

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. fax	Taylor, Cecelia M; RE: phone number [partial] (1 page)	n.d.	P6/b(6)

COLLECTION:

Clinton Presidential Records
Policy Development
Lisa Green
OA/Box Number: 20588

FOLDER TITLE:

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2012-0043-S

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RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

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Gracias a las importantes mejoras que se están llevando a cabo, el area Sur de Frog Hollow se está convirtiendo en un lugar especial para nuevos a dueños de viviendas.

ON HARTFORD'S
SOUTHSIDE

A Neighborhood Reborn

Hartford's Frog Hollow is becoming a special place to live, work, play and learn thanks to a bold renewal initiative being implemented through the leadership of Trinity College, Hartford Hospital and a broad coalition of neighborhood, government and institutional partners.



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My Kids'5

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The Comprehensive
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Improvement Initiative....6

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Construction In The
Learning Corridor9

Employment Opportunities
Open Up11

Photography by Richard Mei

**FAX TRANSMITTAL**Date 6/9/99

To

LISA GREEN

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456-2223

Telephone Number:

456-2803

Number of Pages

(Includes this cover sheet)

6

From (Name and Title):

**Phillip Weber, Senior Vice President
Regional Management & Housing Partnerships****Telephone Number: (202) 752-2256****Fax Number: (202) 752-2829**

If this transmission is incomplete, please call our office immediately.

Message:**CONFIDENTIALITY NOTICE**

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Thank you

-- Monday, June 07, 1999

FOR IMMEDIATE RELEASE

CONTACTS: Maureen Knight-Price, Esq.
Community Partners in Action
860-566-2030

Philip Margolis, APR
BankBoston
(860) 727-5414

Bob Kantor
Fannie Mae
860 278-3936

**COMMUNITY PARTNERS IN ACTION TO RELOCATE AND EXPAND IN HARTFORD
TWO MILLION PROJECT TO RENOVATE RUN-DOWN, VACANT BUILDINGS**

BankBoston and Fannie Mae finance project with new loan partnership

Hartford, Conn., June 7, 1999 -- Community Partners in Action (CPA) (formerly known as the Connecticut Prison Association) will be relocating and expanding its services to newly renovated buildings on Washington Street in Hartford. To be known as the Washington Street Program Complex, the facility will enable the agency to offer employment, education, substance abuse, supervision, community service and a new girls detention center in one central location. Community Partners in Action works to build the community by providing services that promote accountability, dignity and restoration for people affected by the criminal justice system.

BankBoston and Fannie Mae provided \$1.9 million of financing for the \$2.3 million project under a new partnership that will allow for up to \$10 million of residential or commercial construction financing in Hartford. Two units of BankBoston's Community Banking Group, the Developmental Real Estate department and its urban investment bank, BankBoston Development Company, participated in the bank portion of the funding. Fannie Mae's investment was made through the company's American Communities Fund (ACF), which targets unique housing and community development initiatives.

-more-

CPA Washington Street Project

-2-

The financing will help the agency purchase and rehab four buildings. Additionally, a fire-damaged building adjacent to the complex will be torn down to create parking. The four deteriorating buildings have been vacant for more than six years. The site is conveniently located close to the civil, criminal and community courts as well as the Connecticut State Police.

According to CPA's Executive Director, Maureen Knight-Price, the project is a "win-win" for everyone. "After incarceration, most inmates return to the community where they previously lived. This facility will help us in our mission to return these individuals with the tools and resources they need to help them be successful and productive in society.

"CPA has been working with community leaders and the neighborhood to find a home conducive to programming for five years. We are ecstatic that the day has finally arrived. Through a collaboration with the City of Hartford, Southgate Investments LLC., community leaders, Fannie Mae and BankBoston, this dream has become a reality. We are especially pleased that our partners recognize and support that within a community appropriate places exist for our services."

"This partnership is another good example of how a neighborhood, working with business, non-profits and the city, can come together on a plan for positive change and make it a reality," said Mayor Michael P. Peters, City of Hartford. "This project will help to revitalize two neighborhoods – South Green and Frog Hollow North. CPA's new home will occupy buildings that have been vacant and blighted. At the same time, its old home will be available for redevelopment in conjunction with the plans of the South Green Neighborhood Revitalization Committee."

This project is the first transaction under a BankBoston-Fannie Mae partnership which provides for Fannie Mae participation of up to 50 percent in community development loans for single family, multi-family or commercial construction projects in Hartford. This agreement could provide up to \$10 million in construction financing to the city.

-more-

According to BankBoston Development Company President, Grady Hedgespeth, the project exemplifies what partnerships can achieve in urban areas. "The community benefits when partnerships form and each partner brings something to the table. With the Washington Street project, CPA and its clients are well served and Fannie Mae and BankBoston provide valuable community support. In the end, the community is well served by having a dilapidated property rehabilitated and a new property ripe for development – all because of partnerships."

"Fannie Mae is thrilled to be a member of a financial partnership with BankBoston that will help meet the redevelopment needs of this community," said Ken Bacon, senior vice president of Fannie Mae's American Communities Fund. "The renovation of this blighted building is another step in the ongoing effort to revitalize the Frog Hollow neighborhood."

Demolition of the property began in early May and is expected to be completed in the fall. The current CPA site at 9-11 Wyllys Street will be open for future development.

Established in 1875, Community Partners in Action works to build the community by providing services that promote accountability, dignity and restoration for people affected by the criminal justice system. The Connecticut Court Support Services Division (CSSD) is the long-term funder for programs operated by CPA.

Southgate Investments LLC. is composed of local, community-based business people who work with the community on projects that enhance neighborhood stability and economic vitality as well as projects for community-based organizations. Kenyon Construction is the project management arm Southgate Investments.

