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1/11/99
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May 27, 1999

Gene B. Sperling
Assistant to the President and
Director, National Economic Council
The White House
West Wing, 2nd Floor
Washington, DC 20500

Dear Gene:

Hartford would be delighted to host a visit by the President. Our city has lagged behind other metropolitan areas during the economic boom enjoyed by most of the nation. However, there is a strong consensus among the private, public and non-profit sectors that there is a unique window of opportunity we can leverage because of the significant projects underway and the strong partnerships recently forged among the three sectors.

I would like to highlight a few of these:

1. Southside Institutions Neighborhood Alliance (SINA)/Trinity College Project

- In 1996, a consortium of five Hartford institutions announced a comprehensive neighborhood revitalization initiative for the community surrounding Trinity College's campus in Hartford's inner city. The initiative links neighborhood institutions, including Connecticut Public Television, Hartford Hospital, and Connecticut Children's Medical Center, in an unprecedented collaboration with community advocates. Designed to create a safe, viable neighborhood, it will also be a central hub of educational, health, family support and economic development activities. The fundamental objective is to renew the neighborhood from within, drawing on the resources and institutions already there to encourage stable home ownership and generate jobs through economic development linked to the neighborhood initiative. The project has grown to a \$300 million effort, funded by public and private dollars.
- Its approach - to create a community of learning - is distinguished by an educational component spanning pre-K school readiness through high school and adult learners. A new campus, including a pre-K and elementary school, middle school, and regional high school focusing on health, math and technology, is under construction.
- The "topping off" ceremony for this impressive undertaking would present an excellent photo opportunity for the President and can be scheduled around a July visit.
- The schools and housing are complemented by the Aetna Family Center, funded by a \$1 million grant from the Aetna Foundation, the Boys and Girls Club and other services to provide an environment of full support to the families in the area.

- Trinity College is prepared to recognize President Clinton's leadership, as demonstrated by his administration's early and significant support for this project, by granting the President an honorary degree.
- African-American and Latino community leadership would be available to accompany the President during his visit. African-American ministers recently held a successful conference at Trinity focused on the role of the church in neighborhood economic development. Small merchants located nearby in the Latino Park Street retail corridor are working closely with Trinity to develop strategies for economic development. A walk through this vibrant street filled with store fronts would present a photo opportunity for the President with merchants who have battled through years of gang warfare and other significant challenges to save their foothold on the American dream.
- See attached news article describing the project in some detail.

2. Adriaen's Landing Project

- Adriaen's Landing is a bold project that will link Hartford to the Connecticut River, which through the centuries was intrinsically linked to the city's economic vitality. This ambitious undertaking includes plans for a convention center, a domed University of Connecticut stadium and complementary hotel, retail and entertainment components.
- This multiple-use development would undoubtedly make Hartford a tourist destination, leveraging existing cultural treasures such as the oldest public museum in the nation. The project would create many permanent jobs at different economic levels and make a significant difference in attracting and retaining young talent.
- In a single stroke, Adriaen's Landing would revitalize much of downtown and create a critical link to the neighborhoods surrounding Trinity College (see above for SINA/Trinity project).
- During the 1960's, highway construction effectively cut access from Hartford to the Connecticut River. The opening of a new walkway connecting downtown to Riverfront Park and giving residents easy access to the River could be used for photo opportunities for the President.

3. MetroHartford Millennium Project

- The MetroHartford Millennium Project is the region's comprehensive economic development plan to forge a globally competitive economy. The plan consists of five core strategies supported by 26 specific action steps designed to revitalize Connecticut's capital region with Hartford as its revitalized core. It is a comprehensive effort to encourage the regions' towns and the urban center to collaborate in competing as a single entity to attract capital and development from outside Metro Hartford. (See attachment for fuller description.)
- The project was developed and is supported by dozens of corporations, urban/suburban municipalities, civic and non-profit organizations and state agencies. Hundreds of volunteers are involved in its implementation. The Actna Foundation gift of \$300,000 is part of nearly \$3 million contributed by these organizations and individuals to seed project financing. Alan Weber, Actna's Vice Chairman, and I have served with other corporate and civic leaders on the project's managing board.

- This public/private partnership is unique in its inclusiveness. Community advocates and corporate leaders collaborate in decision making and implementation. A key tenet of the MetroHartford project is that diversity and regional economic development cannot be separated. The Aetna Conversation on Race and Ethnicity, cited by the President's Diversity Task Force as a best practice, was adopted by the MetroHartford Millennium and has expanded to over 200 'citizen conversations' on diversity throughout the region.
- Aetna is taking a leadership role in developing a new MetroHartford Investment Fund through which Hartford-based corporations will raise \$50 to \$100 million dollars to support regional economic development projects. A major announcement of corporate commitments to the fund could coincide with the President's visit and also provide photo opportunities.

It is my sincere hope that the President will consider a visit to Hartford. Our projects and strong civic spirit present a very unique and inclusive approach to create a bright future for one of America's oldest cities. I would be happy to assist in any way possible to make this a reality.

Sincerely,

A handwritten signature in black ink, appearing to read "Dick". The signature is stylized with a large, sweeping "D" and a cursive "ick".

Enclosures (2)

poised for a new direction

Consortium links revitalization to saving schools

By RICK GREEN
Courant Staff Writer

Trinity College's ambitious plan to revive the decayed greater Frog Hollow neighborhood rests upon an even more tenuous proposition: saving the area's public schools.

To do this, Trinity and a consortium of four other neighborhood nonprofit corporations — the Southside Institutions Neighborhood Alliance (SINA) — plan to build a virtually self-contained school system on a vacant lot between Trinity and Hartford Hospital on Vernon Street. Besides the schools, they intend to repair the fabric that makes for a strong community: homeownership, safe streets, job opportunities, vibrant small businesses.

What the consortium would like to offer current and prospective residents sounds like a striking opportunity: the chance for children to go to high-quality neighborhood schools from pre-kindergarten through college; financial assistance to buy a home; and the promise of work or retraining for work at one of the major institutions in the neighborhood. In turn, they hope a revived population attracts small businesses and other entrepreneurs.

The schools will be part of the larger Hartford system, but Trinity, Hartford Hospital, the Institute of Living, Connecticut Public Television and the Connecticut Children's Medical Center will work closely with the elementary, and middle and high schools in their backyard.

Mindful of the needs in Frog Hollow — less than half of residents have a high school degree, almost half of all families are below the poverty level, just 8 percent of housing units are owner-occupied and many streets are lined with boarded-up buildings — the project has a fast-paced agenda. Construction plans for the Vernon Street lot are being finalized this fall, with ground breaking scheduled for early next year.

"I can't imagine that when you have a permanent underclass you

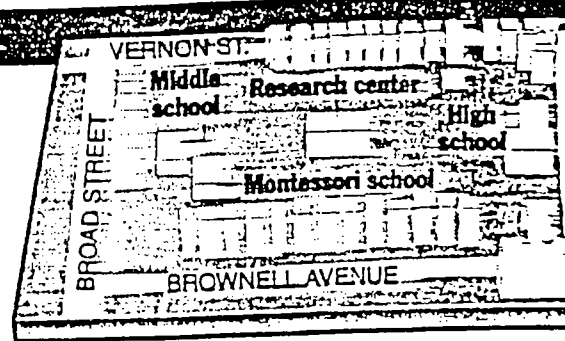
THE HARTFORD COURANT: Tuesday, September 3,

Redevelopment plan

■ A consortium of five Hartford institutions hopes to revitalize the Frog Hollow area through a near-million project to build schools, promote homeownership and encourage the growth of small business. The consortium consists of Trinity College, Hartford Hospital, the Connecticut Children's Medical Center, the Institute of Living and Connecticut Public Television. The group will use a combination of public and private money, much of it already committed. The ground breaking is scheduled for next year.

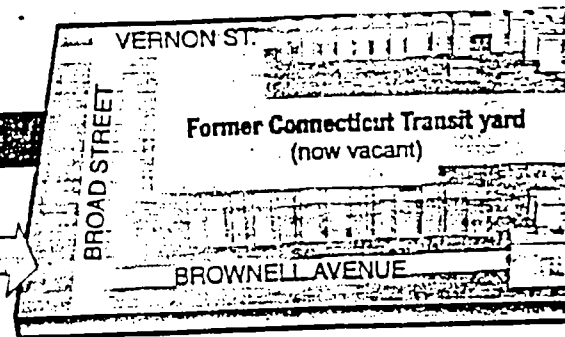
The heart of the development

- K-6 regional Montessori magnet school
- City middle school and regional high school
- Allied health and technology center
- Renovated housing
- Child care, job training center
- Boys' and girls' clubs
- Center for families
- Streetscape improvements on major roads
- Performing arts center
- Hockey complex
- Trinity campus construction
- Projected cost: \$237.6 million



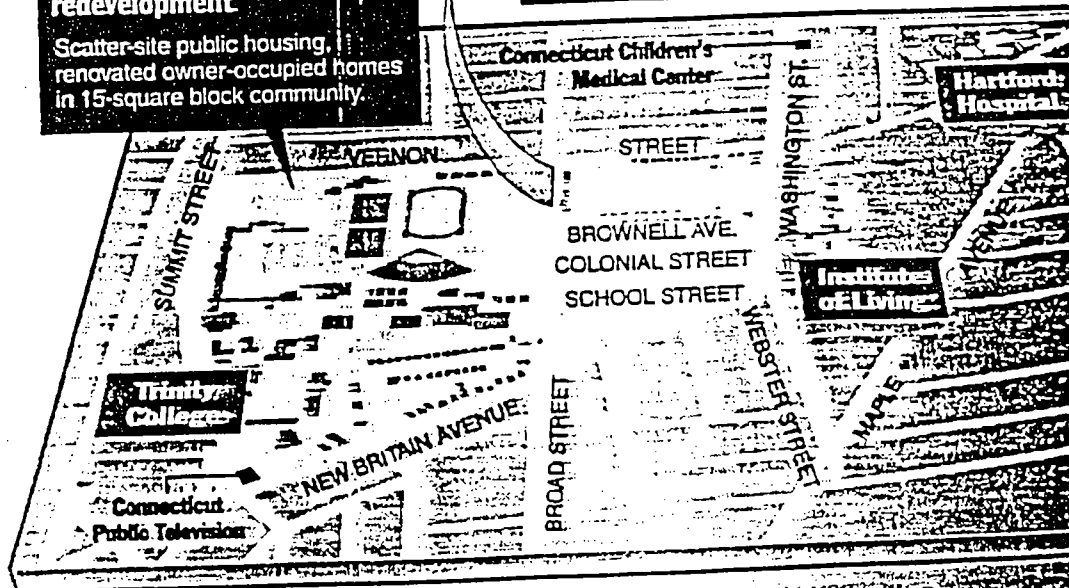
The key parcel

- \$6 million environmental cleanup of former Connecticut Transit yard



Area slated for redevelopment

Scatter-site public housing, renovated owner-occupied homes in 15-square block community.



SOURCE: Trinity College and staff reporting

Continued from Page 1

...have an urgent need to respond," said Trinity President Evan Dobelle. "I'm tired of waiting for the next century. I believe this is a year that can get things done."

Investing in Frog Hollow

Over the next three years, the consortium plans to build an elementary school, a middle school and a science and math resource center school on the block-sized Vernon Street parcel, bordered by Washington and Broad streets. More than \$35 million in public money has already been committed with another \$17.5 million public financing expected for the three schools.

The site would also include a \$25-million allied health and technology center. This center would feature a research laboratory for the hospitals and college and major exhibits. Research projects would examine health, physiological science, sports medicine, robotics and biomedical engineering. The hope is that this will attract small businesses.

