

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. memo	Kumiki Gibson to Jack Quinn et all re: Director Position Interviews, nonselection (1 page)	11/17/1994	b(6)
002. memo	Kumiki Gibson to Jack Quinn et all re: Director Position [partial] (1 page)	11/16/1994	b(6)
003. resume	re: nonselection (3 pages)	00/00/0000	b(6)
004. resume	re: nonselection (2 pages)	00/00/0000	b(6)
005. resume	re: nonselection (2 pages)	00/00/0000	b(6)
006. resume	re: nonselection (9 pages)	00/00/0000	b(6)
007. resume	re: nonselection (6 pages)	00/00/0000	b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Jose Cerda
OA/Box Number: 5874

FOLDER TITLE:

Oz. [Ounce] of Prevention Council

2016-0931-S

rc2338

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
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C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

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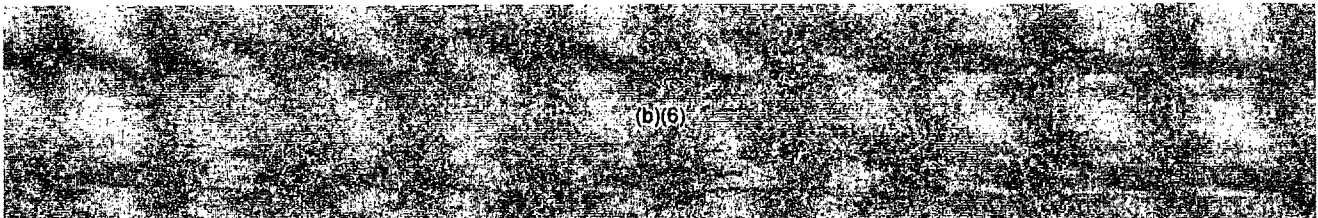
OFFICE OF THE VICE PRESIDENT
WASHINGTON

November 16, 1994

MEMORANDUM FOR JACK QUINN
CAROL RASCO
BRUCE REED/JOSE CERDA ✓
PETER EDELMAN
RON KLAIN

FROM: KUMIKI GIBSON ✓
SUBJECT: PREVENTION COUNCIL: DIRECTOR POSITION

As you know, over the past month or so, I have been engaged in an extensive search for candidates for the Director position for the President's Crime Prevention Council, a description of which is attached at Tab A. After consulting with numerous governmental entities (such as the U.S. Attorney's Office for the District of Columbia, the Coordinating Council on Juvenile Justice and Delinquency Prevention, and various Federal departments and agencies); community and non-profit organizations (such as the Rheedlen Center for Children and Families, the Chatham-Savannah Youth Futures Authority, and the Urban Family Institute); and others, I identified and interviewed (in person and over the telephone) a number of seemingly qualified candidates for the position.



I would now like to cull down this list even further -- specifically, to the two most qualified individuals worthy of the Vice President's consideration. To that end, I would appreciate it if you would interview each of the five candidates in a panel arrangement and let me know what you think about each candidate.

If this approach meets with your approval, I will arrange the panel interviews -- at dates and times convenient to Jack, Carol, and the candidate. Because I am interested in your personal views of these individuals, please do not send a delegate to any of the panel interviews if you are unable to attend.

Please feel free to contact me if you have any questions about any of the candidates or the interview process. Thank you so much for all of your assistance and cooperation.

Attachments

Clinton Presidential Records Digital Records Marker

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This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

A

Divider Title: _____

PRESIDENT'S CRIME PREVENTION COUNCIL
POSITION DESCRIPTION: DIRECTOR

The Ounce of Prevention Council ("President's Crime Prevention Council" or "Prevention Council") was established by Congress through the Violent Crime Control and Law Enforcement Act of 1994 ("the Act"). The statutory membership of the Council includes the Attorney General, the Secretary of Education, the Secretary of Health and Human Services, the Secretary of Housing and Urban Development, the Secretary of Labor, the Secretary of Agriculture, the Secretary of the Treasury, the Secretary of Interior, and the Director of the Office of National Drug Control Policy. As authorized by the Act, the President also named as members of the Council the Vice President, the Assistant to the President for Domestic Policy, and the Director of the Office of Management and Budget. The President also, as authorized by the Act, named the Vice President as the Chair of the Council and the Assistant to the President for Domestic Policy as the Council's Vice Chair.

The Act authorizes the Council to coordinate any program authorized by the Act where requested by the Council member with jurisdiction over the program. The Act also requires the Council to be responsible for coordinating planning; developing a comprehensive crime prevention program catalogue; assisting communities and community-based organizations seeking information regarding crime prevention programs and integrated program service delivery; and developing strategies for program integration and grant simplification. The Council is also authorized to make grants for summer and after-school programs; mentoring and tutoring programs; programs designed to assist and promote employability and job placement; and programs designed to prevent or treat substance abuse, child abuse, and teenage pregnancy. Finally, in accordance with the President's September 13, 1994 memorandum, the Council members shall cooperate with the Council in coordinating all of the Administration's crime prevention programs and in integrating the work of the Council with the work of the Community Enterprise Board.

Title: Director, President's Crime Prevention Council

The Director is selected by the Council, acting through its Chair, and shall be a non-career member of the Senior Executive Service of the Federal Government. The Director serves under the direction of the Chair of the Council.

Major Responsibilities: This position is a management and an advisory position.

The Director shall provide full-time support for the Council's activities, including specifically developing and recommending policies and programs to the Council and coordinating the crime prevention programs of the Federal

Government. The Director shall also be responsible for assisting the Vice President in selecting the permanent and detailed operating staff; supervising the Council staff; managing and accounting for the Council's budget and finances; and ensuring that the Council fulfills its mission and responsibilities and acts in accordance with all applicable law, including specifically the integrity of the grant-making process. The Director shall assist the Council members in promoting the work of the Council and shall him/herself publicly promote the work of the Council. The Director shall oversee and coordinate all of the public affairs and communications activities related to the Council.

Qualifications:

- Professional standing within the crime prevention community;
- Demonstrated relevant policy-making experience;
- Demonstrated managerial experience;
- Strong analytical, writing, and speaking skills;
- Strong inter-personal abilities;
- Understanding of pertinent Federal Government policies and systems preferred; and
- Law enforcement/human services background preferred.

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THE WHITE HOUSE
WASHINGTON

February 6, 1995

MEMORANDUM FOR THE VICE PRESIDENT
THE SECRETARY OF THE TREASURY
THE ATTORNEY GENERAL
THE SECRETARY OF THE INTERIOR
THE SECRETARY OF AGRICULTURE
THE SECRETARY OF COMMERCE
THE SECRETARY OF LABOR
THE SECRETARY OF HEALTH AND HUMAN SERVICES
THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
THE SECRETARY OF TRANSPORTATION
THE SECRETARY OF EDUCATION
THE CHAIR OF THE COUNCIL OF ECONOMIC ADVISERS
THE ADMINISTRATOR OF THE ENVIRONMENTAL
PROTECTION AGENCY
THE DIRECTOR OF THE OFFICE OF
MANAGEMENT AND BUDGET
THE ADMINISTRATOR OF THE SMALL BUSINESS
ADMINISTRATION
THE DIRECTOR OF NATIONAL DRUG CONTROL POLICY
THE ADMINISTRATOR OF GENERAL SERVICES
THE CHIEF EXECUTIVE OFFICER OF THE CORPORATION
FOR NATIONAL AND COMMUNITY SERVICE
THE ASSISTANT TO THE PRESIDENT
FOR DOMESTIC POLICY
THE ASSISTANT TO THE PRESIDENT
FOR ECONOMIC POLICY

SUBJECT: President's Community Enterprise Board and
the Ounce of Prevention Council

In order to advance the efforts of the President's Community Enterprise Board (CEB) and the Ounce of Prevention Council (Council) and to facilitate interagency coordination and cooperation, I hereby order the following:

- (i) The CEB will be renamed the President's Community Empowerment Board;
- (ii) The CEB membership will include the General Services Administration and the Corporation for National and Community Service; and

- (iii) Effective immediately, the Vice President, as Chair of the Ounce of Prevention Council, is authorized to select the Vice Chair of the Council from its members, instead of the Assistant to the President for Domestic Policy serving as the Council's permanent Chair.

