

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. list	Child Welfare Discussions; RE: dates of birth [partial] (1 page)	07/18/1996	P6/b(6)
002. resume	Lori L Rankin; RE: address/phone number [partial] (1 page)	n.d.	P6/b(6)
003a. paper	From Jess McDonald to Lyn Hogan; RE: date of birth [partial] (1 page)	08/02/1996	P6/b(6)
003b. fax	From Judy Thompson to Lyn Hogan; RE: date of birth [partial] (1 page)	08/06/1996	P6/b(6)
003c. fax	From Lori Rankin to Lyn Hogan; RE: SSN/date of birth [partial] (1 page)	08/05/1996	P6/b(6)
004. fax	From Donald Schmid to Lyn Hogan; RE: date of birth [partial] (1 page)	08/02/1996	P6/b(6)
005a. paper	From Jess McDonald to Lyn Hogan; RE: date of birth [partial] (1 page)	08/02/1996	P6/b(6)
005b. resume	Jesse F. McDonald; RE: address/phone number [partial] (1 page)	n.d.	P6/b(6)
006. email	From Carol Rasco to Lyn Hogan; RE: personal info (1 page)	07/30/1996	P6/b(6)

COLLECTION:

Clinton Presidential Records
Policy Development
Lyn Hogan
OA/Box Number: 10042

FOLDER TITLE:

Child Welfare Chat Sessions [3]

2011-1010-S

ms189

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
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- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

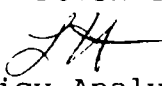
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THE WHITE HOUSE

WASHINGTON

M E M O R A N D U M

To: Child Welfare Discussion Participants
(See confirmation list attached)

From: Lyn Hogan 
Senior Policy Analyst
Domestic Policy Council

Date: July 15, 1996

Re: Meeting Logistics

We are delighted that you are able to join us on Thursday, July 18 from 3:00 p.m. to 5:00 p.m. at the White House to discuss the child welfare system.

The meeting will be held in Carol Rasco's office--2nd Floor of the West Wing of the White House. Please arrive at the Northwest Corner Gate closest to 17th Street, N.W. I have waived you in to the White House via your birthdays as they are on the attached list. If your birthday is incorrect, please notify me. *You must bring a photo I.D. with your birthdate to be admitted to The White House.*

As I mentioned on the phone, this meeting is an informal opportunity for Carol Rasco to talk with you about the problems inherent in the child welfare system and ideas for reforms you might have. Again, this is a very informal, off-the-record discussion session for educational purposes only.

If you have not done so already, please fax me a copy of your bio or resume and send to me anything in writing you would like us to take a look at before the meeting. These materials must arrive no later than Tuesday evening. The fax number is 202-456-7028, the address, 217 Old Executive Office Building, The White House, Washington, D.C 20500, to the attention of Lyn Hogan.

If you have questions, please call me at 212-456-5567.

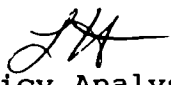
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Child Welfare Discussions
 Thursday, July 18, 1996
 3:00 p.m.-5:00 p.m.
 The White House
 The Office of Carol Rasco

Confirmed Participants

Marylee Allen
 Senior Program Advisor
 Children's Defense Fund
 202-662-3573

P6(b)(6)

11 Constitution Ave, NW
 DC 20224

Conna Craig
 President and Founder
 Institute For Children
 Cambridge, MA
 617-491-4614

P6(b)(6)

18 Brattle St.
 Cambridge, MA 02138

Kathleen Feely
 Casey Foundation
 410-547-6600
 Baltimore, MD

P6(b)(6)

701 St. Paul St.
 Baltimore, MD 21202

Mark Hardin
 Director, Child Welfare
 ABA Center On Children and the Law
 Washington, DC
 202-662-1740

P6(b)(6)

740 15th, NW
 9th Fl
 DC 20005

Dr. Alfred Kahn
 Professor
 Columbia University School of Social Work
 New York, NY
 212-854-5449 / 854-3048 Dr Kahn
 212-854-4320 (fax)

P6(b)(6)

622 West 113th St.
 NY, NY 10025

Jane Spinak
 Attorney In Charge of
 Juvenile Rights Division
 Legal Aid Society
 New York, NY

On leave from Columbia University School of Law where she teaches
 Family Law and has run a legal clinic for children and families
 212-577-3300

P6(b)(6)

15 Park Rd
 NY, NY 10038

White House Staff

Carol Hampton Rasco
Assistant to the President
for Domestic Policy

Jeremy Ben-Ami
Deputy Assistant to the President
for Domestic Policy

Lyn A. Hogan
Senior Policy Analyst

Health and Human Services Staff

Health and Human Services staff not yet confirmed.

To: Carol Rasco
Jeremy Ben-Ami
Jen Klein

From: Lyn Hogan

Date: August 7, 1996

Re: Briefing Memo for Child Welfare Discussion

In this discussion, we will be focusing on the financing and delivery of child welfare services. In particular, we hope to explore ways in which the financing structure of the child welfare system influences outcomes. We also hope to stimulate a spirited discussion on managed care for child welfare services.

For your information, I've attached an article from NASW news on managed care as well as a draft policy paper on the same topic. Also attached is a list of confirmed participants for the discussion and a copy of the questions I faxed to the participants.

If you have any questions, please call me.

Thanks.

M E M O R A N D U M

To: Child Welfare Discussion Participants

From: Lyn Hogan
Senior Policy Analyst
Domestic Policy Council

Date: August 7, 1996

Re: Questions To Consider for The White House
Child Welfare Discussion

As I said in the fax I sent earlier, we are delighted that you are able to join us on Thursday, August 7 from 1:30 p.m.-3:30 p.m. in Carol Rasco's office at the White House to discuss the child welfare system.

This meeting is an informal opportunity for Carol Rasco to discuss with you your views about the state of the child welfare system and your recommendations to improve the system.

We would like to keep the conversation open and creative. However, we have put together a list of questions for you to consider to help guide your thinking and drive the discussion.

- 1) In your opinion, what role should the federal government play in addressing the problems in the child welfare system? Should it be simply financial? Should it be financial and programmatic? To what extent should the federal government prescribe child welfare policy to the states? In what way can the federal government make the biggest contribution?
- 2) What is and/or should be the end product of the child welfare system? How do we measure success or failure?
- 3) Would you say that the various funding structures of the child welfare system create incentives for prolonged foster care placements over adoption or family reunification? Can you give us a concrete example to support your opinion?
- 4) Is there a way to structure the flow of dollars to drive permanency planning over prolonged foster care stays? If so, what would be the intended and unintended consequences of such an action?
- 5) Have you, or others in your state, considered managed care with capitated payments for foster care rather than daily maintenance payments?

Please arrive at the Northwest Corner Gate of The White House, closest to 17th Street, N.W. *Remember, you must bring a photo I.D. with your birthdate to be admitted to The White House.*

**Confirmed Participants
Child Welfare Chat Session
August 8, 1996
1:30 p.m.-3:30 p.m.**

Mr. Jess McDonald
Director
Illinois Department of
Children and Family Services
Springfield, IL
217-785-2509; 217-785-1052 fax

Ms. Clarice Walker
President
National Black Child Development Institute
202-387-1281; 202-234-1738 fax

Ms. Marjorie Smith
Commissioner
Dept of Medical Assistance
Atlanta, Georgia
404-656-4507; 404-651-6880 fax

Mr. Donald Schmid
Director, Children and Family Services
North Dakota Department of Human Services
Bismarck, ND
701-328-4811; 701-328-2359 fax

Laurie Rankin
Executive Vice President and Principal
Blatner Associates
Health and Human Services Consultants
Princeton, NJ
609-466-0200; 609-466-1010 fax

From the White House

Carol Hampton Rasco
Assistant to the President
for Domestic Policy

Lyn Hogan
Senior Policy Analyst
Domestic Policy Council

Jeremy Ben-Ami
Deputy Assistant to the President
for Domestic Policy

Chris Ellertson
Program Examiner
OMB

Jennifer Klein
Special Assistant to the President
for Domestic Policy
First Lady's Office/Domestic Policy Council

From the Department of Health and Human Services

Carol Williams
Associate Commissioner
Children's Bureau
Administration On Children, Youth and Families

----- TOP -----

L-----T-----T-----T-----T-----T-----T-----T-----R
Jill,

We need to schedule two separate two-hour blocks for child welfare discussions during the week of September 16-September 20.