The cost of the project, which encompasses the Trinity campus and a surrounding 15 square-block area, now stands at nearly a quarter of a billion dollars — a mixture of state, local, federal and private dollars. There is no commercial investor or developer, but with a collective employment base of 7,500 jobs, the SINA institutions say they have the economic muscle to begin the neighborhood revival.

The strength of this project is to use the expertise that we all have to bring to the table," said Dobelle. For example, the hospitals and college have a strong background in science research. The public television station will emphasize its broadcast technology. The latest in computer technology will also be emphasized.

Stake in community

The incentive for prospective home buyers in the Frog Hollow or Barry Square neighborhoods will be knowing their children could walk to a neighborhood network of quality schools where, among others, college professors, doctors, Trinity students and producers from Connecticut Public Television will work alongside teachers.

Rev. Janette Williams, pastor at Philadelphia Missionary Baptist Church in West Hartford, is one of the first to buy a home through the initiative. Along with her sister, Williams is buying a Jefferson street three-family house. Her daughter

and 6-month-old grandson will live in one of the apartments.

With financing and credit help from HART, a neighborhood organizing group, and SINA, Williams is remaining in Frog Hollow as a homeowner. With nearby schools reporting that as much as 50 percent of their students move at least once during the school year, it's this kind of stability that educators desperately need.

"When you become a homeowner your brainpower just starts to work differently, your mind elevates," Williams said. That means taking care of your front yard, worrying about the school your child or grandchild goes to and taking more pride in the greater neighborhood, she said.

Hope and progress

Over the next couple of years, SINA plans to rehabilitate at least 75 homes, using its own \$900,000 fund. Plus, as much as \$75 million in mortgages to be backed by Fannie Mae, the Federal National Mortgage Association, will also be available to new homeowners. The project's five- and 10-year vision looks to turn hundreds of people into homeowners and landlords.

"It brings a sense of hope and a perception that there is progress," said Jose Perez, president of SINA and a former assistant commissioner of economic affairs for Massachusetts. "What we have to do is create a sense that this neighborhood is moving."

As envisioned, the redevelopment would offer Rev. Williams' grandchild the following: education starting at age three at the Building Blocks Montessori School, a regional school already in operation in another part of the city; a middle school, which may also become an interdistrict magnet school; a science and math-oriented high school. After that would be the chance to go to Trinity or perhaps work at one of the other institutions, which employ a total of about 7,500 people.

There would be before- and after-school care offered. Boys' and girls' clubs are planned, as well as family and job counseling.

Designs call for creating a large mall-like development on the Vernon Street lot that once was the site of a bus garage, so children such as Williams's grandson could enter a campus of learning framed by the Gothic towers of Trinity to the west and the new children's hospital to the east.

Other construction plans, once

the schools and technology center are built, call for a performing arts center and a hockey rink, plus nearly \$50 million in new buildings on the Trinity campus. Nearly all of the \$237 million has been raised for the project.

Education as foundation

Trinity has also hired state Sen. Kevin Sullivan, D-West Hartford, an influential voice in education reform and at the state legislature, to help guide the project along. He

predicts that once the schools open the area will become attractive for small businesses and even biomedical and pharmaceutical companies interested in locating near a college and hospital complex.

"If you don't have good schools

then the ability of that community to rally is really compromised," said Sullivan.

Though some, like veteran board of education member and education reform advocate Thelma Dickerson have questioned why the city needs to build more schools when its enrollment is shrinking, the project has the strong support of a majority of the Hartford Board of Education. The board is trying to promote stronger relationships between the community and the school system, which is struggling under the weight of Hartford's poverty and its accompanying problems, poor student performance, high teenage pregnancy and broken families.

"You need to develop strong schools that give people the confidence to move into that neighborhood," said board vice president Ted Carroll, who also has a background in community organizing. "When you take a step back and look at the vicious cycle between poverty and community disinvestment and you say at what point do you intervene at, it makes sense to intervene with education."

Stepping in at the education level is essential for the mere survival of corporations, both nonprofit like Hartford Hospital or the Connecticut Children's Medical Center, and with for-profit companies, says one former top CEO in the state who is not connected with the project.

"It effects them economically when they have to screen 100 candidates to get one good one," said retired Union Carbide president and chief executive officer Robert Kennedy, a frequent critic of the failing public schools and the role of private business in them.

"We are tired of spending the first two years of college remediating what kids should have learned in high school," said Kennedy, who called public education "bankrupt" in a recent speech at the University of Connecticut.

For Trinity, Hartford and the brand new Co Children's Medical Center a case of necessity. To move, so they have to where they are. In the process are teaming up with an entrenched institution to move, the public schools.

"You have... institutions very much ensconced in said R. Nelson Griebel, and chief executive officer of Boston Connecticut. "no choices. Necessity is cause something to happen



Millennium Management Committee

Mr. Mustafa Abdul-Salaam
Managing Director
Smith Whiley & Company

Dr. Philip Austin
President
University of Connecticut

Mr. Michael R. Bangser
Executive Director
Hartford Foundation for Public Giving

Mr. John Boyer
Executive Director
The Mark Twain House

Mr. William J. Cibes Jr.
Chancellor
Connecticut State University System

Mr. David D'Eramo Ph.D.
President and Chief Executive Officer
St. Francis Hospital & Medical Center

Mr. Roger Gelfenbien
Managing Partner
Andersen Consulting LLP

The Honorable Mary A. Glassman
First Selectman
Town of Simsbury

Mr. Richard A. Higginbotham
President and CEO
Fleet Bank

Mr. Peter Kelly
MetroHartford Chamber of Commerce
c/o Updike, Kelly & Spellacy PC

Mr. Douglas Andrews
General Manager
Horace Bushnell Management Resources, Inc.

Mr. George Bahamonde
President & CEO
United Way of the Capital Area

Ms. Sandra Kee Borges
City Manager
Hartford Municipal Building

The Honorable Stephen T. Cassano
Mayor
Town of Manchester

Mr. Ronald A. Copes
Vice President Community Affairs
MassMutual Life Insurance Company

Mr. Robert W. Fiondella
Chairman, President & CEO
Phoenix Home Life Mutual Insurance

Mr. P. Anthony Giorgio Ph.D.
President and Chief Executive Officer
CT Capitol Region Growth Council

Mr. Walter Harrison
President
University of Hartford

Mr. Richard L. Huber
Chairman
Aetna Inc.

The Honorable David K. Kilbon
First Selectman
East Granby Town Hall

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Mr. Karl J. Krapek
President
Pratt & Whitney Aircraft Engine Co., Inc.

Ms. Karen O. Lewis
Chair
North Hartford Initiative

Mr. Arthur C. Marquardt
President & Chief Executive Officer
CTG Resources, Inc.

Mr. Richard P. Meduski
President
Savings Bank of Manchester

Mr. Julio Mendoza
Executive Director
Spanish-American Merchants Association

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Connecticut Community-Technical Colleges

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Northeast Utilities

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Hispanic Health Council

Mr. John Meehan
President & CEO
Hartford Hospital

Ms. Ann Moore
Undersecretary
State Office Policy & Management

Ms. Lillian Ortiz
Dean, Institutional Development
Manchester Community-Technical College

The Honorable Michael P. Peters
Mayor
City of Hartford

Mr. Richard J. Porth
Executive Director
Capitol Region Council of Governments

Ms. Bernadine Silvers
Co-Chair - Hartford 2000
c/o SCONRC

Mr. Alan J. Weber
Vice Chairman and CFO
Aetna

Mr. Philip Wheeler
Director, Region 9A
United Auto Workers

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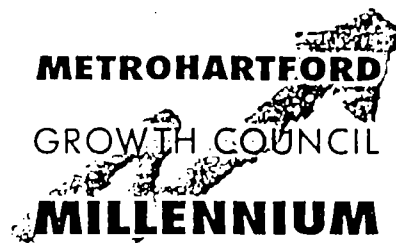
MetroHartford Millennium Project:
**Forging a globally competitive economic base to make
MetroHartford one of the top 10 places to live and work.**

Strategies:

- Support and strengthen a renewed civic infrastructure to create and sustain economic development at the neighborhood, city and regional levels.
- Forge a globally competitive regional economic base that generates quality jobs for all residents.
- Challenge the region to build a world-class workforce and education system that prepares all of its residents with the skills needed to succeed in the global economy.
- Create a vibrant and culturally rich capitol city, with a vital downtown that serves as a regional arts and entertainment center, and strong neighborhoods that provides residents with an improved quality of life.
- Support regional land use and infrastructure policies and efficient uses of regional resources by promoting cooperative service delivery and reduced reliance on the property tax.

The **MetroHartford Millennium Project** is the region's comprehensive economic development plan. Its five core strategies are supported by 26 specific action steps designed to revitalize Connecticut's entire capitol region. **MetroHartford Millennium** was developed and is supported by dozens of corporations and municipal, civic, non-profit, neighborhood and state agencies. Its strength lies in its strong leadership and its commitment to inclusiveness, implementation and accountability.

Hundreds of **MetroHartford Millennium** volunteers are actively implementing a broad spectrum of economic development initiatives, including: rejuvenating downtown Hartford; creating industry-driven worker training programs, with a special focus on careers for inner-city residents; addressing worker shortages; improving race relations; recruiting young professionals to the region; strengthening the K-12 education system; and reconstituting the region's civic infrastructure.



The MetroHartford Millennium Challenge:

"The first lesson of the global economy is that...regions are the units of economic competition."

— Theodore Hershberg

"Central city decline is likely to be a long-run, slow drain on the economic and social vitality of the region."

— Richard Voith

MetroHartford, Connecticut, like many regions in the Northeast, have taken longer than most other parts of the country to climb out of the recession of the early 1990s. In fact, research by the Connecticut Center for Economic Analysis at the University of Connecticut for the **MetroHartford Millennium Project** currently ranks this region 54th out of 56 comparable cities in terms of economic vitality. Complicating the matter has been the region's fragmented infrastructure: 29 autonomous towns, a small central city comprised of 17 separate neighborhoods, and a weakened civic infrastructure.

The **MetroHartford Millennium Project** was created to bridge these divides and engage the entire region in staging its revitalization. Just as important, the goal is to have all of the region's residents benefit from that revitalization.

The solution

MetroHartford Millennium understands the reality that economic development is a long-term process. Regions take years, and often decades, to stage successful come-backs. At the same time, focused, committed, strategic, incremental initiatives must be implemented to build toward that success. **MetroHartford Millennium** is a focused, time-bounded action plan designed to strengthen all facets of the economy.

Inclusion

MetroHartford Millennium is the only organization to bring all affected parties to the table: corporations, neighborhood groups, non-profit organizations, civic groups, state and local government, hospitals, educational institutions, labor and the media.

The project's first-year funding also reflects its broad range of support. Corporations, individuals, a local foundation and labor all contributed. City, state and federal (EDA) funding also was secured.



Successes to date

During MetroHartford Millennium's first year and a half of operation, four critical areas have received intense focus, producing concrete results. These are detailed below.

Urban design

Recognizing that the core city in effect defines the entire region, **MetroHartford Millennium** has made strides to revitalize its central city of Hartford. In addition to working with the neighborhoods to strengthen the entire city and produce economic opportunities for all its residents, special attention has been paid to the downtown district.

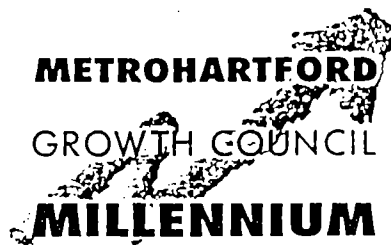
A comprehensive Downtown Hartford Economic and Urban Design Action Strategy was created as a blueprint for redeveloping the area. A team led by internationally recognized urban planner Ken Greenberg of Toronto designed the plan based upon extensive research, a realistic assessment of existing projects, and input from hundreds of city residents, businesses, officials, developers and workers.