Fannie Mae is a New York Stock Exchange company and the largest non-bank financial services company in the world. It operates pursuant to a federal charter and is the nation's largest source of financing for home mortgages. Over the past 30 years, Fannie Mae has provided nearly \$2.5 trillion of mortgage financing for over 30 million families.

Fannie Mae's ACF was first originated in 1996 and serves as a catalyst for neighborhood revitalization, making a tangible difference in communities nationwide. ACF investments target unique rental or homeownership financing opportunities, as well as neighborhood based retail facilities, that strengthen the residential fabric of predominantly underserved, minority, or low- to moderate-income communities. More information about Fannie Mae can be found on the Internet at <http://www.fanniemae.com>.

BankBoston (NYSE: BKB), with assets of \$75.7 billion and some 25,000 employees, is the nation's oldest commercial bank and New England's only global bank. BankBoston is engaged in consumer and business banking in New England; delivering sophisticated financial solutions to corporations and governments nationally and internationally; and full-service banking in leading Latin American markets.

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HARTFORD

'CPA' Breaks Ground In City's South Green

By JOHNNY MASON JR.
Courant Staff Writer

Hailing it as a collaborative effort between private and public investors that's designed to improve people's lives, leaders from the city, state and neighborhood praised and welcomed the addition of Community Partners in Action to Washington Street Monday.

The alternative incarceration center, once known as the Connecticut Prison Association, will relocate from Wyllys Street to four vacant buildings where agency officials say it will expand its services and open a new detention center for girls.

The relocation will enable the agency to offer more employment, education, substance-abuse programs, supervision and community services, said state Department of Correction Commissioner John J. Armstrong.

The \$2.3 million facility, called the "Washington Street Program Complex," received \$1.9 from BankBoston and Fannie Mae under a partnership that allows for up to \$10 million of residential or commercial construction in Hartford.

The financing will help the agency buy and renovate the four buildings which have been vacant for more than six years. An additional building will be demolished to create space for parking.

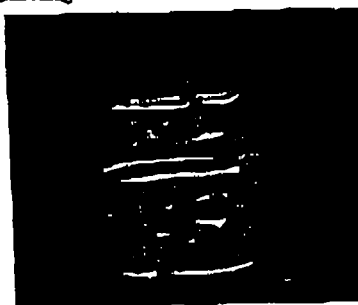
"This is wonderful," said Maureen Knight-Price, executive director of CPA, before digging the ceremonial shovel of dirt. "There couldn't be a better place."

The agency is expected to move to the Washington Street address in September, which is near the civil and criminal courts and across the street from the Hartford Community Court.

"This is a win-win situation for both neighborhoods," said Mayor Michael Peters. "What better place to have it than right here."

The agency had been looking for a new location for the past five years, said community activist Fran Reale. A six-month moratorium two years ago and a "not in my backyard" attitude slowed the relocation process and prompted CPA, South Green and community leaders to work together again, she said.

"We are working together to go beyond the historic blinders that have to date only impeded progressive and forward-thinking solutions like this one," said Reale, co-chairwoman of the South Green Problem Solving Committee.



Sometimes
filling!

The
Section
The Hartford Courant.

Council, Cops Spa

By JOSH KOVNER
Courant Staff Writer

— "That's why I think
we have to review
and report back to
council."

CHIEF JOSEPH F. CROUGHWELL

City cops and council members are squaring off over a feature on portable police radios that lets officers talk directly with one another without broadcasting over the main dispatch frequencies.

Council member Louis Watkins Jr. said there's too much potential for unscrupulous officers to abuse the feature by wasting time or talking about taboo subjects.

Watkins, who recently sponsored a council resolution banning "I-call," said one of the four officers arrested in April on charges of sexual misconduct with prostitutes had used the feature to request a Polaroid camera from a colleague. The

officer later took lewd photo woman inside his cruiser, a ling to a federal grand jury in gation of the department.

Rank-and-file officers pour that I-call has been used doz times a day for at least four and they defend it as a valuab

WEST HARTFORD

Magnet

Continued from Page B1

science and technology, and the Norfeldt School, which emphasizes foreign languages and the classics, opened in fall 1996. The town's third magnet school, Charter Oak, was not included in the evaluation because the magnet program was initiated there only last fall.

Even though the two schools didn't meet enrollment projections, the report concludes that the magnet school did attract students, did reduce the enrollment at other elementary schools and did enhance racial and educational diversity.

The report also examines student performance, based on the Connecticut Mastery Test, concluding that "students in the magnet schools are demonstrating performance in basic skills at the same level as is demonstrated by other similar groups of students in non-magnet schools."

No action is expected at tonight's board meeting. School board Chairman Joe DeLucco said the report contained no surprises for him. He said he doesn't expect any changes to be made in the magnet program.

"Each school has
achieved high
recognition for
efforts."

CHATHAM REPORT

Keep what's in place, in place, not going to grow the magnet and we're not going to take thing away from people to w commitment was made."

The board of education mee scheduled to begin at 7:30 p the education center, 28 S. Ma

Parking

Continued from Page B1

In coming months, the town reassesses its decision to cha fee. "We're all curious to wa see what happens," Feldman

In the meantime, officials c that these parking is

TOTAL P.02

PAGE.02

SBIC

Sik Ledy
Conn kept

Hodge, Millicent Y.

From: Miller, Saunders
Sent: Friday, May 28, 1999 8:41 PM
To: Hodge, Millicent Y.; Taylor, Cecelia M.; Baskin, Robert J.; Hayes, Richard L.; Christensen, Don A.; Thomas, Charles W.
Cc: McGowan, Patrick K.; Swedin, Mary K.; Kim, Elizabeth O.; Ballentine, James C.; Stubblefield, Albert B.; Silimeo, Debra J.; Atwood, Karen; Montoya, Elizabeth A.; Myers, Betsy A.; Sclater, Jeanne M.
Subject: RE: New Markets - POTUS July Tour - NE / Hartford, Conn.

