal (1991)
Exemplary Service Medal (1992)
Surgeon General's Medallion (1993)
University of Alabama School of Medicine
Distinguished Alumnus (1991)
National Association of Health Data Organizations:
Award of Excellence (1991)
Phi Theta Kappa:
National Alumnus of the Year Award (1991)
Emory University School of Medicine:
Alumni Association's Award for Distinguished
Professional Achievement (1993)
University of Alabama at Birmingham:
Distinguished Alumnus Award (1994)

11. **Published Writings:**

Roper, W.L.: Pasteur and rabies. Alabama Journal of Medical Sciences, 11:57-62, 1974.

Altenburger, K.A., Jedziniak, M.T., Roper, W.L., and Hernandez, J.: Complete congenital heart block and hydrops fetalis. Journal of Pediatrics, 91:618-620, 1977.

Holmes, J.R., Plunkett, T., Pate, P., Roper, W.L., and Alexander, W.J.,: Emetic food poisoning due to Bacillus cereus. Archives of Internal Medicine, 141:766-767, 1981.

Roper, W.L., Bridgers, W.F.: Organizations and activities of local public health departments in Alabama. Alabama Journal of Medical Sciences, 20:208-216, 1983.

Roper, W.L.: New physicians in a changing health care system. Alabama Journal of Medical Sciences, 22:315, 316, 1985.

Alexander, W.J., Holmes, J.R., Shaw, J.F.E., Riley, W.E., and Roper, W.L.: Norwalk virus outbreak at a college campus. Southern Medical Journal, 79:33-36, 1986.

Roper, W.L.: From the Health Care Financing Administration. Journal of the American Medical Association, 258:747, 1987.

Roper, W.L.: Health policy priorities under the Reagan Administration. The Changing Health Care Market, Employee Benefit Research Institute, 133-142, 1987.

Roper, W.L.: From the Health Care Financing Administration. Journal of the American Medical Association, 258:3489, 1987.

Roper, W.L.: From the Health Care Financing Administration. Journal of the American Medical Association, 259:471, 1988.

Roper, W.L.: From the Health Care Financing Administration. Journal of the American Medical Association, 259:1776, 1988.

Roper, W.L.: Balancing efficiency and quality-toward market-based health care. Notre Dame Journal of Law, Ethics & Public Policy, 3:169-186, 1988.

Roper, W.L., Winkenwerder, W.: Enhancing freedom and fairness through Medicare's private health plan option. HMO Practice, 2:66-68, 1988.

Roper, W.L., Hackbarth, G. M.: HCFA's agenda for promoting high-quality care. Health Affairs, 7:91-98, 1988.

Roper, W.L., Winkenwerder, W.: Making fair decisions about financing care for persons with AIDS. Public Health Reports, 103:305-308, 1988.

Roper, W.L.: From the Health Care Financing Administration. Journal of the American Medical Association, 259:3530, 1988.

Roper, W.L.: From the Health Care Financing Administration. Journal of the American Medical Association, 260:609, 1988.

Roper, W.L.: Sounding board—perspectives on physician-payment reform. The New England Journal of Medicine, 319:865-867, 1988.

Roper, W.L.: The resource-based relative value scale: a methodological and policy evaluation. Journal of the American Medical Association, 260:2444-2446, 1988.

Roper, W.L., Winkenwerder, W., Hackbarth, G. M., Krakauer, H.: Effectiveness in health care: an initiative to evaluate and improve medical practice. The New England Journal of Medicine, 319:1197-1202, 1988.

Roper, W.L.: From the Health Care Financing Administration. Journal of the American Medical Association, 260:2482, 1988.

Roper, W.L.: From the Health Care Financing Administration. Journal of the American Medical Association, 261:197, 1989.

Roper, W.L.: Letter to the editor. The New England Journal of Medicine, 320:1086, 1989.

Roper, W.L.: Commentary: Financing health care: A view from the White House. Health Affairs, 8:97-102, 1989.

Roper, W. L.: Toward Better Public Health, three speeches delivered in spring 1990, U.S. Department of Health and Human Services, Public Health Service, Centers for Disease Control.

Roper, W.L.: National policy perspectives: making prevention a practical reality. Academic Medicine, 65(12): 1990.

Roper, W.L.: Response to Robert G. Evans. The 1990 Institute of Medicine Rosenthal Lectures: Improving Access to Affordable Health Care, 48-52, 1990.

Roper, W.L.: Preface, Teenage health teaching modules evaluation. Journal of School Health, 61(1), January 1991.

Roper, W.L.: Current approaches to prevention of HIV infections. Public Health Reports, 106(2):111, 1991.

Roper, W.L.: Making smoking prevention a reality. Journal of the American Medical Association, 266(22):3188-89, 1991.

Roper, W.L.: A comprehensive HIV prevention program (editorial). Public Health Reports, 106(6):601, 1991.

Snider, D.E.Jr., Roper, W.L.: The new tuberculosis. New England Journal of Medicine, 326(10):703-5, 1992.

Roper, W.L.: HIV epidemic. Bulletin of the New York Academy of Medicine, 68(2):207-212, 1992.

Roper, W.L.: Americans with Disabilities Act: Lessons for the future. Health Affairs, 11(3):257-258, 1992.

Roper, W.L., Baker, E.L., Dyal, W.W., Nicola, R.M.: Strengthening the public health system. Public Health Reports, 107(6):609-615, 1992.

Roper, W.L.: Book review: A Pound of Prevention, the Case for Universal Maternity Care in the U.S., by Jonathan B. Kotch, et al. New England Journal of Medicine, 327(20):1463, 1992.

Roper, W.L.: Letter to the Editor: Breast Cancer. New England Journal of Medicine, 327(24):1755, 1992.

Roper, W.L., Peterson, H.B., Curran, J.W.: Commentary: Condoms and HIV/STD Prevention--Clarifying the Message. American Journal of Public Health, 83(4):501-3, 1993.

Roper, W.L.: Health Communication Takes on New Dimensions at CDC. Public Health Reports, 108(2):179-183, 1993.

Roper, W.L.: The Rationale for a Universal Infant Hepatitis B Vaccination Program. Leonard Davis Institute Health Policy & Research Quarterly, 3(1):3, 1993.

Roper, W.L., Cates, W., Jr.: Managerial Epidemiology: The Basic Science for Health Reform. Journal of Health Administration Education, 11(4):621, 1993.

Mercy, J.A., Rosenberg, M.L., Powell, K.E., Broome, C.V., and Roper, W.L.: Public Health Policy for Preventing Violence. Health Affairs, 12(4):7-29, 1993.

Roper, W.L., Thacker, S.B.: Doing Good Before There's Harm. Annals of the New York Academy of Sciences, 703:33-39, 1993.

Roper, W.L.: Quality Measurement and Improvement. Health Affairs, 13(1):250-251, 1994.

Thacker, S.B., Koplan, J.P., Taylor, W.R., Hinman, A.R., Katz, M.F., Roper, W.L.: Assessing Prevention Effectiveness—Using Data to Drive Program Decisions. Public Health Reports, 109(2):187-194, 1994.

Roper, W.L., Koplan, J.P., Stinnett, A.A.: Public Health in the New American Health System. Frontiers of Health Services Management, 10(4):32-36, 1994.

Roper, W.L.: Foreword: Ranking Hospitals and Physicians: The Use and Misuse of Performance Data. Faulkner & Gray's Medical Outcomes and Practice Guidelines Library, 3:ix-x, 1994.