The strategy is a comprehensive blueprint for making downtown a vibrant, attractive, and active business, entertainment and residential district. Just as important, it provides a coordinating context for the many development plans currently proposed for downtown Hartford. The strategy also calls for increased housing downtown, pedestrian-friendly and enlivened streetscapes, consolidated parking facilities, a way-finding plan, and an internal transit corridor.

Industry-driven worker training

With an improving economy, many area businesses have experienced severe worker shortages. A **MetroHartford Millennium** survey, conducted by Andersen Consulting, found more than 4,500 open positions at just 30 area companies. More than 80 percent of these jobs paid between \$25,000 and \$75,000 per year. At the same time, the central city of Hartford had an unemployment rate of 10 percent.

MetroHartford Millennium brought together employers and educators to design training programs specifically for unfilled positions. Employers defined the curriculum, admission standards and acceptable outcomes. Local educational institutions provided the training, with the caveat that final payment was contingent on the trainees obtaining relevant employment after graduation.



The first training program focused on precision manufacturing jobs. Of the first 100 students to graduate, 99 were employed immediately. A second class of more than 80 students is graduating now, with the same results.

Building on this successful model, additional training programs have been created for entry- and mid-level financial services positions. This summer, a program to train inner-city residents for jobs in the burgeoning construction industry will be launched.

Recruiting young professionals

MetroHartford has traditionally been seen as a good place to raise a family, but not necessarily an exciting area for a young person to launch a career. **MetroHartford Millennium** is working to change this perception.

The project brings area companies together to create joint-recruiting opportunities, demonstrating the wide range of long-term career options MetroHartford offers.

MetroHartford Millennium also has created a Welcome Kit to introduce new or prospective workers to the area, and launched a young professionals' networking and social group. A comprehensive marketing campaign targeted at this group is being developed.

Working with area employers, the project also sponsors annual events for summer interns working in the region. The goal is to acquaint them with MetroHartford and to encourage them to make this area their home when they graduate.

Diversity

The **MetroHartford Millennium** Project report states, "Racial divisions...are economic issues that affect the economic well-being and quality of life of all residents."

The project, in conjunction with Aetna, the National Conference for Community and Justice, and the Office of the Secretary of the State, created the MetroHartford Region Community Conversations on Race to help area residents come to terms with racial issues and begin addressing the economic consequences of these issues. The conversations move participants from exploring personal perspectives on race to taking cooperative, informed action to promote understanding and opportunity for everyone in our community.

Hundreds of residents have already participated in the conversations, with several hundred more scheduled to do so by year-end.

MetroHartford Millennium Project

Connecticut Capitol Region Growth Council, Inc.

99 Pratt Street • Hartford, Connecticut • 06103 • 860.524.7700 • Fax 860.493.7499

Web site www.growthcouncil.com • E-mail gc@growthcouncil.com

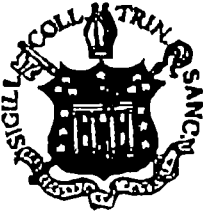


Future activities

MetroHartford Millennium is a multi-year, incremental plan. As some objectives are achieved, additional projects are added. Among those being pursued this year are:

- Additional industry-driven worker training programs
- \$50 million - \$150 million MetroHartford Investment Fund
- Improving coordination among the region's civic groups
- Coordinated marketing campaign
- Unified agenda for Hartford's neighborhoods
- Regional transit plan

During the next decade, **MetroHartford Millennium** is committed to achieving its goal of making MetroHartford one of the 10 best places in the country to live and work.



TRINITY COLLEGE • HARTFORD • CONNECTICUT

300 Summit Street, Hartford, CT 06106-3100

To: Carl

FACSIMILE TRANSMITTAL SHEET

TO:	FROM:
MR. PIETER J. BOELHOUWER	JAMES B. KING
FAX NUMBER:	DATE:
1-202-456-6231	JUNE 15, 1999
OLD EXECUTIVE OFFICE BUILDING	PAGES: 9

RE: TOPPING-OFF CEREMONY:
"FROG HOLLOW NEIGHBORHOOD'S"
LEARNING CORRIDOR

URGENT! FOR REVIEW

The following is a copy of a letter, which I have just sent to President Clinton and to Secretary Cuomo. If you think this has merit, I would really appreciate your expression of interest to the appropriate people...

Thank you!

A handwritten signature, likely of James B. King, written in ink.

Skills gap:

Smith House • 300 Summit St. • Hartford, CT 06106

PHONE: 860-297-5243 • FAX: 860-297-5259

Hartford



TRINITY COLLEGE • HARTFORD • CONNECTICUT

300 Summit Street, Hartford, CT 06106-3100

June 16, 1999

President William Jefferson Clinton
The White House
1600 Pennsylvania Avenue
Washington, DC 20500

Dear Mr. President:

Since having had the privilege of serving as your Director of OPM, this is the first opportunity I have seen that may well be worthy of your time. I know that you are interested in communities that demonstrate successful public/private partnerships. It is hard to imagine any community that is doing more than Hartford, Connecticut's Frog Hollow neighborhood (a fifteen square block area which has a majority Latino residency, less than 8% owner occupancy, and has had all of the pathology of a truly economically deprived community).

Hartford's "Frog Hollow" is turning itself around in the following way:

- \$ 100 Million city, state, federal and private partnership, on a 16 acre brown field site (see page 2 of enclosed six (6) pages. Revitalizing a Neighborhood. Trinity College is building this under a "turn-key" agreement.
- 100% Union job with apprentice programs for community residents.
- Last beam to be put in place last of June in a Topping Off ceremony at which we hope you will be able to officiate (or July if you wish).
- Jobs and economic development (see page 3 of enclosures)

- now building homes- you can see them. They are mostly duplexes (another success story).
- Community Life and Recreation (see page 4 of enclosures).

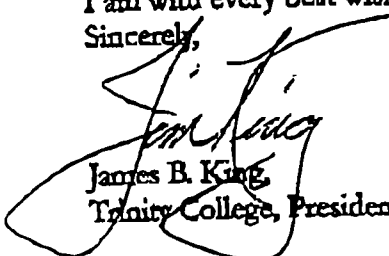
First campus based "Boys and Girls Club in America"

Each of the above only touches upon the subject at hand. This truly a broad based effort to work with our Latino Community from within. This is the most extraordinary program of its type that I have ever seen. It could not have been done without help from all levels of government and the private sector. I hope that page 6 can be revised to carry your words, Mr. President and those of the Secretary of HUD at the head of the list, where they belong. Truly, this would not be happening if your administration had not been there Mr. President.

In September of 2000, the full educational corridor will open. It would be wonderful to have someone represent this administration at that time to once again remind people that both their money and their trust were well managed by you, Mr. President and your administration.

If you have any questions, I can be reached at 860-297-5243 or 860-297-5252. My thanks for the truly great work you are doing.

I am with every best wish
Sincerely,



James B. King
Tolmie College, Presidential Fellow

The Trinity College Initiative:

Revitalizing A Neighborhood

Introduction

The objective of Trinity College's initiative is to renew the neighborhood from within, while remaining focused on children and education. By stimulating home ownership, encouraging new business development, building new schools, and establishing new family and recreational programs in a 15-square-block area that includes the College, the initiative seeks to reinvigorate a community, and at the same time, restore pride in that community.

The College has been joined in its effort by a number of public and private organizations and institutions, forming a partnership that includes major health and educational institutions, community and neighborhood groups, corporations and foundations, and city, state and federal governments. More than \$175 million has been committed to revitalizing the neighborhood.

Trinity's Role

Trinity has spearheaded the revitalization effort, providing vision and leadership. The College also has committed its resources — financial and intellectual — to the effort. Students, faculty, staff, alumni, and trustees are actively involved.

Trinity's Partners

Trinity has been joined in its effort by fellow members of the Southside Institution Neighborhood Alliance (SINA). In addition to Trinity, the SINA members are: Connecticut Children's Medical Center, Connecticut Public Television and Radio, Hartford Hospital and The Institute of Living. SINA is the coordinating body for all revitalization activities. Each participating institution appoints three members to SINA's 12-member board of directors.

The Initiative

Trinity and its partners seek to positively affect the community in five key areas: *education, jobs and economic development, housing and home ownership, community life and recreation, and family development*. A centerpiece of the initiative is a 16-acre site educational campus adjacent to Trinity College that has been designated as The Learning Corridor. When the Learning Corridor is completed in the Fall 2000, it will have two public schools, and a high school resource center serving the arts, mathematics, the sciences and technology.

Education: *Construct a Montessori-style magnet elementary school, a public middle school, and a facility for high school science, math and technology resource center and the Greater Hartford Academy of the Arts.*

•**Montessori Elementary School:** An interdistrict Montessori elementary school is now located at a temporary site in Hartford and serves 137 students from 19 school districts. The new Montessori school will have space for 330 students, pre-school through 5th grade. The State of Connecticut has approved \$18 million in bonding for design and construction. The school's program will be run by the City of Hartford and managed by Capitol Region Education Council. Trinity participated in curriculum development.

•**Middle School:** This new public school will provide learning space for 600 students in 6th through 8th grades. The City of Hartford and the State Board of Trustees, along with the General Assembly, have approved \$27 million for construction.

•**Science, Math and Technology High School Resource Center:** This interdistrict facility will focus on educating students in the sciences, mathematics, and technology. Students will attend classes for part of the day to take advanced curricula using state-of-the-art equipment and distance learning, then return to their home high schools. The school has received \$40 million in state funding and \$1 million from Loctite Corporation.

•**The Greater Hartford Academy of the Arts:** This part-time, performing-arts academy serves 36 school districts through the Capital Region Education Council. It will relocate from its current location to the Learning Corridor and share facilities with the math, science and technology resource center. The new facility will have a 700-seat public theater. Students in grades 9 through 12 are competitively selected to pursue intensive, professionally oriented study in instrumental and vocal music, dance, and creative writing.

Jobs & Economic Development: *Stimulate retail sector by supporting entrepreneurs and encouraging relocation to the area. Provide job training and other education, as well as referral service.*

•**Jobs Development Center:** Centrally located in the Frog Hollow neighborhood and opened in 1996, the Jobs Center represents true collaboration and community partnership. Job creation was identified by SINA and the community-based organization HART (Hartford Areas Rally Together) as a key to the success of the revitalization effort.

•**Neighborhood retail assessment:** Trinity and the SINA partners are seeking to place small, community retail establishments serving local residents, students and employees of the SINA institutions. Opportunities are being sought for those retail operations associated with SINA institutions.

•**Health and Technology Center:** Adjacent to Learning Corridor, a health and technology center will be created for biomedical engineering and information technology, research, business incubation and education. A link between learning and practice. Will spawn new ventures, and benefit from resources at Trinity and Hartford Hospital.

Housing and Home Ownership: *Create home ownership opportunities and establish programs to enable home construction and purchases in the 15-square-block area of the Barry Square/Frog Hollow neighborhoods. Boost home ownership from 8 percent to above 20 percent. The SINA partners have identified 81 "orphan" properties that are tax-delinquent, vacant or blighted and that are to be renovated or replaced to provide 1-, 2- or 3-family units.*

•**Mortgage assistance:** Fannie Mae has pledged up to \$75 million in low-interest mortgages for those who buy homes in the neighborhood near Trinity. The College also is making low-interest loans available to buyers. The overriding goal is to encourage local residents to purchase homes and become vested in the long-term health of the neighborhood.

•**Home ownership training:** In order to encourage home ownership, the SINA partners sponsor an eight-week home ownership education program. Residents who successfully complete the program become eligible for low-interest home financing.

Community Life and Recreation: *Create and foster programs, organizations that enhance the quality of life for neighborhood residents, particularly the children.*

•**Boys & Girls Club:** Adjacent to Trinity College and the Learning Corridor, the Boy's & Girls Club at Trinity College is open to children ages 6-13. The club emphasizes social, cultural and educational growth. It is the first campus-based Boys & Girls Club in the country, and Trinity student volunteers (more than 150) staff the facility. Programs are managed by Boys & Girls Clubs of Hartford.