With this structure, I am confident that we will be able to better provide distressed communities with a single Federal forum dedicated to helping them address their economic and security needs.

William S. Clinton



THE VICE PRESIDENT
WASHINGTON

October 5, 1994

MEMORANDUM FOR THE SECRETARY OF THE TREASURY
THE ATTORNEY GENERAL
THE SECRETARY OF THE INTERIOR
THE SECRETARY OF AGRICULTURE
THE SECRETARY OF COMMERCE
THE SECRETARY OF LABOR
THE SECRETARY OF HEALTH AND HUMAN SERVICES
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THE SECRETARY OF TRANSPORTATION
THE SECRETARY OF EDUCATION
THE ADMINISTRATOR OF THE ENVIRONMENTAL
PROTECTION AGENCY
THE ADMINISTRATOR OF THE SMALL BUSINESS
ADMINISTRATION
THE ASSISTANT TO THE PRESIDENT FOR
ECONOMIC POLICY
THE DIRECTOR OF THE OFFICE OF
MANAGEMENT AND BUDGET

FROM: THE VICE PRESIDENT
CAROL RASCO

SUBJECT: THE PRESIDENT'S PREVENTION COUNCIL AND
THE COMMUNITY ENTERPRISE BOARD

As you know, when the President signed into law the Violent Crime Control and Law Enforcement Act of 1994 on September 13, 1994, he designated us as Chair and Vice Chair of the Ounce of Prevention Council. In these roles, our mandate is to oversee and coordinate the Administration's crime prevention programs and to integrate the work of the Prevention Council with the work of the Community Enterprise Board (which includes the entire membership of the Prevention Council). A copy of the President's memorandum is attached.

We are honored to accept this responsibility. And, we are anxious for the Council to begin its task of coordinating, integrating, and streamlining the various crime prevention programs throughout the Executive branch as well as to further the development of additional effective approaches to crime prevention.

Before the Council can actually begin work, however, we need certain information from each of you. First, we request that each member of the Council designate a deputy or other senior official from your agency/department to represent your agency/department on a staff-level Prevention Council working group. Second, we request that each member of the Board identify all existing crime prevention programs within your agency's/department's jurisdiction -- including (1) summer and after-school educational and recreational programs; (2) mentoring and tutoring programs; (3) programs designed to assist and promote employability and job placement; and (4) programs designed to prevent or treat substance abuse, child abuse, and teenage pregnancy.

Please provide this information to Kumiki Gibson (Office of the Vice President, OEOB #268) no later than October 19, 1994. Soon after we receive this information, we will convene the working group and, then, a meeting of the Prevention Council itself to discuss how we will proceed further. Please feel free to call Kumiki (202/456-7022) if you have any questions regarding this matter.

Thank you for all of your cooperation on this matter; we very much appreciate it.

Attachment

THE WHITE HOUSE
WASHINGTON

September 13, 1994

MEMORANDUM FOR THE VICE PRESIDENT
THE SECRETARY OF THE TREASURY
THE ATTORNEY GENERAL
THE SECRETARY OF THE INTERIOR
THE SECRETARY OF AGRICULTURE
THE SECRETARY OF LABOR
THE SECRETARY OF HEALTH AND HUMAN SERVICES
THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
THE SECRETARY OF EDUCATION
THE DIRECTOR OF THE OFFICE OF
MANAGEMENT AND BUDGET
THE DIRECTOR OF NATIONAL DRUG
CONTROL POLICY
THE ASSISTANT TO THE PRESIDENT
FOR DOMESTIC POLICY

SUBJECT: The Ounce of Prevention Council

The Federal Government must administer its programs and deliver services to the American people in the most efficient, effective, and economical ways possible. To that end, this Administration is committed to streamlining, coordinating, and integrating the related responsibilities, programs, and functions of our various executive branch departments and agencies and to designing solutions to traditionally local problems in a manner that provides greater flexibility to those who implement these solutions -- our State and local governments.

It gives me great pleasure to sign into law today the Violent Crime Control and Law Enforcement Act of 1994 ("Act"), which attacks this country's crime and violence problems through a comprehensive, responsible, and bottom-up approach. This Act establishes, among other things, new programs designed to address some of the root causes of criminal and violent behavior. All of these prevention programs are being fully funded through the reduction of the Federal bureaucracy -- which was accomplished under the Vice President's National Performance Review. (Specifically, these reductions were effectuated by Executive Order No. 12839 of February 10, 1993, my memorandum of September 11, 1993, and the Federal Workforce Restructuring Act, approved March 30, 1994, which together directed executive branch departments and agencies to reduce the Federal workforce by 272,900 positions.)

The Act also empowers States and localities by providing these governmental entities with maximum flexibility in administering the Act's prevention programs. But, unlike similar programs established in the past and in the true meaning of "reinventing government," this law sets strict guidelines that ensure that these programs are administered in a manner that is consistent with the Act and fulfills the goals of the programs. Finally, the Act creates the Ounce of Prevention Council (the "Prevention Council" or "Council") to, among other things, oversee and coordinate the various crime prevention programs governed by the Act.

In order to continue our efforts to streamline, coordinate, and integrate the work and activities of the Federal Government, I hereby order the following:

- (i) The Vice President, who leads the National Performance Review and chairs the President's Community Enterprise Board (the "Board"); the Assistant to the President for Domestic Policy, who is responsible for overseeing the implementation of the Crime Bill; and the Director of the Office of Management and Budget shall be members of the Prevention Council;
- (ii) The Vice President shall serve as the Chair of the Council and shall appoint a staff to support the work of the Council, and the Assistant to the President for Domestic Policy shall serve as the Council's Vice Chair;
- (iii) The Vice President, to the extent appropriate and permitted by law, shall coordinate and integrate the work of the Prevention Council with the work of the President's Community Enterprise Board, which is responsible for coordinating across agencies various Federal programs available to distressed communities;
- (iv) The Prevention Council shall report to the Board on its activities, which shall include assisting communities in developing bottom-up crime prevention strategies that are sufficiently tailored and flexible to meet the security needs of the communities and evaluating the effectiveness of the programs governed by the Act;
- (v) To the extent permitted by law, Prevention Council members shall cooperate with the Vice President in coordinating all of the Administration's crime prevention programs and in integrating the work of the Council and the Board; and

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- (vi) Each executive branch department and agency represented on the Council shall dedicate the personnel and administrative support necessary for the Council to fulfill its missions and responsibilities.

With this structure, I am confident that we will be able to provide communities in distress with a single Federal forum dedicated to helping them address their economic and security needs.

William T. Clinton

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

03-Aug-1994 12:24pm

TO: Bruce N. Reed

FROM: Carol H. Rasco
 Economic and Domestic Policy

CC: Paul J. Weinstein, Jr
CC: Jose Cerda, III

SUBJECT: RE: Ounce Of Prevention Council & the VPOTUS

Thanks. I knew you all had mentioned this briefly a couple of times early on, glad to know you're still feeling the same about it. Once I have the info I will start to plant seeds with the President, Leon and others in the 7:30 a.m. meetings. Thanks.

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

03-Aug-1994 10:38am

TO: Paul J. Weinstein, Jr

FROM: Carol H. Rasco
 Economic and Domestic Policy

CC: Bruce N. Reed
CC: Jose Cerda, III

SUBJECT: RE: Ounce Of Prevention Council & the VPOTUS

Bruce and Jose: I need a briefing memo or email (nothing fancy or timeconsuming for sure) on this whole idea that covers (a) outline of council and (b) your evaluation of the idea. I also need to know, Paul, where Rubin's staff feels he would be on this idea. I am happy to endorse it if you all agree it should be done but I want to know what the law says about this council and back it with facts to the President, not just blindly endorse. More on the whole crime bill implementation later.