I have September 19 from 1:30-3:30 blocked off, but am not sure that is a definitive time. We then want to schedule another two-hour session during that week sometime.

Because the NCAAN conference is in town, Carol suggested to Jeremy that we schedule two.

Can you let mw know as soon as possible because I'll be out of town all next week.

Thanks!

8/14/96

I found it to be even more useful than the first one. I don't ever think we are going to get 1-2-3 concrete specifics about improving the current system because it is so fundamentally flawed and that is why it is in the mess it is. Having said that I felt we got some good ideas from the meeting. It is great relief to me to hear child welfare administrators talking about the necessity of performance measures particularly as it relates to health and education. These two administrators are two more than were talking about that as key to the system five years ago.

I also want to get you the Hawaii materials I have...it may not be until Julie is back as she knows where it is. It's a great early intervention program that now has enough experience to have been evaluated and has shown genuine results.

As to planning for future meetings:

I would like to think about bringing in some true front line workers...seems to me we could get some from DC, Maryland, Virginia without a lot of trouble. But we should discuss it as it will be intimidating to them and we might need to meet them in a smaller group (fewer of us from Fed. govt) and perhaps outside the White House.

I am mulling over some thoughts about other future meetings and will get an email on soon.

Thanks.

First, thanks so much Chris for joining the group yesterday. I did talk with Don afterwards and told him I would like for us to seriously think about how best to explore this issue after Nov. I asked him to think about (1) how he would write a "charge" or "mission statement" for a commission, study group, whatever; (2) what categories of people he would suggest for such a group and (3) what groups he feels groundwork would need to be done with in Native American community [short of ALL the tribal leaders] in order to get "buy in" for such a study.

He knows this is strictly a brainstorming exercise I've asked him to, not a sure thing as to appointment.

As you can see, Carol and I sometimes have widely different views on things!!

Both on the meeting and the substance of what they are saying. I will say frankly that it would be a tremendous mistake for the CW system to start to evaluate itself on the progress it makes in the health and education of the kids in the system. It needs to ensure that the kids it is responsible for get appropriate linkages and services -- but it would be a big mistake for performance of cw vis-a-vis the kids in out-of-home care to be judged by education/health rather than how quickly kids get put into a permanent placement. This is not an either/or choice but it is an important matter of prioritization.

The Hawaii program is a great preventive model - absolutely wonderful. Absolutely essential to keeping kids out of various "systems" in the long run - but not a solution to the system of care for 500,000 kids that is broken.

Tuesday should be fine.

I had a good chat with the state child welfare folks in SD. They didn't say lots of bad things about working with the tribes but did note that in South Dakota about 50% of the kids in the system are Native American (when Native Americans are about 7/8% of the population). This does mirror their AFDC caseload, though. The biggest issue for them with Native Americans are substance abusing moms and they are very worried about an avalanche of fetal alcohol syndrome kids overwhelming the schools and their system in the next few years.

But I'll tell you more when I get back.

I found it to be even more useful than the first one. I don't ever think we are going to get 1-2-3 concrete specifics about improving the current system because it is so fundamentally flawed and that is why it is in the mess it is. Having said that I felt we got some good ideas from the meeting. It is great relief to me to hear child welfare administrators talking about the necessity of performance measures particularly as it relates to health and education. These two administrators are two more than were talking about that as key to the system five years ago.

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Bismarck, ND
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Laurie Rankin
Executive Vice President and Principal
Blatner Associates
Health and Human Services Consultants
Princeton, NJ
609-466-0200; 609-466-1010 fax

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Domestic Policy Council

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Jennifer Klein
Special Assistant to the President
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First Lady's Office/Domestic Policy Council

From the Department of Health and Human Services

Carol Williams
Associate Commissioner
Children's Bureau
Administration On Children, Youth and Families

FAX

Date

Number of pages including cover sheet

TO: Lynn Hogan

Phone

Fax Phone 202-2156-7028

FROM:

Lori Ronkin

Blatner Associates, Inc.

83 Princeton Avenue

Suite 2C

Hopewell, NJ 08525

Phone

609-466-0200

Fax Phone

609-466-1010

CC:

REMARKS:

☐ Urgent☐ For your review☐ Reply ASAP☐ Please Comment

I'm not sure this ever got to you.

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LORI L. RANKIN

609-466-0200 (w)

P6/(b)(6)

EDUCATION**M.A.**

Eagleton Institute of Politics
Rutgers University, 1986.
Honors: Eagleton Fellowship

B.A.

Kean College
Union, NJ, 1984
Honors: Summa Cum Laude
Departmental Honors
Phi Kappa Phi National Honor Society
Pi Sigma Alpha National Political Science
Honor Society

SKILLS

Policy and Program Development; Strategic Planning; Communications Strategy and Public Relations; Fundraising/Grantsmanship; Management; Staff Development; Legislative Drafting/Lobbying; Advocacy; Coalition-Building; Participatory Processes & Primary Consumer Involvement.

WORK EXPERIENCES**1992-Present**

Executive Vice President- Principal
Blatner Associates, Inc.
83 Princeton Avenue
Suite 2C
Hopewell, NJ 08525

Responsible for strategic planning, new business development, marketing, intergovernmental and public relations, and fiscal and administration for this growing public affairs consulting firm specializing in health and human services. Since joining the company, management operational and finance accomplishments include:

- A complete revamping of the management and operations of the company resulting in major savings and efficiencies of service.
- Increased political awareness and participation.
- Increased new business development.

In addition to management responsibilities, Blatner Associates, Inc. accomplishments include:

- Assisted two **New Jersey EMAs** conduct a community-based needs assessment, prepare comprehensive health plans, and develop a standardized program monitoring and evaluation system.
- As a subcontractor to MGT., Inc. on the Family Preservation Planning Project within the Department of Human Services, BAI conducted an analysis of the departmental organization, administrative functions and resource allocation within the federal, state and county governments responsible for providing services to families and children. In addition, we conducted a similar analysis of the planning process within each level of government.
- Designed a capitated managed care mental health continuum for children/adolescents with serious emotional illness (and their families), who were previously in psychiatric institutions or out-of-state residential facilities. The dollars (\$1 million total) which were previously used to institutionalize youngsters was redirected for community-based residential, mental health, and support services (CCSS approach) for many more young clients. The **Family Managed Care Program** is entering its third year in Essex County, N.J., and involves one lead agency responsible for case management/assessment/service planning/monitoring/evaluation, and three diverse subcontract agencies providing a wide variety of services, including an alternative educational program.
- Assisted in designing a comprehensive **continuum of addiction services** for Hudson County, N.J., which has enabled the County to stop its dependence upon out-of-County treatment, and enhance access and continuity of care. Services are provided by a consortium of private non-profits, and several components are specialized to serve the County's large heterogeneous Latino population, as well as pregnant women, and HIV/AIDS clients. In addition, BAI conducted a comprehensive needs assessment and prepared a successful Ryan White Supplemental Grant application.
- Assisted in a successful proposal on behalf of the **City of Philadelphia's Mental Health Authority** to establish creative financial mechanisms for **children's mental health services** (including Medicaid, EPSDT, etc.)

8/89- 5/92

**Director of Communications
Office of the County Executive
583 Newark Avenue
Jersey City, NJ 07302**

Responsible for all media activities including preparation and dissemination of press releases, scheduling of press conferences and press coordination for special events. Chief spokesperson and

speech writer including Inaugural Address, State of the County and legislative testimony. Liaison to Business Council, Labor Council and other community groups. At the request of the Chancellor of Higher Education, organized the membership of the Blue Ribbon Task Force, a high level statewide group comprised of a variety of interested parties, to Study the Future of the Hudson County Community College.

Coordinated internal campaign activity, including scheduling and press, for successful re-election campaign in 1991 and early activity of the County Executive in his role as Chairperson of New Jersey Clinton-Gore Campaign.

2/89 - 8-89
Political Consultant
Rifka Consulting Associates
99 Montgomery Street
Jersey City, NJ 07302

Managed successful New Jersey Legislative Campaigns for the 31st, 32nd and 33rd Districts including designing campaign material, direct mail strategies and fundraising. Planned, designed and implemented direct mail operations for successful Hoboken Mayor's race.