I had a database run of SBIC and SSBIC investments in Hartford. Nothing to highlight. \$21,000 to a diary mart secured by a Newark, NJ taxi license, and \$1.3M to a physicians health practice.

Saunders
202.205.3616

-----Original Message-----

From: Hodge, Millicent Y.
Sent: Friday, May 28, 1999 2:44 PM
To: Taylor, Cecelia M.; Baskin, Robert J.; Hayes, Richard L.; Christensen, Don A.; Thomas, Charles W.
Cc: McGowan, Patrick K.; Swedin, Mary K.; Kim, Elizabeth O.; Ballentine, James C.; Miller, Saunders; Stubblefield, Albert B.; Silimeo, Debra J.; Atwood, Karen; Montoya, Elizabeth A.; Myers, Betsy A.; Sclater, Jeanne M.
Subject: New Markets - POTUS July Tour - NE / Hartford, Conn.

In addition to the sites that we have proposed, the White House is interested in possibly including a site in the Northeast on the President's New Markets Tour, possibly Hartford, Conn.

Can we check our database and pull any success stories, etc. that we would particularly like to highlight in the NE, with a particular focus on Hartford - including SBIC financings, Microenterprise, Microloans, 7(a) loans, etc.? We are looking for public/private partnerships to highlight in inner cities and rural areas. Would you fax to me any information that you are able to gather by **Wednesday at noon**? On Tuesday and Wednesday, I may be reached at 1-800-233-1234 and by fax at (415) 398-2567 (SF Hyatt, SBIC Workshop). Thanks!

FYI: The areas/cities on our short list are (a) Kentucky Highlands (Jackson County); (b) Southern Phoenix, Arizona; (c) Charlotte, North Carolina and (d) the Mississippi Delta.

Loans**Taylor, Cecelia M**

From: Diana, Allyson C.
Sent: Tuesday, June 01, 1999 9:48 AM
To: Taylor, Cecelia M
Subject: RE: New Markets - POTUS July Tour - NE / Hartford, Conn.

Here's some possibilities for New Markets Initiative and Businesses in Hartford to visit. Please call me if you have any questions.

1. Alexandre Clarke Association dba ACA Foods - Loan # 2038944000
North end of Hartford
Approved loan to store last May 1998. Loan is current - \$231,500 (75% SBA Participation)
BUSINESS: Minority owned retail/wholesale grocery operation.
2. New England Foam, Inc.
760 Windsor Street, Hartford, CT
Owners, Anthony and Christopher Elia (father and son business)
Employees: 30, expanding to 40 after loan
SBA Loan: \$650,000
BUSINESS: designs and fabricates foam products used for airline seats, packaging, filters, surface protectors, case insets, rollers and sponges. Minority owned, Hartford Area.

Hope this helps for planning a visit to a Hartford Business.

Thanks,
Allyson Diana
Public Information Officer
SBA Connecticut

Withdrawal/Redaction Marker

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Success story - SCORE;
Women Business Office

Taylor, Cecelia M

Full Name: Tracy E. McHugh
Last Name: McHugh
First Name: Tracy
Job Title: President
Company: McHugh Design & Publishing

[001]

Business Address: 62 LaSalle Road
West Hartford, CT 06107

Business: (860) 523-7518

Home: P6/(b)(6)

Business Fax: (860) 523-7518

Categories: SCORE, WBO

Designing her business a whole new way

West Hartford, CT -- Tracy McHugh began her oil painting career much like thousands of other artists - at Art School. Cultivated by a caring teacher, loving parents and a dream, Tracy moved to New York. Several years later, she decided the New York Art Scene wasn't for her and came back 'home' to Connecticut to start her own full service advertising, design and publishing firm. In 1985, McHugh Publishing & Design was founded with that early dream. 13 years later, the company is still growing and changing to fit the needs of today's business world. This month, the U.S. Small Business Administration (SBA) congratulates Tracy McHugh and McHugh Advertising on becoming a SBA Success Story.

Tracy now owns and manages a successful business, has a six-year old daughter, Maeve and still finds time to paint. "Any chance I got," Tracy said about her oil paintings. "I love to paint, it's the constant artist in me. Designing is my way of expression. We all need to utilize our skills and talents everyday." Now a mother, she sees those talents in her own daughter. "When I go to the canvas to paint, Maeve has her own canvas and she paints right next to me. It's a great feeling," Tracy adds.

The path to success for Tracy like many women entrepreneurs, was not an easy one. "I had to be extremely resourceful in my business," Tracy said. "When I started the business my first account came from a former employer, Shuttle Spindle & Dyepot Magazine," she said. "I was asked to publish the magazine for them without an art director or an editor. I worked out of my home at the time." This account landed her more business and within a year she had moved into her current West Hartford location at 62 LaSalle Road. Located across the street from her first client.

One of the programs that helped Tracy as a new entrepreneur was the U.S. Small Business Administration's (SBA) WNET Mentoring Program for Women. "SBA's Mentoring program was very helpful to me at that time in my business. My mentor was a women lawyer, who helped me with the business aspects of the company. I came from an artist's background. She was one of my best resources for information and that is always helpful to a new business starting out in any industry," Tracy adds. "It's a wonderful program. I've been asked to be a mentor in the program this year."

Page 2
McHugh Design

One of her current accounts, CoNNstruction Magazine, originated from her father's career in construction. "It may seem strange that a woman would work in this industry, but it made sense to me. I grew up with it." CoNNstruction Magazine is only one of her successful ventures in her business. In 1997, Tracy published Block Island Magazine & Travel Guide. This publication landed her coverage of President Clinton and the First Family's visit there that year.