Roper, W.L., Thacker, S.B., Teutsch, S.M.: Translating Science into Practice in Child Day-Care Settings. Pediatrics, 94(6):1112-1114, 1994.

Koplan, J.P., Roper, W.L., Udvarhelyi, I.S.: Outcomes Research: Perspective of the Prudential Insurance Company of America. Faulkner & Gray's Medical Outcomes and Practice Guidelines Library, 2:19-23, 1994.

Roper, W.L.: Book review: Medical Gridlock and Health Reform. The New England Journal of Medicine, 331(21): 1462-63, 1994.

Roper, W.L.: Quality Assurance in the Competitive Marketplace. Health Affairs, (14)1:120-121, 1995.

Roper, W.L.: What does the future hold? The Problem that Won't Go Away. Reforming U.S. Health Care Financing, H.J. Aaron, ed., The Brookings Institution, Washington, D.C. 1996.

Roper, W.L.: Can the Marketplace Assure Quality of Care? Looking Back, Looking Forward . . . "Staying Power" Issues in Health Care Reform, The Richard and Hinda Rosenthal Lectures, 1994-1995, National Academy Press, 1996.

Roper, W.L., Gordon, R.L., Baker, E.L., Omenn, G.S.: Prevention and the Reforming U.S. Health Care System: Changing Roles and Responsibilities for Public Health. Annual Review of Public Health, 17:489-509, 1996.

Roper, W.L.: What Is Quality and Why Is It Critical To Managed Care? Faulkner & Gray's Quality in Managed Care Series -- Communicating The Quality Message, 1:17-30, 1996.

Roper, W.L., Cutler, C.M.: Health Plan Accountability and Reporting: Issues and Challenges. Health Affairs, (17)2:152-155, 1998.

Roper, W.L.: Foreward: Clinical Preventive Services Research. American Journal of Preventive Medicine, 14(4):300-301, 1998.

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007. resume	re: Fredi Kronenberg (partial) (1 page)	03/05/1999	P6/b(6)

COLLECTION:
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Domestic Policy Council
Devorah Adler
OA/Box Number: 20148

FOLDER TITLE:
Alternative Medicine Commission [1]

2012-0463-S
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RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
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P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
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RC

CURRICULUM VITAE

Fredi Kronenberg, Ph.D.

Columbia University
College of Physicians & Surgeons
The Richard & Hinda Rosenthal Center for Complementary & Alternative Medicine
630 W. 168th Street, Box 75
New York, N.Y. 10032
Ph: (212) 543-9538
Fax: (212) 543-2845
fk11@columbia.edu

Home Address: P6/(b)(6) [007]

Education

Stanford University	Dept. Biological Sciences (Physiology & Behavior)	Ph.D.	1973 - 1979
Cornell University	Div. Neurobiology & Behavior	B.S.	1968 - 1972

Postdoctoral Training

Columbia University, College of Physicians & Surgeons
1981-1982 Postdoctoral Fellow Dept. Rehabilitation Medicine

1979-1981 Postdoctoral Fellow Depts of Psychiatry & Rehabilitation Medicine
(Neurobehavioral Sciences Research Training Program)

Academic Appointments

1994-present Associate Professor of Clinical Physiology in Rehabilitation Medicine
Columbia University, College of Physicians & Surgeons

1993-present Director, The Richard & Hinda Rosenthal Center for Complementary & Alternative Medicine, Columbia University, College of Physicians & Surgeons

1993-1993 Associate Research Scientist, Dept Rehabilitation Medicine
Columbia University, College of Physicians & Surgeons

1990-1992 Assistant Professor of Rehabilitation Medicine
Columbia University, College of Physicians & Surgeons

1987-1990 Florence Irving Assistant Professor of Rehabilitation Medicine
Columbia University, College of Physicians & Surgeons

1982-1987 Associate Research Scientist, Dept. Rehabilitation Medicine
Columbia University, College of Physicians & Surgeons

1985 Adjunct Assistant Professor, Dept. of Biology, Queens College

Grants / Awards (partial listing)

1998-2001	van Ameringen Foundation "Center for Complementary and Alternative Medicine"
1998	Helaine Lerner "Alternative Medicine Database and Traditional Medicine"
1998	Vanguard Public Foundation "Alternative Medicine Database"
1996-1999	Fetzer Institute "Alternative medicine and women's health"
1995	K.J. Lee Foundation Fellowship and Lecture Series: 'Effect of Religious Belief on Healing'
1995	Helaine Lerner "Information Resources: Alternative Medicine and Cancer"
1995	Ittleson Foundation "Center for Complementary and Alternative Medicine
1995-1999	NIH/OAM (1 U24 HD33199-01 "Center for Complementary and Alternative Medicine Research in Women's Health"
1995-1996	Center for Environmental Research and Conservation (CERC), Columbia University, "Ethnobotanical Studies in the Urban Environment of Therapies for Women's Health Problems"
1995-1997	NIH/OAM (DHHS 263-MD-521615) "Woman to Woman Menopause Survey"
1994-1997	Nerken Foundation Center for Complementary and Alternative Medicine
1994-1995	NIH/OAM (1R21RR09314-01) "Chinese herbs: an alternative treatment for hot flashes"
1995-1998	Heinz Family Foundation "Chinese herbs: an alternative treatment for hot flashes"
1993-1996	NIH/NIA (1-R01-AG-49618) "Modulation of Menopausal Hot Flashes: Temperature & Sleep"
1993	Jean and Albert Nerken Foundation "Alternative Approaches for the Treatment of Menopausal Hot Flashes"
1989	NIH/NIA (1R13-AG08616) "Multidisciplinary Perspectives on Reproductive Aging"

1989-1991 NCNR/NRSA (1-F33-NR0635), (Sponsor)
"Menopausal Hot Flashes: Rhythms & Temperature Regulation"

1987-1990 Florence Irving Assistant Professorship

1982-1985 NIH/NIA NIRA (1R23-AG03367)
"Menopausal hot flash-thermoregulatory & hormone changes"

1979-1981 NIMH Postdoctoral Fellow, Columbia University
(Neurobehavioral Sciences Research Training Program)

1973-1977 NIH Predoctoral Training Grant, Stanford University, Stanford, CA

1971 Mellon Foundation Grant, Johns Hopkins School of Medicine, Baltimore, MD, summer

1970 Grass Foundation Grant, Cornell University, Ithaca, N.Y., summer

1969 NSF Undergraduate Research Participation Program at Chesapeake Biological Laboratory, Solomon, MD, summer

1967 NSF Summer Research Program at Scripps Institution of Oceanography, La Jolla, CA

Honors

1997 *American Health for Women* Award, 'Ten Heroes in Women's Health'
"For bringing alternative medicine into the mainstream"

1996 A Friend Indeed Award / North American Menopause Society
"To the person who demonstrates innovation in studies about, or services to women in menopause"

1987 Florence Irving Assistant Professor of Rehabilitation Medicine

Professional Organizations and Societies

The North American Menopause Society (**NAMS**)
The American Physiological Society
The International Menopause Society

Committee and Administrative Service

Institutional (Columbia U)

General Clinical Research Center, Scientific Advisory Board (1997-present)
Center for Environmental Research and Conservation, Advisory Board (1995-present)

Regional

Group for Research on Older Women (**G.R.O.W**) (1988-1993)
Executive Committee and Medical Research Coordinator