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

03-Aug-1994 10:45am

TO: Carol H. Rasco

FROM: Bruce N. Reed
Domestic Policy Council

CC: Paul J. Weinstein, Jr
Jose Cerda, III

SUBJECT: RE: Ounce Of Prevention Council & the VPOTUS

Jose and I will do a brief summary for you. We have felt for a long time that this was the only way to go, for two reasons: 1) It makes no sense to have duplicative Cabinet-level boards that deal with almost exactly the same problems, programs, and questions; and 2) With access to \$8+ bill in authorizations, the Ounce Council will be an incredible feeding frenzy, and it will take the VP or some other high-level Presidential pick to arbitrate the Cabinet disputes. I have never seen so much Cabinet interest as when we were designing the Ounce Council and recommending authorization levels for the various programs.

We'll try to get you something COB today, so long as our lobbying on crime doesn't get in the way.

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

22-Aug-1994 12:03pm

TO: Kumiki S. Gibson
TO: Stephen C. Warnath
TO: Paul J. Weinstein, Jr
TO: Paul R. Dimond
TO: Jose Cerda, III

FROM: Bruce N. Reed
Domestic Policy Council

SUBJECT: Prevention Council E.O.

After the intense criticism of the prevention programs in the House debate, I think we should take another look at the Prevention Council memorandum and put even more emphasis on the Reinventing Govt angle. And in the announcement, we should tell the press that one of the major reasons that the President wanted the VP to have this assignment was that he felt Gore would make sure that the prevention programs were well-designed and well-spent, without red tape for communities, etc.

I recommend reordering the memorandum to emphasize first and foremost that the Prevention Council will ensure that communities have maximum flexibility, that we will minimize administrative overlap, etc., and that the Council will hold them to high standards of accountability and results. Second, the memorandum should note that the prevention programs, like everything else in the Crime Bill, must be fully paid for through reducing the federal bureaucracy by over 270,000 positions, and that the Council should administer them in a way that helps the federal govt meet those targets.

We have not heard the last of the this-is-just-pork arguments, which resonate with the voters even when they don't have a great deal of merit. The Prevention Council will have to be rigorous and tight-fisted if it's ever going to get any money appropriated out of Congress.

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

07-Sep-1994 12:11pm

TO: Kumiki S. Gibson
TO: Paul J. Weinstein, Jr
TO: Bruce N. Reed
TO: Jose Cerda, III

FROM: Sheryll D. Cashin
National Economic Council

SUBJECT: Prevention Council Memorandum

I agree with Bruce's suggestion that the memorandum emphasize the "reinventing government / anti-pork" message. I have two additional suggestions for reinforcing this message. First, in addition to the numerous new youth development funding streams that are created in the crime bill, we already have no less than 16 existing and overlapping job training/employment development programs that are targeted at youth (and many more additional youth services programs). I think it would be useful to allude to these existing programs and state that the council should help educate communities about how to develop coordinated strategies that link violence prevention efforts with youth employment and job creation strategies. (Perhaps we should even say that the OPC should strive to coordinate the prevention programs with existing federal youth development and employment programs.) Second, and a related point, the memorandum could emphasize that the Community Enterprise Board's primary purpose has been to stimulate comprehensive planning strategies. We know that violence prevention strategies in a distressed community have a better chance of succeeding if they are part of a larger vision that addresses and links crime prevention with economic and human development. To encourage comprehensive, innovative planning and maximize the effectiveness of all federal programs that target distressed communities, it makes sense to have the membership of the OPC and the CEB be one and the same. I would have the memorandum name the additional members of the OPC (that are not named in the statute) and explicitly state that this will be making the membership the same in order to maximize the effectiveness of these efforts. (This would avoid the awkward language of having the OPC "report" to the CEB.) Although we would not have to say it in the memo, in this way the CEB and the OPC would effectively be one in the same. Alternatively, the membership could be made the same without explicitly pointing this fact out in the memo. Either way, I think it would strengthen the work of both the OPC and CEB to eliminate internally any differences between the two bodies.

THE WHITE HOUSE
Office of the Press Secretary

For Immediate Release

September 13, 1994

September 13, 1994

MEMORANDUM FOR THE VICE PRESIDENT
THE SECRETARY OF THE TREASURY
THE ATTORNEY GENERAL
THE SECRETARY OF THE INTERIOR
THE SECRETARY OF AGRICULTURE
THE SECRETARY OF LABOR
THE SECRETARY OF HEALTH AND HUMAN SERVICES
THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
THE SECRETARY OF EDUCATION
THE DIRECTOR OF THE OFFICE OF
MANAGEMENT AND BUDGET
THE DIRECTOR OF NATIONAL DRUG
CONTROL POLICY
THE ASSISTANT TO THE PRESIDENT
FOR DOMESTIC POLICY

SUBJECT: The Ounce of Prevention Council

The Federal Government must administer its programs and deliver services to the American people in the most efficient, effective, and economical ways possible. To that end, this Administration is committed to streamlining, coordinating, and integrating the related responsibilities, programs, and functions of our various executive branch departments and agencies and to designing solutions to traditionally local problems in a manner that provides greater flexibility to those who implement these solutions -- our State and local governments.

It gives me great pleasure to sign into law today the Violent Crime Control and Law Enforcement Act of 1994 ("Act"), which attacks this country's crime and violence problems through a comprehensive, responsible, and bottom-up approach. This Act establishes, among other things, new programs designed to address some of the root causes of criminal and violent behavior. All of these prevention programs are being fully funded through the reduction of the Federal bureaucracy -- which was accomplished under the Vice President's National Performance Review. (Specifically, these reductions were effectuated by Executive Order No. 12839 of February 10, 1993, my memorandum of September 11, 1993, and the Federal Workforce Restructuring Act, approved March 30, 1994, which together directed executive branch departments and agencies to reduce the Federal workforce by 272,900 positions.)

The Act also empowers States and localities by providing these governmental entities with maximum flexibility in administering the Act's prevention programs. But, unlike similar programs established in the past and in the true meaning of "reinventing government," this law sets strict guidelines that ensure that these programs are administered in a manner that is consistent

more

(OVER)

with the Act and fulfills the goals of the programs. Finally, the Act creates the Ounce of Prevention Council (the "Prevention Council" or "Council") to, among other things, oversee and coordinate the various crime prevention programs governed by the Act.

In order to continue our efforts to streamline, coordinate, and integrate the work and activities of the Federal Government, I hereby order the following:

- (i) The Vice President, who leads the National Performance Review and chairs the President's Community Enterprise Board (the "Board"); the Assistant to the President for Domestic Policy, who is responsible for overseeing the implementation of the Crime Bill; and the Director of the Office of Management and Budget shall be members of the Prevention Council;
- (ii) The Vice President shall serve as the Chair of the Council and shall appoint a staff to support the work of the Council, and the Assistant to the President for Domestic Policy shall serve as the Council's Vice Chair;
- (iii) The Vice President, to the extent appropriate and permitted by law, shall coordinate and integrate the work of the Prevention Council with the work of the President's Community Enterprise Board, which is responsible for coordinating across agencies various Federal programs available to distressed communities;
- (iv) The Prevention Council shall report to the Board on its activities, which shall include assisting communities in developing bottom-up crime prevention strategies that are sufficiently tailored and flexible to meet the security needs of the communities and evaluating the effectiveness of the programs governed by the Act;
- (v) To the extent permitted by law, Prevention Council members shall cooperate with the Vice President in coordinating all of the Administration's crime prevention programs and in integrating the work of the Council and the Board; and
- (vi) Each executive branch department and agency represented on the Council shall dedicate the personnel and administrative support necessary for the Council to fulfill its missions and responsibilities.

With this structure, I am confident that we will be able to provide communities in distress with a single Federal forum dedicated to helping them address their economic and security needs.

WILLIAM J. CLINTON

#

9/9/99

KUMIKI GIBSON

TO: Bruce Reed
Jose Cerda
Paul Weinstein
Sherell Cashin

Here is a copy
of what VP & Carol
submitted to
POTUS.