•**Aetna Center for Families:** The Aetna Center for Families will work in collaboration with the Trinity College Community Child Care Center, Connecticut Children's Medical Center, the Hartford Hospital Day Care Center, and other children's programs and child care providers in the neighborhood. The Center will focus on outreach and school readiness for very young children. It will serve as training center for day care providers and day care professionals. The Center will house a day care operation, plus provide programs such as parent education, wellness and adult learning classes. The Aetna Foundation gave \$1 million to establish the Center.

•**Streetscape Improvements:** Led by SINA and the City of Hartford, the goal is to improve the livability and attractiveness of the neighborhood. Improvements include street lighting, wrought-iron fencing, new landscaping, new signage, improved sidewalks, streets, traffic flow and pedestrian access. This is a two-phase project. Phase I was a \$1.3 million effort by Trinity and Hartford Hospital to improve the edges of their respective campuses. Phase II will rely on \$1.6 million in federal funds allocated to this project.

•**Community policing:** Leadership from SINA, Hartford Area Rallies Together and the City of Hartford, along with state and federal governments. New police substation has opened, police bike patrols (using bikes purchased by SINA) have begun, and block-watch programs have been expanded.

FD-302a

JUN 16 1991

Sources of Funding

SINA: Connecticut Children's Medical Center, Hartford Hospital and The Institute of Living, Connecticut Public Television and Radio, Trinity College

ADVEST, Inc.

The Aetna Foundation

Anonymous Donors

The Annie E. Casey Foundation

Boys & Girls Club of America

Carse Robinson Foundation; Fleet Bank, Trustee

City of Hartford (Community Development Block Grant)

Connecticut Public Television & Radio

Connecticut State Board of Trustees

CTG Resources, Inc./Connecticut Energy Foundation

Davenport Family Foundation

Ensworth Charitable Foundation; Fleet Bank, Trustee

The Fisher Foundation

Fleet Bank

William Caspar Graustein Memorial Fund

Hartford Hospital

Hartford Foundation for Public Giving

Hartford Steam Boiler Inspection and Insurance Company

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Loctite Corporation

George A. & Grace L. Long Foundation; Fleet Bank, Trustee

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William and Alice Mortenson Foundation

Pacific Investment Management Company

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State of Connecticut

The Hartford Courant Foundation

The SURDNA Foundation

Trinity College

United Technologies Corporation

U.S. Housing and Urban Development Department

U.S. Intermodal Surface Transportation and Efficiency Act

H.A. Vance Foundation, Inc.

Xerox Foundation

What People Are Saying

Retired General Colin Powell, chairman of America's Promise: "The Alliance for Youth: "Trinity College's commitment to improving the quality of life in Hartford and to helping the city's young people dream and believe that they too might someday attend college and live the American dream is exemplary."

John G. Rowland, Governor of Connecticut: "The learning Corridor is an innovative education and community initiative resulting from a unique public-private partnership and bold leadership in the non-profit sector; particularly from Trinity College. The State is actively supporting this collaborative effort, but it is moving forward because the institutions in this neighborhood and the community itself have stepped forward. We are celebrating an urban initiative which is built on education and home ownership at its core."

Mike Peters, Mayor of Hartford: "Through initiatives such as this, we are putting Hartford on the map as a city that has the vision, the potential, the people, and the commitment to make good things happen."

William C. Richardson, Kellogg Foundation CEO: "Trinity College, under Evan Dobelle's leadership, has demonstrated the power and potential of public-private partnerships. Through a bold, community-based initiative to revitalize its neighborhood, Trinity has forcefully asserted a leadership role in the urban policy debate."

Bruce Katz, director of the Brookings Center on Urban and Metropolitan Policy: "If a small liberal arts college like Trinity can do this, it's unclear why other universities of much greater size, with much greater endowments, cannot move in this direction."

FAX COVER SHEET

FROM
GENE SPERLING
DIRECTOR, NATIONAL ECONOMIC COUNCIL
THE WHITE HOUSE
SECOND FLOOR, WEST WING
WASHINGTON, D.C. 20502

PHONE 202/456-2807
FAX 202/456-2878

TO: Lisa Green / Kaplan

PAGES (INCLUDING COVER SHEET): 3

COMMENTS: Hartford Mayor's
request cc'd to Gene

Lisa - I have a packet at my desk
w/ more info

Hartford



OFFICE OF THE MAYOR
550 MAIN STREET
HARTFORD, CONNECTICUT 06103

MICHAEL P. PETERS
MAYOR

Telephone: (860) 543-8500
Fax: (860) 722-6606

June 10, 1999

The Honorable William J. Clinton
President of the United States of America
The White House Office
1600 Pennsylvania Avenue
Washington, DC 20500

Dear Mr. President:

It is my pleasure to request that you include a historic community event in the City of Hartford that is symbolic of your success in urban renewal as part of your July cross-country trip to visit economically distressed communities that are using innovative partnerships to revitalize their neighborhoods. The event will celebrate the placement of the last piece of steel for the Learning Corridor, a 16 acre, \$100 million educational campus that is being constructed in a recently remediated brownfield site. The Learning Corridor campus is part of a larger neighborhood revitalization initiative in the south side of Hartford which was born in partnership with the federal government, our city and our Frog Hollow neighbors.

Through the efforts of Senator Dodd, in 1994, Trinity College received \$680,000 from the US Department of Housing and Urban Development that launched a multi-faceted \$175 million initiative to create an infrastructure for children and families. In addition to the federal funding, five major non-profit institutions residing in the Frog Hollow neighborhood committed \$10 million from their endowments to kick-off the project. Trinity College, Hartford Hospital and Aetna Inc. have provided critical leadership and financial support to move this vision from a dream to a reality. The initiative entails transforming a 15-square block economically distressed area into a vibrant community where individuals from all walks of life can live, work and play. The initiative includes housing rehabilitation, home ownership, family programs, economic development, streetscape improvements, and job creation, with the educational Learning Corridor campus as its centerpiece.

Page Two

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The Honorable William J. Clinton

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I would be honored if you would join us at this monumental occasion.

Sincerely yours,



Michael P. Peters
Mayor

Enc.

cc: Senator Christopher Dodd
Hon. Andrew Cuomo - HUD
Hon. Gene Sperling - White House
Richard Huber - Aetna Inc.
Evan Dobelle - Trinity College/SINA



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I would be honored if you would join us at this monumental occasion.

Sincerely yours,

A handwritten signature in black ink, reading "Michael P. Peters". The signature is fluid and cursive, with the first name "Michael" being the most prominent part.

Michael P. Peters
Mayor

Enc.

cc: Senator Christopher Dodd
Hon. Andrew Cuomo - HUD
Hon. Gene Sperling -White House
Richard Huber - Aetna Inc.
Evan Dobelle -Trinity College/SINA

As Seen In
The New York Times

NEW YORK, MONDAY, APRIL 14, 1997

Trinity College Leads Effort To Create Hartford Renewal

By JANE GROSS

HARTFORD — The brand-new wrought-iron staircase, lighted by ornamental lampposts, connects the gothic splendor of Trinity College to the blight of the Frog Hollow neighborhood below.

The stairs are a small thing, compared with the \$175 million that will be spent on schools, job training, mortgage assistance and family services in the 15 blocks that surround — and imprison — the 173-year-old college.

But the stairs are a symbol of Evan S. Dobelle's grand vision for the liberal arts college in urban America. Motivated by enlightened self-interest, this unorthodox college president, more slick politician than tweedy academic, has set out to restore his community to health and his institution to preeminence.

In two years as Trinity's president, Mr. Dobelle has rejected the two standard solutions for good schools in bad neighborhoods: Build high walls and spend a fortune on security or buy up the adjoining land and gentrify. Instead, using the college's financial resources and prestige, he has galvanized other large neighborhood institutions, government and private industry in a col-

laboration to save Frog Hollow for its largely Puerto Rican residents.

"We're an institution of privilege, we have a significant endowment, we don't pay taxes, yet we sit on our hands and say, 'America's going to hell and that's too bad,'" Mr. Dobelle said, his words tumbling out with whirlwind intensity. "Do we continue to presume that it's O.K. to teach liberal arts to students here, and talk about civility, and not be concerned about what's across the street?"

That question is also Yale's. And Marquette's. And Spelman's. And many more colleges that are reach-

Continued on Page B5, Column 1

Trinity President Sets Pace for Hartford Renewal

Continued From Page A1

ing over their ivied walls and into crumbling communities. But none of these institutions, not in New Haven, Milwaukee or Atlanta, has launched as imaginative a plan for urban renewal as Trinity, according to Henry Cisneros, the former Secretary of Housing and Urban Development.

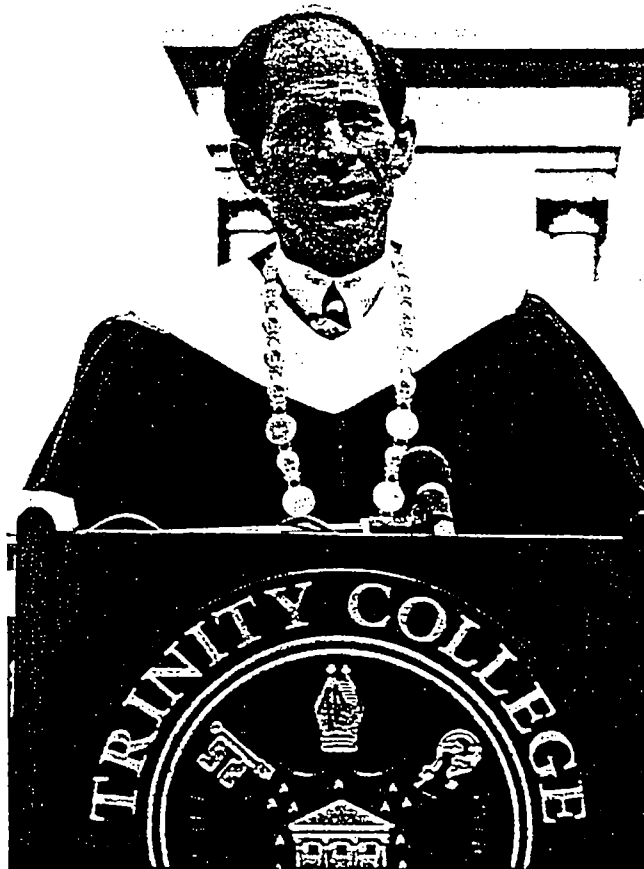
"It is simply the best example," said Mr. Cisneros, now president of Univision Communications in Los Angeles. "Evan Dobelle understands the stakes better and is doing it better than anyone."

Mr. Dobelle sounds like a preacher when he discusses the role of the academy in the inner city. "I've chosen a field that has all the capacity to bring back America, a field that's a sleeping giant. It's underled and overmanaged and needs to be reminded of its moral authority."

The plan for Frog Hollow is an ambitious combination of safe streets, stable home ownership, state-of-the-art schools and jobs.

Trinity's partners in the initiative are Hartford Hospital and its mental health component, The Institute of Living, Connecticut Children's Medical Center and Connecticut Public Television, all in Frog Hollow. Between them, these institutions have put up \$10 million in seed money. The rest comes from city, state and Federal bonds and grants and from local companies.

The centerpiece of the project is a nine-acre parcel, once a bus yard, that will be home to three new schools — a K-to-6 Montessori school, a middle school and a high school science and technology center that will be shared by students throughout the region.



Nearby will be a Boys and Girls Club, managed by Trinity students; a job training center, run by a grassroots group; a family resource center and a new police substation. Eventually, Mr. Dobelle hopes to relocate certain campus businesses, like a bookstore, copy shop and art gallery, to the streets below.