"I sent my magazine to the White House as a gift," Tracy says recalling the experience. "I received a phone call explaining that the President would be utilizing this magazine to plan the visit and soon my company's name was everywhere. It was a great experience and great for the business," Tracy also set up a Media Center on the Island for the visit. She continues to publish both Block Island Magazine and Go Westerly Magazine & Travel Guide to help tourists with planning vacations and getaways. "The magazines are paid for by local businesses and the Chamber of Commerce in those towns. It has been a wonderful experience," Tracy adds.

CRKlewin, a construction company, who designed and built Foxwoods Resort & Casino, is another of McHugh Design's clients. "I spoke with CRKlewin when they came to me about redesigning their business look," Tracy said. "I needed to find them something to reflect the right image to their customers. So I designed four separate brochures for each of the building aspect of the business. The Brochure Covers reflect construction textures like marble and granite." Tracy also designed the company's Corporate Brochure, featuring the only photographs of the Foxwoods Casino before it was officially opened to the public.

"It's been a great experience," she said about her 13 years in the business. McHugh Design & Advertising not only benefits from Tracy's artistic talents but her management style as well. "We're different in our office," she said. "It's important to have good employees, but focused ones also. We keep our focus every week by holding a prayer meeting. This helps all of us keep things on track from the business to our personal lives. It's worked well, I believe," Tracy said. McHugh Design & Advertising currently employs six people.

McHugh Design has earned top honors for Outstanding Advertising and Design excellence from the Business and Professional Association. Located at 62 LaSalle Road in West Hartford, Connecticut. McHugh Design can be reached at (860) 523-7518.

Page 3
McHugh Design

SBA honors McHugh Design & Advertising as a Success Story for Tracy's innovative methods and her approach to the advertising and design business, staying power in the industry and for moving from a protegee in the SBA WNET mentoring program to a mentor.

To find out more about the SBA Success Story Program, please call Allyson Diana at (860) 240-4700 ext 249. For more information about SBA's Mentoring Program call Kathleen Duncan at (860) 240-4700.

###

executive



Executive Express

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San Francisco, CA 94111

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Fax: (415) 398-2567

facsimile cover page

Date: 7/2/99 Time: _____

Sent to: Lisa Green / NEC

Destination **Fax** Number: (202) 456 - 2223

Destination **Phone** Number: (202) 456 - 2803

Company: NEC

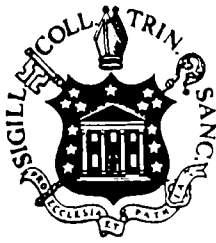
From: Willicent Hodge

Subject: Hartford, Conn.

Number of Pages (Including Cover): 5

Notes: Not much interesting

on the Hartford front.



TRINITY COLLEGE NEWS

Office of Marketing and Public Relations
(860) 297-2140 • Hartford, Connecticut 06106

Contact: Linda S. Campanella
860/297-2135

FOR IMMEDIATE RELEASE

\$5-Million Grant from Kellogg Foundation Affirms and Supports Trinity's Plans for "Extended Community of Learning"

HARTFORD, Conn., June 4, 1998 -- The W.K. Kellogg Foundation has awarded Trinity a \$5,150,585 grant to support the College's plans to build College-community connections that emphasize civic responsibility and educational innovation. A grant of this magnitude from the Kellogg Foundation, which is committed to supporting stronger relationships between the needs of community and the contributions of higher education institutions, is welcomed as powerful validation of the new strategic plan unveiled just last month on the College's 175th anniversary.

"The experience of recent years convinces us that Trinity and its neighbors, working together, can build a better future," said Trinity President Evan S. Dobelle in announcing the grant, the largest ever received by Trinity from a corporation or foundation. "We envision the College and the neighborhood as a single entity that is to be transformed into an extended community of learning."

The W.K. Kellogg Foundation stresses the importance of partnerships in getting work done. "In the social arena, it is vitally important for business, government, and nonprofit organizations to work together for social improvement. No one sector can do it alone, nor does any one sector have sole responsibility for society's well-being," said Foundation president and CEO William C. Richardson.

"Trinity College, under Evan Dobelle's leadership, has demonstrated the power and potential of public-private partnerships," said Richardson. "Through a bold, community-based initiative to revitalize its neighborhood, Trinity has forcefully asserted a leadership role in the urban policy debate. Now the College is leading the way in linking neighborhood renewal with academic change. The Kellogg Foundation fully expects this will be a win-win proposition for the College and the City of Hartford. We are very pleased to be able to support Trinity in its quest to make a difference both on campus and off."

The three-year grant will support a five-year project that will link Trinity and its neighborhood in ways that benefit both. Trinity will create a number of sustainable educational connections that respond to

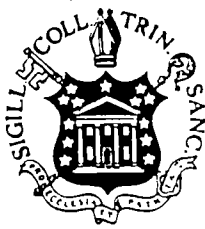
the needs of its neighbors in the surrounding area and throughout Hartford. At the same time, these connections will provide Trinity undergraduates expanded and enriching opportunities to integrate theory and practice through firsthand involvement with urgent city and international realities beyond the edge of campus.

"A dramatic possibility now exists to establish common ground between the many neighborhood residents who look to education and knowledge as part of the solution to the dilemmas they face and the many members of the Trinity community who view learning in an urban context as integral to the College's educational purpose," said Dobelle.

The key components of the Kellogg-supported project include:

- a Community Forum process that will bring together members of the Trinity community with the broadest possible spectrum of stakeholders -- residents, business owners, teachers, public safety officers, social workers, board of education members, other municipal officials -- to identify opportunities and implement programs to strengthen collaboration between the College and community;
- a Professorship of Comparative Urban Studies to lead Trinity's urban curricular initiatives and take charge of the College's efforts to forge creative educational linkages with the community;
- a "Smart Neighborhood" which mobilizes the advanced information technology of the area's major institutions to support educational programs in the community, provide access to this advanced learning and communications technology, and establish a base for expanded local entrepreneurial activity;
- support for educational management and programming for an early childhood center, three new schools, and community facilities under construction adjacent to Trinity's campus on The Learning Corridor, the centerpiece of the College's \$175-million neighborhood revitalization initiative; and
- a Cities Data Center that will assemble an extensive collection of data and studies on the Hartford region and eventually other urban sites in order to serve as both a repository of information and as the research link to the community for the existing Trinity Center for Neighborhoods.