9/87 - 2/89
Assistant Press Secretary
Congressman Jim Florio
208 White Horse Pike
Barrington, NJ

Responsible for all press relations in New Jersey. Chief spokesperson. Designed and operated radio actuality equipment. Handled press coordination for special events. Scheduled and coordinated appearances on television, radio and cable shows.

5/86 - 9/87
Legislative Liaison
NJ Department of Human Services
CN712
Trenton, NJ

Responsible for legislative activities relative to the policy activities of the Department's largest division, Medical Assistance and Health Services. The \$2.8 billion program budget included Medicaid, the Pharmaceutical Assistance to the Aged and Disabled and the Lifeline program.

5/84-9/85
District Manager for NJ General Assembly Speaker Alan J. Karcher
Sayreville, NJ

Managed the day-to-day activities of the legislative office including constituent services, district scheduling and community relations.

Activities

Co-Chairperson and Founder, New Jersey Democratic Leadership Council

Trustee, Board of Trustees, Lambertville Public Library

Advisory Board Member, Lambertville Education Foundation

Member, NJ Women's Political Caucus

Former Member, NJ Federation of Democratic Women

Former Member, Board of Directors Horizons Health Services

References Available Upon Request.

To: Carol Rasco
Jeremy Ben-Ami
Jen Klein

From: Lyn Hogan

Date: August 7, 1996

Re: Briefing Memo for Child Welfare Discussion

In this discussion, we will be focusing on the financing and delivery of child welfare services. In particular, we hope to explore ways in which the financing structure of the child welfare system influences outcomes. We also hope to stimulate a spirited discussion on managed care for child welfare services.

For your information, I've attached an article from NASW news on managed care as well as a draft policy paper on the same topic. Also attached is a list of confirmed participants for the discussion and a copy of the questions I faxed to the participants.

If you have any questions, please call me.

Thanks.

M E M O R A N D U M

To: Child Welfare Discussion Participants

From: Lyn Hogan
Senior Policy Analyst
Domestic Policy Council

Date: August 7, 1996

Re: Questions To Consider for The White House
Child Welfare Discussion

As I said in the fax I sent earlier, we are delighted that you are able to join us on Thursday, August 7 from 1:30 p.m.-3:30 p.m. in Carol Rasco's office at the White House to discuss the child welfare system.

This meeting is an informal opportunity for Carol Rasco to discuss with you your views about the state of the child welfare system and your recommendations to improve the system.

We would like to keep the conversation open and creative. However, we have put together a list of questions for you to consider to help guide your thinking and drive the discussion.

- 1) In your opinion, what role should the federal government play in addressing the problems in the child welfare system? Should it be simply financial? Should it be financial and programmatic? To what extent should the federal government prescribe child welfare policy to the states? In what way can the federal government make the biggest contribution?
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- 3) Would you say that the various funding structures of the child welfare system create incentives for prolonged foster care placements over adoption or family reunification? Can you give us a concrete example to support your opinion?
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- 5) Have you, or others in your state, considered managed care with capitated payments for foster care rather than daily maintenance payments?

Please arrive at the Northwest Corner Gate of The White House, closest to 17th Street, N.W. *Remember, you must bring a photo I.D. with your birthdate to be admitted to The White House.*

**Confirmed Participants
Child Welfare Chat Session
August 8, 1996
1:30 p.m.-3:30 p.m.**

Mr. Jess McDonald
Director
Illinois Department of
Children and Family Services
Springfield, IL
217-785-2509; 217-785-1052 fax

Ms. Clarice Walker
President
National Black Child Development Institute
202-387-1281; 202-234-1738 fax

Ms. Marjorie Smith
Commissioner
Dept of Medical Assistance
Atlanta, Georgia
404-656-4507; 404-651-6880 fax

Mr. Donald Schmid
Director, Children and Family Services
North Dakota Department of Human Services
Bismarck, ND
701-328-4811; 701-328-2359 fax

Laurie Rankin
Executive Vice President and Principal
Blatner Associates
Health and Human Services Consultants
Princeton, NJ
609-466-0200; 609-466-1010 fax

From the White House

Carol Hampton Rasco
Assistant to the President
for Domestic Policy

Lyn Hogan
Senior Policy Analyst
Domestic Policy Council

Jeremy Ben-Ami
Deputy Assistant to the President
for Domestic Policy

Chris Ellertson
Program Examiner
OMB

Jennifer Klein
Special Assistant to the President
for Domestic Policy
First Lady's Office/Domestic Policy Council

From the Department of Health and Human Services

Carol Williams
Associate Commissioner
Children's Bureau
Administration On Children, Youth and Families

To: Carol Rasco
Jeremy Ben-Ami
Jen Klein

From: Lyn Hogan

Date: August 7, 1996

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Blatner Associates
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From the White House

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Program Examiner
OMB

Jennifer Klein
Special Assistant to the President
for Domestic Policy
First Lady's Office/Domestic Policy Council

From the Department of Health and Human Services

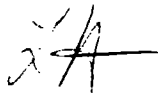
Carol Williams
Associate Commissioner
Children's Bureau
Administration On Children, Youth and Families

THE WHITE HOUSE

WASHINGTON

M E M O R A N D U M

To: Child Welfare Discussion Participants

From: Lyn Hogan
Senior Policy Analyst
Domestic Policy Council 

Date: August 7, 1996

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609-466-0200
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To: Carol Rasco
From: Lyn Hogan
Date: July 31, 1996
Re: Child Welfare Memo From You to the First Lady

Attached is a draft memo from you to The First Lady about the child welfare discussion sessions. Jeremy has not signed off on this letter, but I think you should get it to the First Lady before her Friday session with the Foundations.

If you give me any changes you have, I'll send it over tomorrow.

I don't understand
why we would send
this - Jennifer is joint
DPC/ First Lady... does
she feel Mrs. Clinton
needs this memo?
C

Jeremy -
Help!!
Lyn

Draft

MEMORANDUM

To: The First Lady
From: Carol Rasco
Date: August 1, 1996
Re: Child Welfare Reform Discussion Sessions

My staff recently spoke to Jennifer Klein and Nicole Rabner in your office regarding our mutual interest in examining the problems in our country's child welfare system and possible solutions to those problems.

I understand you're looking at the adoption process and exploring non-legislative proposals to improve the adoption system. I also understand that you hope to move quickly to announce some reforms over the coming months.

I'd like to bring you up to speed on my plans around child welfare. I am beginning what I hope will be a long-term effort to explore and address the inadequacies of our child welfare system.

To begin, I have convened the first of several informal educational discussions with small groups of child welfare experts from around the country. The first session took place on Thursday, July 18. The second session is scheduled for Thursday August 8, and the third for Thursday, September 19. More discussions will be scheduled as time permits.

These discussions will help us become better acquainted with a variety of child welfare experts from the advocacy, practitioner, academic, and foundation worlds; will allow us to learn about and discuss potential solutions to the child welfare crisis; and give us an opportunity to explore the need for a commission to address the child welfare system problems. I understand that you are interested in exploring the possibility of such a commission as well. I welcome the opportunity to hear your thoughts.

While we are not suggesting during these sessions that there necessarily should be a commission, we hope to explore whether it would help to have an independent body examine the host of problems associated with the multi-faceted child welfare system.

I believe both of our efforts are important and complimentary steps toward addressing an immensely complicated and problem-ridden system. To ensure that these efforts are coordinated and not duplicative, I understand our staff's are communicating and will regularly update both of us on the progress of these initiatives.

I look forward to working with you and your staff as we each move forward to address these critical issues.

cc: Jeremy Ben-Ami
Diana Fortuna
Lyn Hogan
Jennifer Klein
Nicole Rabner

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
003a. paper	From Jess McDonald to Lyn Hogan; RE: date of birth [partial] (1 page)	08/02/1996	P6/b(6)

COLLECTION:

Clinton Presidential Records
Policy Development
Lyn Hogan
OA/Box Number: 10042

FOLDER TITLE:

Child Welfare Chat Sessions [3]

2011-1010-S
msl89

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
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P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
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PHOTOCOPY
PRESERVATION

[003a]

ILLINOIS DEPARTMENT OF
CHILDREN AND FAMILY SERVICES

ROUTE SLIP
107DS (6/79)

TO

Lyn Hogan
Senior Policy Analyst
Domestic Policy Council
The White House

ACTION

- | | | |
|--|---|---|
| ☐ Approval | ☐ Per Conversation | ☐ For your information |
| ☐ Signature | ☐ Note & See Me | ☐ _____ |
| ☐ Review | ☐ Note & Return | ☐ _____ |
| ☐ Return to File | ☐ For your Files | ☐ Prepare reply for my
signature or |
| ☒ As Requested | ☐ Necessary Action | _____ |
| ☐ Comment/Recommendation | | |

REMARKS

I am faxing my vita and two editorials which represent
a watershed in Illinois. I'll explain later.