To help to stabilize Frog Hollow Trinity and the other institutions are buying two- and three-family houses out of foreclosure, renovating them with local contractors and selling them back to neighborhood residents, with reduced-rate mortgages.

The same residents, after training at the job center, will be first in line for certain entry-level positions — clerical or security, for instance — at the college and hospitals. Those who do not take advantage of educational or vocational opportunities will be denied housing subsidies.

Three early beneficiaries of the plan are Janette Williams, soon to buy a three-family house; Timothy Otte, who has bought the building where he has run a restaurant for 23 years; and Rob O'Connor, vice president of a drapery business where employees and clients were preyed on by crack addicts until Trinity bought and tore down their dens.

Ms. Williams house, which she will share with her sister, daughter and infant grandson, was bought at auction by Trinity and its partners for \$50,000, then spiffed up with a new furnace, bathroom fixtures and carpet. Ms. Williams, a Baptist pastor and counselor in a group home, will buy it for \$80,000. Her sister's employer, Hartford Hospital, will cover the \$10,000 down payment and not expect repayment if the family stays for 10 years. The mortgage, negotiated by the college, will cost less than 5 percent.

Mr. Otte, the owner of Timothy's, is an aging hippie who bakes nine-grain bread but has no head for finance. His customers were being pelted with bottles from a crack house next door until Trinity bought and emptied the building. The college also cosigned a loan that allowed Mr. Otte to buy his building for \$55,000. The new staircase from the college leads to his front door.

Mr. O'Connor, who employs 35 neighborhood women as seamstresses, was similarly plagued by drug activity in six abandoned buildings on Broad Street. Trinity bought those, too, and plans to replace them with new, two-family homes.

A school's unusual leader rejects the status quo.

What Trinity is doing began with the streetscape that greeted, and discouraged, prospective students and their parents: Boarded-up or burned-out buildings, their windows dark eye sockets, their vestibules crack dens and their sidewalks a battleground for warring gangs.

These were once handsome brick houses, home to men and women who built bicycles, sewing machines and rifles. But that was before Connecticut's capitol city, graced with parks built by Frederick Law Olmstead and museums endowed by J. P. Morgan, saw its manufacturing base collapse, its insurance companies and banks merge and downsize, and its middle-class flee to the suburbs.

That left Trinity at a disadvantage compared with its competitors, like Williams, Hamilton and Bowdoin, all colleges with bucolic settings. So the Board of Trustees decided to turn a liability into an asset, promote the city as an extension of the classroom and find a president to turn its vague plans into reality.

Mr. Dobelle, 52, emerged from that selection process. In the staid world of academia, his resume, to put it mildly, is unique: Citadel dropout

who didn't earn a degree until he was well past 30. Aide to a series of moderate Republicans like Senator Hugh Scott of Pennsylvania and Gov. John A. Volpe of Massachusetts. Twenty-something mayor of Pittsfield, Mass. Chief of protocol for President Jimmy Carter. Treasurer for the Democratic National Committee. President of two community colleges.

Mr. Dobelle did not have the right pedigree, but he had the right stuff. He was a deal-maker and a fundraiser. He had political connections on both sides of the aisle. He was versed in the urban agenda.

And he had a formidable personality. Bold or impatient, depending on one's view. Determined or relentless, eloquent or bombastic, charming or manipulative. But someone to be reckoned with, a force of nature.

The trustees, while unanimous in their selection, did pause.

Mr. Dobelle insisted on knowing whether he was a serious candidate before completing his application, a most unusual request. He visited Hartford before his interview, the only candidate to do that, and then told the trustees his proposed agenda, without waiting to be asked. During the trustees' deliberations, each time Mr. Dobelle's name was mentioned, it became an inside joke to shed one's suit jacket and head for the window, like Clark Kent morphing to Superman.

Mr. Dobelle's arrival at Trinity spawned a wave of high-level resignations among administrators who did not like his high-octane style, so out of sync with the slow rhythms of

academia. "Evan took the whip out and said 'Get to work,'" said Mike Peters, the Mayor of Hartford. "Some people couldn't deal with it."

Mr. Dobelle makes no apologies for being a taskmaster. "I set the bar at a certain level," he said. "Some people went over it. Most didn't."

He claims to return every telephone call the same day. His desk has no drawers because paper get moved immediately. He leaves voice mail for staff at 4 A.M. when his mind is buzzing. They are grateful that he restrains himself from calling them at home.

Meetings are short and plans have precise timetables. "Everything is Project 2000," Mr. Dobelle said. "Isn't there ever a Project Tuesday? I don't have any interest in 'maybe' or 'we'll try.'"

Despite the whip-cracking, Mr. Dobelle has largely won over his key constituencies: faculty, students and community residents.

He lifted the cap on faculty hiring for the first time since 1979 and otherwise has left teachers to their teaching, giving equal respect to urban economics and the Victorian novel.

He consulted students on architectural plans for the campus, hired some as interns in his office, invited them to trustees meetings to network for future jobs and called others with congratulations after football victories.

The community was welcomed to a campus concert by Tito Puente. It was the first time many had been up the hill. Since then, Mr. Dobelle has shown up at neighborhood meetings, learned people's names and spoke to them in fluent Spanish. His two primary aides on the project are Puerto Rican. One, a longtime college employee, was given enough time off to earn an economics degree.

Mr. Dobelle recalled recently the solitary moment when he decided what needed to be done here and that he was the man to do it. It was the day before his interview with the board and he had come to Hartford to prowling the campus and the neighborhood.

At dusk, he sat in the footbleachers with the city spread below him. "I always believe that if I can see it, I can do it," he said. "I can see it that day — what I've done."

Few dare contradict him, but his 10-year-old son, Harry, had qualms: "What you're doing, Dad," he said, literally italicizing the verb tense. "It isn't done yet."

Mr. Dobelle seemed torn between pride at Harry's precocity and irritation at the rebuke. "It's not done yet but it will be," he said, matching Harry's emphasis. "I have never accomplished what I've said. It never happened and it won't this time."



Joyce Dopkeen/The New York Times

The chapel of Trinity College in Hartford rises behind a row of houses that are awaiting demolition as a part of a community revitalization effort. Its centerpiece is a former bus yard that will be home to three new schools.



SINA REPORTS

This is a season of dramatic change in the neighborhoods surrounding the Southside Institutions.

The SINA Neighborhood Initiative is aggressively taking root. Ideas and plans are emerging in physical form, and in the beginnings of new community relationships, as buildings pop out of the earth on Broad Street and neighborhood kids and college students spill in and out of the Boys & Girls Club at Brownell.



Trinity College senior Rachel Rivera is an embodiment of that change. She runs challenging arts and education programs at the club as part of her work-study program at the college. "The team that works here now is amazing. There's structure and discipline, and it's all about kids. No b.s.," says the Bronx native.

SINA's mission

Southside Institutions Neighborhood Alliance (SINA) works cooperatively with the community to develop leadership and improve the economic, physical and social characteristics of Hartford's Frog Hollow, Barry Square and South Green neighborhoods.

SINA is a coalition of the Connecticut Children's Medical Center, Connecticut Public Television & Radio, Hartford Hospital, The Institute of Living and Trinity College.

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Hartford, CT 06106
(860) 545-7550 tel
(860) 545-7546 fax



SINA REPORTS

SINA Reports is the official publication of The Southside Institutions Neighborhood Alliance. Published tri-annually in May, September and December, it will chronicle progress on the neighborhood improvement initiative

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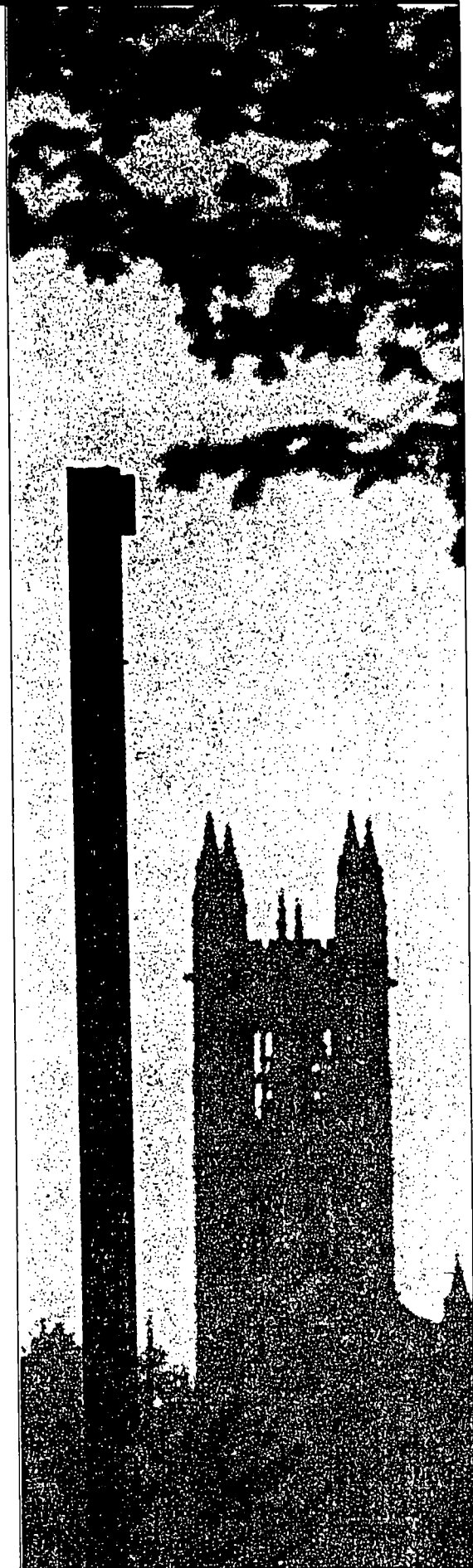
*Executive Committee members

SINA Staff

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Assistant Director
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Joel Sanchez
Community Relations Specialist
Keith A. Hedman
Fiscal Manager

Cover: Children play at the Boys & Girls Club while construction work continues at the Learning Corridor.

Photography by Richard Mox except where indicated



A Season of Change

Continued from Page 1

She's hoping to continue as a full-time staff member when she graduates in June.

Club Director Angel Huertas says the club is ending the hopelessness that pervaded here in Frog Hollow. He grew up just a few blocks away. His brother, a Hartford cop helped rout street gangs off the same corner a few years ago. The people who work with him say Angel's upbeat spirit is contagious. Angel says, "We're turning some heads around - from both Trinity and the neighborhood."

A construction crane looms over the long-fallow former Connecticut Company Bus Garage site as three schools, a theater, pool and community center emerge in varied-shape concrete and steel frames. Huertas and Rivera say they're anxious for their club kids to tap into opportunities the Learning Corridor schools and facilities will offer.

At the corner of Vernon and Broad sixteen neighborhood residents enrolled in a sixteen-week pre-apprenticeship program to learn masonry, are stacking cinder blocks to make walls in a tented lot. An abandoned house was demolished here years ago and the lot had been vacant until now. Enrollees of the HART/SINA Centro Comunal de Trabajo, the men will graduate to a 16-week full apprenticeship program which pays \$15 to \$16 an hour.

On Vernon Street, opposite the Learning Corridor construction site, Nick Rosado and his two sons watch in awe as another steel girder juts up



Victorian street lights are part of the Streetscape Program.

"This neighborhood is becoming better for kids everyday"

Nick Rosado

from the earth. He grew up in Frog Hollow and recently bought one of the SINA-renovated two-family homes. "This neighborhood is becoming better for kids everyday," he says.

These stories and more are a part of our first edition of SINA Reports. For additional information and regular updates about all SINA projects and activities give us a hit at www.SINAREPORTS.com.