"We must develop stronger, more inventive means of educating our students in the values of civic responsibility," said Dobelle. "We must assist our neighbors as they struggle to acquire knowledge, skills, and habits they need in order to rebuild and strengthen their communities from within." In describing this as a "two-way street" strategy, Dobelle explained that "a neighborhood with a college in its midst possesses a powerful resource for positive change. At the same time, a college surrounded by a city has considerable advantages as it rethinks liberal arts education for the next century."



TRINITY COLLEGE • HARTFORD • CONNECTICUT

300 Summit Street, Hartford, CT 06106-3100

The Kellogg Foundation-Supported “Extended Community of Learning” Project at Trinity College

FACT SHEET

On May 21, 1998, the W.K. Kellogg Foundation Board of Trustees approved a \$5.1-million grant for Trinity College. The award will help Trinity achieve, in an integrated, essentially seamless process, two endeavors of paramount importance to the future of the institution: fundamentally recasting its approach to liberal education in a way that reflects today's urgent questions, and facilitating the revitalization of the Frog Hollow and Barry Square neighborhoods at the College's edge. Entitled “Trinity College in the Next Century: Building an Extended Community of Learning,” the project is a five-year demonstration effort that will serve as a national model in higher education. The project will generate important lessons in how an elite institution -- steeped in tradition -- engages itself in a process of critical self-examination; and how that institution rethinks the classic liberal arts tradition in a way that prepares students to meet the urgent challenges of the 21st century. In addition, the project will lead to new knowledge about successful methods of bridging long-existing social and intellectual gaps between campuses and communities. Finally, it will create a new “extended” community of learning -- one that is not restricted to the confines of the ivory tower but is founded on bonds of trust built between students, faculty, city professionals, and local residents.

The project consists of four significant areas of work: Building a Culture of Engagement, Ensuring Catalytic Leadership, Developing Resources for an Extended Community of Learning, and Evaluating the Process and the Project. The specific activities taking place within each project area are informed by three core beliefs: one, that critical transformation of both the College and the neighborhood is needed; two, that both the College and the community will benefit from exploring, experimenting with, and implementing a broad array of collaborative learning connections within and between the two communities; and, three, that substantial, long-term change can be sustained only by building both the neighborhood's and Trinity's capacity to support these College-community connections -- connections that emphasize civic responsibility and educational innovation.

A description of each project area follows:

1. **BUILDING A CULTURE OF ENGAGEMENT** - This set of activities calls for creating an ethos of involvement within faculty and students, and for deepening the commitment of local residents to a brighter future through the Learning Corridor and the Trinity/SINA neighborhood initiative.

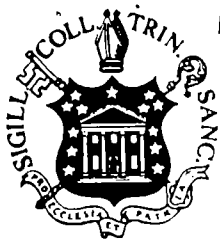
is to mobilize the learning and communications technology of the area's major institutions in support of the educational programs of the Learning Corridor, thereby extending opportunities for learning beyond the classroom walls.

Community Learning Initiative: Expansion and institutionalization of the Community Learning Initiative (CLI). CLI is a faculty-led pilot program that connects classroom learning with "real world" applications by combining traditional coursework with structured off-campus activities through which students test theory and concept in practice. Currently, some 20 CLI courses are being offered, each of which enhances students' knowledge and understanding by involving them with Hartford people, organizations and institutions. Over the next three years, 40 additional courses will be developed. Kellogg support will partially pay for a full-time administrator coordinator to manage CLI and to aid participating faculty with the many logistical tasks involved in devising and implementing CLI courses.

College-Community Innovation Fund: A special fund that will encourage fresh thinking and ensure that innovative ideas, once tested and proven successful, find their way into the mainstream of college activity. To be managed by the Dean's Office, in collaboration with the Office of Community Relations, the Fund will support a variety of pilot programs. Encouragement will be given to initiatives that deal with arts in community, science in an urban context, and education in the city – three critical elements of Trinity's emerging academic mission.

Cities Data Center: Establishment of the Cities Data Center, an entity that will support on-campus teaching and learning and foster linkages with the Learning Corridor and other urban institutions. To be linked to the community through the well-established Trinity Center for Neighborhoods, the Cities Data Center will serve as a critical resource to community groups, the Trinity community, and the general public. One objective is to assemble an extensive collection of data and studies on the Hartford region and, eventually, other urban sites. Another is to train students, faculty and neighborhood residents in analytic tools necessary for the empirical study of urban phenomena; to assist with faculty and student projects; to help faculty with course development; and to sponsor student internships involving community-based data gathering and analysis.

4. **EVALUATION** - A comprehensive formative and summative evaluation of the entire project, which is designed to generate vitally needed data for the project's successful implementation. This critical inquiry will document the evolution of the project, guide mid-course adjustments, and provide the kind of documentation and analysis that will be of continuing value to Trinity, its neighbors and other urban-based educational institutions. Kellogg funds will pay for a research specialist who will work under the auspices of the Director of Institutional Research, as well as various consultants, data entry, analysis, and documentation activities.



TRINITY COLLEGE NEWS

Office of Marketing and Public Relations
(860) 297-2140 • Hartford, Connecticut 06106

CONTACT: Linda S. Campanella
860/297-2135

FOR IMMEDIATE RELEASE

First Boys & Girls Club on College Campus Dedicated at Trinity in Ceremony Attended by Gen. Colin Powell

New Building Signals Momentum for Neighborhood Initiative

HARTFORD, Conn., June 11, 1998 -- The first Boys & Girls Club in the country to be affiliated with a college or university was dedicated today at Trinity College in a ceremony attended by General (Ret.) Colin Powell, chairman of America's Promise -- The Alliance for Youth and a member of Boys & Girls Clubs of America's Board of Governors. Programs in the new Club serving approximately 100 neighborhood children ages six through 12 will begin in September.