National

The North American Menopause Society (**NAMS**) (Co-Founder)
Member, Board of Directors (1989 - 1996)
Secretary (1993-1995)
Scientific Program Committee (1989 chair, 1994, 1995, 1996, 1997, 1998 co-chair)
Chair, Research Committee (1991-1992)

National Commission on Sleep Disorders Research (1991-1992)
Member, Subcommittee on Women

Editorial Responsibilities

Senior Editor: *Journal of Alternative & Complementary Medicine* (1995-)
Editorial Board: *Menopause*, Journal of the North American Menopause Society (1994-)
Editorial Advisory Board and Reviewer: *Menopause Management*
Editorial Advisory Board, Alternative Therapies in Women's Health (1998-)
Editorial Board: *Chances Are...Handbook of Clinical Probabilities in Hormone Replacement Therapy and the Menopause*
Reviewer for *Journal of Applied Physiology*, and *Maturitas*

Other Professional Activities and Advisory Boards

1997	North American Menopause Society Consensus Conference: Clinical Challenge of Perimenopause
1997-	New York Cancer Care Program, Steering Committee
1997-	International Spa and Fitness Association, Medical Advisory Board
1996-	American Botanical Council, Advisory Board
1996	University of Arizona Health Sciences Center, Program in Integrative Medicine Fellowship, Scientific and Academic Advisory Committee
1996-1997	"A Woman's Right to Know - Health & Hormones after 35" - Advisory Council
1995-	Integration Panel of the U.S. Army Medical Research and Materiel Command Breast Cancer Research Program
1995-	Global Initiative for Traditional Systems (GIFTS) of Health, Advisory Board
1995-	The Center for Environmental Therapeutics, Inc., Scientific Advisory Board
1995-	Indic Traditions of Healthcare, Dharam Hinduja Indic Research Center, Columbia University, Board of Consultants
1994	Invited Participant: The Milbank Memorial Fund and the NIH Office of Alternative Medicine, Washington, DC, Dec., 1994,"Complementary and Alternative Medicine and Health Reform"
1994	Invited Participant: The Center for Integrative Medicine, Tucson, AZ, Dec., 1994.

Symposium: "Development of a Program in Integrative Medicine"

1994 Expert Testimony: NY State Assembly Committees on Health and Higher Education: Dec., 1994: "The Use of Alternative Medical Treatments and Therapies in NY State"

1994 Invited Participant: The Dogwood Institute, Charlottsville, VA, Sept., 1994
"Challenges of Integrating Complementary and Conventional Health Care"

1992 National Institutes of Health, Office of Alternative Medicine (**OAM**)
Panel on Traditional and Ethnomedicine

1985-1993 Women's Association for Research In Menopause, Inc. (**W.A.R.M.**)
Co-Founder and Chair of the Board

1977 Researcher with Peter M. Dolinger Associates (Chemical Regulatory Consultants, Palo Alto, CA), State Environmental Impact Study on Pesticide Use in California

Educational Activities

Student Advising/Research Supervision

1997-1999 Environmental Sciences Students, Barnard College
Senior Thesis: Urban Ethnobotany and Women's Health

1997 Columbia University First Year Medica Student, summer, 1997
Arnold P. Gold Foundation Summer Research Fellow
"Pilot Survey of Use of Complementary and Alternative Medicine by Hispanic Patients seeking Emergency Department care"

1982-1985 Master's degree Physical Therapy students
Columbia University, Dept. Rehabilitation Medicine

Sabbatical Sponsor

1996-2000 Daniel Eskinazi, on leave from the NIH Office of Alternative Medicine
Alternative Medicine

1988-1990 Dr. Ruth Barnard, on leave from the University of Michigan, School of Nursing
"Menopausal Hot Flashes: Rhythms & Temperature Regulation"

1997-1998 Dr. Jaime Kulak, visiting physician from Brazil
Alternative Medicine and Women's Health

Teaching Experience

1996-1998 Course Director and Faculty, Continuing Medical Education, Columbia Univ., College of Physicians & Surgeons, New York, NY
"Botanical Medicine in Modern Clinical Practice"

1997, 1998 Faculty, Harvard Medical School and Beth Israel Deaconess Medical Ctr., Boston, MA, 'Alternative Medicine: Implications for Clinical Practice; State-of-the-Science Symposium'
"Complementary & Alternative Medicine at Columbia University"

1993 Faculty, Case Western Reserve University School of Medicine, Cleveland, OH

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008. resume	re: William Haskell (partial) (1 page)	03/09/1999	P6/b(6)

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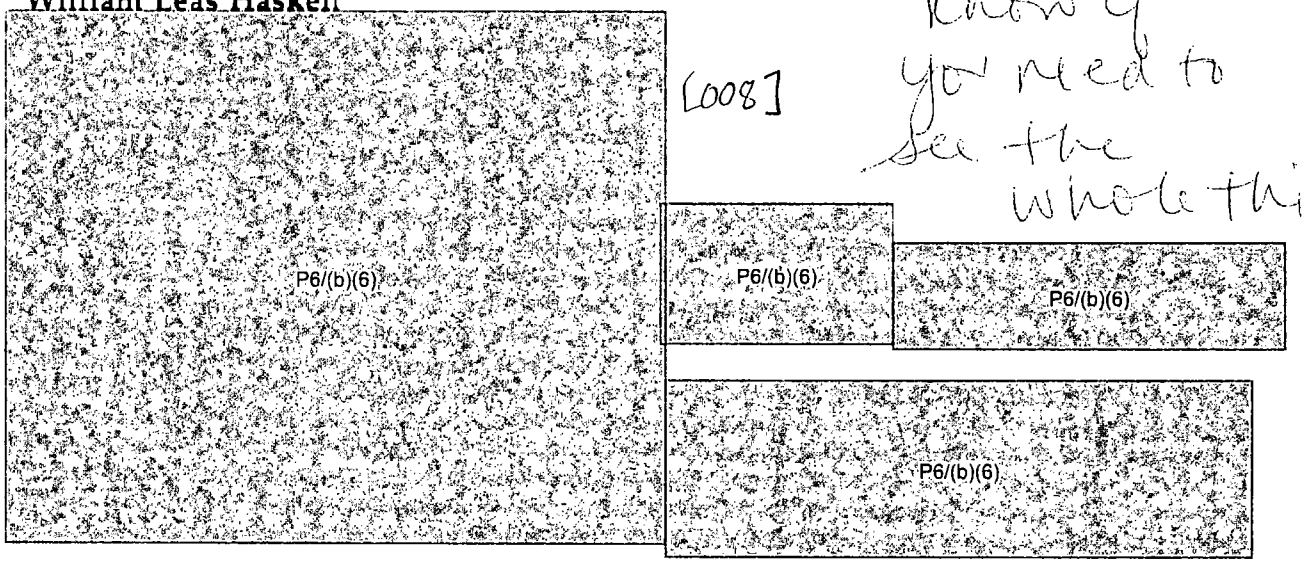
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3/9/99 15 pgs of listed publications. Let me know if you need to see the whole thing RC

Bibliographical Information

William Leas Haskell

[0081]



Education

University of California at Santa Barbara 1956-1960 - B.S., Biology
University of Illinois, Champaign, Illinois 1961-1965 - M.S. 1963; 1965 - Ph.D. Human Physiology
Post Graduate Education: State University of New York at Buffalo; Chronic Disease Epidemiology, June-September 1967