THE VICE PRESIDENT
WASHINGTON

September 8, 1994

MEMORANDUM FOR THE PRESIDENT

FROM: THE VICE PRESIDENT
CAROL RASCO

RE: PROPOSED PRESIDENTIAL MEMORANDUM REGARDING THE
OUNCE OF PREVENTION COUNCIL

This memorandum sets forth relevant background information on the Ounce of Prevention Council ("Council"), which was created as part of the Violent Crime Control and Law Enforcement Act of 1994 ("the Crime Bill"), and summarizes a proposed Presidential Memorandum that, among other things, names the two of us as members of the Council; appoints the Vice President as chair of the Council and Carol as Vice Chair of the Council; and outlines the mission and responsibilities of the Council. (The proposed Presidential Memorandum is attached for your review.)

Background

Title III of the Crime Bill (entitled "Crime Prevention") establishes the Ounce of Prevention Council to oversee various programs authorized under the Crime Bill. Along the same lines as the work of the Community Enterprise Board ("Board") on empowerment zones, the Crime Bill authorizes the Council to approve grants to communities for after-hours recreational activities; mentoring efforts; employment training and job placement programs; and drug and substance abuse prevention, counseling, and treatment.

Congress named the following individuals to serve as members of the Council: the Attorney General, the Secretary of Education, the Secretary of Health and Human Services, the Secretary of Housing and Urban Development, the Secretary of Labor, the Secretary of Agriculture, the Secretary of the Treasury, the Secretary of the Interior, and the Director of the Office of National Drug Control Policy. (All of these individuals serve on the Community Enterprise Board as well; however, the two entities are not identical in that a number of other Board members are not represented on the Council, including the Secretary of Commerce, the Secretary of Transportation, the

Administrator of the Environmental Protection Agency, and the Administrator of the Small Business Administration.) In addition, Title III of the Crime Bill authorizes you to appoint as members of the Council "other officials of the executive branch" and to "designate the Chair of the Council from among its members."

Proposed Presidential Memorandum

As you know, through both the National Performance Review and the Community Enterprise Board, we have been working hard to streamline, coordinate, and integrate the related responsibilities, programs, and functions of our various Executive branch departments and agencies. To that end, we suggest that we coordinate, to the fullest extent permitted by law, the work of the Ounce of prevention Council and the work of the Community Enterprise Board.

Initially, we considered merging the two entities. On reflection, we believe that that approach would be legally questionable and politically undesirable: we do not want to create the appearance that the fully-funded, statutorily-created Council is subsidizing the work of the unfunded Board.

We recommend therefore that you name the Vice President (who chairs the Board) and the Assistant to the President for Domestic Policy (who is overseeing the implementation of the Crime Bill) as members of the Board. And, for the same reasons that it was wise to establish the leadership of the Board at the White House and not at one of the participating Cabinet Departments, we further recommend that you name the Vice President as Chair of the Council and Carol as its Vice Chair.

In addition, we suggest that you direct the Vice President to integrate the work of the Prevention Council with the work of the Community Enterprise Board and to coordinate the programs administered and activities conducted by those entities. You also should make clear that the Council shall report to the Board on its activities, which shall include assisting communities in developing from the bottom-up crime prevention strategies that are sufficiently tailored and flexible to meet the security needs of the communities and evaluating the effectiveness of the programs governed by the Act.

Finally, we suggest that you address some administrative issues in this Presidential memorandum. For example, you should direct the relevant Executive branch agencies and departments (including those represented on the Council) to provide to the Council the personnel and administrative support necessary for the Council to fulfill its missions and responsibilities.

Conclusion

With these mandates and structure, we are confident that we will be able to provide communities with a single Federal forum dedicated to helping them address their economic and security needs. We hope that you agree and will issue the attached (proposed) Presidential Memorandum on Tuesday, September 13, 1994, as part of the Crime Bill signing event.

Please indicate your decision: ___ Approve ___ Discuss Further

Thank you.

Attachment

THE WHITE HOUSE

WASHINGTON

September 13, 1994

MEMORANDUM FOR THE VICE PRESIDENT
THE SECRETARY OF THE TREASURY
THE ATTORNEY GENERAL
THE SECRETARY OF THE INTERIOR
THE SECRETARY OF AGRICULTURE
THE SECRETARY OF COMMERCE
THE SECRETARY OF LABOR
THE SECRETARY OF HEALTH AND HUMAN SERVICES
THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
THE SECRETARY OF TRANSPORTATION
THE SECRETARY OF EDUCATION
THE ADMINISTRATOR OF THE ENVIRONMENTAL
PROTECTION AGENCY
THE DIRECTOR OF NATIONAL DRUG CONTROL POLICY
THE ADMINISTRATOR OF THE SMALL BUSINESS
ADMINISTRATION
THE ASSISTANT TO THE PRESIDENT
FOR DOMESTIC POLICY
THE ASSISTANT TO THE PRESIDENT
FOR ECONOMIC POLICY
THE CHAIR OF THE COUNCIL OF ECONOMIC ADVISERS
THE DIRECTOR OF THE OFFICE OF
MANAGEMENT AND BUDGET

The Federal Government must administer its programs and deliver services to the American people in the most efficient, effective, and economical ways possible. To that end, this Administration is committed to streamlining, coordinating, and integrating the related responsibilities, programs, and functions of our various Executive branch departments and agencies and to designing solutions to traditionally local problems in a manner that provides greater flexibility to those who implement these solutions -- our State, local, and tribal governments.

It gives me great pleasure to sign into law today the Violent Crime Control and Law Enforcement Act of 1994 ("Act"), which attacks this country's crime and violence problems through a comprehensive, responsible, and bottom-up approach. Through this Act, Congress establishes, among other things, new programs designed to address some of the root causes of criminal and violent behavior. All of these prevention programs are being fully funded through the reduction of the Federal bureaucracy -- which was accomplished under the Vice President's National Performance Review. (Specifically, these reductions were effectuated by Executive Order No. 12839 and my memorandum of

September 11, 1993, which together directed Executive branch agencies and departments to reduce the Federal work-force by 252,000 positions.)

The Act also empowers States and localities by providing these governmental entities with maximum flexibility in administering the Act's prevention programs. But, unlike similar programs established in the past and in the true meaning of "reinventing government," this law sets strict guidelines that ensure that these programs are administered in a manner that is consistent with the Act and fulfills the goals of the programs. Finally, the Act creates the Ounce of Prevention Council ("Prevention Council" or "Council") to, among other things, oversee and coordinate the various crime prevention programs governed by the Act.

In order to continue our efforts to streamline, coordinate, and integrate the work and activities of the Federal Government, I hereby order the following:

- (i) The Vice President, who led the National Performance Review and chairs the Community Enterprise Board, and the Assistant to the President for Domestic Policy, who is responsible for overseeing the implementation of the Crime Bill, shall be members of the Prevention Council;
- (ii) The Vice President shall serve as the Chair of the Council and shall appoint a staff to support the work of the Council, and the Assistant to the President for Domestic Policy shall serve as the Council's Vice Chair;
- (iii) The Vice President, to the fullest extent possible and appropriate, shall coordinate and integrate the work of the Prevention Council with the work of the Community Enterprise Board, which is responsible for coordinating across agencies various Federal programs available to distressed communities;
- (iv) The Prevention Council shall report to the Board on its activities, which shall include assisting communities in developing from the bottom-up crime prevention strategies that are sufficiently tailored and flexible to meet the security needs of the communities and evaluating the effectiveness of the programs governed by the Act;

- (v) Prevention Council members shall cooperate with the Vice President in coordinating all of the Administration's crime prevention programs and, to the extent permitted by law, in integrating the work of the Council and the Board;
- (vi) Each Executive branch agency and department represented on the Council shall dedicate the personnel and administrative support necessary for the Council to fulfill its missions and responsibilities; and
- (vii) The White House Office of Administration shall make available to the Council suitable office space and any other administrative support conducive to the efficient functioning of the Council.

With this structure, I am confident that we will be able to provide communities in distress with a single Federal forum dedicated to helping them address their economic and security needs.

William J. Clinton

August 25, 1994

MEMORANDUM FOR THE CHIEF OF STAFF

FROM: BRUCE REED
JOSE CERDA

THROUGH: CAROL RASCO

SUBJECT: Crime Bill Implementation

The Administration needs to be prepared to hit the ground running once the crime bill passes. We have worked with the Justice Department, the Vice President's office, and others in the White House to develop a list of immediate actions the Administration can take to demonstrate that we are moving aggressively to reduce crime and the fear of crime. This memo outlines actions the President can take at the signing and over the rest of the year.

