

THE INSTITUTE FOR EDUCATIONAL LEADERSHIP, INC.

March 11, 1997

Mr. Bill Kincaid, Special Assistant  
U.S. Department of Education  
Office of the Under Secretary  
600 Independence Ave., SW, Room 5164  
Washington, DC 20202

Dear Bill:

We are pleased to send you *Flexibility in Federal Education Programs: A Guide Book for Community Innovation*.

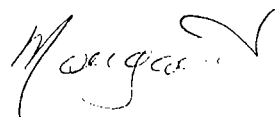
We greatly appreciate your time and patience in reviewing the draft and answering numerous questions. Your input helped us make this publication accurate as well as user friendly. We hope that the guide will encourage states and communities to take advantage of the many flexibility provisions in the programs you are working on.

We welcome any comments you would like to share with us on the guide book.

We are considering a follow up publication that provides specific examples of states, school districts and communities that are effectively using the flexibility provisions outlined in the guide book. If you know of any specific examples, please give Cathy Dunn a call at (202) 822-8405, extension 101. We hope we can call you in the future.

Thank you again.

Sincerely,

  
Margaret Dunkle  
Director  
IEL Policy Exchange  
Institute for Educational Leadership

  
Jack Jennings  
Director  
Center on Education Policy

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## **Clinton Presidential Records Digital Records Marker**

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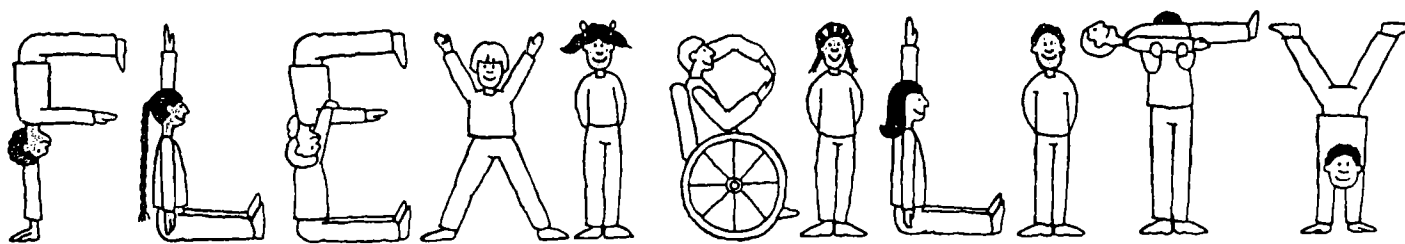
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# FEDERAL EDUCATION PROGRAMS

A GUIDE BOOK FOR COMMUNITY INNOVATION