Eddie Perez Appointed to SINA Executive Director Post

The Southside Institutions Neighborhood Alliance (SINA) Board of Directors has appointed Eddie A. Perez to the post of SINA president and executive director, effective immediately. Perez is currently associate vice president for community and government relations at Trinity College. In recent years, he has been responsible for the implementation of the Learning Corridor, the centerpiece of SINA's neighborhood improvement initiative. He will continue to execute that project in his new position.

"We see Eddie as the ideal person to take on the critical task of seeing the several SINA initiatives now on the table through to their successful completion," said John Meehan, president and chief operating officer of Hartford Hospital. "Our initiatives will provide equal benefits to our member institutions and the surrounding communities alike."

"While Trinity College regrets the loss of Eddie's invaluable neighborhood development experience, all five institutions and the City of Hartford as a whole are going to benefit from this move," said Trinity College President Evan Dobelle. "We expect this to be a relatively seamless process since Eddie will be continuing projects he has already been working on."

Mr. Perez will be overseeing a five-point plan to bring SINA's community development initiatives into the 21st century.



Perez

Streetscape Program Spruces Up Institutions and Surrounding Blocks

An \$8.8 million partnership between SINA members and the federal, state, and local governments is bringing about a major transformation to the streets in and around the Southside Institutions.

At present, the improvements are about half complete.

Streetscape improvements include new sidewalks, new street lighting, new trees, and new curbs.

Although the improvement area extends from the streets around Hartford Hospital all the way over to Zion Street on the west side of Trinity College, a unifying design connects the whole project. Victorian-style Central Park lamp posts, brick sidewalks, period wrought-iron

fencing, careful landscaping and new curbs are being used throughout.

The Hartford Hospital campus and all of the streets on its borders were given makeovers completed in the fall of 1995. Benches, lighting, sidewalks, brick treatments and new trees were included in the \$1.5 million project funded entirely by Hartford Hospital.

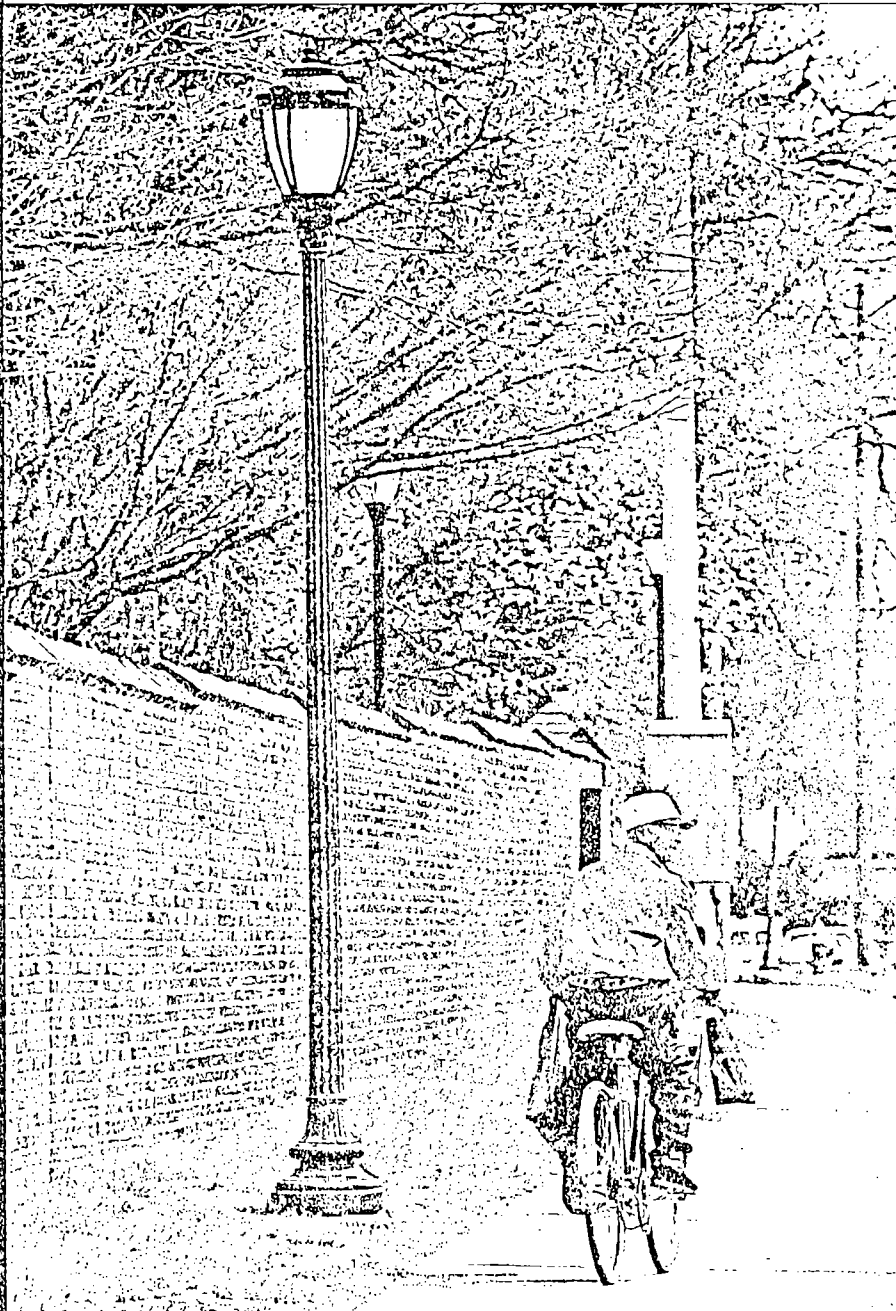
Washington Street renovations, mostly completed last fall, saw some finishing touches this spring. The intersection of Washington Street and Retreat Avenue was completely redone. All of Washington Street between New Britain Avenue and Jefferson Street received new lamp posts, sidewalks, trees and fencing, as did part of Broad Street. This project cost \$1.4 million and was funded by SINA and federal dollars.

The Institute of Living (IOL) is constructing a brand new Retreat Avenue entrance, and improving roads, lighting, benches, fences, landscaping and security on its campus. The project will cost \$1 million in Hartford Hospital/IOL funds, will start in June, and see completion in November 1999.

Trinity improvements began with a make over for Zion Street, completed last fall. Vernon and Broad streets will receive improvements in conjunction with Learning Center construction, with completion slated for 2001.

Trinity and the New Britain Avenue Merchants Association are considering plans for that commercial strip to the south of the college.

SINA institutions are paying about \$2 million of the total streetscape improvement out of \$8.8 million.



Boys & Girls Club Gets Plugged Into The Community

The Brightest Light On Broad Street

Angel Huertas told us that managing the Boys & Girls Club at Trinity College is like "living a dream" for him. Others say that he's making dreams come true for lots of neighborhood kids.

Huertas grew up on Ward Street, just a few blocks down from the club, so he knows firsthand the ups and downs of this gritty strip of Broad Street. And the importance of dreams.

The long-awaited club officially opened its doors in January, and since then has been bursting with energy. Membership grew from 15 to 150 during the first month and now stands at 259. Most days the building across from Trinity at Broad and Brownell bulges at capacity with 75 members, and club staff which includes Trinity students. Club members are issued membership cards for a \$3 fee. They don't get in without the card. If they lose it they pay the cost of issuing a new one. That policy sets the tone for how Huertas operates.

The club's program, based on a national Boys & Girls Club model, is tightly structured and highly directed. There are incentives for success and improvement.

When the club opens at 3pm

each weekday homework is the first order of business. Huertas points proudly to the club's Learning Center which features brand new, state-of-the-art Gateway computers and soon will have its own server. "We found that a lot of the kids coming here were reading at a very low level, so we're doing everything we can to address that," he said. The staff at the Jump Start Program at Fox Middle School is providing technical assistance with the reading improvement program and club staff monitor progress. The 3pm- 4pm "Power Hour" includes a homework tutorial program with Trinity students working as mentors.

"We're working as closely as possible with the schools to identify problem areas with our kids and provide the support



The Boys & Girls Club has become an immediate success.

Continued on Page 9



MORE DETAILS
ON SINA PROGRAMS
ON THE WEB:
WWW.SINAREPORTS.COM



On Schedule For Fall 2000 Opening

Learning Corridor Schools Frame Community's Rebirth

The Learning Corridor, a state-of-the-art multi-purpose education campus that will serve as the heart of SINA's major neighborhood revitalization effort, is well on its way to completion. The four schools and accompanying buildings on the site will be framed by mid-summer, with full completion scheduled for the summer of 2000.

Located on the site of the old Connecticut Company bus garages, the Learning Corridor is across Washington Street from the Institute of Living and across Broad Street from Trinity College.

With the long-standing obstacle of soil contamination removed, contractors are digging foundations and putting up beams and girders at a rapid pace. Here's what they're working on.

Learning Corridor High School Resource Center

The resource center will have two components, a regional Science, Math and Technology School, and the Greater Hartford Academy of the Arts. Both schools will be open to high school students in the Greater Hartford Area.

Students will continue to attend regular high schools, but will go to the resource center for morning or afternoon specialty classes.

The Greater Hartford Academy of the Arts is cur-

rently located on Wethersfield Avenue across the street from Bulkeley High School. The new location, which will serve 250 students, will seem palatial when compared to the old one, which has long been deemed inadequate.

The Science, Math and Technology School will seek to attract students who have shown a special interest in these fields. With space for 300 students, tuition will be free to families from Hartford and surrounding towns that sign on to participate in the Learning Corridor. So far, the following towns are on board -- Wethersfield, Rocky Hill, New Britain, Newington, Southington, Manchester, Hartford, Simsbury, Farmington, Windsor and Bloomfield.

Learning Corridor Middle School

Serving students in grades six through eight, the Learning Corridor Middle School will work in conjunction with the High School Resource Center to provide a special focus on science, math and technology. However, the Learning Corridor facility will be a regular Hartford middle school.

Approximately 600 students will go to the Learning Corridor, which will help relieve over-crowding at the other schools in Hartford. Many middle schools have found

that two years is not enough to positively impact students during the crucial years between elementary and high schools, and have shown success by including sixth grade.

Learning Corridor Inter-District Montessori School

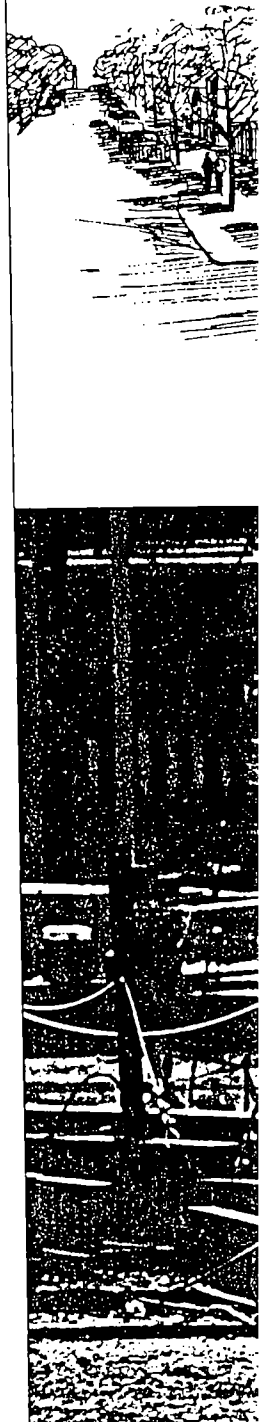
Montessori Schools focus on experiential learning, individualized programs and teaching practical living skills. The Learning Corridor Montessori School will be no exception.

Using specialized materials and encouraging kids to explore on their own, the typical Montessori classroom will have 20 to 25 kids of mixed ages. In addition to traditional subjects, students will also learn how to prepare and clean up their own meals, how to keep their classrooms tidy, and how to treat each other with kindness and respect.