Professional Work Experience

- Research Assistant, Human Environmental Stress Laboratory, Department of Physiology and Biophysics, University of Illinois, Urbana, Illinois: 1963 - 1965
- Physical Activity Consultant and Assistant Chief, Applied Physiology Laboratory, Heart Disease and Stroke Control Program, Public Health Service, Washington D.C.: 1965 - 1968
- Assistant Professor (acting), George Washington Medical School, Washington, D.C.: 1966 - 1989
- Director of Program Development, President's Council on Physical Fitness and Sports, Washington, D.C.: 1968 - 1970
- Director Health Enhancement, Preventive Medicine Center, Palo Alto, California: 1970 - 1973
- Department of Medicine, Stanford University School of Medicine: 1973 - present
 Clinical Assistant Professor of Medicine: 1973 - 1979
 Clinical Associate Professor of Medicine: 1979 - 1985
 Associate Professor of Medicine (Research): 1985 - 1990
 Professor of Medicine in Cardiovascular Medicine (Research): 1990- present
 Co-Director, Stanford Cardiac Rehabilitation Program: 1975 - 1987
 Associate Director, Stanford Center for Research in Disease Prevention: 1984-1988
 Deputy Director - Stanford Center for Research in Disease Prevention: 1988 - present

Director, Complementary and Alternative Medicine Program at Stanford: 1995-present

Military Service

lst Lieutenant US Army, Ft. Benning, GA. 1960-61; Captain (Res), USPHS, Washington, D.C. 1965-1968.

Major Research Funding (1988 - present) - Stanford University School of Medicine

1986-1992 Co PI Stanford Coronary Risk Intervention Project National Heart, Lung and Blood Institute

1990 - 1992 PI: Physical Activity Assessment Using Heart Rate and Body Motion: National Heart, Lung and Blood Institute

1991-1994 PI: Home Based Physical Activity in Older Men and Women. National Institute of Aging

1995 -1996 PI: Different Approaches to Exercise Training in Older Women and Women National Institute of Aging

1995 - 1999 Co-PI: Activity Counseling Trial National Heart, Lung and Blood Institute

1995 -2007 Co-PI Women's Health Initiative National Heart, Lung and Blood Institute

1995-1999 PI Prevention of Frailty in Older Women and Men Office of Alternative Medicine, National Institutes of Health

1992-2002 PI (Stanford Clinical Center) Fracture Intervention Trial (FIT) Merck Research Laboratories

1993 - 2000 PI Stanford Clinical Center) Heart Estrogen-Progestin Replacement Study Wyeth-Ayerst Pharmaceutical Company

1994-1999 PI Evaluation of the Stanford HEAR^2T Program in Various Clinical Settings Blue Shield of California, Kaiser Permente Health Care, Aetna US Health Care, Merck Research Laboratories

1998 - 2001: PI A Case Managed Model of Cardiovascular Risk Reduction in Low Income Patients Living in Santa Clara County Health Trust of Santa Clara

Public and Professional Service

Committees - National

Member, National Planning Committee on Physical Activity and Ischemic Heart Disease, 1965 - 70

Consultant to President's Council on Physical Fitness and Sports, 1970 - 1993
Member, American Heart Association Committee on Exercise, 1970 - 1978; 1982 - 83
Member, American Heart Association Committee on Rehabilitation, 1971 - 1978
Member, Exercise and Physical Fitness Committee, American Medical Association, 1978 - 82
Consultant, Review Panel Member, National Heart, Lung and Blood Institute, 1980 - 1983
Consultant, Physical Activity Panel, National Heart, Lung and Blood Institute, 1984
Consultant and Director of Working Group on Exercise for Risk Factors in the Young
Project, National Heart, Lung and Blood Institute, 1984 - 89
Consultant, Physical Activity and Psychological Status Panel, National Institutes of Mental Health, 1984
Consultant, NASA Space Station Project. Committee on Exercise as a Countermeasure to Weightlessness, 1986 - 88
Member, Safety and Data Monitoring Committee, Children's Activity Trial of Cardiovascular Health (CATCH); NHLBI, 1987 - present
Member, Safety and Data Monitoring Board, HERITAGE Project (NHLBI), 1993 - 1998
Member (ad hoc) - Special study sections for review of grants for NHLBI and NIA, 1981 - 1998
Member, Scientific Advisory Committee, Aerobics Institute, Dallas, Texas; 1988 - present
Consultant, NHLBI Consensus Conference on Physical Activity and Cardiovascular Health - December 1995
Member, Editorial Committee and author, Surgeon General's Report on Physical Activity and Health; 1995 - 1996
National Advisory Council for Alternative Medicine - National Institutes of Health: 1998-2003

Committees - Local
Member, Task Force on Exercise and Health, California Governor's Council on Physical Fitness, 1980 - 1985
California Heart Association, Board of Directors, 1974 - 1978
Santa Clara County Heart Association, Vice President, 1973 - 1974; President, 1974 - 76

Committees - University
Medical School Application Review - 1990,-1998
Research and Training Committee: Divison of Cardiovascular Medicine: 1992-1998
Management Committee: SCRDP: 1990-1998
Ad-hoc Committee for Review of the Clinical Research Contracting Process - 1998

Memberships
American Heart Association Council on CVD Epidemiology and Prevention (Fellow), 1969 - present
American College of Cardiology (Fellow), 1983 - present

American College of Sport. Medicine (Fellow); Board of Trustees 1978 -1981; Vice President 1981 - 82; President Elect 1982 - 83; President 1983 - 84
American College of Sports Medicine Foundation, Founder and President, 1985 - 1988
Society for Behavioral Medicine (Fellow), 1983 - present

Honors and Awards
Honorary Degree: Honorary Doctor of Medicine (H.M.D.) Linkoping University, Linkoping, Sweden, 1980
Wolfe Honorary Lecture - American College of Sports Medicine -1994
Citation Award - American College of Sports Medicine - 1995

Editorship and Journal Review
Member, Review Board, Journal Cardiac Rehabilitation, 1990 - Present
Area Editor (Cardiology) Behavioral Medicine Abstracts Journal, 1980 - 1983
Member, Editorial Board, Medicine and Science in Sports and Exercise, 1986 - 1994
Member, Editorial Board, Exercise and Sports Science Reviews, 1990 - Present

Reviewer (1990 -1998)
Circulation, American Journal of Cardiology, Journal of American Medical Association, Journal American College of Cardiology, American Heart Journal, European Journal of Clinical Investigation, Metabolism, New England Journal of Medicine, Lancet, Chest, Research Quarterly, Journal of Applied Physiology, Medicine and Science in Sports and Exercise, Journal of Clinical Nutrition, Journal of Alternative and Complementary Medicine, American Journal of Public Health

Teaching

- Faculty appointment in Human Biology Teaching Program - Stanford University Currently faculty advisor for eight undergraduate students in Human Biology

- Faculty advisor for one postdoctoral fellow in SCRDP, John Astin, Ph.D., with a second fellow, Fred Luskin, Ph.D., joining the program in September, 1998.

- Faculty advisor for two medical students (1995-1998) for the Medical Scholars reseach program - Ronald Strauss and Ginger Rorhig - both graduated 1998. Currently advising early entry medical student, Raphael Vargas, in the development of a Medical Scholars research project.

- Lecture in several undergraduate and Medical School courses each year, including Sports Medicine (Medicne 260) and Cardiovascualr Disease Epidemiology and Prevention.