I'm fed-exing a brief which I wanted you to see
which explains what's happening in Illinois.

I'm also fed-exing some correspondence I shared with
Sid Johnson a while back regarding welfare reform.

I'm looking forward to my visit.

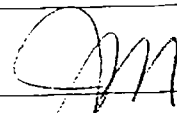
P.S. My full legal name is Jesse Frederick
McDonald, Jr. My birth date is P6/(b)(6)

DATE

8/2/96

FROM THE DESK OF

Jess McDonald





AUG 06 '96 02:37PM DMA COMMISSIONERS OFF

F.1/3

State of Georgia
Department of Medical Assistance
2 Peachtree Street, N.W.
Atlanta, Georgia 30303-3159

Marjorie P. Smith
Commissioner

FAX TRANSMISSION COVER

TO:

Lyn Hogan

TELEPHONE #:

FAX #: (202) 456-7028

NUMBER OF PAGES TRANSMITTED INCLUDING COVER PAGE: _____

This message is intended only for the use of the individual or entity to which it is addressed and may contain information that is privileged, confidential and exempt from disclosure under applicable law. If the reader of this message is not the intended recipient or the employee or agent responsible for delivering the message to the intended recipient, you are hereby notified that any dissemination, distribution or copying of this communication is strictly prohibited.

If you have received this communication in error, please notify us immediately by telephone and return the original message to us at the above address via the U.S. Postal Service. Thank you.

FROM:

Judy Thompson

TELEPHONE #:

(404)

FAX #: (404)

REMARKS:

As requested

FTC95.ppt

An Equal Opportunity Employer



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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
003b. fax	From Judy Thompson to Lyn Hogan; RE: date of birth [partial] (1 page)	08/06/1996	P6/b(6)

COLLECTION:

Clinton Presidential Records
Policy Development
Lyn Hogan
OA/Box Number: 10042

FOLDER TITLE:

Child Welfare Chat Sessions [3]

2011-1010-S
msl89

RESTRICTION CODES

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State of Georgia
Department of Medical Assistance
2 Peachtree Street, N.W.
Atlanta, Georgia 30303-3159

[0036]

Marjorie P. Smith
Commissioner

August 6, 1996

Lyn Hogan
Senior Policy Analyst
Domestic Policy Council

Dear Lyn:

Listed below is the information requested for the meeting at
White House on Thursday, August 8, 1:30 p.m. - 3:30 p.m.

Marjorie P. Smith

P6(b)(6)

Bio enclosed

If you have questions, please call me at (404) 656-4297 or 656-4479.

Thanks.

Judy Thompson *J*

Biographical Sketch: Marjorie (Marge) P. Smith

Received a degree in nursing from the University of South Carolina. Health care experiences include both the delivery of health care and management of regulatory programs.

Before moving to Atlanta in 1973, Smith was Director of Nursing for a 500 bed hospital in South Carolina. In Georgia, she has served as Deputy and Director of the Health Care Regulatory program in Georgia, which is responsible for the state licensure and federal certification of all health care facilities, as well as the licensure of all facilities serving children.

In 1991, she was appointed Assistant Commissioner of Georgia's Medicaid agency where she oversaw the administrative operations until her appointment as the Director of the Governor's Commission on Health Care in 1993...

In addition to serving as the Director of the Governor's Commission, in 1994, she was appointed to the position of Commissioner of the Medicaid agency.

Smith has been extremely active serving in various appointments for the study and reform of systems and services. She currently serves on the 811 Commission for the reform of the Mental Health, Mental Retardation and Substance Abuse system; the Governor's Policy Council for Families and Children; and has headed various study groups addressing the needs of children. Most recently, she has been involved in the formation of the Georgia Coalition for Health which will oversee the Health Policy Analysis Center at Georgia State University and serves on the Board of the Georgia Partnership for Caring Foundation. Smith also is providing leadership for the study and planning of a health care service system for inner city children who live in poverty.

A strong community activist, Smith founded a transitional housing program for inner city homeless individuals.

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
003c. fax	From Lori Rankin to Lyn Hogan; RE: SSN/date of birth [partial] (1 page)	08/05/1996	P6/b(6)

COLLECTION:

Clinton Presidential Records
Policy Development
Lyn Hogan
OA/Box Number: 10042

FOLDER TITLE:

Child Welfare Chat Sessions [3]

2011-1010-S
ms189

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BLATNER ASSOCIATES, INC.

Health & Human Services Consultants

[003c]

To: Lyn Hogan
Senior Policy Analyst
Domestic Policy Council

Fr: Lori Rankin
Blatner Associates, Inc.

Date: August 5, 1996

Re: Meeting Information

Following is the information you requested for admission to the meeting this Thursday at 1:30 pm with Carol Rasco. I will send a copy of my resume when I return to the office this afternoon. Hopefully, you have received the fed ex package with other materials.

I look forward to seeing you on Thursday.

Information: Lori Lynn Rankin

P6/(b)(6)

83 Princeton Ave., Suite #2C
Hopewell, NJ 08525
Phone 609.466 0200
Facsimile 609.466 1010

Withdrawal/Redaction Marker

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004. fax	From Donald Schmid to Lyn Hogan; RE: date of birth [partial] (1 page)	08/02/1996	P6/b(6)

COLLECTION:

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Policy Development
Lyn Hogan
OA/Box Number: 10042

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NORTH DAKOTA DEPARTMENT OF HUMAN SERVICES

STATE CAPITOL - JUDICIAL WING
800 E BOULEVARD
BISMARCK, NORTH DAKOTA 58505-0250



Henry C. "Bud" Weesman, Executive Director

Edward T. Schafer, Governor

August 2, 1996

[004]

Lyn Hogan
Senior Policy Analyst
Domestic Policy Council
The White House
Washington DC

Dear Lyn:

It was good to speak with you on the phone. The following is the information you requested:

DONALD LOUIS SCHMID

P6(b)(6)

I look forward to the meeting on August 8th.

Sincerely,

Donald L. Schmid (by en)

Donald L. Schmid, Director
Children & Family Service Division

GENERAL INFORMATION	(701) 328-2310	ECONOMIC ASSISTANCE	(701) 328-2332
FAX	(701) 328-2359	EXECUTIVE OFFICE	(701) 328-2538
TDD	1-800-366-6888	FIELD SERVICES	(701) 328-2310
		PROGRAM & POLICY	(701) 328-2310

DON SCHMID - BRIEF BACKGROUND

Don Schmid is the Director of Children and Family Services for the North Dakota Department of Human Services. He has held this position for 10 1/2 years and has served in public child welfare services for over 30 years including at the county, region and state level in North Dakota. Don has his bachelors degree in social work from the University of North Dakota and his masters degree in social work from Columbia University.

Don is currently the President of the National Association of Public Child Welfare Administrators (NAPCWA) an affiliate of APWA. He is on the faculty of the American Human Association's "Child Welfare Leadership Institute." He authored "The Financial Challenges for Child Protective Services," Protecting Children, the American Humane Association 1993 - Volume 16, Number 1. He has received several state and national awards dealing with child welfare services.

He is a recipient of the HHS, Assistant Secretarys Public Service Award", in recognition of exemplary leadership in the implementation of revitalized child welfare joint planning which included outreach to and direct state funding of all Indian Tribes in North Dakota; the Ruth Meiers Award presented by the North Dakota Conference of Social Welfare and the Alumni Achievement Award from the University of North Dakota Department of Social Work.

Don's particular expertise includes many of the financing and collaboration issues. He has been directly involved in establishing and funding the Children and Family Services Training Center and the Child Welfare Research Bureau at the University of North Dakota. He serves on a state steering committee with representatives of Mental Health, Alcohol and Drug, Juvenile Corrections, Public Instruction and Public Health for collaborative funding for at risk programs to children and families. Specific examples of collaboration and joint funding have been with these different systems.