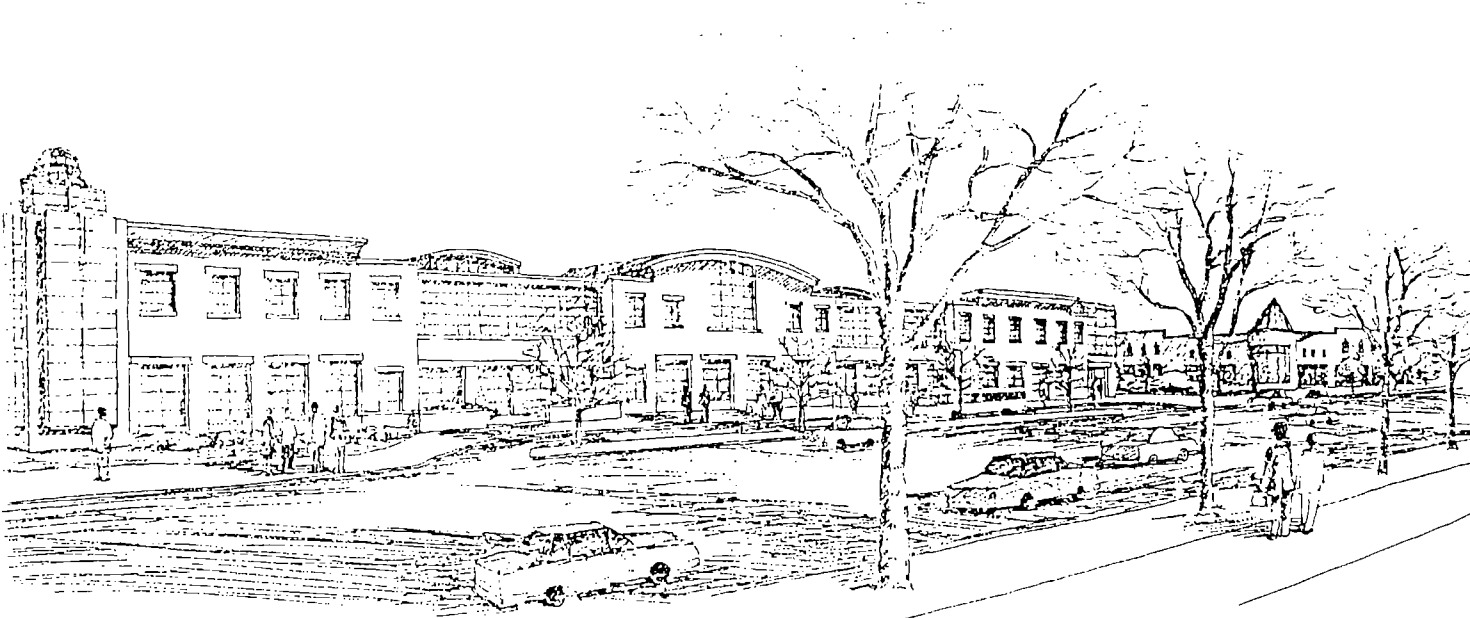
The Montessori School will also be open to students from participating towns. However, students must be enrolled at the preschool level. Because of this requirement, it will take several years to reach peak enrollment of 330 students.

Learning Corridor Professional Development and Training Center

The Learning Corridor will also include a teacher training facility. Focused on improving



Builders work to fulfill the architect's vision of the Learning Corridor, as in this view of Broad Avenue from Downtown.



the teaching of math and science in the Hartford area, the center will coach elementary and secondary school teachers using a mix of professional trainers, Trinity College professors and local school teachers.

Other Buildings on the Learning Corridor Campus

The Learning Corridor will also include a 632-seat theater housed in a separate building from the four schools. It will be used for performances and events of the four schools, as well as the surrounding community.

Another structure will house a Commons Building, which will include a dining area for the Middle School and an athletic complex with a gym and a pool. The library/media center and a TV studio for the Arts Academy will also be located in the Commons.

A four-level parking garage will face Washington Street, and will include 8,000 square feet of retail space on the ground floor. SINA staff are now in the process of securing the retail tenants, and are considering restaurants, print shops, book stores, clothiers and other businesses.

The Boys & Girls Club at Trinity College opened in January, 1999 at the corner of Broad Street and Brownell Avenue adjacent to The Learning Corridor. Already serving over 250 members aged six to 13, the club provides a range of after-school, evening and summer programs. Volunteers, including many Trinity students, supplement a professional staff. (See article page 5)

Jobs Center Finds Work For Community Residents

In 1998, the HART Community Job Center counseled 1,200 people and placed 300 of them in jobs. By the end of 1999, the center's numbers will be even more impressive.

A joint project of HART (Hartford Areas Rally Together) and SINA (Southside Institutions Neighborhood Alliance), made up by Hartford Hospital, Connecticut Children's Medical Center, Connecticut Public Television & Radio, the Institute of Living and Trinity College, the center is housed in a building at 207 Washington Street which was donated and renovated by SINA.

Founded in 1996 after the Connecticut Department of Labor moved its offices out of the neighborhood, the Job Center works in a cooperative relationship with a wide range of community organizations and businesses to meet their goal of maximizing employment for local residents.

The Job Center provides job counseling as well as courses to teach people the skills necessary to find work. The goal is to secure "living wage jobs" that pay over \$7 per hour. However, some local residents need a stepping stone to get into the \$8 to \$10 per hour range.

Some come to the center with poor English language skills and need to enroll in ESL (English as a Second Language) courses at night while working lower paying jobs during the day. This allows them to put food on the table while acquiring the skills necessary to get better paying jobs.

The vast majority -- 80 percent -- of the people the Job Center assists live in the



Hartford neighborhoods south of Capitol Avenue. Some of these residents are placed in jobs at the SINA Institutions.

SINA and the Job Center, also known as "El Centro Comunal de Trabajo", have set up what is called a "First Source Agreement". Under the plan, jobs at each of the five SINA institutions must first be posted internally. If a position remains unfilled, it then goes to the Job Center, where staff members attempt to fill it with a community resident.

The Job Center has set up another partnership to boost community employment, this one with the Mason's and Bricklayer's Union. Sixteen neighborhood residents are currently enrolled in a 12-week pre-apprenticeship program to learn masonry. The training is being conducted out of a trailer and under tents set up at the corner of Broad and Vernon streets, across from The Learning Corridor.

Upon successful completion, participants are guaranteed

Job Center employees take part in the bricklayers apprentice program.

Renovated Housing

Nick Rosado and family have recently purchased one of the SINA-renovated homes near the Learning Corridor. Nick grew up in the neighborhood.



Continued on Page 9

Boys & Girls Club

Continued from Page 5

system to deal with them at an early stage," Huertas said. As part of the club's reinforcement structure, youngsters who show improvement get certificates and are treated to pizza parties. And each month the Youth of the Month Program selects six club members for special recognition.

Rachel Rivera, a Trinity senior from New York City who runs the education programs and computer center quit another job when she heard about the work-study opening for a Trinity student at the club. "I'd seen them (the clubs) be very effective in New York," she said. "People I know who are successful now would say 'I owe it to the Boys & Girls Club.'" The consistency, structure and emphasis on achievement and mutual respect "are things these kids aren't getting anywhere else," according to Rivera. She hopes to become a full-time staff member when she graduates.

The club offers a very full menu of activities beyond the Power Hour. The recreation program which starts each day at 4pm includes basketball, hockey flag football and volley ball in the club gym. The game room features pool, foosball bumper pool and ping pong. The arts and crafts program gives members an opportunity to be creative, then take the result home, according to Huertas.

On Saturdays, the club operates an instructional basketball league. The addition of the Trinity Field House courts expands the opportunities for members of all age groups. A travel team will hit the road in the fall.

The collaboration with Trinity has been great," said Huertas.

"It's not just the computers and the use of the field house. We had an open house to introduce students to the place and over 80 showed up. Right now there are 5-10 who work with us on a daily basis, and 30-40 who participate in the program on a regular basis." The club uses the Trinity swimming pool and is planning a Wilderness Club with Trinity's help. Trinity fraternities and sororities have also donated time and money.

Rachel Rivera said the club has already had a noticeable impact on attitudes about the neighborhood among Trinity students. "Before this most students were timid about going into the neighborhood without an escort," she said. "But lately I've actually seen some venturing down to Park Street."

An unexpected side benefit of the Trinity relationship has been for Trinity student parents who now visit the club on a regular basis to observe their children working at the club.

The community reaction has been equally gratifying according to Huertas. "People waited for a long time for this to happen, and at first they were a little apprehensive. But now they love it. They can send their child here and not worry about it. We're building up trust. We encourage parents to come in, we want to meet them and make them feel comfortable."

Huertas is looking forward to expanding his programming next year when the Learning Corridor schools open. This will hopefully give us more options in theater and the arts, Huertas said. And right now he's planning to hire four Trinity students to handle a busy summer schedule. "We had over 30 applications for these jobs, and it's great because the college is paying for it," Huertas said.

"Running my own club was

one of my big goals in life, but this is beyond my expectations," said Huertas. "We're getting rid of a lot of hopelessness that was here, and we're building this really strong relationship with Trinity. This is really the brightest light on Broad Street in a long time. It's a shining star."



The Boys & Girls Club at Trinity College is operated by the Boys & Girls Clubs of Greater Hartford in cooperation with Trinity College. It is open Monday through Friday from 3pm to 5pm and Saturdays from 10am - 4pm for children 6-13.

Jobs program

Continued from Page 8

spots in a 16-week full apprenticeship program, which pays \$15 to \$16 an hour (half of a mason's prevailing starting wage).

"These guys are making a 12-week sacrifice now, but they're gaining a trade that will offer them good wages for a life-time," said John Padilla, director of the Center's Neighborhood Jobs Initiative. "So far, everyone is doing real well, despite the hard work and heavy lifting."

The program started at the beginning of April and will run through the end of June. Yolanda Rivera, a community organizer for HART, was instrumental in setting it up.

"This is a real step forward, a chance to build a whole new career," she said. "We're planning another apprenticeship program with the Painter's Union, and we plan to set up as many other programs in the future as possible."