The Boys & Girls Club at Trinity is a centerpiece in a \$175-million neighborhood revitalization initiative the College is spearheading, in partnership with other nonprofit institutions in the neighborhood: Hartford Hospital, Connecticut Children's Medical Center, and Connecticut Public Television & Radio. The facility on Broad Street is the first new building to be constructed as part of the neighborhood renewal effort that also calls for three new schools, a new family resource center, new home ownership opportunities, retail establishments and new business incubation.

The Boys & Girls Club organization has its roots in Hartford in the late 1800s, and archival material indicates that Trinity students were involved as volunteers in the original club. The new Club will be managed by the Boys & Girls Club of Hartford but the majority of staff support will be provided by Trinity students involved in volunteer work, internships, service learning, and research.

"This Boys & Girls Club at Trinity College represents the first of many programs for children and adults that will create the infrastructure for a renewed community," said Trinity President Evan S. Dobelle.

"Children in this city and in this land hold the key to our future. This new club stands as eloquent testimony to the power of private-public partnerships, through which institutions and individuals can and must make a difference in the lives of everyday citizens. And this Club represents another 'first' for Hartford: the first-ever Boys & Girls Club on a college campus." Dobelle is himself a Boys & Girls Club "alumnus," having spent much time as a youth in the Club in Pittsfield, MA.

The chairman of Trinity's Board of Trustees, Thomas S. Johnson, and his wife, Ann, were recognized at the ceremony in appreciation for their \$500,000 gift to the new Club. The building is being named in their honor. Mr. Johnson, an alumnus of Trinity, is president and CEO of GreenPoint Bank in New York City.

"The Boys & Girls Clubs of Hartford are happy to welcome a third club into our family," said John P. Preysner, Jr., president of The Boys & Girls Clubs of Hartford, Inc. "The Boys & Girls Club movement was founded in Hartford 138 years ago and we are proud to continue our commitment by accepting the challenge of offering this community the very best in youth services. We are grateful to President Dobelle and Trinity College for giving us the opportunity to serve the children of the Frog Hollow neighborhood."

Pre-registration is taking place this month, in conjunction with focus groups being held at public elementary schools in the neighborhoods the Club will serve. The new Club will provide programming in six critical areas: health and physical education; cultural enrichment; citizenship and leadership development; personal and educational enrichment (including access to tutoring and information technology in a computer room); outdoor and environmental education; and social recreation, including programs that encourage positive socialization and interaction. In several of these key areas, access to and connections with Trinity's faculty, students, staff, and facilities will enhance programming for the children served at the Club. The Club will offer activities and supervision during critical non-school hours, and will be open six days each week.

In addition to the Johnsons' gift, several other significant grants and gifts from Hartford-area corporations, foundations, and individuals provided funding for construction of the building and will support operating expenses in the future. Among the benefactors are three Hartford-based corporations: The Hartford Steam Boiler Inspection and Insurance Company, which contributed \$300,000; CTG Resources, Inc., which donated \$300,000; and Phoenix Home Life Mutual Insurance Company, which gave \$75,000. Other donors include the Ensworth Charitable Foundation, Fleet Bank, trustee; the H.A. Vance Foundation, Inc.; the George A. and Grace L. Long Foundation, Fleet Bank, trustee; the Forrest C. Lattner Foundation, Inc.; the Hartford Courant Foundation, Inc.; the Davenport Family Foundation; Trinity College; the Boys and Girls Clubs of America; the Boys and Girls Clubs of Hartford, Inc.; the City of Hartford CDBG; and Samuel L. Milbank, a 1964 graduate of Trinity.

With more than 900 new Clubs opening nationwide since 1987, there are now 2,014 Boys & Girls Clubs serving more than 3 million American youth. Two other Boys & Girls Clubs in Hartford, in addition to the new facility that will open in September, already are in operation.

CONNECTICUT COMMENT

a page of opinion by Connecticut writers for Connecticut readers

Trinity College: From haven for the privileged to outreach superstar

By Neal R. Peirce

Trinity College, for generations a liberal arts school catering to upper middle-class youth, is becoming the late-1990s superstar of reinvented ties between town and gown, between privileged America and its poorest neighborhoods.

The dynamo of the process is Evan Dobelle, Trinity's iconoclastic president since 1995. Mayor of Pittsfield, Mass., in the '70s, later a Massachusetts environmental commissioner and chief of protocol in Jimmy Carter's White House, Dobelle has made Trinity the catalyst for a makeover of the deeply troubled Frog Hollow/Barry Square community outside its ivied walls.

The focus — appropriate for a university — is on children and education. Bulldozers and construction cranes are at work on Trinity's new nine-acre Learning Corridor. It includes a new public Montessori elementary school, a 600-student middle school, and a high school resources center housing a science, math, and technology academy and the Greater Hartford Academy of the Arts.

Few low-income neighborhoods ever receive such a focused group of state-of-the-art, inventive education facilities. They'll be joined by a boys' and girls' club and family center, a jobs center, and new and renovated housing on nearby blocks.

Collectively, all of this will cost \$200 million — \$100 million for bricks and mortar alone.

How did it happen? Dobelle started by getting his trustees to first agree on \$400,000 to buy up and tear down six crack houses. "If we weren't prepared to spend our money, it would have been all talk."