In terms of financing and refinancing for child welfare services he has been involved with the use of IV-E federal funds across systems, use of Medicaid dollars for rehab services and child welfare including residential treatment centers, intensive in-home and therapeutic foster care as well as creative utilization of IV-A emergency assistance in child welfare services including family preservation services.



STATE OF ILLINOIS

JESS McDONALD
DIRECTORDEPARTMENT OF
CHILDREN AND FAMILY SERVICES406 EAST MONROE
SPRINGFIELD, ILLINOIS 62701217/785-2509
217/524-3715 TDD/TTY

TELEFAX MESSAGE

DATE: 8/2/96

TO: Lyn Hogan

OFFICE: Senior Policy Analyst, The White House

TELEFAX NUMBER: 202-456-7028

FROM: Jess McDonald

OFFICE: Illinois DCFS

PHONE NUMBER: (217) 785-2509

6

PAGES TO FOLLOW

REMARKS:

Withdrawal/Redaction Marker

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
005a. paper	From Jess McDonald to Lyn Hogan; RE: date of birth [partial] (1 page)	08/02/1996	P6/b(6)

COLLECTION:

Clinton Presidential Records
Policy Development
Lyn Hogan
OA/Box Number: 10042

FOLDER TITLE:

Child Welfare Chat Sessions [3]

2011-1010-S
ms189

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

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- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

ILLINOIS DEPARTMENT OF
CHILDREN AND FAMILY SERVICESROUTE SLIP
107DS (8/79)

TO

Lyn Hogan
Senior Policy Analyst
Domestic Policy Council
The White House

[005a]

ACTION

- | | | |
|--|---|--|
| ☐ Approval | ☐ Per Conversation | ☐ For your information |
| ☐ Signature | ☐ Note & See Me | ☐ _____ |
| ☐ Review | ☐ Note & Return | ☐ _____ |
| ☐ Return to File | ☐ For your Files | ☐ Prepare reply for my signature or |
| ☒ As Requested | ☐ Necessary Action | ☐ _____ |
| ☐ Comment/Recommendation | | |

REMARKS

I am faxing my vita and two editorials which represent a watershed in Illinois. I'll explain later.

I'm fed-exing a brief which I wanted you to see which explains what's happening in Illinois.

I'm also fed-exing some correspondence I shared with Sid Johnson a while back regarding welfare reform.

I'm looking forward to my visit.

P.S. My full legal name is Jesse Frederick McDonald, Jr. My birth date is

P6/(b)(6)

DATE
8/2/96FROM THE DESK OF
Jesse McDonald

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
005b. resume	Jesse F. McDonald; RE: address/phone number [partial] (1 page)	n.d.	P6/b(6)

COLLECTION:

Clinton Presidential Records
Policy Development
Lyn Hogan
OA/Box Number: 10042

FOLDER TITLE:

Child Welfare Chat Sessions [3]

2011-1010-S
msl89

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
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- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

JESSE F. McDONALD

[0056]

P6/(b)(6)

WORK EXPERIENCE

■ Director, Illinois Department of Children and Family Services

June 1994 to Present

Responsible for overseeing activities of cabinet level state agency with 4,580 employees and an annual budget of \$1.3 billion. Directs the operation of the state child welfare agency and has expanded the delivery of medical-mental health services to abused/neglected children and implemented an integrated health care delivery system for wards of the state.

■ Director, Illinois Department of Mental Health and Developmental Disabilities

March 1992 to June 1994

Responsible for overseeing activities of cabinet level state agency with 12,500 employees and an annual budget of \$940 million. DMHDD operates twenty-one inpatient facilities and funds 425 community-based agencies throughout Illinois. Led efforts to reform Illinois mental health system by developing network of community-based services and enhancing hospital programs.

■ Executive Director, Illinois Association of Community Mental Health Agencies

February 1991 to February 1992

Director of a statewide association of community mental health agencies providing mental health, developmental disabilities and alcohol and substance abuse services. Initiated programs resulting in a 33 percent increase in association membership.

■ Director, Illinois Department of Children and Family Services

July 1990 to January 1991

Directed statewide operations of Illinois' child welfare and youth services agency, with a budget of \$479 million and 3,150 staff. Led efforts to resolve class action lawsuits impacting the state child welfare system—including mental health, health care, substance abuse and housing-related issues. Developed inter-agency agreements which significantly improved client access to substance abuse, mental health and developmental disabilities services. Established agency's first programs for system wide quality assurance, effective case review, mediation dispute resolution, and strengthened child welfare supervision.

■ Assistant for Human Services, Illinois Office of the Governor

1983 to July 1990

Liaison to Illinois human service agencies and interest groups. Assisted agency directors in the analysis, design, development and advocacy of program, budget and legislative proposals. Directed inter-agency infant mortality reduction effort and children's mental health service system.

■ Chief, Health and Social Services Division, Illinois Bureau of the Budget

1976 to 1983

Supervised the review and analysis of state government human service agency budgets. Performed program and management analyses, proposed alternative funding strategies and conducted special studies.

■ **Executive Deputy Director, Illinois Department of Children and Family Services**

1975 to 1976

Provided day-to-day supervision of operating divisions of Illinois' child welfare agency. Coordinated the planning and budget process, established more effective communications with the voluntary sector and supervised a major review of the child protection and investigation system.

■ **Assistant to the Director, Illinois Department of Children and Family Services**

1974 to 1975

Coordinated activities of agency director's staff, including legal counsel, public information and internal audit division. Performed management and program studies. Coordinated the DCFS annual planning and budget process.

■ **Analyst, Democratic Appropriations and Human Resources Committee Staff, Illinois House of Representatives**

1973 to 1974

Reviewed appropriations requests and substantive legislation regarding Illinois' human service agencies. Staffed the Select Committee on Child Welfare.

■ **Instructor, Department of Sociology, Illinois State University**

1974 (part-time)

Taught introductory course in Social Work.

■ **Caseworker, Illinois Department of Children and Family Services**

1970 to 1971

Provided child welfare and child protective services, including abuse and neglect investigations, in McLean and Livingston counties. Established DCFS summer youth program in Pontiac public housing authority. Received *Governor's Superior Achievement Award* for community organization efforts.

EDUCATION

Harvard University, John F. Kennedy School of Government;
Program for Senior Executives in State and Local Government
July 1989

M.A. University of Chicago, School of Social Service Administration
1972

B.A. Illinois State University
1970

COMMUNITY INVOLVEMENT

President, Board of Directors, Montessori Children's House
(a non-profit preschool and elementary Montessori school)

Serves on the Executive Committee of the National Association of Public Child Welfare Administrators, a committee of the American Public Welfare Association

Chicago Tribune

FOUNDED JUNE 10, 1847

JACK FULLER, *Publisher* HOWARD A. TYNER, *Editor*N. DON WYCLIFF, *Editorial Page Editor* ANN MARIE LIPENKI, *Managing Editor*JAMES O'SHEA, *Deputy Managing Editor/News* GEROULD KERN, *Deputy Managing Editor/Features*R. BRUCE DOLD, *Deputy Editorial Page Editor* F. RICHARD CUCONE, *Associate Editor*

14 Section 1 ▽

Saturday, July 27, 1996

Editorials

The next phase in child welfare

Some good things are happening at the Illinois Department of Children and Family Services. Seems like it has been a while since anybody said that.

In the last six years the agency's budget has nearly tripled. The number of bureaucrats has gone down and the number of front-line caseworkers has gone up. That has made a difference—the average number of kids a caseworker handles has been cut in half.

A change DCFS made in how it handles "kinship" care—where parents have abandoned a child and relatives have taken him in—shows tremendous promise. If the child is in a safe environment with the relatives, DCFS will leave them alone. That lets the child stay out of the system and lets DCFS concentrate on children who truly need its services. Almost overnight, the frightening growth rate in the number of kids forced into DCFS has been reversed.

So the dollars and numbers are there. And that means the excuses, that DCFS is understaffed and underfinanced, are gone.

For the last five years, DCFS has been operating under a federal consent decree entered with the American Civil Liberties Union.

The decree has had mixed results. It has forced the state to provide the dollars and the workers. It has

improved health-care services for the children and drug treatment for their parents. Through DCFS efforts, more children are being adopted and fewer are living in out-of-state institutions.