I. FINAL PASSAGE AND SIGNING

The President's remarks on the day the bill passes and at the signing ceremony are an important opportunity for him to define the direction of his Presidency. On both occasions, he should move beyond the specific provisions of the bill and talk about what it means for the country -- that we really can move beyond false choices and partisan divides, and that the will of the people can triumph over the old ways of Washington. In signing the bill, he should challenge the nation to make this moment the beginning of a larger moral crusade for personal responsibility, the family, and community.

At the same time, he needs to show that the Administration is moving quickly to achieve real results. To underscore the central pillars of the bill -- police, punishment, and prevention -- we recommend the following executive actions to accompany the signing:

1. Sign the Commerce-Justice-State Appropriations Bill. Congress has already appropriated FY95 money for many of the programs the crime bill will authorize, including \$1.3 billion for community policing. He can announce that Justice will use \$150 million immediately to fund another round of the Police Hiring Supplement program, to be awarded in early October, which will put more than 2,000 new police on the street in communities that applied this year and would have won if there had been enough money.

2. Announce Nationwide Search for Cop Czar. The Justice Department is developing a short list of candidates to run the community policing program -- ideally, a

prominent police chief who can be the spiritual leader, spokesman, and field marshal for community policing. We can have a choice vetted and ready to announce by late September. In the interim, the President should call on the Attorney General to consult with leading chiefs and law enforcement organizations in a nationwide search for his top cop.

3. Name the Vice President to Head the Prevention Council. We have prepared an executive order for the President to sign that names the Vice President to head the Prevention Council. The Vice President's charge will be two-fold: first, to coordinate crime prevention efforts with our community empowerment efforts through the Community Enterprise Board; and more important, to make sure we hold these prevention programs to the highest standards of reinventing government -- flexibility, accountability, and zero tolerance for pork. Congress has appropriated \$2 million for the Prevention Council in FY95, enough to hire a director and small staff.

4. Ask Marc Klaas to Serve as Special Adviser on Violent Crime and Lead a National Campaign for Truth-in-Sentencing and Tough, Smart Three-Strikes Laws. The success of the punishment provisions in the crime bill will depend on how quickly states make progress toward truth-in-sentencing, and how sensible they are in enacting new three-strikes laws. To make a real dent in violent crime, and make sure that the prison money in the bill is spent wisely, we need to steer state governments toward policies that are tough and smart. The federal version of three-strikes in the crime bill is a model for states to follow as they make three-strikes the law of the land; Marc Klaas is an ideal candidate to see that it happens the right way. He has a national reputation as a proponent of tough laws for violent criminals, but he is also leading the fight against Pete Wilson's too-broad three-strikes initiative in California. By offering him an unpaid, informal role as an adviser on violent crime, the President could bolster Klaas's efforts to secure sensible sentencing laws around the country, and take away our opponents' last remaining hope for a wedge on the crime issue.

5. Declare Law Enforcement Day. The signing ceremony should be an enormous celebration on the South Lawn, with police organizations, victims groups, Klaas, the Bradys, and so on. The President can sign a declaration designating the day as Law Enforcement Day, similar to Armed Services Day, and open the White House to any officer in uniform.

II. THE REST OF THE YEAR

Rahm and others have suggested a number of ways the President can highlight the Administration's efforts to carry out the crime bill, many of which do not require separate Presidential trips or events. For example, it should become standard practice that every time the President visits a city or town that has been awarded a community policing grant, we invite the police chief and the new hires to the airport to meet him -- and if possible, give the President the chance to swear them in. We can find successful anti-crime programs that relate to the crime bill in every metropolitan area he will visit this fall.

In addition, the Administration will be prepared to make the following announcements in the next five months:

1. Cop Czar Announcement in September. A Rose Garden ceremony with the Attorney General, the Drug Director, and Secretary Bentsen would be appropriate.

2. Award 2,000 New Cops in Early October, and Another 2,000 to 5,000 More by Year End. The first round can happen as soon as the FY95 money becomes available on Oct. 1. For the second round, Justice is planning an accelerated application process for communities under 50,000 that will provide expedited awards of another 2,000 to 5,000 new police. The second round will be completed by the end of the year or mid-January at the latest, and will raise the number of new cops awarded in the last 12 months to nearly 10,000.

3. Award Safe Schools Money, Reauthorize the Safe and Drug-Free Schools Act, and Impose Handgun Ban on Minors. The Education Department has \$20 million in FY94 Safe Schools money that could be awarded on an expedited basis this fall. The money goes for violence prevention programs at schools in dangerous neighborhoods (including \$1 million earmarked for Washington, D.C.). We will also get FY95 funds for drug and violence prevention once Congress reauthorizes the Safe and Drug-Free Schools Act as part of the Elementary and Secondary Act. The juvenile handgun ban takes effect immediately.

4. Start Domestic Violence Hotline. The Violence Against Women Act in the crime bill calls on HHS to start a national hotline on domestic violence, and the Commerce-Justice-State appropriation includes money to do so.

5. Host Regional Forums, Town Halls, and/or Crime Summit. The President and Vice President have discussed hosting local forums to highlight success stories in the fight against crime. We could announce that the Administration will hold a series of these in the coming year. In addition, we have a standing offer from Marc Klaas to host a town hall meeting on crime in Petaluma, California, and the crime bill calls for a national summit on crime and violence. We have also had discussions with the networks about some kind of nationally televised dialogue on the subject. Any of these ideas could be carried out in conjunction with a Presidential fly-around to visit innovative anti-crime programs.

Other potential areas for quick action include awarding FY95 funds for immigration control and criminal alien incarceration, announcing stepped-up background checks for federal firearms licenses, closing the curios and relics loophole on gun imports, and carrying out the executive order on fairness and the death penalty.

① xc - Bruce
Jeremy
Jose
fig

② Start Prevention Council
folder - inbox

DRAFT

September 27, 1994

MEMORANDUM FOR THE SECRETARY OF THE TREASURY
THE ATTORNEY GENERAL
THE SECRETARY OF THE INTERIOR
THE SECRETARY OF AGRICULTURE
THE SECRETARY OF COMMERCE
THE SECRETARY OF LABOR
THE SECRETARY OF HEALTH AND HUMAN SERVICES
THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
THE SECRETARY OF TRANSPORTATION
THE SECRETARY OF EDUCATION
THE ADMINISTRATOR OF THE ENVIRONMENTAL
PROTECTION AGENCY
THE ADMINISTRATOR OF THE SMALL BUSINESS
ADMINISTRATION
THE ASSISTANT TO THE PRESIDENT FOR
ECONOMIC POLICY
THE DIRECTOR OF THE OFFICE OF
MANAGEMENT AND BUDGET

10/2 Sent Kumi
an email that
this is done
by me.
CTR

FROM: THE VICE PRESIDENT
CAROL RASCO

SUBJECT: THE PRESIDENT'S PREVENTION COUNCIL AND
THE COMMUNITY ENTERPRISE BOARD

As you know, when the President signed into law the Violent Crime Control and Law Enforcement Act of 1994 on September 13, 1994, he designated us as Chair and Vice Chair of the Ounce of Prevention Council. In these roles, our mandate is to oversee and coordinate the Administration's crime prevention programs and to integrate the work of the Prevention Council with the work of the Community Enterprise Board (which includes the entire membership of the Prevention Council). A copy of the President's memorandum is attached.

We are honored to accept this responsibility. And, we are anxious for the Council to begin its task of coordinating, integrating, and streamlining the various crime prevention programs throughout the Executive branch as well as to further the development of additional effective approaches to crime prevention.

Before the Council can actually begin work, however, we need certain information from each of you. First, we request that each member of the Council designate a deputy or other senior official from your agency/department to represent your agency/department on a staff-level Prevention Council working group. Second, we request that each member of the Board identify all existing crime prevention programs within your agency's/department's jurisdiction -- including (1) summer and after-school educational and recreational programs; (2) mentoring and tutoring programs; (3) programs designed to assist and promote employability and job placement; and (4) programs designed to prevent or treat substance abuse, child abuse, and teenage pregnancy.