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
009. bio	re: Richard Strohman (partial) (1 page)	03/1999	P6/b(6)

COLLECTION:
Clinton Presidential Records
Domestic Policy Council
Devorah Adler
OA/Box Number: 20148

FOLDER TITLE:
Alternative Medicine Commission [1]

2012-0463-S
rc713

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
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C. Closed in accordance with restrictions contained in donor's deed of gift.
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).
RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

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Short CV for Richard Campbell Strohman March, 1999

[0091]

Richard Strohman, born in [redacted] is now emeritus professor of Molecular and Cell Biology at the University of California at Berkeley. Trained in biology and at the Biophysical Labs at Columbia University in NYC (PhD,1959), his research career has been devoted to fundamental questions of cell and tissue growth regulation, and cellular differentiation using molecular and cell approaches. He has been chair of the UC Berkeley Zoology Department (1973-1976) and Director (1976-79) of Berkeley's Health and Medical Sciences Program. While on leave from UC in 1990 he was Research Director for The Muscular Dystrophy Association's international effort to combat genetic neuromuscular diseases.

Retired in 1991 after 33 years of active research and scientific publication, he continues to teach courses dealing with the interface between biology and medicine, and the growing crisis in theoretical biology. His view is that genetic determinism, the major component of biological reductionism, is increasingly unable to contend with newer findings of biological complexity and that a new and more holistic scientific theory of living systems is required. He is now preparing a book on this subject. He is known internationally as the author of many papers dealing with these issues and several of them have been translated by the University of Hamburg for distribution in Germany. During his active research years he was equally distinguished for his work on muscle fiber growth, development, and regeneration, and is co-editor with Stewart Wolf of a book entitled, Gene Expression In Muscle, (1983). Plenum Press, N.Y. & London. He was the 1992-93 Distinguished Wellness Lecturer at the University of California, Berkeley. This lecture and other papers dealing with the limits of genetic reductionism in biology and medicine (biotechnology) have received wide acclaim and have identified him as one of the leading figures thinking and writing on new opportunities for an understanding of life.

References dealing only with The New Biology

RC Strohman (1993). Ancient genomes, wise bodies, unhealthy people: Limits of a genetic paradigm in biology and medicine. Perspectives in Biol. & Med. 37(1):112-145.

RC Strohman (1993) Essay on *Final Solutions* by RM Lerner and *Individual Development and Evolution* by G. Gottlieb in Integrative Physiological and Behavioral Science 28:99-110

RC Strohman (1994). Epigenetics: The missing beat in biotechnology. Bio/Technology. 12:156-163.

RC Strohman(1995). Genetic simplicity, Epigenetic complexity, pp147-192. In The Diagnostic Challenge: The Human Genome. E.P. Fischer & S. Klose, eds. Piper, Munchen, Zurich

RC Strohman (1995). Epigenese: Ein fehlender Erklarungsweg inder Biotechnologie. Translation of Bio/Technology paper (above) by the *University of Hamburg, Arbeitsmaterialien zur Technologiefolgenabschatzung und - bewertung der modernen Biotechnologie Nr. July 5, 1995* This translation was done by the University of Hamburg at their request.

E. Hehlmann, others and RC Strohman (1995). Round Table Discussion Gene Therapy and Society. *Leukemia 9,Suppl 1:s7-8*

RC Strohman (1995). Letter on genes and homosexuality in *The New York Review of Books XLII, Number 17.*

RC Strohman (1995). Book review on *The Origins of Order* by Stuart A. Kauffman. *Zygon 30 no.2:329-330* .

RC Strohman (1996) *Understanding the Broader Picture: Environmental and Genetic Perspectives. American Journal of Ethics and Medicine. Spring,1996; 24-25.*

RC Strohman (1996) Linear Genetics, Non-linear Epigenetics: Complenmentary approaches to understanding complex diseases. *Integrative Physiol. & Behavioral Sci. 30(4):273-282.*

RC Strohman (1996) *Alternative theories about AIDS should not be dismissed out of hand.* A letter in *The British Medical Journal* 313:1147

RC Strohman (1997) *Epigenesis and Complexity: The Coming Kuhnian Revolution in Biology Nature Biotechnology.* 15: 194-200. Also to be translated into German by The University of Hamburg.

RC Strohman (1997) *Epigenesis and Complexity: Profit margins and epistemology Nature Biotechnology* 15:1224-1225. Also to be translated into German by the University of Hamburg.

RC Strohman (1998). *Genetic Misinformation and Conflict between Science and Technology* A Keynote talk to the Symposium on Genetic Analysis sponsored by the Renner Institute in Vienna, Austria, April 16-17, 1998. To be published.

RC Strohman (1998) *Whose Genome? A paper to the Symposium on Postgenomics: Historical, Techno-Epistemic, and Cultural Aspects of Genome Projects* convened by the Max Planck Institute for the History of Science, Berlin. To be published

RC Strohman (1999) *Five stages of the human genome project.* Nature Biotechnology February, 1999, page 112.

Curriculum Vitae

John C. "Jack" Lewin, M.D.

PO Box 7690, San Francisco, California 94120-7690 • TEL: 415/882-5100 • FAX: 415/882-3349 • E-MAIL: jlewin@calmed.org

CAREER SUMMARY

Fields:

- Physician executive: health care management
- Hospital and health plan administration
- Association management
- Public and private health policy development
- Public health leadership and management
- Primary care/ general practice physician
- Public speaking

Career Focus:

- Health management and leadership development
- Public health
- Public and private health care and hospital systems
- State and national health system reform
- Managed care analysis
- Patient and physician advocacy
- Preservation of quality care in American health care system

Private Sector:

Currently Dr. Lewin is Executive Vice President and Chief Executive Officer of the 35,000 member California Medical Association, the nation's largest state medical association, and its nine subsidiary companies. He manages 150 staff and a budget of $16 million. He assisted in the formation of a physician-owned, statewide health plan offering a variety of products to small and large employers. He also conceived and led development of that association's Institute for Medical Quality, an evaluation and accreditation agency focusing on quality of care by HMOs, hospitals, and other public and private health programs, networks, and facilities.

Dr. Lewin serves on numerous boards, advisory panels and committees. His appointments include the Californians Allied for Patient Protection (Chair), Hepatitis Foundation International, the Public Health Foundation, The Partnership For Prevention, based in Washington, D.C., and the California Governor's Council on Sports and Fitness.

His public service honors include awards from the U.S. Public Health Service Commissioned Officers' Association (*Physician Leader of the Year*, 1994), the American Medical Association for HIV/AIDS prevention and treatment accomplishments (*Nathan Davis Award*, 1994), the American Hospital Association for improving private sector access to health care (*Justin Ford Kimball Award*, 1993), and the Association of State and Territorial Health Officials for public health leadership (*McCormack Award*, 1993). These accomplishments were built on a foundation of fifteen years experience as a primary care physician serving rural and underserved populations. (Continued)

A nationally known speaker on health policy issues, Dr. Lewin has delivered more than 300 key-note addresses to health care and business audiences nationwide. He is regularly sought by major state and national media to comment on a variety of health care and policy-related topics. He is the author of numerous health policy and clinical medicine articles in a variety of professional and policy journals.

Public Service:

For nearly eight years, as Director of Health for the State of Hawaii, Dr. Lewin managed 6,500 employees, oversaw a near billion-dollar budget, and succeeded in creating policy that extended health insurance coverage and access to nearly all Hawaii's residents. In addition, Dr. Lewin was CEO of Hawaii's largest hospital system. Previously, in the last two years of seven years' service in the U.S. Public Health Service, he founded and directed the tri-state Navajo Nation Division of Health to establish effective public health services and preventive medicine for a widespread population.