SINA Corporation
Consolidating Statement of Financial Position
December 31, 1997

	SINA Corp.	SINA Inc.	SINA Properties Inc.	The Learning Corridor, Corp.	Vernon Street Bus Garage Cleanup Corp.	Eliminating Entries	TOTAL
Assets							
Cash		\$ 1,102,094	\$ 4,467	\$ 164,820	\$ 479,307		\$ 1,750,688
Assets whose use is limited		534,180					534,180
Investments		402,241					402,241
Due from Pope Park Zion, LLC, net		75,390					75,390
Retainage receivable					218,139		218,139
Capitalized construction costs				2,483,833			2,483,833
Capitalized remediation costs					2,290,034		2,290,034
Rental real estate, less accumulated depreciation of \$407,810		736,494	267,171				1,003,665
Accrued membership assessments, net of allowances of \$300,000		12,770					12,770
Other assets		5,021					5,021
Real estate held for sale		710,926	810,238				1,521,164
Investment in SINA Properties, Inc.		1,000				\$ (1,000)	
Investment in Vernon Street Bus Garage \$ 1,000						(1,000)	
Advances to SINA Properties, Inc.		1,723,338				(1,723,338)	
Advances to The Learning Corridor, Corp.		1,912,331				(1,912,331)	
Advances to Vernon Street Bus Garage		505,483				(505,483)	
Due from SINA, Corp.					1,000	(1,000)	
Due from SINA, Inc.			147,211			(147,211)	
	\$ 1,000	\$ 7,721,268	\$ 1,229,087	\$ 2,648,653	\$ 2,988,480	\$ (4,291,363)	\$ 10,297,125
Liabilities and net assets							
Accounts payable		\$ 157,330		\$ 735,559	\$ 2,260,124		\$ 3,153,013
Accrued expenses and other liabilities		45,466	\$ 40,276		300		86,042
Advances from Trinity College		417,790					417,790
Retainage payable					218,139		218,139
Revolving credit loan		335,787					335,787
Due to SINA, Inc.			1,723,338	1,912,331	505,483	\$ (4,141,152)	
Due to SINA Properties, Inc.		147,211				(147,211)	
Due to Vernon Street Bus Garage	\$ 1,000					(1,000)	
Total liabilities	1,000	1,103,584	1,763,614	2,647,890	2,984,046	(4,289,363)	4,210,771
Net assets:							
Unrestricted net assets:							
Unrestricted net assets		3,311,073				(531,330)	2,779,743
Unrestricted net assets				763	3,434	(4,197)	
Capital stock			1,000		1,000	(2,000)	
Retained earnings deficit			(535,527)			535,527	
Total unrestricted net assets		3,311,073	(534,527)	763	4,434	(2,000)	2,779,743
Temporarily restricted net assets:							
Special assessments		3,306,611					3,306,611
Total temporarily restricted net assets		3,306,611					3,306,611
	\$ 1,000	\$ 7,721,268	\$ 1,229,087	\$ 2,648,653	\$ 2,988,480	\$ (4,291,363)	\$ 10,297,125

SINA Corporation
Consolidating Statement of Activities
Year Ended December 31, 1997

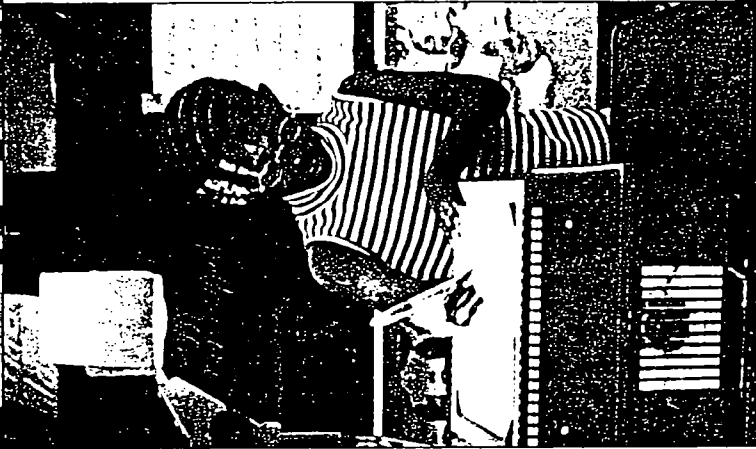
	SINA Corp.	SINA Inc.	SINA Properties Inc.	The Learning Corridor, Corp.	Vernon Street Bus Garage Cleanup Corp.	Eliminating Entries	TOTAL
Revenues:							
Membership assessment:							
Hartford Hospital	\$ 198,803						\$ 198,803
Institute of Living	198,803						198,803
Trinity College	198,803						198,803
Connecticut Public Broadcasting, Inc.	50,000						50,000
Connecticut Children's Medical Center	<u>349,663</u>						<u>349,663</u>
Total membership assessment	996,072						996,072
Other revenue:							
Rental income	34,132	\$ 8,100					42,232
Interest income	200,767	66	\$ 787	\$ 3,770			205,390
Contributions	5,100						5,100
Gain on sale of property	27,327						27,327
Loss on investment in Pope Park LLC	(11,231)						(11,231)
Miscellaneous income	<u>13,737</u>						<u>13,737</u>
Total other revenue	<u>269,832</u>	<u>8,166</u>	<u>787</u>	<u>3,770</u>			<u>282,555</u>
Total revenues	1,265,904	8,166	787	3,770			1,278,627
Expenses:							
Organizational expenses	352,423	9,481	24	336			362,264
Program expenses:							
Neighborhood safety/security		19,697					19,697
Public relations		51,195					51,195
Scholar of the Month Program		1,914					1,914
Hartford program expenses		33,867					33,867
Bulkeley Connection Program		3,454					3,454
Other program expenses		4,114					4,114
Business development		161,595					161,595
Real estate development		106,000					106,000
Housing program		56,928					56,928
Employment program		33,000					33,000
20th Anniversary		39,153					39,153
SINA Scholarship		3,522					3,522
Neighborhood service awards		1,823					1,823
GROW program		<u>5,500</u>					<u>5,500</u>
Total program expenses		521,762					521,762
Real estate maintenance	18,057	4,980					23,037
Property taxes		5,151	19,537				24,688
Interest expense			149,514				149,514
Rental expenses		26,402					26,402
Legal and Accounting expenses			9,274				9,274
Depreciation		38,684	7,779				46,463
Miscellaneous		1,337					1,337
Total expenses		963,816	200,565	24	336		1,164,741
Excess (deficiency) of revenues over expenses		302,088	(192,399)	763	3,434		113,886
Unrestricted net assets, beginning of year:							
Unrestricted net assets		2,966,774	(343,128)				2,623,646
Unrealized gain on investments		42,211					42,211
Retained earnings deficit							
Unrestricted net assets, end of year		3,311,073	(535,527)	763	3,434		2,779,743
Temporarily restricted net assets, beginning of year:		475,673					475,673
Special assessments		<u>2,830,938</u>					<u>2,830,938</u>
Temporarily restricted net assets, end of year		3,306,611					3,306,611
Net assets, end of year	\$ -	\$ 6,617,684	\$ (535,527)	\$ 763	\$ 3,434	\$ -	\$ 6,086,354

MAY • 1999

SINA Continues Education Initiatives



At left from top, Ian Facker, HART President Hyacinth Yennie and former Board of Education member Ted Carroll compare notes at the 5th annual Bulky Connection Celebration.



Left, A Fox Elementary School student wins an award for project to improve her reading skills. Five other projects were awarded by SINA through a grant from Ray's Bank.



Scholar of the Month winners from Windsor High School display their awards at the 16th annual Recognition Dinner at the University of Hartford. The dinner was cosponsored by the university and WFSB-TV 3.

Ian A. Facker, Scholar ship winners display their recognition plaques at the Bulky Connection Celebration. Each will receive a \$1000 per year for up to four years.



Southside Institutions
Neighborhood Alliance
400 Washington Street
Hartford, CT 06106

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Trinity College Leads Effort To Create Hartford Renewal

By JANE GROSS

The New York Times

NEW YORK, MONDAY, APRIL 14, 1997

50 CENTS

"All the News That's Fit to Print"

VOL. CXLVI, No. 30,762

Tiger Woods, Golf's Future, Rewrites History at Masters



In the traditional changing of the guard, Nick Faldo, last year's Masters winner, helped the new champion, Tiger Woods, onto the green today.

SIDES SQUARE OFF ON DECONTROLLING ELECTRICITY SALES

COMPETITION MAY FOLLOW

Wrangling About Utility Rules Means Lobbyists Now and Maybe Customers Later

By ERIC SCHWARTZ

WASHINGTON, April 13 — A high-stakes battle is under way in Congress and the courts over the future of the electric utility industry. The debate centers on whether to allow competition to enter the market for electricity sales, a move that would fundamentally change the way the industry operates. Proponents of deregulation argue that it will lead to lower rates and better service, while opponents warn that it could lead to a loss of reliability and increased costs for consumers.

Pope, in Sarajevo, Calls for Forgiveness



About 15,000 followed a push past lines of snipers to attend a Mass celebrated by Pope John Paul II.



War disrupted the Pope's visit to Sarajevo, where there have been a half century.

35,000 Attend a Papal Mass in Stadium

By CELESTINE BOHLEN

SARAJEVO, April 13 — In a rare moment of peace in the war-torn city, Pope John Paul II celebrated Mass today at a stadium packed with about 35,000 people. The Pope's visit to Sarajevo was a significant gesture of peace and reconciliation, as the city has been the site of intense fighting between Bosnian Serbs and Bosnian Muslims. The Pope's presence in the stadium was a powerful symbol of hope for the future of the city.

By DAVID ANDERSON

AUGUSTA, Ga., April 13 — In his 18th year as the Masters champion, Tiger Woods has already rewritten the history of the tournament. His victory today marked a historic moment in the sport of golf, as he became the youngest player to win the Masters since Jack Nicklaus in 1963. Woods' performance was a testament to his exceptional talent and his ability to perform under pressure. His victory was celebrated by fans and fellow players alike, and it marked a new chapter in the history of the Masters.

Continued on Page C7, Column 1

Smaller Investors Keeping Faith, Despite Stock Market's Troubles

By DAVID BARBOZA

THE STOCK MARKET MAY BE TREASON, but smaller investors are keeping their faith. Despite the volatility of the market, many individual investors are holding onto their investments, believing that the long-term prospects of the market are still bright. They are not swayed by the short-term fluctuations of the market, and they are confident that the market will eventually recover. This faith is a testament to the resilience of the American economy and the confidence of its investors.

Continued on Page C7, Column 1

Women in Washington Statehouse Lead U.S. Tide

By B. DAVIDSON AYRES II

OLYMPIA, Wash., April 13 — Women in the Washington Statehouse are leading a national trend of increasing female representation in state legislatures. As of April 13, women held 35 percent of the seats in the Washington Statehouse, up from 30 percent just a few years ago. This increase reflects a growing commitment to gender equality and the recognition of the importance of women's voices in the legislative process. The trend is part of a larger movement across the country to increase the number of women in political office.



Women are front and center in Washington State politics. They make up 35 percent of the House, and 30 percent of the Senate.

Continued on Page C7, Column 1

INSIDE

City Greets Zoro's Robots

San Francisco, Calif. — A group of robots, designed to look like the character Zoro from the anime series 'Bleach', were welcomed in San Francisco. The robots were part of a promotional event for the anime, and they were dressed in traditional Japanese samurai attire. The event was a success, and the robots were well-received by the local anime community.

Is Buffalo, N.Y., Obsolete?

Buffalo, N.Y. — A recent study has found that Buffalo, N.Y., is becoming increasingly obsolete. The study found that the city's economy is in decline, and that it is losing out to other cities in the region. This has led to a loss of jobs and a decline in the city's population. The study also found that the city's infrastructure is in poor condition, and that it needs to be upgraded in order to remain competitive.

Trinity College Leads Effort To Create Hartford Renewal

By JANE GROSS

HARTFORD — The brand-new wrought-iron staircase, lighted by ornamental lamps, connects the gothic splendor of Trinity College to the blight of the Frog Hollow neighborhood below. The stairs are a small thing, compared with the \$175 million that will be spent on schools, job training, mortgage assistance and family services in the 15 blocks that surround — and imprison — the 173-year-old college.

Continued on Page B5, Column 1

Trinity College Leads Effort To Create Hartford Renewal

By JANE GROSS

laboratory to save Frog Hollow for its largely Puerto Rican residents. "We're an institution of privilege, we have a significant endowment, we don't pay taxes, yet we sit on our hands and say, 'America's going to hell and that's too bad,'" Mr. Dobelle said, his words rumbling out with whirlwind intensity. "Do we continue to presume that it's O.K. to teach liberal arts to students here, and talk about civility, and not be concerned about what's across the street?"

That question is also Yale's. And Marquette's. And Spelman's. And many more colleges that are reach-

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SINA REPORTS

This is a season of dramatic change in the neighborhoods surrounding the Southside Institutions.

The SINA Neighborhood Initiative is aggressively taking root. Ideas and plans are emerging in physical form, and in the beginnings of new community relationships, as buildings pop out of the earth on Broad Street and neighborhood kids and college students spill in and out of the Boys & Girls Club at Brownell.



Trinity College senior Rachel Rivera is an embodiment of that change. She runs challenging arts and education programs at the club as part of her work-study program at the college. "The team that works here now is amazing. There's structure and discipline, and it's all about kids. No b.s.," says the Bronx native.

Continued on Page 3