Please provide this information to Kumiki Gibson (Office of the Vice President - OEOB #268) no later than October 15, 1994. Soon after we receive this information, we will convene the working group and, then, a meeting of the Prevention Council itself to discuss how we will proceed further. Please feel free to call Kumiki (202/456-7022) if you have any questions regarding this matter.

Thank you for all of your cooperation on this matter; we very much appreciate it.

Attachment

Jose Cordero

KUMIKI GIBSON

Please review &
let me know
what you think
(Paul W. has
signed off &
I sent 2 copy to
Bruce) Feel free
to share it with
Carol -- if you think
she'd be interested.

Thanks!

ks
8/17/14

DRAFT

[DATE: SIGNING OF THE CRIME BILL]

MEMORANDUM FOR THE VICE PRESIDENT
THE SECRETARY OF THE TREASURY
THE ATTORNEY GENERAL
THE SECRETARY OF THE INTERIOR
THE SECRETARY OF AGRICULTURE
THE SECRETARY OF COMMERCE
THE SECRETARY OF LABOR
THE SECRETARY OF HEALTH AND HUMAN SERVICES
THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
THE SECRETARY OF TRANSPORTATION
THE SECRETARY OF EDUCATION
THE ADMINISTRATOR OF THE ENVIRONMENTAL
PROTECTION AGENCY
THE ADMINISTRATOR OF THE SMALL BUSINESS
ADMINISTRATION
THE ASSISTANT TO THE PRESIDENT
FOR DOMESTIC POLICY
THE ASSISTANT TO THE PRESIDENT
FOR ECONOMIC POLICY
THE CHAIR OF THE COUNCIL OF ECONOMIC ADVISERS
THE DIRECTOR OF THE OFFICE OF
MANAGEMENT AND BUDGET

The Federal Government must administer its programs and deliver services to the American people in the most efficient, effective, and economical ways possible. To that end, this Administration is committed to streamlining, coordinating, and integrating the related responsibilities, programs, and functions of our various Executive branch departments and agencies.

On September 9, 1993, I established by memorandum the Community Enterprise Board ("Board") to work toward these goals. Specifically, I asked the Board to "assist me in coordinating across agencies the various Federal programs available (or potentially available) to distressed communities." I named the Vice President as the Chair of the Board and the Assistant to the President for Domestic Policy and the Assistant to the President for Economic Policy as the Vice Chairs of the Board.

Today, I signed into law the Violent Crime Control and Law Enforcement Act of 1994 ("the Act"). Through that Act, Congress created the Ounce of Prevention Council ("Prevention Council" or "Council") to, among other things, coordinate various crime prevention programs governed by the Act. Congress also authorized me to designate the Chair of the Prevention Council.

In order to continue our efforts to streamline, coordinate, and integrate the activities of the Federal Government and because much of this nation's crime and violence occurs in our distressed communities, I hereby order the following:

- (i) The Vice President shall be a member of the Prevention Council and serve as its Chair;
- (ii) The Vice President shall, to the fullest extent possible and appropriate, coordinate and integrate the work of the Prevention Council with the work of the Community Enterprise Board;
- (iii) The Board shall supervise and oversee the work of the Prevention Council, and the Prevention Council shall report to the Board on its activities;
- (iv) Both Prevention Council members and Board members shall cooperate with the Vice President in coordinating all of the Administration's crime prevention programs and in integrating the work of the Prevention Council and the Board; and
- (v) Each Executive branch agency and department represented on the Board shall provide to the Board, the Council, or the Office of the Vice President the personnel and administrative support necessary for the Board and the Council to fulfill their mission and the responsibilities set forth in this memorandum.

With this structure, I am confident that we will be able to provide communities in distress with a single Federal forum dedicated to helping them address their economic and security needs.

Bill Clinton

THE PRESIDENT'S CRIME PREVENTION COUNCIL
736 JACKSON PLACE, NW
WASHINGTON, D.C. 20503

(202) 395-5555

fax (202) 395-5567

Karen Pittman, Director

DATE:

3/10

NUMBER OF PAGES INCLUDING COVER:

17

FROM:

Karen Pittman

TO:

Jose Cerda

COMPANY:

6-7028

FAX NUMBER:

OFFICE NUMBER:

MESSAGE:

MEMORANDUM

March 7, 1995

TO: Jack Quinn, Kumiki Gibson, Jose Cerda, Jim Duke
FR: Karen Pittman
RE: Draft Language for Budget Justification

Attached is draft language for the Council's budget justification. I have followed the format provided by Jim Duke and received detailed comments from Kumiki.

After reviewing the budget, Jim kindly agreed to do a pass at the budget tables. These have been reviewed by me and look fine. One remaining question is whether we need to amend the "DETAIL OF PERMANENT POSITIONS" to reflect the SES/GS levels of staff hired and anticipated (for example, Merita is a GS 13 and it is likely that there is not a second SES position to be filled). Jim did this chart based on the original staff titles and salaries discussed with Kumiki.

Other than that, I think that this draft responds to all comments and concerns.

I have phoned Jim Kulikowski's office (Appropriations) and spoken with his assistant about the fact that the budget justification would not be coming today but be at his office either by close of business on Monday or Tuesday morning. I asked that he call back if there was any problem. His assistant was concerned because she thought our hearing was next week. I told her that I had not been informed of that. That I knew there had been some discussion about March 24 but that had not been finalized.

I have not heard back from his office as of this memo.

Given the timetable, I would like to get comments back in my office by 10 a.m. on Monday so that I can turn this around for the 11 a.m. meeting with Jack and Kumiki.

THE FAX # HERE IS 395-5567. I will be in and out of the office over the weekend but my personal voice mail # is 395-5550 if you want to leave a message.

OUNCE OF PREVENTION COUNCIL

Fiscal Year 1996 Budget

February 1995

OUNCE OF PREVENTION COUNCIL FY 1996 Budget Request

I. MISSION

A. LEGISLATIVE CHARGE

The Ounce of Prevention Council ("Council") was established in September 1994 as a part of the Violent Crime Control and Law Enforcement Act. The Council, comprised of the Attorney General and Secretaries of Education, Health and Human Services, Housing and Urban Development, Labor, Agriculture, Treasury, Interior and the Director of the Office of National Drug Control Policy, is the primary vehicle for ensuring a coordinated federal approach to promoting comprehensive, community-based crime prevention efforts.

As authorized by statute, and consistent with his efforts to ensure good government, the President has named the Vice President to serve on the Council and act as its Chair. Additionally, the President has named the Director of the Office of Management and Budget and the Assistant to the President for Domestic Policy as members and has established an office to support this work.

The Council is charged with the following responsibilities:

- Coordinating any programs authorized under the Act as requested by Council members;
 - Coordinating planning across agencies involved in crime prevention;
 - Developing a comprehensive crime prevention catalogue;
- Assisting communities and community-based organizations seeking information regarding crime prevention programs and integrated program service delivery; and
- Developing strategies for program integration and grant simplification.

In addition, the Council is authorized to make grants to support local, community-wide efforts to offer

- a. summer and after-school education and recreation programs;
- b. programs that provide mentoring, tutoring, and other participation by adult role models (e.g. DARE America);
- c. programs assisting and promoting employability and job placement; and

- d. prevention and treatment programs to reduce substance abuse, child abuse, and adolescent pregnancy, including outreach programs for at-risk families.

B. SPECIFIC FUNCTIONS

The work of the Council reflects the Congress' and the Administration's commitment to

- streamline, coordinate, and integrate the related crime prevention responsibilities, programs, and functions of the various departments;
- provide greater support and flexibility to states and localities as they craft and implement locally tailored efforts to reduce crime and increase the sense of safety and well-being in communities; and
- establish clear performance standards and evaluation requirements for federal programs that are shared by the various departments.

In short, the Council will reduce bureaucracy. The proposed operating budget for the Council is quite modest. Fully staffed, the FY1996 operating budget requested is only \$1.5 million, with an FTE of 12 staff.