Dr. Lewin has led state and national legislative efforts on health system reform, health care access, and public health and safety issues and served for one year as President of the Association of State and Territorial Health Officials.

In addition, Dr. Lewin has developed and managed innovative public health programs in: HIV/AIDS prevention and treatment; prevention of child abuse and substance abuse; anti-tobacco education; food-product safety; and environmental health.

For five years, Dr. Lewin served on the faculty of the University of Hawaii as a Clinical Professor of International Health. He earned his medical degree from University of Southern California, after graduating from the University of California, Irvine with a B.A. His subsequent internship/first year residency in internal medicine was at the University of Southern California/Los Angeles County Medical Center. The Navajo Nation experience, originally intended as a primary care outpatient elective in the USC medicine residency process, turned instead into the beginning of a career as a physician executive in health management, policy, and public heath. From his initial role as a volunteer Commissioned Officer in the Indian Health Service (USPHS) assigned to an ultra-rural physician shortage area in family/general practice, he rapidly rose to clinical director, then regional hospital director, and finally director of the entire tri-state Navajo health program. Throughout this and subsequent increasingly demanding management positions, Lewin has, until his CMA role, always maintained a significant parallel clinical practice, thus to maintain credibility with physician colleagues, but more to remain connected to patients and medicine itself.

Dr. Lewin is married to the former Sandra Smith, a businesswoman, choreographer, and educator. They have three grown children (one still a high school junior at home). The Lewins reside in San Rafael, California.

His hobbies include composing for piano, writing, skiing, and running. He has completed 25 marathon runs.

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010. resume	re: Dean Ornish (partial) (1 page)	03/03/1999	P6/b(6)

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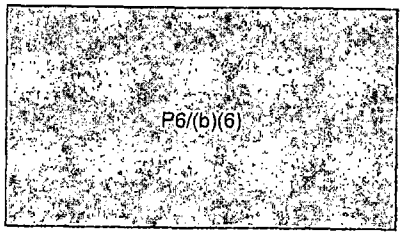
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Prac.

CURRICULUM VITAE

Name: Dean Ornish, M.D.

Office Address: 900 Bridgeway, Suite 2, Sausalito, CA 94965
telephone: (415) 332-2525

Date of Birth: 

[0163]

Place of Birth:

Education:

1975 B.A. The University of Texas, Austin, Texas
1980 M.D. Baylor College of Medicine, Houston, Texas

Postdoctoral Training, Internship, and Residencies:

1981-1984 Clinical Fellow in Medicine, Harvard Medical School, Boston, Massachusetts
1981-1982 Intern in Medicine, Massachusetts General Hospital, Boston, Massachusetts
1982-1983 Junior Assistant Resident in Medicine, Massachusetts General Hospital, Boston, Massachusetts
1983-1984 Senior Resident in Medicine, Massachusetts General Hospital, Boston, Massachusetts

Research Fellowships:

1969 Fellow, National Science Foundation Summer Science Training Program, New Mexico State University, Las Cruces (physics, lasers, & holography)
1977-1978 Research Assistant, Department of Internal Medicine, Baylor College of Medicine, Houston, Texas
1977-1978 Fellow, The Franzheim Synergy Trust, Houston, Texas
1980-1981 Research Associate, Department of Internal Medicine, Baylor College of Medicine, Houston, Texas
1984 Fellow, American Heart Association Tenth U.S. 10-Day Seminar on the Epidemiology and Prevention of Cardiovascular Diseases, Lake Tahoe
1992-1993 Fellow, The Glenn Foundation, Santa Barbara, California

Licensure and Certification:

1980	Texas Medical License Registration # F-7012
1981	Massachusetts Medical License Registration # 77815
1984	California Medical License Registration # C 41565

Appointments:

1984- date	Assistant Clinical Professor of Medicine and Attending Physician, Division of General Internal Medicine, School of Medicine, University of California, San Francisco
1984- date	President & Director, Preventive Medicine Research Institute, University of California, San Francisco
1984- date	Medical Staff & Attending Physician, Presbyterian Hospital, California Pacific Medical Center, San Francisco
1984- 1988	Scientific Advisory Board, Saybrook Institute Graduate School and Research Center, San Francisco
1987- 1991	Scientific Advisory Council, Institute for the Advancement of Health, New York
1989- date	Advisory Council, The National Institute for the Clinical Application of Behavioral Medicine, Mansfield, CT
1994- date	Advisory Board, American Medical Student Association Nutrition Curriculum Project
1993- 1996	Board of Directors, Esalen Institute, Big Sur, California
1993- date	Consultant to President & Mrs. Clinton and chefs from The White House, Air Force One, The White House Navy Mess, and Camp David
1994- date	Command Consultant, Internal Medicine (Official Physician Consultant to President Clinton), National Naval Medical Center, Bethesda, Maryland
1997	Clinical Professor of Medicine and Attending Physician, Division of General Internal Medicine, School of Medicine, University of California, San Francisco

Awards and Honors:

1968	National Prize, Eastman Kodak High School Photography Competition
1971	First Place, Texas Education Agency Film Festival
1975	Commencement Address (Baccalaureate), College of Humanities, The University of Texas, Austin
1975	Summa Cum Laude
1975	Phi Beta Kappa
1975	Omicron Delta Kappa (national leadership honor society)
1975	Phi Kappa Phi (interdisciplinary honor society)
1975	Judge's Award, Refocus National Photography Competition
1975	Best of Show, Ninth Annual Juried Photography Exhibition, Deutser Gallery, Houston

1980	Moody C. Bettis Memorial Award for Excellence in Community Medicine, Baylor College of Medicine, Houston
1982	Runner-up, Young Investigator's Award in Cardiology, Deborah Heart & Lung Institute
1990	*New York Times & Publishers Weekly* Bestseller Lists
1990	Franzheim Award, The Franzheim Synergy Trust, Houston
1990	Finalist, Samuel A. Levine "Young Clinical Investigator's Award," American Heart Association
1992	Dean Ornish Nursing Scholarship established at the University of Texas School of Nursing at Houston by Jenard & Gail Gross
1993	Listing, *Dictionary of International Biography*, 23rd edition
1993	Listing, *Men of Achievement*, 16th edition
1993	The August Tomusk Award, Northern Indiana Heart Institute.
1993	#1 *New York Times* hardcover bestseller list
1994	#1 *New York Times* trade paperback bestseller list
1994	Outstanding Alumnus Award, The University of Texas, Austin
1994	Medal, United States Army Surgeon General
1995	The Dallas Award (first American to receive; previous recipients include Margaret Thatcher)
1995	"Bay Area Brain Trust: 101 Achievers Who Make This the Smartest Place on Earth." *San Francisco Focus* magazine (published by PBS)
1996	Beckmann Medal, German Society for Prevention and Rehabilitation of Cardiovascular Diseases
1996-1997	Strathmore's Who's Who Registry
1996	Most Interesting People of 1996, *People* magazine yearbook
1996	Who's Who in America
1996	One of the Fifty Most Outstanding Members of his Generation, *LIFE* magazine
1997	Dean Ornish Day Proclamation presented by Mayor Roxanne Qualls, City of Cincinnati

Major Committee Assignments:

1975-1976	Co-President, first-year class, Baylor College of Medicine, Houston
1980-1981	Accreditation Committee on Public Education and Health Promotion, Baylor College of Medicine, Houston
1976	Committee on Humanistic Medicine, Baylor College of Medicine and The Commonwealth Fund
1975-1979	Founding Member, American Medical Students Association (AMSA) "Peer Education in Prevention" national task force (with U.S. Department of Health, Education and Welfare)
1991	Institute of Medicine/National Academy of Sciences, Planning Panel on the Health Effects of Emotion and Stress Washington, D.C.