But the decree also prompted a frenzied hiring binge that raises some concern about the quality of caseworkers who came on board. One misguided decree reform actually added a layer of needless bureaucracy; it has been abandoned. Most troubling, there is no evidence yet that children are leaving DCFS more quickly for safe, stable homes.

DCFS and the ACLU just announced changes in the decree. The measure of success won't be a budget increase; it will be evidence that more children are going to permanent homes. New efforts will be aimed at training and a better accounting of casework. Underlying the changes would seem to be an admission that the system has been improved but the people in it are in question. That's significant. Systems don't make life-and-death decisions on a child; people do.

In this week, marked by the conclusion of one of the saddest cases in DCFS history, the sentencing of Amanda Wallace for the murder of her young son, there is some room for optimism. Change has come for the system. Now it has to come for the children.

Commentary



Illustration by Robert Neubecker

Family matters

DCFS push to let extended family members rear their relatives' kids on their own having a favorable impact

DCFS push to let extended family members rear their relatives' kids on their own having a favorable impact

An amazing thing has happened at the Illinois Department of Children and Family Services. The relentless growth in the number of abused and neglected children washing into the system has abruptly stopped.

That doesn't mean fewer kids are being abused and neglected. But it means fewer of them are going into the DCFS bureaucracy. And by all indications, they're none the worse for it.

Through the 1990s, the number of kids coming into foster care has been growing by an astonishing 20 percent a year. As a result, caseworkers and the courts have been overwhelmed, emergency shelters have been packed and foster homes have been in short supply. The yearly budget for DCFS has soared past \$1.3 billion and the number of kids in its care has reached 50,000.

But a few years ago, folks at DCFS got wind of something that was going on. The big growth was in cases where mom and dad had taken off, but the kids still had family—usually an aunt or a grandmother willing to care for them. Often, the kids had been living with their relatives for months or years before they were reported to DCFS. But that didn't matter. When those kids were reported to DCFS, they were deemed to be abandoned children and off they went into the system.

A caseworker had to check on them, the kids had to go to Juvenile Court, and the aunt or uncle was paid to be a foster parent.

A year ago, Gov. Jim Edgar and DCFS Director Jess McDonald decided to change that. If the kids were in good hands with an aunt or grandmother, the state would stay out of their way.

If the family was poor, it could get Aid to Families with Dependent Children, which amounts to a lot less than foster parents are paid. If the family was in a jam, DCFS would help them get a bed or some clothes, but then it would step back. The children would not become part of the bureaucracy. They would have no lawyer, no caseworker, no trips to court.

If DCFS asked relatives to take in a child who wasn't living in their home, they would be paid as foster parents only if they went through a rigorous licensing process. If they didn't go for the license, they'd get about \$100 a month less.

When Edgar and McDonald revealed these changes, many of the do-gooders in child welfare immediately cried in anguish. They predicted that when the aunts and uncles learned their checks would be reduced, they would dump the kids, who would have to go live with strangers.

"We're talking about 5,000 Baby Richards..." one lawyer for the Legal Assistance Foundation said.

This assumption that relatives would kick out their own flesh and blood because the kid no longer had a \$100 bill attached to his diaper didn't show a lot of faith in human nature. And maybe there was reason to think that way. If the mom and dad didn't want the kid, why would the aunt or uncle?

Ah, but it didn't happen. The relatives are keeping the kids. And that has created a dramatic breakthrough for DCFS.

Suddenly, the flood is a trickle. In the last year, the number of kids found to be victims of abuse and

R. Bruce Dold



kids going into foster care has declined dramatically. The number of calls to the child abuse hotline is down. For the first time in years, the Juvenile Court is closing more cases than it is opening. There are other things in play, but the single greatest reason is the change in relative care.

There is no evidence that relatives are dumping the kids because they aren't getting as much money. If they were dumping them, or abusing them, those kids would be showing up at the emergency shelters or going to other foster homes. That's not happening.

Lo and behold, families are doing what families do. When there is a crisis, they rally. They're taking care of their own. And DCFS isn't running their lives.

This isn't just a case of DCFS coming to its senses. It seems clear now that, in some cases, the agency was being gamed. It was being gamed by some well-meaning people, but gamed nonetheless.

It was being used as an alternative to welfare. Some attorneys and social workers told relatives who were caring for kids that if they just reported the kids to DCFS, they could get more money than AFDC paid them. That was putting a little extra cash in some families' pockets, but it was devastating DCFS and the juvenile courts, which had to deal with the kids.

For the first time since the decade-long explosion in reports of child abuse and neglect, there is reason to think that DCFS might have a fighting chance at handling it.

You don't hear the child welfare advocates boasting about this great turn of events, probably because they fought the changes in relative care. The Legal Assistance Foundation filed suit and stalled the reduction in payments to some relatives who weren't licensed as foster parents. As a result, the state will save \$25 million to \$30 million less this year than it had expected.

The sobering part of all this is that the decline in numbers doesn't mean fewer children are actually being abused or neglected. Nobody's figured out a way to fix that. And thousands of children in Illinois are still living in poverty. Nobody's figured out a way to fix that, either.

But it does mean that the folks at DCFS and the courts can catch their breath, and spend their time and money on the kids who really have been hurt, who really don't have a family.

Edgar and McDonald took some heat for pushing these changes, but they made the right move. And to

DEPARTMENT OF HEALTH & HUMAN SERVICES

ADMINISTRATION FOR CHILDREN AND FAMILIES
Office of the Assistant Secretary, Suite 600
370 L'Enfant Promenade, S.W.
Washington, D.C. 20447

August 6, 1996

TO: Melanne Verveer, Deputy Chief of Staff to the First Lady

FROM: *CR* Ann Rosewater, Deputy Assistant Secretary for Policy and External Affairs, Administration for Children and Families

SUBJECT: Proposal for an Executive Action on Adoption

As you requested, I am forwarding a draft set of options for an Executive Action on adoption. These options, taken together or separately have the potential to significantly advance efforts to achieve permanent homes for thousands of children. In addition to suggesting several new initiatives, these strategies build on, strengthen, and make more visible the current federal activities undertaken within the Adoption Assistance and Adoption Opportunities programs and the Multiethnic Placement Act.

We would like to see 1997 established as the "Year of the Waiting Child" -- a "thematic umbrella" for this series of activities. Different elements of an Executive Action could then be undertaken in anticipation and development of this theme year, and other pieces could be elements of its implementation. You'll note that some of the options are feasible by executive action and some would require legislation; some could be implemented relatively quickly, while others would be longer-term.

While the goal of a "Year of the Waiting Child" would clearly be to implement a range of strategies for eliminating the backlog of children waiting for a permanent family, it is our strong hope that it would also be a significant opportunity to more explicitly connect adoption issues to the broader child welfare system -- foster care, child abuse and neglect and family preservation and support. The continuing dialogue on child welfare spearheaded by the Domestic Policy Council offers another vehicle for making these linkages.

I look forward to discussing this with you at your earliest convenience.

cc. Kevin Thurm
Mary Jo Bane

DRAFT

DRAFT

DRAFT

DRAFT

DRAFT

PROPOSAL FOR AN EXECUTIVE ACTION ON ADOPTION

As a framework for launching a series of activities related to adoption, 1997 should be designated as the "Year of the Waiting Child." The goal of this theme year would be:

To remove barriers to adoption, and increase the number of special needs children who are adopted by:

1. Raising public awareness about adoption: the joys, sorrows, facts and myths;
2. Making it easier for prospective adopters to get accurate information and financial support;
3. Stimulating reform of the adoption system through advancing best practices and creating new or strengthened public-private partnerships.

The action options that follow can be undertaken under the umbrella of the "Year of the Waiting Child" -- either in preparation for the "Year," or as part of its implementation.

There is an urgent need to work simultaneously to meet the immediate needs of children awaiting placement, and to launch longer-term system reform. In keeping with this vision, the action options are organized in three categories: 1) Increasing the Number of Special Needs Children Who are Adopted, 2) Increasing Public Awareness and Willingness to Adopt, and 3) Making the Adoption System Work for Children and Families.

Proposed Actions:**I. Increasing the number of special needs children who are adopted**

GOAL: Double the number of children adopted over the next three years by increasing the number of children in pre-adoptive placements and the number of finalized adoptions nationally by 33% for each of the next three years. This would eliminate the backlog of waiting children.