PROGRAM COORDINATION. In addition to the broad programs created to address the need to strengthen law enforcement efforts, the Violence Crime Control and Law Enforcement Act of 1994 addressed two major prevention concerns. Title IV created a series of programs to respond to the increase in domestic violence and violence against women. Title III created nine major programs aimed at increasing programs and services to youth and families at-risk: Community Schools (HHS), Family and Community Endeavor Schools (ED), GREAT (Treasury), Delinquent and At-Risk Youth (DOJ), Urban Recreation for At-Risk Youth (DOJ), Crime Prevention Block Grants (DOJ), Local Partnership Act (HUD), Model Intensive Grants (DOJ), and the Ounce of Prevention Grants Program.

The Council is authorized to coordinate these programs at the request Council members. In FY 1995, Council will complete facilitate this request process by:

- 1) convening working group meetings as program Requests for Proposals are being prepared to maximize input to the administering agencies;
- 2) reviewing drafts as completed;
- 3) compiling and synthesizing drafted information on the purpose, target population, eligible applicants, defined outcomes, evaluation, and application and reporting requirements of these new programs;

- 4) compiling information on where (which states, counties, cities) current prevention efforts are funded;
- 5) drafting recommendations for coordination to the Council.

The Council Chair, the Vice President, and the Council members are fully committed to coordinating these programs. The two major programs funded for FY1995 -- Community Schools and FACES have already been coordinated, the Departments of Health and Human Services and Education have issued a joint Request for Proposals. Other coordination efforts are also underway. For example, the Department of Justice is working closely with HHS and HUD as it administers its Community Oriented Policing Services (COPS) program.

Additionally, the catalogue of prevention programs that will be completed in FY1995 will allow Council to make broader recommendations for program coordination to the Council.

COORDINATED PLANNING. Program coordination is a critical goal. Equally important, however, is the development of more efficient ways to coordinate key department efforts that support local programs -- i.e., technical assistance, information dissemination, evaluation and research. In FY1995 and each year thereafter, the Council will compile information on all major department efforts to

- deliver technical assistance and training to communities, service providers, and community organizations;
- develop informational materials, conferences, electronic data bases; and
- design evaluations of programs and initiatives.

As with the program coordination efforts, these overlapping efforts will be presented and explored within working groups and recommendations will be made to the Council Chair and acted on by Council members. The Council will play a monitoring and facilitation role throughout the implementation of joint efforts.

DEVELOP A COMPREHENSIVE CATALOGUE. In FY 1995 and annually thereafter, the Council will, as requested by Congress, work with the departments to produce a comprehensive crime prevention program catalogue. This catalogue will:

- offer a definition of crime prevention that is jointly shared by the Federal departments, clearly outlining the range of outcomes that federal government is seeking to affect;
- define the key strategies for reducing crime in communities and offers programmatic examples of each;

- describe effective community-wide crime prevention efforts, offer examples of communities attempting to implement such efforts, and document the role that federal funding plays in these efforts;
- outline the types of programs and evidence needed to support crime prevention efforts; and
- describe the major federal grant programs available to support community crime prevention efforts.

The potential for incorporating this information into existing or potential on-line data bases will be explored in FY1995.

PROGRAM INTEGRATION. Under the chairmanship of the Vice President, the Council will conduct a thorough and deliberate assessment of federal prevention programs and resources. The within-agency consolidation already underway will be complemented by across agency consolidation, coordination, and grant simplification. The cataloguing of prevention programs that will be completed in FY1995 will form the basis of this work.

The various departments that comprise the Council are working are already working to identify bases for program integration. seven agencies have come together to coordinate existing programs to reduce youth violence; three departments are coordinating efforts to increase comprehensive services in schools; three departments are preparing joint definitions of best practices in mentoring to be used in their grant announcements.

GRANT DISTRIBUTION. For FY1996, the Council is authorized to administer grants to municipalities, school boards, nonprofit entities, community organizations, or coalitions. As specified in the legislation, grant applicants must

- show that a planning process has occurred that has involved organizations, institutions, and residents of target areas, including young people, and that there has been cooperation between neighborhood-based entities, municipality-wide bodies, and local private-sector representatives;
- demonstrate substantial involvement of neighborhood-based entities in carrying out the proposed activities and a broad base of collaboration and coordination involving youth serving organizations, schools, health and social service providers, employers, law enforcement professionals, local government, and residents;
- be geographically based in particular neighborhoods or sections of municipalities or rural areas; and
- demonstrate how substantial proportions of children and youth in the target areas will be served.

In addition, the legislation requests that priority be given to broad-based coalitions and organizations with a coordinated approach to reducing gang membership and substance abuse, and to providing alternatives to at-risk youth.

COMMUNITY ASSISTANCE. In addition to direct grants, the Council will play a key role in providing information to and receiving information from communities through 1) its information clearinghouse (a compilation and condensation of agency and community information and resources); 2) its issue forums (regular meetings on crime prevention and related issues convened by the Council in conjunction with one or more departments); 3) local visits (arranged visits of Council members or Council staff to communities to underscore the importance of the issue, highlight and document promising approaches, provide limited technical assistance, and offer communities opportunities to provide feedback on the effectiveness of various prevention strategies.)

II. FY1996 BUDGET AUTHORITY OVERVIEW

(\$ in thousands)

	<u>FY1994</u> <u>Actual</u>	<u>FY1995</u> <u>Estimate</u>	<u>FY1996</u> <u>Request</u>
Operations:			
Salaries and Expenses	---	1,100	1,500
Grants to Communities	---	400	13,200
Gifts and Donations	---	0	0
Total	---	1,500	14,700
Staffing (FTE)	---	7**	12

*FY1995 estimates are based on a February start-up for the Council office.

**This lower FTE reflects the staggered hiring of staff between February and June 1995.

III. APPROPRIATION LANGUAGE

For activities authorized by sections 30101 and 30102 of Public Law 103-322 (including administrative costs), \$14,700,000 to remain available until expended, which shall be derived from the Violent Crime Reduction Trust Fund, for the Ounce of Prevention Grant Program: Provided that the Council may accept and use gifts and donations, both real and personal, for the purpose of aiding or facilitating the authorized activities of the Council, of which not to exceed \$5,000 may be used for official reception and representation expenses. (Violent Crime Control Appropriations Act, 1995).

IV. FY1996 BUDGET REQUEST: NARRATIVE OVERVIEW

OPERATIONS

The Fiscal Year 1996 budget request for the Ounce of Prevention Council is \$14,700,000. \$1,500,000 of this sum is requested for operations, including 12 FTE. The resources requested reflect the same funding and FTE level as FY 1995.

The FTE provided in 1995 and 1996 respond to the requirements placed on the Council to coordinate planning and programs across the agencies, catalogue crime prevention efforts, offer assistance to communities and community organizations, proactively streamline and simplify the grants process across agencies, and administer and evaluate grants made by the Council.

Staffing. The Council relies heavily on agency staff -- both as details and as working group members -- to achieve its goals. The 12 FTE include six senior professionals, including a Director, four mid-level professionals, and two administrative staff. The total salary allotment, with benefits, is \$842,076.

Travel. One of the primary functions of the Council is to interface with communities. The FY1996 budget reflects the Council's intent to be proactive on two fronts:

Visits to communities by Council members and staff to document what is working, share what is known, and learn what communities want and need from the Federal government.

Travel to Council-sponsored events by community leaders and local program directors who otherwise would be unable to attend because of financial constraints.

The travel budget has been estimated at \$175,000 to ensure sufficient funds. Any funds not expended for travel will be used to supplement the grants program.

GSA Rent. The \$154,959 rent allotted provides for office space and meeting space to accommodate both regular Council meetings, weekly working group meetings, and regular Council forums and events. The space is set up to accommodate 22 staff, details and interns.

Printing. The Council is responsible for producing and widely disseminating an annual catalogue of prevention programs and strategies. In addition, the Council receives regular and heavy requests for information from a wide array of national organizations, community leaders, and community organizations in addition to members of Congress and state and local governments. The Council is committed to producing, reproducing and disseminating readable documents on a range of issues (from program principles and practices to state-specific examples of programs and resources). The requested budget of \$150,000 reflects

this commitment. Any funds not expended for printing will be used to supplement the grants program.