1991-1992	President's University-Wide Steering Committee, Prevention and Health Promotion, University of California System
1992-date	National Institutes of Health Planning Panel to Assess Unconventional Medical Practices

Advisory Boards:

1975-1976	Editorial Board, *The Harris County Physician,* official journal of the Harris County (Houston) Medical Society
1987- date	Contributing Editor/Reviewer, *American Journal of Health Promotion*
1989- date	Scientific Advisory Board, *Prevention* magazine, Emmaus, PA
1989- date	Editorial Advisory Board, *Yoga Journal,* Berkeley, CA
1989- 1990	Advisory Board, *HeartCorps* Magazine, Westlake Village, CA
1990- date	Advisory Board, Exceptional Cancer Patients (ECaP), New Haven, CT
1990- date	Advisory Board, National Institute for the Clinical Application of Behavioral Medicine
1990- date	Reviewer, *Circulation*
1990- date	Reviewer, *American Journal of Cardiology*
1990- date	Advisory Council, Program in Medicine and Philosophy, California Pacific Medical Center, San Francisco
1993-date	Reviewer, *British Heart Journal*
1994-date	Reviewer, *Journal of the American Medical Association*
1994-date	Reviewer, *Cardiac Rehabilitation Clinical Practice Guidelines,* American Association of Cardiovascular and Pulmonary Rehabilitation, National Heart, Lung, and Blood Institute, U.S. Dept. of Health & Human Services

Memberships in Professional Societies:

1975	Harris County Medical Society
1975	American Medical Students Association
1980	American Medical Association
1982	American College of Physicians (Associate)
1982	Massachusetts Medical Society
1982	Suffolk County Medical Society
1982	American Association for the Advancement of Science
1983	New York Academy of Sciences
1984	American Heart Association, San Francisco Chapter
1986	Elected Fellow, Society of Behavioral Medicine
1986	Council on Epidemiology, American Heart Association
1988	San Francisco Society of Internal Medicine

Teaching Experience:

1977	Lecturer, national convention, American Medical Students Association, The Palmer House, Chicago

ERIC BAUMAN

PROFESSIONAL HISTORY and RESUME

CONSULTANT/MANAGING PARTNER

Consultants in Nursing Services Administration - Van Nuys, California -
November, 1990 - Present

Design and development of nursing management systems, staffing programs, patient classification, quality assurance and risk management plans and staffing systems. Development, implementation, and coordination of work redesign and patient care delivery methodologies.

Development and implementation of programs to assist with achieving compliance with federal and state statutory and regulatory requirements and to prepare for licensure and accreditation surveys by federal, state, and industry regulating agencies.

Design, development, and support for nursing and healthcare information systems. Including project planning and coordination, system selection and transition, implementation and on-going clinical support. Information system scope includes patient care documentation, clinical, nursing management and staffing, utilization and quality management systems.

Healthcare public policy research, development and support for elected officials, organizations, and healthcare facilities. Medical-legal case review and regulatory/statutory research.

Coordination of administrative functions of consulting firm, including human resource management, contract development and negotiations, budget development, project coordination, solicitation of clients, and other related functions.

DIRECTOR OF NURSING SERVICES

El Centro Regional Medical Center - El Centro, California
February, 1989 - November, 1990

Chief nurse executive for 107 bed, full service community hospital, trauma center and regional paramedic base station. Responsibility for all patient care service departments, including: med-surg, critical care, emergency and trauma services, in and out patient surgical services, perinatal services, pediatrics, social services, discharge planning and quality management activities. Responsibilities included preparation and maintenance of budget, human resource management, staff development and recruitment, establishment of standards of care and practice, development and implementation of quality management program, new program planning and development. Ex-officio member of all medical staff committees and departments, including medical executive committee. Ex-officio member of all Board of Trustees committees, including: finance, personnel, planning, public relations, joint conference, and bylaws.

ASSISTANT DIRECTOR OF NURSING/ANO COORDINATOR

Hollywood Presbyterian Medical Center - Los Angeles, California
December, 1987 - February, 1989

Responsible for nursing resource management, including staffing activities, staffing office personnel, nursing supervisors, and house transportation pool. Developed and implemented nursing database and automated staffing program. Coordinated acuity-driven staffing system. Responsible for maintaining all mandatory requirements records. Developed and maintained daily, weekly and monthly staffing and budgetary compliance reports. Coordinated all temporary personnel activities and records. Director of skilled nursing facility (8/88 - 2/89).

ADMINISTRATIVE NURSING SUPERVISOR

Burbank Community Hospital - Burbank, California
August, 1987 - March, 1988

Directed all activities on evening/night shift. Responsibilities included: staffing, problem resolution, staff support during crisis situations, quality assurance and chart review activities, orientation of new and temporary personnel. Additional duties included: bed control, pharmacy, central service and medical records activities.

CRITICAL CARE COORDINATOR

NuMed Regional Medical Center - Canoga Park, California
November, 1985 - August, 1987

24 hour responsibility for ICU, CCU, DOU and Emergency services, including personnel management, budgetary maintenance, policy and procedure development, inservice education and staff development and committee participation.

LECTURER IN CRITICAL CARE & EMERGENCY CARE

Nursing Institute for Continuing Education - Canoga Park, California
June, 1985 - August, 1987

Developed and presented educational programs related to critical care and emergency nursing. Classes included introductory and advanced concepts. Topics included shock, electrocardiography, hemodynamics, nurses role in cardiac arrest, basic critical care and basic emergency care. Programs presented on site at NICE and at various hospital locations.

CHARGE NURSE/TRAUMA INTENSIVE CARE NURSE

MEDICAL INTENSIVE CARE UNIT/TRAUMA SERVICE
Hollywood Presbyterian Medical Center - Los Angeles, California
August, 1979 - August 1985

Trauma Intensive Care Nurse: provided supervision and care of trauma patients from arrival at trauma center to disposition, including intraoperative monitoring and fluid management.

Charge nurse MICU: Responsible for all patient care activities and bed control during assigned shift. Assigned patient care, assisted with critical patients, participated in problem resolution, and family interactions. Assisted with procedures, such as insertion of P.A., arterial and intracranial monitoring devices. Member Code Blue Team.