He drew up a business plan for the neighborhood's rejuvenation, and the trustees obligated \$6 million for it from

Trinity's endowment. Two major hospitals and Connecticut Public Television — all located nearby — made strong commitments too. To Dobelle, the idea of tolerating permanent poverty around Trinity was inexcusable given the neighborhood's resources — institutions with a cumulative endowment of \$1.5 billion, employing 10,000 people.

Once Frog Hollow's institutions were on board, Republican Gov. John Rowland committed \$82 million for the school construction. And an array of Hartford area corporations — Aetna, Hartford Steam Boiler, Fleet Bank, and Loctite — agreed to contribute major funds.

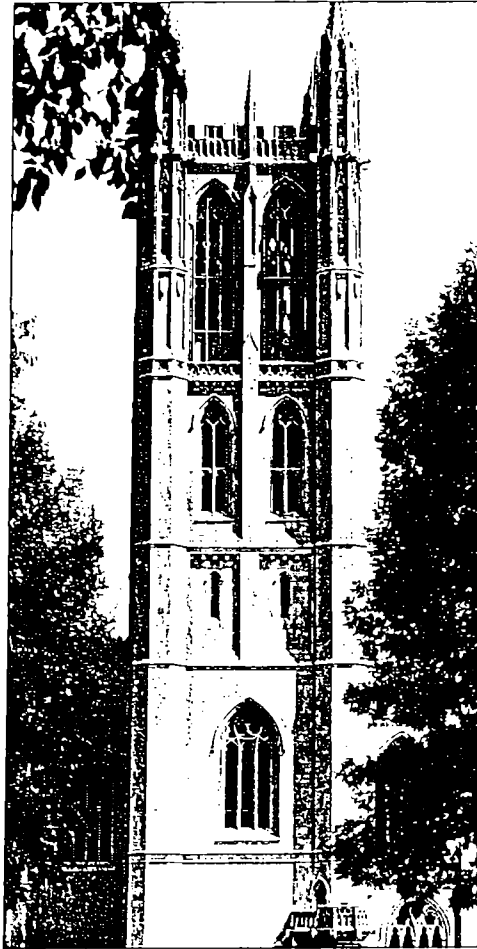
Grants flowed from the Hartford Foundation, Surdna, and Xerox Foundation. The Kellogg Foundation gave \$5 million to link Trinity and its community through such innovations as a "smart neighborhood" program employing advanced information technology, and a cities data center to analyze the Hartford region.

Fannie Mae promised \$75 million in low-rate mortgage financing to increase home ownership (now just 15 percent) around the college. Trinity and its partners went to work buying up, renovating decaying old New England threeplexes. Streetscape improvements, a community policing/community court, a health and technology center flowed into the package.

Dobelle expects three big dividends from the Trinity/Frog Hollow experiment:

First, the quality of life, the educational hopes, the career expectations of the neighborhood's heavily Latino population should rise significantly.

Second, he expects every Trinity student to experience Hartford life through an academic internship or volunteer service — in a hospice, a shelter, a school, "reaching beyond the sheltered walls of this campus and making a difference in the community."



And why? He hopes Trinity's graduates "will be sophisticated, passionate, and sensitive citizens who are committed to the life of their neighborhoods and the life of their world," moving "effortlessly among cultures and with grace among peoples of all social and economic standing."

Finally, Dobelle believes Trinity itself will reap reward for a mission worthy of the

times. Among its peer colleges, Trinity is the only institution that for four consecutive years has gained in applications (up 38 percent overall). Freshman class minority enrollments are up to 20 percent.

Clearly, Trinity has tapped a vein of 1960s-style activism and idealism, capitalizing on a new generation's desire to contribute socially and escape the vanilla sameness of suburban backgrounds.

Is Dobelle poised to rock the conservative world of higher education? He certainly intends to try. Today's college campuses, he asserts, are "the most micromanaged and risk-adverse institutions in America." They sit, he charges, on \$150 billion in cumulative endowments, their investment wealth soaring in today's bull stock market — "continuing to argue they should not pay taxes and cannot be burdened by duty to city, state and nation."

Dobelle continues: "Why can't Princeton do something about Trenton? Or Stanford about East Palo Alto? Harvard says it's saving its \$13 billion endowment for a rainy day. Well, it's raining in Cambridge."

Higher education, in this brash view, must stop building higher barriers — physical and psychological — around its privileged sanctuaries. It must address, directly, the growth of "an abandoned, isolated American underclass," with 14 million, or 21 percent, of all boys and girls growing up in poverty.

It's true that other institutions — from Yale to Chicago's Loyola, Union College in Schenectady to UCLA — have tried significant community outreach in the '90s. Still, from a proven reformer, Dobelle's call for a radically expanded effort can't be ignored.

Neal R. Peirce is a member of The Washington Post Writers Group. This essay was reprinted with special permission.

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Trail blazing

*Around Trinity
College and
Hartford's hospitals
lie blocks of blight,
but not for long.
The college and
neighbors are
spending millions to
redo — and revive
— the neighborhood.*

The Hartford Courant

COMMENTARY

Sunday, September 28, 1997

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Strengthening a Neighborhood from Within



In January 1996, Trinity College announced a comprehensive, \$175 million neighborhood revitalization initiative for the community surrounding its campus in the heart of Hartford. The initiative, which links neighborhood institutions in a unprecedented collaboration, was designed to create a safe, viable neighborhood which also is a central hub of educational, health, family support and economic development activities. Our approach to revitalization starts by creating an infrastructure for local families that draws on the community resources and institutions already here. Its goal is to encourage stable home ownership and neighborhood economic development, and ultimately to generate jobs through research, commercial and retail developments linked to the neighborhood initiative.

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Gracias a las importantes mejoras que se están llevando a cabo, el area Sur de Frog Hollow se está convirtiendo en un lugar especial para nuevos a dueños de viviendas.