Representation Funds. \$5,000 is requested for FY 1996 for funds to be used to host Congressional, national, and community leaders who travel to Washington to attend Council-sponsored events.

Equipment. \$50,000 is requested for equipment leasing/purchase for FY 1996. This is half the estimated expenditures for FY 1995 which, because it was the start up year for the Council, required some fixed cost investments in equipment such as computers and fax machines.

GRANTS

The Council expects to distribute \$13.2 million in grants to communities to support local efforts to prevent crime through strengthening youth programming that focuses on development, prevention, intervention, or treatment. Applicants may be Indian tribal governments, cities, counties, or other municipalities, school boards, colleges, private nonprofit entities, or consortia of eligible applicants. Applicants must demonstrate that a broad-based and inclusive planning process has been used. As noted above, grants will be made in consultation with Council agencies in a way that strengthens and complements, rather than duplicates other agency-based grant programs. In FY1995, the Council will lay the groundwork for this grant-making effort with a small preliminary grant program that engages a smaller number of communities. Again, any travel and printing funds not spent will be used to supplement the grants program.

GIFTS AND DONATIONS

The FY 1995 supplemental appropriation established a Gift Account for the Ounce of Prevention Council. The Gift Account is a trust fund into which all private gifts and donations made to the Council for the purpose of aiding or facilitating the work of the Office are deposited.

V. SUMMARY TABLES OF PROGRAM AND FINANCING

SALARIES AND EXPENSES

(\$ in thousands)

		FY 1994 Actual	FY 1995 Estimate	FY 1996 Request
Program by activities:				
00.01	Administrative Expenses	--	\$ 1,100	\$ 1,500
00.02	Grants	0	400	13,200
00.03	Donations			
10.00	Total obligations	\$ --	\$ 1,500	\$ 14,700

Budget Authority:

42.00	Transferred from other accounts (VCRTF)	0	\$ 1,500	\$ 14,700
43.00	Appropriation (adjusted)	\$ 11,687	\$ 9,942	\$ 9,942

Relation of obligations to outlay:

71.00	Obligations incurred, net \$	--	\$ 1,500	\$ 14,700
72.40	Obligated balance, start of year	--	0	422
74.40	Obligated balance, end of year	--	- 422	10,616
90.00	Outlays	\$ --	\$1.078	\$ 4,504

VI. SUMMARY TABLES OF PERSONNEL

PERSONNEL

FY 1995	FY 1996	FY 1994	
		<u>Actual</u>	<u>Estimate</u> <u>Request</u>
Total number of appropriated full-time permanent positions		--	7 12
Total compensable workyears:			
Full-time equivalent employment		--	7 12
Full-time equivalent of overtime and holiday hours		--	0 0

DETAIL OF PERMANENT POSITIONS

	FY 1994	FY 1995	FY 1996
	<u>Actual</u>	<u>Estimate</u>	<u>Request</u>
SES	--	2	2
GS/15	--	3	3
GS/14	--	1	1
GS/13	--	0	0
GS-12	--	0	0
GS-11	--	2	2
GS-10	--	0	0
GS-9	--	2	2
GS-8	--	0	0
GS-7	--	1	1
GS-5	--	1	1
Total Filled			
Permanent	--	12	12
Positions at Year-end			
Unfilled Positions		<u>0</u>	<u>0</u>
Total Appropriated Perm. positions	--	12	12

VII. SUMMARY TABLES OF BUDGET AUTHORITY BY OBJECT CLASS
(\$ in thousands)

SALARIES AND EXPENSES - OPERATIONS

	<u>FY 1994</u> <u>Actual</u>	<u>FY 1995</u> <u>Estimate</u>	<u>FY 1996</u> <u>Request</u>
Personnel Compensation:			
11.1 Full-time permanent	\$ --	\$ 450	\$ 690
11.9 Total personnel comp.	--	450	690
12.1 Civilian personnel Benefits	--	103	152
Total comp. & benefits	--	553	842
21.0 Travel & trans. of persons	--	125	175
22.0 Transportation of things	--	5	5
23.1 Rental payments to GSA	--	116	155
23.3 Comm., util., & misc. charges	--	10	13
24.0 Printing & reproduction	--	110	150
25.1 Consulting Services	--	0	0
25.2 Other services (including research contracts)	--	63	90
25.2 Representation funds	--	3	5
26.0 Supplies & materials	--	15	15
31.0 Equipment	--	100	50
99.0 Total Budget Authority	--	\$ 1,500	\$14,700
99.0 Rescission/Transfer	--	0	0
99.0 Total Pre-rescission Budget Authority	--	\$ 1,500	\$14,700

VIII. EXPLANATION OF CHANGES BY OBJECT CLASS
(\$ in thousands)

<u>FY '95</u>	<u>FY '96</u>	<u>Personnel compensation and benefits</u>	<u>Net Change</u>
\$ 553	\$ 842		\$ + 289

Funds in this object class provide full-year salaries and benefits for 12 FTE, temporary employees, consultants, overtime pay, and holiday pay.

<u>FY '95</u>	<u>FY '96</u>	<u>Travel and transportation</u>	<u>Net Change</u>
\$ 125	\$ 175		\$ + 50

The requested funds will cover the full-year cost of travel for a full complement of Council staff including invitational travel.

<u>FY '95</u>	<u>FY '96</u>	<u>Transportation of things</u>	<u>Net Change</u>
\$ 5	\$ 5		\$ 0

This object class includes express mail, UPS, and miscellaneous mover expenses.

<u>FY '95</u>	<u>FY '96</u>	<u>Rental payments to GSA (SLUC)</u>	<u>Net Change</u>
\$ 116	\$ 155		\$ + 39

This amount reflects the full year cost of office space at rates established by the General Services Administration for office space in the Washington, D.C. central business district.

<u>FY '95</u>	<u>FY '96</u>	<u>Communications, utilities, and miscellaneous charges</u>	<u>Net Change</u>
\$ 10	\$ 13		\$ 3

This amount will fund the full-year cost of telephone service, telecommunications, postage, and the lease of copier and ADP equipment.

<u>FY '95</u>	<u>FY '96</u>	<u>Printing and reproduction</u>	<u>Net Change</u>
\$ 110	\$ 150		\$ + 40

This amount will provide for basic printing needs and for the publication (as required by law) of the Council.

<u>FY '95</u>	<u>FY '96</u>	<u>Other services</u>	<u>Net Change</u>
\$ 63	\$ 90		\$ + 27

This amount will fund a wide variety of contract services including research studies, equipment maintenance contracts, and conference attendance fees..

<u>FY '95</u>	<u>FY '96</u>	<u>Supplies and materials</u>	<u>Net Change</u>
\$ 15	\$ 15		\$ 0

<u>FY '95</u>	<u>FY '96</u>	<u>Equipment</u>	<u>Net Change</u>
\$ 100	\$ 50		\$ - 50

<u>FY '95</u>	<u>FY '96</u>	<u>Prevention Grants</u>	<u>Net Change</u>
\$ 400	\$13,200		\$ +12,800

This amount will provide grants to States and units of local government, community coalitions, private non-profit organizations, and religious groups for the purpose of developing innovative programs addressing the root causes of violent crime.

\$ 1,500	\$14,700	<u>Total all object classes</u>	\$+13,200
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January 23, 1995

A MEMORANDUM FOR ABNER MIKVA

FROM: CAROL H. RASCO

SUBJECT: THE PRESIDENT'S PREVENTION COUNCIL

As you know, when the President signed into law the Violent Crime Control and Law Enforcement Act on September 13, 1994, he appointed the Vice President as Chair and me as Vice-Chair of the Ounce of Prevention Council. However, I recently received notice, through Kumiki Gibson, that the Office of Legal Counsel at DOJ believes there may be a legal reason for me not to assume that position.

I would appreciate your advice on how to handle this situation. I'm attaching a copy of Title III, Subtitle A of the Crime Act, which establishes the Prevention Council; the President's memorandum, which defines the structure of the Council; and a memorandum from the Vice-President and me, indicating our roles as Chair and Vice-Chair.

Many thanks for your help.