SUPPLEMENTAL EXPERIENCE

MEMBER, BOARD of DIRECTORS, AMERICAN CANCER SOCIETY - SFV Unit
American Cancer Society, San Fernando Valley Unit, 1998 - present

RELIEF ADMINISTRATIVE NURSING SUPERVISOR
Pacifica Hospital of the Valley, Sun Valley, California - May 1991 to 1995

INSURANCE COMMISSIONER's TASK FORCE on AIDS/HIV
California State Insurance Commissioner John Garamendi - 1993-94

CHAIRMAN - IMPERIAL VALLEY AIDS TASK FORCE
El Centro, California - 1989-90

MEMBER, BI-NATIONAL COALITION on AIDS and HIV
Imperial Valley California and Mexicali, Mexico

NURSE RESEARCHER
Primary on-site research coordinator -
APACHE 3 project
APACHE Medical Systems
George Washington University, Washington, D.C.
April, 1988 - January 1989

CRITICAL CARE & EMERGENCY NURSE
Stat Nurses Registry, Hollywood, California
August, 1985 - December 1988

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ERIC C. BAUMAN

P6/(b)(6)

[611]

EDUCATIONAL HISTORY

BACHELOR OF SCIENCE in HEALTH CARE MANAGEMENT
CENTURY UNIVERSITY - Albuquerque, New Mexico and Los Angeles, California

ASSOCIATE in APPLIED SCIENCE (NURSING)
UNIVERSITY of the STATE of NEW YORK - Albany, New York

CERTIFICATE IN QUALITY MANAGEMENT
THE LEARNING TREE UNIVERSITY - Thousand Oaks, California

CERTIFICATE: MANAGING THE LEGAL RISKS OF NURSING PRACTICE
AMERICAN HEALTHCARE INSTITUTE - San Diego, California

CERTIFICATE: HOSPITAL ACCREDITATION SURVEY PREPARATION
JOINT COMMISSION on ACCREDITATION of HEALTHCARE ORGANIZATIONS - Chicago, Illinois

CERTIFICATE IN AIDS/HIV NURSING
ANDERSON CONTINUING EDUCATION PROGRAMS - Sacramento, California

CRITICAL CARE NURSING
ANDERSON CONTINUING EDUCATION PROGRAMS - Sacramento, California

LICENSES/CERTIFICATIONS

Registered Nurse
California Board of Registered Nursing
license number 2356943, expires January 31, 2001

CCRN (board certification in Critical Care Nursing)
American Association of Critical Care Nurses
certification number 31209, expires February 1, 2002

Basic and Advanced Cardiac Life Support
American Heart Association

MEMBERSHIPS/AFFILIATIONS

American Nurses Association

California Nurses Association

Organization of Nurse Executives - California

American Association of Critical Care Nurses

Emergency Nurses Association (former)

Society of Critical Care Medicine

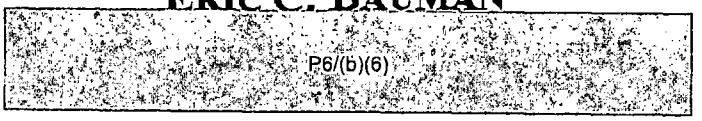
American Nursing Informatics Association

Nursing Administrators Council - Hospital Council of San Diego and Imperial Counties

Imperial Valley AIDS Task Force, (1990)

POLITICAL RESUME

ERIC C. BAUMAN



POLITICAL AFFILIATIONS

- Co-Chair Campaign Services Committee, California Democratic Party
- President, Stonewall Democratic Club, Los Angeles
- Vice-Chair, National Stonewall Democratic Federation
- Communication Director and Campaign Advisory Chair, L.A. County Democratic Party
- Chair, California Democratic Party Task Force 2000 (technology and communication)
- Member, Governor Gray Davis Transition Team
- Director of Gay and Lesbian Outreach and Health Issues Advisor, Davis for Governor Campaign
- Member, California Democratic Party Executive Board
- Member, California Democratic State Central Committee
- Delegate (Party Leader and Elected Official) 1996 Democratic National Convention
- 1996 Co-Chair, Network of Lesbian and Gay Democratic Clubs and Organizations
- 1995-97 Chair, Democrats for Outreach and Voter Education
- Co-Convener (Chair), Gay & Lesbian California Campaign '96
- Member, Board of Directors, L.A. County Democratic Party Political Action Committee
- Co-Chair, Mid-Valley Democratic Campaign Committee
- Political Director, Democratic Party of the San Fernando Valley (1995)

CAMPAIGN ACTIVITIES (partial list)

- Director Lesbian and Gay Outreach Gray Davis for Governor Campaign (1998)
- Senior Health Care Advisor for Lt. Governor Gray Davis
- Chair, Gay and Lesbian Community Committee against Proposition 226
- Health Care Issues Advisor, Murray for Senate, Katz for Senate campaigns
- California Co-Chair, Clinton/Gore Lesbian and Gay Leadership Council
- Coordinator of Stonewall Democratic Club's 1998 and 1996 lesbian and gay voter outreach, education, and mobilization program for Clinton/Gore
- Clinton/Gore Surrogate Speaker 1996
- Co-Chair, Hertzberg for Assembly Campaign, 1996
- Health Care Issues Advisor, Zbur for Congress Campaign, 1996
- Conferee, White House Conference on AIDS, 1995
- 1994 California Coordinated Campaign Lesbian and Gay Community Liaison
- Invited Speaker on Health Care Reform, U.S. Capitol, Washington, DC
- White House Invitee, California Day 1994
- No on 187 Campaign Liaison and Westside Event Organizer
- San Fernando Valley Chair Garamendi for Governor Campaign
- Speaker, National Health Care Campaign (gave over 100 speeches and interviews)
- Member Lesbian and Gay Task Force Against the Voucher Initiative (Prop 174)
- GOTV Database Developer and Coordinator (Northwest Region) Clinton/Gore '92
- Volunteer, Clinton-Gore '92 Campaign

ERIC C. BAUMAN

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POLITICAL AWARDS

- Southern California Lambda Medical Association Annual Award - 1999
- Chair's Award 1998, L.A. County Democratic Party
- Democrat of the Year, 1995, L.A. County Democratic Party
- Commendation, Office of the Lieutenant Governor (CA)
- Commendation, Representative Howard Berman
- Certificate of Achievement, Representative Tony Beilenson
- Resolution of Commendation, L.A. City Council
- Award of Commendation, California State Senate
- Certificate of Merit, California State Assembly
- Commendation Plaque for Community Activism, L.A. County Board of Supervisors
- Certificate of Recognition, North Valley Democratic Club
- Activist's Award, Santa Clarita Democratic Club
- Certificate of Appreciation, City of La Mirada
- Recognition Award, AIDS Project Los Angeles, Citizens Action Network

COMMUNITY ACTIVITIES

- Member, Los Angeles Police Department Community Advisory Council
- Member, Los Angeles Gay and Lesbian Law Enforcement Advisory Council
- Member, Metropolitan Forum Project
- 1994-95 Board Member, Aunt Bee's (AIDS Service Agency)
- 1989-91, Founding President, Imperial Valley AIDS Task Force
- 1989-91 Founding Co-Chair, Bi-National Coalition on AIDS
- Member, California Insurance Commissioner's Task Force on AIDS/HIV
- Co-Chair, Numed Regional Medical Center HIV Committee
- Founding Member, Hollywood Presbyterian Medical Center AIDS Task Force

PROFESSIONAL ACTIVITIES

- Managing Partner, Consultants in Nursing Services Administration
- Health Care Issues Advisor, California Senator Member Murray
- Administrative Nursing Supervisor, Pacifica Hospital of the Valley (former)
- Chief Nurse Executive, El Centro Regional Medical Center (former)
- Assistant Director of Nursing, Hollywood Presbyterian Medical Center (former)
- Critical Care Director, Numed Regional Medical Center (former)
- Director of Education, Mission Hospital (former)
- Instructor in Critical Care & Emergency Care, The Nursing Institute (former)
- Intensive Care & Trauma Care Nurse, Hollywood Presbyterian Medical Center (former)
- Primary Nurse Researcher, APACHE III, George Washington University

PROFESSIONAL AFFILIATIONS and ASSOCIATIONS

- Member, Organization of Nurse Executives - California