There are tens of thousands of children in the nation's foster care system who cannot return safely to their homes, who need permanent placement in new families and for whom adoption is a goal. Almost one third of these children are legally free and are waiting to be adopted. Almost half have been waiting for more than two years. While dramatic social and systemic improvements are needed to decrease the number of children

entering foster care, it is equally critical to eliminate the backlog of children currently waiting for a permanent family.

ACTION: Direct HHS to work in partnership with States to double the number of special needs children who are adopted over three years, and to provide incentives for states to meet their targets.

No-cost Strategies:

- o Engage in strategic planning with states that commit to meeting specific numerical targets, and provide technical assistance on the development and utilization of outcome measures, and on the use of automated data systems to track progress toward these goals. Publish proposed rule to implement this new approach.

This would add a key dimension to the historical practice of evaluating state child welfare systems only on the numbers of children entering and exiting the system and the number of casework visits or services provided. The new measures would focus state efforts on establishing safety, permanency, and child well-being. Ten states (MS, OH, WV, NE, WA, NJ, ND, IL, SC and CT) have been piloting ways to shift accountability to these outcomes.

- o Propose legislation to create a new "legal guardianship" status, which would provide subsidies for qualified long-term guardians.
- o Issue an annual state-by-state report card, which may encourage states to improve their status.
- o Recognize successful states through special certificates or White House events.

These strategies would not require legislation.

Possible Financial Incentives:

- o Propose legislation to modify the Title IV-E Adoption Assistance program to include a financial incentive for states that meet their numerical goals for a given year. Currently, the Federal government reimburses states for a portion of the cost of providing adoption subsidies to families that adopt special needs children. That portion could be increased by 5 percent as states near or achieve their targets. Alternatively, the federal match rate could be raised from 50 percent to 75 percent to reimburse states for their efforts to recruit adoptive families.

These financial incentives have the advantage that states

automatically receive the incentive as their adoptive placements increase. However, all of these options would increase Federal expenditures, and would require legislation.

II. Increasing Public Awareness and Willingness to Adopt

GOAL: Undertake a high visibility education and awareness campaign within the Federal Government, the private business sector and among the public at large. Increase the availability and use of "adoption-friendly" policies and practices in the public and private sectors.

ACTION: Direct the Secretary of HHS to lead a cross-government public awareness effort to promote adoption, including:

- o Appointing a high-profile advisory council on adoption, (modeled after the successful HHS/DOJ-led Advisory Council on Violence Against Women) with members chosen for their ability and willingness to work with "their" group/field (e.g., religious community, entertainment industry, higher education, corporate sector) on increasing adoptions;
- o Working with the Advertising Council to develop a national PSA campaign;
- o Encouraging broadcast and print media to incorporate adoption themes into their programming, including information about transracial adoption and state efforts under the Multiethnic Placement Act;
- o Working with the National Association of Talk Show Hosts to encourage discussion of adoption;
- o Working with intergovernmental organizations (governors, mayors, county commissioners) and national public interest groups (Child Welfare League, North American Council on Adoptable Children, others) to amplify messages and support state and local efforts to increase adoptions.
- o Establishing an internet "homepage" (including all state homepages) to make information on adoptable children, adoption processes, and resources available on the internet;

ACTION: Direct the Department of the Treasury (Internal Revenue Service) to increase targeted dissemination of information about tax benefits, and the implications of subsidies and related adoption benefits.

ACTION: Direct the Office of Personnel Management to promote adoption and to make the Federal Government a model of adoption-friendly policies and practices.

- o Develop legislation to create a new category of leave

benefits for federal employees who are prospective or newly adoptive parents. In addition to current leave benefits, these employees would be offered 5 days of paid leave for purposes relating to the adoption of a child, and an additional five days paid leave for adoption of a special needs child.

- o Develop legislation through which federal employees receive a reimbursement if they adopt a child. This option was proposed during the previous Administration but Congress did not act on it.
- o Direct all heads of departments and agencies to assure that Employee Assistance Programs have comprehensive services and information relating to adoption, with an emphasis on special needs adoptions. Agencies can also be directed to develop innovative campaigns to increase employee awareness about adoption of special needs children, including posting notices of available children; identifying federal employee adoptive parents who would be willing to "mentor" others; and bringing local child welfare staff to federal agencies for agency-wide information sessions.

These actions would build on steps this Administration has already taken to make the federal government an adoption-friendly workplace, including signing the Family and Medical Leave Act, through which employees adopting a child are guaranteed up to 12 weeks of unpaid leave; and signing legislation which allows federal employees unlimited use of sick leave specifically for purposes relating to the adoption of a child.

ACTION: Direct the Departments of Labor and Commerce to work with businesses in the private sector to identify model "adoption-friendly" policies and practices and widely disseminate them.

III. Making the Adoption System Work for Children and Families

GOAL: Make the child welfare system more responsive to the needs of waiting children and families.

The adoption process is often hampered by substantial delays in terminating parental rights, attrition of families during the home study period, judges and attorneys inadequately trained or inexperienced in child development and family issues, and by a lack of communication and coordination across states.

ACTION: Direct the Secretary of HHS to:

- o Work with foundations to replicate model court projects which have resulted in more timely placement of children.
- o Work with state and advocate partners to develop and disseminate model legislation on termination of parental

rights, and model processes for family preparation and assessment.

- o Strongly urge the 20 states not currently participating in the Interstate Compact on Adoption and Medical Assistance to join this effort to decrease procedural delays when adoptions cross state lines. Subsidize the first of a three-year membership for those states.

ACTION: Direct the Attorney General to work with the National Council of Juvenile and Family Court Judges to examine the issue of judicial training and rotation and make recommendations for improvements.



FACSIMILE TRANSMISSION

**ADMINISTRATION FOR CHILDREN AND FAMILIES
OFFICE OF THE ASSISTANT SECRETARY
370 L'ENFANT PROMENADE, S.W.
WASHINGTON, D.C. 20447**

TO: *Lyn Hagan*

Telephone:

Fax: *452 - 7028*

Number of Pages (excluding cover): *6*

FROM:

**Wendy Jacobson
Special Assistant to the
Deputy Assistant Secretary**

Telephone: (202) 260-1853

Fax: (202) 205-3848

MESSAGE:

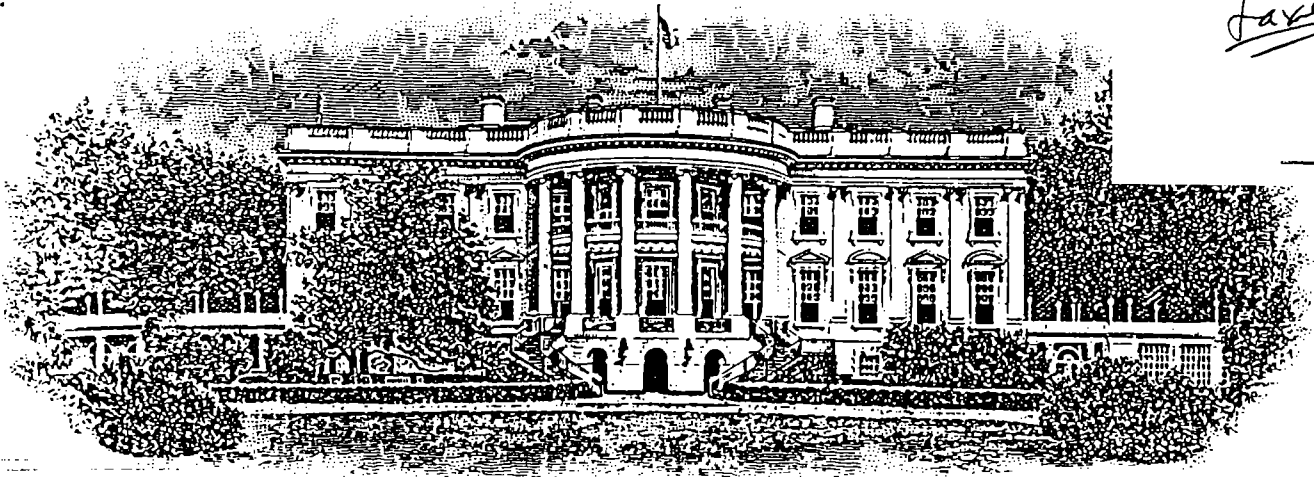
As discussed.