ON HARTFORD'S
SOUTHSIDE

A Neighborhood Reborn

Hartford's Frog Hollow is becoming a special place to live, work, play and learn thanks to a bold renewal initiative being implemented through the leadership of Trinity College, Hartford Hospital and a broad coalition of neighborhood, government and institutional partners.



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Photography by Richard Mei



151 Farmington Avenue
Hartford, CT 06156

Vanda B. McMurtry
Senior Vice President
Federal Government Relations
TEL: (860) 273-0721
FAX: (860) 273-4479

June 21, 1999

John Podesta
Chief of Staff to the President
White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

CC.
Sperling
michelle

Dear John:

It was great to have the chance to host you at last week's dinner of the Executive Committee of the Democratic Leadership Council. I know that I speak for Al, Will and the whole group when I say that we enjoyed thoroughly your candid discussion of the issues. Thanks so much for taking time from your very busy schedule to get together with us.

You had to leave early, so I did not have time to talk to you in detail about Aetna's interest in President Clinton's program of community development, the so-called "New Markets Initiative" that Gene Sperling is pursuing. Aetna's chairman Dick Huber (whom you met a few months ago) went with the President on the recent trip to Atlanta and returned convinced that "New Markets" is a program to which Aetna can make a very significant contribution, owing to our longstanding presence in the inner city and our vast experience marketing insurance in the developing world. Dick is very eager for the President to visit Hartford in support of "New Markets" this summer, and in that regard Dick wanted me to share with you the enclosed memorandum laying out some the community development projects in Hartford to which Dick himself has been committed personally. Dick has already talked to Gene Sperling about these projects and the possible presidential visit to Hartford, but he asked me to be sure that you, too, had the information.

We appreciate your accessibility and your willingness to reach out to the DLC. Please do not hesitate to contact me directly if you have questions about these matters or any others in which we have mutual interests. Thanks again for your time and attention, John.

Sincerely,

Vanda B. McMurtry

Enclosure

June 15, 1999

PROJECT SUMMARY

Washington St., Hartford, CT

The neighborhood between Hartford Hospital and Trinity College in Hartford is an area which deteriorated during the last 20 years. There was a considerable amount of gang, drug and prostitution activity. This resulted in buildings being abandoned and boarded up causing further neighborhood decay. Trinity and Hartford Hospital formed a coalition to address the blight in their neighborhood and have been very aggressive at initiating investment. There is a "Learning Corridor" of four schools currently under construction.

The properties we are currently pursuing are 81 housing units located on Washington St., between Trinity College and Hartford Hospital's campus. The 81 units are in six buildings which are in various stages of disrepair having been occupied by a variety of prostitutes, gang members, and difficult tenants over the years. Two of the buildings have been gutted with their mechanical equipment having been removed for use elsewhere. The key 24-unit building retains its original high ceilings, hardwood floors, fireplaces and wood trim in the spacious 1500 square foot units. While much work has to be done, there are spectacular living spaces, adjacent to one of our fine colleges. Two other buildings can also be renovated to be typical residential garden style apartments resulting in a total of 57 units from the current 81.

We are working with the owner, Hartford Hospital, to purchase the six buildings on the two acre site. Hartford Hospital is assisting us by allowing us to purchase the buildings over a ten year period for \$1 million. Our plan is to demolish two of the buildings, continue renting two, refurbishing them as they re-rent, and fully renovate the other two. This represents an additional investment of \$1.8 million. All of the investment dollars are private with the exception of a potential \$100,000 in state funds for demolition of the two buildings slated to be removed. We are ready to start the renovation and are currently finalizing the deal with Hartford Hospital.

Our goal is to attract middle income working couples to the apartments with the larger apartments ultimately appealing to academic or medical professionals as the neighborhood stabilizes. The neighborhood itself has a strong association of committed residents working cooperatively with the institutions. It is a racially and economically integrated neighborhood anchored by Trinity College and Hartford Hospital, with strong potential appeal.

Richard Huber
Suzanne Hopgood

THE WHITE HOUSE
WASHINGTON

Harold
Frank College
Jim King - many relationship
between city and
colleges
Joe Bill White



CC:
Maria Echaveste
Lisa Green
Gene Speilberg
Marty B. Cahill
JHE
Marty

Aetna Inc.
151 Farmington Avenue
Hartford, CT 06156

Richard L. Huber
Chairman, President and CEO
Aetna Inc.
TEL: (860) 273-7851
FAX: (860) 273-6872

July 12, 1999

Minyon Moore
Assistant to the President
and Director of Political Affairs
The White House, West Wing
Washington, D.C. 20500

Dear Minyon:

It was a genuine pleasure for me to accompany you and President Clinton on the recent visit to several impoverished regions of America. I applaud the Clinton Administration for the leadership that it has demonstrated by calling for public-private partnerships to promote economic development in places that have not shared in the rising prosperity. Like the President, I believe that government and the private sector, working together, will find solutions to these problems that neither one could ever find on its own. I also believe that none of us should consider our work finished until those solutions are identified and implemented.

Aetna will be a partner with the Clinton Administration in this exciting enterprise. Our vast experience in the Third World has taught us to look at things a little differently than most businesses. Put simply, where others see only poverty, we often see real opportunity, and where others fear to put their resources, we often make our best investments. There is risk in viewing the world this way, but the assumption of reasonable risk is nothing new for Aetna. After all, we have been about it with great success for more than 150 years.

I want the President's next foray into the country in search of New Markets to bring him to Hartford, Connecticut, the hometown of Aetna. We would be able to show him firsthand how our diverse communities are uniting in a no-holds-barred effort to reverse years of neglect and decline and restore Hartford to the preeminent position that it held during much of our nation's history. We have set our sights high, but I am convinced that we are going to achieve our goal because we finally have realized that we will succeed only by including everyone in the task of renewal.

If you have the chance, please urge the President to join us in Hartford. If he decides to come, I hope that you will come, too.

Sincerely,

Dick