**The Edna McConnell
Clark Foundation**

250 Park Avenue
New York, NY 10177-0026
212 551 9100 (Main)
212 551 9133 (Direct)
212 986 4558 (Fax)

Susan Notkin
Director
Program For Children

The White House



DOMESTIC POLICY

FACSIMILE TRANSMISSION COVER SHEET

TO: Ms. Marge Smith

FAX NUMBER: _____

TELEPHONE NUMBER: _____

FROM: Lyn Hagan

TELEPHONE NUMBER: _____

PAGES (INCLUDING COVER): 3

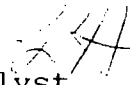
COMMENTS: _____

See attached. I look forward
to meeting you.

THE WHITE HOUSE
WASHINGTON

M E M O R A N D U M

To: Child Welfare Discussion Participants
(See confirmation list attached)

From: Lyn Hogan 
Senior Policy Analyst
Domestic Policy Council

Date: July 30, 1996

Re: Meeting Logistics

We are delighted that you are able to join us on Thursday, August 8 from 1:30 p.m. to 3:30 p.m. at the White House to discuss the child welfare system.

The meeting will be held in Carol Rasco's office--2nd Floor of the West Wing of the White House. Please arrive at the Northwest Corner Gate closest to 17th Street, N.W.

As I mentioned on the phone, this meeting is an informal opportunity for Carol Rasco to talk with you about the problems inherent in the child welfare system and ideas for reforms you might have. Again, this is a very informal, off-the-record discussion session for educational purposes only.

A few days before we meet, I will fax you some specific questions about the child welfare system for each of you to think about. It is not necessary to have prepared answers to the questions, we will simply use the questions to guide the discussion.

At least three days prior to the meeting, I will need from you the spelling of your full, legal name, your birth date, including year of birth, a brief bio or CV, and copies of anything you would like us to read prior to the discussion. You can fax these materials to me at 202-456-7028 or 202-456-7431.

Please note, I cannot wave you into the White House without receiving your full name and birth date. *Additionally, you must bring a photo I.D. with your birthdate to be admitted to The White House.*

If you have questions, please call me at 202-456-5567.

Thank you!

**Confirmed Participants
Child Welfare Chat Session
August 8, 1996
1:30 p.m.-3:30 p.m.**

Mr. Jess McDonald
Director
Illinois Department of
Children and Family Services
Springfield, IL
217-785-2509
217-785-1052 fax

Ms. Clarice Walker
President
National Black Child Development Institute
202-387-1281
202-234-1738 fax

Ms. Marjorie Smith
Commissioner
Dept of Medical Assistance
Atlanta, Georgia
404-656-4507
404-651-6880 fax

Mr. Donald Schmid
Director, Children and Family Services
North Dakota Department of Human Services
Bismarck, ND
701-328-4811
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Laurie Rankin
Executive Vice President and Principal
Blatner Associates
Health and Human Services Consultants
Princeton, NJ
609-466-0200
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APWA

American Public Welfare Association

810 First St., N.E., Suite 500

Washington, DC 20002-4267

FAX TRANSMITTAL COVER SHEET

Fax: (202) 289-6555

To:

Lynn Hogan

From:

Betsey Rosenbaum

Re:

Child Welfare Administrators

Date:

7-30-96

Number of pages including this one:

8

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Theresa.

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APWA**AMERICAN PUBLIC WELFARE ASSOCIATION**

Gerald H. Miller, President
A. Sidney Johnson III, Executive Director

MEMORANDUM

DATE: July 30, 1996

TO: Lynn Hogan, Senior Policy Analyst, Domestic Policy Council,
White House

FROM: Betsey Rosenbaum, Director of Family & Child Welfare Services

SUBJECT: List of Some Public Child Welfare Administrators

Gerald H. Miller, President

I enjoyed the opportunity of speaking with you last week. Per your request, I'm sending a list of a number of leading state and local public child welfare administrators. These individuals are all members of the Executive Committee of the APWA affiliate, the National Association of Public Child Welfare Administrators (NAPCWA).

Please feel free to contact me if you have any other questions at (202) 682-0100.

FROM: Betsey Rosenbaum, Director of Family & Child Welfare Services

Attachment

Revised July 1996

NATIONAL ASSOCIATION OF PUBLIC CHILD WELFARE ADMINISTRATORS**1996 Officers & Members of the Executive Committee****President****Donald L. Schmid****12/96**

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Michigan Family Independence Agency

Secretary:

President-Elect**Ivory Johnson****12/96****Deputy Director, Children's Services****San Diego County Department of Social Services****Mills Building - Trolley Towers****1255 Imperial Avenue, Suite 641 (Mail Stop W435)****San Diego, CA 92101****(619) 338-2986/2878****FAX: (619) 338-2274****Members****Eloise Anderson****12/96****western-state****Director****California Department of Social Services****744 P Street****M.S. 17-11****Sacramento, CA 95814****(916) 657-2598****FAX: (916) 654-6012****Kittie K. Arnold****12/96****at-large****Services Division Manager****Arapahoe County Department of Social Services****1690 West Littleton Blvd.****Littleton, CO 80120****(303) 795-4876****FAX: (303) 795-4861****Lynda Arnold****12/96****southwest-state****Division Administrator****Children, Youth and Family Services****Oklahoma Department of Human Services****PO Box 25552****Oklahoma City, OK 73125****(405) 521-3777****FAX: (405) 521-4373****Larry Breitenstein****12/96****northeast-local****Director****Westmoreland County Children's Bureau****200 Court House Square****Greensburg, PA 15601****(412) 830-3305****FAX: (412) 830-3364**

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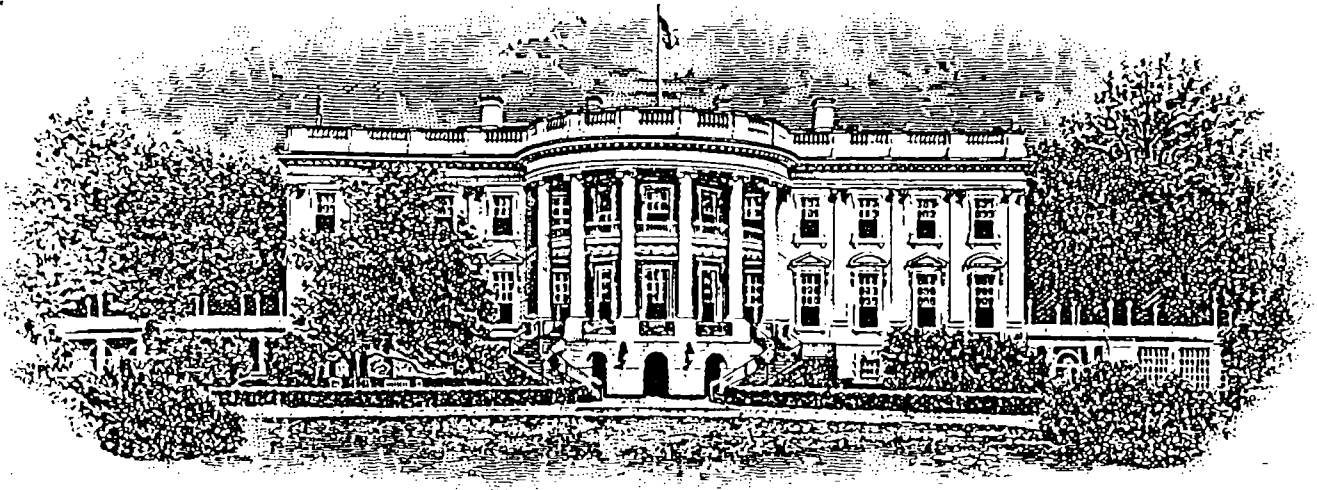
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FAX: (802) 241-2980

264 S. Arlington Street

Vermont Agency of Human Services

The White House



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TO: Mr. Donald Schmidt

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FROM: Lyn Hagan

TELEPHONE NUMBER: _____

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Please see attached. I look
forward to meeting you

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BLATNER ASSOCIATES, INC.

Health & Human Services Consultants

Lyn -

Enclosed is a variety of information regarding both child welfare and the work we are involved with directly. Please feel free to call with any questions, etc.

Look forward to seeing you on the 8th.

Lori Rankin